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DLN: 93493135091833

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Department of the Treasury

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Internal	Revenue	Service	► The organization may have to use a copy	of this return to sati	ısfy state	reporting	requiren	nents	Inspection
A Fo	or the 2	2011 ca	lendar year, or tax year beginning 07-01-201:	1 and ending 06-30	-2012				
		pplicable	C Name of organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE				D Emplo	yer ı	dentification number
☐ Ad	dress ch	nange	Doing Business As			-	39-08 <b>E Tele</b> ph		
∏ Na	me cha	nge	Doing Datameter to						
	tıal retu		Number and street (or P O box if mail is not deliver	red to street address) Ro	om/suite	ŀ			ts \$ 476,465,848
Г Те	rmınate	d	4425 N PORT WASHINGTON ROAD			ŀ	<b>G</b> 01033 1	ГСССТР	
☐ Am	nended	return	City or town, state or country, and ZIP + 4 GLENDALE, WI 53212	•					
Г Ар	plication	pending	GENDAE, W. 33212						
			F Name and address of principal officer		H(	a) Isthi		retu	
			MARK TAYLOR 4425 N PORT WASHINGTON ROAD			affilia	tes?		┌ Yes
			GLENDALE, WI 53212		H(	b) Are all	affiliates	inclu	uded?
									st (see instructions)
		npt status	▼ 501(c)(3)	4947(a)(1) or   527	н(	<b>c)</b> Grou	p exemp	tion r	number 🕨 0928
J W	ebsite	e:► COI	LUMBIA-STMARYS ORG						
<b>K</b> For	m of org	ganızatıon	✓ Corporation  Trust  Association Other ►		L	Year of for	mation 18	859	<b>M</b> State of legal domicile WI
Pa	rt I	Sumi	mary						
			escribe the organization's mission or most sig	-		A NID O TI		48411	NITY CERVICES
ቋ		FULL-SE	RVICE HOSPITAL WITH MEDICAL, SURGI	CAL, ADVANCED C	LINICAL	ANDOIR	IER CON	/ IM U I	VITY SERVICES
Activities & Governance									
E E									
<u> </u>			is box   if the organization discontinued it:			re than 2	5% of its <b> </b>	ı	1
<b>2</b> 6	1		of voting members of the governing body (Par of independent voting members of the governi					3 4	14
Œ	1		nber of individuals employed in calendar year		-			5	2,878
₩ ₩	1		mber of volunteers (estimate if necessary)			-		6	393
ă	1		related business revenue from Part VIII, colu					7a	3,434,662
	ь	Net unrel	ated business taxable income from Form 990	0-T, line 34				7b	-3,992,985
						Prio	Year		Current Year
_	8	Contrib	🗀		1,419,	275	1,069,589		
Revenue	9	Progra	m service revenue (Part VIII, line 2g)		· ·  _	480,834,		242	462,713,797
łąre.	10		ment income (Part VIII, column (A), lines 3,		_		1,563,		270
_	11		revenue (Part VIII, column (A), lines 5, 6d, 8				10,115,	718	12,682,192
	12		evenue—add lines 8 through 11 (must equal			4	93,932,	537	476,465,848
	13		and similar amounts paid (Part IX, column (					0	0
	14	Benefit	s paid to or for members (Part IX, column (A	), line 4 )	. [			0	0
ø	15		s, other compensation, employee benefits (P	art IX, column (A), lı	nes	2	27,704,	214	220,138,233
Expenses	16a	5-10)	sional fundraising fees (Part IX, column (A), l	line 11e)		0			220,130,233
æ	Ь		ndraising expenses (Part IX, column (D), line 25) $\blacktriangleright 0$	illie i i e i	·				<u> </u>
Ð	17		expenses (Part IX, column (A), lines 11a-11	d 11f-24e)		2	96,036,	320	261,096,590
	18		expenses Add lines 13–17 (must equal Part		_		23,740,		481,234,823
	19		ue less expenses Subtract line 18 from line :		· —		29,807,		-4,768,975
<u></u> ጅ ጅ						Beginning		nt	End of Year
Net Assets or Fund Balances					$\vdash$		ear	00.	
Ass Ba	20		ssets (Part X, line 16)		-		81,031,		619,741,975
<u> </u>	21		abilities (Part X, line 26)		_		54,426,		394,946,704
	22 rt III		sets or fund balances Subtract line 21 from l ature Block	iine 20	•		26,605,	493	224,795,271
Unde know	r penal	ties of pe	erjury, I declare that I have examined this return, i, it is true, correct, and complete. Declaration of						
		T <sub>k</sub>				20	13-05-15		
Sigr	า	Signa	ture of officer			Da			
Her			TAYLOR PRESIDENT/CEO						
			or print name and title						
		Preparer'		Date	Check self-	ıf	Preparer (see inst		payer identification number ns)
Paid		signature	· F		employ	yed ▶ 🔽	P009660		,
	arer's	Firm's na	me (or yours DELOITTE TAX LLP				EIN • 8	6-106	 5772
Use	uniy		and ZIP + 4 555 E WELLS SUITE 1400				<u> </u>		

MILWAUKEE, WI 53202

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .  $\,$  .

**▼** Yes **「**No

Phone no 🕨 (414) 271-3000

Par	<b>3</b> • • •	Statement of Program S Check if Schedule O contains	-			
1	Briefl	y describe the organization's m	ssion			
PROV CATH CSM- HEAL VULN	VIDER HOLIC -M'S G _TH ST NERAB GRAMS	ST MARY'S HOSPITAL MILW FOUNDED IN RESPONSE TO NATIONAL HEALTH SYSTEM OVERNING BODY HAS ADOP' ATUS AND LIVES OF INDIVI LE CSM AND ITS AFFILIATES AND SERVICES WITH EQUA	IDENTIFIED COMN , AND COLUMBIA H FED THE MISSION DUALS AND OUR C FARE COMMITTED	MUNITY NEEDS, WHICHEALTH SYSTEM, A NO OF CSM CSM EXISTS OMMUNITY, WITH SPI TO PROVIDING HIGH	H IS SPONSORED BY A DN-SECTARIAN COMM TO MAKE A POSITIV ECIAL CONCERN FOR H-QUALITY, ACCESSII	ASCENSION HEALTH, A MUNITY HEALTH SYSTEM E DIFFERENCE IN THE THOSE WHO ARE BLE, VALUES-DRIVEN
2	Did th	e organization undertake any si	gnıfıcant program se	ervices during the year	which were not listed on	
	the pr	ior Form 990 or 990-EZ? .				┌ Yes ┌ No
_		s," describe these new services				
3	servi	e organization cease conductin			ducts, any program	☐ Yes   No
4	Desci exper	s," describe these changes on S libe the organization's program s ses Section 501(c)(3) and 503 s and allocations to others, the	service accomplishn L(c)(4) organization:	s and section 4947(a)(:	1) trusts are required to	report the amount of
	(Code	e ) (Expenses \$	400,754,964	ıncludıng grants of \$	) (Revenue	\$ 470,926,641 )
	M OP CLINI TOTA COMM	M OPERATES A FULL-SERVICE 336-BEDERATES AN EMERGENCY DEPARTMENT CS PROVIDED CARE TO 272,841 PATIE ED \$93,832,922 CSM-M ALSO SPONSIUNITY BENEFIT INFORMATION IN SCHUNITY, FOCUSING ON THOSE WHO AF	THAT IS OPEN TO ALL PI NTS CSM-M'S ESTIMATE ORS A NUMBER OF PROC EDULE H FOR DISCUSSI	ERSONS, REGARDLESS OF AB ED UNREIMBURSED COSTS O GRAMS DESIGNED TO IMPROV	ILITY TO PAY DURING FISCA F SERVICES TO THE ELDERLY VE THE HEALTH CARE IN ITS	L 2012, CSM-M'S HOSPITAL AND , UNINSURED, AND UNDERINSURED COMMUNITY REFER TO THE
4b	(Code	e ) (Expenses \$		including grants of \$	) (Revenue	\$ )
4c	(Code	e ) (Expenses \$		ıncludıng grants of \$	) (Revenue	\$ )
		·- ·				
4d		r program services  (Describe i enses \$	n Schedule O) including grants o	f \$	) (Revenue \$	١
4e		I program service expenses►\$	400,754,96	·	, ( φ	/

Form 990 (	<u> </u>
Part IV	Checklist of Required Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> " <i>Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νo
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line $1^2$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	. [	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 220			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this		103	
L	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
3	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
3	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	_		
	Sponsoring organizations maintaining donor advised funds.	8		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter	-		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
L	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
4-	Did the expansation receive any neumants for indeer tenning convices during the tay year?	1.4-		B I
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
-				

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1.	Enter the number of voting members of the governing body at the and of the tax			
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing			
	the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990	11a	Yes	
	bescribe in Schedule of the process, if any, used by the organization to review the Form 550			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
				1
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization FRHONDA ANDERSON 4425 N PORT WASHINGTON ROAD

GLENDALE, WI 53212 (414) 326-2230

## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(a) Name and Title  A verage hours par week (describe hours for related organizations in Schedule O)  See Additional Data Table  (b) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (c) Position (do not check more than one box, unless person is both an officer and a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations is not should be a director/trustee)  (describe hours for related organizations)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (describe hours for related organizations)  (describe hours for the director/trustee)  (de	Check this box if neither the organiz	•	lated o	rganı	ızatı	ons	compe	ensat	ed any current or fo	ormer officer, direct	tor, or trustee
for related organizations in Schedule Officer Schedule O) organizations	(A)	(B) Average hours per week	Positi more unles an	on (de than s per offic	C) o no n one son er ar	t che e bo: is bo nd a	eck x, oth		(D) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
See Additional Data Table		for	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		M13C)	I
	See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (describe hours	unles ar	ion (d e thai	n on son er a	e bo ıs b nd a	x, oth		Rep comp fro organiz	(D) ortable ensation m the zation (W- 9-MISC)	(E) Reportable compensatior from related organizations (W- 2/1099-	Reportable ampensation and compensation compensations		ated of other sation the ion and
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former			MISC		relat organız	
See /	Addıtıonal Data Table						-							
												+		
				<u> </u>								$\top$		
												$\top$		
				1								$\top$		
				1								$\top$		
				1								$\top$		
												$\top$		
												$\top$		
												$\top$		
												+		
-												$\top$		
1b	Sub-Total			<del></del>	<u> </u>	٠.		<u> </u>				+		
С	Total from continuation sheets	to Part VII, Sec	tion A					<b>&gt;</b>						
d	Total (add lines 1b and 1c) .							<b>P</b>		8,711,958	6,268,7	98		1,369,182
2	Total number of individuals (inc \$100,000 of reportable compe	_					above	) who	o receive	d more tha	in			
													Yes	No
3	Did the organization list any <b>fo</b> i on line 1a? <i>If</i> "Yes," complete So	•			•	•			-	•		3		No
4	For any individual listed on line organization and related organization													
5	Individual	receive or accri	e comi	• nensa	• etion	• from	manv	• unre	· ·	· · ·	or individual for	4	Yes	
•	services rendered to the organi			•					_		·	5		No
S	ection B. Independent Cor	ntractors												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax	m the organizatio												
	Na	( <b>A</b> ) ime and business ad	dress							Desci	(B) ription of services		(C Compe	
2650	CHMIDT-BARTON MALOW 0 AMERICAN DRIVE HFIELD, MI 48034									PROJECT MO	GMT		13	3,422,641
1177	SCHMIDT INC 7 W LAKE PARK DRIVE /AUKEE, WI 53224									PROJECT MA	NAGEMENT		10	,752,997
METF 4225	ROPOLITAN ANESTHESIOLOGY N DOWNER AVE REWOOD, WI 53211									ANESTHESIO	LOGY SERVICES		Ğ	,820,798
MEDI 8701	CAL COLLEGE OF WISCONSIN WATERTOWN PLANK ROAD AUKEE, WI 53226									RESIDENT &	INTERN PROGRAM			2,920,734
	NTURE LLP E WISCONSIN AVE									EHR PROJEC	T MANAGEMENT			2,539,953

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization -66

Form 99								Page <b>9</b>
Part V	<u> </u>	Statement of	of Revenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
±2 ₹2	1a	Federated cam	paıgns 1a					
듄둦	ь	Membership du	ıes <b>1b</b>					
υğ	c	Fundraising ev	ents 1c					
Æ æ	d	Related organiz	zations 1d	544,106				
% <u>`</u> E	e	Government grant	s (contributions) <b>1e</b>					
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no Noncash contri	ibutions included in	525,483				
a Co	h		s 1a-1f	▶	1,069,589			
				Business Code				
Ĭ.	2a	NET PATIENT SERV	/ICES	621990	454,307,610	454,307,610		
35 35	ь	RETAIL PHARMACY	' REVENU	446110	4,762,987	3,195,769	1,567,218	
e.	c c	DIAGNOSTIC LAB F	REVENUE	621500	1,566,930		1,566,930	
≨ ‰	d	FOOD & NUTRITIO	N .	722210	1,034,956			1,034,956
ૐ =	e	RENTAL INCOME	_	531120	740,800	740,800		
튵	f	All other progra	am service revenue		300,514		300,514	
Program Service Revenue	_	Total Addings	s 2a-2f	L .	462 712 707			
	g 3		ome (including dividen		462,713,797			
			ar amounts)					
	4		stment of tax-exempt bond	<b>⊢</b>				
	5	Royalties .		▶ [				
			(ı) Real	(11) Personal				
	6a	Gross rents						
	Ь	Less rental expenses						
	c	Rental income or (loss)						
	d	, ,	me or (loss)					
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	270					
	ь	Less cost or other basis and sales expenses	0					
	c	Gain or (loss)	270					
	d	Net gain or (los	ss)		270	270		
enne	8a	events (not inc \$	rom fundraising luding  s reported on line 1c)					
Other Revenue		See Part IV, lir	ne 18 a					
Ě	Ь		penses <b>b</b> (loss) from fundraising	ovents •				
•	с 9а	Gross income f	rom gaming activities ne 19					
	b c		a penses b (loss) from gaming acti					
	10a	Gross sales of returns and allo	inventory, less owances .					
	ь	lace cost of "	a oods sold b					
	c		oods sold <b>.   .  b</b>   (loss) from sales of inv	entory 🟲				
		Miscellaneous		Business Code				
	11a	EXPENSE TRA	NSFERS	900099	7,283,142	7,283,142		
	ь	SALES TO OU		900099	2,153,039	2,153,039		
	С		ULT\HONORARI	900099	1,074,794	1,074,794		
	d	All other reven			2,171,217	2,171,217		
	e	Total. Add lines	s 11a-11d		12,682,192			
	12	Total revenue.	See Instructions .	▶	476,465,848	470,926,641	3,434,662	1,034,956

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

	leek it Schedule o contains a response to any question in this rate ix		(B)	(c)	(D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,538,117		1,538,117	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	168,873,102	164,028,413	4,844,689	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	13,399,397	12,896,920		
9	Other employee benefits	23,889,360	22,993,509	895,851	
10	Payroll taxes	12,438,257	11,971,822	466,435	
11	Fees for services (non-employees)	, ,	, ,	·	
 а	Management	1,162,672	1,162,672		
ь	Legal	898	_,,	898	
c	Accounting				
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	32,778,880	32,778,880		
12	Advertising and promotion	1,012	1,012		
13	Office expenses	1,073,396	1,019,726	53,670	_
14	Information technology	373,634	373,634		_
15	Royalties				
16	Occupancy	16,697,436	16,697,436		
17	Travel	166,570	166,570		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	7,519	7,519		
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	27,169,203	27,169,203		
23	Insurance	1,603,608	1,603,608		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )				
a	OVERHEAD ALLO CATION	72,177,722		72,177,722	
b	PATIENT CARE SUPPLIES	51,608,047	51,608,047		
c	BAD DEBT EXPENSE	26,243,100	26,243,100		
d	HOSPITAL TAX ASSESSMENT	13,157,341	13,157,341		
e					
f	All other expenses	16,875,552	16,875,552		
25	Total functional expenses. Add lines 1 through 24f	481,234,823	400,754,964	80,479,859	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 7,025,474 915,083 1 25.218.862 2 346.914 2 Savings and temporary cash investments . . . . . . . 3 3 67.039.777 4 64.673.361 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 142,526 55,125 7 6.015.646 8 6.171.158 9 7.873.310 6.272.856 Prepaid expenses and deferred charges . . . . . . 758,329,989 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 227,097,811 b Less accumulated depreciation . . . . . 543,108,901 10c 531,232,178 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14,760,205 394,527 14 14 9,847,288 15 9,680,773 15 681,031,989 619,741,975 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 39,083,856 17 23,399,757 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 415,342,640 25 371,546,947 D . . . . 26 454,426,496 26 394,946,704 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 226,605,493 27 224,795,271 Unrestricted net assets . . . . 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 226,605,493 33 224,795,271 Total net assets or fund balances . . . . . 681,031,989 34 Total liabilities and net assets/fund balances . . . . . 619.741.975

	Check if Schedule O contains a response to any question in this Part XI			. 🔽	
1	Total revenue (must equal Part VIII, column (A), line 12)			476	165.046
2	Total expenses (must equal Part IX, column (A), line 25)	2			165,848 234,823
3	Revenue less expenses Subtract line 2 from line 1	3			68,975
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		226,6	505,493
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,9	58,753
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		224,7	95,271
Par	The Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			F	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of taudit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	☐ Separate basis ☐ Both consolidated and separated basis				1
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

### OMB No 1545-0047

Inspection

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

		ne organization	Employer ident if	ication n	ımber			
COLU	IMBIA S	Γ MARY'S HOSPITAL MILWAUKEE	39-0806315					
Da	rt I	Reason for Public Charity Status (All organizations must complete this pa		tions				
		zation is not a private foundation because it is (For lines 1 through 11, check only one box						
1		A church, convention of churches, or association of churches section 170(b)(1)(A)(i).						
2	Ė	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)						
3	,  -		nospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>					
4	Ė	A medical research organization operated in conjunction with a hospital described in <b>sect</b>		(iii) Ente	r the			
•	,	hospital's name, city, and state	, 0(5)(_)(,,)	(m) I I I I I				
5	Γ	An organization operated for the benefit of a college or university owned or operated by a	governmental uni	t describe	- d ın			
		section 170(b)(1)(A)(iv). (Complete Part II )						
6		A federal, state, or local government or governmental unit described in section 170(b)(1)	(A)(v).					
7	Γ	An organization that normally receives a substantial part of its support from a governmen described in	tal unit or from th	e general	public			
	_	section 170(b)(1)(A)(vi) (Complete Part II)						
8 9	  -	A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )  An organization that normally receives (1) more than 331/3% of its support from contribu	itiana mambarah	ın fasa sı	d are			
9	ı	receipts from activities related to its exempt functions—subject to certain exceptions, an	•	-	_	35		
		its support from gross investment income and unrelated business taxable income (less so						
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part	-	oni busine	:5565			
10	Г	An organization organized and operated exclusively to test for public safety. See section 509(a)(2).						
11	<u>'</u>	An organization organized and operated exclusively to test for public safety "See <b>section</b> ".		y out the	aurnae	oc of		
	,	one or more publicly supported organizations described in section 509(a)(1) or section 5 the box that describes the type of supporting organization and complete lines 11e through a Type I b Type II c Type III - Functionally integrated	09(a)(2) See <b>sec</b> h 11h		a)(3).	Check		
е	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	•	•	-			
f		If the organization received a written determination from the IRS that it is a Type I, Type check this box	, .	pporting o	rganız	ation,		
g		Since August 17, 2006, has the organization accepted any gift or contribution from any o following persons?						
		(i) a person who directly or indirectly controls, either alone or together with persons desc	ribed in (ii)	11m(:)	Yes	No		
		and (III) below, the governing body of the the supported organization?		11g(i)		<u> </u>		
		(ii) a family member of a person described in (i) above?		11g(ii)		<b>-</b>		
		(iii) a 35% controlled entity of a person described in (i) or (ii) above?		11g(iii)		<u> </u>		
h		Provide the following information about the supported organization(s)						

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv)  Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the US?		(vii) A mount of support?	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
	Explanation						

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493135091833

OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Political Campaign and Lobbying Activities** 

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A.

If th	e organization answered "Ye	s," to Form 990, Part IV, Line 5 (Pr			y Tax), then	
Na	ction 501(c)(4), (5), or (6) organi me of the organization LUMBIA ST MARY'S HOSPITAL MILWAUK	·			entification number	
Dar	t I-A Complete if the or	ganization is exempt under	sostion FO1/a	39-080631!		
Раг		<del></del>			7 organization.	
1	Provide a description of the or- in opposition to candidates for	ganızatıon's dırect and ındırect politic public office ın Part IV	cal campaign act	ivities on behalf of or		
2	Political expenditures			<b>•</b>	\$	
3	Volunteer hours					
Par	t I-B Complete if the or	ganization is exempt under	section 501(d	c)(3).		
1	Enter the amount of any excise	e tax incurred by the organization und	der section 4955	▶	\$	
2	Enter the amount of any excise	e tax incurred by organization manag	ers under sectior	n 4955 🕨	\$	
3	If the organization incurred a s	section 4955 tax, did it file Form 472	O for this year?		┌ Yes ┌ No	
4a	Was a correction made?				┌ Yes ┌ No	
b	If "Yes," describe in Part IV					
Par	t I-C Complete if the or	ganization is exempt under	section 501(d	c) except section 50	)1(c)(3).	
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function activities 🕨	\$	
2	Enter the amount of the filing of exempt funtion activities	organization's funds contributed to ot	her organızatıons	for section 527	\$	
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b	\$	
4	Did the filing organization file <b>I</b>	Form 1120-POL for this year?			↑ Yes  No	
5						
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0	contributions received	
		1				

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,0	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					Organization's Totals	Group Totals		
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  F17,000		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -				
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$1,500,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,00	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(á	a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo	
i	O ther activities? If "Yes," describe in Part IV	Yes		23,470
j	Total lines 1c through 1i			23,470
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ļ	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

### Part IV Supplemental Information

Dues, assessments and similar amounts from members

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1, Also, complete this part for any additional information

Identifier	Return Reference	Explanation
EXPLANATION OF LOBBYING ACTIVITIES		LOBBYING EXPENSES REPRESENT THE PORTION OF DUES PAID TO NATIONAL AND STATE HOSPITAL ASSOCIATIONS THAT IS SPECIFICALLY ALLOCABLE TO LOBBYING

1

DLN: 93493135091833

**Employer identification number** 

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

39-0806315

Par	organizations Maintaining Donor A organization answered "Yes" to Form 9		Funds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	$\ensuremath{Did}$ the organization inform all donors and donor adversions are the organization's property, subject to the		onor advised <b>Yes No</b>
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be conferring impermissible private benefit		
Par	<b>TIII</b> Conservation Easements. Complete	ıf the organızatıon answered "Yes'	' to Form 990, Part IV, line 7.
2	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreated Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	tion or pleasure) Preservation of Preservation of	a certified historic structure
	easement on the last day of the tax year		Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easement	s	2b
c	Number of conservation easements on a certified hi		2c
d	Number of conservation easements included in (c) a		2d
3	Number of conservation easements modified, transf	erred released extinguished or termina	sted by the organization during
_	the taxable year	errea, rereasea, exemgarsmea, or cermina	ited by the organization daming
4	,		
4	Number of states where property subject to conserv		
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds		Yes No
6	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation ease	ements during the year ►
7	A mount of expenses incurred in monitoring, inspect  * \$	ing, and enforcing conservation easeme	nts during the year
8	Does each conservation easement reported on line 170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?	2(d) above satisfy the requirements of s	ection
9	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's financ	
Part	Organizations Maintaining Collection Complete if the organization answered		s, or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi	d for public exhibition, education or rese	arch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research	
	(i) Revenues included in Form 990, Part VIII, line	1	<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
2	If the organization received or held works of art, his following amounts required to be reported under SFA		
а	Revenues included in Form 990, Part VIII, line 1		<b>▶</b> - \$

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tı</u>	reas	<u>ures, or Ot</u>	<u>the</u>	<u>r Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing	that a	ire a significa	nt u	se of its collection	n	
а	Public exhibition		d	Γ	Loan	orex	change progra	ams			
b	Scholarly research		e	Γ	Othe	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın hov	w the	y furthe	er the	organization'	s ex	cempt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Comple	ete ıf	the	organ	ızatıc			es" to Form 99	0,	•
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	edıary	forc	ontribu	utions	or other asse	ets i	not	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able		_	1	_		
_							-		Amo	unt	
ч С	Beginning balance							1c 1d			
d	Additions during the year						<u> </u>				
e	Distributions during the year						_	1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	•	e 21?	)					ı	Yes	∏ No
	If "Yes," explain the arrangement in Part XIV										
Pai	rt V Endowment Funds. Complete	If the organizatio		)Prior						<b>a)</b> Eour V	ears Back
1a	Beginning of year balance	(a)Current rear	(0	JEHOL	i Cai	(6)	WO TEATS DACK	(u)	Tillee Teals back (	<b>e</b> ji oui i	ears back
b	Contributions										
c	Investment earnings or losses					+					
d	Grants or scholarships					<del>                                     </del>					
u e	Other expenditures for facilities										
-	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as								
a	Board designated or quasi-endowment 🕨										
ь	Permanent endowment 🕨										
c	Term endowment ▶										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that	are hel	d and	admınıstered	for	the	Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations								3a(ii)	<u> </u>	
b	If "Yes" to 3a(II), are the related organizatio	ns listed as require	d on S	Sched	lule R?				3b		
4	Describe in Part XIV the intended uses of th	e organızatıon's en	dowm	ent fu	ınds						
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	art X	, line :	10.					
	Description of property				Cost or o		<b>(b)</b> Cost or oth basıs (other)		(c) Accumulated depreciation	( <b>d</b> ) Bo	ok value
<b>1</b> a l	and						16,151,7	785		1	.6,151,785
b E	Buildings						455,232,5	520	91,906,822	36	3,325,698
<b>c</b> l	_easehold improvements						4,405,7	762	2,170,457		2,235,305
d E	Equipment						281,929,2	$\dashv$	132,476,993	14	9,452,277
<b>e</b> (	Other						610,6	-	543,539		67,113
	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	mn (B,	), line	10(c).	) .			. ▶	53	31,232,178
									Schedule D (	Form 9	90) 2011

Part VIII Investments—Other Securities. See	<u> Form 990, Part X, line 12.</u>	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )		
Part VIII Investments—Program Related. See	Form 990 Part X line 1	3
		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
	1	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, Irr	e 15.	
(a) Descrip		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5)	
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	( <b>b</b> ) Amount	
Federal Income Taxes	(=)	
	245 242 424	
PAYABLE TO AFFILIATES	245,312,181	
PENSION/DEFERRED COMPENSATION	9,599,530	
PAYABLE TO THIRD PARTIES	3,210,073	
INTERCOMPANY DEBT TO ASCENSION HEALTH ALLIANCE	111,450,875	
OTHER LONG TERM LIABILITIES	1,974,288	
STILL EGROTERY LIABILITIES	1,374,200	
	l	

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Ret  1 Total revenue, gains, and other support per audited financial statements	eturn
3 Excess or (deficit) for the year Subtract line 2 from line 1 4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities 6 Investment expenses 7 Prior period adjustments 8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4 - 8 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Refinancial Statements included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments	eturn
4 Net unrealized gains (losses) on investments 5 Donated services and use of facilities 6 Investment expenses 6 Thore period adjustments 7 Prior period adjustments 8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4 - 8 10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Reflection of Intervenue, gains, and other support per audited financial statements 1 Total revenue, gains, and other support per audited financial statements 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12 a Net unrealized gains on investments  An other (Describe in Part XIV)  C Recoveries of prior year grants  Other (Describe in Part XIV)  2 2 2 2 2 3 3 4 4 5 5 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	eturn
5 Donated services and use of facilities  6 Investment expenses  7 Prior period adjustments  8 Other (Describe in Part XIV)  9 Total adjustments (net) Add lines 4 - 8  10 Excess or (deficit) for the year per financial statements Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Reference of the period of the support per audited financial statements	eturn
6 Investment expenses 7 Prior period adjustments 8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4 - 8 9 Excess or (deficit) for the year per financial statements Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Refinancial revenue, gains, and other support per audited financial statements	eturn
7 Prior period adjustments 8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4 - 8 9 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Ref. 1 Total revenue, gains, and other support per audited financial statements	eturn
8 Other (Describe in Part XIV) 9 Total adjustments (net) Add lines 4 - 8 10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 10 Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Reflection of Revenue per audited financial statements	eturn
9 Total adjustments (net) Add lines 4 - 8  10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Ref Total revenue, gains, and other support per audited financial statements	eturn
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9  Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Reference per	eturn
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Ref.  1 Total revenue, gains, and other support per audited financial statements	eturn
Total revenue, gains, and other support per audited financial statements	eturn
A mounts included on line 1 but not on Form 990, Part VIII, line 12  a Net unrealized gains on investments	
a Net unrealized gains on investments	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIV)	
e Add lines 2a through 2d	
<del></del>	
3 Subtract line <b>2e</b> from line <b>1</b>	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a	
b Other (Describe in Part XIV)	
c Add lines <b>4a</b> and <b>4b</b>	
Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Return
1 Total expenses and losses per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	
a Donated services and use of facilities	
b Prior year adjustments	
c Other losses	
d Other (Describe in Part XIV)	
e Add lines 2a through 2d	
3 Subtract line <b>2e</b> from line <b>1</b>	
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b Other (Describe in Part XIV)	
c Add lines <b>4a</b> and <b>4b</b>	
<del>l</del>	i
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
		PART X ASC 740 FOOTNOTE REGARDING UNCERTAIN TAX POSITIONS IN AUDITED FINANCIALS NOT APPLICABLE

## OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE **Employer identification number** 

					39-	0806315			
Pä	rt I Charity Care and	Certain O	ther Comr	munity Benefits a	t Cost				
								Yes	No
1a	Did the organization have a c	harity care po	olicy? If "No,	" skip to question 6a			1a	Yes	
b	If "Yes," is it a written policy						1b	Yes	
2	If the organization had multip care policy to the various hos		ındıcate whic	h of the following best	describes application (	of the charity			
	Applied uniformly to all ho	ospitals		Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospita	ls						
3	Answer the following based o organization's patients during	•	_	y criteria that applies	to the largest number o	of the			
а	Did the organization use Fede If "Yes," indicate which of the					care?	2-	V = =	
	□ 100%    □ 150%	_	o% <b>Г</b>	Other	%		3a	Yes	
b	Did the organization use FPG	to determine	eliaihility for	r providing discounted i	care? If				
•	"Yes," indicate which of the fo						26	V	
		_	·				3b	Yes	
	200% 250%		00%		00% Cother_				
С	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organization				
4	Did the organization's policy	provide free c	or discounted	care to the "medically	rindigent"?		4	Yes	
5a	Did the organization budget a			ted care provided und	er its financial assistar	nce policy during	5a	Yes	
b	If "Yes," did the organization	's charity car	e expenses e	exceed the budgeted ar	mount?		5b	103	No
c	If "Yes" to line 5b, as a resul care to a patient who was elig	t of budget co	nsiderations	, was the organization	unable to provide free	or discounted	5c		140
6a	Did the organization prepare							V	
	If "Yes," did the organization	•	•				6a	Yes	
OD	Complete the following table	using the wor					6b	Yes	
	worksheets with the Schedule								
7	Charity Care and Certain C			at Cost	T	Т			
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	( <b>b)</b> Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Perototal ex	
а	Charity care at cost (from Worksheet 1)	, , , , , , , , , , , , , , , , , , , ,		8,191,877		8,19	1,877	1	800 %
b	Medicaid (from Worksheet 3, column a)			97,695,929	80,533,224	17,16	2,705	3	770 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Charity Care and Means-Tested Government Programs			105,887,806	80,533,224	25,35	54,582	5	570 %
	Other Benefits			, , , , , , , , , , , , , , , , , , , ,	, ,	,			
e	Community health improvement services and community benefit operations (from			4 500 004	1 114 440	2.40	14 464	0	770.0/
f	(Worksheet 4)			4,598,904	1,114,440	3,48	34,464	U	770 %
g	(from Worksheet 5) Subsidized health services			15,100,770	4,919,033	10,18	1,737	2	240 %
h	(from Worksheet 6) Research (from Worksheet 7)								
i	Cash and in-kind contributions for community benefit (from Worksheet 8)			593,301		59	3,301	0	130 %
j ·	<b>Fotal</b> Other Benefits			20,292,975	6,033,473	14,25	9,502	3	140 %
k	Total. Add lines 7d and 7j			126,180,781	86,566,697	39,61	4,084	8	710 %

		(a) Number of activities or programs (optional)	activities or served (optional) building expense programs			(d) Direct offsetting revenue (e) Net commo building expe								(f) Perc total ex	
1	Physical improvements and housing	(													
2	Economic development														
3	Community support			8,379				8,	.379		0 9				
4	Environmental improvements							-,							
5	Leadership development and training														
6	for community members  Coalition building														
	Community health improvement			529,458				529,	458	0	120				
	advocacy			37,024				37,	024	0	010				
9	Workforce development Other		-	224,070				224,	.070	0	050				
.0	Total			798,931				798,	931	0	180				
Pai	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	<u> </u>	<u> </u>			750,	731		100				
1 2 3 4	Did the organization report bac Statement No 15? Enter the amount of the organi Enter the estimated amount of patients eligible under the org Provide in Part VI the text of t In addition, describe the costi rationale for including a portio	zation's bad d the organizat anization's ch the footnote to ng methodolog	ebt expense .  ion's bad debt earity care policy the organization gy used in deter	expense attributable  y  on's financial statem rmining the amounts	to to ents tha	2 3	 ıbes ba		1		No				
ect	ion B. Medicare														
5	Enter total revenue received fi	rom Medicare	(ıncludıng DSH	and IME)		5		436,271,262							
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		455,387,914							
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes Cost accounting system	to which any osting method the method us	shortfall reporte	ed in line 7 should be used to determine	e treate										
oct	ion C. Collection Practices	,	ist to charge rai	LIO ,	Other										
9a	Did the organization have a wr	ıtten debt coll	ection policy du	uring the tax vear?					9a	Yes					
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part V	collection po ection practice VI	licy that applied es to be followed	d to the largest num d for patients who ar	per of its e known	patien to qual	ts durn	inancial	9b	Yes					
Pa	rt IV Management Com								<del></del>						
	(a) Name of entity	entity  (b) Description of primary				pro	e) Physic ofit % or ownershi	stock							
L															
2															
3															
1							1								
5									+						
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l <b>1</b>															
12															
13		1							1						

Part	V Facility Information									
	on A. Hospital Facilities	Licensed	Gener	Childr	Teach	Ontica	Resea	ER-24	ER-other	
(list in	order of size from largest to smallest)	sed hos	General medical &	Children's hospital	Teaching hospital	al acces	Research facility	ER-24 hours	her	
	nany hospital facilities did the organization operate during x year? <b>1</b>	l hospital	cal & surgical	spital	prtol	Ortical access hospital	llty			
Namo	and address									
Name	anu auuress									Other (Describe)
2	COLUMBIA ST MARYS HOSPITAL MILWAUKEE 2323 N LAKE DRIVE MILWAUKEE, WI 53211	X	х					х		
						<u> </u>				
						<del>                                     </del>				
						<del>                                     </del>				
						<u> </u>				
						<u> </u>				
						-				
						<del>                                     </del>				
						<del>                                     </del>				

## Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):	1

			Yes	No
	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a $\Gamma$ A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d How data was obtained			
	e The health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i 「 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into			
	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c    Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a 「 Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e   Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h   Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
8	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 00000000000%			
	If "No," explain in Part VI the criteria the hospital facility used			

P	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care $\frac{300\ 0000000000000}{\%}$ If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a 🔽 Income level			
	<b>b</b> 🔽 Asset level			
	c 🔽 Medical indigency			
	d 🔽 Insurance status			
	e 🔽 Uninsured discount			
	f 🔽 Medicaid/Medicare			
	g 🔽 State regulation			
	h Cother (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🔽 The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	${f c}$ The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d 🔽 The policy was posted in the hospital facility's admissions offices			
	e The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g   Other (describe in Part VI)			
Bil	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	١		l
4.5	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
13	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a 🔽 Reporting to credit agency			
	<b>b</b> Lawsuits			
	c Liens on residences			
	d F Body attachments or arrests			
	e Cother similar actions (describe in Part VI)			Į
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			l
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged  • Reporting to credit agency			
	b Lawsuits			
	<u>-</u>			
	Liens on residences			
	d Body attachments			
17	e Other similar actions (describe in Part VI)			
1/	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills			
	d Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy			
	e C Other (describe in Part VI)	1		

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

20

21

Νo

Νo

### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

chedule	H (For	m 990) 2011	
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Page **7** 

Part V Facility Information (continue
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?		
Name and address	Type of Facility (Describe)	
1 See Additional I		
2		
3		
4		
5		
6		
7		
8		
9		
10		

### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
		PART I, LINE 6A CSM HOSPITAL MILWAUKEE PREPARES AND FILES AN ANNUAL COMMUNITY BENEFIT PLAN REPORT WITH THE WISCONSIN HOSPITAL ASSOCIATION ("WHA") THE INFORMATION ON THIS REPORT INCLUDES INFORMATION ONLY FOR CSM MILWAUKEE AND NOT ANY OF ITS AFFILIATED HOSPITALS

Identifier	ReturnReference	Explanation
Identifier		Explanation  PART I, LINE 7 THE COST OF PROVIDING CHARITY CARE, MEANS TESTED GOVERNMENT PROGRAMS, AND COMMUNITY BENEFIT PROGRAMS IS ESTIMATED USING INTERNAL COST DATA, AND IS CALCULATED IN COMPLIANCE WITH CATHOLIC HEALTH ASSOCIATION ("CHA") GUIDELINES THE ORGANIZATION USES A COST ACCOUNTING SYSTEM THAT ADDRESSES ALL PATIENT SEGMENTS (FOR EXAMPLE, INPATIENT, OUTPATIENT, EMERGENCY ROOM, PRIVATE INSURANCE, MEDICAID, MEDICARE, UNINSURED, OR SELF PAY) THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE AMOUNTS REPORTED IN THE TABLE FOR CERTAIN CATEGORIES IN THE TABLE, THIS WAS A COST ACCOUNTING SYSTEM, IN OTHER CATEGORIES, A SPECIFIC COST-TO-CHARGE RATIO WAS APPLIED PART I, LINE 7 THE TOTAL AMOUNT OF CHARITY CARE AND OTHER COMMUNITY BENEFIT AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT REPORT BY THE AMOUNT OF COMMUNITY BUILDING ACTIVITIES REPORTED ON PART II OF SCHEDULE H THE IRS DOES NOT CONSIDER COMMUNITY BUILDING ACTIVITIES TO BE COMMUNITY BENEFIT, HOWEVER, THESE COSTS ARE INCLUDED IN THE ANNUAL COMMUNITY BENEFIT AMOUNT AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT REPORT AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT REPORT AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT AMOUNT AS REPORTED IN THE ANNUAL COMMUNITY BENEFIT REPORT PART I, LINE 7G THE ORGANIZATION EMPLOYS ITS PHYSICIANS AT ITS HOSPITALS AND PHYSICIAN
		CLINICS, SO THE ASSOCIATED COSTS AND CHARGES RELATING TO THOSE PHYSICIAN SERVICES ARE INCLUDED IN ALL RELEVANT CATEGORIES IN PART I
<u> </u>	ı	production in the management of the option o

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
		PART I, L7 COL(F) THE AMOUNT OF BAD DEBT EXPENSE REPORTED ON FORM 990, PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGES IN PART I, LINE 7, COLUMN (F) IS \$26,243,100

Schedule H (Form 990) 2011		Page :
I dentifier	ReturnReference	Explanation
		PART II OTHER COMMUNITY PROGRAMS AND SERVICES ARE DELIVERED ON A PROACTIVE BASIS FROM THE
		COMMUNITY BENEFIT PLAN GOALS HIGHLIGHTS OF PLAN
		GOALS INCLUDE WORK TO IMPROVE INFANT MOR TALITY, PROGRAMS AT SETON DENTAL CLINIC TO SUPPORT ORAL
		HEALTH ACCESS, PARTICULARLY FOR CH ILDREN, IMPROVEMENT IN ACCESS TO PRIMARY AND SECONDARY
		CARE, IMPROVED EDUCATION AND ACCESS REGARDING
		CANCER SCREENING AND COLLABORATION WITH THE MILWAUKEE HEALTH CARE PARTNERSHIP INFANT
		MORTALITY, PARTICULARLY AMONG THE AFRICAN
		AMERICAN COMMUNITY IN MILWAUKEE, IS A PAR TICULAR HEALTH ISSUE NEEDING IMPROVEMENT CSM
		HAS BEEN AN IMPORTANT COLLABORATOR IN CITY A ND
		STATE EFFORTS TO IMPROVE BIRTH OUTCOMES AND REDUCE INFANT MORTALITY RATES IN MILWAUKEE CSM
		HAS SUPPORTED THE LIFECOURSE INITIATIVE FOR
		PARTNERSHIP FOR INITIATION OF A FIVE YEAR FUNDED
		PLAN FOR MORTALITY IMPROVEMENT A PARTICULAR
		CSM FOCUS HAS BEEN THAT OF SAFE SLEEP INITIATIVES TO ASSURE THAT INFANTS HAVE A SAFE P LACE TO SLEEP
		BY PROVIDING PACK AND PLAY CRIBS FOR MOTHERS WITHOUT A DEDICATED INFANT SLEE P SPACE
		ADDITIONALLY, PARENTS ARE EDUCATED ABOUT THE
		IMPORTANCE OF AN INFANT SLEEPING ON HIS BACK THROUGH A "BACK TO SLEEP" CAMPAIGN OF INFANT
		APPAREL WITH THAT MESSAGE IMPRINTED PRENATAL
		EDUCATION IS DELIVERED IN A COMMUNITY SETTING THROUGH CSMS BLANKET OF LOVE PROGR AM LACK OF
		ACCESS TO ORAL HEALTH CARE HAS ALSO BEEN
		IDENTIFIED IN THE NEEDS ASSESSMENT C SM MILWAUKEE SPONSORED THE SMART SMILES PROGRAM
		OF SCHOOL-BASED ORAL HEALTH CARE TO SERVE 4,000
		CHILDREN IN FISCAL 2012 DENTIST ASSESSMENT, ORAL HYGIENE CARE, DENTAL SEALANTS AND FLUORIDE
		TREATMENTS ARE PROVIDED IN MORE THAN 30 SCHOOLS TO MEET THESE NEEDS THE ST ELIZ ABETH ANN SETON
		DENTAL CLINIC SERVES AS THE URGENT DENTAL CARE
		PROVIDER FOR UNINSURED PEOP LE IN MILWAUKEE, BOTH CHILDREN AND ADULTS ACCESS TO PRIMARY CARE
		HAS BEEN IMPROVED IN MIL WAUKEE THROUGH THE
		WORK OF ST BENS CLINIC FOR THE HOMELESS AND THE COMMUNITY CHRONIC DISE ASE MANAGEMENT (CCDM)
		CLINIC TO TREAT HYPERTENSION AND DIABETES
		THROUGH CHURCH PARTNERSHIP S ADDITIONALLY CSM SPONSORS MEDICAL RESIDENCY PROGRAMS THROUGH
		CSM FAMILY HEALTH CENTER A ND THE CSM OB/GYN CLINIC THE COLUMBIA COLLEGE OF NURSING SPONSORS
		EL CENTRO DE SALUD TO P ROVIDE HEALTH EDUCATION,
		SCREENING AND SERVICE THROUGH A PRIMARY EDUCATION SYSTEM IN AN IM POVERISHED AREA OF
		MILWAUKEE CSM CO-SPONSORSHIP OF THE SATURDAY
		FREE CLINIC WITH THE MEDI CAL COLLEGE OF WISCONSIN ALSO DELIVERS HEALTH SCREENING AND
		BASIC HEALTH CARE TO UNINSURED PEOPLE SPECIALTY CARE ACCESS HAS BEEN IMPROVED THROUGH THE WORK
		OF THE MILWAUKEE HEALTH CARE PARTNERSHIP, (MHCP)
		A COLLABORATION OF MILWAUKEES FIVE HEALTH SYSTEMS AND FOUR FEDERA LLY QUALIFIED HEALTH
		CENTERS ONE PROGRAM TARGETS UNINSURED PEOPLE
		FROM THE FQHCS AND FROM AREA FREE CLINICS FOR ACCESS TO SPECIALTY CARE THE SPECIALTY ACCESS
		FOR UNINSURED PROGRA M (SAUP) PAIRS HOSPITALS WITH FOHCS AND FREE CLINICS TO DELIVER SPECIALTY
		CARE FOR PRIMARY CARE PATIENTS ADDITIONALLY, THE
		MHCP COLLABORATES WITH STATE AND COUNTY RESOURCES TO PLA N FOR IMPROVEMENT IN
		BEHAVIORAL HEALTH DELIVERY IN MILWAUKEE COUNTY
		THIS ADVISORY WORK CO NTINUES THROUGH PARTICIPATION BY CSM VICE-PRESIDENTS AND
		DIRECTORS A HIGHLIGHT OF CANCER SCREENING IS THE
		USE OF A MOBILE MAMMOGRAPHY DIGITAL COACH TO DELIVER BREAST SCREENING WIT HIN COMMUNITY
		SETTINGS THIS IS PARTICULARLY IMPORTANT FOR PARTNERSHIP WITH CENTRAL CITY C HURCHES TO
		IDENTIFY WOMEN WHO OTHERWISE WOULD NOT ACCESS
		TRADITIONAL HOSPITAL BASED SCREEN ING OFTEN CHURCH PARTNERSHIPS SUPPORT CSM'S WORK IN THE
		COMMUNITY CSM PARISH NURSES WORK WITH MORE
		THAN 40 CHURCHES OF THE NORTHWEST CHURCH OF GOD IN CHRIST (COGIC) JURISDICTION UNDER A LOCAL
		BISHOP TO DELIVER HEALTH EDUCATION AND SCREENING THROUGH COMMUNITY HEALTH WO RKERS
		AND CHURCH HEALTH LIAISONS THROUGH A PROGRAM
		CALLED THE COGIC COVENANT PARTNERSHIP IS A KEY ELEMENT IN COMMUNITY BENEFIT ACTIVITIES OF CSM A
		PARTICULARLY STRONG PARTNER THE SE ACTIVITIES
		HAS BEEN THE MEDICAL COLLEGE OF WISCONSIN IN SPONSORSHIP OF PROGRAMS CSM CO LLABORATES WITH
		THE MEDICAL COLLEGE OF WISCONSIN IN SPONSORING
		THE FOLLOWING - THE FAMILY HEALTH CENTER, A RESIDENCY-BASED FAMILY MEDICINE CLINIC THAT
		PROVIDES PRIMARY CARE TO MORE THAN 9,000 INDIVIDUALS IN THE COMMUNITY - THE OB/GYN CLINIC,
		A RESIDENCY-BASED PROGRAM TH AT SERVES OVER 150
		PATIENTS, 250 OB APPOINTMENTS PER MONTH, AND 325 DELIVERIES PER YEAR - THE CHRONIC DISEASE
		MANAGEMENT CLINIC, WHICH SCREENS AND MANAGES
		HYPERTENSION, DIABETES, O BESITY, AND SMOKING FOR LOWINCOME ADULTS THROUGH A CLINIC BASED IN A
		FOOD PANTRY - THE SATURDAY CLINIC FOR THE
		UNINSURED, WHICH USES MEDICAL STUDENTS AND VOLUNTEER PHYSICIANS TO SERVE HUNDREDS OF
		UNINSURED PATIENTS EACH YEAR ALL OF THESE
		SERVICES ARE REPORTED AS PART OF THE COMMUNITY BENEFIT EXPENSES IN SECTION H ADDITIONALLY CSM
		PARTICIPATES IN COMMUNITY BUILDING ACTIVITIES
		THROUGH PROGRAMS SUCH AS INROADS, WHICH IS AN OPPORTUNITY FOR CULTURA LLY DIVERSE COLLEGE
		STUDENTS TO SERVE AN INTERNSHI
		Schedule H (Form 990) 201

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
		POVER SUMMER BREAK TO FAMILIARIZE THEMSELVES WITH THE CHALLENGES AND OPPORTUNITIES IN HEA LTH CARE AND GAIN REAL WORLD EXPERIENCE INROADS IS REFLECTED IN THE COMMUNITY BUILDING SE CTION OF THE REPORT

		PART III, LINE 4 THE ORGANIZATION IS A PART OF THE
		COLUMBIA ST MARY'S, INC CONSOLIDATED AUDIT AND FURTHER INCLUDED AS PART OF THE ASCENSION HEALTH CONSOLIDATED AUDITED FINANCIALS THE FOOTNOTE THAT REFERENCES BAD DEBT EXPENSE IN THE FISCAL 2012 CONSOLIDATED AUDITED FINANCIALS IS AS FOLLOWS "THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF EXPECTED NET COLLECTIONS CONSIDERING ECONOMIC CONDITIONS, HISTORICAL EXPERIENCE, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE OFF EXPERIENCE BY PAYOR CATEGORY, INCLUDING THOSE AMOUNTS NO COVERED BY INSURANCE THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE ANY MODIFICATIONS TO THE PROVISION FOR BAD DEBTS TO ESTABLISH AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS AFTER SATISFACTION OF AMOUNTS DUE FROM INSURANCE AND REASONABLE EFFORTS TO COLLECT FROM THE PATIENT HAVE BEEN EXHAUSTED, THE ORGANIZATION FOLLOWS ESTABLISHED GUIDELINES FOR PLACING CERTAIN PAST DUE PATIENT BALANCES WITH COLLECTION AGENCIES, SUBJECT TO THE TERMS OF CERTAIN RESTRICTIONS ON COLLECTION EFFORTS AS DETERMINED BY THE ORGANIZATION FOLLOWS
<u> </u>	ļ	IN ACCORDANCE WITH THE ORGANIZATION'S POLICIES "

Identifier	ReturnReference	Explanation
		PART III, LINE 8 ASCENSION HEALTH AND RELATED HEALTH MINISTRIES FOLLOW THE CATHOLIC HEALTH ASSOCIATION ("CHA") GUIDELINES FOR DETERMINING COMMUNITY BENEFIT CHA COMMUNITY BENEFIT REPORTING GUIDELINES SUGGEST THAT MEDICARE SHORTFALL IS NOT TREATED AS COMMUNITY BENEFIT

Identifier	ReturnReference	Explanation
		PART III, LINE 9B THE ORGANIZATION HAS A WRITTEN DEBT COLLECTION POLICY THAT ALSO INCLUDES A PROVISION ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE IF A PATIENT QUALIFIES FOR CHARITY OR FINANCIAL ASSISTANCE CERTAIN COLLECTION PRACTICES DO NOT APPLY

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 9 ALL PATIENTS WITH INCOME LESS THAN 200% OF THE FEDERAL POVERTY LEVEL WILL BE ELIGIBLE FOR 100% CHARITY CARE WRITE-OFF OF THE CHARGES FOR SERVICES THAT HAVE BEEN PROVIDED ELIGIBILITY MAY BE DETERMINED AT ANY POINT IN THE REVENUE CYCLE FINANCIAL COUNSELORS PROVIDE ASSISTANCE TO THE PATIENTS TO DETERMINE IF THEY ARE ELIGIBLE FOR MEDICAID OR OTHER PUBLIC ASSISTANCE IN ORDER TO QUALIFY FOR CHARITY CARE CREDIT REPORTS OR OTHER SIMILAR REPORTS MAY BE RUN TO VERIFY INFORMATION PROVIDED

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 10 PATIENTS WITH INCOMES ABOVE 300% OF THE POVERTY LEVEL MAY BE ELIGIBLE FOR SOME LEVEL OF DISCOUNT BASED ON A SUBSTANTIVE ASSESSMENT OF THEIR ABILITY TO PAY THE ASSESSMENT CONSIDERS TOTAL INCOME AND DOLLAR AMOUNT OF PATIENT RESPONSIBILITY ON A SLIDING SCALE A MEANS TEST IS PERFORMED THAT CONSIDERS INCOME, TOTAL MEDICAL BILL OBLIGATIONS, MORTGAGE PAYMENTS, UTILITY PAYMENTS, NUMBER OF FAMILY MEMBERS, AND ANY DISABILITY CONSIDERATIONS PATIENTS WHO DO NOT QUALIFY FOR CHARITY CARE, BUT ARE IN NEED OF FINANCIAL ASSISTANCE, WILL BE OFFERED APPROPRIATE EXTENDED PAYMENT TERMS OR OTHER PAYMENT OPTIONS THAT TAKE INTO ACCOUNT THE PATIENT'S FINANCIAL STATUS

Identifier	ReturnReference	Explanation
COLUMBIA ST MARY'S HOSPITAL MILWAUKEE		PART V, SECTION B, LINE 19D ALL PATIENTS ELIGIBLE FOR FINANCIAL ASSISTANCE RECEIVE A MINIMUM DISCOUNT OF 40% OFF GROSS CHARGES FOR SERVICES PROVIDED TO THEM

Identifier	ReturnReference	Explanation
Identifier		Explanation  PART VI, LINE 2 THE COLUMBIA ST MARY'S HOSPITAL MILWAUKEE COMMUNITY BENEFIT PROCESS IS COORDINATED THROUGH THE WORK OF THE MILWAUKEE COMMUNITY BENEFIT COMMITTEE (MCBC) THE MCBC IS GUIDED BY THE MISSION STATEMENT OF CSM AND A COMMUNITY BENEFIT PHILOSOPHY STATEMENT THE COMMITTEE IS COMPRISED OF ADMINISTRATIVE LEADERSHIP, MANAGERS, AND STAFF INVOLVED IN DIRECT SERVICE TO VULNERABLE PEOPLE TWO REPRESENTATIVES OF THE CSM PATIENT FAMILY ADVISORY COMMITTEE PARTICIPATE IN THE MCBC THE MCBC ROLES INCLUDE THE FOLLOWING - DEVELOP COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) TO DETERMINE MILWAUKEE COUNTY NEEDS- REVIEW CHNA AND CREATE COMMUNITY BENEFIT PLAN TO ADDRESS NEEDS- INCORPORATE COMMUNITY BENEFIT PLAN GOALS IN THE CSM INTEGRATED STRATEGIC, OPERATIONAL AND FINANCIAL PLAN (150FP) FOR BOARD LEVEL APPROVAL AND SUBMISSION TO ASCENSION HEALTH SYSTEM - DEVELOP A STRATEGY TO MEASURE AND INCREASE THE IMPACT OF COMMUNITY BENEFIT PLAN ELEMENTSTHE NEEDS ASSESSMENT IN FY 12 INVOLVED THE GATHERING OF SECONDARY INFORMATION ABOUT MILWAUKEE COUNTY FROM VARIED PUBLIC SOURCES INCLUDING STATE DATA, MILWAUKEE COUNTY DATA AND CITY OF MILWAUKEE DATA THE MOST REMARKABLE NEEDS FOR THE SERVICE AREA INCLUDED ADDRESSING INFANT MORTALITY ISSUES, IMPROVING ACCESS TO ORAL HEALTH CARE, PARTICULARLY FOR CHILDREN, IMPROVING ACCESS TO
		PRIMARY AND SPECIALTY CARE, AND IMPROVING HEALTH DISPARITIES, PARTICULARLY REGARDING CANCER SCREENING

Identifier	ReturnReference	Explanation
raciniti	Recumented	PART VI, LINE 3 CSM HOSPITAL MILWAUKEE ATTEMPTS TO IDENTIFY PATIENTS WHO MAY BE ELIGIBLE FOR CHARITY OR DISCOUNTED CARE AS OUTLINED IN THE CHARITY CARE POLICY DURING THE PRE-REGISTRATION, REGISTRATION, ADMISSIONS AND DISCHARGE PROCESSES A COPY OF THE CHARITY CARE POLICY IS POSTED IN THE EMERGENCY ROOM, AND A SUMMARY OF THE POLICY IS PROVIDED TO PATIENTS WITH ADMISSION AND DISCHARGE PAPERWORK CSM
		HOSPITAL MILWAUKEE HAS TRAINED FINANCIAL COUNSELORS AVAILABLE TO DISCUSS PAYMENT OPTIONS TO THE PATIENTS UPON MAKING AN APPOINTMENT, THE FINANCIAL COUNSELORS WILL MEET WITH THE PATIENT TO DETERMINE WHAT OTHER FINANCIAL ASSISTANCE PROGRAMS FOR WHICH THE PATIENT MAY QUALIFY

Identifier	ReturnReference	Explanation
		PART VI, LINE 4 CSM HOSPITAL MILWAUKEE SERVES A PRIMARY SERVICE AREA OF EASTERN MILWAUKEE
		COUNTY, FROM THE NEAR SOUTH SIDE OF MILWAUKEE
		NORTH THROUGH OZAUKEE COUNTY CSM HOSPITAL
		MILWAUKEE IS LOCATED IN AN URBAN COMMUNITY WITHIN MILWAUKEE COUNTY THE POPULATION OF
		MILWAUKEE COUNTY IS APPROXIMATELY 953,000, WITH
		OVER 20% OF THE HOUSEHOLDS LIVING AT OR BELOW
		FEDERAL POVERTY GUIDELINES THE MEDIAN INCOME IS
		APPROXIMATELY \$43,000, OVER 46% OF THE
		POPULATION IS A MINORITY, AND APPROXIMATELY 16%
		OF THE POPULATION SPEAK A LANGUAGE OTHER THAN
		ENGLISH THE SERVICE AREA IS VARIED, WITH SOME
		SECTORS HAVING HIGH INCOMES AND MANY HEALTH
		RESOURCES WHILE OTHER HIGH ADMISSION ZIP CODES
		ARE LOCATED IN THE IMPOVERISHED CENTRAL CITY AND
		IN MEDICALLY UNDERSERVED AREAS SEVERAL HIGH
		ADMITTING ZIP CODES FOR CSM HAVE A HIGH PROPORTION OF AFRICAN AMERICAN PEOPLE AND TWO
		HIGH ADMITTING ZIP CODES HAVE HIGH PROPORTIONS
		OF PEOPLE OF HISPANIC BACKGROUND ADDRESSING
		THE HEALTH DISPARITY ISSUES OF THESE POPULATIONS
		IS AN IMPORTANT PART OF THE COMMUNITY BENEFIT
		SERVICE OF CSM HOSPITAL MILWAUKEE IN FISCAL 2012,
		CSM HOSPITAL MILWAUKEE SERVED 272,841 PATIENTS
		AND PROVIDED \$8,191,877 IN TRADITIONAL CHARITY
		CARE (AT COST), \$17,162,705 IN UNPAID COSTS OF
		PUBLIC PROGRAMS, \$8,060,156 IN UNINSURED
		DISCOUNTS AND \$15,058,432 IN OTHER COMMUNITY
		PROGRAMS AND SERVICES, WHICH ARE REPORTED ON
		PART I, LINE 7J AND PART II DISCOUNTS FOR THE UNINSURED AND UNDERINSURED ARE NOT INCLUDED IN
		PARTS I OR II OF SCHEDULE H
<u> </u>	I	Schodulo H (Form 990) 2011

Identifier	ReturnReference	Explanation
Identifier		PART VI, LINE 6 CSM HOSPITAL MILWAUKEE IS PART OF THE CSM HEALTH SYSTEM, WHICH CONTRIBUTES TO THE POSITIVE HEALTH STATUS OF THE COMMUNITIES IT SERVES CSM IS AN ORGANIZATION COMPRISED OF THREE HOSPITALS, 61 COMMUNITY CLINICS, THE COLUMBIA COLLEGE OF NURSING, SETON CHILDREN'S SCHOOL (CLOSED IN JUNE 2012), A PARTNERSHIP WITH THE ORTHOPAEDIC HOSPITAL OF WISCONSIN, AND FOUR URGENT CARE CENTERS CSM PROVIDES CARE FOR INDIVIDUALS AND FAMILIES THROUGHOUT MILWAUKEE, OZAUKEE, WASHINGTON, AND SHEBOYGAN COUNTIES - WITH MORE THAN 160 YEARS OF SERVICE TO INDIVIDUALS AND FAMILIES IN THESE COMMUNITIES AS A MEMBER OF ASCENSION HEALTH, THE NATION'S LARGEST CATHOLIC HEALTHCARE SYSTEM, CSM CONTINUES TO BUILD AND STRENGTHEN SUSTAINABLE COLLABORATIVE EFFORTS THAT BENEFIT THE HEALTH OF INDIVIDUALS, FAMILIES, AND SOCIETY AS A WHOLE THE GOAL OF CSM IS TO PERPETUATE THE HEALTH MISSION OF THE CHURCH CSM FURTHERS THIS GOAL THROUGH DELIVERY OF PATIENT SERVICES, CARE TO THE ELDERLY AND INDIGENT, PATIENT EDUCATION AND HEALTH
		AWARENESS PROGRAMS FOR THE COMMUNITY, AND MEDICAL RESEARCH OUR CONCERN FOR ALL HUMAN LIFE AND DIGNITY OF EACH PERSON LEADS THE ORGANIZATION TO PROVIDE MEDICAL SERVICES TO ALL PEOPLE IN THE COMMUNITY WITHOUT REGARD TO THE
		PATIENT'S RACE, CREED, NATIONAL ORIGIN, ECONOMIC STATUS, OR ABILITY TO PAY CSM EMPLOYS A COMMUNITY BENEFIT PHILOSOPHY IN PROGRAM PLANNING AND IMPLEMENTATION CSM PROVIDES FOR THE HEALTH OF THE COMMUNITY THROUGH FINANCIAL SUPPORT PROVIDED TO PATIENTS BY FINANCIAL
		DISCOUNTS AND CONTRACTS, BY DEVELOPING CLINICS AND SERVICES FOR SPECIFIC VULNERABLE GROUPS, BY SPONSORING COMMUNITY EDUCATION AND TRAINING AND BY COLLABORATING WITH GOVERNMENT PROGRAMS DURING FISCAL 2012, THE CSM SYSTEM PROVIDED \$57,420,370 IN COMMUNITY HEALTH BENEFIT
		SERVICES, INCLUDING SUBSIDIZED HEALTH CARE, PROFESSIONAL EDUCATION, FINANCIAL CONTRIBUTIONS AND COMMUNITY BUILDING ACTIVITIES IN ADDITION, THE ORGANIZATION'S GOVERNING BODY IS COMPRISED OF LOCAL COMMUNITY LEADERS AND PHYSICIANS, THE MAJORITY OF WHOM
		RESIDE WITHIN THE COMMUNITIES CSM SERVES AND ARE NEITHER EMPLOYEES NOR CONTRACTORS OF THE ORGANIZATION, NOR FAMILY MEMBERS THEREOF THE HOSPITAL EXTENDS MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN ITS COMMUNITY, HOWEVER, THE CLINICS WITHIN THE ORGANIZATION ARE SERVED
		BY PHYSICIANS AFFILIATED WITH CSM

## Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

## Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year? <b>34</b>	
Name and address	Type of Facility (Describe)
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221 AIRPORT MEDICAL CLINIC	CLINIC
4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE,WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE,WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE,WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE,WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET	CLINIC
MILWAUKEE,WI 53221 AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET  MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET  MILWAUKEE WI 53221	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET  MILWAUKEE, WI 53221	CLINIC
MILVANOREL, WI 33221	I

Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Recognized as a Hospital Facility	
Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year? <b>34</b>	
Name and address	Type of Facility (Describe)
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221 AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221 AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221  AIRPORT MEDICAL CLINIC  4848 S 6TH STREET  MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
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AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET MILWAUKEE, WI 53221	CLINIC
AIRPORT MEDICAL CLINIC 4848 S 6TH STREET	CLINIC
MILWAUKEE, WI 53221	

**Compensation Information** 

DLN: 93493135091833

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE **Employer identification number** 

39-0806315

Pa	It I Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ide any relevant information regarding these items			
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement orprovision of all the expenses des			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executive			2		
3	Indicate which, if any, of the following the organiza organization's CEO/Executive Director Check all					
	▼ Compensation committee	<u>~</u>	Written employment contract			
	✓ Independent compensation consultant	V	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	, Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	ol paymen	t?	4a	Yes	
b	Participate in, or receive payment from, a supplem	nental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and i	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only n	nust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	A, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	A, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII subject to the initial contract exception described					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow t section 53 $4958-6(c)$ ?	he rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D</b> ) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Additional Data Table							

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	LINES 4A-B	SEVERANCE AMOUNTS PAID IN FY12 INCLUDE AMY MARQUARDT \$172,749 KAROL MARCIANO \$167,578 ELIGIBLE EXECUTIVES PARTICIPATE IN A PROGRAM THAT PROVIDES FOR SUPPLEMENTAL RETIREMENT BENEFITS THE PAYMENT OF BENEFITS UNDER THE PROGRAM, IF ANY, IS ENTIRELY DEPENDENT UPON THE FACTS AND CIRCUMSTANCES UNDER WHICH THE EXECUTIVE TERMINATES EMPLOYMENT WITH THE ORGANIZATION BENEFITS UNDER THE PROGRAM ARE UNFUNDED AND NON-VESTED DUE TO THE SUBSTANTIAL RISK OF FORFEITURE PROVISION, THERE IS NO GUARANTEE THAT THESE EXECUTIVES WILL EVER RECEIVE ANY BENEFIT UNDER THE PROGRAM ANY AMOUNT ULTIMATELY PAID UNDER THE PROGRAM TO THE EXECUTIVE IS REPORTED AS COMPENSATION ON FORM 990, SCHEDULE J, PART II, COLUMN B IN THE YEAR PAID THE FILING ORGANIZATION, CSMM, DID NOT CONTRIBUTE TO THE SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN FOR ANY OF THE EXECUTIVES THIS FISCAL YEAR
	7	BOARD MEMBERS, OFFICERS, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES WHO ARE EMPLOYED BY THE CSM ORGANIZATIONS AND ARE MEDICAL DOCTORS ARE ELIGIBLE TO RECEIVE A PERCENTAGE OF THE REVENUE GENERATED FROM PATIENTS THEY SERVE, BASED ON ESTABLISHED GUIDELINES OFFICERS AND KEY EMPLOYEES PARTICIPATE IN A MANAGEMENT INCENTIVE PLAN, WHEREBY CERTAIN FINANCIAL TRIGGERS OF THE CSM SYSTEM AS APPROVED BY THE BOARD MUST BE MET BEFORE ANY ELIGIBLE EMPLOYEE MAY RECEIVE PAYMENT OF THE INCENTIVE ONCE THE TRIGGER IS MET, THE INCENTIVE IS MEASURED BASED ON VARIOUS ESTABLISHED GOALS, INCLUDING OPERATING MARGIN, PATIENT SATISFACTION, QUALITY, AND PRODUCTIVITY

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
KEVIN GONIU MD	(I) (II)	0 530,364	0 41,000	0 19,741	0 66,148	0 54,917	0 712,170	0 0
MARK R TAYLOR	(I) (II)	0 482,149	0 217,343	0 114,348	0 18,446	0 25,269	0 857,555	0
LEO P BRIDEAU	(1) (11)	0 388,367	0 436,894	0 184,723	0 13,475	0 24,152	0	0
RHONDA ANDERSON	(ı) (ıı)	0 377,857	0 11,698	0 21,521	0 48,250	0 12,917	0	0
AMY MARQUARDT	(ı) (ıı)	0 99,244	0 88,808	0 199,913	0 2,079	0 2,543	0 392,587	0
CHERYL HILL	(I) (II)	0 242,867	0 8,613	0 35,301	0 63,865	0 18,255	0	0
DAVID H SHAPIRO MD	(ı) (ıı)	0 279,606	0 18,413	0 32,905	0 64,682	0 4,782	0	0
GERRI LIETZ- STAFFILENO	(ı) (ıı)	0 220,696	0 28,354	0 63,650	0 83,685	0 20,234	0	0
KAROL MARCIANO	(ı) (ıı)	0 94,745	0 57,192	0 216,546	0 2,095	0 6,781	0 377,359	0
MARY PAUL	(ı) (ıı)	0 374,334	0 207,246	0 94,530	0 33,791	0 10,385	0	0
SUE SANICOLA	(ı) (ıı)	0 175,160	0	0 48,568	0 31,132	0 23,894	0	0
WILLIAM HART	(ı) (ıı)	291,124 0	10,122	50,778 0	24,066	15,563		0
DEBORAH FRIBERG	(ı) (ıı)	459,908 0	7,706 0	22,376 0	12,250 0	27,754 0	529,994 0	0
BRUCE MCCARTHY	(I) (II)	0 527,284	0 3,282	0 4,370	0 9,846	0 30,574	0 575,356	0
CONSTANCE J BRADLEY	(I) (II)	200,299 0	0	18,443 0	29,139 0	11,052	258,933 0	0
DAVID OLSON	(I) (II)	0 298,770	0 4,848	0 17,548	0 2,825	0 15,869	0 339,860	0
ROBERT B ROTH MD	(I) (II)	1,620,322	56,500 0	21,402	32,036	91,887		0
ROBERT L HUXLEY MD	(I) (II)	1,487,632 0	15,500 0	7,524 0	37,846 0	92,255 0	1,640,757 0	0

### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred		(E) Total of columns	<b>(F)</b> Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	benefits (B)(ı)-(D)		
DAVID W GRAMBOW MD	(II)	1,252,963 0	36,522 0	19,122 0	25,493 0	83,405 0	1,417,505 0	0	
SANJAY S DESHPANDE MD	(I) (II)	1,433,698 0	276,854 0	17,221 0	12,250 0	81,359 0	1,821,382 0	0	
ANDREW J FEIRING MD	(I) (II)	751,514 0	631,331 0	23,097 0	37,275 0	64,661 0	1,507,878 0	0	

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DLN: 93493135091833

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public **Inspection** 

OMB No 1545-0047

Employer identification number Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE Part I **Excess Benefit Transactions** (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (g)Written (e) In Approved or from the (a) Name of interested person and (c)Original default? by board or (d)Balance due agreement? organization? principal amount purpose committee? Τо From Yes No Yes No Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c) A mount of grant or type of assistance and the organization

Part IV Business Transactions Involving Interested Pers
---------------------------------------------------------

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ili aliswereu Tes Oli	TOTTI 330, Part IV, III	16 Z0a, Z0b, 01 Z0c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization			Yes	No
(1) DAVID SHAPIRO MD	KEY EMPLOYEE		SPOUSE IS ALSO EMPLOYED BY CSM SYSTEM ALL COMPENSATION IS DETERMINED IN ACCORDANCE WITH PAYROLL POLICY GUIDELINES		No

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

OMB No 1545-0047

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Inspection

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Employer identification number

39-0806315

	1	
ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	CSM-M HAS A SINGLE CORPORATE MEMBER, CSM
	FORM 990, PART VI, SECTION A, LINE 7A	CSM-M HAS A SOLE MEMBER, HAS A SINGLE CORPORATE MEMBER, CSM, WHO HAS THE ABILITY TO ELECT MEMBERS TO THE GOVERNING BODY OF CSM-M
	FORM 990, PART VI, SECTION A, LINE 7B	ALL DECISIONS THAT HAVE A MATERIAL IMPACT TO CSM-M'S FINANCIAL INFORMATION OR CORPORATION AS A WHOLE ARE SUBJECT TO APPROVAL BY ITS SOLE CORPORATE MEMBER, CSM
	FORM 990, PART VI, SECTION B, LINE 11	MANAGEMENT, INCLUDING CERTAIN KEY EMPLOYEES, WORKS DILIGENTLY TO COMPLETE THE FORM 990 AND ATTACHED SCHEDULES IN A THOROUGH MANNER MANAGEMENT PRESENTS THE FORM TO THE BOARD, OR A DESIGNATED COMMITTEE, TO REVIEW AND ANSWER ANY QUESTIONS PRIOR TO FILING THE RETURN, ALL BOARD MEMBERS ARE PROVIDED THE FORM 990 AND MANAGEMENT TEAM MEMBERS ARE AVAILABLE TO ANSWER ANY BOARD MEMBERS QUESTIONS
	FORM 990, PART VI, SECTION B, LINE 12C	CSM HAS A WRITTEN CONFLICT OF INTEREST POLICY THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES COMPLIANCE WITH THE POLICY IN THAT ANY DIRECTOR, PRINCIPAL OFFICER, OR MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS, WHO HAS A DIRECT OR INDIRECT FINANCIAL INTEREST, MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF THE COMMITTEES WITH GOVERNING BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT THE REMAINING INDIVIDUALS ON THE GOVERNING BOARD OR COMMITTEE MEETING WILL DECIDE IF CONFLICTS OF INTEREST EXIST EACH DIRECTOR, PRINCIPAL OFFICER, AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD DELEGATED POWERS ANNUALLY SIGNS A STATEMENT WHICH AFFIRMS SUCH PERSON HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY, HAS READ AND UNDERSTANDS THE POLICY, HAS AGREED TO COMPLY WITH THE POLICY, AND UNDERSTANDS THAT THE ORGANIZATION IS CHARITABLE AND IN ORDER TO MAINTAIN ITS FEDERAL TAX EXEMPTION IT MUST ENGAGE PRIMARILY IN ACTIVITIES WHICH ACCOMPLISH ITS TAX EXEMPT PURPOSE
	FORM 990, PART VI, SECTION B, LINE 15	15A IN DETERMINING COMPENSATION OF THE ORGANIZATION'S CEO, EXECUTIVE DIRECTOR, OR TOP MANAGEMENT OFFICIAL, THE PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE AUDIT COMMITTEE REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATION, THE CEO WAS COMPARED TO OTHER HOSPITALS IN THE AREA THAT HOLD THE SAME TITLE DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE BOARD MINUTES THE CEO WAS NOT PRESENT WHEN HIS COMPENSATION WAS DECIDED 15B IN DETERMINING COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION, THE PROCESS INCLUDED A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION THE AUDIT COMMITTEE REVIEWED AND APPROVED THE COMPENSATION IN THE REVIEW OF THE COMPENSATIONS, THE OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION WERE COMPARED TO OTHER HOSPITALS' EMPLOYEES IN THE AREA THAT HOLD THE SAME TITLE DURING THE REVIEW AND APPROVAL OF THE COMPENSATION, DOCUMENTATION OF THE DECISION WAS RECORDED IN THE BOARD MINUTES
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION WILL PROVIDE ANY DOCUMENTS OPEN TO PUBLIC INSPECTION UPON REQUEST CSM DOES PUBLISH AN ANNUAL REPORT AND FACT SHEETS ON THE EXTERNAL WEBSITE, WHICH IS AVAILABLE FOR PUBLIC VIEWING
	FORM 990, PART VII, COLUMN (A)	BOARD MEMBERS WHO ARE ALSO CSM PHY SICIANS ARE COMPENSATED BY CSM FOR SERVICES PERFORMED AS CSM PHY SICIANS AND EMPLOYEES, NOT FOR THEIR SERVICES AS BOARD MEMBERS
	FORM 990, PART VII, COLUMN (B)	THE KEY EMPLOYEES AND OFFICERS LISTED ON FORM 990, PART VII, PROVIDE SERVICES TO THIS ORGANIZATION AS WELL AS OTHER RELATED CSM ORGANIZATIONS THE HOURS REPORTED IN COLUMN (B) REPRESENT THE ESTIMATED PERCENTAGE OF TIME THESE INDIVIDUALS DEVOTE TO THE REPORTING ORGANIZATION BASED ON AN AVERAGE WEEK THE TOTAL AVERAGE HOURS PER WEEK THESE INDIVIDUALS SPEND ON ALL CSM ORGANIZATIONS, INCLUDING THIS ORGANIZATION, EXCEED 40 HOURS
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	TRANSFERS FROM FOUNDATION - CAPITAL PURCHASE 2,807,344 GRANTS FOR CAPITAL EXPENDITURE 186,960 FAS 158 PENSION ADJUSTMENT -27,887 OTHER ADJUSTMENT -7,664 TOTAL TO FORM 990, PART XI, LINE 5 2,958,753
	FORM 990, PART XII, LINE 2C	NO CHANGES SINCE PRIOR YEAR

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related Or

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493135091833

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization COLUMBIA ST MARY'S HOSPITAL MILWAUKEE					entification number		
The wife ation of Dispersal of Entities (Comple		an annual live at	"	39-080631	5		
Part I Identification of Disregarded Entities (Comple	te if the organization	n answered "Yes"	on Form 990, Pa	art IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
		_					
Part II Identification of Related Tax-Exempt Organiz or more related tax-exempt organizations during the		ıf the organization	n answered "Yes"	on Form 990, Pa	art IV, line 34 becau	se it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))		Section 5 cont	<b>g)</b> 512(b)(13 rolled nization
						Yes	No
See Additional Data Table						+	
For Privacy Act and Panenwork Reduction Act Notice, see the Instruction	s for Form 990	Cat No. 50	0135Y		Schedule P (	Form 990'	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete of the organization answered "Yes" on Form 990, Part IV, In	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana parti	ral or nging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	l
(1) ORTHOPAEDIC HOSPITAL OF WISCONSIN LLC 575 RIVERWOODS PKWY GLENDALE, WI 53212 39-2015655	HEALTHCARE	WI	N/A									
(2) SLEEP SERVICES OF WISCONSIN  111 E KILBOURN AVE SUITE 1300 MILWAUKEE, WI 53202 27-3148310	SLEEP SERVICES	WI	N/A									
		<u> </u>										<u> </u>
Part IV Identif	ication of Pelated					1			1 10 7 11			20. 5. 1.71

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) CSM STRATEGIC ALLIANCE 4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1871856	HEALTH CARE	WI	N/A	С			
(2) MADISON MEDICAL AFFILIATES INC 4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1855720	HEALTH CARE	WI	COLUMBIA ST MARY'S HOSPITAL INC	С			100 000 %
	CONDO ASSOCIATION	WI	N/A	С			

Раг	. V	Transactions with Related Organizations (Complete if the organization answered Tes	Oli Follii 990, Pai	11V, IIIIe 34, 33, 3	5A, 01 36.)		
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV				Yes	s No
<b>1</b> Dui	ring th	e tax year, did the orgranization engage in any of the following transactions with one or more related organ	ızatıons lısted ın Part	s II-IV?			$\top$
а	Receij	ot of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
b	Gıft, g	rant, or capital contribution to related organization(s)			1b	,	No
c (	Gıft, g	rant, or capital contribution from related organization(s)			10	Yes	•
d	Loans	or loan guarantees to or for related organization(s)			1d	1	No
e	Loans	or loan guarantees by related organization(s)			1e	Yes	-
f :	م ماد 5	f assets to related organization(s)			1f		No
		ase of assets from related organization(s)			1g	+	No
		nge of assets with related organization(s)			1h		No
		of facilities, equipment, or other assets to related organization(s)			1i		No
						+	+-
j l	ease	of facilities, equipment, or other assets from related organization(s)			<u>1j</u>		No
k	Perfor	mance of services or membership or fundraising solicitations for related organization(s)			1k	Yes	;
I F	erforr	nance of services or membership or fundraising solicitations by related organization(s)			11	Yes	,
m s	Sharın	g of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	n	No
n	Sharır	g of paid employees with related organization(s)			1n	1	No
o	Reımb	ursement paid to related organization(s) for expenses			10	Yes	
р	Reımb	ursement paid by related organization(s) for expenses			<b>1</b> p		No
a	Other	transfer of cash or property to related organization(s)			19	_	No
		transfer of cash or property from related organization(s)			1r		No
• `					_		
2 I	fthe	answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	cluding covered relati	onships and transact	ion thresholds		
		(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determ involve		nount
	Additio	nal Data Table					
(2)							
(3)							
(4)							
(5)							
(6)							
<b>(</b> -)			1	I	1		

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - I	dentification of R	ciateu iax-i	Lacilipt Orge	ailizations			
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	contr	n 512 13)
COLUMBIA ST MARY'S HOSPITAL OZAUKEE INC  4425 NORTH PORT WASHINGTON ROAD MILWAUKEE, WI 53212 39-0807063	HOSPITAL	WI	501(C) (3)	3	N/A		No
SACRED HEART REHABILITATION INSTITUTE	REHAB FACILITY	WI	501(C) (3)		COLUMBIA ST MARY'S HOSPITAL MILWAUKEE INC	Yes	
COLUMBIA COLLEGE OF NURSING	COLLEGE	WI	501(C) (3)	2	COLUMBIA ST MARY'S HOSPITAL MILWAUKEE INC	Yes	
MILWAUKEE, WI 53212 39-1391245	SCHOOL	WI	501(C) (3)		COLUMBIA ST MARY'S HOSPITAL MILWAUKEE INC	Yes	
ASCENSION HEALTH  4600 EDMUNDSON ROAD ST LOUIS, MO 63136 31-1662309	HEALTH SYSTEM	МО	501(C) (3)	11	N/A		No
8949 N DEERBROOK TRL MILWAUKEE, WI 53223 39-1171298	HOME CARE/HOSPICE	WI	501(C) (3)	3	N/A		No
COLUMBIA ST MARY'S INC  4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1834639	HEALTH SYSTEM	WI	501(C) (3)	11	N/A		No
COLUMBIA HEALTH SYSTEM  4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1494977	HEALTH SYSTEM	WI	501(C) (3)	11	N/A		No
COLUMBIA ST MARY'S FOUNDATION INC  4425 NORTH PORT WASHINGTON RD GLENDALE, WI 53212 39-1494981	FOUNDATION	WI	501(C) (3)	7	N/A		No

### Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	ORTHOPAEDIC HOSPITAL OF WISCONSIN	К	601,028	
(2)	SACRED HEART REHABILITATION INSTITUTE	К	1,588,642	
(3)	ASCENSION HEALTH	E	111,450,875	
(4)	COLUMBIA ST MARY'S INC	L	72,236,976	
(5)	COLUMBIA ST MARY'S INC	0	131,702,000	
(6)	COLUMBIA ST MARY'S FOUNDATION INC	С	3,357,833	
(7)	COLUMBIA ST MARY'S HOSPITAL OZAUKEE INC	0	245,312,181	
(8)	SACRED HEART REHABILITATION INSTITUTE	Р	15,667,707	

CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Ascension Health Alliance Years Ended June 30, 2012 and 2011 With Reports of Independent Auditors

## Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2012 and 2011

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### Report of Independent Auditors

The Board of Directors
Ascension Health Alliance

We have audited the accompanying consolidated balance sheets of Ascension Health Alliance (as identified in Note 1) as of June 30, 2012 and 2011, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of Ascension Health Alliance's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of Ascension Health Alliance's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Ascension Health Alliance's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Ascension Health Alliance at June 30, 2012 and 2011, and the consolidated results of its operations and changes in net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States.

September 12, 2012

1202-1331175

Ernst & Young LLP

## Consolidated Balance Sheets

(Dollars in Thousands)

		June 30,		
		2012		2011
Assets				
Current assets:				
Cash and cash equivalents	\$	306,469	\$	1,107,846
Short-term investments		216,914		237,461
Accounts receivable, less allowances for uncollectible accounts (\$1,145,935 and \$1,079,706 at June 30, 2012 and 2011,				
respectively)		1,962,549		1,687,189
Inventories		223,647		190,514
Due from brokers (see Notes 4 and 5)		789,271		_
Estimated third-party payor settlements		159,871		89,747
Other (see Notes 4 and 5)		756,216		438,063
Total current assets		4,414,937		3,750,820
Long-term investments (see Notes 4 and 5)		10,468,457		8,117,951
Property and equipment, net		6,603,603		5,987,804
Other assets:				
Investment in unconsolidated entities		946,971		889,077
Capitalized software costs, net		645,112		486,842
Other		696,814		720,565
Total other assets		2,288,897		2,096,484
Total assets	0	22.575.004	¢.	10.052.050
1 Otal assets		23,775,894	\$	19,953,059

2 1202-1331175

	June 30,		
	2012		2011
Liabilities and net assets			
Current liabilities:			
Current portion of long-term debt	\$ 45,3	63 \$	29,563
Long-term debt subject to short-term remarketing arrangements*	1,094,4	25	1,662,950
Accounts payable and accrued liabilities	2,009,2	29	1,814,600
Estimated third-party payor settlements	457,0	30	276,810
Due to brokers (see Notes 4 and 5)	880,6	13	_
Current portion of self-insurance liabilities	206,0	57	191,551
Other (see Notes 4 and 5)	435,8	74	103,093
Total current liabilities	5,128,5	91	4,078,567
Noncurrent liabilities:			
Long-term debt (senior and subordinated)	3,655,4	06	2,546,785
Self-insurance liabilities	518,9	95	448,624
Pension and other postretirement liabilities	492,3	66	396,058
Other (see Notes 4 and 5)	1,057,6		676,648
Total noncurrent liabilities	5,724,4		4,068,115
Total liabilities	10,853,0		8,146,682
Net assets:			
Unrestricted			
Controlling interest	11,836,4	14	11,332,631
Noncontrolling interests	647,2	36	42,739
Unrestricted net assets	12,483,6	50	11,375,370
Temporarily restricted	336,0	27	331,563
Permanently restricted	103,2		99,444
Total net assets	12,922,8	92	11,806,377
Total liabilities and net assets	\$ 23,775,8	94 \$	19,953,059

<sup>\*</sup>Consists of variable rate demand bonds with put options that may be exercised at the option of the bondholders with stated repayment installments through 2047 as well as certain serial mode bonds with scheduled remarketing mandatory tender dates occurring prior to June 30–2013. In the event that bonds are not remarketed upon the exercise of put options or the scheduled mandatory tenders management would utilize other sources to access the necessary liquidity. Potential sources include liquidating investments drawing upon the \$1,000,000 line of credit, and issuing commercial paper. The commercial paper program is supported by the \$1,000,000 line of credit, as discussed in the Long-Term Debt note.

The accompanying notes are an integral part of the consolidated financial statements

1202-1331175

# Consolidated Statements of Operations and Changes in Net Assets

(Dollars in Thousands)

	Year Ended J 2012			June 30, 2011		
Operating revenue						
Net patient service revenue	\$	15,620,035	\$	14,565,006		
Other revenue		990,613		841,521		
Total operating revenue		16,610,648		15,406,527		
Operating expenses						
Salaries and wages		6,671,985		6,188,630		
Employee benefits		1,450,458		1,444,867		
Purchased services		771,953		771,836		
Professional fees		1,042,327		889,375		
Supplies		2,309,541		2,261,568		
Insurance		102,917		92,168		
Bad debts		1,005,844		991,974		
Interest		135,563		129,014		
Depreciation and amortization		674,178		656,859		
Other		1,827,002		1,556,110		
Total operating expenses before impairment, restructuring and						
nonrecurring gains (losses), net		15,991,768		14,982,401		
Income from operations before self-insurance trust fund investment						
return and impairment, restructuring and nonrecurring gains (losses), net		618,880		424,126		
Self-insurance trust fund investment return		17,197		90,402		
Impairment, restructuring, and nonrecurring gains (losses), net		297,548		(92,387)		
Income from operations		933,625		422,141		
Nonoperating gains (losses)						
Investment return		(137,383)		1,129,859		
Loss on extinguishment of debt		(2,828)		(1,007)		
(Loss) gain on interest rate swaps		(74,773)		30,879		
Income from unconsolidated entities		8,802		11,915		
Contributions from business combinations		326,333		_		
Other		(69,510)		(68,999)		
Total nonoperating gains, net		50,641		1,102,647		
Excess of revenues and gams over expenses and losses		984,266		1,524,788		
Less noncontrolling interests		15,840		27,484		
Excess of revenues and gains over expenses and losses attributable to controlling interest		968,426		1,497,304		

Continued on next page

# Consolidated Statements of Operations and Changes in Net Assets (continued)

(Dollars in Thousands)

	Year Ended Ju 2012		une 30, 2011	
Unrestricted net assets, controlling interest		2012	2011	
Excess of revenues and gains over expenses and losses	\$	968,426 \$	1,497,304	
Transfers to sponsors and other affiliates, net	.p	(19,947)	(14,495)	
Contributed net assets		(400)	(374)	
Net assets released from restrictions for property acquisitions		68,940	70,555	
Pension and other postretirement liability adjustments		(451,555)	793,897	
Change in unconsolidated entities' net assets		(15,890)	1,175	
Other		9,207	(2,778)	
Increase in unrestricted net assets, controlling interest, before (loss) gain from discontinued operations and cumulative effect of change in		<u> </u>		
accounting principle		558,781	2,345,284	
(Loss) gain from discontinued operations		(54,998)	19,421	
Cumulative effect of change in accounting principle		_	(45,993)	
Increase in unrestricted net assets, controlling interest		503,783	2,318,712	
Unrestricted net assets, noncontrolling interests				
Excess of revenues and gains over expenses and losses		15,840	27,484	
Distributions of capital		(578,445)	(33,854)	
Contributions of capital		1,167,102	7,973	
Increase in unrestricted net assets, noncontrolling interests		604,497	1,603	
Temporarily restricted net assets, controlling interest				
Contributions and grants		100,880	100,679	
Net change in unrealized gains/losses on investments		(5,333)	15,714	
Investment return		4,695	8,295	
Net assets released from restrictions		(104,028)	(103,654)	
Other		8,250	496	
Increase in temporarily restricted net assets, controlling interest		4,464	21,530	
Permanently restricted net assets, controlling interest				
Contributions		5,082	8,030	
Net change in unrealized gains/losses on investments		(25)	1,692	
Investment return		(217)	(62)	
Other		(1,069)	(87)	
Increase in permanently restricted net assets, controlling interest		3,771	9,573	
Increase in net assets		1,116,515	2,351,418	
Net assets, beginning of year		11,806,377	9,454,959	
Net assets, end of year	\$	12,922,892 \$	11,806,377	

The accompanying notes are an integral part of the consolidated financial statements

### Consolidated Statements of Cash Flows

(Dollars in Thousands)

	Year Ended June 30,		
		2012	2011
Operating activities			
Increase in net assets	\$	1,116,515 \$	2,351,418
Adjustments to reconcile increase in net assets to net cash (used in)			
provided by operating activities			
Depreciation and amortization		674,178	656,859
Amortization of bond premiums		(10,663)	(9,951)
Loss on extinguishment of debt		2,828	1,007
Provision for bad debts		1,005,844	991,974
Pension and other postretirement liability adjustments		451,555	(793,897)
Contributed net assets		400	374
Contributions from business combinations		(305,162)	_
Interest, dividends, and net losses (gains) on investments		122,323	(1,245,900)
Change in market value of interest rate swaps		77,568	(25,257)
Deferred gain on interest rate swaps		(303)	(303)
Gain on sale of assets, net		(13,950)	(21,373)
Cumulative effect of change in accounting principle		_	45,993
Impairment and nonrecurring expenses		45,956	35,384
Contribution of noncontrolling interest in CHIMCO Alpha Fund, LLC		(440,015)	-
Transfers to sponsor and other affiliates, net		19,947	14,495
Restricted contributions, investment return, and other		(117,621)	(117,351)
Other restricted activity		(7,537)	(1,393)
Nonoperating depreciation expense		308	311
(Increase) decrease in			
Short-term investments		35,298	(9,496)
Accounts receivable		(1,173,282)	(1,105,326)
Inventories and other current assets		245,684	18,530
Due from brokers		(83,976)	_
Investments classified as trading		(985,261)	(293,254)
Other assets		(8,752)	(218,609)
Increase (decrease) in			
Accounts payable and accrued liabilities		51,319	105,184
Estimated third-party payor settlements, net		28,121	53,294
Due to brokers		(277,720)	_
Other current liabilities		(281,300)	36,331
Self-insurance liabilities		(45,390)	(9,846)
Other noncurrent liabilities		(365,398)	235,877
Net cash (used in) provided by continuing operating activities		(238,486)	695,075
Net cash provided by (used in) and adjustments to reconcile change in net			
assets for discontinued operations		107,776	(15,718)
Net cash (used in) provided by operating activities		(130,710)	679,357

Continued on next page

## Consolidated Statements of Cash Flows (continued)

(Dollars in Thousands)

	Year Ended June 30,				
		2012	2011		
Investing activities					
Property, equipment, and capitalized software additions, net	\$	(853,144) \$	(728,610)		
Proceeds from sale of property and equipment		2,104	25,701		
Net cash used in investing activities		(851,040)	(702,909)		
Financing activities					
Issuance of long-term debt		1,832,269	691,240		
Repayment of long-term debt		(1,779,632)	(804,536)		
Decrease in assets under bond indenture agreements		17,513	467		
Transfers to sponsors and other affiliates, net		(7,398)	(34,246)		
Restricted contributions, investment return, and other		117,621	117,351		
Net cash provided by (used in) financing activities		180,373	(29,724)		
Net decrease in cash and cash equivalents		(801,377)	(53,276)		
Cash and cash equivalents at beginning of year		1,107,846	1,161,122		
Cash and cash equivalents at end of year	\$	306,469 \$	1,107,846		

The accompanying notes are an integral part of the consolidated financial statements

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# Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2012

## 1. Organization and Mission

## Organizational Structure

Ascension Health Alliance is a Missouri nonprofit corporation formed on September 13, 2011. Ascension Health Alliance is the sole corporate member and parent organization of Ascension Health, a Catholic national health system consisting primarily of nonprofit corporations that own and operate local healthcare facilities, or Health Ministries, located in 21 of the United States and the District of Columbia.

In addition to serving as the sole corporate member of Ascension Health, Ascension Health Alliance serves as the member or shareholder of various other subsidiaries, including Ascension Health Global Mission; Ascension Health Insurance, Ltd.; Edessa Insurance Company, Ltd.; the Resource Group, LLC; Clinical Holdings Corporation; Catholic Healthcare Investment Management Company (CHIMCO); Ascension Health Ventures, LLC; Ascension Health Leadership Academy, LLC; and AH Holdings, LLC. Ascension Health Alliance and its member organizations are referred to collectively as the System.

### **Sponsorship**

Ascension Health Alliance is sponsored by Ascension Health Ministries, a Public Juridic Person. The Participating Entities of Ascension Health Ministries are the Daughters of Charity of St. Vincent de Paul in the United States, St. Louise Province, the Congregation of St. Joseph, the Congregation of the Sisters of St. Joseph of Carondelet, and the Congregation of Alexian Brothers of the Immaculate Conception Province – American Province. As more fully described in the Organizational Changes note, Alexian Brothers Health System, which was previously sponsored by the Congregation of Alexian Brothers of the Immaculate Conception Province – American Province, became part of Ascension Health on January 1, 2012.

#### Mission

The System directs its governance and management activities toward strong, vibrant, Catholic Health Ministries united in service and healing, and dedicates its resources to spiritually centered care which sustains and improves the health of the individuals and communities it serves. In accordance with the System's mission of service to those persons living in poverty and other vulnerable persons, each Health Ministry accepts patients regardless of their ability to pay. The

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 1. Organization and Mission (continued)

System uses four categories to identify the resources utilized for the care of persons living in poverty and community benefit programs:

- Traditional charity care includes the cost of services provided to persons who cannot afford healthcare because of inadequate resources and/or who are uninsured or underinsured.
- Unpaid cost of public programs, excluding Medicare, represents the unpaid cost of services provided to persons covered by public programs for persons living in poverty and other vulnerable persons.
- Cost of other programs for persons living in poverty and other vulnerable persons includes unreimbursed costs of programs intentionally designed to serve the persons living in poverty and other vulnerable persons of the community, including substance abusers, the homeless, victims of child abuse, and persons with acquired immune deficiency syndrome.
- Community benefit consists of the unreimbursed costs of community benefit programs and services for the general community, not solely for the persons living in poverty, including health promotion and education, health clinics and screenings, and medical research.

Discounts are provided to all uninsured patients, including those with the means to pay. Discounts provided to those patients who did not qualify for assistance under charity care guidelines are not included in the cost of providing care of persons living in poverty and community benefit programs. The cost of providing care to persons living in poverty and community benefit programs is estimated using each facility's internal cost data and is calculated in compliance with guidelines established by both the Catholic Health Association (CHA) and the Internal Revenue Service.

The amount of traditional charity care provided, determined on the basis of net cost, excluding the provision for bad debt expense, was \$468,970 and \$408,894 for the years ended June 30, 2012 and 2011, respectively. The amount of unpaid cost of public programs, cost of other programs for persons living in poverty and other vulnerable persons, and community benefit cost is reported in the accompanying supplementary information.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 2. Significant Accounting Policies

# **Principles of Consolidation**

All corporations and other entities for which operating control is exercised by Ascension Health Alliance or one of its member corporations are consolidated, and all significant inter-entity transactions have been eliminated in consolidation. Investments in entities where the System does not have operating control are recorded under the equity or cost method of accounting. Income from unconsolidated entities is included in consolidated excess of revenues and gains over expenses and losses in the accompanying Consolidated Statements of Operations and Changes in Net Assets as follows:

	,	Year Ended June 30,						
		2012			_			
Other revenue Nonoperating gains, net	\$	82,473 8,802	\$	138,469 11,915	-			

#### **Use of Estimates**

Management has made estimates and assumptions that affect the reported amounts of certain assets, liabilities, revenues, and expenses. Actual results could differ from those estimates.

## Fair Value of Financial Instruments

Carrying values of financial instruments classified as current assets and current liabilities approximate fair value. The fair values of other financial instruments are disclosed in the Fair Value Measurements note.

### Cash and Cash Equivalents

Cash and cash equivalents consist of cash and interest-bearing deposits with original maturities of three months or less.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Significant Accounting Policies (continued)

### **Short-Term Investments**

Short-term investments consist of investments with original maturities exceeding three months and up to one year, as well as assets limited as to use of approximately \$148,000 and \$146,000, at June 30, 2012 and 2011, respectively, which represent assets to be used for payment of the current portion of self-insurance liabilities.

# **Long-Term Investments and Investment Return**

As further discussed in the Organizational Changes and Pooled Investment Fund notes, a significant portion of the System's investments historically held in the Ascension Legacy Portfolio (formerly the Health System Depository, or HSD) were transferred to the CHIMCO Alpha Fund, LLC (Alpha Fund), a limited liability company organized in the state of Delaware, in April 2012. Certain System investments continue to be held in the Ascension Legacy Portfolio. Additional System investments include those held and managed by the Health Ministries' consolidated foundations.

Investments, excluding investments in unconsolidated entities, are measured at fair value, are classified as trading securities, and include pooled short-term investment funds; U.S. government, state, municipal and agency obligations; asset-backed securities; corporate and foreign fixed income securities; and equity securities, including private equity securities. Investments also include alternative investments, including investments in hedge funds and private equity and other funds, which are valued based on the net asset value of the investments, as further discussed in the Fair Value Measurements note. Investments also include derivatives held by the Alpha Fund, also measured at fair value, as discussed in the Pooled Investment Fund note.

Long-term investments include assets limited as to use of approximately \$916,000 and \$848,000, at June 30, 2012 and 2011, respectively, comprised primarily of investments placed in trust and held by captive insurance companies for the payment of self-insured claims and investments which are limited as to use, as designated by donors.

Purchases and sales of investments are accounted for on a trade-date basis. Investment returns consist of dividends, interest, and gains and losses. The cost of substantially all securities sold is based on the average cost method. Investment returns on investments, excluding returns

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Significant Accounting Policies (continued)

of self-insurance trust funds, are reported as nonoperating gains (losses) in the Consolidated Statements of Operations and Changes in Net Assets, unless the return is restricted by donor or law. Investment returns of self-insurance trust funds are reported as a separate component of income from operations in the Consolidated Statements of Operations and Changes in Net Assets.

### **Inventories**

Inventories, consisting primarily of medical supplies and pharmaceuticals, are stated at the lower of cost or market value using first-in, first-out (FIFO) or a methodology that closely approximates FIFO.

# **Intangible Assets**

Intangible assets primarily consist of goodwill and capitalized computer software costs, including internally developed software. Costs incurred in the development and installation of internal use software are expensed or capitalized depending on whether they are incurred in the preliminary project stage, application development stage, or post-implementation stage. Intangible assets are included in the Consolidated Balance Sheets as presented in the table that follows. Capitalized software costs in the table below include software in progress of \$363,347 and \$199,137 at June 30, 2012 and 2011, respectively:

	June 30,					
		2012	2011			
Goodwill	\$	126,666 \$				
Other, net		26,688	29,404			
		153,354	148,275			
Capitalized software costs		1,216,876	972,317			
Less accumulated amortization		571,764	485,475			
		645,112	486,842			
Total intangible assets, net	\$	798,466 \$	635,117			

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 2. Significant Accounting Policies (continued)

Intangible assets whose lives are indefinite, primarily goodwill, are not amortized and are evaluated for impairment at least annually, while intangible assets with definite lives, primarily capitalized computer software costs, are amortized over their expected useful lives. Amortization expense for these intangible assets in 2012 and 2011 was \$90,685 and \$86,490, respectively.

During the year ended June 30, 2010, the System began a significant multi-year, System-wide enterprise resource planning project, including information technology and process standardization (Symphony), which is expected to continue through December 2014. The project is anticipated to result in a transition to a common software product for various finance, information technology, procurement, and human resources management processes, including standardization of those processes throughout the System. Capitalized costs of Symphony were approximately \$279,000 and \$162,000 at June 30, 2012 and 2011, respectively, and are included in capitalized software costs in the preceding table. Certain costs of this project were also expensed. See the Impairment, Restructuring, and Nonrecurring Gains (Losses) discussion below for additional information about costs associated with Symphony.

### **Property and Equipment**

Property and equipment are stated at cost or, if donated, at fair market value at the date of the gift. A summary of property and equipment at June 30, 2012 and 2011, is as follows:

	June 30,						
		2012		2011			
Land and improvements	\$	673,292	\$	619,465			
Building and equipment		13,107,833		12,329,647			
		13,781,125		12,949,112			
Less accumulated depreciation		7,463,388		7,110,865			
		6,317,737		5,838,247			
Construction in progress		285,866		149,557			
Total property and equipment, net	\$	6,603,603	\$	5,987,804			

Depreciation is determined on a straight-line basis over the estimated useful lives of the related assets. Depreciation expense in 2012 and 2011 was \$581,032 and \$567,070, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Significant Accounting Policies (continued)

Several capital projects have remaining construction and related equipment purchase commitments of approximately \$179,000.

## **Noncontrolling Interests**

The consolidated financial statements include all assets, liabilities, revenues and expenses of entities that are controlled by the System and therefore consolidated. Noncontrolling interests in the Consolidated Balance Sheets represent the portion of net assets owned by entities outside the System, for those entities in which the System's ownership interest is less than 100%.

### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those assets whose use by the System has been limited by donors to a specific time period or purpose. Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, which include endowment funds. Temporarily restricted net assets and earnings on permanently restricted net assets, including earnings on endowment funds, are used in accordance with the donors' wishes, primarily to purchase equipment and to provide charity care and other health and educational services. Contributions with donor-imposed restrictions that are met in the same reporting period are reported as unrestricted.

Temporarily and permanently restricted net assets consist solely of controlling interests of the System.

#### **Performance Indicator**

The performance indicator is the excess of revenues and gains over expenses and losses. Changes in unrestricted net assets that are excluded from the performance indicator primarily include pension and other postretirement liability adjustments, transfers to or from sponsors and other affiliates, net assets released from restrictions for property acquisitions, change in unconsolidated entities' net assets, cumulative effect of a change in accounting principle, discontinued operations, and contributions received of property and equipment.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Significant Accounting Policies (continued)

# **Operating and Nonoperating Activities**

The System's primary mission is to meet the healthcare needs in its market areas through a broad range of general and specialized healthcare services, including inpatient acute care, outpatient services, long-term care, and other healthcare services. Activities directly associated with the furtherance of this purpose are considered to be operating activities. Other activities that result in gains or losses peripheral to the System's primary mission are considered to be nonoperating.

# Net Patient Service Revenue, Accounts Receivable, and Allowance for Uncollectible Accounts

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors, and others for services provided excluding the provision for bad debt expense and includes estimated retroactive adjustments under reimbursement agreements with third-party payors. Revenue under certain third-party payor agreements is subject to audit, retroactive adjustments, and significant regulatory actions. Provisions for third-party payor settlements and adjustments are estimated in the period the related services are provided and adjusted in future periods as additional information becomes available and as final settlements are determined.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates will change by a material amount in the near term. Adjustments to revenue related to prior periods increased net patient service revenue by \$149,931 and \$70,973 for the years ended June 30, 2012 and 2011, respectively.

During both 2012 and 2011, approximately 36% of net patient service revenue was earned under the Medicare program and 11% under various states' Medicaid programs. The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor arrangements. Significant concentrations of net accounts receivable at June 30, 2012 and 2011, include Medicare (20%) and various states' Medicaid programs (10%).

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 2. Significant Accounting Policies (continued)

The provision for bad debt expense is based upon management's assessment of expected net collections considering economic conditions, historical experience, trends in healthcare coverage, and other collection indicators. Periodically throughout the year, management assesses the adequacy of the allowance for uncollectible accounts based upon historical write-off experience by payor category, including those amounts not covered by insurance. The results of this review are then used to make any modifications to the provision for bad debt expense to establish an appropriate allowance for uncollectible accounts. After satisfaction of amounts due from insurance and reasonable efforts to collect from the patient have been exhausted, the System follows established guidelines for placing certain past-due patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by the System. Accounts receivable are written off after collection efforts have been followed in accordance with the System's policies.

# Impairment, Restructuring, and Nonrecurring Gains (Losses)

Long-lived assets are reviewed for impairment whenever events or business conditions indicate the carrying amount of such assets may not be fully recoverable. Initial assessments of recoverability are based on estimates of undiscounted future net cash flows associated with an asset or group of assets. Where impairment is indicated, the carrying amount of these long-lived assets is reduced to fair value based on future discounted net cash flows or other estimates of fair value.

During the year ended June 30, 2012, the System recorded total impairment, restructuring and nonrecurring gains, net of \$297,548. This amount was comprised primarily of pension curtailment gains of \$414,294, as discussed in the Retirement Plans note, partially offset by long-lived asset impairments and restructuring charges of \$61,151, and \$55,595 of nonrecurring expenses associated with Symphony.

For the year ended June 30, 2011, the System recorded total impairment, restructuring and nonrecurring losses, net of \$92,387, comprised of long-lived asset impairments of approximately \$21,834 and restructuring and nonrecurring expenses of approximately \$70,553. The restructuring and nonrecurring expenses for the year ended June 30, 2011, included approximately \$44,355 of nonrecurring expenses associated with Symphony. Symphony nonrecurring expenses include project management and process reengineering costs, as well as costs to establish a shared service center and develop a business intelligence data warehouse.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 2. Significant Accounting Policies (continued)

#### **Amortization**

Bond issuance costs, discounts, and premiums are amortized over the term of the bonds using a method approximating the effective interest method.

#### **Income Taxes**

The member healthcare entities of Ascension Health Alliance are primarily tax-exempt organizations under Internal Revenue Code Section 501(c)(3) or Section 501(c)(2), and their related income is exempt from federal income tax under Section 501(a).

# **Regulatory Compliance**

Various federal and state agencies have initiated investigations regarding reimbursement claimed by certain members of the System. The investigations are in various stages of discovery, and the ultimate resolution of these matters, including the liabilities, if any, cannot be readily determined; however, in the opinion of management, the results of the investigations will not have a material adverse impact on the consolidated financial statements of Ascension Health Alliance.

## Reclassifications

Certain reclassifications were made to the 2011 accompanying consolidated financial statements to conform to the 2012 presentation.

### **Subsequent Events**

The System evaluates the impact of subsequent events, which are events that occur after the balance sheet date but before the consolidated financial statements are issued, for potential recognition in the consolidated financial statements as of the balance sheet date. For the year ended June 30, 2012, the System evaluated subsequent events through September 12, 2012, representing the date on which the accompanying audited consolidated financial statements were issued. During this period, there were no material subsequent events that required recognition or disclosure in the accompanying consolidated financial statements.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 3. Organizational Changes

#### **Business Combinations**

Effective January 1, 2012, Ascension Health, a subsidiary of Ascension Health Alliance, became sole corporate member of Alexian Brothers Health System (Alexian Brothers), a Catholic healthcare system that operates acute and specialty care hospitals, ambulatory care clinics, physician practices and senior living facilities in Illinois, Missouri, Tennessee, and Wisconsin. This transaction resulted in a net increase to unrestricted net assets of \$326,333, reflected as contributions from business combinations in the Consolidated Statement of Operations and Changes in Net Assets during the year ended June 30, 2012. Furthermore, this addition resulted in a contribution of restricted net assets of \$16,337, included in other changes in net assets in the Consolidated Statement of Operations and Changes in Net Assets for the year ended June 30, 2012.

#### **Pooled Investment Fund**

For the year ended June 30, 2011, and prior to April 2012, the System held a significant portion of its investments in the Ascension Legacy Portfolio, an investment pool of funds in which the System and a limited number of nonprofit healthcare providers participated. In April 2012, a significant portion of the assets in the Ascension Legacy Portfolio was transferred to the Alpha Fund, a separate legal entity created during the year ended June 30, 2012. Certain System assets continue to be held through the Ascension Legacy Portfolio, and subsequent to April 2012, the Ascension Legacy Portfolio no longer holds assets for unrelated entities.

Prior to April 2012, CHIMCO, a wholly owned subsidiary of Ascension Health Alliance, managed the investment portfolio of Ascension Health Alliance held in the Ascension Legacy Portfolio. CHIMCO provides expertise in the areas of asset allocation, selection and monitoring of outside investment managers, and risk management. The System did not consolidate the Ascension Legacy Portfolio prior to April 2012. Accordingly, the System's investments recorded in the consolidated financial statements consisted only of the System's pro-rata share of the Ascension Legacy Portfolio's investments held for participants prior to April 2012.

The Alpha Fund includes the investment interests of Ascension Health Alliance and other Alpha Fund members. CHIMCO manages and serves as the manager and primary investment advisor of the Alpha Fund, overseeing the investment strategies offered to the Alpha Fund's members. Ascension Health Alliance began consolidating the Alpha Fund in April 2012.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 3. Organizational Changes (continued)

The portion of the Alpha Fund's net assets representing interests held by entities other than Ascension Health Alliance are reflected in noncontrolling interests in the Consolidated Balance Sheet at June 30, 2012, which amount to \$589,493 at June 30, 2012.

The consolidation of the Alpha Fund by the System in April 2012 resulted in an increase of net assets of \$440,015, representing the noncontrolling interests of the Alpha Fund as of the date investments were transferred into the Alpha Fund. Additional information about the Alpha Fund is included in the Pooled Investment Fund note.

## **Divestitures and Discontinued Operations**

Effective October 1, 2011, Seton Health System, Inc. (Seton Health) in Troy, New York, separated from the System and became part of a newly formed nonprofit healthcare organization that operates in the state of New York. The operations of Seton Health are reflected in the System's consolidated financial statements as discontinued operations.

Ascension Health Alliance reported a decrease in net assets from discontinued operations of \$54,998 for the year ended June 30, 2012, representing the contribution of net assets related to the separation of Seton Health and the deficit of revenues over expenses for previously discontinued lines of business in Michigan. These entities had recorded operating revenues totaling \$39,659 during the period that they were operational during the year ended June 30, 2012.

Ascension Health Alliance reported an increase in net assets from discontinued operations of \$19,421 for the year ended June 30, 2011, representing the excess of revenues over expenses for previously discontinued lines of business in Michigan, New York, and Tennessee. These entities had recorded operating revenues totaling \$186,902 during the period that they were operational during the year ended June 30, 2011.

#### Other

In March 2012, Ascension Health Alliance and Daughters of Charity Health System (DCHS) entered into a non-binding memorandum of understanding to explore having DCHS join Ascension Health, a subsidiary of Ascension Health Alliance. Completion of the proposed transaction is subject to the execution of final agreements and obtaining all necessary approvals.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 3. Organizational Changes (continued)

In June 2012, Ascension Health Alliance and Marian Health System, Inc. (Marian) entered into a non-binding memorandum of understanding to explore having Marian join Ascension Health Alliance. Completion of the proposed transaction is subject to the execution of final agreements and obtaining all necessary approvals.

#### 4. Pooled Investment Fund

As discussed in the Organizational Changes note, in April 2012, substantially all of the System's investments previously held in the Ascension Legacy Portfolio were transferred to the Alpha Fund, in which Ascension Health Alliance and certain other entities are members. At June 30, 2012, a significant portion of the System's investments consist of Ascension Health Alliance's interest in the Alpha Fund.

The Alpha Fund invests in a diversified portfolio of investments including alternative investments, such as real asset funds, hedge funds, private equity funds, commodity funds and private credit funds. Collectively, these funds have liquidity terms ranging from weekly to annual with notice periods ranging from 1 to 93 days. Due to redemption restrictions, investments in certain of these funds, whose fair value was approximately \$683,000 at June 30, 2012, cannot currently be redeemed. However, the potential for the Alpha Fund to sell its interest in these funds in a secondary market prior to the end of the fund term does exist.

The Alpha Fund's investments in certain alternative investment funds also include contractual commitments to provide capital contributions during the investment period which is typically five years and can extend to the end of the fund term. During these contractual periods, investment managers may require the Alpha Fund to invest in accordance with the terms of the agreement. Commitments not funded during the investment period will expire and remain unfunded. As of June 30, 2012, contractual agreements of the Alpha Fund expire between July 1, 2012 and March 31, 2018. The remaining unfunded capital commitments of the Alpha Fund total approximately \$729 million for 51 individual funds as of June 30, 2012. Due to the uncertainty surrounding whether the contractual commitments will require funding during the contractual period, future minimum payments to meet these commitments cannot be reasonably estimated. These committed amounts are expected to be primarily satisfied by the liquidation of existing investments in the Alpha Fund.

In the normal course of operations and within established Alpha Fund guidelines, the Alpha Fund may enter into various exchange-traded and over-the-counter derivative contracts for trading purposes, including futures, option and forward contracts as well as warrants and swaps.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 4. Pooled Investment Fund (continued)

These instruments are used primarily to adjust the portfolio duration, restructure term structure exposure, change sector exposure, and arbitrage market inefficiencies. See the Fair Value Measurements note for a discussion of how fair value for the Alpha Fund's derivatives is determined.

At June 30, 2012, the notional value of Alpha Fund derivatives outstanding was approximately \$2,071,000. The fair value of Alpha Fund derivatives in an asset position was \$71,936 at June 30, 2012, while the fair value of Alpha Fund derivatives in a liability position was \$36,266 at June 30, 2012. These derivatives are included in long-term investments in the Consolidated Balance Sheet at June 30, 2012.

The Alpha Fund also participates in a securities lending program, whereby a portion of the Alpha Fund's investments are loaned to selected established brokerage firms in return for cash and securities from the brokers as collateral for the investments loaned, usually on a short-term basis. The fair value of collateral held by the Alpha Fund associated with such lending agreements amounts to approximately \$320,000 and is included in other current assets in the Consolidated Balance Sheet at June 30, 2012, while the liability associated with the obligation to repay such collateral is also approximately \$320,000, and is included in other current liabilities in the Consolidated Balance Sheet at June 30, 2012. In addition, the Alpha Fund has liabilities for investments sold, not yet purchased, representing obligations of the Alpha Fund to purchase investments in the market at prevailing prices. The fair value of this Alpha Fund liability is approximately \$160,000 and is included in other noncurrent liabilities in the Consolidated Balance Sheet at June 30, 2012.

Due from brokers and due to brokers on the Consolidated Balance Sheet at June 30, 2012, represent the Alpha Fund's positions and amounts due from or to various brokers, primarily amounts for security transactions not yet settled, as well as cash held by brokers for securities sold, not yet purchased.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 5. Cash and Investments

The System's cash and investments are reported in the June 30, 2012, Consolidated Balance Sheet as presented in the table that follows. Total cash and investments, net, includes both the System's membership interest in the Alpha Fund as well as the noncontrolling interests held by other Alpha Fund members. System unrestricted cash and investments, net, represent the System's cash and investments excluding the noncontrolling interests held by other Alpha Fund members and assets limited as to use.

	<u>Ju</u>	ne 30, 2012
Cash and cash equivalents	\$	306,469
Short-term investments		216,914
Long-term investments		10,468,457
Subtotal		10,991,840
Other Alpha Fund and Ascension Legacy Portfolio assets and liabilities:		
In other current assets		360,999
In other long-term assets		2,924
In accounts payable and accrued liabilities		(12,779)
In other current liabilities		(322,873)
In other noncurrent liabilities		(157,073)
Due from (to) brokers, net		(91,342)
Total cash and investments, net		10,771,696
Less noncontrolling interests of Alpha Fund		589,493
System cash and investments, including assets limited as to use		10,182,203
Less assets limited as to use		1,064,385
System unrestricted cash and investments, net	\$	9,117,818

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 5. Cash and Investments (continued)

At June 30, 2012, the composition of cash and cash equivalents, short-term investments and long-term investments, which include certain assets limited as to use, is summarized as follows.

	June 30, 2012
Cash and cash equivalents and short-term investments	\$ 498,902
Pooled short-term investment funds	416,087
U.S. government, state, municipal and agency obligations	3,271,474
Corporate and foreign fixed income securities	980,322
Asset-backed securities	1,057,735
Equity securities	1,574,188
Private equity, alternative investments and other investments	3,193,132
Total cash and cash equivalents, short-term investments	
and long-term investments	\$10,991,840

At June 30, 2011, the System's investments consisted of its pro rata share of the Ascension Legacy Portfolio's funds held for participants and certain other investments such as those investments held and managed by foundations. The System's June 30, 2011 investments are reported in the accompanying Consolidated Balance Sheet as presented in the table that follows. Assets limited as to use are discussed in the Short-Term Investments and Long-Term Investments and Investment Return sections of the Significant Accounting Policies note. Long-term investments include investments designated for a specific purpose by resolution of the System Board or local Health Ministry Boards which were approximately \$601,000 at June 30, 2011.

	<b>June 30, 2011</b>
Cash and cash equivalents	\$ 1,107,846
Short-term investments	237,461
Long-term investments	8,117,951
System cash and investments	9,463,258
Less assets limited as to use	994,297
System unrestricted cash and investments	\$ 8,468,961

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 5. Cash and Investments (continued)

At June 30, 2011, the composition of cash and investments classified as cash and cash equivalents, short-term investments, assets limited as to use and other long-term investments is summarized as follows:

	<b>June 30, 2011</b>
Cash and cash equivalents	\$ 450,436
Short-term investments	60,559
U.S. government, state, municipal and agency obligations	49,958
Corporate and foreign fixed income securities	50,762
Asset-backed securities	60,280
Equity securities	314,672
Private equity and other investments	164,895
Subtotal, included in cash and cash equivalents, short-term investments, and long-term investments	1,151,562
Ascension Health Alliance's pro rata share of Ascension Legacy Portfolio funds held for participants	8,311,696
Total cash and cash equivalents, short-term investments and long-term investments	\$ 9,463,258

The System's pro rata share of the Ascension Legacy Portfolio's funds held for participants was \$8,311,696 at June 30, 2011, representing approximately 76.6% of the funds held for participants in the Ascension Legacy Portfolio.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 5. Cash and Investments (continued)

The following is a condensed balance sheet of the Ascension Legacy Portfolio at June 30, 2011, including the interests of the System and all other participating entities:

Assets         \$ 26,757           Loans, interest, and other receivables         88,180           Due from brokers         799,869           Securities lending collateral         378,877           Derivative asset         33,208           Investments, at fair value:         \$ 747,955           Short-term investments         747,955           U.S. government obligations         3,056,988           Corporate and foreign fixed income securities         1,260,685           Asset-backed securities         1,764,404           Equity, private equity, and other investments         2,287,580           Equity method investments         2,026,142           Total assets         \$ 12,470,645           Liabilities and funds held for participants         \$ 1,032,350           Derivative liability         34,768           Investments sold, not yet purchased         166,663           Other payables         6,743           Payable under securities lending program         380,684           Total liabilities         1,621,208           Funds held for participants         10,849,437           Total liabilities and funds held for participants         \$ 12,470,645		June 30, 2011						
Loans, interest, and other receivables       88,180         Due from brokers       799,869         Securities lending collateral       378,877         Derivative asset       33,208         Investments, at fair value:       747,955         U.S. government obligations       3,056,988         Corporate and foreign fixed income securities       1,260,685         Asset-backed securities       1,764,404         Equity, private equity, and other investments       2,287,580         Equity method investments       2,026,142         Total assets       \$12,470,645         Liabilities and funds held for participants       \$1,032,350         Derivative liability       34,768         Investments sold, not yet purchased       166,663         Other payables       6,743         Payable under securities lending program       380,684         Total liabilities       1,621,208         Funds held for participants       10,849,437	Assets							
Due from brokers         799,869           Securities lending collateral         378,877           Derivative asset         33,208           Investments, at fair value:	Cash	\$ 26,757						
Securities lending collateral         378,877           Derivative asset         33,208           Investments, at fair value:         747,955           U.S. government obligations         3,056,988           Corporate and foreign fixed income securities         1,260,685           Asset-backed securities         1,764,404           Equity, private equity, and other investments         2,287,580           Equity method investments         2,026,142           Total assets         \$ 12,470,645           Liabilities and funds held for participants         \$ 1,032,350           Derivative liability         34,768           Investments sold, not yet purchased         166,663           Other payables         6,743           Payable under securities lending program         380,684           Total liabilities         1,621,208           Funds held for participants         10,849,437	Loans, interest, and other receivables	88,180						
Derivative asset         33,208           Investments, at fair value:         747,955           U.S. government obligations         3,056,988           Corporate and foreign fixed income securities         1,260,685           Asset-backed securities         1,764,404           Equity, private equity, and other investments         2,287,580           Equity method investments         2,026,142           Total assets         \$ 12,470,645           Liabilities and funds held for participants         \$ 1,032,350           Derivative liability         34,768           Investments sold, not yet purchased         166,663           Other payables         6,743           Payable under securities lending program         380,684           Total liabilities         1,621,208           Funds held for participants         10,849,437	Due from brokers	799,869						
Investments, at fair value:       747,955         Short-term investments       747,955         U.S. government obligations       3,056,988         Corporate and foreign fixed income securities       1,260,685         Asset-backed securities       1,764,404         Equity, private equity, and other investments       2,287,580         Equity method investments       2,026,142         Total assets       \$ 12,470,645         Liabilities and funds held for participants       \$ 1,032,350         Derivative liability       34,768         Investments sold, not yet purchased       166,663         Other payables       6,743         Payable under securities lending program       380,684         Total liabilities       1,621,208         Funds held for participants       10,849,437	Securities lending collateral	378,877						
Short-term investments       747,955         U.S. government obligations       3,056,988         Corporate and foreign fixed income securities       1,260,685         Asset-backed securities       1,764,404         Equity, private equity, and other investments       2,287,580         Equity method investments       2,026,142         Total assets       \$12,470,645         Liabilities and funds held for participants       \$1,032,350         Derivative liability       34,768         Investments sold, not yet purchased       166,663         Other payables       6,743         Payable under securities lending program       380,684         Total liabilities       1,621,208         Funds held for participants       10,849,437	Derivative asset	33,208						
U.S. government obligations Corporate and foreign fixed income securities Asset-backed securities I.260,685 Asset-backed securities I.764,404 Equity, private equity, and other investments  Equity method investments 2,026,142 Total assets  Liabilities and funds held for participants Due to brokers Due to brokers Derivative liability 34,768 Investments sold, not yet purchased Other payables Other payables Total liabilities Investments Corporate and foreign fixed income securities lending program Total liabilities Investments Inves	Investments, at fair value:							
Corporate and foreign fixed income securities Asset-backed securities 1,764,404 Equity, private equity, and other investments 2,287,580  Equity method investments Total assets 2,026,142 Total assets  Liabilities and funds held for participants Due to brokers Derivative liability 34,768 Investments sold, not yet purchased Other payables Payable under securities lending program Total liabilities Total liabilities Total liabilities 1,621,208  Funds held for participants  1,260,685 1,764,404 1,764,404 2,287,580	Short-term investments	747,955						
Asset-backed securities 1,764,404 Equity, private equity, and other investments 2,287,580  Equity method investments 2,026,142 Total assets \$12,470,645  Liabilities and funds held for participants Due to brokers \$1,032,350 Derivative liability 34,768 Investments sold, not yet purchased 166,663 Other payables 6,743 Payable under securities lending program 380,684 Total liabilities 10,849,437	U.S. government obligations	3,056,988						
Equity, private equity, and other investments2,287,580Equity method investments2,026,142Total assets\$ 12,470,645Liabilities and funds held for participants\$ 1,032,350Due to brokers\$ 1,032,350Derivative liability34,768Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Corporate and foreign fixed income securities	1,260,685						
Equity method investments Total assets  2,026,142  \$ 12,470,645  Liabilities and funds held for participants  Due to brokers Derivative liability Sold, not yet purchased Other payables Payable under securities lending program Total liabilities  Funds held for participants  2,026,142  \$ 12,470,645	Asset-backed securities	1,764,404						
Total assets  Liabilities and funds held for participants  Due to brokers  Derivative liability  Investments sold, not yet purchased Other payables  Payable under securities lending program  Total liabilities  Total held for participants  \$ 1,032,350  \$ 1,032,350  \$ 166,663  \$ 6,743  \$ 2,084  \$ 1,621,208	Equity, private equity, and other investments	2,287,580						
Liabilities and funds held for participantsDue to brokers\$ 1,032,350Derivative liability34,768Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Equity method investments	2,026,142						
Due to brokers\$ 1,032,350Derivative liability34,768Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Total assets	\$ 12,470,645						
Due to brokers\$ 1,032,350Derivative liability34,768Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Liabilities and funds held for participants							
Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Due to brokers	\$ 1,032,350						
Investments sold, not yet purchased166,663Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	Derivative liability	34,768						
Other payables6,743Payable under securities lending program380,684Total liabilities1,621,208Funds held for participants10,849,437	· · · · · · · · · · · · · · · · · · ·	166,663						
Payable under securities lending program Total liabilities  1,621,208  Funds held for participants  10,849,437		6,743						
Total liabilities 1,621,208  Funds held for participants 10,849,437		380,684						
	• • • • • • • • • • • • • • • • • • • •	1,621,208						
	Funds held for participants	10,849,437						
		\$ 12,470,645						

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 5. Cash and Investments (continued)

Net investments under CHIMCO management and held in the Ascension Legacy Portfolio at March 31, 2012, yet not included in the Alpha Fund or the Ascension Legacy Portfolio while still managed by CHIMCO at April 1, 2012, were approximately \$1,820,000. As of June 30, 2012, the System's membership interest in the Alpha Fund as well as the noncontrolling interest (see Note 2) in the Alpha Fund, representing interests held by entities other than Ascension Health Alliance, total \$8,840,551 and \$589,493, respectively.

Investment return recognized by the System for the years ended June 30, 2012 and 2011, is summarized in the following table. Total investment return includes the System's return in the Ascension Legacy Portfolio as well as the investment return of the Alpha Fund. System investment return represents the System's total investment return, net of the investment return earned by the noncontrolling interests of other Alpha Fund members.

	Year Ended June 30,				
		2012	2011		
Investment return in Ascension Legacy Portfolio	\$	57,921 \$	1,142,327		
Interest and dividends		51,453	17,001		
Net losses on investments reported at fair value		(233,826)	80,409		
Restricted investment income		3,386	6,163		
Total investment return		(121,066)	1,245,900		
Less return earned by noncontrolling interests of					
Alpha Fund		(9,264)	_		
System investment return	\$	(111,802) \$	1,245,900		

#### 6. Fair Value Measurements

The System categorizes, for disclosure purposes, assets and liabilities measured at fair value in the consolidated financial statements based upon whether the inputs used to determine their fair values are observable or unobservable. Observable inputs are inputs that are based on market data obtained from sources independent of the reporting entity. Unobservable inputs are inputs that reflect the reporting entity's own assumptions about pricing the asset or liability, based on the best information available in the circumstances.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, an asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement of the asset or liability. The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

The System follows the three-level fair value hierarchy to categorize these assets and liabilities recognized at fair value at each reporting period, which prioritizes the inputs used to measure such fair values. Level inputs are defined as follows:

Level 1 – Quoted prices (unadjusted) that are readily available in active markets or exchanges for identical assets or liabilities on the reporting date.

Level 2 – Inputs other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 pricing inputs include prices quoted for similar assets and liabilities in active markets or exchanges or prices quoted for identical or similar assets and liabilities in markets that are not active. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Significant pricing inputs that are unobservable for the asset or liability, including assets or liabilities for which there is little, if any market activity for such asset or liability. Inputs to the determination of fair value for Level 3 assets and liabilities require management judgment and estimation.

As of June 30, 2012 and 2011, the Level 2 and Level 3 assets and liabilities listed in the fair value hierarchy tables below use the following valuation techniques and inputs:

Cash and cash equivalents and short-term investments

Cash and cash equivalents and certain short-term investments include certificates of deposit, whose fair value is based on cost plus accrued interest. Significant observable inputs include security cost, maturity, and relevant short-term interest rates. Other short-term investments designated as Level 2 investments primarily consist of commercial paper, whose fair value is based on the income approach. Significant observable inputs include security cost, maturity, and credit rating, interest rate and par value.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

U S government, state, municipal and agency obligations

The fair value of investments in U.S. government, state, municipal and agency obligations is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads.

Corporate and foreign fixed income securities

The fair value of investments in U.S. and international corporate bonds, including commingled funds that invest primarily in such bonds, and foreign government bonds is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include benchmark yields, reported trades, observable broker/dealer quotes, issuer spreads, and security specific characteristics, such as early redemption options.

### Asset-backed securities

The fair value of U.S. agency and corporate asset-backed securities is primarily determined using techniques consistent with the income approach. Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes.

### Equity securities

The fair value of investments in U.S. and international equity securities is primarily determined using techniques consistent with the income approach. The values for underlying investments are fair value estimates determined by external fund managers based on quoted market prices, operating results, balance sheet stability, growth, dividend, dividend yield, and other business and market sector fundamentals.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

Private equity, alternative investments and other investments

The fair value of private equity investments is primarily determined using techniques consistent with both the market and income approaches, based on the System's estimates and assumptions in the absence of observable market data. The market approach considers comparable company, comparable transaction, and company-specific information, including but not limited to restrictions on disposition, subsequent purchases of the same or similar securities by other investors, pending mergers or acquisitions, and current financial position and operating results. The income approach considers the projected operating performance of the portfolio company.

Alternative investments consist of hedge funds, private equity funds, commodity funds, and real estate partnerships. Alternative investments are valued using net asset values, which approximate fair value, as determined by an external fund manager based on quoted market prices, operating results, balance sheet stability, growth and other business and market sector fundamentals.

Other investments include derivative assets and derivative liabilities of the Alpha Fund, whose fair value is primarily determined using techniques consistent with the market approach. Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity and recovery rates.

### Securities lending collateral

The fair value of collateral received under the Alpha Fund's securities lending program is valued using the calculated net asset value for the commingled fund in which the collateral is invested. The underlying investments in the commingled fund are valued using techniques consistent with the market approach, which uses significant observable market inputs such as available trade, quotes, benchmark curves, sector groupings, and matrix pricing.

## Benefit plan assets

The fair value of benefit plan assets is based on original investment into a guaranteed pooled fund, plus guaranteed, annuity contract-based interest rates. Significant unobservable inputs to the guaranteed rate include the fair value and average duration of the portfolio of investments underlying annuity contract, the contract value, and the annualized weighted-average yield to maturity of the underlying investment portfolio.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

Interest rate swap assets and liabilities

The fair value of interest rate swaps is primarily determined using techniques consistent with the market approach. Significant observable inputs to valuation models include interest rates, Treasury yields, volatilities, credit spreads, maturity, and recovery rates.

Investments sold, not yet purchased

The fair value of investments sold, not yet purchased is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark, constant maturity curves, and spreads.

The following table summarizes fair value measurements, by level, at June 30, 2012, for all financial assets and liabilities measured at fair value on a recurring basis in the System's consolidated financial statements:

	Level 1	Level 2	Level 3	Total
June 30, 2012				
Cash and cash equivalents	\$ 78,301	\$ 3,419	\$ _	\$ 81,720
Short-term investments	14,567	79,321	_	93,888
Pooled short-term investment funds	416,087	_	_	416,087
U S government, state, municipal and agency				
obligations	_	3,264,037	7.437	3,271,474
Corporate and foreign fixed income securities	_	859,904	120,418	980,322
Asset-backed securities	_	1,042,438	15.297	1.057.735
Equity securities	1.546.579	14,491	13,118	1.574.188
Private equity, alternative investments and				
other investments	8,699	3,327	3.096.973	3.108.999
Assets not at fair value				407.427
Cash and investments				\$ 10,991,840
Securities lending collateral, in other current assets	\$ -	\$ 321.937	\$ -	\$ 321.937
Benefit plan assets. in other noncurrent assets	136,435	_	36,932	173.367
Interest rate swaps, in other noncurrent assets	_	94.082	_	94.082
Investments sold, not yet purchased, in other noncurrent liabilities	-	157.073	-	157.073
Interest rate swaps, included in other noncurrent liabilities	_	248.511	-	248.511

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

For the year ended June 30, 2012, the changes in the fair value of the assets and liabilities measured using significant unobservable inputs (Level 3) consisted of the following. Level 3 investments of the Alpha Fund are included in transfers in the table below.

	U.S. Government, State, Municipal and Agency Obligations		Fo	rporate and reign Fixed Income Securities	set-Backed ecurities	Equity ecurities	A It	vate Equity, Alternative avestments and Other avestments	Be	nefit Plan Assets
June 30, 2012										
Beginning balance	\$	442	\$	5,024	\$ 1,924	\$ 15,515	\$	86,166	\$	31,795
Total realized and unrealized gains										
(losses)										
Included in income from operations		21		192	(7)	886		(391)		_
Included in nonoperating gains										
(losses)		6		904	(149)	(69)		(33,994)		_
Included in changes in net assets		-		_	_	_		1,290		20
Purchases		_		77,943	2,919	_		458,171		8,716
Settlements		_		_	_	_		_		(91)
Issuances		_		_	_	_		_		35
Sales		-		(57,768)	(2,700)	(3.588)		(90,500)		(5.408)
Transfers into Level 3		6,968		94,201	15,012	374		2,676,231		2,649
Transfers out of Level 3		-		(78)	(1.702)	_		-		(784)
Ending balance	\$	7,437	\$	120,418	\$ 15,297	\$ 13,118	\$	3,096,973	\$	36,932

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur.

As discussed in the Organizational Changes and Pooled Investment Fund notes, the System recognized its pro rata share of the Ascension Legacy Portfolio's investments held for participants in the Consolidated Balance Sheet at June 30, 2011, which represented 76.6% of the net asset value of the Ascension Legacy Portfolio as of June 30, 2011. The Ascension Legacy Portfolio's investments at June 30, 2011, included equities, various fixed income securities, and alternative investments.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2011, for Ascension Legacy Portfolio's financial assets and liabilities, measured at fair value on a recurring basis in Ascension Legacy Portfolio's financial statements:

	Level 1 Level 2		Level 3	Total	
June 30, 2011					
Assets included in:					
Securities lending collateral	\$ _	\$	378,877	\$ _	\$ 378,877
Derivative asset	19,649		2,303	11,256	33,208
Short-term investments	689,742		58,213	_	747,955
U.S. government obligations	_		3,046,822	10,166	3,056,988
Corporate and foreign fixed					
income securities	_		1,144,643	116,042	1,260,685
Asset-backed securities	_		1,719,704	44,700	1,764,404
Equity, private equity, and					
other investments	2,240,360		_	47,220	2,287,580
Liabilities included in:					
Derivative liability	1,162		3,116	30,490	34,768
Investments sold, not yet	,		,	,	,
purchased	_		166,663	_	166,663

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 6. Fair Value Measurements (continued)

For the year ended June 30, 2011, the changes in the fair value of Ascension Legacy Portfolio's assets measured using significant unobservable inputs (Level 3) consisted of the following:

		U.S.		Corporate Id Foreign Fixed			E	Equity, Private quity, and		
	Gov	vernment		Income	As	set-Backed		Other		Net
	Ob	ligations	S	Securities	Securities		Investments		D	erivatives
June 30, 2011										
Beginning balance	\$	7,340	\$	167,473	\$	26,069	\$	423,575	\$	(40,449)
Total realized and unrealized gains included in nonoperating gains (losses)		202		8,209		1,514		99,730		180,214
Purchases, issuances, and settlements		1,199		(42,171)		19,814		(476,085)		(158,999)
Transfers into (out of) Level 3		1,425		(17,469)		(2,697)				_
Ending balance	\$	10,166	\$	116,042	\$	44,700	\$	47,220	\$	(19,234)
The amount of total gains (losses) for the period included in nonoperating gains (losses) attributable to the change in unrealized gains or losses relating to assets still held at June 30, 2011	S	107	\$	(1,948)	\$	781	\$	5,872	\$	(146,992)
2011	<u> </u>	107	Ф	(1,948)	Ф	/01	Þ	3,072	Þ	(140,992

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 6. Fair Value Measurements (continued)

The following table summarizes fair value measurements, by level, at June 30, 2011, for all other financial assets and liabilities, measured at fair value on a recurring basis in the System's consolidated financial statements:

	Level 1		Level 2		Level 3	Total		
June 30, 2011								
Cash and cash equivalents	\$	86,946	\$	6,954	\$	_	\$	93,900
Short-term investments		15,592		44,768		_		60,360
U S government, state, municipal								
and agency obligations		_		49,516		442		49,958
Corporate and foreign fixed								
income securities		_		45,738		5,024		50,762
Asset-backed securities		_		58,356		1,924		60,280
Equity securities		284,701		14,456		15,515		314,672
Private equity, alternative								
investments and other								
investments		594		3,423		86,166		90,183
Assets not at fair value								431,447
Cash and investments							\$	1,151,562
							_	
Benefit plan assets, in other								
noncurrent assets	\$	137,391	\$	_	\$	31,795	\$	169,186
	4	127,1231	Ψ.		Ψ,	21,732	Ψ	103,100
Interest rate swaps, included in								
other noncurrent assets		_		64,426		_		64,426
				,,,,				,
Interest rate swaps, included in								
other noncurrent liabilities		_		141,287		_		141,287
				, ,				,

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 6. Fair Value Measurements (continued)

During the year ended June 30, 2011, the changes in the fair value of the foregoing assets measured using significant unobservable inputs (Level 3) consisted of the following:

	Gove S Mu and	U.S. Government, State, Corporate and Municipal Foreign Fixed and Agency Income Asset-Backed Equity Obligations Securities Securities					Private Equity, Alternative Investments and Other Investments			Benefit Plan Assets		
June 30, 2011												
Beginning balance	\$	442	\$	4.845	\$	189	\$	6,164	\$	68,171	\$	28,369
Total realized and unrealized gains												
(losses)												
Included in income from operations		_		412		(16)		231		445		_
Included in nonoperating gains												
(losses)		_		_		_		_		(73)		_
Included in changes in net assets		-		_		_		_		315		_
Purchases, issuances, and settlements		-		(233)		1,463		9,120		18,373		2,611
Transfers into (out of) Level 3		-		-		288		-		(1.065)		815
Ending balance	\$	442	\$	5,024	\$	1,924	\$	15,515	\$	86,166	\$	31,795

The basis for recognizing and valuing transfers into or out of Level 3, in the Level 3 rollforward, is as of the beginning of the period in which the transfers occur.

# 7. Significant Investments in Unconsolidated Entities

The System has a 50% membership interest in Via Christi Health, Inc. (VCH). The System accounts for this membership interest under the equity method of accounting. The System's investment in VCH is \$493,105 and \$499,910 at June 30, 2012 and 2011, respectively, and is reported in the Consolidated Balance Sheets in investment in unconsolidated entities. The System's investment in VCH reflects the financial performance of VCH one month in arrears.

At June 30, 2012 and 2011, the difference between the amount at which the System's investment in VCH is carried in the accompanying Consolidated Balance Sheets and its interest in the underlying net assets of VCH is \$30,321 and \$30,568, respectively. This difference relates primarily to the excess of the fair value of VCH property and equipment and long-term debt over their carrying values at the date the System received the interest in VCH. The difference is being amortized over the remaining life of the property and equipment and term of the long-term debt.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 7. Significant Investments in Unconsolidated Entities (continued)

Condensed financial information of VCH as of and for the years ended June 30, 2012 and 2011, is summarized below:

	June 30,					
		2012		2011		
Current assets	\$	752,074	\$	748,221		
Noncurrent assets		954,184		932,313		
Total assets	\$	1,706,258	\$	1,680,534		
Current liabilities	\$	131,366	\$	120,335		
Noncurrent liabilities		581,391		555,415		
Total liabilities		712,757		675,750		
Net assets		993,501		1,004,784		
Total liabilities and net assets	\$	1,706,258	\$	1,680,534		
Total revenues	\$	1,096,449	\$	1,094,925		
Total expenses		(1,063,364)		(1,072,680)		
Total investment return		(16,482)		97,573		
Excess of revenues over expenses	\$	16,603	\$	119,818		

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 8. Long-Term Debt

Long-term debt at June 30, 2012 and 2011, is comprised of the following, and is presented in accordance with the specific master trust indenture to which the debt relates. As further discussed below, certain portions of long-term debt are secured under the Alexian Brothers Health System Master Trust Indenture.

		June 30	),
		2012	2011
Tax-exempt hospital revenue bonds – secured under Ascension Health Alliance Senior Credit Group Master Trust Indenture  Variable rate demand bonds, subject to a put provision that provides			
for a cumulative 7-month notice and remarketing period, payable			
through November 2047, interest (0 27% at June 30, 2012) fied to	Φ	200 (05 6	220 400
a market index plus a spread	\$	308,605 \$	320,480
Variable rate demand bonds, subject to a 7-day put provision, payable through November 2039, interest (0 15% to 0 16% at			
June 30, 2012) set at prevailing market rates		225,665	246,730
Variable rate demand bonds, subject to a 7-day put provision,		223,003	240,730
payable through November 2033, interest (0.15% to 0.16% at			
June 30, 2012) set at prevailing market rates, swapped to fixed			
rates of 5 454 and 5 544% through maturity		307,300	150,325
Indexed put bonds subject to weekly rate resets based on a taxable		207,200	100,020
ındex, payable through November 2046, ınterest (1 505% at			
June 30, 2012) swapped to a variable rate tied to a tax-exempt			
market index plus a spread through November 2016		153,800	153,800
Fixed rate put bonds (converted from an indexed put bond mode			
based on a taxable index in May 2009) payable through			
November 2046, interest (4 10% at June 30, 2012) swapped to a			
variable rate tied to a market index plus a spread through			
November 2016		153,690	153,690
Fixed rate serial and term bonds payable in installments through			
November 2051, interest at 4 125% to 5 75%		1,308,105	984,635
Fixed rate serial and term bonds payable in installments through			
November 2039, interest at 5 00% swapped to variable rates over		505.260	500 400
the life of the bonds		587,360	599,490
Fixed rate serial mode bonds payable through 2047 with purchase			
dates ranging from April 2013 through May 2018, interest at		004.195	922 560
0 90% to 5 00% through the purchase dates  Fixed rate serial mode bonds payable through 2033 with purchase		904,185	823,560
dates through May 2012, interest at 1 25%, swapped to fixed rates			
of 5 454% to 5 544% through maturity		_	156,975
of 5 454 % to 5 544 % through maturity		_	130,773

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

# 8. Long-Term Debt (continued)

	June	June 30,			
	 2012		2011		
Tax-exempt hospital revenue bonds – unsecured under Ascension Health Alliance Subordinate Master Trust Indenture Variable rate demand bonds, subject to a 7-day put provision, payable through November 2027, interest (0 16% at June 30,					
2012) set at prevailing market rates  Fixed rate serial mode bonds payable through 2027 with purchase dates through November 2012, interest at 5 00%, swapped to	\$ 56,060	\$	57,815		
variable mode through the purchase dates  Fixed rate serial mode bonds payable through 2027 with purchase	49,810		149,470		
dates through May 2018, interest at 1 50% to 5 00%	396,705		303,270		
Total hospital revenue bonds under Senior Master Trust Indenture and Subordinate Master Trust Indenture	4,451,285		4,100,240		
Tax-exempt hospital revenue bonds – secured under Alexian Brothers Health System Master Trust Indenture Fixed rate term bonds payable in installments through February 2038, interest at 3 50% to 5 50%	161,565		_		
Total hospital revenue bonds under the Alexian Brothers Health System Master Trust Indenture	161,565		_		
Total hospital revenue bonds under the Ascension Health Alliance Senior Master Trust Indenture, Ascension Health Alliance Subordinate Master Trust Indenture, and the Alexian Brothers Health System Master Trust Indenture	4,612,850		4,100,240		
Other debt Obligations under capital leases Other	33,221 37,936 4,684,007		34,865 36,960 4,172,065		
Unamortized premium, net Less current portion Less long-term debt subject to short-term remarketing arrangements	111,187 (45,363) (1,094,425)	,	67,233 (29,563) (1,662,950)		
Long-term debt, less current portion and long-term debt subject to short-term remarketing arrangements	\$ 3,655,406	\$	2,546,785		

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 8. Long-Term Debt (continued)

		,		
		2012		2011
Ascension Health Alliance Senior Master Trust Indenture long-term				_
debt obligations, including unamortized premium, net	\$	2,919,702	\$	1,953,354
Ascension Health Alliance Subordinate Master Trust Indenture long-				
term debt obligations, including unamortized premium, net		515,278		528,917
Alexian Brothers Health System Master Trust Indenture long-term				
debt obligations, including unamortized premium, net		167,257		_
Other		53,169		64,514
Long-term debt, less current portion, and long-term debt subject to				
short-term remarketing arrangements	\$	3,655,406	\$	2,546,785

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Scheduled principal repayments of long-term debt, considering obligations subject to short-term remarketing as due according to their long-term amortization schedule, as of June 30, 2012, are as follows:

	1	Ascension Health Alliance MTIs	Alexian Brothers Health ystem MTI	o	ther Debt	Total
Year ending June 30:						
2013	\$	22,810	\$ 4,565	\$	17,989	\$ 45,364
2014		57,785	3,290		5,978	67,053
2015		61,180	340		5,072	66,592
2016		51,650	7,485		2,787	61,922
2017		67,620	13,130		15,853	96,603
Thereafter		4,190,240	132,755		23,479	4,346,474
Total	\$	4,451,285	\$ 161,565	\$	71,158	\$ 4,684,008

The carrying amounts of variable rate bonds and other notes payable approximate fair value. The fair values of the unsecured fixed rate serial and term bonds are estimated based on discounted cash flow analyses that consider current incremental borrowing rates for similar types of borrowing arrangements. The fair value of both Ascension Health Alliance and Alexian Brothers fixed rate serial and term bonds, including the component of variable rate demand bonds subject to long-term fixed interest rates, approximates carrying value at June 30, 2012 and 2011. During the years ended June 30, 2012 and 2011, interest paid was approximately \$148,300 and \$146,000, respectively. Capitalized interest was approximately \$2,000 and \$7,100 for the years ended June 30, 2012 and 2011, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 8. Long-Term Debt (continued)

Certain members of Ascension Health Alliance formed the Ascension Health Alliance Credit Group (Senior Credit Group). Each Senior Credit Group member is identified as either a senior obligated group member, a senior designated affiliate or a senior limited designated affiliate. Senior obligated group members are jointly and severally liable under a Senior Master Trust Indenture (Senior MTI) to make all payments required with respect to obligations under the Senior MTI and may be entities not controlled directly or indirectly by Ascension Health Alliance. Senior designated affiliates and senior limited designated affiliates are not obligated to make debt service payments on the obligations under the Senior MTI. Ascension Health Alliance may cause each senior designated affiliate to transfer such amounts as are necessary to enable the obligated group to comply with the terms of the Senior MTI, including payment of the outstanding obligations. Additionally, each senior limited designated affiliate has an independent limited designated affiliate agreement and promissory note with Ascension Health Alliance with stipulated repayment terms and conditions, each subject to the governing law of the senior limited designated affiliate's state of incorporation.

Pursuant to a Supplemental Master Indenture dated February 1, 2005, senior obligated group members, which are operating entities, have pledged and assigned to the Master Trustee a security interest in all of their rights, title, and interest in their pledged revenues and proceeds thereof.

A Subordinate Credit Group, which is comprised of subordinate obligated group members, subordinate designated affiliates, and subordinate limited designated affiliates, was created under the Subordinate Master Trust Indenture (Subordinate MTI). The subordinate obligated group members are jointly and severally liable under the Subordinate MTI to make all payments required with respect to obligations under the Subordinate MTI and may be entities not controlled directly or indirectly by Ascension Health Alliance. Subordinate designated affiliates and subordinate limited designated affiliates are not obligated to make debt service payments on the obligations under the Subordinate MTI. Ascension Health Alliance may cause each subordinate designated affiliate to transfer such amounts as are necessary to enable the obligated group members to comply with the terms of the Subordinate MTI, including payment of the outstanding obligations. Additionally, each subordinate limited designated affiliate has an independent subordinate limited designated affiliate agreement and promissory note with Ascension Health Alliance, with stipulated repayment terms and conditions, each subject to the governing law of the subordinate limited designated affiliate's state of incorporation.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 8. Long-Term Debt (continued)

The unsecured variable rate demand bonds of both the Senior and Subordinate Credit Groups, while subject to long-term amortization periods, may be put to Ascension Health Alliance at the option of the bondholders in connection with certain remarketing dates. To the extent that bondholders may, under the terms of the debt, put their bonds within 12 months after June 30, 2012, the principal amount of such bonds has been classified as a current liability in the accompanying Consolidated Balance Sheets. Management believes the likelihood of a material amount of bonds being put to Ascension Health Alliance to be remote. However, to address this possibility, management has taken steps to provide various sources of liquidity in the event any bonds would be put, including the line of credit, commercial paper program, and maintaining unrestricted assets as a source of self-liquidity.

On January 1, 2012, Alexian Brothers became part of Ascension Health Alliance. Subsequently, Ascension Health Alliance redeemed or refinanced a portion of Alexian Brothers' debt; however, a portion of the bonds previously issued for the benefit of Alexian Brothers remains outstanding (the Alexian Brothers' Bonds). The Alexian Brothers' Bonds continue to be secured by the Alexian Brothers Health System Master Trust Indenture (As Amended and Restated), dated October 1, 1992, between the Members of the Alexian Brothers Health System Obligated Group established under this document and the Alexian Brothers Health System Master Trustee.

In May 2012, Ascension Health Alliance issued a total of \$435,370 of tax-exempt bonds, Series 2012A through 2012E, through four different issuing authorities in four different states. The proceeds of the bonds, including original issue premium, were used to reimburse Ascension Health Alliance for previous capital expenditures.

Due to aggregate financing activity during the fiscal years ended June 30, 2012 and 2011, losses on extinguishment of debt of \$2,828 and \$1,007 were recorded, which are included in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets.

Ascension Health Alliance is a party to multiple interest rate swap agreements that convert the variable or fixed rates of certain debt issues to fixed or variable rates, respectively. See the Derivative Instruments note for a discussion of these derivatives.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 8. Long-Term Debt (continued)

As of June 30, 2012, the Senior Credit Group has a line of credit of \$1,000,000 which may be used as a source of funding for unremarketed variable debt (including commercial paper) or for general corporate purposes, towards which bank commitments totaling \$1,000,000 extend to November 9, 2014. As of June 30, 2012 and 2011, there were no borrowings under the line of credit.

As of June 30, 2012, the Subordinate Credit Group has a \$50,000 revolving line of credit related to its letters of credit program toward which a bank commitment of \$50,000 extends to December 27, 2012. The revolving line of credit may be accessed solely in the form of Letters of Credit issued by the bank for the benefit of the members of the Credit Groups. Of this \$50,000 revolving line of credit, letters of credit totaling \$26,067 have been issued as of June 30, 2012. No borrowings were outstanding under the letters of credit as of June 30, 2012 and 2011.

#### 9. Derivative Instruments

The System uses interest rate swap agreements to manage interest rate risk associated with its outstanding debt. These swaps have historically been used to effectively convert interest rates on variable rate bonds to fixed rates and rates on fixed rate bonds to variable rates. At June 30, 2012 and 2011, the notional values of outstanding interest rate swaps were \$2,189,232 and \$2,310,187, respectively.

The System recognizes the fair value of its interest rate swaps in the Consolidated Balance Sheets as assets, recorded in other noncurrent assets, or liabilities, recorded in other noncurrent liabilities, as appropriate. At June 30, 2012 and 2011, the fair value of interest rate swaps in an asset position was \$94,082 and \$64,426, respectively, while the fair value of interest rate swaps in a liability position was \$248,511 and \$141,287, respectively.

Prior to July 1, 2006, the System designated certain of its interest rate swaps as cash flow hedges, for accounting purposes, and accordingly deferred gains or losses associated with those swaps in net assets. As of June 30, 2012, the deferred net gain associated with these interest rate swaps was \$4,660. The portion of this gain that will be reclassified into nonoperating gains (losses) over the next 12 months is immaterial.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

### 9. Derivative Instruments (continued)

Beginning July 1, 2006, previously designated cash flow hedging relationships were dedesignated for accounting purposes. Accordingly, all changes in the fair value of interest rate swaps have been recognized in nonoperating gains (losses) in the accompanying Consolidated Statements of Operations and Changes in Net Assets. A net nonoperating loss of \$77,568 was recognized for the year ended June 30, 2012, while a net nonoperating gain of \$25,257 was recognized for the year ended June 30, 2011.

The System's interest rate swap agreements include collateral requirements for each counterparty under such agreements, based upon specific contractual criteria. The System's collateral requirements are based upon Ascension Health Alliance's Senior Credit Group long-term debt credit ratings (Senior Debt Credit Ratings), as obtained from each of two major credit rating agencies, as well as the net liability position of total interest rate swap agreements outstanding with each counterparty. At June 30, 2012 and 2011, based upon the System's net liability positions and Senior Debt Credit Ratings, no collateral on interest rate swap agreements was required to be posted. The aggregate net fair value of interest rate swap agreements with credit-risk-related contingent features on June 30, 2012 and 2011, was a liability of \$154,429 and \$76,861, respectively.

### 10. Retirement Plans

### **Defined-Benefit Plans**

Certain System entities participate in defined-benefit pension plans (the System Plans), which are noncontributory, defined-benefit pension plans covering substantially all eligible employees of certain System entities. Benefits are based on each participant's years of service and compensation. Substantially all of the System Plans' assets are invested in a master trust (the Trust) consisting of cash and cash equivalents, equity, fixed income funds, and alternative investments. Contributions to the System Plans are based on actuarially determined amounts sufficient to meet the benefits to be paid to participants.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

During the year ended June 30, 2012, the System approved and communicated to employees a redesign of associate retirement benefits, which affects certain System Plans, as well as provides an enhanced comprehensive defined contribution plan. These changes will become effective January 1, 2013. This redesign resulted in the recognition of one-time curtailment gains of \$415,834, of which \$414,294 was recognized in total impairment, restructuring and nonrecurring gains for the year ended June 30, 2012, with the remaining amount recognized in nonoperating losses for the year ended June 30, 2012. This redesign also resulted in a one-time decrease to the projected benefit obligation as of December 31, 2011. The projected benefit obligation is included in pension and other postretirement liabilities in the Consolidated Balance Sheets.

The assets of the System Plans are available to pay the benefits of eligible employees and retirees of all participating entities. In the event entities participating in the System Plans are unable to fulfill their financial obligations under the System Plans, the other participating entities are obligated to do so.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

The following table sets forth the combined benefit obligations and assets of the System Plans at June 30, 2012 and 2011, components of net periodic benefit costs for the years then ended, and a reconciliation of the amounts recognized in the accompanying consolidated financial statements:

	Year Ended	l June 30,
	 2012	2011
Change in projected benefit obligation:		_
Projected benefit obligation at beginning of year	\$ 5,734,449	5,618,553
Service cost	194,906	208,253
Interest cost	311,981	304,365
Amendments	(5,463)	(476)
Assumption change	873,252	(154,944)
Actuarial loss (gain)	1,051	(29,136)
Acquisitions	131,174	_
Curtailment	(561,854)	_
Benefits paid	(242,250)	(212,166)
Projected benefit obligation at end of year	6,437,246	5,734,449
Accumulated benefit obligation at end of year	6,341,693	5,140,261
Change in plan assets:		
Fair value of plan assets at beginning of year	5,397,593	4,624,393
Actual return on plan assets	711,555	848,439
Employer contributions	14,421	136,927
Acquisitions	111,358	_
Benefits paid	(242,250)	(212,166)
Fair value of plan assets at end of year	5,992,677	5,397,593
Net amount recognized at end of year and funded status	\$ (444,569) \$	336,856)

The System Plans' funded status as a percentage of the projected benefit obligation at June 30, 2012 and 2011, was 93.1% and 94.1%, respectively. The System Plans' funded status as a percentage of the accumulated benefit obligation at June 30, 2012 and 2011, was 94.5% and 105.0%, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

Included in unrestricted net assets at June 30, 2012 and 2011, are the following amounts that have not yet been recognized in net periodic pension cost for the System Plans:

	Year Ended June 30,					
		2012	2011			
Unrecognized prior service credit Unrecognized actuarial loss	\$	(16,230) \$ 433,352	(69,548) 33,874			
	\$	417,122 \$	(35,674)			

Changes in plan assets and benefit obligations recognized in unrestricted net assets for System Plans during 2012 and 2011, include:

Current year actuarial loss (gain)         \$ 48,601         \$ (671,223)           Amortization of actuarial loss (gain)         350,877         (130,321)           Current year prior service credit         (5,463)         (476)           Amortization of prior service credit         58,781         11,855           \$ 452,796         \$ (790,165)           Year Ended June 30, 2012         2011           Components of net periodic benefit cost           Service cost         \$ 194,906         \$ 208,253           Interest cost         311,981         304,365           Expected return on plan assets         (447,703)         (361,295)           Amortization of prior service credit         (10,646)         (11,855)           Amortization of actuarial loss         16,931         130,321           Curtailment gain         (415,834)         -           Settlement gain         (111)         -           Net periodic benefit cost         \$ (350,476)         \$ 269,789		Year Ended June 30,				
Amortization of actuarial loss (gain)       350,877 (130,321)         Current year prior service credit       (5,463) (476)         Amortization of prior service credit       58,781 11,855         \$ 452,796 \$ (790,165)         Year Ended June 30, 2012 2011         Components of net periodic benefit cost         Service cost       \$ 194,906 \$ 208,253         Interest cost       311,981 304,365         Expected return on plan assets       (447,703) (361,295)         Amortization of prior service credit       (10,646) (11,855)         Amortization of actuarial loss       16,931 130,321         Curtailment gain       (415,834) -         Settlement gain       (111) -			2012	2011		
Amortization of actuarial loss (gain)       350,877 (130,321)         Current year prior service credit       (5,463) (476)         Amortization of prior service credit       58,781 11,855         \$ 452,796 \$ (790,165)         Year Ended June 30, 2012 2011         Components of net periodic benefit cost         Service cost       \$ 194,906 \$ 208,253         Interest cost       311,981 304,365         Expected return on plan assets       (447,703) (361,295)         Amortization of prior service credit       (10,646) (11,855)         Amortization of actuarial loss       16,931 130,321         Curtailment gain       (415,834) -         Settlement gain       (111) -	Current year actuarial loss (gain)	\$	48,601 \$	(671,223)		
Current year prior service credit         (5,463)         (476)           Amortization of prior service credit         58,781         11,855           \$ 452,796         \$ (790,165)           Year Ended June 30, 2012           2011           Components of net periodic benefit cost           Service cost           Interest cost           Service cost           Interest cost         311,981         304,365           Expected return on plan assets         (447,703)         (361,295)           Amortization of prior service credit         (10,646)         (11,855)           Amortization of actuarial loss         16,931         130,321           Curtailment gain         (415,834)         -           Settlement gain         (111)         -	````			,		
Amortization of prior service credit         58,781         11,855           Year Ended June 30, 2012           2012         2011           Components of net periodic benefit cost           Service cost         \$ 194,906         \$ 208,253           Interest cost         311,981         304,365           Expected return on plan assets         (447,703)         (361,295)           Amortization of prior service credit         (10,646)         (11,855)           Amortization of actuarial loss         16,931         130,321           Curtailment gain         (415,834)         -           Settlement gain         (111)         -	, ,		*	•		
\$ 452,796 \$ (790,165)         Year Ended June 30, 2012 2011         Components of net periodic benefit cost         Service cost       \$ 194,906 \$ 208,253         Interest cost       311,981 304,365         Expected return on plan assets       (447,703) (361,295)         Amortization of prior service credit       (10,646) (11,855)         Amortization of actuarial loss       16,931 130,321         Curtailment gain       (415,834) -         Settlement gain       (111) -	* *		. , ,	` ′		
Components of net periodic benefit cost         2012         2011           Service cost         \$ 194,906         \$ 208,253           Interest cost         311,981         304,365           Expected return on plan assets         (447,703)         (361,295)           Amortization of prior service credit         (10,646)         (11,855)           Amortization of actuarial loss         16,931         130,321           Curtailment gain         (415,834)         -           Settlement gain         (111)         -	•	\$	452,796 \$	(790,165)		
Components of net periodic benefit cost           Service cost         \$ 194,906 \$ 208,253           Interest cost         311,981 304,365           Expected return on plan assets         (447,703) (361,295)           Amortization of prior service credit         (10,646) (11,855)           Amortization of actuarial loss         16,931 130,321           Curtailment gain         (415,834) -           Settlement gain         (111) -				•		
Service cost       \$ 194,906       \$ 208,253         Interest cost       311,981       304,365         Expected return on plan assets       (447,703)       (361,295)         Amortization of prior service credit       (10,646)       (11,855)         Amortization of actuarial loss       16,931       130,321         Curtailment gain       (415,834)       -         Settlement gain       (111)       -	Components of net periodic benefit cost		2012	2011		
Interest cost       311,981       304,365         Expected return on plan assets       (447,703)       (361,295)         Amortization of prior service credit       (10,646)       (11,855)         Amortization of actuarial loss       16,931       130,321         Curtailment gain       (415,834)       -         Settlement gain       (111)       -	•	\$	194,906 \$	208.253		
Expected return on plan assets       (447,703)       (361,295)         Amortization of prior service credit       (10,646)       (11,855)         Amortization of actuarial loss       16,931       130,321         Curtailment gain       (415,834)       -         Settlement gain       (111)       -		•	*			
Amortization of prior service credit Amortization of actuarial loss Curtailment gain Settlement gain (10,646) (11,855) 16,931 (415,834) - (111) -	Expected return on plan assets		*			
Curtailment gain       (415,834)       –         Settlement gain       (111)       –	•		(10,646)	(11,855)		
Settlement gain (111) –	•		. , ,	130,321		
<del></del>	Curtailment gain		(415,834)	_		
Net periodic benefit cost \$ (350.476) \$ 269.789	<u> </u>		(111)	_		
<u> </u>	Net periodic benefit cost	\$	(350,476) \$	269,789		

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

The prior service credit and actuarial loss included in unrestricted net assets and expected to be recognized in net periodic pension cost during the year ending June 30, 2013, are approximately \$6,500 and \$63,900, respectively.

The assumptions used to determine the benefit obligation and net periodic benefit cost for the System Plans are set forth below:

	June 30,			
	2012	2011		
Weighted-average discount rate	4.42%	5.63%		
Weighted-average rate of compensation increase	4.00%	4.00%		
Weighted-average expected long-term rate of				
return on plan assets	8.43%	8.50%		

The System Plans' assets are invested in a portfolio designed to protect principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, with a reasonable and prudent level of risk. Diversification is achieved by allocating to funds and managers that correlate to one of three economic strategies: growth, deflation and inflation. Growth strategies include U.S. equity, emerging market equity, global equity, international equity, directional hedge funds, private equity, high yield and private credit. Deflation strategies include core fixed income, absolute return hedge funds and cash. Inflation strategies include inflation-linked bonds, commodity-related investments, and real assets. The System Plans use multiple investment managers with complementary styles, philosophies, and approaches. In accordance with the System Plans' objectives, derivatives may also be used to gain market exposure in an efficient and timely manner.

In accordance with the System Plans' asset diversification targets, as presented in the table that follows, the Trust holds certain alternative investments, consisting of various hedge funds, real asset funds, private equity funds, commodity funds, private credit funds and certain other private funds. These investments do not have observable market values. As such, each of these investments is valued at net asset value as determined by each fund's investment manager, which approximates fair value. The fair value of the System Plans' alternative investments as of June 30, 2012, is reported in the fair value measurement table that follows. Collectively, these

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

funds have liquidity terms ranging from weekly to annual with notice periods ranging from 1 to 93 days. Due to redemption restrictions, investments of certain private funds, whose fair value was approximately \$515,000 at June 30, 2012, cannot be redeemed. However, the potential for the System Plans to sell their interest in real asset funds and private equity funds in a secondary market prior to the end of the fund term does exist.

The investments in these alternative investment funds may also include contractual commitments to provide capital contributions during the investment period, which is typically five years, and may extend to the end of the fund term. During these contractual periods, investment managers may require the System Plans to invest in accordance with the terms of the agreement. Commitments not funded during the investment period will expire and remain unfunded. As of June 30, 2012, investment periods expire between July 2012 and March 2018. The remaining unfunded capital commitments of the Trust total approximately \$528,000 for 50 individual contracts as of June 30, 2012.

The weighted-average asset allocation for the System Plans at the end of fiscal 2012 and 2011 and the target allocation for fiscal 2013, by asset category, are as follows:

	Target Allocation	Percentage of Plan Assets at Year-End				
Asset Category	2013	2012	2011			
Growth	50%	49%	52%			
Deflation	30	32	32			
Inflation	20	19	16			
Total	100%	100%	100%			

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

The following tables summarize fair value measurements at June 30, 2012 and 2011, by asset class and by level, for the System Plans' assets and liabilities. As also discussed in the Fair Value Measurements note, the System follows the three-level fair value hierarchy to categorize plan assets and liabilities recognized at fair value, which prioritizes the inputs used to measure such fair values. The inputs and valuation techniques discussed in the Fair Value Measurements note also apply to the System Plans' assets and liabilities as presented in the following tables.

	Level 1		Level 2	Level 3	Total
June 30, 2012					
Short-term investments	\$ 192,025	\$	5,392	\$ _	\$ 197,417
Derivative assets –					
interest rate	53,054		92,049	757	145,860
Derivative assets – other	10,937		653	13,472	25,062
U.S. government obligations	_		2,189,580	1,903	2,191,483
Corporate and foreign fixed					
income securities	70,238		387,734	28,308	486,280
Asset-backed securities	_		194,201	14,243	208,444
Equity securities	782,558		_	23,200	805,758
Alternative investments	_		_	1,993,923	1,993,923
Assets not at fair value					874,681
Total					6,928,908
Derivative liabilities – interest					
rate	1,990		51,180	33	53,203
Derivative liabilities – other	3,859		134	6,022	10,015
Investments sold,					
not yet purchased	_		29,342	_	29,342
Liabilities not at fair value					843,671
Total					936,231
Fair value of plan assets					\$ 5,992,677

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

	 Level 1	Level 2	Level 3	Total
June 30, 2011				_
Short-term investments	\$ 433,526	\$ 12,682	\$ _	\$ 446,208
Derivative assets –				
interest rate	717	3	65,727	66,447
Derivative assets – other	74	2,939	1,159	4,172
U.S. government obligations	_	1,734,828	2,129	1,736,957
Corporate and foreign fixed				
income securities	_	406,793	19,462	426,255
Asset-backed securities	_	265,277	4,427	269,704
Equity securities	1,186,520	_	1,701	1,188,221
Alternative investments	_	_	1,591,483	1,591,483
Assets not at fair value				221,405
Total				5,950,852
Derivative liabilities – interest				
rate	17	283	258,882	259,182
Derivative liabilities – other	307	1,067	16,371	17,745
Investments sold,				
not yet purchased	_	56,451	_	56,451
Liabilities not at fair value				219,881
Total				553,259
Fair value of plan assets				\$ 5,397,593

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

For the years ended June 30, 2012 and 2011, the changes in the fair value of the System Plans' assets measured using significant unobservable inputs (Level 3) consisted of the following:

	D	Net erivatives		U.S. overnment bligations	an	orporate d Foreign Fixed Income ecurities	S	Asset- Backed Securities		Equity Securities	-	alternative avestments
June 30, 2012 Beginning balance Total actual return on plan assets Purchases, issuances, and settlements Transfers (out of) into Level 3	\$	(208,367) 167,900 48,641 –	s	2,129 48 (274)	\$	19,462 1,431 9,662 (2,247)	\$	4,427 (211) 10,517 (490)	s	1,701 (196) 21,690 5	s	1,591,483 (14,183) 416,623
Ending balance	<u>s</u>	8,174	S	1,903	S	28,308	\$	14,243	S	23,200	\$	1,993,923
Actual return on plan assets relating to plan assets still held at June 30, 2012	<u>s</u>	9,095	\$	11	s	(820)	\$	(477)	\$	_	\$	(49,802)
	D	Net erivatives		U.S. overnment bligations	an	orporate d Foreign Fixed Income ecurities	S	Asset- Backed Securities		Equity Securities		Alternative avestments
June 30, 2011 Beginning balance Total actual return on plan assets Purchases, issuances, and settlements Transfers out of Level 3 Ending balance	<b>D</b> \$		\$	vernment	an	d Foreign Fixed Income	\$	Backed	\$		S S	

The Trust has entered into a series of interest rate swap agreements with a net notional amount of \$948,150. The combined targeted duration of these swaps and the Trust's fixed income investments approximates the duration of the liabilities of the Trust. Currently, 60% of the dollar duration of the liability is subject to this economic hedge. The purpose of this strategy is to economically hedge the change in the net funded status for a significant portion of the liability that can occur due to changes in interest rates.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

The expected long-term rate of return on the System Plans' assets is based on historical and projected rates of return for current and planned asset categories in the investment portfolio. Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates. Based on the target asset allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets.

Information about the expected cash flows for the System Plans follows:

Expected employer contributions 2013	\$ 32,500
Expected benefit payments:	
2013	371,100
2014	364,200
2015	371,800
2016	384,900
2017	396,900
2018–2022	2,065,000

The contribution amount above includes amounts paid to the Trust. The benefit payment amounts above reflect the total benefits expected to be paid from the Trust.

### Other Postretirement Benefit Plans

In addition to the retirement plan described above, certain Health Ministries sponsor postretirement benefit plans that provide healthcare benefits to qualified retirees who meet certain eligibility requirements. The total benefit obligation of these plans at June 30, 2012 and 2011, is \$47,428 and \$44,446, respectively. The net obligation included in pension and other postretirement liabilities in the accompanying Consolidated Balance Sheets at June 30, 2012 and 2011, is \$12,423 and \$10,086, respectively. The change in the plans' assets and benefit obligations recognized in unrestricted net assets during the year ended June 30, 2012, was \$6.551.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 10. Retirement Plans (continued)

#### **Defined-Contribution Plans**

System entities participate in contributory and noncontributory defined-contribution plans covering all eligible associates. There are three primary types of contributions to these plans: employer automatic contributions, employee contributions, and employer matching contributions. Benefits for employer automatic contributions are determined as a percentage of a participant's salary and, for certain entities, increases over specified periods of employee service. These benefits are funded annually and participants become fully vested over a period of time. Benefits for employer matching contributions are determined as a percentage of an eligible participant's contributions each payroll period. These benefits are funded each payroll period and participants become fully vested in these employer contributions immediately. Expenses for the defined-contribution plans were \$128,250 and \$113,337 during 2012 and 2011, respectively.

### 11. Self-Insurance Programs

Certain System hospitals and other entities participate in pooled risk programs to insure professional and general liability risks and workers' compensation risks to the extent of certain self-insured limits. In addition, various umbrella insurance policies have been purchased to provide coverage in excess of the self-insured limits. Trust funds and two captive insurance companies, Ascension Health Insurance, Ltd. (AHIL) and Edessa Insurance Company, Ltd. (Edessa) are established for the self-insurance programs. Edessa was acquired as part of the Alexian Brothers business combination, as discussed in the Organizational Changes note. Actuarially determined amounts, discounted at 6% for the System, excluding Alexian Brothers which are discounted at 3%, are contributed to the trusts and the captive insurance companies to provide for the estimated cost of claims. The loss reserves recorded for estimated self-insured professional, general liability, and workers' compensation claims include estimates of the ultimate costs for both reported claims and claims incurred but not reported, which are discounted at 6% in 2012 and 2011 for the System, except for Alexian Brothers, which are not discounted. Those entities not participating in the self-insured programs are insured under separate policies.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 11. Self-Insurance Programs (continued)

## **Professional and General Liability Programs**

Professional and general liability coverage is provided on a claims-made basis through a wholly owned onshore trust and through AHIL and Edessa.

AHIL has a self-insured retention of \$10,000 per occurrence with no aggregate. Excess coverage is provided through AHIL with limits up to \$185,000. AHIL retains \$5,000 per occurrence and \$5,000 annual aggregate for professional liability. AHIL also retains a 20% quota share of the first \$25,000 of umbrella excess. The remaining excess coverage is reinsured by commercial carriers.

Edessa has a self-insured retention of \$1,000 per occurrence with no aggregate. Excess coverage is provided through Edessa with limits up to \$110,000. Edessa retains \$10,000 per occurrence and \$20,000 annual aggregate for professional liability. The remaining excess coverage is reinsured by commercial carriers.

Self-insured entities in the states of Indiana and Wisconsin are provided professional liability coverage on an occurrence basis with limits in compliance with participation in the Patient Compensation Funds. The Patient Compensation Funds apply to claims in excess of the primary self-insured limit.

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is professional and general liability expense of \$71,687 and \$69,073 for the years ended June 30, 2012 and 2011, respectively. Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are professional and general liability loss reserves of approximately \$596,381 and \$522,489 at June 30, 2012 and 2011, respectively.

AHIL and Edessa also offer physician professional liability coverage through insurance or reinsurance arrangements to nonemployed physicians practicing at the System's various facilities, primarily in Michigan, Indiana and Illinois. Coverage is offered to physicians with limits ranging from \$100 per claim to \$1,000 per claim with various aggregate limits.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 11. Self-Insurance Programs (continued)

## Workers' Compensation

Workers' compensation coverage is provided on an occurrence basis through a grantor trust. The self-insured trust provides coverage up to \$1,000 per occurrence with no aggregate. The trust provides a mechanism for funding the workers' compensation obligations of its members. Workers' compensation coverage for Alexian Brothers is self-insured up to \$400 per occurrence with no aggregate. Excess insurance against catastrophic loss is obtained through commercial insurers. Premium payments made to the trust are expensed and represent claims reported and claims incurred but not reported.

Included in operating expenses in the accompanying Consolidated Statements of Operations and Changes in Net Assets is workers' compensation expense of \$40,256 and \$41,973 for the years ended June 30, 2012 and 2011, respectively. Included in current and long-term self-insurance liabilities on the accompanying Consolidated Balance Sheets are workers' compensation loss reserves of \$110,657 and \$98,867 at June 30, 2012 and 2011, respectively.

#### 12. Lease Commitments

Future minimum payments under noncancelable operating leases with terms of one year or more are as follows:

Year ending June 30:	
2013	\$ 208,072
2014	191,994
2015	152,166
2016	117,939
2017	96,213
Thereafter	250,031
Total	\$ 1,016,415

Certain System entities are lessees under operating lease agreements for the use of space in buildings owned by third parties, including medical office buildings (MOBs), and medical and information technology equipment. In addition, certain System entities have subleased space within buildings where the entity has a current operating lease commitment. Certain System entities are also lessors under operating lease agreements, primarily ground leases related to third-party-owned MOBs on land owned by the System entity.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 12. Lease Commitments (continued)

The System's future minimum noncancelable payments associated with operating leases where a System entity is the lessee, as well as future minimum noncancelable receipts associated with operating leases where a System entity is the sublessor or lessor, are presented in the table that follows. Future minimum payments and receipts relate to noncancelable leases with terms of one year or more.

	Future Payments Where the System is Lessee	F	uture Receipts Where the System is Sublessor/ Lessor	Net Future Payments (Receipts)		
Year ending June 30:						
2013	\$ 208,072	\$	32,929	\$ 175,143		
2014	191,994		27,783	164,211		
2015	152,166		21,691	130,475		
2016	117,939		17,004	100,935		
2017	96,213		13,398	82,815		
Thereafter	 250,031		275,190	(25,159)		
Total	\$ 1,016,415	\$	387,995	\$ 628,420		

Rental expense under operating leases amounted to \$341,918 and \$290,692 in 2012 and 2011, respectively.

## 13. Contingencies and Commitments

The System is involved in litigation and regulatory investigations arising in the ordinary course of business. Regulatory investigations also occur from time to time. In the opinion of management, after consultation with legal counsel, these matters are expected to be resolved without material adverse effect on the System's Consolidated Balance Sheet.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 13. Contingencies and Commitments (continued)

In September 2010, Ascension Health received a letter from the U.S. Department of Justice (the DOJ) in connection with its nationwide review to determine whether, in certain cases, implantable cardioverter defibrillators were provided to certain Medicare beneficiaries in accordance with national coverage criteria. In connection with this nationwide review, identified System hospitals are reviewing applicable medical records and responding to the DOJ. The DOJ's investigation spans a time frame beginning in 2003 and extending through the present time. Through September 12, 2012, the DOJ has not asserted any claims against any System hospitals. The System continues to fully cooperate with the DOJ in its investigation.

The System enters into agreements with nonemployed physicians that include minimum revenue guarantees. The terms of the guarantees vary. The carrying amounts of the liability for the System's obligation under these guarantees were \$26,675 and \$15,395 at June 30, 2012 and 2011, respectively, and are included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheets. The maximum amount of future payments that the System could be required to make under these guarantees is approximately \$26,300 and is included in the table that follows.

The System entered into agreements with sponsors for support through January 2017. The System's obligation under these agreements totals \$65,808 at June 30, 2012, and is included in other current and noncurrent liabilities in the accompanying Consolidated Balance Sheets.

Guarantees and other commitments represent contingent commitments issued by Ascension Health Alliance Senior and Subordinate Credit Groups, generally to guarantee the performance of an affiliate to a third party in borrowing arrangements such as commercial paper issuances, bond financing, and other transactions. The terms of guarantees are equal to the terms of the related debt, which can be as long as 28 years.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 13. Contingencies and Commitments (continued)

The following summary represents the maximum potential amount of future payments the Senior and Subordinate Credit Groups could be required to make under its guarantees and other commitments at June 30, 2012:

Hospital de la Concepción 2000 Series A debt guarantee	\$ 31,075
St. Vincent de Paul Series 2000A debt guarantee	28,300
Rehab Hospital of Indiana, Inc. guarantee	8,210
Advantage Health Solution	5,272
Mercy Care Plan guarantee	5,000
Physician revenue guarantees	26,300
Information technology commitments	39,622
Other	27,054
Total guarantees and other commitments	\$ 170,833

**Supplementary Information** 



Ernst & Young LLP

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## Report of Independent Auditors on Supplementary Information

The Board of Directors
Ascension Health Alliance

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The Schedule of Net Cost of Providing Care of Persons Living in Poverty and Community Benefit Programs, the details of consolidated balance sheets, and the details of consolidated statements of operations and changes in net assets are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the basic consolidated financial statements as a whole.

September 12, 2012

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## Schedule of Net Cost of Providing Care of Persons Living in Poverty and Community Benefit Programs

(Dollars in Thousands)

Years Ended June 30, 2012 and 2011

The net cost, excluding the provision for bad debt expense, of providing care to persons living in poverty and community benefit programs is as follows:

	June 30,					
		2012		2011		
Traditional charity care provided	\$	468,970	\$	408,894		
Unpaid cost of public programs for persons living in poverty		406,057		374,083		
Other programs for persons living in poverty and other vulnerable persons		75,724		71,267		
Community benefit programs		335,436		372,644		
Care of persons living in poverty and community benefit programs	\$	1,286,187	\$	1,226,888		

Software ID: Software Version:

**EIN:** 39-0806315

Name: COLUMBIA ST MARY'S HOSPITAL MILWAUKEE

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
( <b>A)</b> Name and Title	Average Position (check all hours that apply)							( <b>D)</b> Reportable	<b>(E)</b> Reportable	(F) Estimated
	hours per week	Individual trustae or director	nstrutional Trustee	appl' Officei		Highest compensated employee	Former	compensation from the organization (W- 2/1099-MISC)	compensation from related organizations (W- 2/1099- MISC)	amount of other compensation from the organization and related organizations
PATRICIA DOLHUN MD BOARD MEMBER	1 00	Х						0	0	0
GEORGE H HOFF VICE CHAIR	1 00	Х						0	0	0
MICHELLE S NETTLES BOARD MEMBER	1 00	Х						0	0	0
KEVIN GONIU MD BOARD MEMBER AND CSM PHYSI	5 0 0	Х						0	591,105	121,065
MARK R TAYLOR PRESIDENT/CEO START 02/11	30 00	Х		Х				0	813,840	43,715
MASON G ROSS BOARD MEMBER	1 00	Х						0	0	0
MICHAEL GREBE BOARD MEMBER	1 00	Х						0	0	0
R BRUCE MCDONALD CHAIR	1 00	Х						0	0	0
RANDALL PERRY SECRETARY/TREASURER	1 00	Х						0	0	0
ROBERT LYON MD BOARD MEMBER	1 00	Х						0	0	0
ROBERT J VENABLE VICE CHAIR	1 00	Х						0	0	0
SISTER THERESA SULLIVAN DC BOARD MEMBER	1 00	Х						0	0	0
TINA CHANG BOARD MEMBER	1 00	Х						0	0	0
CHRISTINE NUERNBERG BOARD MEMBER	1 00	Х						0	0	0
LEO P BRIDEAU PRESIDENT/CEO END 02/11	30 00			Х				0	1,009,984	37,627
RHONDA ANDERSON EXEC VP FINANCE/CFO	20 00			Х				0	411,076	61,167
AMY MARQUARDT VP LEGAL SERVICES END 05/11	20 00				Х			0	387,965	4,622
CHERYL HILL VP HUMAN RESOURCES	20 00				Х			0	286,781	82,120
DAVID H SHAPIRO MD CHIEF MEDICAL OFFICER	40 00				Х			0	330,924	69,464
GERRI LIETZ-STAFFILENO VP HOSP OPERATIONS	5 0 0				Х			0	312,700	103,919
KAROL MARCIANO EXEC VP BUS DEV END 05/11	30 00				Х			0	368,483	8,876
MARY PAUL VP/CIO	20 00				Х			0	676,110	44,176
SUE SANICOLA VP CSM COMM PHYSICIANS	20 00				Х			0	223,728	55,026
WILLIAM HART VP/COO	30 00				Х			352,024	0	39,629
DEBORAH FRIBERG EXEC VP/PRES CSM HOSP END 06/12	30 00				Х			489,990	0	40,004

## Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

compensated Employees, and Independent confidences										
Name and Title Ave	(B) Average hours	<b>(C)</b> Position (check all that apply)				II		<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
BRUCE MCCARTHY EXEC VP/PRESIDENT CSM PHYS	20 00				х			0	534,936	40,420
CONSTANCE J BRADLEY VP PATIENT SERVICES	30 00				х			218,742	0	40,191
DAVID OLSON EXEC VP/PRES CSM HOSP END 06/12	5 00				х			0	321,166	18,694
ROBERT B ROTH MD PHYSICIAN	40 00					Х		1,698,224	0	123,923
ROBERT L HUXLEY MD PHYSICIAN	40 00					х		1,510,656	0	130,101
DAVID W GRAMBOW MD PHYSICIAN	40 00					х		1,308,607	0	108,898
SANJAY S DESHPANDE MD PHYSICIAN	40 00					Х		1,727,773	0	93,609
ANDREW J FEIRING MD PHYSICIAN	40 00					Х		1,405,942	0	101,936