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DLN: 93493133041583

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

	the 2		endar year, or tax year beginning 07-01-2011	Land ending 06-3	30-2012		
		plicable	C Name of organization Friends University				r identification number
Addr 			Doing Business As			48-054 E Telephon	
Nam						(316)2	95-5000
Initia — Term			Number and street (or P O box if mail is not deliver 2100 W UNIVERSITY AVENUE	ed to street address) R	oom/suite		eipts \$ 53,109,892
_	nded re ication	eturn pending	City or town, state or country, and ZIP + 4 WICHITA, KS 672133379				
		•	F Name and address of principal officer		H(a) I	s this a group re	eturn for
			DR TJ Arant 2100 W UNIVERSITY AVENUE			iffiliates?	⊤Yes ▼ No
			WICHITA, KS 672133379		H(b) 4	are all affiliates in	cluded?
					1		list (see instructions)
Tax-	-exemp	pt status	▼ 501(c)(3)	4947(a)(1) or 527	H(c)	Group exemption	n number ►
J We	bsite:	: - ww	N FRIENDS EDU/				
K Form	of orga	anızatıon	Corporation Trust Association Other		L Year	of formation 1898	M State of legal domicile KS
Par	tΙ	Sumr	nary		·		
Governance	ro	ooted in	scribe the organization's mission or most sig liberal arts and in the Christian intellectual t al, social and spiritual lives		earn, inside and	outside the clas	ssroom, to integrate their
<u> </u>	_						
<u> </u>	2 C	Check thi	s box দ if the organization discontinued its	s operations or disp	osed of more th	an 25% of its no	et assets
	3 N	Number o	f voting members of the governing body (Par	t VI, line 1a)		<u> </u>	2.
Activities &			f independent voting members of the governi			_	4 24
			nber of individuals employed in calendar year	2a)	<u> </u>	5 1,324	
꼭			nber of volunteers (estimate if necessary) .			_	6 7!
			elated business revenue from Part VIII, colu ated business taxable income from Form 990		•	-	7b 12,780
	<u>, , , , , , , , , , , , , , , , , , , </u>	Tet amen	accu business taxable income nom roim sor	, , , , , , , , , , , , , , , , , , ,	I	Prior Year	Current Year
	8	Contrib	utions and grants (Part VIII, line 1h)		🗁	1,961,00	
활	9		m service revenue (Part VIII, line 2g)			38,684,26	
Revenue	10	_	ment income (Part VIII, column (A), lines 3,		3,002,60	<u> </u>	
æ	11		evenue (Part VIII, column (A), lines 5, 6d, 8		122,70		
	12		evenue—add lines 8 through 11 (must equal	.,	42.770.57	16.002.005	
\rightarrow	13		and similar amounts paid (Part IX, column (A		l l	43,770,57 8,436,62	
	14		s paid to or for members (Part IX, column (A				0 9,120,001
	15		s, other compensation, employee benefits (P				
8	13	5-10)	(21,953,69	4 22,015,550
Expenses	16a	Profess	sional fundraising fees (Part IX, column (A), l	ıne 11e)			0 0
ਡੂ	b	Total fun	draising expenses (Part IX, column (D), line 25) $\blacktriangleright \frac{1,1}{2}$	54,038			
	17		expenses (Part IX, column (A), lines 11a–11			14,007,26	
	18		xpenses Add lines 13-17 (must equal Part		•	44,397,57	
	19	Revenu	e less expenses Subtract line 18 from line :			-626,99 nning of Current	-
မ်ာ့ မို						Year	End of Year
33 TE	20		ssets (Part X, line 16)			128,577,00	0 124,865,000
글 돌 등	21					25,908,00	
				ine 20		102,669,00	0 100,365,000
型置 Part Under	22 Penaltedge aledge.	Net ass Signa ties of per and belief,	ure of officer	ine 20		102,669,00	0 100,365,0
			ALL C DOERKSEN VP OF ADMIN & FINANCE or print name and title				
Paid		Preparer's signature		Date	Check If self-	(see instruc	axpayer identification number tions)
Paid		ا ا	Kimbeny Temple		employed 🕨	Г	
Prepai		Fırm's naı	me (or yours & GRANT THORNTON LLP		employed •	EIN Þ	
		Firm's nai	me (or yours & GRANT THORNTON LLP		employed •	<u>'</u>	

Par	HII		f Program Ser le O contains a res		lishments lestion in this Part I	II	/
1	Brief	ly describe the or	ganızatıon's mıssıc	n			
ıntell ıntell	ectual ectual	tradition Because lives with their so	e of these roots, w	e insist that our : ives in ways that	students learn, insid	oth in the liberal arts tradition de and outside the classroom, irld In doing our work authent	, to integrate their
2			dertake any signifi 90-EZ?		rvices during the ye	ar which were not listed on	┌ Yes ┌ No
	If "Ye	s," describe these	new services on S	Schedule O			
3	servi	ces?			t changes in how it o	conducts, any program	┌ Yes ┌ No
	If "Ye	s," describe these	e changes on Sche	dule O			
4	exper	nses Section 501	(c)(3) and 501(c)	(4) organizations	and section 4947 (three largest program service a)(1) trusts are required to re ach program service reported	port the amount of
4a	(Code	e) (Expenses \$	8,969,660	ıncludıng grants of \$	267,113) (Revenue \$	11,228,213)
	LEAR EACH FALL FOR	NERS STUDENTS IN (ADULT DEGREE COM 2011, 660 DEGREE CO	CAPS ARE ADULTS WHO PLETION PROGRAM HA DMPLETION STUDENTS	D WANT TO EARN A I AS BEEN DESIGNED T WERE ATTENDING T	DEGREE BY ATTENDING (O CREATE EXTENSIVE S THE UNIVERSITY ALSO (CADEMIC EXCELLENCE TO A DIVERSE CLASSES ONE NIGHT A WEEK, EVER TUDENT-TO-STUDENT INTERACTION OFFERED IS A PROGRAM FOR ADULT 300 PACE STUDENTS WERE SERVED	Y OTHER SATURDAY, OR ONLINE N VIA A COHORT MODEL AS OF COLLEGE EDUCATION (PACE),
4b	(Code	e) (Expenses \$	8,727,263	ıncludıng grants of \$	262,603) (Revenue \$	8,811,482)
	EDUC SERV COHO TOW	CATION THE GRADUATICE ITS TWELVE DEG DRT MODEL IS USED F ARD THE COMPLETION	ΓΕ SCHOOL HONORS Π REE PROGRAMS ARE C OR MOST PROGRAMS,	TS QUAKER HERITAG OFFERED IN THE EVE IN WHICH GROUPS ENROLLMENT IN THE	E BY ADHERING TO ITS NINGS AND SATURDAYS OF 10-20 GRADUATE ST GRADUATE SCHOOL IN	ONMENT FOR STUDENTS SEEKING PICORE VALUES OF EXCELLENCE, INTE TO ACCOMMODATE THE SCHEDULE TUDENTS PROGRESS THROUGH THE THE FALL OF 2011 WAS APPROXIMA	GRITY,CIVILITY, INCLUSIVITY AND S OF WORKING ADULTS A IR COURSEWORK TOGETHER
4c	(Cod	e) (Expenses \$	21,005,363	ıncludıng grants of \$	8,598,965) (Revenue \$	19,034,267)
	EXPE STUD KS I	RIENCE WITH A LIBER PENTS ENROLLED IN T N ADDITION TO ITS R	AL ARTS EDUCATION A	AND A BROAD RANGE 400 LIVE IN HOUSI M AND INCLUSIVE CU	E OF MAJORS FOR UNDE NG OWNED BY THE UNIN	ENDS UNIVERSITY MISSION BY PROV RGRADUATE STUDENTS OF THE NE /ERSITY, AND LOCATED ON ITS MAIR S WIDELY RECOGNIZED FOR ITS EX	ARLY 960 MOSTLY FULL-TIME N CAMPUS LOCATED IN WICHITA,
	(Code	e) (Expenses \$	1,340,466	ıncludıng grants of \$) (Revenue \$	2,166,072)
	•	ent housing/food servi					
	(Code	<u> </u>) (Expenses \$	356,722	ıncludıng grants of \$) (Revenue \$	381,737)
	•	ge, print & copy servi		330,722	including grants or \$) (Nevenue \$	301,737)
	(Code) (Expenses \$	0	ıncludıng grants of \$) (Revenue \$	191,154)
	•	store commissions	, (Experience 4		sidding granto or \$) (Nevenue p	,
4d		er program service enses \$	es (Describe in Sc 1,697,188 ir	chedule O) ncluding grants o	f\$) (Revenue \$	2,738,963)
4e	Tota	I program service	expenses > \$	40,399,47	4		

Part IV	Checklist of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20a		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III </i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	<u> </u>
		F	orm 990	(2011)

•	<u> </u>
Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V $$.		. [고	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 88			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
_				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year [?]	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes	
b	•			
-	If "Yes," enter the name of the foreign country ▶CJ, VQ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
_	1. Tes to line su of sp, and the organization me form 0000-1	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	00		
2	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
a	services provided to the payor?	, a	165	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7 c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
-	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did	, · · ·		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			_
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
_	year [12b]			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of reserves on hand			
С	Enter the aggregate amount of reserves on hand 13c			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
b	Enter the number of voting members included in line 1a, above, who are independent	1					
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No			
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No			
6	Did the organization have members or stockholders?	6		No			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No			
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No			
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
a	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
Se	ection B. Policies (This Section B requests information about policies not required by the Internal						
Re	venue Code.)						
40-	Ded the consequence have been been been been a self-based.	10-	Yes	No			
	Did the organization have local chapters, branches, or affiliates?	10a	Yes				
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes				
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13		Νo			
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			Ti.			
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No			
ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the						
	16b						
Se	ection C. Disclosure	200					
17							

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website. Another's website. Upon request
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization JULIA CAPPS CONTROLLER 2100 WUNIVERSITY AVENUE

WICHITA, KS 67213 (316) 295-5678

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(a) Name and Title A verage hours par week (describe hours for related organizations in Schedule O) See Additional Data Table (b) Position (do not check more than one box, unless person is both an officer and a director/trustee) (c) Position (do not check more than one box, unless person is both an officer and a director/trustee) (describe hours for related organizations is not should be a director/trustee) (describe hours for related organizations is not should be a director/trustee) (describe hours for related organizations) (describe hours for related organizations) (describe hours for related organization) (describe hours for the director/trustee) (describe hours for related organizations) (describe hours for the director/trustee) (describe hours for the director/trustee)	Check this box if neither the organiz	•	lated o	rganı	ızatı	ons	compe	ensat	ed any current or fo	ormer officer, direct	tor, or trustee
for related organizations in Schedule Officer Schedule O) organizations	(A)	(B) Average hours per week	(C) Position (do not check more than one box, unless person is both an officer and a				(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the		
See Additional Data Table		for related organizations in Schedule	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	I
	See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (describe	A verage Position (do not check hours more than one box, unless person is both week an officer and a director/trustee)								(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estimated amount of other compensation from the organization and	
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza	
See Additional Data Table													
-											\top		
											\top		
											4		
											4		
											+		
											+		
											+		
											\dagger		
											\top		
1b Sub-Total							•			I			
d Total (add lines 1b and 1c) .							<u>▶</u>		1,054,430		0		160,519
2 Total number of individuals (inc	ludıng but not lın	nited to	those	e lıs		above) who	receive		an			,
\$100,000 of reportable comper	nsation from the	organız	atıon i	► 10									
3 Did the organization list any foi on line 1a? <i>If</i> "Yes," complete Sc	•			-	ey e	mploy •	ee, d	or highes	t compens	ated employee	3	Yes	No No
4 For any individual listed on line organization and related organization											4	Yes	
5 Did any person listed on line 1a services rendered to the organi										or individual for •	5		No
Section B. Independent Cor	tractors											•	
Complete this table for your five \$100,000 of compensation from or within the organization's tax	highest comper n the organizatio												
Na	(A) me and business ad	dress							Desc	(B) ription of services		(C Comper	
IMA of Kansas PO Box 2992 WICHITA, KS 672012992									Insurance/B	roker			329,911
Armstrong Shank 7450 S Seneca HAYSVILLE, KS 67060 ADVERTISING										896,249			
Sungard Higher Ed 62578 Collection Center CHICAGO, IL 606930625									Software Ma	unt			160,950
Ricoh USA PO Box 534777 ATLANTA, GA 30353									Print shop m	ngmt			183,949
The Learning House 427 S 4th St Ste 300 LOUISVILLE, KY 402023493									Learning mg	mt			533,629
										i e			

Form 99		Statement o	-f Davidson					Page 9
Paire	7111	Statement	or Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
\$ \$	1a	Federated cam	paigns 1a					
g ja	b	Membership du	es 1b					
ts, ∈	С	Fundraising eve	ents 1c	88,365				
<u> </u>	d		zations 1d					
Sim.	e	Government grants						
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no	butions included in	2,741,844				
S E	h	Total. Add lines	s 1a-1f	▶	3,012,079			
				Business Code				
enu.	2a	TUITION & FEES		611600	38,727,422	38,727,422		
Program Serwce Revenue	Ь	SALES & SERVICES	;	900099	261,309	261,309		
93	С	AUXILIARY		611710	2,738,978	2,738,978		
Zer.	d	INVESTMENT INCO RELATED	ME - PROGRAM	900099	6,512	6,512		
Ē	e							
200	f	All other progra	am service revenue					
Δ	g	Total. Add lines	s 2a – 2f		41,734,221			
	3	Investment inc	ome (ıncludıng dıvıden	ds, interest				
	_		ar amounts)	F	924,785			924,785
	4 5		stment of tax-exempt bond	` ` <u>.</u>	33,486			33,486
		Royalties	(ı) Real	(II) Personal	35,100			33,133
	6a	Gross rents	41,461	(,				
	ь	Less rental expenses	49,177					
	С	Rental income or (loss)	-7,716					
	d		me or (loss)		-7,716		13,780	-21,496
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	7,221,218	0				
	Ь	Less cost or other basis and sales expenses Gain or (loss)	6,895,531	49,535 -49,535				
	c d		(ss)		276,152			276,152
en e	8a	Gross income f events (not inc	rom fundraising					
Other Revenue			reported on line 1c) ne 18	0				
‡ E	b		penses b	<u> </u>				
0	C		(loss) from fundraising	events 📴 I	-33,554			-33,554
	9a	Gross income f See Part IV, lin	rom gaming activities ie 19					
	b		penses b		ol			
	10a	Gross sales of returns and allo		vities	o o			
	b c		a oods sold b (loss) from sales of inv	entory	ol			
	Ť	Miscellaneous		Business Code	1			
	11a	MISCELLANEC	DUS REVENUE	900099	78,704	78,704		
	b	VENDING REV	ENUE	900099	30,938			30,938
	С	CHANNEL LEA	SE REVENUE	900099	33,000			33,000
	d	All other reven	ue					
	е	Total. Add lines	s 11a-11d	🛌	142,642			
	12	Total revenue.	See Instructions .	▶	46,082,095	41,812,925	13,780	1,243,311

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	o not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII.		(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			·
2	Grants and other assistance to individuals in the United States See Part IV, line 22	9,128,681	9,128,681		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,036,666	174,373	666,818	195,475
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	16,672,241	15,443,178	765,244	463,819
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	641,016	542,482	65,604	32,930
9	Other employee benefits	2,261,149	1,999,066	180,660	81,423
10	Payroll taxes	1,404,478	1,253,902	101,586	48,990
11	Fees for services (non-employees)		, ,		<u> </u>
а	Management	0			_
ь	Legal	56,240		56,240	
С	Accounting	56,910		56,910	
d	Lobbying	0		·	
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	209,181		209,181	_
g	Other	1,590,542	1,351,445	168,327	70,770
12	Advertising and promotion	1,007,663	919,174	22,935	65,554
13	Office expenses	1,441,941	1,277,621	36,270	128,050
14	Information technology	1,022,760	805,052	217,708	
15	Royalties	0			
16	Occupancy	2,036,800	2,030,636	4,717	1,447
17	Travel	803,344	715,024	26,898	61,422
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	48,821	43,434	3,034	2,353
20	Interest	692,483	39,192	653,291	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,435,821	2,192,239	243,582	
23	Insurance	239,572	120,073	119,499	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	STUDENT BOARD PLAN	703,368	703,368		
b	PUBLICATIONS & SUBSCRIPTIONS	242,605	237,119	3,664	1,822
c	ITEMS FOR RE-SALE	217,893	217,893		_
d	STUDENT FEES	853,267	853,267		
е					
f	All other expenses	673,253	352,255	311,015	9,983
25	Total functional expenses. Add lines 1 through 24f	45,476,695	40,399,474	3,913,183	1,164,038
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 6,166 6,024 1 1 7.029.834 2 7.640.976 2 3 0 3 0 7.226.000 7.543.000 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 6 0 0 0 7 0 0 8 0 0 9 9 Prepaid expenses and deferred charges 10a 81,051,323 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 26,091,323 b Less accumulated depreciation 55,981,000 10c 54,960,000 36,130,000 11 33,513,000 11 13,905,000 13,005,000 12 12 Investments—other securities See Part IV, line 11 13 13 0 Investments—program-related See Part IV, line 11 . . 14 0 14 8,299,000 15 8,197,000 15 128,577,000 16 124,865,000 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 2,666,000 17 2,344,000 17 Accounts payable and accrued expenses . 18 18 19 2,595,000 19 2,692,000 20 16.777.000 20 16.040.000 21 0 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 3,870,000 3,424,000 25 D 26 26 25,908,000 24,500,000 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 64,039,000 27 63,372,000 Unrestricted net assets 5,952,000 28 3,536,000 28 Temporarily restricted net assets Fund 29 32,678,000 29 33,457,000 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances 102.669.000 33 100.365.000 34 Total liabilities and net assets/fund balances 128.577.000 34 124.865.000

Par	Check if Schedule O contains a response to any question in this Part XI			.┏		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		46.0	082,09!	
2	Total expenses (must equal Part IX, column (A), line 25)	2				
3	Revenue less expenses Subtract line 2 from line 1	3		605,4		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		102,6	69,000	
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-2,9	09,400	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		100,3	365,000	
Par	T XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			୮		
1	Accounting method used to prepare the Form 990			Yes	No	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No	
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes		
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes		
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued				
	▼ Separate basis					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes		

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As Filed Data -

DLN: 93493133041583

OMB No 1545-0047

2011

Open to Public

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Friends University

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

ns. Inspection
Employer identification number

40 0547700

								48-0547			
Part			ublic Charity Sta						instructions	5	
-			ite foundation becaus								
1	_	· ·	tion of churches, or a			-	b)(1)(A)(i)).			
2	_	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)									
3	_		operative hospital se								
4 [edical researd pital's name, d	th organization operation, and state	ted in conju	inction with	a hospital de	scribed in s	ection 170(b)	(1)(A)(iii).	Enter the	
5 [— And	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in									
	sect	ion 170(b)(1)	(A)(iv). (Complete P	art II)							
6	_ A fe	deral, state, o	r local government o	r governmei	ntal unit des	scribed in sec	tio n 170 (b)	(1)(A)(v).			
7 [des	cribed in	nat normally receives (A)(vi) (Complete P		ial part of it	s support fror	n a governn	nental unit or	from the gen	ieral public	
8 [_		t described in sectio		(A)(vi) (C	omplete Part :	II)				
9 [_		nat normally receives					ributions, me	mbership fee	s, and gross	
·		_	vities related to its e	• •		• • •		•	•		
			ross investment inco								
			ganızatıon after June						,		
ro [rganized and operated								
11 「	one	or more public	rganized and operated cly supported organiz ribes the type of supp b Type I	ations desc orting orga	ribed in sec nization and	ction 509(a)(:	l) or sectio es 11e thro	n 509(a)(2) ough 11h	See section !		
e f g	othe sec If th che Sind	er than foundar tion 509(a)(2) ne organization ck this box ce August 17,	received a written d	her than one	e or more p	ublicly suppor	ted organiz	pe II or Type	bed in sectio	on 509(a)(1) or	
		owing persons? The person who d	, Irrectly or indirectly c	ontrols eit	her alone oi	together with	nersons d	escribed in (ii)	Yes No	
			governing body of th			_	. paraaa	(g(i)	
			per of a person descri		_					y(ii)	
		•	olled entity of a perso	• •) above?				(iii)	
h			ing information about						[9	,	
			mg mormation about	the suppor	cou organiz	a c. o (5)					
suļ	(i) ame of pported anization	(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see	(iv Is th organiza col (i) lis your gov docum	ne tion in sted in erning	Did you no organiza col (i) o	otify the tion in if your	(v Is t organiza col (i) or in the	he ation in ganized	(vii) A mount of support?	
			instructions))	Yes	No	Yes	No	Yes	No		
			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			1	1		<u> </u>		
						1			+		
									1		
			1		+		+		+	+	

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493133041583

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Inspection **Employer identification number**

rne	nds University				48-0	0547702		
Pa	rt I Organizations Maintaining Donor Ad			ther Similar F			s. Comple	te if the
	organization answered "Yes" to Form 99				1 .	The Francisco	- LL	
	Total number of and aftern	(a) Donor	radv	ised funds	((b) Funds and	other accou	nts
1	Total number at end of year				+			
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)				+			
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the	organization's exc	lusıv	e legal control?			☐ Yes	┌ No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit						┌ Yes	┌ No
Pai	rt III Conservation Easements. Complete	<u>ıf the organızatı</u>	on a	nswered "Yes"	to Forn	า 990, Part I	V, line 7.	
1	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space	on or pleasure)	Γ	Preservation of a Preservation of a	certified	d historic struc	-	a
2	Complete lines 2a-2d if the organization held a quali easement on the last day of the tax year	ned conservation	cont	ribution in the forf	погасо			
	Tabal mumban of annumbers					Held at the	End of the	Year
а	Total number of conservation easements				2a			
Ь	Total acreage restricted by conservation easements		ما استا	d.m (a)	2b			
С	Number of conservation easements on a certified his			ain (a)	2c			
d	Number of conservation easements included in (c) ac				2d			
3	Number of conservation easements modified, transfe	rred, released, ext	tıngu	ııshed, or termınat	ed by th	ie organization	during	
	the taxable year 🛌							
4	Number of states where property subject to conserva	ation easement is	locat	ted ►				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		ıtorır	ng, inspection, har	ndling of	violations, and	d	┌ No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforci	ıng c	onservation easer	ments di	uring the year	<u> </u>	
7	A mount of expenses incurred in monitoring, inspecting							_
•	▶ \$							
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$?	(d) above satisfy	the r	equirements of se	ction		┌ Yes	┌ No
9	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the						
Par	Organizations Maintaining Collectio Complete if the organization answered "	ns of Art, Hist			or Otl	ner Similar	Assets.	
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	116, not to report for public exhibition	t in it on, e	ts revenue statem ducation or resea	rch ın fu			e,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, e						
	(i) Revenues included in Form 990, Part VIII, line 1							
	(ii) Assets included in Form 990, Part X					► \$	3	28,800
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA				for finan	cıal gaın, prov	de the	
а	Revenues included in Form 990, Part VIII, line 1					► \$		

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art,	<u>, Hist</u>	<u>toric</u>	<u>al Trea</u>	asures, or O	<u>the</u>	<u>r Similar Asse</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of the	e follo	wing tha	it are a significa	nt u	se of its collectio	n	
а	Public exhibition		d	Γ	Loan or	exchange progra	ams			
ь	Scholarly research		e	Γ	Other					
С	✓ Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	ın how	thev	further t	he organization	Sex	emnt nurnose in		
•	Part XIV	onections and explain	111 110 11	rency	rarcher c	ine organization	3 CA	empe purpose m		
5	During the year, did the organization solicity assets to be sold to raise funds rather than to								Yes	√ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Comple	ete ıf	the o	rganıza	ition answered		es" to Form 99	0,	<u>, </u>
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	lian or other interme	diary	for co	ntrıbutıo	ons or other asse	ets r		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the t	followi	ıng tal	ble	_		_		
						_	_	Amo	unt	
C	Beginning balance					-	1c			
d	Additions during the year					-	1d			
е	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?					Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI\									
Pai	rt V Endowment Funds. Complete									
		(a)Current Year 41,686,000	(b)	Prior Ye	ear (41,000	(c)Two Years Back 35,616,000	_)Three Years Back (44,385,000	e) Four	Years Back
1a	Beginning of year balance			-			-			
b	Contributions	1,909,000			69,000	1,475,000	-	1,357,000		
С	Investment earnings or losses	-1,310,000			06,000	3,247,000	-	-7,887,000		
d	Grants or scholarships	1,221,000			04,000	1,387,000	-	1,295,000		
e	Other expenditures for facilities and programs	770,000		8	26,000	810,000)	944,000		
f	Administrative expenses									
g	End of year balance	40,294,000		41,6	86,000	38,141,000)	35,616,000		
2	Provide the estimated percentage of the year	r end balance held a	is							
а	Board designated or quasi-endowment 🕨	29 722 %								
b	Permanent endowment 🕨 67 606 %									
c	Term endowment ▶ 2 673 %									
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat ar	e held a	nd admınıstered	for	the		
	organization by								Yes	No
	(i) unrelated organizations			•			•	3a(i)		No
	(ii) related organizations							3a(ii)	+	No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					•	3b		<u> </u>
	t VI Land, Buildings, and Equipme									
Раг	Land, Buildings, and Equipme	int. See Form 99	0, Pa							
	Description of property				Cost or oth (Investme			(c) Accumulated depreciation	(d) Bo	ok value
1a	Land					2,261,	474			2,261,474
b I	Buildings					58,650,	456	14,403,265	4	4,247,191
c l	Leasehold improvements									
d I	Equipment					14,555,	860	8,740,878		5,814,982
e (Other	<u></u>				5,583,	533	2,947,180		2,636,353
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colun	nn (B),	line 1	!0(c).) .			►	į	4,960,000
	• • • • •	·						Schedule D (Form 9	90) 2011

Part VII Investments—Other Securities. See F	orm 990, Part X, line 12	<u> </u>	
(a) Description of security or category	(b) Book value	(c) Method	
(including name of security)		Cost or end-of-y	ear market value
(1)Financial derivatives	13,005,000		F_
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	13,005,000		
Part VIII Investments—Program Related. See	Form 990, Part X, line		
(a) Description of investment type	(b) Book value	(c) Method	
		Cost or end-or-y	ear market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, lin	e 15.		
(a) Descrip	tion		(b) Book value
(1) CASH SURRENDER VALUE LIFE INS			299,000
(2) FUNDS HELD BY TRUSTEE			500,000
(3) ART			328,800
(4) OTHER ASSETS			596,200
(5) INTEREST IN PERPETUAL TRUST			5,859,000
(6) MINERAL INTERESTS			614,000
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15	5.)		8,197,000
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
ANNUITIES PAYABLE	303,000		
FEDERAL PORTION-PERKINS FUND	2,124,000		
DEPOSITS	2,124,000		
OBLIG UNDER CAPITAL LEASE	563,000		
OTHER LIABILITIES	434,000		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	3,424,000		

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	46,082,095
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	45,476,695
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	605,400
4	Net unrealized gains (losses) on investments	4	-2,907,538
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-1,862
9	Total adjustments (net) Add lines 4 - 8	9	-2,909,400
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-2,304,000
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	rn
1	Total revenue, gains, and other support per audited financial statements	1	33,958,000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 82,731		
e	Add lines 2a through 2d	2e	-2,824,807
3	Subtract line 2e from line 1	3	36,782,807
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 170,081		
b	Other (Describe in Part XIV)		
С	Add lines 4a and 4b	4c	9,299,288
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	46,082,095
	TXIII Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	
1	Total expenses and losses per audited financial statements	1	36,262,000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	84,067
3	Subtract line 2e from line 1	3	36,177,933
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 170,081		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	9,298,762
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	45,476,695
Pa	rt XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any

Identifier	Return Reference	Explanation
CHANGE IN NET ASSET RECONCILIATION	PART XI, LINE 8	ROUNDING (1,862)
REVENUE RECONCILIATION		PART XII, LINE 2D SPECIAL EVENT EXP/SUBTRACTION FROM REVENUE 33,554 RENTAL EXPENSES PRESENTED AS SUBTRACTION FROM REV 49,177 82,731 PART XII, LINE 4B SCHOLARSHIPS 9,128,681 ROUNDING 526
EXPENSE RECONCILIATION		PART XIII, LINE 2D SPECIAL EVENT EXP/SUBRACTION FROM REVENUE 33,554 RENTAL EXPENSES SUBTRACTED FROM REVENUE 49,177 ROUNDING 1,336 84,067 PART XIII, LINE 4B SCHOLARSHIPS RECLASSIFIED TO EXPENSES 9,128,681
ART COLLECTION	PART III, LINE 4	The Bloomfield art collection was gifted to the University many years ago The small exhibit consists of 15th and 16th century art It is not reflected on the financial statements as a collection because it is considered immaterial. This art collection is reflected in the Plant fund other assets. The value is \$328,800 Pieces from the collection are periodically displayed in the Riney Fine Arts building art gallery/lobby.
ENDOWMENT FUNDS	PART V, QUESTION 4	ENDOWMENT FUNDS ARE USED TO UNDERWRITE STUDENT SCHOLARSHIPS AND INSTITUTIONAL OPERATIONS AS DESIGNATED BY DONORS
FIN 48 (ASC 740) FOOTNOTE	PART X, LINE 2	The University is exempt from income taxes under Section 501 (c)(3) of the Internal Revenue Code and a similar provision of state law The University annually evaluates tax positions taken with regard to unrelated business income, related deductions applied, or other activities that may jeopardize its tax exempt status and thus would meet the definition of an uncertain tax position. The University recognizes the financial statement benefit of a tax position only after determining the relevant tax authority would more likely than not sustain the position following an audit. The University has concluded that there are no uncertain tax positions taken that would require recognition of a liability or disclosure in the financial statements. The University is generally no longer subject to U.S. federal and state income tax examinations by taxing authorities for fiscal years before 2009.

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DLN: 93493133041583

OMB No 1545-0047

2011

Open to Public

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service ►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

Schools

Name of the organization
Friends University
Figure 1. September 2. Sep

Employer identification number

	48-0547702			
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
		<u>-</u>		
4	Does the organization maintain the following?	٦.		
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	<u> </u>
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	<u></u>
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		Νo
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		Νo
e	Educational policies?	5e		Νo
f	Use of facilities?	5f		No
g	Athletic programs?	5g		Νo
h	Other extracurricular activities?	5h		Νo
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II			
		\dashv		
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	No
	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
-	of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Part III Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
NONDISCRIMINATORY POLICY	SCHEDULE E, PART I, QUESTION 3	THE UNIVERSITY'S NON-DISCRIMINATION STATEMENT APPEARS ON ALL PRINT ADVERTISEMENTS, INCLUDING NEWSPAPER, MAGAZINE ADS, CHAMBER ADS AND DIRECTORIES, DIRECT MAIL, BROCHURES, COLLATERAL, FLYERS, LANDING PAGES AND E-MAIL ADVERTISING THE NON-DISCRIMINATION STATEMENT READS "FRIENDS UNIVERSITY DOES NOT DISCRIMINATE AGAINST ACADEMICALLY QUALIFIED STUDENTS OF ANY RACE, COLOR, NATIONAL OR ETHNIC ORIGIN, SEX, AGE, OR WITHOUT REGARD TO DISABILITY" THE NON-DISCRIMINATION STATEMENT IS NOT EXPRESSLY STATED IN OUR RADIO ADS, BILLBOARDS OR WEBSITE BANNER ADS
GOVERNMENT AID OR ASSISTANCE	PART II, LINE 6A	We receive pass-thru financial aid from Pell, SEOG, Perkins, and Direct Lending. This aid is received and disbursed to the student account to defer tuition, fees, housing and other charges. Excess aid is refunded to the student.

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493133041583

OMB No 1545-0047

(Form 990 or 990-EZ)

Department of the Treasury

SCHEDULE G

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Supplemental Information Regarding

Fundraising or Gaming Activities

Open to Public Inspection

Internal Revenue Service	Attach	to Form 99	Inspection							
Name of the organization Friends University					Employer ide	ntification number				
					48-054770	2				
Part I Fundraising Ac	tivities. Complet	e if the	organiza	tion answered "Yes"	to Form 990, Part IV	V, line 17.				
1 Indicate whether the organ	nızatıon raısed funds	through	any of the	following activities Ch	eck all that apply					
a Mail solicitations										
b Internet and e-mail so										
c Phone solicitations			g	Special fundraisi	ng events					
d	s									
 Did the organization have or key employees listed in If "Yes," list the ten higher to be compensated at least 	ı Form 990, Part VII st paıd ındıvıduals oı) or entity r entities	y in conne (fundraise	ection with professional ers) pursuant to agreem	fundraising services? ents under which the fu					
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundrai cust cont contrib	Did ser have ody or trol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization				
		Yes	No							
Total										
3 List all states in which the licensing	organization is regi	stered or	licensed t	to solicit funds or has b	een notified it is exemp	t from registration or				

Pai	t II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events (Add col (a) through
			TELETHON (event type)	(event type)	(total number)	col (c))
£Ε	1	Gross receipts	88,365			88,365
Revenue	2	Less Charitable contributions	88,365			88,365
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
မှာ	5	Non-cash prizes				
euse	6	Rent/facility costs				
ă	7	Food and beverages				
Direct Expenses	8	Entertainment				
Δ	9	Other direct expenses .	33,554			33,554
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)		(33,554)
	11	Net income summary Combine li	nes 3 and 10 ın column (d)		-33,554
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	1	Gross revenue				
မှ မေ	2	Cash prizes				
Expenses	3	Non-cash prizes				
∆் ூ	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г No	Г Yes Г No	┌ Yes	
	7	Direct expense summary Add lines	s 2 through 5 ın column (d)		()
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> ▶</u>	
9 a b	Is th	er the state(s) in which the organiza he organization licensed to operate No," Explain	gaming activities in each	n of these states?		
10a b		e any of the organization's gaming l 'es," Explain				· · Tyes TNo

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to proceed instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493133041583

Department of the Treasury ► Attach to Form 990 Inspection Internal Revenue Service Name of the organization Employer identification number Friends University 48-0547702 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) ACADEMIC SCHOLARSHIPS	784	3,522,903			
(2) ATHLETIC SCHOLARSHIPS	422	1,537,590			
(3) INSTITUTIONAL ENDOWED SCHOLARSHIPS	120	216,180			
(4) INSTITUTIONAL FINE ARTS SCHOLARSHIPS	345	1,031,575			
(5) INSTITUTIONAL GRANTS	350	707,290			
(6) INSTITUTIONAL RESTRICTED SCHOLARSHIPS	43	56,478			
(7) OTHER INSTITUTIONAL SCHOLARSHIPS/WAIVERS	595	1,993,430			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
GENERAL INFORMATION ON GRANTS AND ASSISTANCE		THE USE OF GRANT FUNDS ARE MONITORED BY THE UNIVERSITY THROUGH THE PRACTICE OF DIRECTLY APPLYING SCHOLARSHIP FUNDS TO THE STUDENT ACCOUNT AT THE UNIVERSITY TO OFFSET TUITION AND FEES

Schedule I (Form 990) 2011

DLN: 93493133041583

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

Compensation Information

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	Name of the organization Friends University Employer identification Friends University				on nur	nber	
riie	nus oniversity			48-0547702			
Pa	rt I Questions Regarding Compensation		-				
						Yes	Νo
1a	Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a Complete Part III to pro		·				
	First-class or charter travel	7	Housing allowance or residence for	personal use			
	▼ Travel for companions	_	Payments for business use of perso	nal residence			
	<u> </u>	7	Health or social club dues or initiati				
	Discretionary spending account	_	Personal services (e g , maid, chauf	feur, chef)			
b	If any of the boxes in line 1a are checked, did the organiza reimbursement orprovision of all the expenses described a				1b	Yes	
2	Did the organization require substantiation prior to reimbu officers, directors, trustees, and the CEO/Executive Directors				2	Yes	
3	Indicate which, if any, of the following the organization use organization's CEO/Executive Director Check all that app	ply	·				
	· <u>-</u> · · · · ·	_	Written employment contract				
		7	Compensation survey or study				
	Form 990 of other organizations	7	Approval by the board or compensat	tion committee			
4	During the year, did any person listed in Form 990, Part V or a related organization	/ I I	, Section A , line 1a with respect to th	ne filing organization			
а	Receive a severance payment or change-of-control payme	en	t?		4a		No
b	Participate in, or receive payment from, a supplemental no	on	qualified retirement plan?		4b		Νo
c	Participate in, or receive payment from, an equity-based of	coı	mpensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide	th	e applicable amounts for each item ir	n Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must con	mp	lete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, line 1 compensation contingent on the revenues of			ıy			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, line 1 compensation contingent on the net earnings of	a,	did the organization pay or accrue ar	ıy			
а	The organization?				6a		No
b	Any related organization?				6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A, line 1 payments not described in lines 5 and 6? If "Yes," describ			n-fixed	7		No
8	Were any amounts reported in Form 990, Part VII, paid or subject to the initial contract exception described in Regs in Part III				8		No
9	If "Yes" to line 8 did the organization also follow the rebut	ıtta	able presumption procedure describe	d in Regulations			

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & (iii) Other reportable compensation compensation		other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) BIFF GREEN	(I) (II)	224,510 0	0	7,647 0	15,753 0	35,555 0	283,465 0	0
(2) JOHN YODER	(I) (II)	160,531 0	0 0	17,156 0	10,443 0	3,002 0	191,132 0	0
(3) RANDY DOERKSEN	(I) (II)	144,373 0	0 0	716 0	10,433 0	14,362 0	169,884 0	0
(4) HERVEY WRIGHT	(I) (II)	141,157 0	0 0	20,465 0	8,720 0	8,358 0	178,700 0	0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	,	THE PRESIDENT IS REQUIRED TO LIVE IN THE HOUSE LOCATED ADJACENT TO THE CAMPUS ONE GOLF CLUB MEMBERSHIP IS INCLUDED IN THE PRESIDENT'S CONTRACT THE PRESIDENT INDICATES ANY PERSONAL USE FOR TAXATION
	PART I, QUESTION 1A	Companion travel is considered taxable if funded by the university and added to W-2 taxable wages accordingly

Schedule J (Form 990) 2011

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Schedule K

(Form 990)

OMB No 1545-0047

DLN: 93493133041583

Open to Public **Inspection**

Name of the organization **Employer identification number** Friends University 48-0547702 **Bond Issues** Part I (h) On (i) Pool (g) Defeased Behalf of financing (c) CUSIP # (d) Date Issued (f) Description of Purpose (a) Issuer Name (b) Issuer EIN (e) Issue Price Issuer Yes No Yes No Yes No KANSAS INDEPENDENT COLLEGE FINANCE REFUND PRIOR '02/'06/'09 48-1233911 48526hwm4 03-13-2012 16,040,000 Χ Χ Х BONDS **AUTHORITY Proceeds** Part II Α В C D Amount of bonds retired 0 Amount of bonds defeased 2 0 Total proceeds of issue 3 16.040.000 Gross proceeds in reserve funds 4 500,000 Capitalized interest from proceeds 5 6 Proceeds in refunding escrow 7 Issuance costs from proceeds 317,623 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 Capital expenditures from proceeds 10 15,722,376 Other spent proceeds 11 ol Other unspent proceeds 12 οl Year of substantial completion 13 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 14

allocation of proceeds? Part IIII Private Business Use

15

16

Α В Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned Χ property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-2 Χ financed property?

Χ

Χ

Were the bonds issued as part of an advance refunding issue?

Does the organization maintain adequate books and records to support the final

Has the final allocation of proceeds been made?

Χ

Par	t IIII Private Business Use (Continued)									
				Δ		В		С		D
			Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private use?	business		×						
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or counsel to review any management or service contracts relating to the fina property?									
С	Are there any research agreements that may result in private business use financed property?	e of bond-								
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or counsel to review any research agreements relating to the financed proper									
4	Enter the percentage of financed property used in a private business use b other than a section 501(c)(3) organization or a state or local government			0 %						
5	Enter the percentage of financed property used in a private business use a unrelated trade or business activity carried on by your organization, anothe 501(c)(3) organization, or a state or local government			0 %						
6	Total of lines 4 and 5			0 %						
7	Has the organization adopted management practices and procedures to en post-issuance compliance of its tax-exempt bond liabilities?	sure the	Х							
Par	rt IV Arbitrage						•	•	•	•
		A			В		С		D	
		Yes	No	Yes	No	Y	es	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X							
2	Is the bond issue a variable rate issue?		X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X							
	Name of provider	О					l			
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was a hedge terminated?									
4a	Were gross proceeds invested in a GIC?		Х							
b	Name of provider	О								
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
5	Were any gross proceeds invested beyond an available temporary period?		Y							

Part V Procedures To Undertake Corrective Action

Did the bond issue qualify for an exception to rebate?

Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier Return Reference Explanation

Χ

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As Filed Data -

DLN: 93493133041583

Employer identification number

Schedule L Tra

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Therius Offiversity							4	8-05477	0 2		
Part I Excess Benefit Tra Complete if the organiza							organı	zations (only).	ıne 40b	
1 (a) Name of disqualified person					(b) Desc		(c) rected?				
										Yes	No
2 Enter the amount of tax impos	sed on tl	ne orga	nızatıon man	agers or				ear unde	r		
section 4958	, on line	• 2, abo	ve, reimburs	• • sed by th	e organization .				· \$ —— · \$ —		
Part II Loans to and/or Complete if the organi					, Part IV , line 26	, or Fori	n 990-E	Z, Part V	, lıne 38	a	
(a) Name of interested person and purpose	(b) L or fro	oan to om the zation?	(c)Orig principal a	gınal	(d)Balance due	(e)	[n	(f) Approv by boar commit	/ed d or	(g)Writ	
	То	From				Yes	No	Yes	No	Yes	No
							1				
Total	<u> </u>	<u> </u>	<u> </u>	▶ \$			1				
Part IIII Grants or Assista	nce Be	nefitt	ing Intere	ested I			. 7	1			
Complete if the orga					en interested pei						atanaa
(a) Name of interested per	5011	СТ			ganızatıon -		(C)AII	iount or g	י מוונ טו ני	pe of assi	
(1) TRUSTEE (2) TRUSTEE			EPSON OF T NS OF TRUS		<u> </u>	\rightarrow					200 14,074
` '					`FR						14,074
(3) BOARD OFFICER SON OF BOARD (4) BOARD OFFICER DAUGHTER OF						$\overline{}$	·				20,051

DAUGHTER OF BOARD OFFICER

(5) BOARD OFFICER

7,400

Part IV Business Transactions Involving Interested Persons
--

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ii alisweled Tes Oli	TOTTI 330, Part IV, III	ie 20a, 20b, 01 20c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sha organiz reven	ation's
	organization			Yes	No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
GRANTS AND ASSISTANCE TO INTERESTED PERSONS		SCHOLARSHIPS GIVEN TO INDIVIDUALS IN PART III OF SCHEDULE L ARE THE SAME SCHOLARSHIPS AVAILABLE TO ALL STUDENTS AND ADHERE TO THE SAME PROCEDURES AND QUALIFICATIONS

Schedule L (Form 990 or 990-EZ) 2011

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DLN: 93493133041583

OMB No 1545-0047

Open to Public Inspection

SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization Friends University

Employer identification number

D	Tunner of Durance :				48-0547702			
	tI Types of Property	(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	Method of contributi		_	
1	Art—Works of art							
2	Art—Historical treasures .							
3	Art—Fractional interests							
ŀ	Books and publications							
5	Clothing and household goods							
•	Cars and other vehicles							
7	Boats and planes							
3	Intellectual property							
)	Securities—Publicly traded .							
)	Securities—Closely held stock .							
L	Securities—Partnership, LLC, or trust interests							
2	Securities—Miscellaneous	Х	1	35,780	Mkt value			
3	Qualified conservation contribution—Historic structures							
1	Qualified conservation contribution—Other							
;	Real estate—Residential .							
•	Real estate—Commercial							
,	Real estate—O ther							
3	Collectibles							
)	Food inventory							
)	Drugs and medical supplies .							
L	Taxıdermy							
2	Historical artifacts							
3	Scientific specimens							
ŀ	Archeological artifacts							
;	Other ▶ ()							
5	Other ▶()							
	O ther ▶()							
3	Other ▶ ()							
9	Number of Forms 8283 received for which the organization compl		- ,		29			(
Эa	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three year	s from the	date of the initial contributi	on, and which is not require				
	for exempt purposes for the enti					30a		No
b L	If "Yes," describe the arrangement Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
		•		•				
2a	Does the organization hire or us contributions?	e third part	ies or related organizations	· · · · · · · · ·	non-casn	32a		Νo
b	If "Yes," describe in Part II							
3	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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As Filed Data -

DLN: 93493133041583

Employer identification number

48-0547702

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury
Internal Revenue Service

Friends University

SCHEDULE 0

(Form 990 or 990-EZ)

Name of the organization

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

OMB No 1545-0047

Open to Public Inspection

		[40-0547702
ldentifier	Return Reference	Explanation
CONFLICT OF INTEREST POLICY	PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST FORMS ARE PROVIDED FOUR TIMES A YEAR, ONE AT EACH BOARD MEETING AND ONE IN THE SUMMER A SUMMARY IS COMPILED AND SENT VIA E-MAIL TO THE BOARD CHAIR THE SUMMARY IS THEN PLACED IN A NOTEBOOK FOR THE NEXT BOARD MEETING FOR REVIEW THE COMPENSATION AND CONFLICTS COMMITTEE (A SUBCOMMITTEE OF THE AUDIT/FINANCE COMMITTEE) IS RESPONSIBLE FOR MANAGING COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY THE COMMITTEE MEETS AT LEAST THREE TIMES A YEAR (MORE FREQUENTLY IF NECESSARY) TO INDEPENDENTLY REVIEW ALL TRANSACTIONS SUBJECT TO THE POLICY MINUTES FROM THE MEETINGS ARE REVIEWED AND APPROVED BY THE FULL BOARD OF TRUSTEES ANY PERSONS OF INTEREST ARE REQUIRED TO EXCUSE HIM/HERSELF FROM VOTING ON ALL ISSUES RELATED TO THE CONFLICT
COMPENSATION REVIEW	PART VI, SECTION B, LINES 15A AND 15B	The compensation and conflicts committee is responsible for reviewing executive compensation and presidential expense accounts. The university annually participates in several nationally recognized compensation surveys with other colleges and universities. Pay for officers/key employees is in alignment with pay at other private universities of similar size and nature.
AVAILABILITY OF GOVERNING DOCUMENTS	PART VI, SECTION C, LINE 19	THE UNIVERSITY DOES NOT MAKE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY OR FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC
FORM 990 REVIEW	PART VI, SECTION B, LINE 11B	THE REVIEW OF THE FORM 990 IS THE CULMINATION OF THE YEAR-END PROCESS THE FORM 990 IS REVIEWED BY ADMINISTRATIVE PERSONNEL FOR ACCURACY AND COMPLETENESS THE DATA IS CONSIDERED RELATIVE TO PRIOR YEARS AND CURRENT YEAR FINANCIAL STATEMENTS ALSO THE AUDIT/FINANCE COMMITTEE OF THE BOARD REVIEW THE FORM 990 BEFORE FILING WITH THE IRS
RECONCILIATION OF NET ASSETS	PART XI, LINE 5	UNREALIZED LOSSES (2,907,538) ROUNDING (1,862) (2,909,400)

Additional Data

Software ID: Software Version:

EIN: 48-0547702

Name: Friends University

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

Expenses \$	1,340,466	including grants of \$) (Revenue \$	2.166.072.\
	_,,	merading grants or p) (Nevenue \$	2,166,072)
Expenses \$	356,722	including grants of \$) (Revenue \$	381,737)
	Expenses \$	Expenses \$ 356,722	expenses \$ 356,722 including grants of \$	Expenses \$ 356,722 including grants of \$) (Revenue \$

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services									
(Code Bookstore commiss) (Expenses \$	0 including grants of \$) (Revenue \$	191,154)					

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per		that a		/)			(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
RODNEY PITTS CHAIRMAN	10 0	X		х				0	0	0
KELLY LINNENS VICE CHAIRMAN	5 0	Х		х				0	0	0
CLIFTON LOESCH	5 0	Х		Х				0	0	0
TREASURER JOHN WEBER	5 0	Х		×				0	0	0
SECRETARY ELDON ALEXANDER										
TRUSTEE TJ ARANT	10	Х						0	0	0
TRUSTEE	1 0	Х						0	0	0
CRAIG BAY TRUSTEE	1 0	X						0	0	0
MARILYN BROWN TRUSTEE	1 0	×						0	0	0
BRUCE BURNETT TRUSTEE	1 0	Х						0	0	0
PAM CHAMBERS TRUSTEE	1 0	Х						0	0	0
DAVE DEPEW TRUSTEE	1 0	Х						0	0	0
ARDITH DUNN TRUSTEE	1 0	Х						0	0	0
RICK FITZGERALD TRUSTEE	1 0	Х						0	0	0
DUANE HANSEN TRUSTEE	1 0	Х						0	0	0
KEVIN HOPPOCK TRUSTEE	1 0	Х						0	0	0
DENIS KNIGHT TRUSTEE	1 0	Х						0	0	0
JOHN LEWIS TRUSTEE	1 0	Х						0	0	0
SHELLY PRICHARD TRUSTEE	1 0	Х						0	0	0
ED ROBERTS TRUSTEE	1 0	Х						0	0	0
DICK RUCKER TRUSTEE	1 0	Х						0	0	0
MIKE SHOCKLEY TRUSTEE	1 0	Х						0	0	0
REBECCA TWIETMEYER TRUSTEE	1 0	Х						0	0	0
PHIL WHITEMAN TRUSTEE	1 0	Х						0	0	0
MIKE WILSON TRUSTEE	1 0	Х						0	0	0
BIFF GREEN PRESIDENT	45 0	Х		х				232,157	0	51,308

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
RANDY DOERKSEN VP, ADMIN & FINANCE	45 0			х				145,089	0	24,795
JOHN YODER VP, ACADEMIC AFFAIRS	45 0				х			177,687	0	13,445
HERVEY WRIGHT VP, UNIVERSITY RELATIONS	45 0				х			161,622	0	17,078
CAROLE OBERMEYER VP, STUDENT AFFAIRS	45 0					х		128,515	0	18,015
DIXIE MADDEN DIRECTOR, GARVEY LAWINSTITUTE	45 0					Х		103,042	0	21,049
EVELYN HUME DIRECTOR, GRADUATE SCHOOL	45 0					Х		106,318	0	14,829