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DLN: 93493123008353

### OMB No 1545-0047

Department of the Treasury

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

| Internal                       | Revenue              | Service  | ► The organization may have to  | use a copy             | of this return to    | satisfy sta | ate reporting                | requireme              | ents          | Inspection                         |
|--------------------------------|----------------------|--|---|------------------------|----------------------|-------------|------------------------------|------------------------|---------------|------------------------------------|
| A Fo                           | or the 2             | 2011 ca  | lendar year, or tax year beginning  | 07-01-2011             | and ending 00        | 6-30-2012   |                              | D Employ               | vor i         | dentification number               |
|                                |                      | pplicable  | C Name of organization<br>SMDC Medical Center   |                        |                      |             |                              | • .                    | •             |                                    |
| _                              | dress ch             | _  | Doing Business As   |                        |                      |             | - <b> </b>                   | 41-18<br>E Telepho     |               |                                    |
|                                | me cha               | _  | Essentia Health Duluth  |                        |                      |             |                              | (218)                  | 786           | -1421                              |
|                                | tial retu<br>rminate |  | Number and street (or P O box if mail<br>502 EAST 2ND STREET                                      | is not delivere        | d to street address) | Room/suite  | e<br>e                       |                        |               | s \$ 373,168,036                   |
| _                              | nended               | return<br>n pending                              | City or town, state or country, and ZIP<br>DULUTH, MN 55805                                       | + 4                    |                      | 1           | _                            |                        |               |                                    |
| Ар                             | plication            | r pending  | <b>F</b> Name and address of princi   | nol officer            |                      |             |                              |                        |               | _                                  |
|                                |                      |  | DANIEL NIKCEVICH MD   | paronicer              |                      |             | <b>H(a)</b> Is thus affiliat |                        | retu          | rn for                             |
|                                |                      |  | 502 East 2nd Street DULUTH, MN 55805  |                        |                      |             |                              |                        |               |                                    |
|                                |                      |  |   |                        |                      |             | H(b) Are all                 |                        |               | ided? Yes No                       |
| <b>I</b> Ta                    | x-exem               | npt status                                       | ▼ 501(c)(3)   | ert no)    4           | 947(a)(1) or 🗀       | 527         |                              | , attacii<br>o exempti |               | ·                                  |
| j W                            | ebsite               | e: ► www   | v essentiahealth org  |                        |                      |             | .,                           |                        |               |                                    |
| <b>K</b> Fon                   | m of org             | ganızatıon                                       | Corporation Trust Association   | Other ►                |                      | '           | <b>L</b> Year of for         | mation 193             |               | M State of legal domicile          |
| Da                             | rt I                 | Sum  | mary  |                        |                      |             |                              |                        |               | MN                                 |
| ΓŒ                             |                      |  | escribe the organization's mission  | or most sign           | uficant activities   | <u> </u>    |                              |                        |               |                                    |
|                                |                      |  | alled to make a healthy difference  |                        |                      | <u> </u>    |                              |                        |               |                                    |
| Activities & Governance        | -                    |  |   |                        |                      |             |                              |                        |               |                                    |
| Ē                              | :                    |  |   |                        |                      |             |                              |                        |               |                                    |
| e<br>Se                        | 2 (                  | Check th   | ıs box ▶┌ ıf the organızatıon dısc  | ontinued its           | operations or di     | isposed of  | more than 2                  | 5% of its              | net           | assets                             |
| জ<br>স                         | 3 1                  | Number   | of voting members of the governing  | g body (Part           | VI, line 1a) .       |             |                              | L                      | 3             | 14                                 |
| ž                              | 4 1                  | Number   | of independent voting members of  | the governin           | ıg body (Part VI     | , lıne 1b)  |                              | L                      | 4             | 8                                  |
| Ě                              | 1                    |  | nber of individuals employed in ca  |                        |                      | ne 2a) .    |                              | -                      | 5             | 3,378                              |
| <u>ទ</u> ួ                     | 1                    |  | nber of volunteers (estimate if nec   |                        |                      |             |                              | -                      | 6             | 80                                 |
| •                              |                      |  | related business revenue from Par   | •                      |                      |             |                              | -                      | 7a            | 811,916                            |
|                                | b                    | Net unrei  | lated business taxable income froi  | n Form 990             | -1, line 34 .        | •           | Dries                        | Year                   | 7b            | 370,341<br>Current Year            |
|                                | 8                    | Contrib  | outions and grants (Part VIII, line   | 1 h)                   |                      |             | Prior                        | 418,2                  | 87            | 571,825                            |
| ₽                              | 9                    |  | m service revenue (Part VIII, line  | •                      |                      |             | 3                            | 69,985,9               | $\overline{}$ | 368,771,098                        |
| Revenue                        | 10                   | _  | ment income (Part VIII, column (  |                        |                      |             |                              | 1,465,9                | $\rightarrow$ | 810,809                            |
| æ                              | 11                   |  | revenue (Part VIII, column (A), lir   |                        |                      |             |                              | 2,099,7                | $\overline{}$ | 2,663,851                          |
|                                | 12                   |  | evenue—add lines 8 through 11 (r  | •                      | ,                    | ` ''        |                              | 72.060.0               |               | 272.017.502                        |
|                                | 13                   |  | and similar amounts paid (Part I)   |                        |                      |             | 3                            | 73,969,9<br>1,296,6    | $\rightarrow$ | 372,817,583                        |
|                                | 14                   |  | s paid to or for members (Part IX,  |                        |                      |             |                              | 1,290,0                | 0             | 991,322                            |
| 83                             | 15                   |  | es, other compensation, employee  |                        |                      |             | 2                            | 44,510,0               |               | 261,227,781                        |
| Expenses                       | 16a                  | Profes   | sional fundraising fees (Part IX, co  | olumn (A ), lır        | ne 11e)              |             |                              |                        | 0             | 0                                  |
| ੜੇ                             | b                    | Total fur  | ndraising expenses (Part IX, column (D), l  | ıne 25) <b>►</b> 113,4 | 184                  |             |                              |                        |               |                                    |
| _                              | 17                   | Other  | expenses (Part IX, column (A), lın  | es 11a-11d             | l,11f-24e) .         |             | 1                            | 14,323,7               | 44            | 105,341,647                        |
|                                | 18                   | Total e  | expenses Add lines 13–17 (must  | equal Part I           | X, column (A), lı    | ıne 25)     | 3                            | 60,130,4               | 103           | 367,560,750                        |
|                                | 19                   | Reveni   | ue less expenses Subtract line 18   | from line 1            | 2                    |             | +                            | 13,839,5               | -             | 5,256,833                          |
| Net Assets or<br>Fund Balances |                      |  |   |                        |                      |             | Beginning<br>Ye              | of Currer<br>ear       | nt            | End of Year                        |
| 18.58<br>18.38<br>18.38        | 20                   |  | ssets (Part X, line 16)   |                        |                      |             |                              | 91,130,4               | -             | 620,962,837                        |
| en de la                       | 21                   |  | iabilities (Part X, line 26)  |                        |                      |             |                              | 94,858,7               | -             | 524,817,265                        |
|                                | 22                   |  | sets or fund balances Subtract lir  | ie 21 from lii         | ne 20                |             |                              | 96,271,6               | 54            | 96,145,572                         |
| Unde<br>know                   |                      | lties of pe<br>and belief                        | ature Block<br>erjury, I declare that I have examined<br>f, it is true, correct, and complete. Do |                        |                      |             |                              |                        |               |                                    |
|                                |                      | ****   |   |                        |                      |             |                              | 13-05-01               |               |                                    |
| Sigr                           |                      | '  | ture of officer   |                        |                      |             | Da                           | ıe                     |               |                                    |
| Her                            | ਦ                    |  | ARA JOHNSON CFO or print name and title   |                        |                      |             |                              |                        |               |                                    |
|                                |                      | <del>                                     </del> |   |                        | Date                 | 100         | neck if                      | Dranamid               | e town        | naver identification number        |
| Paid                           |                      | Preparer'<br>signature                           |   |                        | Date                 | se          |                              | (see instr             |               | payer identification number<br>ns) |
|                                | arer's               | Firm's na  | ime (or yours   |                        |                      | l en        | iipioyeu F                   |                        |               |                                    |
| Use                            |                      | ıf self-en                                       | nployed), and ZIP + 4   |                        |                      |             |                              | EIN 🕨                  |               |                                    |
|                                | _                    | addie55,   | Gine Eat 1 1  |                        |                      |             |                              | Phone no               | <b>+</b>      |                                    |
| Marri                          | the ID               | C dicciio  | s this raturn with the proparer sho   | um abayaa 7 (          |                      | - \         |                              | L                      |               | Type TNo                           |

| Form       | 1990 (2011)                    |                       |                   |                                       |   | Page <b>2</b> |
|------------|--------------------------------|-----------------------|-------------------|---------------------------------------|---|---------------|
| Par        | Statement Check if Sche        |                       |                   | lishments<br>Jestion in this Part III |   |               |
| 1          | Briefly describe the           | organization's missio | n                 |                                       |   |               |
| WE A       | RE CALLED TO MAK               | E A HEALTHY DIFFE     | RENCE IN PEC      | PLE'S LIVES                           |   |               |
|            |                                |                       |                   |                                       |   |               |
| 2          |                                |                       |                   | ervices during the year v             | which were not listed on  | ┌ Yes ┌ No    |
|            | If "Yes," describe the         |                       |                   |                                       |   |               |
| 3          | Did the organization services? | cease conducting, or  | make significar   | nt changes in how it con              | ducts, any program  | ┌ Yes ┌ No    |
|            | If "Yes," describe the         | ese changes on Sche   | dule O            |                                       |   |               |
| 4          | expenses Section 5             | 01(c)(3) and 501(c)(  | (4) organizations | s and section 4947(a)(1               | ee largest program services<br>1) trusts are required to repo<br>n program service reported |               |
|            | (Code                          | ) (Expenses \$        | 297,019,216       | ıncludıng grants of \$                | 991,322 ) (Revenue \$   | 368,771,098 ) |
|            | See schedule O                 |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
| 4b         | (Code                          | ) (Expenses \$        |                   | including grants of \$                | ) (Revenue \$   | )             |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
| <b>4</b> c | (Code                          | ) (Expenses \$        |                   | including grants of \$                | ) (Revenue \$   | )             |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
|            |                                |                       |                   |                                       |   |               |
| 4d         | Other program serv             | ıces (Describe in Sc  | hedule O )        |                                       |   |               |
|            | (Expenses \$                   | inc                   | cluding grants o  | f \$                                  | ) (Revenue \$   | )             |
| 4e         | Total program servi            | ce expenses►\$        | 297,019,21        | 6                                     |   |               |

| Part IV Checklist of Required Schedule |
|--|
|--|

|     | •   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏   | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | No |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II  | 4   | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV   | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> " <i>Yes," complete Schedule D, Part V</i>   | 10  | Yes |    |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.   | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  | 11b | Yes |    |
| С   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.   | 11d | Yes |    |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.  | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.   | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | 12a |     | No |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional  | 12b | Yes |    |
| 13  | Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E   | 13  |     | No |
|     | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV  | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S? If "Yes," complete Schedule F, Part III and IV   | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>   | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H   | 20a | Yes |    |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements   | 20b | Yes |    |

| Par | t IV Checklist of Required Schedules (continued)  |     |     |    |
|-----|---|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d |     |    |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)   |     |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b | Yes |    |
| C   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV   | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29  |     | Νo |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I  | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | 34  | Yes |    |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?  | 35a | Yes |    |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2  | 35b | Yes |    |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?   | 38  | Yes |    |

| Form 990 ( | 2011)  |      |   |  |  |  |      | Page <b>5</b> |
|------------|--|------|---|--|--|--|------|---------------|
| Part V     | Statements Regarding Other IRS Filings and Tax Complia                 | ance | e |  |  |  |      |               |
|            | Check if Schedule O contains a response to any question in this Part V |      |   |  |  |  | . [~ |               |

|          |  |          | Yes        | No       |
|----------|--|----------|------------|----------|
| 1a       | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  |          | 103        | 140      |
|          |  |          |            |          |
| h        | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable   |          |            |          |
|          | <b>1b</b> 0  |          |            |          |
| C        | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c       |            |          |
| 2a       | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |          |            |          |
|          | Statements filed for the calendar year ending with or within the year covered by this return   |          |            |          |
| b        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b       | Yes        |          |
|          | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  | 20       | 165        |          |
| За       | Did the organization have unrelated business gross income of \$1,000 or more during the  |          |            |          |
| h        | year?  | 3a<br>3b | Yes<br>Yes |          |
| 4a       | At any time during the calendar year, did the organization have an interest in, or a signature or other authority  | 30       | 165        |          |
|          | over, a financial account in a foreign country (such as a bank account or securities account)?   | 4a       |            | No       |
| b        | If "Yes," enter the name of the foreign country <b>&gt;</b>  |          |            | 110      |
|          | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts  |          |            |          |
|          | We the same and th | F-       |            | N1 :     |
| ja<br>h  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5a       |            | No<br>No |
|          | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5b       |            | 140      |
| C        | The storing satisfy, did the organization me rolling 8000-17   | 5c       |            |          |
| ia       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?  | 6a       |            | Νo       |
| ь        | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |          |            |          |
| _        | were not tax deductible?   | 6b       |            |          |
| ,        | Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and   | 7a       |            | No       |
| а        | services provided to the payor?  | /a       |            | NO       |
|          | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |            |          |
| С        | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c       |            | Νo       |
| d        | If "Yes," indicate the number of Forms 8282 filed during the year  |          |            |          |
| _        | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit  |          |            |          |
|          | contract?  | 7e       |            | Νo       |
|          | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f       |            | No       |
| g        | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |            |          |
| h        | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a  | 7h       |            |          |
| 3        | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did   | 711      |            |          |
|          | the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?   |          |            |          |
|          |  | 8        |            |          |
| a        | Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?   | 9a       |            |          |
|          | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9b       |            |          |
| .0       | Section 501(c)(7) organizations. Enter   |          |            |          |
|          | Initiation fees and capital contributions included on Part VIII, line 12 10a   |          |            |          |
| b        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |          |            |          |
| .1       | Section 501(c)(12) organizations. Enter  |          |            |          |
|          | Gross income from members or shareholders  |          |            |          |
| b        | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )   |          |            |          |
| <b>-</b> |  | 40.      |            |          |
|          | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the   | 12a      |            |          |
| ,        | year 12b   |          |            |          |
| .3       | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |            |          |
| а        | Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue  |          |            |          |
|          | qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state   | 13a      |            |          |
| ь        | Enter the aggregate amount of reserves the organization is required to maintain by   |          |            |          |
| _        | the states in which the organization is licensed to issue qualified health plans  Enter the aggregate amount of receives on hand.  |          |            |          |
| С        | Enter the aggregate amount of reserves on hand  13c  |          |            |          |
| .4a      | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |            | Νo       |
| L        | If "Vac " has it filed a Form 7.20 to report these payments? If "No " provide an explanation in Schodule O   | 146      |            |          |

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se  | ection A. Governing Body and Management   |     |     |    |  |  |  |  |  |
|-----|---|-----|-----|----|--|--|--|--|--|
|     |   |     | Yes | No |  |  |  |  |  |
|     |   |     |     |    |  |  |  |  |  |
|     | Enterphysical Control of Control |     |     |    |  |  |  |  |  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |     |     |    |  |  |  |  |  |
| b   | Enter the number of voting members included in line 1a, above, who are independent  |     |     |    |  |  |  |  |  |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2   |     | No |  |  |  |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?   | 3   |     | No |  |  |  |  |  |
| 4   |   |     |     |    |  |  |  |  |  |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5   |     | No |  |  |  |  |  |
| 6   | Did the organization have members or stockholders?  | 6   | Yes |    |  |  |  |  |  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a  | Yes |    |  |  |  |  |  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 7b  | Yes |    |  |  |  |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following  |     |     |    |  |  |  |  |  |
| а   | The governing body?   | 8a  | Yes |    |  |  |  |  |  |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b  | Yes |    |  |  |  |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9   |     | No |  |  |  |  |  |
|     | ection B. Policies (This Section B requests information about policies not required by the Internal   |     |     |    |  |  |  |  |  |
| Re  | evenue Code.)   |     |     |    |  |  |  |  |  |
| 4.0 |   | 40  | Yes | No |  |  |  |  |  |
|     | Did the organization have local chapters, branches, or affiliates?  | 10a |     | No |  |  |  |  |  |
| D   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b |     |    |  |  |  |  |  |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a | Yes |    |  |  |  |  |  |
| b   | Describe in Schedule O the process, if any, used by the organization to review the Form 990   |     |     |    |  |  |  |  |  |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a | Yes |    |  |  |  |  |  |
| b   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give   | 12b | Yes |    |  |  |  |  |  |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe  | 12c | Yes |    |  |  |  |  |  |
| 13  | In Schedule O how this was done   | 13  | Yes |    |  |  |  |  |  |
| 14  | Did the organization have a written document retention and destruction policy?  | 14  | Yes |    |  |  |  |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  | 17  | 163 |    |  |  |  |  |  |
| а   | The organization's CEO, Executive Director, or top management official  | 15a | Yes |    |  |  |  |  |  |
| b   | Other officers or key employees of the organization   | 15b | Yes |    |  |  |  |  |  |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)   |     |     |    |  |  |  |  |  |
|     |   |     |     |    |  |  |  |  |  |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?   | 16a |     | No |  |  |  |  |  |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its<br>participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the   |     |     |    |  |  |  |  |  |
|     | organization's exempt status with respect to such arrangements?   | 16b |     |    |  |  |  |  |  |
| Se  | ection C. Disclosure  |     |     |    |  |  |  |  |  |
| 17  |   |     |     |    |  |  |  |  |  |
| 18  | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)   |     |     |    |  |  |  |  |  |

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►
  BARBARA JOHNSON CFO
  532 EAST 1ST STREET
  DULUTH, MN 55805
  (218) 786-1421

### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| (a) Name and Title  A verage hours par week (describe hours for related organizations in Schedule O)  See Additional Data Table  (b) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (c) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (de | Check this box if neither the organiz | •   | lated o                           | rganı                         | ızatı                               | ons                             | compe                        | ensat  | ed any current or fo                                  | ormer officer, direct   | tor, or trustee                                     |
|--|---------------------------------------|---|-----------------------------------|-------------------------------|-------------------------------------|---------------------------------|------------------------------|--------|---|---|---|
| for related organizations in Schedule Officer Schedule O) organizations  | (A)                                   | (B)<br>Average<br>hours<br>per<br>week            | Positi<br>more<br>unles<br>an     | on (de than<br>s per<br>offic | C)<br>o no<br>n one<br>son<br>er ar | t che<br>e bo:<br>is bo<br>nd a | eck<br>x,<br>oth             |        | (D) Reportable compensation from the organization (W- | <b>(E)</b> Reportable compensation from related organizations | (F) Estimated amount of other compensation from the |
| See Additional Data Table  |                                       | for<br>related<br>organizations<br>in<br>Schedule | Individual trustee<br>or director | Institutional Trustee         | Officei                             | Ke) emplojee                    | Highest compensated employee | Former |   | MISC)   | I   |
|  | See Additional Data Table             |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |
|  |                                       |   |                                   |                               |                                     |                                 |                              |        |   |   |   |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

|       | <b>(A)</b><br>Name and Title  | (B) Average hours per week (describe hours | unles<br>an                       | on (d<br>e tha        | n one<br>son<br>er ai | e bo<br>is bo<br>nd a | x,<br>oth<br>)               |             | (D) Report compens from toorganizati 2/1099- | able<br>sation<br>the<br>ion (W- | (E) Reportable compensation from related organizations (W- 2/1099- MISC) |               | (F) Estima amount o compens from organizat relat | ated<br>f other<br>sation<br>the<br>ion and |
|-------|---|--|-----------------------------------|-----------------------|-----------------------|-----------------------|------------------------------|-------------|--|----------------------------------|--|---------------|--|---|
|       |   | for related organizations in Schedule O)   | Individual trustee<br>or director | Institutional Trustee | Officei               | Key employee          | Highest compensated employee | Former      |  |                                  | Miscy  |               | organiza   |   |
| See A | ddıtıonal Data Table  |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | $\dagger$     |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | +             |  |   |
| -     |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | +             |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | +             |  |   |
|       |   |  |                                   |                       |                       |                       | -                            |             |  |                                  |  | +             |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | +             |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | 1             |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | $\dagger$     |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | $\dagger$     |  |   |
| 1b    | Sub-Total   |  |                                   | <u> </u>              | <u> </u>              | <u> </u>              |                              | <u> </u>    | <u> </u>                                     | T                                |  | $\frac{1}{1}$ |  |   |
| С     | Total from continuation sheets  | to Part VII, Sec                           | tion A                            |                       |                       | •                     |                              | <b>P</b>    |  |                                  |  |               |  |   |
| d     | Total (add lines 1b and 1c) .   |  |                                   | •                     |                       |                       |                              | <b>&gt;</b> | 6,   | 521,556                          | 7,999,7  | 23            |  | 2,421,336                                   |
| 2     | Total number of individuals (inc<br>\$100,000 of reportable compen                                  |  |                                   |                       |                       |                       | above                        | ) who       | o received i                                 | nore tha                         | an   |               | _  |   |
| _     | D. J. H   |  |                                   |                       | . 1.                  |                       |                              |             |  |                                  |  |               | Yes  | No  |
| 3     | Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sci                  |  |                                   |                       |                       | eye<br>•              | •mpioy<br>•                  | ee, c       | rnignest c                                   | • •                              | ated employee  | 3             | Yes  |   |
| 4     | For any individual listed on line organization and related organiz                                  |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
| _     | Individual  | rocon/c c===                               |                                   | •                     |                       | •<br>•                | · ·                          |             | loted a                                      |                                  | م الماسية  | 4             | Yes  |   |
| 5     | Did any person listed on line 1a services rendered to the organiz                                   |  |                                   |                       |                       |                       |                              |             | _  |                                  |  | 5             |  | No  |
| Se    | ction B. Independent Con  | tractors                                   |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
| 1     | Complete this table for your five \$100,000 of compensation from or within the organization's tax y | n the organizatio                          |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       | Nai   | ( <b>A</b> )<br>me and business add        | dress                             |                       |                       |                       |                              |             |  | Desc                             | (B)<br>ription of services   |               | ( <b>C</b><br>Comper                             |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |
|       |   |  |                                   |                       |                       |                       |                              |             |  |                                  |  | 7             |  |   |
|       | Total number of independent cont  |  |                                   |                       |                       |                       |                              |             |  |                                  |  |               |  |   |

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

| Form 99  |          |   |                                      |                                       |                      |  |   | Page <b>9</b>   |
|--|----------|---|--------------------------------------|---------------------------------------|----------------------|--|---|---|
|  | <u> </u> | Statement of  | of Revenue                           |                                       | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| 쓡  | 1a       | Federated cam   | paigns 1a                            |                                       |                      |  |   |   |
| e E  | Ь        | Membership du   | ıes <b>1b</b>                        |                                       |                      |  |   |   |
| ts, ∃  | C        | _   | ents <b>1c</b>                       |                                       |                      |  |   |   |
| <u>=</u> ,ਰ  | d        |   | zations 1d                           |                                       |                      |  |   |   |
| S, E   | e        | Government grant  |                                      |                                       |                      |  |   |   |
| 美  | f        | sımılar amounts no  |                                      |                                       |                      |  |   |   |
|  | g        |   | ıbutıons ıncluded ın                 |                                       |                      |  |   |   |
| Contributions, gifts, grants and other similar amounts | h        |   | s 1a-1f                              | ▶                                     | 571,825              |  |   |   |
|  |          |   |                                      | Business Code                         |                      |  |   |   |
| Program Service Revenue                                | 2a       | PATIENT REVENUE   | <u> </u>                             | 621400                                | 368,771,098          | 368,509,313  | 261,785                                 |   |
| æ<br>Æ   | ь        |   |                                      |                                       |                      |  |   |   |
| - Co   | c        |   |                                      |                                       |                      |  |   |   |
| že.<br>Ze  | d        |   |                                      |                                       |                      |  |   |   |
| <u> </u>   | e        | -   |                                      |                                       |                      |  |   |   |
| 20<br>81   | f        | All other progra  | am service revenue                   |                                       |                      |  |   |   |
| Š  | g        | Total. Add line:  | s 2a-2f                              |                                       | 368,771,098          |  |   |   |
|  | 3        | Investment inc  | ome (including dividen               | ds, interest                          |                      |  |   |   |
|  |          |   | aramounts)                           | <b>⊢</b>                              | 746,319              |  | 5,215                                   | 741,104   |
|  | 4        |   | stment of tax-exempt bond            | · · · · · · · · · · · · · · · · · · · | 0                    |  |   |   |
|  | 5        | Royalties .   | (ı) Real                             | (II) Personal                         | 0                    |  |   |   |
|  | 6a       | Gross rents   | 1,506                                | (II) Fersonal                         |                      |  |   |   |
|  | ь        | Less rental   |                                      |                                       |                      |  |   |   |
|  | c        | expenses<br>Rental income                                       | 1,506                                |                                       |                      |  |   |   |
|  | d        | or (loss)<br>Net rental inco                                    | me or (loss)                         |                                       | 1,506                |  |   | 1,506   |
|  |          |   | (ı) Securities                       | (II) Other                            |                      |  |   |   |
|  | 7a       | Gross amount<br>from sales of<br>assets other<br>than inventory | 97,867                               | 25,445                                |                      |  |   |   |
|  | Ь        | Less cost or other basis and                                    |                                      | 58,822                                |                      |  |   |   |
|  | l c      | sales expenses<br>Gain or (loss)                                | 97,867                               | -33,377                               |                      |  |   |   |
|  | d        | Net gain or (los  |                                      |                                       | 64,490               |  |   | 64,490  |
| ə  | 8a       | events (not inc   | from fundraising<br>Iuding           |                                       |                      |  |   |   |
| Other Revenue  |          |   | s reported on line 1c)<br>ne 18<br>a |                                       |                      |  |   |   |
| Ħ.   | b        |   | penses <b>b</b>                      |                                       |                      |  |   |   |
| 0  | C        |   | (loss) from fundraising              | events 🟲                              | 0                    |  |   |   |
|  | 9a       |   | from gaming activities<br>ne 19<br>a |                                       |                      |  |   |   |
|  | b        |   | penses <b>b</b>                      |                                       |                      |  |   |   |
|  | 10a      | Net income or<br>Gross sales of<br>returns and allo             |                                      | vities                                | 0                    |  |   |   |
|  | b        | Less costofg  | a oods sold b                        | 977,950<br>291,631                    |                      |  |   |   |
|  | С        | Net income or<br>Miscellaneou                                   | (loss) from sales of inv             | entory ►<br>Business Code             | 686,319              |  | 544,916                                 | 141,403   |
|  | 11a      | CAFETERIA R   |                                      | 722100                                | 1,809,130            |  |   | 1,809,130   |
|  | b        | COFFEE CART   |                                      | 722100                                | 115,762              |  |   | 115,762   |
|  | c        | PARKING REV   |                                      | 812930                                | 43,670               |  |   | 43,670  |
|  | d        | All other reven   |                                      |                                       | 7,464                |  |   | 7,464   |
|  | e        | Total. Add line   |                                      | •                                     | 1,976,026            |  |   |   |
|  | 12       | Total revenue.  | See Instructions .                   | · · •                                 | 372,817,583          | 368,509,313  | 811,916                                 | 2,924,529   |

3

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7

### Part IX Statement of Functional Expenses

combined educational campaign and fundraising solicitation

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Fundraising Program service Management and Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 988,322 988,322 Grants and other assistance to individuals in the United States See Part IV, line 22 3,000 3,000 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 7,039,038 3,755,491 3,283,547 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 Other salaries and wages 206,252,556 178,266,121 27,954,733 31,702 Pension plan contributions (include section 401(k) and section 13,883,472 403(b) employer contributions) . . . . 10,743,298 3,140,174 20,124,550 18,346,413 1,778,137 Other employee benefits . . . . . 13,928,165 9,855,527 4,072,638 10 Fees for services (non-employees) 11 Management . . . . . 73,577 73,577 Legal . . . . . . . Accounting . . . . . . . -36,086 -36,086 6,860 Lobbying . . . . . . . . . . . . 6,860 Professional fundraising See Part IV, line 17 . . 0 Investment management fees . . . . . . 287,656 287,656 9,574,517 3,062,356 6,511,261 g 900 Advertising and promotion . . . 1,648,621 58,507 1,590,114 12 Office expenses . . . . 10,948,611 6,013,685 13 4,926,027 8,899 10,704,832 348,323 10,356,509 14 Information technology . . . . . 15 Royalties . . 6,377,557 16 390,855 5,986,702 2,586,528 972,262 1,613,791 17 475 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . . 771,587 238,320 529,447 3,820 -145,118 -145,118 20 21 Payments to affiliates . . . . 22 Depreciation, depletion, and amortization . . . . 14,138,600 14,138,600 23 4,442,945 4,442,945 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) MEDICAL SUPPLIES 28,233,829 28,233,829 BAD DEBT EXPENSE 17,982,250 17,982,239 11 AFFILIATE SUPPORT FEE 17,236,884 17,236,884 UNRELATED BUSINESS TAX 123,605 123,605 d е All other expenses -19,615,608 143,176 -19,826,461 67,677 25 Total functional expenses. Add lines 1 through 24f 367,560,750 297,019,216 70,428,050 113,484 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a

Part X **Balance Sheet** (A) (B) Beginning of year End of year 124,837,240 71,108 1 126.550.977 2 36,608 2 3 96,766 3 165,366 57.644.676 49.092.716 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . . . . . . 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 2,998,125 488,299 7 2.817.985 8 2.877.781 9 3,166,298 3,490,050 Prepaid expenses and deferred charges . . . . . . 10a 225,297,415 Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 62,627,049 **10c** 10b 157,068,806 b Less accumulated depreciation . . . . 68,228,609 11 0 11 36,850,500 35,884,529 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 0 0 14 14 55,188 15 334,113,402 15 291,130,435 620,962,837 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 52,092,493 17 46,489,451 17 Accounts payable and accrued expenses . 18 18 225,000 ol 19 19 0 20 0 20 0 ol 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 0 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified ol 0 persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 ol 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 142,766,288 25 478,102,814 D . . . . . 26 194,858,781 26 524,817,265 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 96,174,888 27 96,048,806 Unrestricted net assets . . . . 62,766 28 62,766 28 Temporarily restricted net assets . . . . . Fund 29 34,000 29 34,000 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 96.271.654 33 96.145.572 34 Total liabilities and net assets/fund balances . . . . . 291.130.435 34 620,962.837

| Pai | Check if Schedule O contains a response to any question in this Part XI   |          |    |       |         |
|-----|---|----------|----|-------|---------|
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   | 1        |    | 372.8 | 317,58  |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  | 2        |    |       | 560,750 |
| 3   | Revenue less expenses Subtract line 2 from line 1   | 3        |    | 5,2   | 256,83  |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4        |    | 96,2  | 271,65  |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)  | 5        |    | -5,3  | 382,91  |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))   | 6        |    | 96,1  | L45,57  |
| Par | TEXII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII  |          |    | ୮     |         |
|     |   |          |    | Yes   | No      |
| 1   | Accounting method used to prepare the Form 990  |          |    |       |         |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?   |          | 2a |       | No      |
| b   | Were the organization's financial statements audited by an independent accountant?  |          | 2b | Yes   |         |
| c   | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O |          | 2c | Yes   |         |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both  | ssued    |    |       |         |
|     | Separate basis Consolidated basis Both consolidated and separated basis   |          |    |       |         |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  | е        | 3a |       | No      |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits   | required | 3b |       |         |

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As Filed Data -

DLN: 93493123008353

OMB No 1545-0047

### **SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Employer identification number

| SMDC                              | Medica | ıl Center  |  |   |   |   |   |   | 41 1070  | 720                             |                                 |        |
|-----------------------------------|--------|--|--|---|---|---|---|---|--|---------------------------------|---------------------------------|--------|
| Pa                                | rt I   | Reas   | on for Pu  | blic Charity Sta  | tus (All ord  | nanizations   | must comi   | nlete this r  | 41-1878<br> art   See  |                                 |                                 |        |
|                                   |        |  |  | te foundation becaus  |   | •   |   |   |  | moti detions                    |                                 |        |
| 1                                 | Γ      |  |  | on of churches, or a:   |   |   | -   |   |  |                                 |                                 |        |
| 2                                 | Γ      | A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )  |  |   |   |   |   |   |  |                                 |                                 |        |
| 3                                 | 굣      | A hosp   | A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>   |   |   |   |   |   |  |                                 |                                 |        |
| 4                                 | Γ      |  | medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the ospital's name, city, and state   |   |   |   |   |   |  |                                 |                                 |        |
| 5<br>6<br>7                       | Г<br>Г | section<br>A feder   | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)  A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  An organization that normally receives a substantial part of its support from a governmental unit or from the general public |   |   |   |   |   |  |                                 |                                 |        |
| •                                 | _      | describ<br>section   | oed in<br>1 <b>70(b)(1)(</b>   | (A)(vi) (Complete P   | art II )  |   |   |   |  | J                               | •                               |        |
| 8 9                               |        | An orga<br>receipt<br>its sup<br>acquire   | anization that<br>s from active<br>port from greed by the org  | described in <b>section</b> at normally receives rities related to its elections investment incoganization after June | (1) more th<br>xempt function<br>me and unrel<br>30,1975 S                      | an 331/3% ons—subject<br>lated busine<br>see <b>section 5</b> | of its support<br>t to certain e<br>ss taxable in<br><b>509(a)(2).</b> (C | from control<br>xceptions, a<br>come (less<br>omplete Pai | nd (2 ) no m<br>section 511<br>t III )                             | ore than 331,<br>. tax) from bu | ′3% of                          | ss     |
| 10<br>11                          | _      | An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I b Type III c Type III - Functionally integrated d Type III - Other |  |   |   |   |   |   |  | Check<br>ner                    |                                 |        |
| e                                 | ı      | other t  | -  | ox, I certify that the<br>on managers and otl   | _   |   |   |   |  | -                               | ·-                              |        |
| f<br>g                            |        | check  | this box   | received a written do   |   |   |   |   |  | III supportir                   | ng organiz                      | ation, |
| h                                 |        | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  (i) a person who directly or indirectly controls, either alone or together with persons described in (ii)  and (iii) below, the governing body of the the supported organization?  (iii) a family member of a person described in (i) above?  (iii) a 35% controlled entity of a person described in (i) or (ii) above?  Provide the following information about the supported organization(s)                                 |  |   |   |   |   |   | No   |                                 |                                 |        |
| (i)<br>Name<br>suppor<br>organiza |        | e of<br>rted   | (ii)<br>EIN  | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))                          | (iv)  Is the organization in col (i) listed in your governing document?  Yes No |   | (v) Did you notify the organization in col (i) of your support?  Yes No   |   | (vi) Is the organization in col (i) organized in the U S ?  Yes No |                                 | (vii)<br>A mount of<br>support? |        |
|                                   |        |  |  |   |   |   |   |   |  |                                 |                                 |        |

Total

instructions

| Sch    | edule A (Form 990 or 99                             | 90-EZ)2011       |                         |                     |                        |   |                     | Page <b>2</b>      |
|--------|---|------------------|-------------------------|---------------------|------------------------|---|---------------------|--------------------|
|        | (Complet  | e only if you    | checked the             | box on line 5,      | 7, or 8 of Part        | <b>(b)(1)(A)(iv)</b><br>I or if the orgar | nızatıon faıle      | d to qualify       |
|        |   |                  | <u>organızatıon f</u>   | fails to qualify ι  | <u>under the tests</u> | listed below, pl                          | <u>lease comple</u> | ete Part III.)     |
|        | ection A. Public Su                                 |                  |                         |                     |                        | Т   | 1                   |                    |
| Cal    | endar year (or fiscal ye<br>in)                     | ar beginning     | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | (e) 2011            | ( <b>f</b> ) Total |
| 1      | Gifts, grants, contribut                            | ions, and        |                         |                     |                        |   |                     |                    |
|        | membership fees recei                               |                  |                         |                     |                        |   |                     |                    |
|        | ınclude any "unusual                                |                  |                         |                     |                        |   |                     |                    |
| _      | grants ")<br>Tax revenues levied fo                 | rtho             |                         |                     |                        |   |                     |                    |
| 2      | organization's benefit a                            |                  |                         |                     |                        |   |                     |                    |
|        | paid to or expended on                              |                  |                         |                     |                        |   |                     |                    |
|        | behalf  |                  |                         |                     |                        |   |                     |                    |
| 3      | The value of services of                            |                  |                         |                     |                        |   |                     |                    |
|        | furnished by a governme<br>the organization withou  |                  |                         |                     |                        |   |                     |                    |
| 4      | Total. Add lines 1 thro                             | _                |                         |                     |                        |   |                     |                    |
| 5      | The portion of total cor                            | -                |                         |                     |                        |   |                     |                    |
| -      | by each person (other                               | than a           |                         |                     |                        |   |                     |                    |
|        | governmental unit or p                              | •                |                         |                     |                        |   |                     |                    |
|        | supported organization line 1 that exceeds 2%       |                  |                         |                     |                        |   |                     |                    |
|        | amount shown on line 1                              |                  |                         |                     |                        |   |                     |                    |
|        | (f)   | 21,0014          |                         |                     |                        |   |                     |                    |
| 6      | <b>Public Support.</b> Subtractine 4                | ct line 5 from   |                         |                     |                        |   |                     |                    |
| S      | ection B. Total Sup                                 | port             |                         |                     |                        |   |                     |                    |
| Cal    | <b>endar year</b> (or fiscal yea                    | r beginning      | <b>(a)</b> 2007         | <b>(b)</b> 2008     | <b>(c)</b> 2009        | (d) 2010                                  | <b>(e)</b> 2011     | (f) Total          |
| _      | ın)   | _                | (4) 2007                | (2) 2000            | (4) 2005               | (4) 2020                                  | (0) 2022            | (1) 1 3 4 4        |
| 7<br>8 | A mounts from line 4 Gross income from inte         | rost –           |                         |                     |                        |   |                     |                    |
| 0      | dividends, payments re                              |                  |                         |                     |                        |   |                     |                    |
|        | securities loans, rents                             |                  |                         |                     |                        |   |                     |                    |
|        | and income from simila                              | ır               |                         |                     |                        |   |                     |                    |
| _      | sources   |                  |                         |                     |                        |   |                     |                    |
| 9      | Net income from unrela<br>business activities, wh   |                  |                         |                     |                        |   |                     |                    |
|        | not the business is reg                             |                  |                         |                     |                        |   |                     |                    |
|        | carried on  |                  |                         |                     |                        |   |                     |                    |
| 10     | Other income (Explain                               |                  |                         |                     |                        |   |                     |                    |
|        | IV ) Do not include gai<br>from the sale of capital |                  |                         |                     |                        |   |                     |                    |
| 11     | Total support (Add line                             |                  |                         |                     |                        |   |                     |                    |
|        | through 10)   |                  |                         |                     |                        |   |                     |                    |
| 12     | Gross receipts from re                              | lated activities | s, etc (See inst        | ructions )          |                        |   | 12                  |                    |
| 13     | First Five Years If the                             |                  | r the organizati        | on's first, second  | l, thırd, fourth, or   | fıfth tax year as a                       | 501(c)(3) or        |                    |
|        | check this box and <b>sto</b>                       | p here           |                         |                     |                        |   |                     | <b>▶</b> □         |
| S      | ection C. Computat                                  | ion of Publ      | ic Support F            | Percentage          |                        |   |                     |                    |
| 14     | Public Support Percen                               | tage for 2011    | (line 6 column          | (f) dıvıded by lıne | 11 column (f))         |   | 14                  |                    |
| 15     | Public Support Percen                               | tage for 2010    | Schedule A , Pa         | rt II, line 14      |                        |   | 15                  |                    |
| 16a    | 33 1/3% support test-                               |                  |                         |                     |                        | line 14 is 33 1/3%                        | % or more, che      |                    |
| h      | and <b>stop here.</b> The org  33 1/3% support test |                  |                         |                     |                        | 6a and line 15 is                         | 33 1/20% or m       | ore check this     |
| D      | box and <b>stop here.</b> The                       |                  |                         |                     |                        | oa, and inte 15 IS                        | 1/3%0 UI M          | ore, check this    |
| 17a    | 10%-facts-and-circum                                | -                | •                       |                     | -                      | ne 13, 16a, or 16                         | b and line 14       | ٠,                 |
|        | ıs 10% or more, and ıf                              |                  |                         |                     |                        |   |                     |                    |
|        | in Part IV how the orga                             | anızatıon meet   | s the "facts and        | d circumstances"    | test The organiz       | zatıon qualıfıes as                       | a publicly su       |                    |
| b      | organization 10%-facts-and-circum                   | stances test—    | <b>2010.</b> If the ora | anization did not   | check a hov on li      | ne 13, 16a 16b                            | or 17a and lin      | <b>▶</b> □         |
| ,      | 15 is 10% or more, an                               |                  |                         |                     |                        |   |                     | -                  |
|        | Explain in Part IV how                              | the organizati   |                         |                     |                        |   |                     |                    |
| 10     | supported organization  Private Foundation If t     |                  | n did not chools        | a hov on line 12    | 16a 16h 17a a          | or 17h chack this                         | hov and coc         | <b>►</b> □         |

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

| Part IV | <b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |
|---------|--|
|         |  |
|         | Facts And Circumstances Test   |
|         |  |
|         | Explanation  |
|         |  |
|         |  |
|         |  |
|         |  |

Schedule A (Form 990 or 990-EZ) 2011

Software ID: Software Version:

**EIN:** 41-1878730

Name: SMDC Medical Center

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Compensated Employees, and I                       | ndepend   | ent Co                            | ontr                  | act     | ors                        |  |  |  |         |  |
|--|---|-----------------------------------|-----------------------|---------|----------------------------|--|--|--|---------|--|
| (A)<br>Name and Title                              | (B) (C) (D)  Average Position (check all Reportable compensation per from the |                                   |                       |         | Reportable<br>compensation | <b>(E)</b><br>Reportable<br>compensation<br>from related | <b>(F)</b><br>Estimated<br>amount of other |  |         |  |
|  | per<br>week   | Individual trustee<br>or director | Institutional Trustee | Officei | Key employee               | Highest compensated employee                             | Former                                     | organization (W- organization 2/1099-MISC) (W- 2/109 |         | compensation<br>from the<br>organization and<br>related<br>organizations |
| THOMAS PATNOE MD<br>President & CMO THRU 4/12      | 60 0  | Х                                 |                       | Х       |                            |  |  | 712,273  | 0       | 104,333  |
| Sıster Kathleen Hofer<br>Board Chaır               | 60 0  | Х                                 |                       | х       |                            |  |  | 0  | 0       | 0  |
| Joseph Bianco MD<br>Board Director                 | 600   | Х                                 |                       |         |                            |  |  | 0  | 319,946 | 50,905   |
| Laura Boehlke-Bray MD<br>Board Director thru 12/11 | 600   | Х                                 |                       |         |                            |  |  | 0  | 307,013 | 30,461   |
| David Gaddie<br>Board Treasurer                    | 100   | Х                                 |                       | х       |                            |  |  | 0  | 8,200   | 0  |
| Neal Hessen<br>Board Director                      | 100   | Х                                 |                       |         |                            |  |  | 0  | 39,350  | 0  |
| Alan Hodnık<br>Board Dırector                      | 100   | Х                                 |                       |         |                            |  |  | 0  | 0       | 0  |
| Sherry Mattson Board Director                      | 100   | Х                                 |                       |         |                            |  |  | 0  | 10,400  | 0  |
| Sister Donna Shroeder Board Director               | 100   | Х                                 |                       |         |                            |  |  | 0  | 0       | 0  |
| Sister Sarah Smedman<br>Board Director             | 100   | Х                                 |                       |         |                            |  |  | 0  | 0       | 0  |
| Susan Streitz MD Board Director                    | 60 0  | Х                                 |                       |         |                            |  |  | 0  | 335,242 | 26,416   |
| Sister Mary Josephine Torborg Board Director       | 100   | Х                                 |                       |         |                            |  |  | 0  | 0       | 0  |
| Michael Van Scoy MD<br>Board Secretary             | 600   | Х                                 |                       | х       |                            |  |  | 0  | 358,379 | 50,778   |
| Chuck Walt<br>Board Director                       | 100   | Х                                 |                       |         |                            |  |  | 0  | 5,800   | 0  |
| MELISSA NAJARIAN MD<br>BOARD DIRECTOR              | 60 0  | Х                                 |                       |         |                            |  |  | 0  | 565,796 | 50,847   |
| DANIEL NIKCEVICH MD president & cmo                | 60 0  | Х                                 |                       | х       |                            |  |  | 0  | 687,465 | 50,198   |
| BARBARA JOHNSON<br>CHIEF FINANCIAL OFFICER         | 60 0  |                                   |                       | х       |                            |  |  | 422,890  | 0       | 60,505   |
| MICHAEL METCALF Chief Aministrative Officer        | 60 0  |                                   |                       |         | х                          |  |  | 526,817  | 0       | 88,755   |
| ANN WATKINS<br>VP SURGICAL SERVICEs                | 60 0  |                                   |                       |         | х                          |  |  | 232,271  | 0       | 49,107   |
| CYNTHIA SORENSEN VP MEDICAL SPECialties            | 60 0  |                                   |                       |         | х                          |  |  | 218,463  | 0       | 59,924   |
| MICHAEL MCAVOY<br>VP Operation Hospital            | 60 0  |                                   |                       |         | х                          |  |  | 228,717  | 0       | 52,065   |
| TIMOTHY ZAGER MD<br>PRESIDENT DULUTH CLINIC        | 60 0  |                                   |                       |         | х                          |  |  | 0  | 318,307 | 42,792   |
| Scott Johnson MD<br>Clinical Chief                 | 60 0  |                                   |                       |         | х                          |  |  | 0  | 650,431 | 51,066   |
| BARBARA WESSBERG<br>ADMINISTRATOR                  | 60 0  |                                   |                       |         | х                          |  |  | 138,437  | 11,594  | 14,689   |
| RICHARD SPEHAR<br>PHARMACY DIRECTOR                | 600   |                                   |                       |         | Х                          |  |  | 0  | 151,160 | 86,407   |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                           | hours       |                                   |                       | (C)<br>Position (check all<br>that apply) |              |                              |        |  | (E) Reportable compensation from related | (F) Estimated amount of other  |
|---|-------------|-----------------------------------|-----------------------|---|--------------|------------------------------|--------|--|--|--|
|   | per<br>week | Individual trustae<br>or director | Institutional Trustee | Officei                                   | Key employee | Highest compensated employee | Former | from the<br>organization (W-<br>2/1099-MISC) | organizations<br>(W- 2/1099-<br>MISC)    | compensation<br>from the<br>organization and<br>related<br>organizations |
| RUTH MCCUTCHEON<br>CHIEF OPERATING OFFICER SMMC | 60 0        |                                   |                       |   | х            |                              |        | 0  | 165,742                                  | 251  |
| THERESA GUNNARSON MD<br>CLINICAL CHIEF          | 60 0        |                                   |                       |   | х            |                              |        | 0  | 492,967                                  | 55,917   |
| JUSTIN HILL MD<br>SECTION CHAIR                 | 60 0        |                                   |                       |   | х            |                              |        | 0  | 608,196                                  | 46,429   |
| BRAD DAVIS MD<br>SECTION CHAIR                  | 60 0        |                                   |                       |   | х            |                              |        | 0  | 466,483                                  | 53,259   |
| DENNIS DASSENKO<br>CHIEF INFORMATION OFFICER    | 60 0        |                                   |                       |   |              | Х                            |        | 383,022                                      | 0  | 80,477   |
| PETER PERSON MD<br>ESSENTIA HEALTH CEO          | 60 0        |                                   |                       |   |              | Х                            |        | 1,439,889                                    | 0  | 751,215  |
| JOHN SMYLIE<br>ESSENTIA HEALTH COO              | 60 0        |                                   |                       |   |              | Х                            |        | 781,020                                      | 0  | 113,712  |
| TERESA O'TOOLE<br>CAO & CLO                     | 60 0        |                                   |                       |   |              | Х                            |        | 540,240                                      | 0  | 35,223   |
| DIANE DAVIDSON<br>Sr VP Human Resources         | 60 0        |                                   |                       |   |              | Х                            |        | 452,877                                      | 0  | 86,063   |
| ROBERT NORMAN<br>ESSENTIA HEALTH CFO            | 60 0        |                                   |                       |   |              |                              | Х      | 0  | 626,789                                  | 135,575  |
| ROCKLON CHAPIN<br>EVP HOSPITAL DIVISION         | 0 0         |                                   |                       |   |              |                              | Х      | 444,640                                      | 0  | 59,943   |
| MARIBETH OLSON<br>SMMC COO                      | 0.0         |                                   |                       |   |              |                              | Х      | 0  | 395,008                                  | 31,385   |
| ALBERT DEIBELE MD<br>CLINICAL CHIEF             | 60 0        |                                   |                       |   |              |                              | х      | 0  | 610,192                                  | 55,199   |
| THOMAS KAISER MD<br>CLINICAL CHIEF              | 60 0        |                                   |                       |   |              |                              | Х      | 0  | 865,263                                  | 47,440   |

DLN: 93493123008353

OMB No 1545-0047

### SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

| f the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), |
|---|
| then  |
| Control 504(-)(2) consensations. Consults Date I A and D. Danet consults Date I C   |

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities on behalf of or

Section 527 organizations Complete Part I-A only

#### If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

| Name   | of the  | organization |
|--------|---------|--------------|
| SMDC N | 1edical | Center       |

Employer identification number

41-1878730

| Part I-A | Complete if | the organization is | <u>s exempt under se</u> | ction 501(c) | or is a section 5: | <u>27 organization.</u> |
|----------|-------------|---------------------|--------------------------|--------------|--------------------|-------------------------|
|          |             |                     |                          |              |                    |                         |

- in opposition to candidates for public office in Part IV Political expenditures
- Volunteer hours
- Part I-B Complete if the organization is exempt under section 501(c)(3).
  - Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?
- b If "Yes," describe in Part IV

### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year? Yes
- Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | ( <b>b)</b> Address | (c) EIN | (d) Amount paid from<br>filing organization's<br>funds If none, enter -0- | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0- |
|----------|---------------------|---------|---|--|
|          |                     |         |   |  |
|          |                     |         |   |  |
|          |                     |         |   |  |
|          |                     |         |   |  |

**f** Grassroots lobbying expenditures

| (The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)   | ווטפ | edule C (F   | 01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1      |                           |                       |                  |                          | Page <b>∠</b>    |
|--|------|--------------|--|---------------------------|-----------------------|------------------|--------------------------|------------------|
| A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)   | Pa   | rt II-A      |  | n is exempt under         | section 501(          | c)(3) and fi     | iled Form 5768           | (election        |
| expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1   | ١    | Check        |  | an affiliated group (and  | lıst ın Part IV ea    | ch affiliated gr | oup member's nam         | e, address, EIN, |
| Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over   |      |              | expenses, and share of excess lob        | bying expenditures)       |                       | _                | •                        |                  |
| Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$  | 3    | Check        | ıf the filing organization checked bo    | ox A and "limited contro  | ol" provisions app    | ly               | 1                        | 1                |
| (The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but  |      |              | Limits on Lobbying                       | Expenditures              |                       |                  | (a) Filing               | (b) Affiliated   |
| Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00  |      |              |  |                           | l.)                   |                  | Organization's<br>Totals | Group<br>Totals  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,   |      | <b>-</b>     |  |                           | 1 \                   |                  | 100013                   | 1 ocars          |
| c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0   |      |              |  | · -                       |                       |                  |                          |                  |
| d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000  |      |              |  |                           | ying)                 |                  |                          |                  |
| Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:  |      |              | ,  | b)                        |                       |                  |                          |                  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0   | d    | Otherexe     | empt purpose expenditures                |                           |                       |                  |                          |                  |
| Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,000,000  Over   | e    | Total exe    | mpt purpose expenditures (add lines 1    | .c and 1d)                |                       |                  |                          |                  |
| Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount   | f    |              | nontaxable amount Enter the amount       | from the following table  | in both               |                  |                          |                  |
| Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00         |      | If the an    | ount on line 1e, column (a) or (b) is:   | The lobbying nontax       | able amount is:       |                  |                          |                  |
| Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount  |      | Not over \$5 | 500,000                                  | 20% of the amount on lii  | ne 1e                 |                  |                          |                  |
| Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00 |      | Over \$500,  | 000 but not over \$1,000,000             | \$100,000 plus 15% of the | e excess over \$500,0 | 000              |                          |                  |
| g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount   |      | Over \$1,00  | 0,000 but not over \$1,500,000           | \$175,000 plus 10% of the | e excess over \$1,000 | ,000             |                          |                  |
| g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount  |      | Over \$1,50  | 0,000 but not over \$17,000,000          | \$225,000 plus 5% of the  | excess over \$1,500,  |                  |                          |                  |
| h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount   |      | Over \$17,0  | 00,000                                   | \$1,000,000               |                       |                  |                          |                  |
| h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount   |      |              |  |                           |                       |                  |                          |                  |
| i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount  |      | Grassroo     | ts nontaxable amount (enter 25% of li    | ne 1f)                    |                       |                  |                          |                  |
| i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount  | h    | Subtract     | line 1a from line 1a If zero or less. en | ter -0 -                  |                       |                  |                          |                  |
| Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount  |      |              |  |                           |                       |                  |                          |                  |
| 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount   |      |              |  |                           | organization file     | Form 4720 re     | portina                  |                  |
| (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount  |      |              |  |                           |                       |                  | F - 1 - 1 - 1 - 1        | ┌ Yes ┌ No       |
| Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount  |      | (Sor         | ne organizations that made a             | section 501(h) el         | ection do not         | have to co       |                          | ne five          |
| beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount  |      |              | Lobbying Exp                             | enditures During          | 4-Year Avera          | ging Period      | d                        |                  |
| <b>b</b> Lobbying ceiling amount   |      |              |  | (a) 2008                  | <b>(b)</b> 2009       | (c) 2010         | (d) 2011                 | <b>(e)</b> Total |
|  | 2a   | Lobbyin      | g non-taxable amount                     |                           |                       |                  |                          |                  |
|  | b    |              |  |                           |                       |                  |                          |                  |
| c Total lobbying expenditures  | c    | Total loi    | obying expenditures                      |                           |                       |                  |                          |                  |
|  |      |              |  |                           |                       |                  |                          |                  |
| d Grassroots non-taxable amount  | d    | Grassro      | ots non-taxable amount                   |                           |                       |                  |                          |                  |
| e Grassroots ceiling amount (150% of line 2d, column (e))  | e    |              |  |                           |                       |                  |                          |                  |

| Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 |
|-----------|--|
|           | (election under section 501(h)).   |

|    |  | (a  | 1) | (b)    |
|----|--|-----|----|--------|
|    |  | Yes | No | Amount |
| 1  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| а  | Volunteers?  |     | No |        |
| b  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |     | No |        |
| c  | Media advertisements?  |     | No |        |
| d  | Mailings to members, legislators, or the public?   |     | Νo |        |
| е  | Publications, or published or broadcast statements?  |     | No |        |
| f  | Grants to other organizations for lobbying purposes?   |     | Νo |        |
| g  | Direct contact with legislators, their staffs, government officials, or a legislative body?  |     | Νo |        |
| h  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |     | No |        |
| i  | Other activities? If "Yes," describe in Part IV  | Yes |    | 6,860  |
| j  | Total lines 1c through 1i  |     |    | 6,860  |
| 2a | Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?   |     | No |        |
| b  | If "Yes," enter the amount of any tax incurred under section 4912  |     |    |        |
| c  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912   |     | ľ  |        |
| d  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |     |    |        |

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2 |     |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 |     |    |

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  |    |  |
|---|--|----|--|
| а | Current year   | 2a |  |
| b | Carryover from last year   | 2b |  |
| C | Total  | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)   | 5  |  |

### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

| Identifier            | Return Reference | Explanation   |
|-----------------------|------------------|---|
| Schedule C, Part II-B |                  | Essentia Health Duluth pays dues to certain organizations related to the industry which have lobbying expenses. The amount listed is the percentage of the dues paid that were used for lobbying. |

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OMB No 1545-0047

**Inspection** 

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number SMDC Medical Center 41-1878730 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ✓ Yes conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) **2**c

| d | Number of conservation easements included in (c) acquired after 8/17/06  2d  |      |
|---|--|------|
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during   |      |
|   | the taxable year 🛌   |      |
| 4 | Number of states where property subject to conservation easement is located 🛌  |      |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? | ┌ No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🛌   |      |
| 7 | Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  |      |
|   | <b>▶</b> \$  |      |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?                                      | ┌ No |
| 9 | In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and  |      |

the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Schedule D (Form 990) 2011

| Part      | •••• Organizations Maintaining Co   | llections of Art                 | <u>, His</u> | torio           | cal Trea                 | asures, or C                      | the    | <u>r Similar A</u>            | sse             | ts (co          | ntınued)  |
|-----------|---|----------------------------------|--------------|-----------------|--------------------------|-----------------------------------|--------|-------------------------------|-----------------|-----------------|-----------|
| 3         | Using the organization's accession and othe items (check all that apply)                        | records, check any               | of th        | ne foll         | owing tha                | at are a significa                | ant u  | se of its colle               | ction           |                 |           |
| а         | Public exhibition   |                                  | d            | $\Gamma$        | Loan or                  | exchange prog                     | rams   |                               |                 |                 |           |
| b         | Scholarly research  |                                  | e            | $\Gamma$        | Other                    |                                   |        |                               |                 |                 |           |
| С         | Preservation for future generations   |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| 4         | Provide a description of the organization's co  | llections and expla              | ın hov       | w they          | further t                | the organizatior                  | ı's ex | empt purpos                   | e in            |                 |           |
| 5         | During the year, did the organization solicit of assets to be sold to raise funds rather than t |                                  |              |                 |                          |                                   |        | nılar                         | Γ,              | Yes             | Г No      |
| Par       | Escrow and Custodial Arrang Part IV, line 9, or reported an an                                  |                                  |              |                 |                          |                                   | d "Y   | es" to Form                   | 990             | ,               |           |
| 1a        | Is the organization an agent, trustee, custod included on Form 990, Part X?                     | ıan or other ınterme             | dıary        | for c           | ontributio               | ons or other ass                  | etsı   | not                           | Γ,              | Yes             | ┌ No      |
| b         | If "Yes," explain the arrangement in Part XIV   | and complete the                 | follow       | /ıng ta         | ble                      | Г                                 |        |                               | mou             | m+              |           |
| c         | Dammung balanca   |                                  |              |                 |                          | ŀ                                 | 1c     |                               | imou            | nı              |           |
| d         | Beginning balance   |                                  |              |                 |                          | ŀ                                 | 1d     |                               |                 |                 |           |
| e         | Additions during the year   |                                  |              |                 |                          |                                   | 1e     |                               |                 |                 |           |
| f         | Distributions during the year   |                                  |              |                 |                          | ŀ                                 | 1f     |                               |                 |                 |           |
|           | Ending balance  | 000 Deat V Iva                   | 242          |                 |                          | L                                 | 11     |                               |                 |                 |           |
| 2a        | Did the organization include an amount on Fo  | •                                | 21/          |                 |                          |                                   |        |                               | Γ,              | Yes             | │ No      |
|           | If "Yes," explain the arrangement in Part XIV   |                                  |              |                 | 1 1157 11                |                                   |        |                               |                 |                 |           |
| Pa        | rt V Endowment Funds. Complete  | the organization (a)Current Year |              | Were<br>Prior Y |                          | to Form 990,<br>(c)Two Years Back |        |                               |                 | Four V          | ears Back |
| 1a        | Beginning of year balance   | 34,000                           | (0)          | PHOLI           | 34,000                   | 34,00                             | + • •  | 34,00                         | <del></del>     | i oui it        | cais back |
| b         | Contributions   | - 1,111                          |              |                 |                          | - 1,1-1                           |        |                               |                 |                 |           |
| c         | Investment earnings or losses   |                                  |              |                 |                          |                                   | +      |                               |                 |                 |           |
| d         | Grants or scholarships  |                                  |              |                 |                          |                                   | +      |                               |                 |                 |           |
| e         | Other expenditures for facilities and programs  |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| f         | Administrative expenses   |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| q         | End of year balance   | 34,000                           |              |                 | 34,000                   | 34,00                             | 0      | 34,00                         | 0               |                 |           |
| 2         | Provide the estimated percentage of the yea   | r end balance held a             | ıs           |                 | I                        |                                   | -      |                               |                 |                 |           |
| а         | Board designated or quasi-endowment   |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| ь         | Permanent endowment ► 100 000 %   |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
|           |   |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| c<br>3a   | Term endowment F  Are there endowment funds not in the posse:                                   | ssion of the organiza            | ation :      | that a          | re held a                | nd administere                    | d for  | the                           |                 |                 |           |
| <b>Ju</b> | organization by   | object of the organize           |              | cirac a         | ic nela a                | ma aammistere                     | u 101  |                               |                 | Yes             | No        |
|           | (i) unrelated organizations   |                                  |              |                 |                          |                                   |        | 3                             | a(i)            |                 | No        |
|           | (ii) related organizations  |                                  |              |                 |                          |                                   |        | 3                             | a(ii)           |                 | Νo        |
| b         | If "Yes" to 3a(II), are the related organizatio   | •                                |              |                 |                          |                                   |        |                               | 3b              |                 |           |
| 4         | Describe in Part XIV the intended uses of th  |                                  |              |                 |                          |                                   |        |                               |                 |                 |           |
| Par       | t VI Land, Buildings, and Equipme   | <b>nt.</b> See Form 99           | 0, Pa        | irt X,          | line 10                  | ·                                 |        | 1                             |                 |                 |           |
|           | Description of property   |                                  |              |                 | Cost or oth<br>(investme |                                   |        | (c) Accumulat<br>depreciation |                 | ( <b>d</b> ) Bo | ok value  |
| 1a        | Land  |                                  |              |                 |                          | 519                               | 9,579  |                               |                 |                 | 519,579   |
| Ь         | Buildings   |                                  |              |                 |                          | 41,049                            | 9,982  | 26,872,                       | 391             | 14              | 4,177,591 |
| c         | Leasehold improvements  |                                  |              |                 |                          | 7!                                | 5,167  | 37,                           | 880             |                 | 37,287    |
| d I       | Equipment   |                                  |              |                 |                          | 173,853                           | 3,340  | 128,700,                      | 028             | 4:              | 5,153,312 |
| e         | Other   |                                  |              |                 |                          | 9,799                             | 9,347  | 1,458,                        | 507             | ;               | 8,340,840 |
| Tota      | I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>   | rm 990, Part X, colun            | nn (B)       | ), line         | 10(c).) .                |                                   |        |                               | $\neg \uparrow$ | 68              | 8,228,609 |
|           | ,   | · ·                              | . ,          |                 |                          |                                   |        | Schedule                      | D (F            |                 |           |

| Part VII Investments—Other Securities. See  (a) Description of security or category                             |                |               | od of valuation     |
|---|----------------|---------------|---------------------|
| (including name of security)  | (b)Book value  |               | f-year market value |
| (1)Financial derivatives  |                |               |                     |
| (2)Closely-held equity interests (3)Other   |                |               |                     |
| (A) POOLED INVESTMENT FUND  | 35,847,308     |               | F                   |
| (B) SISU INVESTMENT   | 37,221         |               | С                   |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
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|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12)  Part VIII  Investments—Program Related. See |                | 12            |                     |
|   |                |               | od of valuation     |
| (a) Description of investment type  | (b) Book value | Cost or end-o | f-year market value |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
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|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )   |                |               |                     |
| Part IX Other Assets. See Form 990, Part X, III  (a) Descrip  |                |               | (b) Book value      |
| (1) RECEIVABLES TO TAX EXEMPT ORGS  | 50011          |               | 334,113,402         |
|   |                |               | ,                   |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
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|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  | 75)            |               | 334,113,402         |
| Part X Other Liabilities. See Form 990, Part X  |                |               | 331,113,102         |
| 1 (a) Description of Liability  | (b) A mount    |               |                     |
| Federal Income Taxes  | 0              |               |                     |
| PAYABLES TO RELATED TAX-EXEMPT ORGS   | 469,744,504    |               |                     |
| DEFINED BENEFIT PENSION LIABILITY   | 7,939,382      |               |                     |
| ASSET RETIREMENT OBLIGATION(FIN 47)   | 407,220        |               |                     |
| UNCLAIMED PROPERTY  | 8,088          |               |                     |
| PATIENT EMERGENCY FUND  | 3,620          |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
|   |                |               |                     |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )   | 478,102,814    |               |                     |

| Pa               | rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme  | nts          |
|------------------|--|--------------|
| 1                | Total revenue (Form 990, Part VIII, column (A), line 12)   | 1            |
| 2                | Total expenses (Form 990, Part IX, column (A), line 25)  | 2            |
| 3                | Excess or (deficit) for the year Subtract line 2 from line 1   | 3            |
| 4                | Net unrealized gains (losses) on investments   | 4            |
| 5                | Donated services and use of facilities   | 5            |
| 6                | Investment expenses  | 6            |
| 7                | Prior period adjustments   | 7            |
| 8                | Other (Describe in Part XIV)   | 8            |
| 9                | Total adjustments (net) Add lines 4 - 8  | 9            |
| 10               | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9   | 10           |
| Par              | <b>TXII</b> Reconciliation of Revenue per Audited Financial Statements With Revenue  | per Return   |
| 1                | Total revenue, gains, and other support per audited financial statements   | 1            |
| 2                | Amounts included on line 1 but not on Form 990, Part VIII, line 12   |              |
| а                | Net unrealized gains on investments  |              |
| b                | Donated services and use of facilities   | _            |
| C                | Recoveries of prior year grants  | _            |
| d                | Other (Describe in Part XIV)   | _            |
| e                | Add lines 2a through 2d  | 2e           |
| 3                | Subtract line <b>2e</b> from line <b>1</b>   | 3            |
| 4                | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>   |              |
| а                | Investment expenses not included on Form 990, Part VIII, line 7b . 4a  | _            |
| b                | Other (Describe in Part XIV)   | 4            |
| _ C              | Add lines 4a and 4b  | 4c           |
| 5<br>2007        | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)  | 5 Dotum      |
| 1                | Reconciliation of Expenses per Audited Financial Statements With Expenses  Total expenses and losses per audited financial | s per keturn |
| -                | statements   | 1            |
| 2                | Amounts included on line 1 but not on Form 990, Part IX, line 25   |              |
| а                | Donated services and use of facilities   |              |
| b                | Prior year adjustments   |              |
|                  | Other losses   |              |
| c                |  |              |
| c<br>d           | Other (Describe in Part XIV)   | <b>」</b>     |
| c<br>d<br>e      | Other (Describe in Part XIV)   |              |
| e                |  | 2e 3         |
| e<br>3           | Add lines 2a through 2d  |              |
| e<br>3           | Add lines 2a through 2d  |              |
| e<br>3<br>4      | Add lines 2a through 2d  |              |
| e<br>3<br>4<br>a | Add lines 2a through 2d  |              |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Identifier         | Return Reference | Explanation   |
|--------------------|------------------|---|
| Schedule D, Part V |                  | Endowment Fund intended uses The endowment fund is a permanently restricted fund used to establish the Miller Memorial Hospital   |
| Schedule D, Part X |                  | ASC 740 footnote Essentia Health has adopted Accounting Standards Codification 740, Income Taxes (formerly known as FASB Interpretation No 48 (FIN 48), Accounting for Uncertainty in Income Tax - an interpretation of FASB Statement No 109, Accounting for Income Taxes) The adoption of this interpretation had no material impact on the consolidated financial statements and therefore, Essentia Health's consolidated financial statements for fiscal year ended June 30, 2012 no longer includes an ASC 740 footnote |

### OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization SMDC Medical Center

**Employer identification number** 

|  |  |   |                                     |  | 41-                           | 1878730                        |            |                      |       |
|--|--|---|-------------------------------------|--|-------------------------------|--------------------------------|------------|----------------------|-------|
| Pä   | art I Charity Care and   | Certain O                                       | ther Comr                           | nunity Benefits at                     | Cost                          |                                |            |                      |       |
|  |  |   |                                     |  |                               |                                |            | Yes                  | No    |
| 1a   | Did the organization have a c  |   |                                     |  |                               |                                | 1a         | Yes                  |       |
| b  | If "Yes," is it a written policy   | ?   |                                     |  |                               |                                | 1b         | Yes                  |       |
| 2  | If the organization had multip<br>care policy to the various hos                                       |   | indicate whic                       | h of the following best                | describes application o       | of the charity                 |            |                      |       |
|  | Applied uniformly to all ho  | spitals   |                                     | Applied uniformly                      | to most hospitals             |                                |            |                      |       |
|  | Generally tailored to indiv  | ıdual hospita                                   | ls                                  |  |                               |                                |            |                      |       |
| 3  | Answer the following based or<br>organization's patients during  |   |                                     | y criteria that applies t              | to the largest number o       | f the                          |            |                      |       |
| а  | Did the organization use Fede<br>If "Yes," indicate which of the                                       |   |                                     |  |                               | are?                           | 20         | Yes                  |       |
|  |  |   | о% Г                                | Other                                  | %                             |                                | 3a         | res                  |       |
| ь  | Did the organization use FPG   | to determine                                    | eliaibility foi                     | r providina <i>discounted c</i>        | are? If                       |                                |            |                      |       |
|  | "Yes," indicate which of the fo  |   |                                     |  |                               |                                | 26         | V                    |       |
|  |  | _   | · _                                 |  |                               |                                | 3b         | Yes                  |       |
|  | 200% 250%  |   | 00%                                 |  | 0% Cher_                      |                                |            |                      |       |
| С  | If the organization did not use<br>determining eligibility for free<br>test or other threshold, regard | or discounte                                    | d care Inclu                        | de in the description w                | hether the organizatior       |                                |            |                      |       |
| 4  | Did the organization's policy  | provide free o                                  | r discounted                        | care to the "medically                 | ındıgent"?                    |                                | 4          | Yes                  |       |
| 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? |  |   |                                     |  |                               |                                |            | Yes                  |       |
| TENNY III dadda a caracara barda a baraba a caracara a caracara da barba da caracara a caracara a caracara a caracara                  |  |   |                                     |  |                               |                                |            |                      | No    |
| c  | If "Yes" to line 5b, as a resul  | •   | •                                   | =                                      |                               |                                | 5b         |                      | NO    |
| _  | care to a patient who was elig   |   |                                     |  |                               |                                | 5c         |                      |       |
| 6a   | Did the organization prepare   | a community                                     | benefit repor                       | tduring the tax year?                  |                               |                                | 6a         | Yes                  |       |
| 6b   | If "Yes," did the organization   | make ıt avaıl                                   | able to the p                       | ublic?                                 |                               |                                | 6b         | Yes                  |       |
|  | Complete the following table worksheets with the Schedule  | -   | ksheets prov                        | ided in the Schedule H                 | instructions Do not s         | ubmit these                    |            |                      |       |
| 7  | Charity Care and Certain O   | ther Commur                                     | nity Benefits                       | at Cost                                |                               |                                |            |                      |       |
|  | Charity Care and<br>Means-Tested<br>Government Programs  | (a) Number of activities or programs (optional) | (b) Persons<br>served<br>(optional) | (c) Total community<br>benefit expense | (d) Direct offsetting revenue | (e) Net community b<br>expense | enefit     | (f) Pero<br>total ex |       |
| а  | Charity care at cost (from Worksheet 1)  |   | 0                                   | 2,016,416                              | 0                             | 2,01                           | 6,416      | 0                    | 580 % |
| b  | Medicaid (from Worksheet 3, column a)  |   | 0                                   | 60,616,431                             | 37,276,275                    | 23,34                          | 0,156      | 6                    | 680 % |
| С  | Costs of other means-tested<br>government programs (from<br>Worksheet 3, column b)                     |   | 0                                   | 0                                      | 0                             |                                | 0          |                      | 0 %   |
| d  | <b>Total</b> Charity Care and Means-Tested Government Programs   |   | 0                                   | 62,632,847                             | 37,276,275                    | 25,35                          | 6,572      | 7                    | 260 % |
|  | Other Benefits   |   |                                     | _,,2                                   | .,,                           | ,                              |            | -                    |       |
| e  | Community health improvement services and community benefit operations (from                           |   |                                     |  |                               |                                | 0          |                      | 0.07  |
| f  | (Worksheet 4)  | 5   | 0                                   | 301,284                                | 101,693                       | 10                             | 0<br>9,591 | n                    | 0 %   |
| g  | Subsidized health services (from Worksheet 6)  |   | 0                                   | 0                                      | 0                             | 17                             | 0          |                      | 0 %   |
| h  | Research (from Worksheet 7)  |   | 0                                   | 0                                      | 0                             |                                | 0          |                      | 0 %   |
| i  | Cash and in-kind contributions for community benefit (from Worksheet 8)                                |   | 0                                   | 323,443                                | 0                             | 32                             | 3,443      | 0                    | 090 % |
| j  | <b>Total</b> Other Benefits  | 5   | 0                                   | 624,727                                | 101,693                       | 52                             | 3,034      |                      | 150 % |
| k  | Total. Add lines 7d and 7j   | 5   | 0                                   | 63,257,574                             | 37,377,968                    | 25,87                          | 9,606      | 7                    | 410 % |

| Pa     | rt II Community Buildin activities.   | ng Activitie                                    | <b>s</b> Complete t  | this table if the o                     | rganızat                            | ion co               | nducte     | d any commun   | iity b   | uıldın                                  | g            |
|--------|---|---|--|---|-------------------------------------|----------------------|------------|--|----------|---|--------------|
|        | activities.   | (a) Number of activities or programs (optional) | ( <b>b)</b> Persons<br>served (optional)                   | (c) Total community<br>building expense |                                     | rect offs<br>revenue | -          | (e) Net communit<br>building expense   |          | (f) Pero<br>total ex                    |              |
| _1_    | Physical improvements and housing   |   | 0  | 1,00                                    | 00                                  | 0 1,0                |            | 000  |          | 0 %                                     |              |
| 2      | Economic development  |   | 0  | 54,92                                   | 25                                  |                      | 0          | 54,  | 925      | 0                                       | 020 %        |
| 3      | Community support   |   | 0  | 312,02                                  | 23                                  |                      | 0          | 312,   | 023      | 0                                       | 090 %        |
| 4      | Environmental improvements  |   | 0  |   | 0                                   |                      | 0          |  | 0        |   | 0 %          |
| 5      | Leadership development and training   |   |  |   |                                     |                      |            |  |          |   | 0.0/         |
| 6      | for community members Coalition building  |   | 0  |   | 0                                   |                      | 0          |  | 0        |   | 0 %          |
| 7      | Community health improvement  |   |  |   |                                     |                      |            |  |          |   |              |
| 8      | advocacy Workforce development  |   | 0  |   | 19                                  |                      | 0          | 435,   | 0<br>149 | 0                                       | 0 %<br>120 % |
| 9      | Other   |   | 0  | ,                                       | 0                                   |                      | 0          |  | 0        |   | 0 %          |
| 10     | Total   |   | 0  | 005/0.                                  | 97                                  |                      | 0          | 803,   | 097      | 0                                       | 230 %        |
| Pa     | Bad Debt, Medicar   | e, & Collec                                     | tion Practic   | es                                      |                                     |                      |            |  |          |   |              |
| Sect   | ion A. Bad Debt Expense   |   |  |   |                                     |                      |            |  |          | Yes                                     | No           |
| 1      | Did the organization report bac<br>Statement No 15?   |   | e in accordance  | e with Heathcare Fi                     | nancıal M                           | anagei               | ment As    | sociation  | 1        | Yes                                     |              |
| 2      | Enter the amount of the organi  |   | ebt expense  |   |                                     | 2                    |            | 17,982,239   |          | 1                                       |              |
| 3      | Enter the estimated amount of   | the organizati                                  | on's bad debt  | expense attrıbutabl                     | e to                                | 3                    |            | 121,465  |          |   |              |
| 4      | patients eligible under the organisms. Provide in Part VI the text of t                         |   |  |   | · ·                                 |                      | ribac ba   | <u> </u>   |          |   |              |
| 4      | In addition, describe the costi<br>rationale for including a portion                            | ng methodolog                                   | jy used in dete  | rmining the amount                      |                                     |                      |            |  |          |   |              |
| Sect   | ion B. Medicare   |   |  |   |                                     |                      |            |  |          |   |              |
| 5      | Enter total revenue received fr   | om Medicare (                                   | (ıncludıng DSH   | and IME)                                |                                     | 5                    |            | 46,069,057   |          |   |              |
| 6      | Enter Medicare allowable cost   |   |  |   |                                     | 6                    |            | 100,152,464  |          |   |              |
| 7<br>8 | Subtract line 6 from line 5 The Describe in Part VI the extent                                  | •   | •  |   |                                     | 7                    | mmunit     | -54,083,407  |          |   |              |
| •      | Also describe in Part VI the extend<br>Check the box that describes                             | osting method                                   | ology or source  | e used to determine                     | the amo                             |                      |            |  |          |   |              |
|        | Cost accounting system  | <b>Г</b> с。                                     | st to charge ra  | tio 🔽                                   | O ther                              |                      |            |  |          |   |              |
| Sect   | ion C. Collection Practices   |   |  |   |                                     |                      |            |  |          |   |              |
| 9a     | Did the organization have a wr  |   |  | -                                       |                                     |                      |            |  | 9a       | Yes                                     |              |
| b      | If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \ | ction practice                                  | s to be followe  | d for patients who a                    | re known                            | to qua               | lify for f | inancial   | 9b       | Yes                                     |              |
| Pa     | assistance? Describe in Part \ rt IV  | panies and                                      | Joint Ventu  | ires (see instruc                       | tions)                              |                      |            |  | _        |   |              |
|        | (a) Name of entity  | (b  | <ul> <li>Description of p<br/>activity of entit</li> </ul> |   | (c) Organi<br>profit % o<br>ownersh | r stock              | en         | Officers, directors,<br>trustees, or key<br>nployees' profit %<br>stock ownership% | pro      | Physicofit % or<br>Ofit % or<br>Ownersh | stock        |
| 1      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 2      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 3      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 4      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 5      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 6      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 7      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 8      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 9      |   |   |  |   |                                     |                      |            |  |          |   |              |
| 10     |   |   |  |   |                                     |                      |            |  |          |   |              |
| 11     |   |   |  |   |                                     |                      |            |  |          |   |              |
| 12     |   |   |  |   |                                     |                      |            |  |          |   |              |
|        |   | 1   |  |   |                                     |                      |            |  | 1        |   |              |

| Part   | V Facility Information   |          |                   |                     |                   |                         |                   |             |          |                  |
|--|--|----------|-------------------|---------------------|-------------------|-------------------------|-------------------|-------------|----------|------------------|
|  | on A. Hospital Facilities  | Licensed | Gener             | Childr              | Teach             | Ontica                  | Resea             | ER-24       | ER-other |                  |
| (list in   | order of size from largest to smallest)                              | sed hos  | General medical & | Children's hospital | Teaching hospital | al acces                | Research facility | ER-24 hours | her      |                  |
| How many hospital facilities did the organization operate duri<br>the tax year? <b>1</b> |  | hospital | cal & surgical    | spital              | pital             | Ortical access hospital | llty              |             |          |                  |
| Namo   | and address  |          |                   |                     |                   |                         |                   |             |          |                  |
| Name   | and address  |          |                   |                     |                   |                         |                   |             |          | Other (Describe) |
| 1  | Essentia Health Duluth<br>502 East Second Street<br>Duluth, MN 55805 | x        | х                 |                     | х                 |                         |                   |             | x        |                  |
|  |  |          |                   |                     |                   |                         |                   |             |          |                  |
|  |  | -        |                   |                     |                   | <u> </u>                |                   |             |          |                  |
|  |  |          |                   |                     |                   | <u> </u>                |                   |             |          |                  |
|  |  |          |                   |                     |                   | 1                       |                   |             |          |                  |
|  |  |          |                   |                     |                   |                         |                   |             |          |                  |
|  |  |          |                   |                     |                   | <u> </u>                |                   |             |          |                  |
|  |  | -        |                   |                     |                   | <u> </u>                |                   |             |          |                  |
|  |  |          |                   |                     |                   | <del> </del>            |                   |             |          |                  |
|  |  | +        |                   |                     |                   | <u> </u>                |                   |             |          |                  |
|  |  |          |                   |                     |                   |                         |                   |             |          |                  |
|  |  |          |                   |                     |                   |                         |                   |             |          |                  |
|  |  |          |                   |                     |                   | _                       |                   |             |          |                  |
|  |  |          |                   | 1                   | 1                 | 1                       | I                 | l           | I        |                  |

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

Essentia Health Duluth

| Name of Hospital Facility:  |   |
|---|---|
| Line Number of Hospital Facility (from Schedule H, Part V, Section A):_ | 1 |

|     |  |          | Yes    | No   |
|-----|--|----------|--------|------|
| Co  | mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)  |          |        |      |
| 1   | During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8   | 1        |        |      |
|     | If "Yes," indicate what the Needs Assessment describes (check all that apply)  |          |        |      |
|     | a A definition of the community served by the hospital facility  |          |        |      |
|     | <b>b</b> Demographics of the community   |          |        |      |
|     | Existing health care facilities and resources within the community that are available to respond to the health   |          |        |      |
|     | needs of the community   |          |        |      |
|     | d  How data was obtained   |          |        |      |
|     | e The health needs of the community  |          |        |      |
|     | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and  |          |        |      |
|     | minority groups  |          |        |      |
|     | g The process for identifying and prioritizing community health needs and services to meet those needs   |          |        |      |
|     | <b>h</b> The process for consulting with persons representing the community's interests  |          |        |      |
|     | i 「 Information gaps that limit the hospital facility's ability to assess the community's health needs   |          |        |      |
|     | j Other (describe in Part VI)  |          |        |      |
| 2   | Indicate the tax year the hospital facility last conducted a Needs Assessment 20   |          |        |      |
| 3   | In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who   |          |        |      |
|     | represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted  | 3        |        |      |
| 4   | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the  | <u> </u> |        |      |
|     | other hospital facilities in Part VI   | 4        |        |      |
| 5   | Did the hospital facility make its Needs Assessment widely available to the public?  | 5        |        |      |
|     | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)   |          |        |      |
|     | a Hospital facility's website  |          |        |      |
|     | <b>b</b> Available upon request from the hospital facility   |          |        |      |
|     | c T Other (describe in Part VI)  |          |        |      |
| 6   | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)   |          |        |      |
|     | a Adoption of an implementation strategy to address the health needs of the hospital facility's community  |          |        |      |
|     | <b>b</b> Execution of the implementation strategy  |          |        |      |
|     | c Development of a community-wide community benefit plan for the facility  |          |        |      |
|     | d Participation in community-wide community benefit plan   |          |        |      |
|     | e 「 Inclusion of a community benefit section in operational plans  |          |        |      |
|     | f Adoption of a budget for provision of services that address the needs identified in the CHNA   |          |        |      |
|     | g Prioritization of health needs in the community  |          |        |      |
|     | h 「 Prioritization of services that the hospital facility will undertake to meet health needs in its community   |          |        |      |
|     | i  Other (describe in Part VI)   |          |        |      |
| 7   | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"<br>explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs | 7        |        |      |
| Fir | nancial Assistance Policy  |          |        |      |
|     | Did the hospital facility have in place during the tax year a written financial assistance policy that   | ]        |        |      |
| 8   | Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?  | 8        | Yes    |      |
| 9   | Used federal poverty guidelines (FPG) to determine eligibility for providing free care?  | 9        | Yes    |      |
|     | If "Yes," indicate the FPG family income limit for eligibility for free care $$ $$ $$ $$ $$ $$ $$ $$ $$ If "No," explain in Part VI the criteria the hospital facility used  |          |        |      |
|     | Schadula   | U /Eas   | m 000) | 2011 |

| P   | art V Facility Information (continued)   |    |     |          |
|-----|--|----|-----|----------|
|     |  |    | Yes | No       |
| 10  | Used FPG to determine eligibility for providing discounted care?   | 10 | Yes | <u> </u> |
|     | If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 % If "No," explain in Part VI the criteria the hospital facility used |    |     |          |
| 11  | Explained the basis for calculating amounts charged to patients?   | 11 | Yes |          |
|     | If "Yes," indicate the factors used in determining such amounts (check all that apply)   |    |     |          |
|     | a 🔽 Income level   |    |     |          |
|     | <b>b</b> 🔽 Asset level   |    |     |          |
|     | c 🔽 Medical indigency  |    |     |          |
|     | d V Insurance status   |    |     |          |
|     | e V Uninsured discount   |    |     |          |
|     | f Medicaid/Medicare  |    |     |          |
|     | g 🔽 State regulation   |    |     |          |
|     | h Cother (describe in Part VI)   |    |     |          |
| 12  | Explained the method for applying for financial assistance?  | 12 | Yes |          |
|     | Included measures to publicize the policy within the community served by the hospital facility?  | 13 | Yes |          |
|     | If "Yes," indicate how the hospital facility publicized the policy (check all that apply)  |    |     |          |
|     | a 🔽 The policy was posted at all times on the hospital facility's web site   |    |     |          |
|     | b 🔽 The policy was attached to all billing invoices  |    |     |          |
|     | The policy was posted in the hospital facility's emergency rooms or waiting rooms  |    |     |          |
|     | d  The policy was posted in the hospital facility's admissions offices   |    |     |          |
|     | e 🔽 The policy was provided, in writing, to patients upon admission to the hospital facility   |    |     |          |
|     | f  The policy was available upon request   |    |     |          |
|     | g Other (describe in Part VI)  |    |     |          |
| Bil | ling and Collections   |    |     |          |
|     | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial                                |    |     |          |
|     | assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?  | 14 | Yes |          |
| 15  | Check all of the following collection actions against an individual that were permitted under the hospital facility's  |    |     |          |
|     | policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's FAP                                |    |     |          |
|     | a Reporting to credit agency   |    |     |          |
|     | <b>b</b> Lawsuits  |    |     |          |
|     | c Liens on residences  |    |     |          |
|     | d Body attachments or arrests  |    |     |          |
|     | e Other similar actions (describe in Part VI)  |    |     |          |
| 16  | Did the hospital facility or an authorized third party perform any of the following actions during the tax year before                                       | 1  |     |          |
|     | making reasonable efforts to determine the patient's eligibility under the facility's FAP?   | 16 |     | Νo       |
|     | If "Yes," check all actions in which the hospital facility or a third party engaged  |    |     |          |
|     | a Reporting to credit agency   |    |     |          |
|     | <b>b</b> Lawsuits  |    |     |          |
|     | c Liens on residences  |    |     |          |
|     | d  |    |     |          |
|     | e Cother similar actions (describe in Part VI)   |    |     |          |
| 17  | Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)                         |    |     |          |
|     | a Notified patients of the financial assistance policy upon admission  |    |     |          |
|     | <b>b</b> Notified patients of the financial assistance policy prior to discharge   |    |     |          |
|     | c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills                                     |    |     |          |
|     | d Documented its determination of whether patients were eligible for financial assistance under the hospital   |    |     |          |
|     | facility's financial assistance policy   |    |     |          |
|     | Other (describe in Part VI)  | 1  | 1   |          |

If "Yes," explain in Part VI

### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part Other (describe in Part VI)

| Inc | Individuals Eligible for Financial Assistance  |    |  |    |  |  |
|-----|--|----|--|----|--|--|
| 19  | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care  |    |  |    |  |  |
|     | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged  |    |  |    |  |  |
|     | <b>b</b> The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged  |    |  |    |  |  |
|     | c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)   |    |  |    |  |  |
| 20  | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? | 20 |  | No |  |  |
| 21  | If "Yes," explain in Part VI  Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?   |    |  |    |  |  |

21

Νo

| chedule H (F | orm 990 | 2011 |
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|------|---|----|-----------|------------|------------|-----|------|
|------|---|----|-----------|------------|------------|-----|------|

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

| Ho  | How many non-hospital facilities did the organization operate during the tax year?  |                             |  |
|-----|---|-----------------------------|--|
|     |   |                             |  |
| Naı | me and address  | Type of Facility (Describe) |  |
| 1   | Essentia Health Lakeside Clinic<br>4621 E Superior Street<br>Duluth, MN 55804       | Clinic                      |  |
| 2   | Essentia Health West Duluth Clinic<br>4212 Grand Ave<br>Duluth, MN 55807            | Clinic                      |  |
| 3   | Essentia Health HermAntown Clinic<br>4855 West Arrowhead Rd<br>Hermantown, MN 55811 | Clinic                      |  |
| 4   | Essentia Health Duluth Clinic - 3rd St<br>400 East 3rd Street<br>Duluth, MN 55805   | Clinic                      |  |
| 5   | Essentia Health Duluth Clinic - 2nd St<br>4020 East 2nd Street<br>Duluth, MN 55805  | Clinic                      |  |
| 6   | Essentia Health Duluth Clinic - 1st St<br>420 East 1st Street<br>Duluth, MN 55805   | Clinic                      |  |
| 7   | Essentia Health Lakewalk Clinic<br>1502 london Road<br>Duluth, MN 55812             | CLinic                      |  |
| 8   | Essentia Health Proctor Clinic<br>211 South Boundary Ave<br>Proctor, MN 55810       | Clinic                      |  |
| 9   |   |                             |  |
| 10  |   |                             |  |

Schedule H (Form 990) 2011 Page **8** 

### Part VI Supplemental Information

Complete this part to provide the following information

Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21

- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Identifier                                     | ReturnReference | Explanation  |
|--|-----------------|--|
| Schedule H, Part VI, Line 1                    |                 | Provide the description required for Part I, lines 3c, 6a, 7g, 7, column (f), 7, Part II, Part III, lines 4, 8, 9b, Part V, lines 1j, 3, |
|  |                 | 4,5c,6ı,7,11h,13g,15e,16e,18c,18d,19d,20,21 Part I,  |
|  |                 | Line 3c In addition to the federal poverty guidelines, an asset thre shold test is also applied. Assets, excluding equity in home        |
|  |                 | of \$100,000, must be below \$1 0,000 for a household of up to 2   |
|  |                 | and \$20,000 for a household of 3 or more Assets include bank accounts, IRAs, second vehicles, recreational vehicles, and any            |
|  |                 | additional real estat e If after application of discount from  |
|  |                 | charity care the patient's remaining balance still exceeds the patient's annual household income, an additional discount of              |
|  |                 | 50% will be app lied to the patient's remaining balance If the   |
|  |                 | remaining balance after the charity care d iscount is between 50 and 100% of the patient's annual household income, an                   |
|  |                 | additional dis count of 25% will be applied to the patient's   |
|  |                 | remaining balance Minnesota residents whose household income is less than \$125,000 may also be eligible for the MN                      |
|  |                 | Uninsured Discount for hospital bills Part I, line 6a Essentia<br>Health Duluth's community benefit information is consolidated          |
|  |                 | into the Essentia Health community benefit information which is  |
|  |                 | included in the Essentia Health annual report. The annual report is made available to the public via the website at                      |
|  |                 | www essentiahealth org Essentia Health, headquartered in   |
|  |                 | Duluth, Minn , is an integrated health system serving patients in Minnesota, Wisconsin, North Dakota and Idaho and is Essentia           |
|  |                 | Health Duluth's parent corporation Part 1, line 7g not   |
|  |                 | applicable Part I, line 7, column (f) Bad debt expense that was subtracted from total expense to obta in the % of community              |
|  |                 | benefit to total expense amounted to \$17,982,239 Part I, line   |
|  |                 | 7 The cost to charge ratio derived from Worksheet 2, Ratio of Patient Care Cost-to-Charges was used to calculate the costs               |
|  |                 | for the following community benefits Charity Care and Unreimb  |
|  |                 | ursed Medicaid Actual costs were used for the remainder of the community benefits reported Part II - Describe how the                    |
|  |                 | organization's community building activities, as reported in Part II, promote the health of the communities the organization             |
|  |                 | serves Physician Recruit ment Essentia Health Duluth   |
|  |                 | incurred expenses to recruit physicians to Duluth, MN which has been federally designated as a Medically Underserved Area                |
|  |                 | Financial Donations for Comm unity Support and Economic  |
|  |                 | Development Essentia Health Duluth made several cash<br>donations to local not-for-profit organizations whose purpose is                 |
|  |                 | for community support and economic development. Some   |
|  |                 | examples include donations to United Way of Greater Duluth,<br>Second Harv est Northern Lakes (food shelter), Life House, Inc            |
|  |                 | (helping homeless youth), The Center Ag ainst Sexual &   |
|  |                 | Physical Assaults, and the Duluth Public Schools Part III, line 4 Discount s, charity care, and bad debt expense are accounted           |
|  |                 | for as reductions to revenue Bad debt expense on patient accounts would be identified as any balance on the account,                     |
|  |                 | less any p revious payments and discounts, that has aged and   |
|  |                 | is absent of any payments If, during th e collection process, it becomes known that the patient qualifies for charity care, the          |
|  |                 | am ounts included within bad debt expense would be reclassified  |
|  |                 | to charity care Part III, Li ne 4 ESSENTIA HEALTH DULUTH Is in the process of hiring a 3rd party to track bad debt acco                  |
|  |                 | unts in order to presumptively quantify accounts within bad debt   |
|  |                 | expense that would have q ualified for financial assistance under ESSENTIA HEALTH DULUTH's financial assistance poli cy had              |
|  |                 | the proper documentation been completed and filed As that  |
|  |                 | tracking was not in plac e during the fiscal year, ESSENTIA HEALTH DULUTH applied a high-level, conservative analytic                    |
|  |                 | review by taking the ratio of charitable allowances to gross<br>patient revenue and multip lying with bad debt expense to arrive         |
|  |                 | at an approximation of charity care that resides in bad debt   |
|  |                 | Part III, Line 4 Essentia Health Duluth is a part of a larger organization, Esse ntia Health Essentia Health and its member              |
|  |                 | organizations incorporate the cost of bad debt as a community  |
|  |                 | benefit As a tax exempt hospital, we must provide the necessary services regardless of the patient's ability to pay for                  |
|  |                 | that care In doing so, Essentia Health mak es quality patient  |
| 1  |                 | care available to all in our community, regardless of their economic me ans Part III, line 4 (Excerpt from the parent                    |
|  |                 | company's audit) Accounts receivable are st ated at net  |
|  |                 | realizable value The allowance for uncollectible accounts is based upon manag ement's ongoing assessment of historical                   |
|  |                 | and expected net collections for each major payor source   |
|  |                 | considering historical business and economic conditions, trends in healthcare cove rage, and other collection indicators. For            |
|  |                 | receivables associated with private-pay patient s, Essentia  |
| 1  |                 | records a significant provision for uncollectible accounts in the period of se rvice on the basis of its historical experience, w        |
| <u>,                                      </u> |                 | Schedule H (Form 990) 2011   |

| Identifier                             | ReturnReference | Explanation   |
|--|-----------------|---|
| Identifier Schedule H, Part VI, Line 1 | ReturnReference | hich indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible Part III, line 8 The costing methodology used in determining the Medicare Allowable Cost reported in the organization's Medicare Cost R eport is to take total Medicare costs from the general ledger system and then follow the instructions provided by Centers for Medicare Services (CMS) to back off all costs not allo wable From the Medicare allowable costs, any costs attributable to subsidized health serv ices and costs attributable to SME were subtracted, if applicable Part III, line 8 Essent ia Health Duluth is a part of a larger organization, Essentia Health Essentia Health and its member organizations incorporate the full value of the Medicare shortfall as a community benefit The rationale for the organization's opinion is providing care for the elderly and serving Medicare patients is an essential part of the community benefit standard Med icare, like Medicaid, does not pay the full cost of care and it is likely to get worse Mainy Medicare beneficiaries are poor and are eligible for Medicaid in addition to Medicare Medicare underpayment must be shouldered by the hospital in order to continue treating the community's elderly and poor. These underpayments represent a real cost of serving the community Part III, line 8 Each Essentia Health hospital is required to file a Medicare cost report 5 months after the close of their fiscal year. The cost report provides Medicare with information that is used to determine utilization and spending trends but also is used to set future payment rates for most Medicare services. If the interim payments paid to a hospital are higher or lower than the filed cost report allowable reimbursement there will be a settlement for that fiscal year. This can be due to changes in utilization or cost of providing services for Critical Access Hospitals. (CAH) or differences between interim and final payment factors for Disproportionate Share, Bad Debts, or |
|  |                 | fort to comply with his/her payment agreements ESSENTIA HEALTH DULUTH offers extended pay ment plans to eligible patients and will not impose liens on primary residences ESSENTIA HEALTH DULUTH trains its outside debt collection agencies and attorneys about the Community Care Program and how a patient may obtain more information about the Community Care Prog ram or submit an application for  |
|  |                 | Community Care ESSENTIA HEALTH DULUTH requires its outsi de collection agencies and attorneys to refer patients who may be eligible for Community C are to ESSENTIA HEALTH DULUTH If a patient has submitted application for Community Care a fter an account has been referred for collection activity, ESSENTIA HEALTH DULUTH and its outside debt collection agencies suspend all collection activity until the patient's Community Care application has been processed and ESSENTIA HEALTH DULUTH has notified the patie nt of its  |
| ]                                      |                 | decision  Schedule H (Form 990) 2011  |

| Identifier       | ReturnReference | Explanation  |
|------------------|-----------------|--|
| Part V, LINE 11H |                 | NOT APPLICABLE PART V, LINE 13G NOT APPLICABLE PART V, LINE 15E NOT APPLICABLE PART V, LINE 16E NOT APPLICABLE PART V, LINE 16E NOT APPLICABLE PART V, LINE 18C NOT APPLICABLE PART V, LINE 18C NOT APPLICABLE PART V, LINE 18D NOT APPLICABLE PART V, LINE 19D For patients known to qualify for the financial assistance program, discounts will be applied to billed amounts if the patient qualifies for discounted care and the billed amount will be fully discounted if the patient qualifies for free care PART V, LINE 20 NOT APPLICABLE PART V, LINE 21 NOT APPLICABLE |

| Identifier      | ReturnReference | Explanation  |
|-----------------|-----------------|--|
| Part VI, line 2 |                 | Needs assessment Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B Essentia Health Duluth's parent corporation, provides significant financial support for a health-care survey, called "Bridge to Health," which collects and analyzes population-based health data on adults in northeastern Minnesota and northwestern Wisconsin (hospital's primary service area) The Bridge to Health survey is conducted by Duluth, Minnesotabased non-profit that supports programs and activities which improve the physical health and mental well-being of underserved populations. The findings of the survey are the basis for determining community programs supported by our organization. |

| Identifier      | ReturnReference | Explanation  |
|-----------------|-----------------|--|
| Part VI, line 3 |                 | Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's Financial Assistance policy. Essentia Health Duluth has financial assistance packets that contain information about their charity care program as well as contact information on other federal and state government programs. These packets are distributed to patients once a financial need has been determined either through patient request or staff referrals. The Financial Assistance policy and application is available on the Essentia Health website at www essentiahealth org. Because financial assistance packets are given to patients when a need is determined, they may be given to the patient at any point (admission, discharge, during the billing process). Essentia Health Duluth has Patient Account Representatives on staff to assist patients in Medicaid and other assistance programs (including the charity care program) that may be available to them. Contact information for the Patient Account Representatives is available on the Essentia Health website and is also included on the back of the billing statements. All hospital staff have been trained to refer patients to the Patient Account Representatives. |
|                 |                 | often assist patients with the application process, mailing and follow up  |

| Identifier      | ReturnReference | Explanation  |
|-----------------|-----------------|--|
| Part VI, line 4 |                 | Community information Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves. Essentia Health Duluth is located in Duluth, MN. Essentia Health Duluth is a part of the larger Essentia Health System, which is defined in Part VI, line 6. Essentia Health Duluth operates 1 hospital and 8 clinics that serve the St. Louis County area. The overall community is classified as suburban and rural. Essentia Health Duluth covers a service region of approximately 465,000 people. The service region age distribution is 20.3% under the age of 18,61.7% between the ages of 18 and 65, and 18.0% over the age of 65. The racial makeup of the service region is 92.3% Caucasian, 1.1% Black or African American, 3.9% American Indian or Alaskan Native, 0.6% Asian, 1.8% two or more races, and 0.3% other. The gender split ratio is 50.9% women and 4.9.1% men. The average income for the service area is approximately \$51,000. Approximately 9.2% of the population falls below the federal poverty guidelines. Essentia Health Duluth, along with Essentia Health is committed to serve patients regardless of their ability to pay 1.5% net revenue dollars were from self pay patients. In addition, approximately 1.1.7% of their net revenue dollars were. Medicaid recipients. As mentioned above, Essentia Health Duluth is part of a larger system, Essentia Health. Essentia Health staffs hospitals and clinics in federally-recognized underserved areas and supports the health of its communities through an active outreach program that brings specialists like oncologists, cardiologists, neurologists and others into its smaller communities. This eliminates barriers to care for many patients, particularly those who are elderly, living on low incomes, or are faced with other challenges that make it difficult to travel long distances for care. There are 1.3 other hospitals outside of the Essentia Health umbrella that service the |
| <u> </u>        |                 | community  |

| Identifier                 | ReturnReference | Explanation  |
|----------------------------|-----------------|--|
| Identifier Part VI, line 5 | ReturnReference | Explanation  Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community Essentia Health Duluth's board of directors is composed of volunteer representatives from the community its erves Essentia Health Duluth has an open Medical Staff, so any qualified physician of the community is allowed to apply All applicants that apply must meet the credentialing standards and be approved by our governing board in order to come and provide services in our system Essentia Health Duluth is a part of the Essentia Health East Region Essentia Health East Region's consolidated community benefits are summanized below Benefits for person living in poverty Charity care at cost \$6,185,727 00 Cost-to-Charge Ratio Unreimbursed MedicalD \$79,479,612 00 Cost-to-Charge Ratio Total Charity Care and Means-Tested Government Programs \$63,665,339 00 Benefits for the broader community Community health improvement services and community benefit operations \$1,089,607 00 Actual Costs Health professions education \$1,914,518 00 Actual Costs Financial and in-kind contributions \$354,293 00 Actual Costs Total Other Benefit S\$3,358,418 00 Community building activities \$3,022,476 00 Actual Costs Unpaid cost of public programs, Medicare \$82,437,123 00 Cost-to-Charge Ratio Other care provided without compensation (bad debt) \$19,614,844 00 Cost-to-Charge Ratio Discounts offered to uninsured patients \$4,312,053 00 Actual Costs Taxes and fees \$2,577,350 00 Actual Costs Total Community Benefit \$178,987,603 00 Essentia Health Duluth is a part of a larger system Essentia Health As a non-profit organization, Essentia Health is focused on reinvesting surplus revenues into medical training, programs and technology that improve patient care. We are also committed to eliminating geographic barriers to care. Two of the most significant investments in 2012 were in the areas of telehealth and electronic medical percords, technologies that link |
|                            |                 | million in support to the Institute over the past year The<br>Institute conducts clinical, translational and health services<br>research with a primary focus on the needs of rural Americans  |
| <u></u>                    | I               | Schedule H (Form 990) 2011   |

| Identifier                 | ReturnReference | Explanation  |
|----------------------------|-----------------|--|
| Identifier Part VI, Line 6 |                 | Explanation  If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served Essentia Health Duluth is part of Essentia Health, an integrated health system of 16 hospitals, 65 clinics and several long-term care facilities in four states. Minnesota, Wisconsin, North Dakota and Idaho. The health system serves a predominantly rural population whose median incomes generally fall below averages of the states where they live. The presence of our clinics and hospitals ensures that people with few economic resources don't have to drive an hour or more to receive basic (and in some cases live-saving) medical care. In addition to staffing hospitals and clinics in federally-recognized underserved areas, we support the health of our communities through an active outreach program that brings specialists like oncologists, cardiologists, neurologists and others into our smaller communities. This eliminates barriers to care for many patients, particularly those who are elderly, living on low incomes, or are faced with other challenges that make it difficult to travel long distances for care. Our size and integrated structure allow us to offer patients services often found only in larger urban settings. Services ranging from chemotherapy to congestive heart failure management and hospice are available to patients in many of the rural communities we serve. Essentia Health also supports the health of our rural communities through active research and clinical trials, through the Essentia Institute of Rural Health. The Institute conducts clinical, translational and health services research with a primary focus on the needs of rural Americans. Essentia Health is also serving patients through the use of the Epic electronic health record (EHR). The vast majority of Essential's hospitals and clinics were using a fully-integrated EHR for patient care. Technology like the electronic health record and telehealth allows h |
| <u> </u>                   |                 | to come Schedule H (Form 990) 2011   |

| Identifier      | ReturnReference | Explanation   |
|-----------------|-----------------|---|
| PART VI, LINE 7 |                 | Essentia Health Duluth files a community benefit report in<br>Minnesota |

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Schedule I

(Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

OMB No 1545-0047

DLN: 93493123008353

Department of the Treasury ► Attach to Form 990 **Inspection** Internal Revenue Service Employer identification number Name of the organization SMDC Medical Center 41-1878730 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . . . . . . . 37

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. |
|----------|---|
|          | Use Schedule I-1 (Form 990) if additional space is needed.  |

| (a)Type of grant or assistance  | ( <b>b)</b> Number of recipients | <b>(c)</b> A mount of<br>cash grant | (d)A mount of non-cash assistance | (e)Method of valuation<br>(book,<br>FMV, appraisal, other) | (f)Description of non-cash assistance |  |  |
|---|----------------------------------|-------------------------------------|-----------------------------------|--|---------------------------------------|--|--|
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
|   |                                  |                                     |                                   |  |                                       |  |  |
| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. |                                  |                                     |                                   |  |                                       |  |  |
| Identifier Return Refere  | nce Ex                           | planation                           |                                   |  |                                       |  |  |
| chedule I, Part I, Line 2 Essentia Health Duluth provides grant monies to organizations that demonstrate the mission or values of Essentia Health |                                  |                                     |                                   |  |                                       |  |  |

Essentia Health Duluth provides grant monies to organizations that demonstrate the mission or values of Essentia Health
The Board approves grant monies to community organizations that make a healthy difference in the Northland The Board also
approves grants for healthcare initiatives that make a positive difference in the lives of patients in the area it serves. The
Board is provided an annual report of the use of funds. Grant recipients are required to provide a written report for grants over
\$5,000

Software ID: Software Version:

**EIN:** 41-1878730

Name: SMDC Medical Center

| (a) Name and address<br>of organization<br>or government                 | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| American Heart<br>Association208 S<br>Lasalle Street<br>Chicago,IL 60604 | 13-<br>5613797 | 501(C)3                                  | 15,000                       |  |   |   | Program<br>Support                       |
| BENTLEYVILLE Tour<br>of Lights4313 Haines<br>Road<br>DULUTH,MN 55811     | 26-<br>3787799 | 1 501763                                 | 12,500                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government                          | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|---|----------------|--|------------------------------|--|---|---|--|
| DULUTH Area<br>CHAMBER OF<br>COMMERCE5 West<br>1 st Street<br>DULUTH, MN<br>55802 | 41-<br>0225910 | 501(C)3                                  | 8 ,4 5 0                     |  | ,   |   | PRO GRA M<br>SUPPO RT                    |
| CHURCHES UNITED IN MINISTRY102 W 2ND ST DULUTH, MN 55802                          | 41-<br>1227969 | 501(C)3                                  | 28,500                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government                | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|---|----------------|--|------------------------------|--|---|---|--|
| COLLEGE OF ST<br>SCHOLASTICA1200<br>KENWOOD AVE<br>DULUTH, MN 55811     | 41-<br>0698301 | 501(C)3                                  | 56,500                       |  |   |   | Program<br>Support                       |
| DULUTH SUPERIOR<br>SYMPHONY331 W<br>Superior Street<br>DULUTH, MN 55802 | 41-<br>0760835 | 501(C)3                                  | 10,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government             | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| FIRST WITNESS Child Abuse RESOURCE CENTER4 W 5TH ST DULUTH, MN 55806 | 41-<br>1737291 | 501(C)3                                  | 20,500                       |  |   |   | PRO GRAM<br>SUPPORT                      |
| GRANDMA's<br>MarathonPO Box<br>16234<br>DULUTH, MN<br>55816          | 41-<br>1573627 | 501(C)3                                  | 13,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government       | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| GRANT COMMUNITY SCHOOL108 East 6th St DULUTH, MN 55805         | 41-<br>2002724 | 501(C)3                                  | 20,000                       |  |   |   | Program<br>Support                       |
| Duluth Public<br>Schools215 N First<br>Ave<br>Duluth, MN 55802 | 41-<br>6003776 | 501(C)3                                  | 20,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address of organization or government                     | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of grant or assistance |
|--|----------------|--|------------------------------|--|---|---|------------------------------------|
| KIDS CLOSET of<br>Duluth727 Central<br>Avenue N<br>DULUTH, MN<br>55807 | 20-<br>1878745 | 1 5017613                                | 6,000                        |  |   |   | Program<br>Support                 |
| ROTARY CLUB OF<br>DULUTH505 W<br>SUPERIOR ST<br>DULUTH, MN<br>55802    | 41-<br>0511211 | 501(C)3                                  | 10,000                       |  |   |   | Program<br>Support                 |

| (a) Name and address<br>of organization<br>or government              | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of grant or assistance |
|---|----------------|--|------------------------------|--|---|---|------------------------------------|
| Gloria Dei Lutheran<br>Church326 11th Ave<br>Two Harbors, MN<br>55616 | 41-<br>0786046 | 1 501(0)3                                | 22,000                       |  |   |   | Program<br>Support                 |
| MEN AS PEACEMAKERS205 W 2ND ST Suite 15 DULUTH, MN 55802              | 41-<br>1841689 | 1 501(0)3                                | 25,250                       |  |   |   | Program<br>Support                 |

| (a) Name and address<br>of organization<br>or government                   | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| MILLER DWAN FOUNDATION502 E 2ND ST DULUTH, MN 55805                        | 23-<br>7396466 | 501(C)3                                  | 72,933                       |  |   |   | Program<br>Support                       |
| NORTHLAND<br>FOUNDATION202 W<br>SUPERIOR ST Ste<br>610<br>DULUTH, MN 55802 | 41-<br>1554455 | 501(C)3                                  | 50,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government                             | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| NORTHWOODS WOMEN INCP O BOX 88 ASHLAND, WI 54806                                     | 39-<br>1364912 | 501(C)3                                  | 8,000                        |  |   |   | Program<br>Support                       |
| PROGRAM FOR AID TO VICTIMS OF SEXUAL ASSAULT INC32 E 1ST ST STE 200 DUILLTH MN 55802 | 41-<br>1350021 | 501(C)3                                  | 20,000                       |  |   |   | PRO GRAM<br>SUPPO RT                     |

| (a) Name and<br>address of<br>organization<br>or government                              | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| Range Respite<br>Project Inc1309<br>20th St S<br>Virginia, MN<br>55792                   | 41-<br>1726790 | 501763                                   | 25,000                       |  |   |   | Program<br>Support                       |
| SECOND HARVEST<br>NORTHERN LAKES<br>FOOD BANK4503<br>AIRPARK BLVD<br>DULUTH, MN<br>55811 | 36-<br>3479964 | 501(C)3                                  | 23,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address of organization or government                                     | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| UNION GOSPEL<br>MISSION219 E<br>First St<br>DULUTH, MN<br>55802                        | 41-<br>0724066 | 501(C)3                                  | 9,000                        |  |   |   | Program<br>Support                       |
| UNITED WAY OF<br>GREATER DULUTH<br>424 W Superior St<br>Ste 402<br>DULUTH, MN<br>55802 | 41-<br>0857077 | 501(C)3                                  | 31,500                       |  |   |   | Program<br>Support                       |

| (a) Name and address of organization or government                                  | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of grant or assistance |
|---|----------------|--|------------------------------|--|---|---|------------------------------------|
| UNITED WAY OF<br>NORTHEASTERN<br>MINNESOTA229 W<br>LAKE ST<br>CHISHOLM, MN<br>55719 | 41-<br>0908454 | 501(C)3                                  | 15,000                       |  |   |   | Program<br>Support                 |
| CAMEROON HEALTHCARE DEVELOPMENT PROGRAM3417 RILEY RD                                | 27-<br>2513866 | 501(C)3                                  | 21,450                       |  |   |   | Program<br>Support                 |

| (a) Name and address<br>of organization<br>or government                          | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|---|----------------|--|------------------------------|--|---|---|--|
| YOUTH FOR CHRIST<br>USA INC7670 S<br>VAUGHN CT<br>ENGLEWOOD, CO<br>80112          | 36-<br>2193619 | 501(c)(3)                                | 10,000                       |  |   |   | Program<br>Support                       |
| MARCH OF DIMES<br>FOUNDATION1275<br>Mamaroneck Avenue<br>WHITE PLAINS,NY<br>10605 | 13-<br>1846366 | 501(c)(3)                                | 8,500                        |  |   |   | Program<br>Support                       |

| (a) Name and<br>address of<br>organization<br>or government                                    | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| CENTER AGAINST<br>SEXUAL &<br>DOMESTIC ABUSE<br>INC2231 CATLIN<br>AVE<br>SUPERIOR, WI<br>54880 | 39-<br>1478768 | 501(c)(3)                                | 60,000                       |  |   |   | Program<br>Support                       |
| DAMIANO CENTER<br>206 W 4TH ST<br>DULUTH, MN<br>55806  | 41-<br>1453521 | 501(c)(3)                                | 31,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government   | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|--|----------------|--|------------------------------|--|---|---|--|
| LIFE HOUSE102 W<br>FIRST ST<br>DULUTH,MN 55802             | 41-<br>1704840 | 501(c)(3)                                | 20,500                       |  |   |   | Program<br>Support                       |
| WELL BEING<br>DEVELOPMENT300<br>W CONAN ST<br>ELY,MN 55731 | 27-<br>2987032 | 501(c)(3)                                | 24,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government                         | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of grant or assistance |
|--|----------------|--|------------------------------|--|---|---|------------------------------------|
| LUTHERAN SOCIAL<br>SERVICE OF<br>MINNESOTA 2485<br>COMO AVE<br>ST PAUL, MN 55108 | 41-<br>0872993 | 1 501(6)(3)                              | 24,500                       |  |   |   | Program<br>Support                 |
| ALS ASSOCIATION MN CHAPTER333 WASHINGTON AVE N MINNEAPOLIS, MN 55401             | 41-<br>1756085 | I 501(c)(3)                              | 14,400                       |  |   |   | Program<br>Support                 |

| (a) Name and address<br>of organization<br>or government        | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|---|----------------|--|------------------------------|--|---|---|--|
| ESSENTIA HEALTH<br>FOUNDATION502 E<br>2ND ST<br>DULUTH,MN 55805 | 27-<br>1984704 | 501(c)(3)                                | 35,800                       |  |   |   | Program<br>Support                       |
| JUST KIDS DENTAL<br>PO BOX 146<br>TWO HARBORS, MN<br>55616      | 27-<br>2311353 | 501(c)(3)                                | 45,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government              | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of<br>grant<br>or assistance |
|---|----------------|--|------------------------------|--|---|---|--|
| SOAR CAREER<br>SOLUTIONS205 W<br>2ND ST 101<br>DULUTH, MN<br>55802    | 41-<br>1449179 | 501(c)(3)                                | 20,000                       |  |   |   | Program<br>Support                       |
| SACRED HEART JOHN CHEBUL MEMORIAL CENTER201 W 4TH ST DULUTH, MN 55806 | 41-<br>1557842 | 501(c)(3)                                | 15,000                       |  |   |   | Program<br>Support                       |

| (a) Name and address<br>of organization<br>or government | <b>(b)</b> EIN | (c) IRC Code<br>section<br>if applicable | (d) A mount of<br>cash grant | (e) A mount of<br>non-cash<br>assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal,<br>other) | (g) Description<br>of<br>non-cash<br>assistance | (h) Purpose of grant or assistance |
|--|----------------|--|------------------------------|--|---|---|------------------------------------|
| GREATER DOWNTOWN COUNCIL5 WEST 1ST ST DULUTH, MN 55802   | 41-<br>1467228 | I 501 (c)(3)                             | 7,480                        |  | ounci)  |   | Program<br>Support                 |

DLN: 93493123008353

**Employer identification number** 

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| SML | oc Medical Center   | 41-1878730   |    |     |    |
|-----|---|--|----|-----|----|
| Pa  | rt I Questions Regarding Compensatio  | •  |    |     |    |
|     |   | _  |    | Yes | No |
| 1a  |   | ovided any of the following to or for a person listed in Form<br>I to provide any relevant information regarding these items |    |     |    |
|     | First-class or charter travel   | Housing allowance or residence for personal use  |    |     |    |
|     | Travel for companions   | Payments for business use of personal residence  |    |     |    |
|     | Tax idemnification and gross-up payments  | Health or social club dues or initiation fees  |    |     |    |
|     | Discretionary spending account  | Personal services (e g , maid, chauffeur, chef)  |    |     |    |
| b   | If any of the boxes in line 1a are checked, did the o reimbursement orprovision of all the expenses desc    | rganization follow a written policy regarding payment or<br>cribed above? If "No," complete Part III to explain              | 1b | Yes |    |
| 2   | Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive   |  | 2  | Yes |    |
| 3   | Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all t | hat apply  |    |     |    |
|     | Compensation committee  | Written employment contract  |    |     |    |
|     | Independent compensation consultant   | <ul> <li>✓ Compensation survey or study</li> <li>✓ Approval by the board or compensation committee</li> </ul>                |    |     |    |
|     | Form 990 of other organizations   | Approval by the board of compensation committee  |    |     |    |
| 4   | During the year, did any person listed in Form 990, or a related organization                               | Part VII, Section A, line 1a with respect to the filing organization   |    |     |    |
| а   | Receive a severance payment or change-of-control  | payment?   | 4a | Yes |    |
| ь   | Participate in, or receive payment from, a suppleme   | ental nonqualified retirement plan?  | 4b | Yes |    |
| С   | Participate in, or receive payment from, an equity-b  |  | 4c |     | Νo |
|     |   | rovide the applicable amounts for each item in Part III  |    |     |    |
|     | Only 501(c)(3) and 501(c)(4) organizations only me  | ust complete lines 5-9.  |    |     |    |
| 5   | For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of             | , line 1a, did the organization pay or accrue any  |    |     |    |
| а   | The organization?   |  | 5a |     | No |
| b   | Any related organization?   |  | 5b |     | Νo |
|     | If "Yes," to line 5a or 5b, describe in Part III  |  |    |     |    |
| 6   | For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of         | , line 1a, did the organization pay or accrue any  |    |     |    |
| а   | The organization?   |  | 6a |     | No |
| b   | Any related organization?   |  | 6b |     | Νo |
|     | If "Yes," to line 6a or 6b, describe in Part III  |  |    |     |    |
| 7   | For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"      | , line 1a, did the organization provide any non-fixed<br>describe in Part III  | 7  |     | No |
| 8   | Were any amounts reported in Form 990, Part VII,  |  |    |     |    |
|     |   | n Regs section 53 4958-4(a)(3)? If "Yes," describe   |    |     |    |
|     | ın Part III   |  | 8  |     | Νo |
| 9   | If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?                               | e rebuttable presumption procedure described in Regulations  | 9  |     |    |

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                  | <b>(B)</b> Breakdown o   | f W-2 and/or 1099-MI                      | SC compensation                           | (C) Retirement and             | ( <b>D</b> ) Nontaxable | (E) Total of columns | (F) Compensation                                |
|---------------------------|--------------------------|---|---|--------------------------------|-------------------------|----------------------|---|
|                           | (i) Base<br>compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits                | (B)(ı)-(D)           | reported in prior<br>Form 990 or<br>Form 990-EZ |
| See Additional Data Table |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |
|                           |                          |   |   |                                |                         |                      |   |

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Identifier                     | Return<br>Reference | Explanation  |
|--------------------------------|---------------------|--|
| Schedule J,<br>Part I, Line 1a |                     | Benefits provided During tax year 2011, charter travel was used on occasion by three highest compensated employees, one officer, two key employees and one former key employee for travel between Essentia Health's Corporate office in Duluth, MN and Essentia Health's supported organizations Many of Essentia Health's supported organizations are located in rural areas which do not have direct commercial flights available Charter travel ensures efficient use of Essentia Health's board directors' and employees' time The use of charter travel is not treated as taxable compensation to these individuals as all travel was business related  |
| Schedule J,<br>Part I Line 3   |                     | Establishing CEO's compensation Essentia Health Duluth relied on Essentia Health's, supporting organization of Essentia Health Duluth, methods for establishing Essentia Health Duluth's President/Chief Medical Officer compensation a compensation committee, independent compensation consultant, written employment contract, compensation survey or study, and approval by the board or compensation committee  |
| Schedule J,<br>Part I, Line 4a |                     | Severance payment Former key employee, Maribeth Olson, a former employee of related Essentia Health St Mary's Medical Center, received payment totaling \$169,344 in tax year 2011 related to her termination. The termination terms are from May 7, 2011 until May 7, 2012 Ms. Olson will receive pay totaling \$302,031 related to her termination. Former key employee, Rocklon Chapin received payment totaling \$274,800 in tax year 2011 related to his termination. The termination terms are from January 31, 2011 until July 31, 2012. Mr. Chapin will receive pay totaling \$501,019. The beautiful totaling \$10,009 related to his termination. All other individuals listed as Formers in Form 990, Part VII, Section A, Line 1a remain employed within Essentia Health and its subsidiaries and are not receiving a termination payment.   |
| Schedule J,<br>Part I, Line 4b |                     | Supplemental nonqualified retirement plan Amounts related to participating in a supplemental nonqualified retirement plan are reported in Schedule J, Part II, Column C, and amounts related to receiving payment from a supplemental nonqualified retirement plan are reported in Schedule J, Part II, Column B (iii) The following individuals listed in Form 990, Part VII, Section A, Line 1a received payment from a supplemental nonqualified retirement plan during the year Peter Person, MD (Essentia Health East) \$231,933 Thomas Patnoe, MD (Essentia Health East) \$0 Ann Watkins (Essentia Health East) \$17,584 Barbara Johnson (Essentia Health East) \$8,532 Cynthia Sorensen (Essentia Health East) \$10,642 Dennis Dassenko (Essentia Health East) \$0 John Smylie (Essentia Health East) \$0 Teresa O'Toole (Essentia Health East) \$41,650 Diane Davidson (Essentia Health East) \$69,706 Michael Metcalf (Essentia Health East) \$0 Michael Mcavoy (Essentia Health East) \$0 Robert Norman (Critical Access Group) \$75,455 Rocklon Chapin (Essentia Health East) \$0 Maribeth Olson (Essentia Health East) \$30,589 BARBARA WESSBERG (ESSENTIA HEALTH EAST) \$0 Critical Access Group's nonqualified retirement plan is offered to Critical Access Group's general assets Essentia Health East's nonqualified retirement plan is offered to designated Essentia Health East's executives There is a minimum two year vesting date, benefits are payable from Essentia Health East's general assets |

Software ID: Software Version:

**EIN:** 41-1878730

Name: SMDC Medical Center

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name          |             | <b>(B)</b> Breakdown of  | W-2 and/or 1099-MI                        | SC compensation             | (C) Deferred | (D) Nontaxable | (E) Total of columns | (F) Compensation                             |
|-------------------|-------------|--------------------------|---|-----------------------------|--------------|----------------|----------------------|--|
|                   |             | (i) Base<br>Compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>compensation | compensation | benefits       | (B)(ı)-(D)           | reported in prior Form<br>990 or Form 990-EZ |
| ROBERT NORMAN     | (1)<br>(11) | 0<br>407,163             | 0<br>141,928                              | 0<br>77,698                 | 0<br>79,658  | 0<br>55,917    | 0<br>762,364         | 0<br>75,455                                  |
| BARBARA JOHNSON   | (I)<br>(II) | 294,391                  | 119,283                                   |                             | 54,040       | 6,465          | 483,395              | 8,532  |
| ROCKLON CHAPIN    | (I)<br>(II) | 35,986<br>0              | 0   | 408,654                     | 41,008       | 18,935         | 504,583              | 0  |
| THOMAS PATNOE MD  | (I)<br>(II) | 536,822                  | 174,761                                   | 690                         | 72,023       | 32,310         | 816,606              | 0  |
| MICHAEL METCALF   | (I)<br>(II) | 393,711                  | 128,521                                   | 4,585                       | 60,619       | 28,136         | 615,572              | 0  |
| MARIBETH OLSON    | (ı)<br>(ıı) | 0 120,443                | 0<br>41,278                               | 0<br>233,287                | 0<br>20,135  | 0<br>11,250    | 0<br>426,393         | 0<br>30,589                                  |
| ANN WATKINS       | (I)<br>(II) | 171,551                  | 34,894                                    |                             | 29,019       | 20,088         |                      | 17,584                                       |
| CYNTHIA SORENSEN  | (I)<br>(II) | 176,817                  | 29,698                                    | 11,948                      | 31,173       | 28,751         | 278,387              | 10,642                                       |
| MICHAEL MCAVOY    | (I)<br>(II) | 192,348                  | 33,461                                    | 2,908                       | 31,978       | 20,087         | 280,782              | 0  |
| ALBERT DEIBELE MD | (I)<br>(II) | 0<br>602,445             | 0<br>7,057                                | 0 690                       | 0 24,500     | 0<br>30,699    | 0<br>665,391         | 0  |
| THOMAS KAISER MD  | (I)<br>(II) | 0<br>852,607             | 0<br>10,676                               | 0                           | 0 24,500     | 0<br>22,940    | 0                    | 0  |
| TIMOTHY ZAGER MD  | (I)<br>(II) | 0<br>314,439             | 0<br>2,501                                | 0                           | 0 24,500     | 0<br>18,292    | 0                    | 0  |
| DENNIS DASSENKO   | (I)<br>(II) | 281,038                  | 96,157<br>0                               |                             | 58,390       | 22,087         | 463,499              | 0  |
| PETER PERSON MD   | (I)<br>(II) | 898,669<br>0             | 305,760                                   | 235,460                     | 714,204      | 37,011         | 2,191,104            | 231,933                                      |
| JOHN SMYLIE       | (ı)<br>(ıı) | 576,400<br>0             | 197,084                                   | 7,536<br>0                  | 82,569       | 31,143         | 894,732<br>0         | 0  |
| TERESA O'TOOLE    | (I)<br>(II) | 376,736<br>0             | 118,272<br>0                              | 45,232                      | 24,500       | 10,723         | 575,463<br>0         | 41,650                                       |
| DIANE DAVIDSON    | (I)<br>(II) | 272,021                  | 110,093                                   | 70,763                      | 60,576       | 25,487<br>0    | 538,940              | 69,706<br>0                                  |
| Scott Johnson MD  | (I)<br>(II) | 0<br>643,243             | 0<br>6,498                                | 0 690                       | 0 24,500     | 0<br>26,566    | 0<br>701,497         | 0  |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name                |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |   |                              | (C) Deferred | ( <b>D)</b> Nontaxable | (E) Total of columns | <b>(F)</b> Compensation reported in prior Form |  |
|-------------------------|-------------|--|---|------------------------------|--------------|------------------------|----------------------|--|--|
|                         |             | (i) Base<br>Compensation                           | (ii) Bonus &<br>incentive<br>compensation | (iii) O ther<br>compensation | compensation | benefits               | (B)(ı)-(D)           | 990 or Form 990-EZ                             |  |
| Joseph Bianco MD        | (1)<br>(11) | I .  | 0<br>2,304                                | 0<br>607                     | 0<br>24,500  | 0<br>26,405            | 0<br>370,851         | 0  |  |
| Laura Boehlke-Bray MD   | (I)<br>(II) |  | 0<br>2,600                                | 0<br>607                     | 0<br>24,500  | 0<br>5,961             | 0<br>337,474         | 0  |  |
| Susan Streitz MD        | (I)<br>(II) |  | 0<br>4,008                                | 0<br>1,290                   | 0<br>24,500  | 0<br>1,916             | 0<br>361,658         | 0  |  |
| Michael Van Scoy MD     | (I)<br>(II) |  | 0<br>4,063                                | 0<br>450                     | 0<br>24,500  | 0<br>26,278            | 0<br>409,157         | 0  |  |
| MELISSA NAJARIAN<br>MD  | (I)<br>(II) | I .  | 0<br>6,652                                | 0<br>480                     | 0<br>24,500  | 0<br>26,347            | 0<br>616,643         | 0  |  |
| DANIEL NIKCEVICH<br>MD  | (I)<br>(II) |  | 0<br>6,244                                | 0<br>870                     | 0<br>24,500  | 0<br>25,698            | 737,663              | 0  |  |
| BARBARA WESSBERG        | (I)<br>(II) |  | 0   | 152<br>0                     | 8,922<br>520 | 4,792<br>455           |                      | 0  |  |
| RICHARD SPEHAR          | (I)<br>(II) | 0<br>150,398                                       | 0   | 0<br>762                     | 0<br>77,921  | 0<br>8,486             | 0<br>237,567         | 0  |  |
| RUTH MCCUTCHEON         | (I)<br>(II) |  | 0   | 0<br>192                     | 0            | 0<br>251               | 0<br>165,993         | 0  |  |
| THERESA<br>GUNNARSON MD | (ı)<br>(ıı) |  | 0<br>5,713                                | 0<br>360                     | 0<br>24,500  | 0<br>31,417            | 0<br>548,884         | 0  |  |
| JUSTIN HILL MD          | (I)<br>(II) |  | 0<br>7,676                                | 0<br>1,353                   | 0<br>24,500  | 0<br>21,929            | 0<br>654,625         | 0  |  |
| BRAD DAVIS MD           | (I)<br>(II) |  | 0<br>5,411                                | 0<br>630                     | 0<br>24,500  | 0<br>28,759            | 0<br>519,742         | 0  |  |

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As Filed Data -

DLN: 93493123008353

**Employer identification number** 

# Schedule L T

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury

Internal Revenue Service

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

| SMDC Medical Center                                  |                           |          |                        |          |                                  |           | 4              | 1-18787                | 30         |                    |                |  |
|--|---------------------------|----------|------------------------|----------|----------------------------------|-----------|----------------|------------------------|------------|--------------------|----------------|--|
| Part I Excess Benefit Tran Complete If the organizat |                           |          |                        |          |                                  |           | organi         | zations c              | nly).      | ne 40h             |                |  |
| 1 (a) Name of disqu                                  |                           |          | 103 0111011            |          | <b>(b)</b> Desc                  |           |                |                        | are v , ii |                    | (c)<br>rected? |  |
|  |                           |          |                        |          |                                  |           |                |                        |            | Yes                | No             |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
| 2 Enter the amount of tax impos                      | ed on tl                  | ne orgar | nızatıon man           | agers or | disqualified pers                | ons duri  | ng the y       | ear under              |            | I                  |                |  |
| section 4958   |                           |          |                        |          |                                  |           |                | <b>.</b>               | \$         |                    |                |  |
| 3 Enter the amount of tax, if any                    | •                         |          |                        | -        | ie organization .                |           | • •            |                        | * —        |                    |                |  |
| Part II Loans to and/or if Complete if the organiz   |                           |          |                        |          | ), Part IV, line 26              | , or Forr | n 990-l        | ΞΖ, Part V             | , lıne 38  | a                  |                |  |
|  | 1 ' '                     | oan to   |                        |          |                                  | (e) ]     | [n             | (f)<br>Approv          | ed         | <b>(g)</b> Written |                |  |
| (a) Name of interested person and purpose            | or from the organization? |          | (c)Orig<br>principal a |          | (d)Balance due                   | default?  |                | by board or committee? |            | agreeme            |                |  |
|  | То                        | From     |                        |          |                                  | Yes       | No             | Yes                    | No         | Yes                | No             |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            | +                  |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
| Total  |                           |          |                        | ► \$     | Persons                          |           |                |                        |            |                    |                |  |
| Complete ıf the orga                                 | nızatıc                   | n ansv   | vered "Yes             | " on Fo  | rm 990, Part IV                  |           | 27.            |                        |            |                    |                |  |
| (a) Name of interested pers                          | on                        | (1       |                        |          | een interested per<br>ganization | rson      | <b>(c)</b> A n | nount of gr            | ant or ty  | pe of assis        | stance         |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           | _        |                        |          |                                  |           |                |                        |            |                    |                |  |
|  |                           |          |                        |          |                                  |           |                |                        |            |                    |                |  |

# Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c

| (a) Name of interested person | (b) Relationship<br>between interested<br>person and the | (c) A mount of transaction | (d) Description of transaction | organiz | aring of<br>zation's<br>nues? |
|-------------------------------|--|----------------------------|--------------------------------|---------|-------------------------------|
|                               | organization   |                            |                                | Yes     | No                            |
| (1) Sheri Mattson             | Related to Sherry<br>Mattson                             | 44,447                     | See Part V                     |         | No                            |
| (2) Karen Vendela             | Related to Sherry<br>Mattson                             | 56,199                     | See Part V                     |         | No                            |
|                               |  |                            |                                |         |                               |
|                               |  |                            |                                |         |                               |
|                               |  |                            |                                |         |                               |
|                               |  |                            |                                |         |                               |

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier                    | Return Reference | Explanation  |
|-------------------------------|------------------|--|
| Schedule L, Part IV, Column D |                  | Description of transaction Compensation of family member of board member |

Schedule L (Form 990 or 990-EZ) 2011

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As Filed Data -

DLN: 93493123008353

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

| Name of the organization | Employer identification number |  |
|--------------------------|--------------------------------|--|
| SMDC Medical Center      |                                |  |
|                          | 41-1878730                     |  |

| Identifier                       | Return<br>Reference | Explanation  |
|----------------------------------|---------------------|--|
| Form 990,<br>Part III,<br>Line 4 |                     | Program service accomplishments SMDC Medical Center dba Essentia Health Duluth is organized and operated exclusively for charitable, scientific, and educational purposes. In furtherance of its purposes, Essentia Health Duluth provides health care services in Minnesota through its 154 bed hospital and 8 clinics. The hospital offers a broad range of inpatient and outpatient services for its patients, including medical surgical care, behavioral health, rehabilitation, orthopedics, neuroscience, digestive health, family and pediatrics services, and heart and vascular services. In accordance with the Federal Emergency Medical Treatment and Active Labor Act, any person who presents at the hospital seeking treatment of an emergency medical condition is given a medical screening and necessary stabilizing treatment regardless of the person's ability to pay. In addition to the hospital and clinics, Essentia Health Duluth also operates pharmacies, optical centers, infusion therapy centers, outpatient surgery centers, and a cancer center. Beyond its clinical services, Essentia Health Duluth also offers educational programs for the community, such as parenting classes and child safety programs such as bicycle helmet fitting, bicycle safety, and pedestrian safety. Essentia Health Duluth also participates in continuing education programs for health care professionals. Essentia Health Duluth employs over 2,300 full time equivalents. The hospital provided for over 27,000 hospital patient days and over 30,000 outpatient visits during the fiscal year ended June 30, 2012. The clinics had over 503,000 encounters during the same time period. Essentia Health Duluth provided over \$2,016,000 in charity care as well as an additional \$23,340,000 of costs incurred in excess of Medicaid payments received during the fiscal year ended June 30, 2012. Further community benefits provided during the fiscal year include cash and inkind donations of over \$323,000 and continuing education programs for health care professionals of over \$199,000. |

| ldentifier                   | Return<br>Reference | Explanation   |
|------------------------------|---------------------|---|
| Form 990, Part V,<br>LINE 1A |                     | 1099 Reporting Beginning in 2011, vendor payments and Form 1099's were processed through Essentia Health on behalf of certain supported organizations |

| ldentifier                   | Return<br>Reference | Explanation   |
|------------------------------|---------------------|---|
| Form 990, Part<br>VI, Line 6 |                     | Members of Organization Essentia Health East may elect one or more members of the governing body as described in Schedule O Part VI Line 7a Essentia Health, Essentia Health East, and the special board have reserved powers with respect to Essentia Health Duluth as described in Schedule O Part VI Line 7b |

| ldentifier                    | Return<br>Reference | Explanation  |
|-------------------------------|---------------------|--|
| Form 990, Part VI,<br>Line 7a |                     | Member with right to elect governing body. According to its Bylaws, Essentia Health East shall appoint and remove Essentia Health Duluth's governing body. |

| ldentifier                       | Return<br>Reference | Explanation   |
|----------------------------------|---------------------|---|
| Form 990,<br>Part VI,<br>Line 7b |                     | Member with right to approve governing body decision. Essentia Health Duluth is a subsidiar yof. Essentia Health, whose Board of Directors has reserved powers with respect to this c orporation and its subsidiaries, and all off the other direct and indirect subsidiaries of Essentia Health (collectively, the "System"). Essentia Health's reserved powers are as follows. Strategic and Business Plans. Authority to create, and to approve, the mission, purpo se and vision statements for all entities in the System by the affirmative vote of at least 67% of the Essentia Health board of directors. Debt Approval of the incurrence of debt by, and the creation of all mortgages, liens, security interests, or other encurribrances on the assets of, all entities in the System in excess of the single or annual aggregate doll ar limits prescribed in writing by the Essentia Health board of directors, and the authority to cause all entities in the System to participate in System borrowing. Governing linst ruments. Authority to cause, and to approve, amendments of the articles of incorporation a nd bylaws of all entities in the System Mergers and Acquisitions. Authority to cause, and to approve, all interests, consolidations, and dissolutions of all entities in the System Affiliations and Joint Ventures. Authority to cause, and to approve, all interests. Authority to cause, and to approve, all interests of all entities in the System Affiliations and Joint Ventures. Authority to cause, and to approve, all affiliations, joint ventures and other alliances with intripartes of all entities in the System Affiliations and Joint Ventures. Authority to cause, and to approve, all entities in the System borrows and the several properties of the several properties and the several |

| ldentifier                       | Return<br>Reference | Explanation  |
|----------------------------------|---------------------|--|
| Form 990,<br>Part VI, Line<br>7b |                     | int ventures and other alliances with third parties, including such transactions with the medical staffs, Election of members to serve on the boards of the subsidiaries, (consistent with, and as provided for, in the applicable subsidiary's bylaws) and removal of such members with or without cause, Evaluation of the performance of subsidiary senior officers and, Evaluation of patient, family and customer satisfaction with respect to the services provided within the System, Evaluation of job satisfaction and staff morale within the System, Administration of human resource policies and procedures, Execution of the approved composite compliance, safety and risk management plans, and Authority to comment on proposed amendments of the Articles of Incorporation and Bylaws, before such amendments are acted upon by BSBA or Essentia |

| ldentifier                              | Return<br>Reference | Explanation  |
|---|---------------------|--|
| Form 990,<br>Part VI, Line<br>7b - cont |                     | Essentia Health Duluth special board also has certain retained powers over Essentia Health Duluth Essentia Health Duluth special board retained powers are as follows. Authority to approve changes in the mission and vision statements of the Corporation, provided, however, that such changes shall become effective only upon the prior approval of the Corporation's Board of Directors and Essentia Health East. Authority to review appropriate financial documents and reports in order to ensure an appropriate level of charitable contributions and also to ensure that all revenues generated by reproductive services at Essentia Health Duluth are appropriately segregated and used exclusively for purposes unrelated to the entities within Essentia Health East which are subject to the Ethical and Religious Directives of the Catholic Church, and Authority to review activities, programs and services within Essentia Health Duluth to ensure that it remains a secular institution, operating in compliance with its community and trust obligations, and also to ensure that such activities, programs and services will be conducted in a manner which will permit Essentia Health St. Mary's Medical Center and its Catholic Subsidiaries to continue to be members of Essentia Health East and still maintain their identity as Catholic Institutions. |

| ldentifier                        | Return<br>Reference | Explanation   |
|-----------------------------------|---------------------|---|
| Form 990,<br>Part VI, Line<br>11a |                     | Form 990 review process The 2011 Form 990 including all schedules was reviewed by Essentia Health Duluth's management and governing body on March 6, 2013 prior to filing with the Internal Revenue Service Each current director of the governing body received a copy of the 2011 Form 990 Essentia Health Duluth's Chief Financial Officer led the review of the form and schedules and any questions were discussed |

| Identifier                      | Return<br>Reference | Explanation  |
|---------------------------------|---------------------|--|
| Form 990<br>Part VI<br>Line 12c |                     | Monitoring and enforcing Conflict of Interest policy Interested persons annually disclose relationships which might lead to a conflict of interest by completing a conflict of interest disclosure form Interested persons include any person in a position to exercise substantial influence over the organization. It includes but is not limited to any director, officer, management, employee, or committee member of Essentia Health or any of its affiliates Essentia is responsible for the annual distribution of conflict of interest forms and review of disclosures for the governing bodies of Essentia and Essentia Operating Members and for senior management employees of Essentia Transactions with parties with whom a conflict of interest exists may be undertaken only if all of the following are observed the conflict of interest is fully disclosed, the interested person with the conflict of interest doesn't participate in the approval of such transactions, if practical or appropriate, a competitive bid or comparable valuation is obtained, and the board or committee of the board has determined that the transaction is in the best interest of the organization Disclosure by any interested person other than a board or committee member should be made to the Chief Executive Officer (or if she/he is the one with the conflict, then to the board chair), who will bring the matter to the attention of the board or an appropriate committee of the board Disclosure involving board or committee members should be made to the board or an appropriate committee of the board. The board or committee of the board will determine whether a conflict exists and if so, whether the contemplated transaction may be authorized as just, fair, and reasonable to Essentia or its affiliate(s). The decision of the board or a duly constituted committee of the board on these matters will be at its sole discretion, and its concern must be the welfare of Essentia and its affiliate(s) and the advancement of its purposes. The decision of the board is final if the board |

| ldentifier                              | Return<br>Reference | Explanation  |
|---|---------------------|--|
| Form 990,<br>Part VI,<br>Line 15<br>A&B |                     | Process for determining compensation. The Executive Compensation Committee of Essentia Health's board of directors is authorized to fulfill the board's responsibilities regarding executive compensation consistent with Essentia's mission, values and tax-exempt status, and the Executive Compensation Committee's Charter. The Executive Compensation Committee meets at least twice annually to carry out its responsibilities, which include, but are not limited to, establishing, reviewing and modifying, as appropriate, reasonable compensation and benefits for Essentia's Chief Executive Officer and his direct reports which are paid by related organizations. The Executive Compensation Committee engages qualified independent compensation advisors to provide objective and impartial compensative data and to express opinions on total compensation reasonableness. The Executive Compensation Committee may request its independent advisors to monitor comparability data and marketplace trends, make appropriate recommendations regarding salary ranges, and periodically review the market competitiveness of Essentia executive compensation packages. Prior to establishing or adjusting executive compensation, the Executive Compensation Committee will obtain and rely upon appropriate data as to comparability of the proposed compensation or adjustments. The Executive Compensation Committee will adequately document the basis for its determination concurrently with making those determinations. The Executive Compensation Committee members present during the review, discussion and approval of the proposed compensation and those who voted on the proposed compensation, identification of the comparability data obtained and relied upon by the Executive Compensation Committee and how the data was obtained, any actions by a member of the Executive Compensation Committee having a conflict of interest, and documentation of the basis for the determination. The year this process was 2010. The Essentia's Health East's President/Chief Medical Officer and C |

| ldentifier                       | Return<br>Reference | Explanation  |
|----------------------------------|---------------------|--|
| Form 990,<br>Part VI, Line<br>19 |                     | Availability of governing documents, conflict of interest policy, and financial statements to the public Essentia Health Duluth makes its governing documents, conflict of interest policy, and financial statements available to the public upon request Essentia Health Duluth is part of Essentia Health's consolidated financial statements which are included in Essentia Health's annual report posted on Essentia Health's web site |

| Identifier   | Return<br>Reference | Explanation  |
|--|---------------------|--|
| Form 990,<br>Part VII,<br>Section A,<br>Line 1a,<br>Column B |                     | Hours devoted to related organizations. The following individual listed in Form 990, Part VII, Section A, Line 1a also devoted time each week to related organizations. Neal Hessen approximately 8 hours. The following individuals spent 100% of their time furthering the purpose of Essential Health East as a board director of Essentia Health Medical Equipment & Supplies, Essentia Health Sandstone, Essentia Health Polinsky Medical Rehabilitation Center r, Essentia Health East, Essentia Health Duluth, Essentia Health St Mary's Medical Center Alan Hodnik Chuck Walt David Gaddie Neal Hessen Sherry Mattson Steter Donna Shroeder Sister Mary Josephine Torborg Sister Sarah S medman Thomas Patrice, MD is employed by Essentia Health Duluth as Essentia Health Health East's President and Chief Medical Officer 100% of his time is spent furthering the purpose of Essentia Health and related organizations. Daniel Nikcevich, MD is employed by Essentia Health Duluth as Essentia Health and related organizations. Sister Kart hielen Hofer is employed by Essentia Health by Medical Center as Essentia Health's Senior Vice President, Benedictine Sponsorship 100% of her time is spent furthering the purpose of Essentia Health and related organizations. Joseph A Blanco, MD is employed by The Duluth Clinic Ltd 100% of his time is spent furthering the purpose of Essentia Health and related organizations. Joseph A Blanco, MD is employed by The Duluth Clinic Ltd 100% of her time is spent furthering the purpose of Essentia Health East and related organizations. Laura Boehilke-Bray, MD is employed by The Duluth Clinic Ltd 100% of her time is spent furthering the purpose of Essentia Health East and related organizations. Weblasa Najarian, MD is employed by The Duluth Clinic Ltd 100% of his time is spent furthering the purpose of Essentia Health East and related organizations. Mehael Man Scoy, MD is employed by The Duluth Clinic Ltd 100% of her time is spent furthering the purpose of Essentia Health East and related organizations. Mehael Metalf is e |

| Identifier  | Return<br>Reference | Explanation  |
|---|---------------------|--|
| Form 990, Part<br>VII, Section A,<br>Line 1a,<br>Column B |                     | pent furthering the purpose of Essentia Health and related organizations. Dennis Dassenko is employed by Essentia Health East as Chief Information Officer. 100% of his time is spent furthering the purpose of Essentia Health East and related organizations. Diane Davidson is employed by Essentia Health Duluth. 100% of her time is spent furthering the purpose of Essentia Health East and related organizations. Robert Norman is employed by Critical Ac cess Group as Essentia Health's Chief Financial Officer. 100% of his time is spent further ing the purpose of Essentia Health and related organizations. Thomas Kaiser, MD is employed by The Duluth Clinic Ltd. 100% of his time is spent furthering the purpose of Essentia Health East and related organizations. Albert Deibele, MD is employed by The Duluth Clinic Ltd. 100% of his time is spent furthering the purpose of Essentia Health East and related organizations. |

| ldentifier           | Return<br>Reference | Explanation   |
|----------------------|---------------------|---|
| Part IX,<br>LINE 24C |                     | Essentia Health Duluth allocates out certain revenue and expenses to Essentia Health St. Mary's Medical Center, The Duluth Clinic, Ltd, Essentia Health Polinsky Medical Rehabilitation Center, and Essentia Health St. Mary's Hospital-Superior, related organizations. Net affiliate (revenue) and expense allocation of (\$28,928,369) includes the following Grants \$13,129, Program Service Revenue \$125,714, Investment Income \$330,797, Realized Gain \$251,752, Miscellaneous Revenue (\$693,975), Contributions (\$473,798), Compensation (\$21,938,628) Accounting Fees \$18,379, Legal Fees (\$34,892), Investment Management Fees (\$146,503), Interest \$3,942,043, Other Purchased Services (\$4,055,695) Advertising (\$464,614), Board Expenses (\$16,137), Conferences (\$241,121), Depreciation & Amortization \$2,003,401, Information Technology (\$4,758,467), Insurance (\$400,969), Medical Supplies \$229,269, Occupancy \$972,793, Office Expenses (\$2,883,155), Travel (\$700,591), Unrelated Business Income Taxes (\$21,859), and Other Expenses \$14,758 |

| Identifier         | Return<br>Reference | Explanation   |
|--------------------|---------------------|---|
| PART XI,<br>LINE 5 |                     | Other Changes in Net Assets Pension and Post Retirement Liability Adjustments (\$4,383,399) Payroll clearing - Other Net Asset adjustment (\$5,550) Net Asset transfer with related organizations, reallocated Balance Sheet items to more appropriate companies (\$256,805) Unrealized Gain / (Loss) on Non Trading Securities (\$737,161) |

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## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493123008353

Open to Public

Department of the Treasury Internal Revenue Service

(Form 990)

| Internal Revenue Service   |                                |   |                            |   |                                      | spectio           |  |
|--|--------------------------------|---|----------------------------|---|--------------------------------------|-------------------|--|
| Name of the organization SMDC Medical Center   |                                |   |                            | <b>Employer id</b> 41-18787                     | dentification number                 |                   |  |
| Part I Identification of Disregarded Entities (Comp  | olete if the organization      | on answered "Yes"                                   | on Form 990, P             |   | 30                                   |                   |  |
| (a)<br>Name, address, and EIN of disregarded entity  | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Total income        | <b>(e)</b><br>End-of-year assets                | <b>(f)</b> Direct controlling entity |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
| Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during |                                | ıf the organization                                 | answered "Yes"             | on Form 990, P                                  | art IV, line 34 becau                | se it had         | one  |
| (a)<br>Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | (e) Public charity status (if section 501(c)(3) |                                      | Section 5<br>cont | <b>g)</b><br>i12(b)(13<br>rolled<br>nization |
| See Additional Data Table  |                                |   |                            |   |                                      | Yes               | No   |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
|  |                                |   |                            |   |                                      |                   |  |
| For Privacy Act and Paperwork Reduction Act Notice, see the Instruct                               | ions for Form 990.             | Cat No 50   | 135Y                       |   | Schedule R (                         | Form 990          | 2011   |

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN<br>of<br>related organization                            | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | <b>(f)</b><br>Share of total<br>Income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Dispropitionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | <b>(j</b><br>Genei<br>mana<br>parti | ral or<br>aging | <b>(k)</b><br>Percentage<br>ownership          |
|--|--------------------------------|--|--------|--|--|---|--|----|---|-------------------------------------|-----------------|--|
|  |                                |  |        |  |  |   | Yes                                    | No |   | Yes                                 | No              | İ  |
| (1) PMC-Gateway<br>Imaging LLC<br>109 Court Ave S<br>Sandstone, MN 55072<br>26-1634764 | Imaging Services               | MN   | NA     | NONE   | 0                                      | 0   |  |    | 0   |                                     |                 | 0 %  |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 | <u> </u>                                       |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 | <u>i                                      </u> |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 | i  |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 | İ  |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 |  |
|  |                                |  |        |  |  |   |  |    |   |                                     |                 | 1  |
|  |                                |  |        | _  |  |   |  |    |   |                                     |                 |  |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization  | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e) Type of entity (C corp, S corp, or trust) | <b>(f)</b><br>Share of total<br>Income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | <b>(h)</b><br>Percentage<br>ownership |
|---|--------------------------------|---|-------------------------------------|---|--|---|---------------------------------------|
| (1) ESSENTIA HLTH INS SERVICES SPC LTD BUCKINGHAM SQ 720W BAY RD PO BOX 69 GRAND CAYMAN, CAYMAN ISLANDS KY1 1102 CJ 000000000 | INSURANCE                      | CJ  | NA                                  | FOREIGN CORP                                  | 0                                      | 0   | 0 %                                   |
| (2) East Range Clinics Ltd<br>910 6th Ave N<br>Virginia, MN 55792<br>41-0909915   | Clinics                        | MN  | NA                                  | C Corp  | 0                                      | 0   | 0 %                                   |
|   |                                |   |                                     |   |  |   |                                       |
|   |                                |   |                                     |   |  |   |                                       |
|   |                                |   |                                     |   |  |   |                                       |
|   |                                |   |                                     |   |  |   |                                       |
|   |                                |   |                                     |   |  |   |                                       |
|   |                                |   |                                     |   |  | Cabadada D. (                                   |                                       |

(6)

| Pa           | rt V   | <b>Transactions With Related Organizations</b> (Complete if the organization answered "Yes"                    | on Form 990, Par          | t IV, line 34, 35, 35 | 5A, or 36.)                     |          |      |
|--------------|--|--|---------------------------|-----------------------|---------------------------------|----------|------|
|              | Note.  | Complete line 1 if any entity is listed in Parts II, III or IV   |                           |                       |                                 | Yes      | No   |
| <b>1</b> D   | uring th   | e tax year, did the orgranization engage in any of the following transactions with one or more related organiz | ations listed in Parts    | II-IV?                |                                 | 1        |      |
| а            | Recei  | ot of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity                           |                           |                       | 1a                              |          | No   |
| b            | Gıft, g  | rant, or capital contribution to related organization(s)   |                           |                       | 1b                              |          | No   |
| c            | Gıft, g  | rant, or capital contribution from related organization(s)   |                           |                       | 10                              | Yes      |      |
| d            | Loans  | or loan guarantees to or for related organization(s)   |                           |                       | 1d                              |          | No   |
| е            | Loans  | or loan guarantees by related organization(s)  |                           |                       | <b>1</b> e                      | <u> </u> | No   |
|              |  |  |                           |                       |                                 |          |      |
| f            | Sale   | fassets to related organization(s)   |                           |                       | 1f                              |          | No   |
| g            | Purch  | ase of assets from related organization(s)   |                           |                       | <b>1</b> g                      |          | No   |
| h            | Excha  | nge of assets with related organization(s)   |                           |                       | 1h                              |          | No   |
| i            | Lease  | of facilities, equipment, or other assets to related organization(s)   |                           |                       | 1i                              | Yes      |      |
|              |  |  |                           |                       |                                 |          |      |
| j            | Lease  | of facilities, equipment, or other assets from related organization(s)   |                           |                       | <b>1</b> j                      | Yes      |      |
| k            | k Performance of services or membership or fundraising solicitations for related organization(s) |  |                           |                       |                                 |          |      |
| - 1          | Perfor   | nance of services or membership or fundraising solicitations by related organization(s)                        |                           |                       | 11                              | Yes      |      |
| m            | Sharır   | g of facilities, equipment, mailing lists, or other assets with related organization(s)                        |                           |                       | 1n                              | 1        | No   |
| n            | Sharıı   | g of paid employees with related organization(s)   |                           |                       | 1n                              | Yes      |      |
|              |  |  |                           |                       |                                 |          |      |
| 0            | Reimb  | ursement paid to related organization(s) for expenses  |                           |                       | 10                              | Yes      |      |
| р            | Reimb  | ursement paid by related organization(s) for expenses  |                           |                       | 1p                              | Yes      |      |
|              |  |  |                           |                       |                                 |          |      |
| q            | O ther   | transfer of cash or property to related organization(s)  |                           |                       | <b>1</b> q                      | Yes      |      |
| r            | 0 ther   | transfer of cash or property from related organization(s)  |                           |                       | 1r                              | Yes      |      |
|              |  |  |                           |                       |                                 |          |      |
| 2            | Ifthe  | inswer to any of the above is "Yes," see the instructions for information on who must complete this line, incl | uding covered relation    | onships and transacti | on thresholds                   |          |      |
|              |  | (a)  | <b>(b)</b><br>Transaction | (c)                   | ( <b>d)</b><br>Method of determ | nına am  | ount |
|              |  | Name of other organization   | type(a-r)                 | Amount involved       | ınvolve                         |          |      |
| (1) S<br>(2) | ee Additio   | nal Data Table   |                           |                       |                                 |          |      |
| (-)          |  |  |                           |                       |                                 |          |      |
| (3)          |  |  |                           |                       |                                 |          |      |
|              |  |  |                           |                       |                                 |          |      |
| (4)          |  |  |                           |                       |                                 |          | ,    |
|              |  |  |                           |                       |                                 |          |      |
| (5)          |  |  |                           |                       |                                 |          |      |
|              |  |  |                           |                       |                                 |          |      |

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| <b>(a)</b><br>Name, address, and EIN of<br>entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | org | (e) Are all partners section 501(c)(3) janizations? | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | (h) Disproprtionate allocations? |    | amount in box 20 of Schedule K-1 (Form 1065)  managing partner? |     | eral or<br>aging<br>ener? | <b>(k)</b><br>Percentage<br>ownership |
|---|--------------------------------|---|---|-----|---|--|---|----------------------------------|----|---|-----|---------------------------|---------------------------------------|
|   |                                |   | ,   | Yes | No  |  |   | Yes                              | No |   | Yes | No                        |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |
|   |                                |   |   |     |   |  |   |                                  |    |   |     |                           |                                       |

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Ident if ier                          | Return<br>Reference | Explanation   |
|---------------------------------------|---------------------|---|
| SCHEDULE R,<br>PART II,<br>COLUMN (A) |                     | NAME In 2011, many Essentia entities adopted a doing business as name as part of a system-wide rebranding strategy using the Essentia brand Legal Name, Doing Business As Name Brainerd Lakes Integrated Health System, Essentia Health Central Brainerd Medical Center, Inc., Essentia Health Brainerd Specialty Clinic Bridges Medical Center, Essentia Health Ada First Care Medical Services, Essentia Health Fosston Graceville Health Center, Essentia Health Holy Trinity Hospital Innovis Health, LLC, Essentia Health West Midwest Medical Equipment & Supply Inc., Essentia Health Medical Equipment and Supplies Northern Pines Medical Center, Essentia Health Sandstone Polinsky Medical Rehabilitation Center, Essentia Health Polinsky Medical Rehabilitation Center St. Mary's Duluth Clinic Health System, Essentia Health East St. Mary's Hospital of Superior, Essentia Health St. Mary's Hospital Superior, Essentia Health St. Mary's Medical Center St. Mary's Regional Health Center, Essentia Health St. Mary's Lakes |

Schedule R (Form 990) 2011

Software ID: Software Version:

**EIN:** 41-1878730

Name: SMDC Medical Center

| Form 990, Schedule R, Part II -   | Identification of Re           | lated Tax-E                                   | xempt Orga                           | nizations                                 |                                      | _                       |                       |
|---|--------------------------------|---|--------------------------------------|---|--------------------------------------|-------------------------|-----------------------|
| (a)<br>Name, address, and EIN of<br>related organization                                      | <b>(b)</b><br>Primary Activity | (c) Legal Domicile (State or Foreign Country) | <b>(d)</b><br>Exempt<br>Code section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b> Direct Controlling Entity | Sectio<br>(b)(<br>contr | n 512<br>13)<br>olled |
| BRAINERD LAKES INTEGRATED<br>HEALTH SYSTEM  2024 S 6TH ST<br>BRAINERD, MN 56401<br>37-1532145 | SUPPORT ORG                    | MN  | 501(c)<br>(3)                        | 11 II                                     | Essentia                             | Yes                     |                       |
| BRAINERD MEDICAL CENTER INC  2024 S 6TH ST  BRAINERD, MN 56401  37-1532148                    | CLINIC                         | MN  | 501(c)<br>(3)                        | 3   | BLIHS                                | Yes                     |                       |
| BRIDGES MEDICAL CENTER  201 9TH ST W  ADA, MN 56510  20-0479568                               | CLINIC/HOSP                    | MN  | 501(c)<br>(3)                        | 3   | Innovis                              | Yes                     |                       |
| CLEARWATER VALLEY HOSPITAL & CLINICS INC  301 CEDAR OROFINO, ID 83544 82-0497771              | CLINIC/HOSP                    | ID  | 501(c)<br>(3)                        | 3   | CAG                                  | Yes                     |                       |
| DIVINE MEDICAL SERVICES thru<br>10111<br>709 N LINCOLN<br>JEROME, ID 83338                    | EMERG Srvcs                    | ID  | 501(c)<br>(3)                        | 3   | SBFMC                                | Yes                     |                       |
| 20-2773717 DL SURGERY CENTER  1027 WASHINGTON AVE DETROIT LAKES, MN 56501 26-3837203          | ASC                            | MN  | 501(c)<br>(3)                        | 3   | CAG                                  | Yes                     |                       |
| Critical Access Group  503 E 3RD ST SUITE 400  DULUTH, MN 55805  26-1219624                   | SUPPORT ORG                    | MN  | 501(c)<br>(3)                        | 11 II                                     | ESSENTIA                             | Yes                     |                       |
| FIRST CARE MEDICAL SERVICES  900 HILLIGROSS BLVD SE FOSSTON, MN 56542 41-0706143              | CLINIC/HOSP                    | MN  | 501(c)<br>(3)                        | 3   | Innovis                              | Yes                     |                       |
| MINNESOTA VALLEY HEALTH CENTER  621 S 4TH ST LE SUEUR, MN 56058 41-0837659                    | HOSPITAL/NURS                  | MN  | 501(c)<br>(3)                        | 3   | CAG                                  | Yes                     |                       |
| ST BENEDICTS FAM MED CTR thru<br>10111<br>709 N LINCOLN<br>JEROME, ID 83338<br>82-0227163     | CLINIC/HOSP                    | ID  | 501(c)<br>(3)                        | 3   | CAG                                  | Yes                     |                       |
| ST JOSEPHS MEDICAL CENTER  523 N 3RD ST  BRAINERD, MN 56401  41-0695602                       | Clinic/Hosp                    | MN  | 501(c)<br>(3)                        | 3   | BLIHS                                | Yes                     |                       |
| ST MARYS EMS  1027 WASHINGTON AVE DETROIT LAKES, MN 56501 41-1805811                          | EMERG Srvcs                    | MN  | 501(c)<br>(3)                        | 9   | SMRHC                                | Yes                     |                       |
| ST MARYS HOSPITAL AND CLINICS INC  P O BOX 137 COTTONWOOD, ID 83522 82-0226453                | CLINIC/HOSP                    | ID  | 501(c)<br>(3)                        | 3   | CAG                                  | Yes                     |                       |
| ST MARYS INNOVIS HEALTH  1027 WASHINGTON AVE  DETROIT LAKES, MN 56501  26-2861321             | CLINIC                         | MN  | 501(c)<br>(3)                        | 3   | Innovis                              | Yes                     |                       |
| ST MARYS REGIONAL HEALTH CENTER  1027 WASHINGTON AVE DETROIT LAKES, MN 56501 41-1620386       | CLINIC/HOSP                    | MN  | 501(c)<br>(3)                        | 3   | Innovis                              | Yes                     |                       |
| ESSENTIA HEALTH  502 E 2ND ST  DULUTH, MN 55805 20-0360007                                    | SUPPORT ORG                    | MN  | 501(c)<br>(3)                        | 11 III-FI                                 | NA                                   |                         | No                    |
| ESSENTIA INSTITUTE OF RURAL HEALTH  502 E 2ND ST DULUTH, MN 55805 27-1291124                  | RESEARCH                       | MN  | 501(c)<br>(3)                        | 4   | ESSENTIA                             | Yes                     |                       |
| INNOVIS HEALTH LLC  3000 32nd Avenue FARGO, ND 58103 26-1175213                               | CLINIC/HOSP                    | DE  | 501(c)<br>(3)                        | 3   | ESSENTIA                             | Yes                     |                       |
| Essentia HEALTH FOUNDATION  502 E 2ND ST DULUTH, MN 55805 27-1984704                          | FOUNDATION                     | MN  | 501(c)<br>(3)                        | 7   | Essentia                             | Yes                     |                       |
| MIDWEST MEDICAL EQUIP AND SUPPLY INC  4418 HAINES ROAD DULUTH, MN 55811                       | MEDical EQUIP                  | MN  | 501(c)<br>(3)                        | 9   | SMMC                                 | Yes                     |                       |
| 47-1674021  | <u>I</u>                       | I   | I                                    |   | I                                    |                         | I                     |

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| Form 990, Schedule K, Part II - Iu                       |                                |   |                                      |   |                                      |   |           |
|--|--------------------------------|---|--------------------------------------|---|--------------------------------------|---|-----------|
| (a)<br>Name, address, and EIN of related<br>organization | <b>(b)</b><br>Primary Activity | (c) Legal Domicile (State or Foreign Country) | <b>(d)</b><br>Exempt Code<br>section | (e) Public charity status (if 501(c) (3)) | <b>(f)</b> Direct Controlling Entity | g<br>Section<br>(b)(13<br>control<br>organiza | 3)<br>led |
| PINE MEDICAL CENTER                                      |                                |   |                                      |   |                                      |   |           |
| 109 COURT AVE S<br>SANDSTONE, MN 55072<br>41-1884597     | Hospital/Nurs                  | MN  | 501(c)<br>(3)                        | 3   | SMDCHS                               | Yes   |           |
| POLINSKY MEDICAL REHABILITATION                          |                                |   |                                      |   |                                      |   |           |
| CENTER  530 E 2ND ST  DULUTH, MN 55805  41-0691275       | CLINIC                         | MN  | 501(c)<br>(3)                        | 3   | SMMC                                 | Yes   |           |
| ST MARYS DULUTH CLINIC HEALTH                            |                                |   |                                      |   |                                      |   |           |
| SYSTEM  407 E 3RD ST  DULUTH, MN 55805  41-1836633       | Support Org                    | MN  | 501(c)<br>(3)                        | 11 II                                     | ESSENTIA                             | Yes   |           |
| ST MARYS HOSPITAL OF SUPERIOR                            |                                |   |                                      |   |                                      |   |           |
| 3500 TO WER AVE<br>SUPERIOR, WI 54880<br>41-1811073      | CLINIC/HOSP                    | WI  | 501(c)<br>(3)                        | 3   | SMMC                                 | Yes   |           |
| ST MARYS MEDICAL CENTER                                  |                                |   |                                      |   |                                      |   |           |
| 407 E 3RD ST<br>DULUTH, MN 55805<br>41-0695604           | HOSPITAL                       | MN  | 501(c)<br>(3)                        | 3   | SMDCHS                               | Yes   |           |
| THE DULUTH CLINIC LTD                                    |                                |   |                                      |   |                                      |   |           |
| 400 E 3RD ST<br>DULUTH, MN 55805<br>41-0883623           | CLINIC                         | MN  | 501(c)<br>(3)                        | 3   | SMDCHS                               | Yes   |           |
| Northern Pines Medical Center                            |                                |   |                                      |   |                                      |   |           |
| 5211 Hwy 110 Aurora<br>Aurora, MN 55705<br>41-0841441    | Hospital/Nurs                  | MN  | 501(c)<br>(3)                        | 3   | SMDCHS                               | Yes   |           |
| Graceville Health Center                                 |                                |   |                                      |   |                                      |   |           |
| 115 West Second St<br>Graceville, MN 56240<br>41-0726173 | Clinic/Hosp                    | MN  | 501(c)<br>(3)                        | 3   | Innovis                              | Yes   |           |

Form 990, Schedule R, Part V - Transactions With Related Organizations

|      | (a)<br>Name of other organization  | <b>(b)</b><br>Transaction<br>type(a-r) | (c)<br>A mount<br>I nvolved<br>(\$) | (d)<br>Method of determining<br>amount involved |
|------|------------------------------------|--|-------------------------------------|---|
| (1)  | ESSENTIA HEALTH                    | Q                                      | 256,804                             | Actual costs                                    |
| (2)  | ESSENTIA HEALTH                    | 0                                      | 11,099,806                          | Actual costs                                    |
| (3)  | ESSENTIA HEALTH                    | Р                                      | 7,573,532                           | Actual costs                                    |
| (4)  | ESSENTIA HEALTH                    | L                                      | 17,236,884                          | Actual costs                                    |
| (5)  | ESSENTIA HEALTH                    | R                                      | 517,684                             | Actual costs                                    |
| (6)  | ESSENTIA HEALTH                    | N                                      | 36,617,537                          | Actual costs                                    |
| (7)  | ESSENTIA HEALTH                    | С                                      | 112,671                             | Actual costs                                    |
| (8)  | ESSENTIA INSTITUTE OF RURAL HEALTH | Р                                      | 901,181                             | Actual costs                                    |
| (9)  | ESSENTIA INSTITUTE OF RURAL HEALTH | 0                                      | 67,213                              | Actual costs                                    |
| (10) | ESSENTIA INSTITUTE OF RURAL HEALTH | I                                      | 210,000                             | Actual costs                                    |
| (11) | ESSENTIA HEALTH FOUNDATION         | 0                                      | 323,344                             | Actual costs                                    |
| (12) | St Mary's Medical Center           | Р                                      | 48,516,731                          | Actual costs                                    |
| (13) | St Mary's Medical Center           | 0                                      | 57,131,011                          | Actual costs                                    |
| (14) | St Mary's Medical Center           | N                                      | 7,753,562                           | Actual costs                                    |
| (15) | St Mary's Medical Center           | К                                      | 310,823                             | Actual costs                                    |
| (16) | THE DULUTH CLINIC                  | Р                                      | 30,872,918                          | Actual costs                                    |
| (17) | THE DULUTH CLINIC                  | 0                                      | 13,823,091                          | Actual costs                                    |
| (18) | THE DULUTH CLINIC                  | I                                      | 1,253,737                           | Actual costs                                    |
| (19) | PINE MEDICAL CENTER                | р                                      | 316,322                             | Actual costs                                    |
| (20) | PINE MEDICAL CENTER                | 0                                      | •                                   | Actual costs                                    |

### Form 990, Schedule R, Part V - Transactions With Related Organizations

|      | (a)<br>Name of other organization      | (b)<br>Transaction<br>type(a-r) | (c)<br>A mount<br>Involved<br>(\$) | (d)<br>Method of determining<br>amount involved |
|------|--|---------------------------------|------------------------------------|---|
| (21) | ST MARY'S HOSPITAL OF SUPERIOR         | Р                               | 8,508,256                          | Actual costs                                    |
| (22) | ST MARY'S HOSPITAL OF SUPERIOR         | 0                               | 2,517,517                          | Actual costs                                    |
| (23) | NORTHERN PINES MEDICAL CENTER          | Р                               | 61,450                             | Actual costs                                    |
| (24) | NORTHERN PINES MEDICAL CENTER          | 0                               | 188,487                            | Actual costs                                    |
| (25) | POLINSKY MEDICAL REHABILITATION CENTER | Р                               | 3,378,215                          | Actual costs                                    |
| (26) | POLINSKY MEDICAL REHABILITATION CENTER | 0                               | 2,655,617                          | Actual costs                                    |
| (27) | MIDWEST MEDICAL EQUIPMENT & SUPPLY     | Р                               | 54,837                             | Actual costs                                    |
| (28) | MIDWEST MEDICAL EQUIPMENT & SUPPLY     | 0                               | 58,384                             | Actual costs                                    |
| (29) | INNOVIS HEALTH                         | Р                               | 4,239,362                          | Actual costs                                    |
| (30) | INNOVIS HEALTH                         | 0                               | 1,228,964                          | Actual costs                                    |
| (31) | INNOVIS HEALTH                         | N                               | 119,886                            | Actual costs                                    |
| (32) | ST MARY'S REGIONAL HEALTH CENTER       | Р                               | 1,572,661                          | Actual costs                                    |
| (33) | ST MARY'S REGIONAL HEALTH CENTER       | 0                               | 6,077,107                          | Actual costs                                    |
| (34) | ST JOSEPH'S MEDICAL CENTER             | Р                               | 2,105,491                          | Actual costs                                    |
| (35) | ST JOSEPH'S MEDICAL CENTER             | 0                               | 74,335                             | Actual costs                                    |
| (36) | ST JOSEPH'S MEDICAL CENTER             | N                               | 1,498,106                          | Actual costs                                    |
| (37) | BRAINERD MEDICAL CENTER                | Р                               | 2,004,546                          | Actual costs                                    |
| (38) | ST MARY'S MEDICAL CENTER               | L                               | 66,040                             | Actual costs                                    |

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OMB No 1545-0172

Form **4562** 

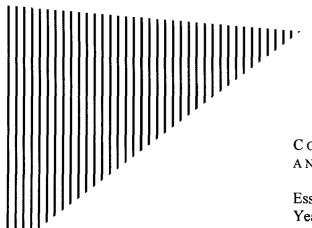
**Depreciation and Amortization** (Including Information on Listed Property)

| Department of the Treasury<br>Internal Revenue Service (99) | •  | See separate instructio                        | ns. 🕨 Attach            | to your tax re   | turn.               |               | Attachment<br>Sequence No <b>179</b> |
|---|--|--|-------------------------|------------------|---------------------|---------------|--------------------------------------|
| Name(s) shown on return<br>SMDC Medical Center              |  | Busines  | s or activity to w      | hich this form   | relates             | Id            | entifying number                     |
|   |  | GENER  | AL DEPRECIATI           | ON               |                     | 4 1           | L-1878730                            |
|   | •  | Certain Property U                             |                         |                  |                     |               |                                      |
|   |  | sted property, comp                            | <u>lete Part V befo</u> | ore you com      | plete Part I.       |               |                                      |
| 1 Maximum amount (see                                       | -  |  |                         |                  |                     | 1             | \$ 500,000                           |
| 2 Total cost of section 1                                   |  | •  | -                       |                  |                     | 2             |                                      |
| <b>3</b> Threshold cost of sect                             | ion 179 property                           | y before reduction in lim                      | itation (see instr      | uctions) .       |                     | 3             | \$ 2,000,000                         |
| 4 Reduction in limitation                                   | Subtract line 3                            | from line 2 If zero or le                      | ss, enter -0-           |                  |                     | 4             |                                      |
| <b>5</b> Dollar limitation for tax                          | x year Subtract                            | line 4 from line 1 If zero                     | o or less, enter - (    | 0- If married    | filing              |               |                                      |
| separately, see instruc                                     | ctions                                     |  |                         |                  |                     | 5             |                                      |
|   |  |  | (b) Cost (b)            | usiness use      |                     |               |                                      |
| 6 (a)   | Description of pr                          | operty<br>———————————————————————————————————— |                         | ly)              | (c) Elected c       | ost           |                                      |
|   |  |  |                         |                  |                     |               |                                      |
| 7 Listed property Enter                                     | the amount from                            | line 29  |                         | . 7              |                     |               |                                      |
| 8 Total elected cost of s                                   | ection 179 prop                            | erty Add amounts in co                         | lumn (c), lines 6       | and 7 .          |                     | 8             |                                      |
| 9 Tentative deduction E                                     | nter the <b>smaller</b>                    | of line 5 or line 8 .                          |                         |                  |                     | 9             |                                      |
| 10 Carryover of disallowe                                   | d deduction from                           | line 13 of vour 2010 F                         | orm 4562 .              |                  |                     | 10            |                                      |
| 11 Business income limitation                               |  |  |                         | ee instructions) |                     | 11            |                                      |
| 12 Section 179 expense                                      |  |  |                         |                  |                     | 12            |                                      |
| 13 Carryover of disallowe                                   |  | ·  |                         | . —              |                     |               |                                      |
| •   |  |  |                         | . 13             |                     |               |                                      |
| Note: Do not use Part Part II Special Do                    |  | Allowance and Other                            |                         |                  | include listed by   | roporti       | ()(Soo instructions)                 |
| 14 Special depreciation a                                   |  |  |                         |                  |                     |               | (See Histractions)                   |
| tax year (see instructi                                     |  | illied property (other the                     | in listed property      | ) placed ili se  | ivice during the    | 14            |                                      |
| 15 Property subject to se                                   |  | election                                       |                         |                  |                     | 15            |                                      |
| <b>16</b> Other depreciation (in                            |  |  |                         |                  |                     | 16            | 49,263                               |
|   |  | Do not include listed                          | nroperty ) (Se          | · · ·            | · · · ·             | 10            | 49,203                               |
| HACKS DO  | preciation                                 |  | Section A               | ee man denor     | 13.)                |               |                                      |
| 17 MACRS deductions for                                     | assets placed i                            |  |                         | 011              |                     | 17            |                                      |
| 18 If you are electing t                                    | •  | •  |                         |                  | one or more         |               |                                      |
| general asset accou   |  |  |                         |                  | ▶□                  |               |                                      |
|   | ·  | Service During 20                              |                         |                  | General Dep         | recia         | tion System                          |
|   |  | (c) Basis for                                  | T                       | <b>_</b>         |                     |               |                                      |
| (a) Classification of property                              | (b) Month and<br>year placed in<br>service | depreciation<br>(business/investment<br>use    | (d) Recovery period     | (e) Convent      | on <b>(f)</b> Metho | od            | (g)Depreciation deduction            |
|   |  | only—see instructions                          | )                       |                  |                     |               |                                      |
| <b>19a</b> 3-year property                                  | 1  |  |                         |                  |                     |               |                                      |
| <b>b</b> 5-year property                                    |  |  | 1                       | 1                |                     |               |                                      |
| <b>c</b> 7-year property                                    | ļ  |  |                         |                  |                     |               |                                      |
| <b>d</b> 10-year property                                   |  |  | 1                       |                  |                     | $\rightarrow$ |                                      |
| e 15-year property  | -  |  |                         | 1                |                     |               |                                      |
| f 20-year property  | 4  |  | 1 25                    |                  | - "                 |               |                                      |
| <b>g</b> 25-year property                                   |  |  | 25 yrs                  |                  | S/L                 |               |                                      |
| h Residential rental property                               |  |  | 27 5 yrs                | MM               | S/L                 |               |                                      |
|   |  |  | 27 5 yrs                | MM               | S/L                 |               |                                      |
| i Nonresidential real property                              |  |  | 39 yrs                  | MM               | S/L<br>S/L          |               |                                      |
|   | n C—Assets Disc                            | <br>ced in Service During 20                   | <br>  11 Tay Year Heim  |                  |                     | 1 Sveta       | ·m                                   |
| 20a Class life  | C ASSELS FIA                               | and in service burning 20                      | LI IUX IEUI USIII       | sine Aireiliat   | S/L                 | Jyste         | ••••                                 |
| <b>b</b> 12-year  | †  |  | 12 yrs                  |                  | 5/L                 | -+            |                                      |
| c 40-year   | <u> </u>                                   |  | 40 yrs                  | ММ               | S/L                 |               |                                      |
|   | <b>'y</b> (see instruc                     | tions)   | 1 - 7 - 7               |                  |                     |               |                                      |
| 21 Listed property Enter                                    |  |  |                         |                  |                     | 21            |                                      |
| 22 Total. Add amounts fro                                   | om line 12, lines                          |  |                         |                  |                     | 22            | 49,263                               |
| 23 For assets shown above                                   | e and placed in                            | service during the curre                       |                         | e 🔲              |                     |               | ,                                    |
| portion of the basis att                                    | ributable to sect                          | tion 263A costs .                              |                         | 23               |                     |               |                                      |

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

|   |                                  | vehicle for<br>24a, 24b, c              |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               | ble.   |
|---|----------------------------------|---|---------------------------|---|---------------------------|---|------------------|--------------|-----------------|----------------------|-----------------------------------|---------------------|-------------------|---------------------------------------|---------------|--------|
| Section A-Depre                                       |                                  |   |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| <b>24a</b> Do you have evider                         | nce to support                   | the business/in                         | v estment ι               | ise claimed   | d? ┌ Yes                  | I No  |                  |              | 24b             | If "Yes,"            | is the ev                         | / idence            | written?          | Γ <sub>Y</sub> e                      | ᄝ             | )      |
| (a) Type of property (list vehicles first)            | (b)<br>Date placed in<br>service | (c) Business/ investment use percentage | Cost o                    |   |                           | (e) Basis for depreciation (business/investment use only)  (f) Recovery |                  | very Method/ |                 |                      | (h)<br>Depreciation/<br>deduction |                     |                   | (i)<br>Elected<br>section 179<br>cost |               |        |
| 25Special depreciation allo                           | •                                |   | erty placed               | in service o  | during the                | tax year  | and u            | sed m        | ore t           | han 2                |                                   |                     |                   |                                       |               |        |
| 26 Property used mor                                  |                                  |   | husiness                  | use   |                           |   |                  |              |                 | 1 2                  | <u> </u>                          |                     |                   |                                       |               |        |
|   |                                  | %                                       |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
|   |                                  | %                                       |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| 27 Property used 5.0%                                 | orloss in a                      | % gualified but                         | SIDOSS IIS                | ^   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| 27 Property used 50%                                  | O OI IESS III a                  | quanned bus                             | silless us                | е   |                           |   |                  |              | ls.             | /L -                 | $\neg \Box$                       |                     |                   |                                       |               |        |
|   |                                  | %                                       |                           |   |                           |   |                  |              |                 | /L -                 |                                   |                     |                   |                                       |               |        |
|   |                                  | %                                       |                           |   |                           |   |                  |              | S,              | /L -                 |                                   |                     |                   | 4                                     |               |        |
| 28 Add amounts in c                                   |                                  |   |                           |   |                           | ne 21,  | page             | 1            | •               | 28                   |                                   | 1                   |                   |                                       |               |        |
| 29 Add amounts in c                                   | olumn (ı), lın                   |   |                           |   |                           | •   | <u></u>          |              | •               |                      |                                   | 29                  |                   |                                       |               |        |
| Commission that the commission                        | <b></b>                          |   | ction B                   |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| Complete this section If you provided vehicles to     | ror venicies<br>your employee    | es, first answer                        | ore propri<br>the questio | etor, part<br>ns in Sectio  | iner, or o<br>on C to see | itner m<br>Lifyoun  | nore i<br>neet a | nan<br>n exc | 5 % (<br>eptior | owner,<br>1 to compl | or relat<br>eting this            | ea per<br>s sectior | son<br>I for thos | se vehic                              | les           |        |
| 30 Total business/in                                  | vostmont mi                      | las drivan du                           | ring the                  | (a  | a)                        | (1  | b)               |              | (               | c)                   | (                                 | d)                  | (4                | ≘)                                    |               | f)     |
| year ( <b>do not</b> inclu                            |                                  |   | ing the                   | Vehi  | cle 1                     | Vehi  | cle 2            | _            | Veh             | ıcle 3               | Vehi                              | cle 4               | Vehi              | cle 5                                 | Vehi          | icle 6 |
|   |                                  |   |                           |   |                           |   |                  |              |                 |                      | <u> </u>                          |                     |                   |                                       |               |        |
| <b>31</b> Total commuting                             |                                  | - '                                     |                           |   |                           |   |                  | -            |                 |                      | <u> </u>                          |                     |                   |                                       |               |        |
| <b>32</b> Total other persor                          | •                                |   |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| 33 Total miles driver                                 | during the y                     | ear Add line                            | s 30                      |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| through 32 . <b>34</b> Was the vehicle a              | vallable for r                   | · · · ·                                 |                           | Yes   | No                        | Yes   | No               | ╁            | es              | No                   | Yes                               | No                  | Yes               | No                                    | Yes           | No     |
|   |                                  | ersonar use                             |                           | res   | 140                       | 165   | 140              | + '          | <b>E</b> 5      | 140                  | 165                               | 140                 | 165               | 140                                   | 165           | 110    |
| during off-duty ho <b>35</b> Was the vehicle u        | sed primarily                    | · · · · · · · · · · · · · · · · · · ·   | • •<br>han 5%             |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               | -      |
| owner or related p <b>36</b> Is another vehicle       |                                  | r nerconal us                           |                           |   |                           |   |                  | +            |                 | +                    | +                                 |                     |                   |                                       |               | +-     |
|   |                                  | stions for                              |                           | <br>  | ho Dro                    | vido \  | /obi             |              | - 60.           | llee b               | <br>                              | l<br>Sim Er         | nnlov             |                                       |               |        |
| Answer these questio                                  | ns to determ                     | iine if you me                          | et an exc                 |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       | <b>not</b> mo | re tha |
| 5% owners or related  37 Do you maintain a employees? | •                                |   |                           | nibits all i  | personal<br>•             | use of  | vehic            | eles,        | ınclı<br>•      | udıng co             | mmutir                            | ıg, by y            | our               | Y                                     | es            | No     |
| <b>38</b> Do you maintain a employees? See t          |                                  |   |                           |   |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| 39 Do you treat all us                                |                                  |   |                           |   |                           |   |                  |              |                 | _                    |                                   | _                   |                   |                                       |               |        |
| <b>40</b> Do you provide movehicles, and reta         | ore than five                    | vehicles to y                           | our empl                  |   |                           | rmatio  | n fror           | n yol        | ıren            | nployees             | about                             | the us              | e of the          | e                                     |               |        |
| <b>41</b> Do you meet the r                           |                                  |   |                           | • •<br>automobi   | <br>Ie demor              | •<br>nstratio   | n use            | •<br>e? (S   | •<br>ee ır      | •<br>nstructio       | ns)                               |                     |                   |                                       |               |        |
| Note: If your ansv                                    | ver to 37.38                     | . 39. 40. or 4                          | 11 is "Ye                 | s." do not  | t comple                  | te Sect   | ion B            | fort         | he c            | overed               | vehicle                           | S                   |                   |                                       |               |        |
|   | rtization                        | , , ,                                   |                           | - <b>,</b>  |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| 7.1110  |                                  | (b)                                     |                           |   | ,                         |   |                  | <i>.</i>     |                 | (                    | e)                                |                     |                   | (5)                                   |               |        |
| (a)<br>Description of c                               | osts                             | Date<br>amortizatio                     | n                         | A mortizable Code A mortization A mortization period or this year |                           |   |                  |              |                 |                      |                                   |                     |                   |                                       |               |        |
| <b>42</b> A mortization of co                         | sts that bed                     | begins<br>iins during yo                | ur 2011                   | tax vear  | (see inst                 | <u> </u>  | ns )             |              |                 | perce                | entage                            |                     |                   |                                       |               |        |
|   |                                  |   |                           | ,   |                           | T   |                  |              |                 | Τ                    |                                   |                     |                   |                                       |               |        |
|   |                                  |   |                           |   |                           |   |                  |              |                 | 1                    |                                   |                     |                   |                                       |               |        |
| 43 A mortization of co                                | sts that bed                     | ıan before vo                           | ur 2011 1                 | ax vear   |                           |   |                  |              |                 |                      | 43                                |                     |                   |                                       |               | -      |

**44 Total.** Add amounts in column (f) See the instructions for where to report . . .



CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Essentia Health Years Ended June 30, 2012 and 2011 With Report of Independent Auditors

Ernst & Young LLP



# Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

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#### Report of Independent Auditors

The Board of Directors Essentia Health

We have audited the accompanying consolidated balance sheets of Essentia Health as of June 30, 2012 and 2011, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the management of Essentia Health. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of Essentia Health's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Essentia Health's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Essentia Health at June 30, 2012 and 2011, and the consolidated results of its operations and changes in net assets and its cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles.

September 25, 2012

1206-1364731

Ernst + Young LLP

## Consolidated Balance Sheets

(Dollars in Thousands)

|   | June 30 |           |    | )         |
|---|---------|-----------|----|-----------|
|   |         | 2012      |    | 2011      |
| Assets  | _       |           |    |           |
| Current assets:   |         |           |    |           |
| Cash and cash equivalents   | \$      | 75,696    | \$ | 74,478    |
| Short-term investments  |         | 11,231    |    | 7,302     |
| Current portion of assets whose use is limited  |         | 26,142    |    | 33,265    |
| Patient accounts receivable, less allowances for uncollectible accounts of \$50,702 and \$56,720 at June 30, 2012 |         |           |    |           |
| and 2011, respectively (Note 4)   |         | 225,979   |    | 239,578   |
| Prepaid expenses and other receivables  |         | 30,149    |    | 29,129    |
| Inventories   |         | 28,354    |    | 24,641    |
| Total current assets  |         | 397,551   |    | 408,393   |
| Assets whose use is limited, less current portion (Note 5):   |         |           |    |           |
| Funds designated by Board   |         | 422,695   |    | 421,956   |
| Funds held by trustee   |         | 3,566     |    | 3,754     |
| Funds held under self-insurance program   |         | 36,508    |    | 36,558    |
| Other   |         | 51,523    |    | 50,319    |
|   |         | 514,292   |    | 512,587   |
| Property and equipment, net (Note 7)  |         | 591,094   |    | 584,453   |
| Investments and other non-current assets, net (Note 8)  |         | 120,664   |    | 119,633   |
| Total assets  | \$      | 1,623,601 | \$ | 1,625,066 |

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|  | June 30      |           |    | )         |
|--|--------------|-----------|----|-----------|
|  | _            | 2012      |    | 2011      |
| Liabilities and net assets                               |              |           |    |           |
| Current liabilities:                                     |              |           |    |           |
| Accounts payable   | \$           | 39,559    | \$ | 36,332    |
| Payable to third-party payors                            |              | 12,822    |    | 15,719    |
| Accrued liabilities:                                     |              |           |    |           |
| Salaries, wages, and benefits                            |              | 113,248   |    | 127,567   |
| Interest   |              | 7,265     |    | 7,217     |
| Current portion of long-term debt (Note 9)               |              | 17,052    |    | 14,260    |
| Other  |              | 22,513    |    | 22,387    |
| Total current liabilities                                |              | 212,459   |    | 223,482   |
| Long-term debt (Note 9)                                  |              | 502,072   |    | 517,160   |
| Professional, pension, and other non-current liabilities |              |           |    |           |
| (Notes 11 and 12)  |              | 210,871   |    | 150,160   |
| Total liabilities  |              | 925,402   |    | 890,802   |
| Net assets:  |              |           |    |           |
| Unrestricted   |              | 681,818   |    | 717,719   |
| Temporarily restricted                                   |              | 15,505    |    | 15,836    |
| Permanently restricted                                   | _            | 876       |    | 709       |
| Total net assets   |              | 698,199   |    | 734,264   |
| Total liabilities and net assets                         | <b>-\$</b> 1 | 1,623,601 | \$ | 1,625,066 |

See accompanying notes.

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# Consolidated Statements of Operations and Changes in Net Assets (Dollars in Thousands)

|   | Year Ende    | ed June 30<br>2011 |
|---|--------------|--------------------|
| Unrestricted revenue:   |              |                    |
| Patient service revenue (Note 4)                                | \$ 1,543,349 | \$ 1,550,648       |
| Provision for bad debts (Note 4)                                | (72,192)     | (68,006)           |
| Net patient service revenue                                     | 1,471,157    | 1,482,642          |
| Other operating revenue   | 73,929       | 42,806             |
| Total unrestricted revenue                                      | 1,545,086    | 1,525,448          |
| Expenses (Note 14):   |              |                    |
| Salaries, wages, and related benefits                           | 952,962      | 935,994            |
| Professional fees   | 25,504       | 26,658             |
| Supplies  | 235,273      | 228,201            |
| Purchased services  | 64,927       | 56,872             |
| Professional liability and general insurance                    | 8,545        | 4,898              |
| Utilities   | 17,518       | 17,398             |
| Repairs and maintenance   | 30,057       | 32,123             |
| Depreciation and amortization                                   | 67,571       | 65,535             |
| Interest  | 21,341       | 20,726             |
| Other   | 89,662       | 86,156             |
| Total expenses  | 1,513,360    | 1,474,561          |
| Income from operations  | 31,726       | 50,887             |
| Non-operating gains (losses), net:                              |              |                    |
| Investment income on funds designated by Board                  | 5,931        | 6,867              |
| Net realized gains  | 8            | 23,466             |
| Net change in unrealized gains and losses on trading securities | (18,534)     | 38,069             |
| Loss on disposal of property, net                               | (520)        | (742)              |
| (Loss) gain on swap agreements                                  | (11,770)     | 3,106              |
| Other, net  | 7,425        | 1,861              |
| Total non-operating (losses) gains, net                         | (17,460)     | 72,627             |
| Excess of revenue and gains over expenses and losses            | 14,266       | 123,514            |

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|  | Year Ended J<br>2012 |              |    | une 30<br>2011 |
|--|----------------------|--------------|----|----------------|
| Unrestricted net assets:   |                      |              |    |                |
| Excess of revenue and gains over expenses and losses  Net change in unrealized gains and losses on other-than- | \$                   | 14,266       | \$ | 123,514        |
| trading securities   |                      | (46)         |    | 220            |
| Contribution of long-lived assets, net   |                      | <del>-</del> |    | 3,672          |
| Pension and other postretirement liability adjustments   |                      | (46,350)     |    | 20,643         |
| Other, net   |                      | 2,068        |    | 3,642          |
|  |                      | (30,062)     |    | 151,691        |
| Discontinued operations:   |                      |              |    |                |
| Decrease in net assets of discontinued operations  |                      | (1,400)      |    | -              |
| Loss on disposal of discontinued operations  |                      | (4,439)      |    |                |
|  |                      | (5,839)      |    |                |
| (Decrease) increase in unrestricted net assets   |                      | (35,901)     |    | 151,691        |
| Temporarily restricted net assets:   |                      |              |    |                |
| Contributions  |                      | 2,515        |    | 1,355          |
| Net assets released from restrictions and other changes, net   |                      | (2,846)      |    | 548            |
| (Decrease) increase in temporarily restricted net assets   |                      | (331)        |    | 1,903          |
| Permanently restricted net assets:   |                      |              |    |                |
| Contributions and other changes, net   |                      | 167          |    | 58             |
| Total (decrease) increase in net assets  |                      | (36,065)     |    | 153,652        |
| Net assets at beginning of year  |                      | 734,264      |    | 580,612        |
| Net assets at end of year  | \$                   | 698,199      | \$ | 734,264        |

See accompanying notes.

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## Consolidated Statements of Cash Flows

(Dollars in Thousands)

|  |    | Year End   | ed Jı | ine 30     |
|--|----|------------|-------|------------|
|  |    | 2012       |       | 2011       |
| Operating activities   |    |            |       |            |
| (Decrease) increase in net assets  | \$ | (36,065)   | \$    | 153,652    |
| Adjustments to reconcile (decrease) increase in net assets to net cash   |    |            |       |            |
| provided by operating activities:  |    |            |       |            |
| Depreciation and amortization  |    | 67,571     |       | 65,535     |
| Provision for uncollectible accounts   |    | 72,192     |       | 68,489     |
| Loss (gain) on swap agreements   |    | 11,770     |       | (3,106)    |
| Share of joint ventures and related organizations' net income, net   |    | (6,177)    |       | (3,375)    |
| Net change in unrealized gains and losses on other-than-trading securities   |    | 46         |       | (1,562)    |
| Net change in unrealized gains and losses on trading securities  |    | 18,534     |       | (38,069)   |
| Pension and other postretirement liability adjustments   |    | 46,350     |       | (20,643)   |
| Restricted contributions and investment income   |    | (2,515)    |       | (2,032)    |
| Contribution of long-lived assets, net   |    |            |       | (3,107)    |
| Loss on disposal of discontinued operations  |    | 4,478      |       | _          |
| Changes in assets and liabilities:   |    |            |       |            |
| Patient accounts receivable  |    | (61,056)   |       | (111,360)  |
| Accounts payable and accrued liabilities   |    | (12,336)   |       | 17,450     |
| Professional, pension, and other non-current liabilities   |    | 5,882      |       | 6,642      |
| Other  |    | (7,715)    |       | (10,404)   |
| Net cash provided by operating activities  |    | 100,959    |       | 118,110    |
| Investing activities   |    |            |       |            |
| Purchase of property and equipment, net  |    | (77,291)   |       | (97,105)   |
| Change in investments in joint ventures and related organizations, net   |    | 4,417      |       | 2,214      |
| Purchase of trading securities, net  |    | (12,159)   |       | (45,195)   |
| Purchase of securities and assets whose use is limited classified as   |    | (12,10)    |       | (15,175)   |
| other-than-trading, net  |    | (5,242)    |       | (4,891)    |
| Net cash used in investing activities  |    | (90,275)   |       | (144,977)  |
| 1 ( To the state of the state o |    | (>0,= , 0) |       | (***,>***) |
| Financing activities   |    |            |       |            |
| Proceeds from issuance and borrowings of long-term debt  |    | 10,010     |       | 46,136     |
| Principal payments on long-term debt   |    | (22,179)   |       | (44,020)   |
| Increase in funds held by trustee  |    | 188        |       | 157        |
| Restricted contributions and investment income   |    | 2,515      |       | 2,032      |
| Net cash (used in) provided by financing activities  |    | (9,466)    |       | 4,305      |
| Net increase (decrease) in cash and cash equivalents   |    | 1,218      |       | (22,562)   |
| Cash and cash equivalents at beginning of year   |    | 74,478     |       | 97,040     |
| Cash and cash equivalents at end of year   | \$ | 75,696     | \$    | 74,478     |
|  |    |            |       |            |
| Supplemental disclosure of cash flow information   | •  | 22 522     | ø.    | 20.705     |
| Interest paid, net of capitalized interest   |    | 22,523     | \$    | 20,795     |

See accompanying notes

## Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2012

#### 1. Organization

Essentia Health (Essentia), a Minnesota nonprofit corporation headquartered in Duluth, Minnesota, is an integrated health system serving patients in Minnesota, Wisconsin, North Dakota, and Idaho.

Essentia is the parent company of the following tax-exempt entities:

- St. Mary's Duluth Clinic Health System (operating as Essentia Health East (EH East)) in Duluth, Minnesota
- Brainerd Lakes Integrated Health System (operating as Essentia Health Central (EH Central)) in Brainerd, Minnesota
- Innovis Health LLC (operating as Essentia Health West (EH West)) in Fargo, North Dakota
- Critical Access Group (CAG), formerly known as Essentia Community Hospitals & Clinics (ECHC)
- Essentia Institute of Rural Health (EIRH)
- Essentia Health Insurance Services (EHIS), a Cayman-based captive insurance company
- Essentia Health Foundation (EHF), a merger of Innovis Health Foundation, SMDC Foundation, and ECHC Foundation, effective July 1, 2011

In 2011, many Essentia entities adopted an operating name as part of a system-wide rebranding strategy using the Essentia brand.

Essentia is a regional leader in the development and advancement of business, clinical, and financial models for the delivery of high-quality and cost-effective healthcare. Essentia provides integrated healthcare delivery through its physician group practices, ambulatory and out-patient centers, acute care hospitals (including tertiary referral centers), and community, rural, and critical access hospitals.

Essentia has been determined to qualify as a tax-exempt charitable, educational, and scientific organization under Section 501(c)(3) of the Internal Revenue Code (the Code) and also has been determined to be exempt from state income tax under Minnesota Statute 290.05, Subdivision 2.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 1. Organization (continued)

EH East directly or indirectly controls the following tax-exempt entities:

| Legal Entity  | Operating Name, If Applicable                           | Location             |
|---|---|----------------------|
| St. Mary's Medical Center                               | Essentia Health St. Mary's<br>Medical Center            | Duluth, Minnesota    |
| The Duluth Clinic, Ltd.                                 | N/A   | Duluth, Minnesota    |
| SMDC Medical Center                                     | Essentia Health Duluth                                  | Duluth, Minnesota    |
| Nat G. Polinsky Memorial<br>Rehabilitation Center, Inc. | Essentia Health Polinsky  Medical Rehabilitation Center | Duluth, Minnesota    |
| Midwest Medical Equipment and Supplies, Inc.            | Essentia Health Medical Equipment & Supplies            | Duluth, Minnesota    |
| Northern Pines Medical Center (since July 2010)         | Essentia Health Northern Pines                          | Aurora, Minnesota    |
| Pine Medical Center                                     | Essentia Health Sandstone                               | Sandstone, Minnesota |
| St. Mary's Hospital of Superior                         | Essentia Health St. Mary's<br>Hospital – Superior       | Superior, Wisconsin  |

EH Central is the sole corporate member of the following tax-exempt entities:

| Legal Entity                  | Operating Name                               | Location            |
|-------------------------------|--|---------------------|
| St. Joseph's Medical Center   | Essentia Health St. Joseph's Medical Center  | Brainerd, Minnesota |
| Brainerd Medical Center, Inc. | Essentia Health Brainerd<br>Specialty Clinic | Brainerd, Minnesota |

EH West is the sole member of the following tax-exempt entities:

| Legal Entity                      | Operating Name, If Applicable                 | Location                 |
|-----------------------------------|---|--------------------------|
| St. Mary's Regional Health Center | Essentia Health St. Mary's –<br>Detroit Lakes | Detroit Lakes, Minnesota |
| St. Mary's Innovis Health         | N/A   | Detroit Lakes, Minnesota |
| Bridges Medical Center            | Essentia Health Ada                           | Ada, Minnesota           |
| First Care Medical Services       | Essentia Health Fosston                       | Fosston, Minnesota       |
| Graceville Health Center (since   | Essentia Health Holy Trinity                  | Graceville, Minnesota    |
| October 2010)                     | Hospital                                      |                          |

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 1. Organization (continued)

CAG is the sole corporate member of the following tax-exempt entities:

| Operating Name                         | Location                 |
|--|--------------------------|
| Detroit Lakes Surgery Center           | Detroit Lakes, Minnesota |
| Minnesota Valley Health Center         | Le Sueur, Minnesota      |
| Clearwater Valley Hospital and Clinics | Orofino, Idaho           |
| St. Mary's Hospital                    | Cottonwood, Idaho        |
| St. Benedict's Family Medical Center   | Jerome, Idaho            |
| (through October 1, 2011)              | ·                        |

Effective October 1, 2011, Essentia Health agreed to transfer ownership of St. Benedict's Family Medical Center (SBFMC) to St. Luke's Health System, an unrelated entity. For the year ended June 30, 2012, the loss on disposal of SBFMC of \$4,439 and SBFMC's loss prior to its transfer of \$1,400 are included in discontinued operations. Prior year amounts have not been reclassified due to immateriality.

In addition to their membership rights, Essentia and Benedictine Sisters Benevolent Association (BSBA), a sponsor of Essentia's Catholic hospitals, have retained various reserved powers over Essentia's hospitals.

Essentia's investments in joint ventures and related organizations are accounted for under the equity method and recorded in investments and other non-current assets in the consolidated balance sheets and in other non-operating gains (losses) in the consolidated statements of operations and changes in net assets, as follows:

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 1. Organization (continued)

|                                     | Investmer<br>in Cons<br>Baland<br>Jur |           | f<br>Loss)<br>une 30 |            |    |       |
|-------------------------------------|---------------------------------------|-----------|----------------------|------------|----|-------|
|                                     | 2012                                  | 2011      | 20                   | 12         |    | 2011  |
| Benedictine Health System           | \$ 58,533                             | \$ 58,533 | \$                   | _          | \$ | _     |
| St. Francis Regional Medical Center | 30,203                                | 28,556    | 4,                   | 348        |    | 2,861 |
| Rainy Lake Medical Center           | 1,166                                 | 906       |                      | <b>300</b> |    | (710) |
| Brainerd Lakes Surgery Center       | 1,143                                 | 1,180     |                      | 881        |    | 911   |
| Other joint ventures                | 2,075                                 | 2,185     |                      | 648        |    | 313   |
|                                     | \$ 93,120                             | \$ 91,360 | \$ 6,                | 177        | \$ | 3,375 |

In accordance with a reorganization agreement between Benedictine Health System (BHS) and Essentia effective December 31, 2007, upon any subsequent dissolution or sale of BHS or any of BHS' subsidiaries, Essentia would be entitled to receive the net proceeds of the dissolved or sold entity up to BHS' net asset value as of December 31, 2007. As a result, Essentia has recorded a \$58,533 investment in BHS at June 30, 2012 and 2011.

The following is a summary of the combined operating results and balance sheet information of the joint ventures and related organizations as of and for the years ended June 30:

|   | <br>2012      | 2011          |
|---|---------------|---------------|
|   |               |               |
| Total revenue                             | \$<br>449,899 | \$<br>424,179 |
| Excess of revenue and gains over expenses | 28,000        | 46,509        |
| Total assets                              | 574,637       | 559,473       |
| Net assets                                | 246,543       | 233,602       |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The consolidated financial statements represent the consolidated financial position, results of operations, and cash flows of Essentia. All significant interaffiliate accounts and transactions have been eliminated in consolidation.

### **Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in these consolidated financial statements and accompanying notes. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Although estimates are considered to be fairly stated at the time that the estimates were made, actual results could differ from those estimates.

#### Cash and Cash Equivalents

Cash and cash equivalents include currency on hand, demand deposits with banks or other financial institutions, and short-term investments with maturities of 90 days or less from the date of purchase. Cash deposits are federally insured in limited amounts.

#### **Short-Term Investments**

Short-term investments are stated at fair value and include corporate bonds and notes with maturities of one year or less from the date of purchase, certificates of deposit, and mutual funds. Short-term investments are available to meet Essentia's operating cash requirements.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Summary of Significant Accounting Policies (continued)

#### **Accounts Receivable**

Accounts receivable are stated at net realizable value. The allowance for uncollectible accounts is based upon management's ongoing assessment of historical and expected net collections for each major payor source considering historical business and economic conditions, trends in healthcare coverage, and other collection indicators. For receivables associated with services provided to patients who have third-party insurance coverage (including copayment and deductible amounts from patients), Essentia analyzes contractually due amounts and provides an allowance for contractual adjustments and a provision for uncollectible accounts. For receivables associated with private-pay patients, Essentia records a significant provision for uncollectible accounts in the period of service on the basis of its historical experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible.

Essentia follows established guidelines for placing certain past-due patient balances with collection agencies, subject to certain restrictions on collection efforts as determined by Essentia. Accounts are written off when all reasonable internal and external collection efforts have been performed. These adjustments are accrued on an estimated basis and are revised as needed in future periods. Overall, the allowance for uncollectible accounts as a percentage of accounts receivable has not changed significantly for the year ended June 30, 2012.

#### **Inventories**

Inventories, including drugs and supplies, are stated at the lower of cost (principally on the first-in, first-out basis) or market.

#### **Assets Whose Use Is Limited**

Assets whose use is limited are composed primarily of investments held for trading, which are stated at fair value, and include assets designated by the Board of Directors (over which the Board retains control and may, at its discretion, subsequently use for other purposes) for future capital improvements and retirement of debt; investments of EHIS, which was formed as a professional liability funding arrangement; assets held by trustees under indenture agreements for construction and debt service payments; and other assets, which consist of donor-restricted assets provided on behalf of certain members of Essentia.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

Investment income earned on funds held by the bond trustee is reported as other operating revenue since the interest expense on the related bonds is reported as an operating expense. All other investment income (including realized gains and losses on investments, interest, dividends, declines in value determined to be other than temporary, and net change in unrealized gains and losses on trading securities) is reported as non-operating income, other than changes in unrealized gains and losses on other-than-trading securities that are determined to be temporary, which are reported as other changes in unrestricted net assets. Realized gains and losses are determined using the specific identification method.

Essentia reviews its other-than-trading securities for impairment conditions, which could indicate that an other-than-temporary decline in market value has occurred. In conducting this review, numerous factors are considered, which include specific information pertaining to an individual company or a particular industry, general market conditions that reflect prospects for the economy as a whole, and the ability and intent to hold the securities until recovery. The carrying value of investments is reduced to its estimated realizable value if a decline in fair value is considered to be other than temporary. The gross unrealized gains and losses from other-than-trading securities at June 30, 2012, were \$4 and \$71, respectively, and at June 30, 2011, were \$247 and \$11, respectively. Based on management's analysis, no other-than-temporary loss was recognized during the years ended June 30, 2012 and 2011.

Net unrealized gains on trading securities held at June 30, 2012 and 2011, were \$17,715 and \$36,256, respectively.

### **Derivative Financial Instruments**

Essentia uses interest rate, constant maturity, fixed payer, and basis swap instruments (see Note 9) as part of a risk management strategy to manage exposure to fluctuations in interest rates and to manage the overall cost of its debt. Derivatives are used to hedge identified and approved exposures and are not used for speculative purposes.

All derivatives are recognized as either assets or liabilities and are measured at fair value. Essentia uses pricing models for various types of derivative instruments that take into account the present value of estimated future cash flows. None of the swaps has been designated as a hedge. Accordingly, all changes in the fair values of the swaps and the net difference between interest received and paid are reported as non-operating gains or losses in the consolidated statements of operations and changes in net assets.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

#### **Property and Equipment**

Property and equipment are stated at cost, if purchased or at fair market value on the date received, if donated, less accumulated depreciation and amortization. Depreciation is provided on a straight-line basis over estimated useful lives but not for a term in excess of the associated ground leases, if any.

Maintenance and repairs are charged to expense as incurred. Major improvements that extend the useful life of the related item are capitalized and depreciated. The cost and accumulated depreciation of property and equipment retired or disposed of are removed from the related accounts, and any residual value after considering proceeds is charged or credited to income.

## **Intangible Assets**

Identifiable intangible assets are amortized on a straight-line basis over a range of 15 to 40 years based on the expected useful lives. Deferred financing costs, consisting primarily of underwriting fees and discounts, credit enhancement fees, and legal fees, are amortized using the interest method over the period that the obligation is outstanding.

#### **Asset Impairment**

Essentia periodically evaluates whether events and circumstances have occurred that may affect the estimated useful life or recoverability of the net book value of property and equipment and the unamortized excess cost over net assets acquired. If such events or circumstances indicate that the carrying amounts may not be recoverable, an impairment loss is recorded based on an undiscounted cash flow analysis.

#### Insurance

The provision for estimated self-insured general and professional liability claims includes estimates of the undiscounted ultimate costs for both reported claims and claims incurred but not reported (IBNR). Most of Essentia's members are self-insured for workers' compensation claims, and the estimated liability is discounted.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Costs of Borrowing**

Interest incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. For the years ended June 30, 2012 and 2011, capitalized interest totaled \$1,060 and \$781, respectively.

### **Charity and Uncompensated Care**

Essentia provides healthcare services to patients who meet certain criteria under its charity care policies without charge or at amounts less than established rates. Since Essentia does not pursue collection of these amounts, they are not reported as revenue.

#### **EHR Incentive Payments**

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments beginning in calendar year 2011 for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology. For Medicare and Medicaid EHR incentive payments, Essentia adopted the gain contingency model to recognize these payments as revenue. Under this accounting policy, EHR incentive payments are recognized as other operating revenue when attestation that the EHR meaningful use criteria for the required period of time has been fully demonstrated and payments are recognized as other operating revenue after the period of attestation is completed. Accordingly, Essentia recognized \$19,917 of EHR revenues during the year ended June 30, 2012, of which \$7,591 is receivable as of year-end. EHR revenue consists of Medicare revenue of \$15,466 and Medicaid revenue of \$4,451.

Essentia's attestation of compliance with the meaningful use criteria is subject to audit by the federal government or its designee. Additionally, Medicare EHR incentive payments received are subject to retrospective adjustment upon final settlement of the applicable cost report from which payment amounts were determined.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

## Excess of Revenue and Gains Over Expenses and Losses

The consolidated statements of operations and changes in net assets include excess of revenue and gains over expenses and losses. Changes in unrestricted net assets, which are excluded from excess of revenue and gains over expenses and losses, include unrealized gains and losses on other-than-trading securities that are determined to be temporary, contributions of long-lived assets, and pension and other postretirement liability adjustments.

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets to Essentia are reported at fair value at the date the promise is received. Conditional promises and indications of intentions to give are reported at fair value at the date the conditions are met. Gifts are reported as temporarily restricted net assets if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations and changes in net assets as other operating income. Donor-restricted contributions whose restrictions are met within the same year as received are included in operating income in the accompanying consolidated financial statements. Temporarily restricted net assets are restricted for the purchase of property and equipment and for research and education. Permanently restricted net assets are held in perpetuity.

#### **Deferred Taxes**

Essentia records a valuation allowance for deferred tax assets when it is more likely than not that some portion of the deferred tax assets will not be realized. The ultimate realization of these deferred tax assets depends on the ability of the taxable affiliates to generate sufficient taxable income in the future.

#### Reclassifications

Certain prior year amounts in the consolidated financial statements have been reclassified to conform to the 2012 presentation. These reclassifications had no effect on the change in net assets or net assets as previously reported.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

## Adoption of New Accounting Standards

In July 1, 2011, Essentia adopted new accounting guidance with respect to the disclosure of charity care. The guidance requires that cost be used as the measurement basis for charity care disclosure and that the disclosure include the direct and indirect cost of providing charity care. The guidance also requires disclosure of the method used to identify or determine such costs.

In July 2011, Essentia adopted new accounting guidance requiring the reclassification of the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue in the statement of operations. In addition, the guidance requires enhanced disclosure about policies for recognizing revenue, assessing uncollectible accounts, and qualitative and quantitative information about changes in the allowance for uncollectible accounts. Essentia opted to early adopt this guidance. The change in presentation and additional disclosures are reflected in Essentia's consolidated statements of operations and changes in net assets and in Note 4.

On July 1, 2011, Essentia adopted new accounting guidance requiring additional and enhanced disclosures for multiemployer pension plans and multiemployer other postretirement benefit plans in which Essentia participates. Adoption of this guidance did not have a material impact on the consolidated financial statements.

Effective July 1, 2011, Essentia adopted new guidance on accounting by healthcare entities for medical malpractice and similar liabilities and their related anticipated insurance recoveries. The guidance clarifies that a healthcare entity should not net insurance recoveries against a related claim liability. In addition, the amount of the claim liability should be determined without consideration of insurance recoveries. The new guidance did not have a material effect on Essentia's consolidated financial statements.

Effective July 1, 2010, Essentia adopted new accounting guidance that changed the accounting for mergers and acquisitions entered into by not-for-profit organizations. Under the guidance, more combinations are being accounted for under the acquisition method. The acquired organization's assets and liabilities are revalued to their fair values when recorded in the acquirer's financial statements. In addition, goodwill and indefinite-lived assets are no longer amortized but are evaluated for potential impairment, as is the case with for-profit entities. The new guidance did not have a material effect on Essentia's consolidated financial statements.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 2. Summary of Significant Accounting Policies (continued)

Effective March 31, 2010, Essentia adopted new accounting guidance that amended the disclosures regarding fair value measurements (see Note 6). The guidance requires disclosure of the amount of any significant transfers between Level 1 and Level 2 in the fair value hierarchy and the reasons for these transfers and the reason for any transfers in or out of Level 3. Effective July 1, 2011, Essentia provided information within the reconciliation of recurring Level 3 measurements about purchases, sales, issuances, and settlements on a gross basis as well as clarification on previously required reporting requirements.

### 3. Service to the Community

In the furtherance of its charitable purpose, Essentia provides a wide variety of benefits to the communities it serves, including offering various community-based social service programs, such as free clinics, health screenings, in-home caregiver services, social service and support counseling for patients and families, pastoral care, crisis intervention, transportation to and from the healthcare campuses, and the donation of space for use by community groups.

In addition, a large number of health-related educational programs are provided for the benefit of the community, including health enhancements and wellness, classes on specific medical conditions, unreimbursed costs of medical education, telephone information services, and costs related to programs designed to improve the general health status of the community.

Essentia also provides medical care without charge or at a reduced cost primarily through (a) services provided at no charge to the uninsured and (b) services provided to patients expressing a willingness to pay but who are determined to be unable to pay because of socioeconomic factors. The cost of providing charity care is measured by applying an overall cost to charge ratio to the charges incurred. Total cost includes salaries, wages and related benefits, professional fees, supplies, purchased services, repairs and maintenance, and general and administrative expenses. The amount of charity care provided was approximately \$10,600 and \$12,900 for the years ended June 30, 2012 and 2011, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Net Patient Revenue

Patient service revenue, net of contractual allowances and discounts (but before bad debt), is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations. Differences between amounts originally recorded and finally settled are included in operations in the year in which the differences become known. Certain reimbursement arrangements are subject to retroactive audits and adjustments.

Essentia derives patient revenue primarily from patients covered under the Medicare and Medicaid programs and agreements with commercial insurers and managed care organizations as well as from private-pay patients. The basis for payment under agreements with commercial insurers and managed care organizations includes prospectively determined rates, discounts from established charges, and allowable cost.

Essentia provides care to patients under the Medicare and Medicaid programs and contractual arrangements with other third-party payors. The Medicare and Medicaid programs pay for inpatient and most outpatient services at predetermined rates under a prospective payment system.

Essentia has contracted with Blue Cross and Blue Shield of Minnesota, Wisconsin, and North Dakota (collectively, BCBS) to provide patient care to its members and is reimbursed based on negotiated rates.

Essentia utilizes a process to identify and appeal settlements by Medicare and other payors. Additional reimbursement is recorded in the year the appeal is successful. During the years ended June 30, 2012 and 2011, additional revenue due to successful appeals and cost report settlements amounted to approximately \$8,300 and \$7,600, respectively.

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. While management believes that Essentia is in material compliance with fraud and abuse laws and regulations, as well as other applicable government laws and regulations, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Changes in reimbursement from the Medicare program, including reduction of funding levels, could have an adverse effect on Essentia.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 4. Net Patient Revenue (continued)

The mix of patient revenue from patients and third-party payors, net of contractual expense (but before bad debt), for the years ended June 30 is summarized below:

|                                       |      | 2012     | %    | <br>2011        | %    |
|---------------------------------------|------|----------|------|-----------------|------|
| Medicare                              | \$   | 493,562  | 32%  | \$<br>534,222   | 34%  |
| Medicaid                              |      | 162,371  | 11   | 209,579         | 14   |
| BCBS                                  |      | 403,341  | 26   | 335,134         | 22   |
| Private-pay, managed care, commercial |      |          |      |                 |      |
| insurance, and other payors           |      | 484,075  | 31   | 471,713         | 30   |
|                                       | \$ 1 | ,543,349 | 100% | \$<br>1,550,648 | 100% |

Net patient revenue is presented net of Medicare, Medicaid, managed care, and other third-party contractual adjustments of \$1,457,687 and \$1,350,838 for the years ended June 30, 2012 and 2011, respectively.

Essentia grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at June 30 consists of the following:

|  |          | 2012    | 2011 |         |  |
|--|----------|---------|------|---------|--|
| Medicare   | \$       | 63,347  | \$   | 69,907  |  |
| Medicaid   |          | 24,168  |      | 32,648  |  |
| BCBS   |          | 49,171  |      | 45,674  |  |
| Private-pay, managed care, commercial insurance, |          |         |      |         |  |
| and other payors                                 |          | 89,293  |      | 91,349  |  |
|  | <u> </u> | 225,979 | \$   | 239,578 |  |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 5. Investments and Assets Whose Use Is Limited

At June 30, assets whose use is limited consisted of and were limited for the following purposes:

|   | <br>2012      | <br>2011      |
|---|---------------|---------------|
| Cash and cash equivalents                     | \$<br>65,062  | \$<br>50,309  |
| Domestic equity securities                    | 105,421       | 132,563       |
| International equity securities               | 41,676        | 46,268        |
| Equity mutual funds                           | 36,437        | 50,707        |
| Debt security mutual funds                    | 79,680        | 61,079        |
| Corporate debt securities                     | 19,726        | 24,131        |
| Hedged funds                                  | 178,981       | 171,741       |
| Other   | <br>13,451    | 9,054         |
|   | \$<br>540,434 | \$<br>545,852 |
| Funds designated by Board                     | \$<br>423,141 | \$<br>422,718 |
| Funds held by trustee                         | 9,630         | 22,209        |
| Funds held under self-insurance program       | 42,207        | 42,836        |
| Other   | <br>65,456    | 58,089        |
|   | <br>540,434   | 545,852       |
| Less current portion                          | <br>26,142    | 33,265        |
| Total non-current assets whose use is limited | \$<br>514,292 | \$<br>512,587 |

Essentia invests in certain alternative investments, principally hedge funds and funds of hedge funds. These investments are accounted for using the equity method. At June 30, 2012, Essentia's ownership percentage of alternative investments ranged from 0.03% to 10.62%. Through these investments, Essentia may be indirectly involved in investment activities such as securities lending, short sales of securities, options, warrants, trading in futures and forward contracts, swap contracts, and other derivative products. Derivatives are used to maintain asset mix or adjust portfolio risk exposure. While these financial instruments may contain varying degrees of risk and have varying degrees of liquidity, mostly ranging from 60 days to 365 days, Essentia's risk is limited to its capital balance in each investment.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 5. Investments and Assets Whose Use Is Limited (continued)

Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of certain investments will occur in the near term and that such changes could materially affect the amounts reported in the consolidated financial statements subsequent to year-end.

Investment return for the years ended June 30 consists of and was reported in the consolidated statements of operations and changes in net assets as follows:

|  |    | 2012            | <br>2011            |
|--|----|-----------------|---------------------|
| Dividends and interest   | \$ | 9,778           | \$<br>9,990         |
| Net realized gains   |    | 8               | 23,754              |
| Net change in unrealized gains and losses on trading investments  Net change in unrealized gains and losses on other-than- |    | (18,534)        | 38,069              |
| trading investments  |    | (46)            | 1,562               |
| naung myesimeme  |    | (8,794)         | 73,375              |
| Less investment expenses related to investment return  |    | 3,677           | 2,278               |
| •  | \$ | (12,471)        | \$<br>71,097        |
| Other operating revenue Non-operating (losses) gains   | \$ | 170<br>(12,595) | \$<br>168<br>68,402 |
| Other changes in unrestricted net assets   |    | (46)            | 220                 |
| Other changes in temporarily restricted net assets   | _  | - (40 (54)      | <br>2,307           |
|  |    | (12,471)        | \$<br>71,097        |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 6. Fair Value of Financial Instruments

Financial instruments carried at fair value as of June 30, 2012, for each caption on the consolidated balance sheet, are analyzed by the fair value hierarchy as follows:

|  | Level 1       | Level 2      |    | Level 3     | Total<br>Fair Value |
|--|---------------|--------------|----|-------------|---------------------|
| Assets   | 20,022        |              | _  | 20.010      | <u> </u>            |
| Cash and cash equivalents  | \$<br>75,696  | \$<br>_      | \$ | - \$        | 75,696              |
| Short-term investments:  |               |              |    |             |                     |
| Cash and cash equivalents  | 10,501        | -            |    | _           | 10,501              |
| Other  | 520           | 210          |    | _           | 730                 |
| Current assets whose use is limited,   |               |              |    |             |                     |
| excluding alternative investments, which are accounted for on the equity method: |               |              |    |             |                     |
| Cash and cash equivalents  | 21,194        | _            |    | _           | 21,194              |
| Other  | 1,300         | 422          |    | _           | 1,722               |
| Assets whose use is limited, excluding   | ,             |              |    |             | •                   |
| alternative investments, which are   |               |              |    |             |                     |
| accounted for on the equity method:  |               |              |    |             |                     |
| Cash and cash equivalents  | 43,868        | _            |    | _           | 43,868              |
| Domestic equity securities   | 104,652       | _            |    | <del></del> | 104,652             |
| International equity securities  | 41,256        | _            |    | _           | 41,256              |
| Equity mutual funds  | 36,437        | _            |    | -           | 36,437              |
| Debt security mutual funds   | 79,569        | _            |    | _           | 79,569              |
| Corporate debt securities  | _             | 19,562       |    | _           | 19,562              |
| Other  | 5,638         | 7,555        |    | _           | 13,193              |
| Swap assets  | <br>          |              |    | 3,278       | 3,278               |
| Total assets valued at fair value  | \$<br>420,631 | \$<br>27,749 | \$ | 3,278 \$    | 451,658             |
| Liabilities  |               |              |    |             |                     |
| Swap liabilities   | <br>          | \$<br>       | \$ | 27,154 \$   | 27,154              |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 6. Fair Value of Financial Instruments (continued)

Financial instruments carried at fair value as of June 30, 2011, for each caption on the consolidated balance sheet, are analyzed by the fair value hierarchy (as defined on page 25) as follows:

|   | Level 1       | Level 2      | Level 3 Fa        | Total<br>air Value |
|---|---------------|--------------|-------------------|--------------------|
| Assets  |               |              |                   |                    |
| Cash and cash equivalents   | \$<br>74,478  | \$<br>_      | \$<br><b>- \$</b> | 74,478             |
| Short-term investments:   |               |              |                   |                    |
| Cash and cash equivalents   | 6,815         | _            | _                 | 6,815              |
| Other   | 258           | 229          | _                 | 487                |
| Current assets whose use is limited, excluding alternative investments, which are accounted for on the equity method: |               |              |                   |                    |
| Cash and cash equivalents   | 28,832        | _            | _                 | 28,832             |
| Other   | 1,673         | 453          | _                 | 2,126              |
| Assets whose use is limited, excluding alternative investments, which are accounted for on the equity method:         |               |              |                   |                    |
| Cash and cash equivalents   | 21,477        | _            | -                 | 21,477             |
| Domestic equity securities  | 131,481       | _            | _                 | 131,481            |
| International equity securities   | 45,801        | _            | -                 | 45,801             |
| Equity mutual funds   | 50,707        | _            | _                 | 50,707             |
| Debt security mutual funds  | 60,955        |              | _                 | 60,955             |
| Corporate debt securities   | _             | 24,131       | _                 | 24,131             |
| Other   | _             | 8,601        | _                 | 8,601              |
| Swap assets   | <br>_         | _            | 5,079             | 5,079              |
| Total assets valued at fair value   | \$<br>422,477 | \$<br>33,414 | \$<br>5,079 \$    | 460,970            |
| Liabilities   |               |              |                   |                    |
| Swap liabilities  | <br>_         | \$<br>_      | \$<br>18,162 \$   | 18,162             |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value of Financial Instruments (continued)

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. The disclosure framework consists of a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Essentia's valuation methodologies for assets and liabilities measured at fair value is as follows:

- Fair value for Level 1 is based upon quoted market prices.
- Fair value for Level 2 is based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources, including market participants, dealers, and brokers.
- Fair value for Level 3 is based on unobservable market data, primarily credit valuation adjustments (CVAs) for derivative financial instruments. The fair value is determined by an independent third party utilizing a discounted cash flow methodology for valuing derivative financial instruments. The valuations reflect a credit spread adjustment to the London Interbank Offered Rate (LIBOR) swap curve in order to reflect CVAs for non-performance risk. The credit spread adjustment is derived from other comparably rated entities' bonds priced in the market. As of June 30, 2012 and 2011, Essentia's fair value of swaps included a CVA of \$3,338 and \$2,700, respectively.

The methods described above may produce a fair value calculation that is not indicative of net realizable value or reflective of future fair values. Furthermore, while Essentia believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 6. Fair Value of Financial Instruments (continued)

The following table is a rollforward of the consolidated balance sheet amounts for financial instruments classified by Essentia in Level 3 of the valuation hierarchy:

|   | Swap Assets and Liabilities, Net |  |  |  |  |
|---|----------------------------------|--|--|--|--|
| Fair value at June 30, 2010                                     | \$ (21,206)                      |  |  |  |  |
| Realized and unrealized gains, net on swap agreements included  |                                  |  |  |  |  |
| in excess of revenue and gains over expenses and losses         | 3,106                            |  |  |  |  |
| Settlements   | 5,017                            |  |  |  |  |
| Fair value at June 30, 2011                                     | (13,083)                         |  |  |  |  |
| Realized and unrealized losses, net on swap agreements included |                                  |  |  |  |  |
| in excess of revenue and gains over expenses and losses         | (11,770)                         |  |  |  |  |
| Settlements   | 977                              |  |  |  |  |
| Fair value at June 30, 2012                                     | \$ (23,876)                      |  |  |  |  |

Carrying amounts of cash and cash equivalents, patient accounts receivable, accounts payable, and payable to third-party payors approximate fair value due to the short-term nature of these instruments.

Fair value of fixed rate long-term debt is based on quoted market prices for these issues or, where such prices are not available, the estimated present value of future cash flows, discounted at interest rates available at the reporting date to Essentia for new debt of similar type and remaining maturity. For all other debt obligations that bear interest at floating rates, cost is assumed to equal fair value because of the nature of these obligations. At June 30, 2012 and 2011, the fair value of Essentia's long-term debt (excluding the effect of third-party credit enhancements) is estimated to be approximately \$551,300 and \$535,600, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 7. Property and Equipment

Property and equipment at June 30 are summarized as follows:

|   | _  | 2012      | 2011          |
|---|----|-----------|---------------|
| Land and land improvements                | \$ | 35,388    | \$<br>33,147  |
| Buildings and building improvements       |    | 694,309   | 653,987       |
| Furniture and equipment                   |    | 546,392   | 531,973       |
|   |    | 1,276,089 | 1,219,107     |
| Accumulated depreciation and amortization |    | (704,640) | (692,220)     |
|   |    | 571,449   | 526,887       |
| Construction-in-progress                  |    | 19,645    | _57,566_      |
|   | \$ | 591,094   | \$<br>584,453 |

In January 2009, Essentia incurred a financing obligation relating to a building completed and placed into service, resulting from agreements to lease a portion of a medical office building. Since the transaction did not qualify for sale-leaseback treatment, the building is treated as a financing transaction. The completed building cost of \$10,272 at June 30, 2012 and 2011, and the related other long-term liability of \$8,849 and \$9,262 at June 30, 2012 and 2011, respectively, are included in the accompanying consolidated balance sheets.

#### 8. Investments and Other Non-Current Assets

Investments and other non-current assets at June 30 are summarized as follows:

|  | <br>2012              | 2011                  |
|--|-----------------------|-----------------------|
| Notes receivable   | \$<br>8,672<br>93,120 | \$<br>6,133<br>91,360 |
| Investment in joint ventures and related organizations Deferred financing costs, less accumulated amortization | 73,120                | 91,500                |
| of \$4,362 in 2012 and \$3,655 in 2011   | 10,787                | 11,179                |
| Intangible assets, less accumulated amortization of  |                       |                       |
| \$550 in 2012 and \$445 in 2011  | 1,710                 | 1,815                 |
| Fair value of swap asset (Note 9)  | 3,278                 | 5,079                 |
| Other  | 3,097                 | 4,067                 |
|  | \$<br>120,664         | \$<br>119,633         |
|  | <br>                  |                       |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 9. Long-Term Debt

Long-term debt at June 30 consists of the following:

|   | Annual         |    | 2012    | 2011          |
|---|----------------|----|---------|---------------|
| E COLL LIG B  | Interest Rate  | _  | 2012    | 2011          |
| Essentia Obligated Group Revenue  |                |    |         |               |
| Bonds:  |                |    |         |               |
| Series 2011, due through 2015   | 4.75%          | \$ | 25,383  | \$<br>25,469  |
| Series 2010, due through 2035   | Variable rate  |    | 103,855 | 106,370       |
| Series 2008, due through 2037   | 3.00% to 5.50% |    | 231,457 | 236,309       |
| Series 2008, due through 2040   | 4.90% to 5.10% |    | 105,559 | 105,513       |
| Other revenue bonds   | 2.00% to 5.25% |    | 19,632  | 24,609        |
| Line of credit  | Variable rate  |    | -       | 5,235         |
| Other, primarily mortgages payable with annual principal payments through |                |    |         |               |
| 2051  | Various        |    | 33,238  | 27,915        |
| Total debt  |                |    | 519,124 | 531,420       |
| Less current portion  |                |    | 17,052  | 14,260        |
| r   |                | \$ |         | \$<br>517,160 |

At June 30, 2012, Essentia's Obligated Group consisted of Essentia, CAG, EH East, Essentia Health St. Mary's Medical Center, Essentia Health Duluth, The Duluth Clinic, Ltd., Essentia Health Polinsky Medical Rehabilitation Center, Essentia Health St. Mary's Hospital – Superior, EH Central, Essentia Health St. Joseph's Medical Center, Essentia Health Brainerd Specialty Clinic, Essentia Health St. Mary's – Detroit Lakes, St. Mary's Innovis Health, and EH West.

Certain indebtedness of members of the Obligated Group and related entities is secured by notes issued under the Amended and Restated Master Trust Indenture, dated as of April 1, 1999 (the Master Trust Indenture (MTI)), and related documents, which require Obligated Group members to be jointly and severally obligated for the debt service on all obligations issued thereunder.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Long-Term Debt (continued)

All Obligated Group members have pledged certain unrestricted receivables and certain passthrough obligations for payment of long-term indebtedness issued under the MTI. No passthrough obligations were subject to the pledge as of June 30, 2012.

Most of the non-Obligated Group's debt is secured by certain assets of the entity that have borrowed the proceeds from the debt issue.

In March 2011, Essentia issued Revenue Bonds, Series 2011, in the amount of \$25,155. The bonds are subject to semi-annual interest-only payments until February 2015, at which time the outstanding principal balance becomes due.

In June 2010, Essentia issued Variable Rate Revenue Bonds, Series 2010, in the amount of \$109,535. The outstanding balances on the Series 1993 Bonds in the amount of \$32,270 and on the Series 2008C-3 and Series 2008C-4 Bonds in the total amount of \$55,900 were refinanced. The bonds are subject to a mandatory tender following an initial period, which ends in June 2015, at which time outstanding principal plus accrued interest becomes due.

In February 2010, Essentia restructured a portion of the outstanding Variable Rate Demand Revenue Bonds, Series 2008, which included converting \$234,195 of Series 2008A, Series 2008B, and Series 2008C-1 Variable Rate Demand Bonds to fixed rate bonds with annual interest rates ranging from 3.00% to 5.50%. Prior to the restructuring, the variable rate demand bonds were subject to tender at the option of the bondholders. Prior to February 2010, liquidity facilities were in place in the form of standby bond purchase agreements, which were terminated as a result of the restructuring to fixed rate debt.

A portion of the proceeds of various bond issuances and funds available under prior bond indentures that are deemed to be legally defeased have been deposited into escrow accounts and invested in certain U.S. government obligations, the maturing principal of and interest paid on which will be sufficient to pay when due the principal of and interest on the refunded bonds.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Long-Term Debt (continued)

In June 2011, Essentia entered into a long-term master revolving line of credit with a bank under which it may borrow up to an aggregate of \$60,000. The annual interest rate is based on the London Interbank Offered Rate (LIBOR) plus an applicable margin (1.15% at June 30, 2012). The line of credit terminates in June 2014, at the option of the bank. The line of credit is secured by a note issued under the MTI and is an obligation of the Essentia Obligated Group. As of June 30, 2012, there were no amounts outstanding under the line of credit. There was \$5,235 outstanding as of June 30, 2011.

Essentia has a revolving line of credit with a bank under which it may borrow up to an aggregate of \$30,000. There were no outstanding borrowings at June 30, 2012 and 2011.

The aggregate annual maturities of long-term debt, excluding the commercial paper notes and line of credit, for each of the five years subsequent to June 30, 2012, are as follows:

| 2013 | \$ 17,052 |
|------|-----------|
| 2014 | 14,294    |
| 2015 | 39,926    |
| 2016 | 8,062     |
| 2017 | 18,945    |

The MTI contains various covenants, including the requirement for the Essentia Obligated Group to maintain certain financial ratios, limit the incurrence of significant additional indebtedness, and limit transfers to non-Obligated Group members.

The proceeds of bonds, which were placed in various trust funds to be used in accordance with the applicable indenture provisions, are as follows at June 30:

|  | <br>2012    | 2011         |
|--|-------------|--------------|
| Bond interest, principal, and construction funds | \$<br>6,426 | \$<br>18,425 |
| Debt service reserve funds                       | <br>3,204   | 3,784_       |
|  | <br>9,630   | 22,209       |
| Less current portion                             | 6,064       | 18,455       |
| Total long-term portion                          | \$<br>3,566 | \$<br>3,754  |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Long-Term Debt (continued)

Essentia enters into interest rate, constant maturity, fixed payer, and basis swaps to manage its exposure to changes in interest rates. From time to time, Essentia may enter into collar options as part of its investment strategy to minimize exposure to risk within the equity markets. These collar options may have a margin requirement, which places restrictions on cash or investments.

The following is a summary of the outstanding positions under these interest rate, constant maturity, fixed payer, and basis swaps at June 30, 2012:

| Instrument Type        | Notional<br>Amount | Maturity<br>Date | Rate Paid        | Rate Received   |
|------------------------|--------------------|------------------|------------------|---|
| Interest rate swaps    | \$ 23,090          | 2020             | 3.69% to 3.82%   | 70% 1-month LIBOR   |
| Constant maturity swap | \$ 50,000          |                  | 3-month LIBOR    | 87.94% 10-year ISDA<br>swap rate                            |
| Fixed payer swaps      | \$ 80,383          | 2017 to 2037     | 1.775% to 3.432% | 68% of 1-month or 3-month LIBOR                             |
| Basis swaps            | \$ 217,495         | 2030 to 2040     | SIFMA            | 68% of 1-month or 3-month<br>LIBOR plus 0.105% to<br>0.605% |

Interest paid and received is based on swap rates, which are derived from LIBOR, the Securities Industry and Financial Markets Association (SIFMA), and the International Swaps and Derivatives Association (ISDA).

Swap assets are reported in investments and other non-current assets and swap liabilities in professional, pension, and other non-current liabilities in the consolidated financial statements, as follows:

|                        | N  | otional | As          | set | s     | Liab         | ilit | ies    |    | (Loss) G<br>Recorde<br>Non-Oper | d as    |
|------------------------|----|---------|-------------|-----|-------|--------------|------|--------|----|---------------------------------|---------|
|                        | _A | mount   | 2012        |     | 2011  | 2012         |      | 2011   | _  | 2012                            | 2011    |
| Interest rate swaps    | \$ | 23,090  | \$<br>-     | \$  | _     | \$<br>3,283  | \$   | 2,878  | \$ | (1,317) \$                      | (574)   |
| Constant maturity swap |    | 50,000  | 3,278       |     | 5,079 | _            |      | _      |    | (811)                           | 2,528   |
| Fixed payer swaps      |    | 80,383  | _           |     | _     | 16,910       |      | 7,541  |    | (11,113)                        | (3,706) |
| Basis swaps            |    | 217,495 | _           |     | _     | 6,961        |      | 7,743  |    | 1,471                           | 4,490   |
| Fixed receiver swap    |    | _       | _           |     | _     | _            |      | _      |    |                                 | 368     |
| Total swaps            | \$ | 370,968 | \$<br>3,278 | \$  | 5,079 | \$<br>27,154 | \$   | 18,162 | \$ | (11,770) \$                     | 3,106   |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Long-Term Debt (continued)

In order to reduce the effective interest rate on its fixed rate debt, Essentia has entered into fixed-payer, fixed-receiver, total-return and basis-swap agreements. Essentia has entered into a constant-maturity swap agreement to protect its short-term investments from a decline in short-term rates and to enhance non-operating gains. None of the swaps has been designated as a hedging instrument.

Certain of Essentia's derivative instruments contain provisions that require Essentia to post collateral when the net liability of the derivative instruments is greater than the predetermined threshold of \$10,000. No collateral was required at June 30, 2012 or 2011.

Derivative transactions contain credit risk in the event the parties are unable to meet the terms of the contract, which is generally limited to the fair value due from counterparties on outstanding contracts. At June 30, 2012 and 2011, the counterparty with fair values due to Essentia had a Standard & Poor's credit quality rating of A-.

#### 10. Income Taxes

Deferred tax assets at June 30, 2012 and 2011, relate primarily to depreciation along with federal and state net operating loss (NOL) carryovers. As of June 30, 2012, Essentia had federal NOLs of \$4,240 and state NOLs of \$4,203, expiring in varying amounts through 2032. Due to the operating performance of Essentia's taxable subsidiaries, a full valuation allowance of \$1,853 and \$1,866 has been established at June 30, 2012 and 2011, respectively, since it is more likely than not that none of the deferred tax asset will not be realized.

The statute of limitations for tax years ending June 30, 2007 through June 30, 2012, remains open to examination by the major U.S. taxing jurisdictions to which Essentia is subject. In addition, for all tax years prior to June 30, 2007, generating an NOL, tax authorities have the right to adjust the amount of the NOL.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 11. Employee Benefit Plans

Essentia sponsors two defined benefit retirement plans (Defined Benefit Plans), which cover certain groups of Essentia's employees. Although the Defined Benefit Plans are closed to new participants, certain plan participants continue to accrue benefits. Essentia also provides other postemployment benefits to certain eligible participants, including a partial subsidy for health insurance coverage.

A summary of the change in the benefit obligation, the change in plan assets and the resulting funded status, the amounts recognized in the consolidated balance sheets, and the components of net periodic benefit of the Defined Benefit Plans as of June 30 (measurement date) are as follows:

|  | Year Ended June 3 |              |          |  |
|--|-------------------|--------------|----------|--|
|  |                   | 2012         | 2011     |  |
| Change in benefit obligation                   |                   |              |          |  |
| Benefit obligation at beginning of year        | \$                | 186,234 \$   | 180,471  |  |
| Service cost                                   |                   | 2,358        | 2,364    |  |
| Interest cost                                  |                   | 10,529       | 10,030   |  |
| Actuarial loss (gain)                          |                   | 30,587       | (1,533)  |  |
| Benefits paid                                  |                   | (5,889)      | (5,098)  |  |
| Benefit obligation at end of year              |                   | 223,819      | 186,234  |  |
| Change in plan assets                          |                   |              |          |  |
| Fair value of plan assets at beginning of year |                   | 129,391      | 105,606  |  |
| Actual return on plan assets                   |                   | (8,614)      | 22,136   |  |
| Contributions                                  |                   | 8,478        | 7,247    |  |
| Benefits paid                                  |                   | (5,889)      | (5,098)  |  |
| Expenses paid                                  |                   | (300)        | (500)    |  |
| Fair value of plan assets at end of year       |                   | 123,066      | 129,391  |  |
| Net liability recognized (underfunded plan)    | \$                | (100,753) \$ | (56,843) |  |

Accumulated benefit obligation was \$195,326 and \$160,469 at June 30, 2012 and 2011, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

Changes in plan assets and benefit obligations recognized in unrestricted net assets during the year ended June 30 consist of:

|   | <br>2012                | 2011                      |
|---|-------------------------|---------------------------|
| Current year actuarial loss (gain) Amortization of actuarial loss | \$<br>49,237<br>(2,887) | \$<br>(15,468)<br>(5,175) |
| Total   | \$<br>46,350            | \$<br>(20,643)            |

Actuarial losses included in unrestricted net assets that have not been recognized in net periodic pension cost at June 30, 2012 and 2011, were \$93,428 and \$47,078, respectively. Actuarial losses expected to be recognized in net periodic pension cost during the year ending June 30, 2013, are \$3,738. Unrecognized actuarial losses are amortized on a straight-line basis.

Components of net periodic pension cost for the year ended June 30 are as follows:

|   | 2012 |            |                | 2011        |  |
|---|------|------------|----------------|-------------|--|
| Service cost                                    | \$   | 2,358      | \$             | 2,364       |  |
| Interest cost                                   |      | 10,529     |                | 10,030      |  |
| Expected return on plan assets                  |      | (10,036)   |                | (8,201)     |  |
| Amortization of unrecognized net actuarial loss |      | 2,887      |                | 5,175       |  |
| Expenses paid                                   |      | 300        |                | 500         |  |
| Benefit cost                                    | \$   | 6,038      | \$             | 9,868       |  |
| Weighted average assumptions                    |      |            |                |             |  |
| Discount rate at end of year (used to determine |      |            |                |             |  |
| benefit obligation)                             | 4.20 | % to 4.64% | 5.29% to 5.80% |             |  |
| Discount rate at beginning of year (used to     |      |            |                |             |  |
| determine net periodic benefit cost)            | 5.29 | % to 5.80% | 5.5            | 1% to 5.60% |  |
| Expected annual return on plan assets           |      | 7.75%      |                | 7.75%       |  |
| Rate of annual compensation increase            | 2.00 | % to 2.60% | 3.20           | 0% to 4.00% |  |
| Healthcare cost annual trend rate               |      | 8.50%      |                | 9.25%       |  |

The overall weighted average return on plan assets is determined by applying management's judgment to the results of computer modeling, historical trends, and benchmarking data.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 11. Employee Benefit Plans (continued)

The Investment Committee of the Defined Benefit Plans, which consists of at least two members of the Board of Directors and a minimum of four staff members, reviews annually and approves the investment policy and asset allocation targets. The Investment Committee activities are supported by an independent investment consulting firm. The investment policy covers responsibilities of the investment managers, investment objectives, asset allocation targets and ranges, asset guidelines, and manager review criteria. The Investment Committee reviews asset allocation quarterly to determine if the current structure is appropriate and whether any changes are necessary. All assets are invested with outside managers.

The current target allocation and the actual asset allocation as of June 30 are as follows:

|   | Asset Allocation |      |      |
|---|------------------|------|------|
|   | Target           | 2012 | 2011 |
| Equity securities                         | 30%–90%          | 38%  | 52%  |
| Debt securities                           | 15%-50%          | 18   | 12   |
| Cash and cash equivalents                 | 0%-55%           | 7    | 6    |
| Other (primarily alternative investments) | 0%-40%           | 37   | 30   |
| Total                                     | _                | 100% | 100% |

The fair value of the Defined Benefit Plans' pension plan assets was determined using the fair value hierarchy, as defined in Note 6, at June 30, 2012:

|   | Level 1 |        | Level 1 Level 2 |   | I  | Level 3 | <u>Total</u> |         |  |
|---|---------|--------|-----------------|---|----|---------|--------------|---------|--|
| Assets                                      |         |        |                 |   |    |         |              |         |  |
| Cash and cash equivalents                   | \$      | 8,728  | \$              | _ | \$ | _       | \$           | 8,728   |  |
| Domestic equity securities                  |         | 28,473 |                 | _ |    | _       |              | 28,473  |  |
| International equity securities             |         | 9,280  |                 | _ |    | _       |              | 9,280   |  |
| Equity mutual funds                         |         | 8,586  |                 | _ |    | _       |              | 8,586   |  |
| Debt security mutual funds                  |         | 13,472 |                 | _ |    | _       |              | 13,472  |  |
| Alternative investments                     |         | _      |                 | _ |    | 45,812  |              | 45,812  |  |
| Immediate Participation Guarantee Contracts |         |        |                 |   |    | 8,715   |              | 8,715   |  |
|   | \$      | 68,539 | \$              | _ | \$ | 54,527  | \$           | 123,066 |  |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 11. Employee Benefit Plans (continued)

The fair value of the Defined Benefit Plans' pension plan assets was determined using the fair value hierarchy, as defined in Note 6, at June 30, 2011:

|                                   | Level 1 |        | Level 2 |       | Level 3 |        | Total |         |
|-----------------------------------|---------|--------|---------|-------|---------|--------|-------|---------|
| Assets                            |         |        |         |       |         |        |       |         |
| Cash and cash equivalents         | \$      | 7,998  | \$      | _     | \$      | _      | \$    | 7,998   |
| Domestic equity securities        |         | 26,812 |         | _     |         | _      |       | 26,812  |
| International equity securities   |         | 14,763 |         | _     |         | _      |       | 14,763  |
| Equity mutual funds               |         | 24,786 |         | _     |         | _      |       | 24,786  |
| Debt security mutual funds        |         | 3,415  |         | _     |         | _      |       | 3,415   |
| Alternative investments           |         | _      |         | _     |         | 39,439 |       | 39,439  |
| Immediate Participation Guarantee |         |        |         |       |         |        |       |         |
| Contracts                         |         | _      |         | _     |         | 8,856  |       | 8,856   |
| Other                             |         | _      |         | 3,322 |         | _      |       | 3,322   |
|                                   | \$      | 77,774 | \$      | 3,322 | \$      | 48,295 | \$    | 129,391 |

Fair value methodologies for Level 1 and Level 2 investments are consistent with the inputs described in Note 6. Fair value for Level 3 alternative investments is based on the fair value of the underlying assets as estimated in an unquoted market, which approximates the equity method of accounting. Fair values of alternative investments are determined by the investment managers or general partners. Fair values may be based on estimates that require varying degrees of judgment. The fair value reflects net contributions to the investee and an ownership share of realized and unrealized investment income and expenses. The financial statements of the investees are audited annually by independent auditors.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 11. Employee Benefit Plans (continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy defined above:

|  |     | ternative<br>vestments | Total       |              |
|--|-----|------------------------|-------------|--------------|
| Fair value at June 30, 2010            | \$  | 41,826                 | \$<br>8,735 | \$<br>50,561 |
| Purchases, issuances, and settlements, |     |                        |             |              |
| net                                    |     | (6,592)                | (479)       | (7,071)      |
| Actual return on plan assets           |     | 4,205                  | 600         | <br>4,805    |
| Fair value at June 30, 2011            |     | 39,439                 | <br>8,856   | 48,295       |
| Purchases, issuances, and settlements, |     |                        |             |              |
| net                                    |     | 9,341                  | (449)       | 8,892        |
| Actual return on plan assets           |     | (2,968)                | 308         | (2,660)      |
| Fair value at June 30, 2012            | \$  | 45,812                 | \$<br>8,715 | \$<br>54,527 |
| Change in unrealized gains on          |     |                        |             |              |
| investments held at June 30, 2012      | _\$ | (950)                  | \$<br>3     | <br>(947)    |

During 2013, Essentia expects to make pension contributions of \$7,970 to the Defined Benefit Plans.

The following benefits, which reflect expected future service, are expected to be paid:

| 2013      | \$ 7,2 | 283 |
|-----------|--------|-----|
| 2014      | 8,.    | 524 |
| 2015      | 8,9    | 973 |
| 2016      | 9,4    | 445 |
| 2017      | 11,    | 046 |
| 2018–2022 | 65,    | 710 |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

#### **Other Plans**

Under a collective bargaining agreement, Essentia contributes to a union-sponsored multiemployer retirement plan. The risks of participation in these multiemployer plans are different from single-employer plans in the following aspects: a) assets contributed to the multiemployer plan by one employer may be used to provide benefits to employees of other participating employers; b) if a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers; and c) if Essentia chooses to stop participating in its multiemployer plan and if the plan is underfunded, Essentia may be required to pay those plans an amount based on the underfunded status of the plan, referred to as the withdrawal liability.

Essentia's participation in the multiemployer plan for the year ended June 30, 2012, is outlined in the table below. The "EIN/Pension Plan Number" column provides the Employee Identification Number (EIN) and the three-digit plan number, if applicable. Unless otherwise noted, the most recent Pension Protection Act zone status available in 2012 and 2011 is for the plan's year-end at December 31, 2011 and 2010, respectively. The zone status is based on information that Essentia received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65% funded, plans in the yellow zone are less than 80% funded, and plans in the green zone are at least 80% funded. The "FIP/RP Status Pending/Implemented" column indicates plans for which a financial improvement plan (FIP) or a rehabilitation plan (RP) is either pending or has been implemented. The last column lists the range of expiration dates of various collective-bargaining agreements to which the plans are subject.

|                 | EIN/Pension Plan Number | Pension Protection Act Zone Status 2012 2011 |             | FIP/ RP Status Pending/ Implemented | Contril           | butions of |                      | Expiration Date of Collective- |
|-----------------|-------------------------|--|-------------|-------------------------------------|-------------------|------------|----------------------|--------------------------------|
| Pension<br>Fund |                         |  |             |                                     | Company 2012 2011 |            | Surcharge<br>Imposed | Bargaining<br>Agreement        |
| Steelworkers    |                         |  | <del></del> |                                     |                   |            |                      | June 30, 2012 to               |
| Pension Trust   | 23-6648508/499          | Green  | Green       | N/A                                 | \$ 3,638          | \$ 3,540   | No                   | June 30, 2014                  |

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

The union-sponsored multiemployer plan was at least 80% funded at December 31, 2011 and 2010. Total amounts expensed under the union-sponsored multiemployer plan were \$3,652 and \$3,590 for 2012 and 2011, respectively. Essentia is required to make contributions ranging from 3% to 5% of covered employees' gross earnings for the year ending December 31, 2012.

At the date Essentia's consolidated financial statements were issued, Form 5500 was not available for the union-sponsored multiemployer plan's year ended December 31, 2011.

Substantially all of Essentia's entities have individual defined contribution plans covering most of their employees. Contributions are based on a percentage of eligible employees' salaries. Total pension expense relating to the union-sponsored multiemployer retirement plan and defined contribution pension plans was \$43,209 and \$44,280 for the years ended June 30, 2012 and 2011, respectively.

#### 12. Insurance

EHIS provides insurance coverage to most of Essentia's members (except the critical access hospitals) on a claims-made basis with limits of \$5,000 per claim and \$12,000 in the aggregate per policy year for professional liabilities and \$3,000 per claim and \$6,000 in the aggregate for each policy year for general liabilities. Premiums are based on claims experience.

Essentia's rural critical access hospitals are insured by a commercial insurance policy with a \$25 deductible and limits of \$2,000 per claim and \$6,000 in the aggregate per policy year on a claims-made basis for both professional liability and general liability risks.

Essentia has self-funded the estimated value of professional and general liability claims, which amounted to \$22,063 and \$20,447 at June 30, 2012 and 2011, respectively, based on historical data, and includes IBNR claims.

Essentia has purchased excess professional and general liability insurances from the commercial insurance market with limits totaling \$35,000 per claim and in the aggregate per policy year.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 12. Insurance (continued)

Essentia is self-insured for workers' compensation claims, employee healthcare claims, and unemployment compensation risks, with stop-loss coverage above certain limits. Essentia is required to post security under its self-insured workers' compensation program, which was \$12,189 as of both June 30, 2012 and 2011. Essentia has entered into a surety bond agreement to comply with this requirement.

### 13. Commitments and Contingencies

During 2012, Essentia entered into an agreement to construct a clinic. The total cost of the project is anticipated to be \$934, most of which will be debt financed. Construction-in-progress was approximately \$81 as of June 30, 2012.

Essentia has leases for equipment and satellite office facilities, which are classified as operating leases. Rental expense under these operating leases totaled \$20,192 and \$19,961 for the years ended June 30, 2012 and 2011, respectively.

Future minimum lease payments on operating leases in effect on June 30, 2012, for each of the five subsequent years and thereafter are as follows:

| 2013       | \$<br>12,456 |
|------------|--------------|
| 2014       | 10,553       |
| 2015       | 8,108        |
| 2016       | 7,215        |
| 2017       | 5,880        |
| Thereafter | <br>46,437   |
|            | \$<br>90,649 |

In connection with a corporate reorganization of BSBA, assets and liabilities of certain facilities were transferred to Essentia in 1985. BSBA retains title to the land occupied by these facilities and has leased the land to the facilities through June 30, 2040. Minimum annual lease payments are \$32,266 over the remaining lease period, adjusted for inflation. Lease payments were \$798 and \$786 for the years ended June 30, 2012 and 2011, respectively.

Essentia has guaranteed amounts totaling \$8,177 and \$8,505 as of June 30, 2012 and 2011, respectively. No liability is recorded related to these guarantees.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 13. Commitments and Contingencies (continued)

Essentia is a defendant in legal proceedings arising in the ordinary course of business. Although the outcome of these proceedings cannot be determined, in the opinion of management, they will not have a material adverse effect on Essentia's financial position or its results of operations. However, there can be no assurance that this will be the case.

At June 30, 2012, approximately 37% of employees are represented by 33 collective bargaining agreements, of which 13 will expire within one year.

#### 14. Functional Expenses

Essentia does not report expense information by functional classification because its resources and activities are directed primarily to providing healthcare services to residents in communities that it serves.

#### 15. Subsequent Events

Essentia's management evaluated events and transactions occurring subsequent to June 30, 2012, through September 25, 2012, the date of issuance of the financial statements. During this period, there were no subsequent events requiring recognition or disclosure in the consolidated financial statements.

**Supplementary Information** 



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# Report of Independent Auditors on Supplementary Information

The Board of Directors Essentia Health

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The schedule of community service and charity care provided is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in our audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

September 25, 2012

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# Schedule of Community Service and Charity Care Provided (Dollars in Thousands)

Essentia maintains records to identify and monitor the level of community service and charity care provided. These records include management's estimate of the cost of services and supplies furnished for community service programs, the cost to provide charity care, and the cost in excess of reimbursement from public programs, which were estimated as follows for the years ended June 30, 2012 and 2011:

|   | Year Ended June 30<br>2012 2011 |         |    |         |
|---|---------------------------------|---------|----|---------|
|   |                                 |         |    |         |
| Cost of providing charity care  | \$                              | 10,664  | \$ | 12,948  |
| Costs in excess of Medicaid payments                                      |                                 | 50,577  |    | 70,549  |
| Medicaid surcharge and MinnesotaCare tax                                  |                                 | 19,756  |    | 18,554  |
| Community services  |                                 | 1,747   |    | 2,065   |
| Subsidized health services  |                                 | 22      |    | 57      |
| Education and work force development                                      |                                 | 7,300   |    | 6,815   |
| Research  |                                 | 4,218   |    | 3,679   |
| Cash and in-kind donations  |                                 | 421     |    | 985     |
| Total cost of community benefits*   |                                 | 94,705  |    | 115,652 |
| Cost in excess of Medicare payments                                       |                                 | 121,921 |    | 139,157 |
| Other care provided without compensation (bad debt)                       |                                 | 72,192  |    | 68,006  |
| Discounts offered to uninsured patients                                   |                                 | 11,558  |    | 7,301   |
| Taxes and fees  |                                 | 3,116   |    | 3,409   |
| Total value of community contributions                                    | \$                              | 303,492 | \$ | 333,525 |
| Cost of community benefits as a percent of total                          |                                 |         |    |         |
| operating expenses  |                                 | 6.3%    |    | 7.8%    |
|   |                                 |         |    |         |
| Value of community contributions as a percent of total operating expenses |                                 | 20.1%   |    | 22.6%   |
| 1 5 1   |                                 |         |    |         |

<sup>\*</sup>As defined in the Catholic Health Association/VHA Inc. guidelines.

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