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SCANNED

# **Return of Private Foundation** or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OMB No. 1545 0052

2011

Department of the Treasury Internal Revenue Service Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements. For calendar year 2011, or tax year beginning 7/01 , 2011, and ending 6/30 2012 Employer identification number 38-3675289 THE JOHNSON FOUNDATION, INC. 33 EAST FOUR MILE ROAD B Telephone number (see the instructions) (262) 639-3211 RACINE, WI 53402 If exemption application is pending, check here. Initial Return of a former public charity Initial return G Check all that apply: D 1 Foreign organizations, check here. . Final return Amended return Address change Name change X Section 501(c)(3) exempt private foundation Check type of organization: Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation If private foundation status was terminated under section 507(b)(1)(A), check here. Fair market value of all assets at end of year J Accounting method: Cash X Accrual (from Part II, column (c), line 16) Other (specify) If the foundation is in a 60-month termination under section 507(b)(1)(B), check here. . . . 46,013,618 (Part I, column (d) must be on cash basis.) Analysis of Revenue and (c) Adjusted net (d) Disbursements (a) Revenue and (b) Net investment Expenses (The total of amounts in for charitable expenses per books income ıncome columns (b), (c), and (d) may not neces sarily equal the amounts in column (a) purposes (cash basis only) (see instructions).) Contributions, gifts, grants, etc, received (att sch) 2 Ck Fif the foundn is not req to att Sch B Interest on savings and temporary 260,993 260,993 cash investments .. .... Dividends and interest from securities. . . . 680,740 680,740 b Net rental income or (loss) 6a Net gain/(loss) from sale of assets not on line 10 -400,699 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances . . b Less. Cost of goods sold . . . c Gross profit/(loss) (att sch) 11 Other income (attach schedule). SEE STATEMENT 1 144,487 144,487 941.733 12 Total. Add lines 1 through 11 ..... 261,081 086,220 393,816. 13 Compensation of officers, directors, trustees, etc. 101,630. 101,630. 14 Other employee salaries and wages 380,066 380,066. 15 Pension plans, employee benefits. 6,130. 47,067. 6,130. 16a Legal fees (attach schedule) . SEE . ST. . 2 b Accounting fees (attach sch) . SEE . ST. 3 47,067. 958,790. 287,197. 958,790. c Other prof fees (attach sch) SEE ST. 4 17 Interest. .. ... 287,197. 108,491 108,491 18 Texas (attach scheduleXsee instrs). SEE, STM. . 5 Depreciation (attach 687,893 sch) and depletion . . 111,897 Occupancy 111,897 148,409 Travel, conferences, and meetings ... 148,409 Other expenses (attach schedule) 1,658,059. SEE STATEMENT 6 1,663,524 24 Total operating and administrative expenses. Add lines 13 through 23 5,894,910 5,201,552. Contributions, gifts, grants paid PART XV 50,000 50,000. Total expenses and disbursements. 5,251,552 5,944,910 Add lines 24 and 25 Subtract line 26 from line 12: a Excess of revenue over expenses 683,829 b Net investment income (if negative, enter -0) 1,086,220. C Adjusted net income (if negative, enter -0-).

BAA For Paperwork Reduction Act Notice, see instructions.

TEEA0504L 12/05/11

Form 990-PF (2011)

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	990.D	F (2011) THE JOHNSON FOUNDATION, INC.	ţ	; 38 <b>-</b> 367	5289 Page <b>2</b>
			Beginning of year	End o	
Refi		Attached schedules and amounts in the description column should be for end of-year amounts only. (See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	<u> 1</u>	Cash – non-interest-bearing	220.	220.	220.
- 1		Savings and temporary cash investments	230,756.	184,667.	184,667.
	3	Accounts receivable ▶ 124,215.			
}		Less: allowance for doubtful accounts ►	136,778.	124,215.	124,215.
	4	Pledges receivable. ,			
		Less: allowance for doubtful accounts ▶			
	5	Grants receivable	21,759.	26,261.	26,261.
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach sch). > 5,296,421.			
Ą		Less, allowance for doubtful accounts	5,832,115.	5,296,421.	5,296,421.
A S S E T	8	Inventories for sale or use			
Ę	9	Prepaid expenses and deferred charges	61,376.	72,560.	72,560.
s	10 a	Investments - U S. and state government obligations (attach schedule)			
}		Investments — corporate stock (attach schedule) .STATEMENT 7	26,577,563.	23,480,498.	23,480,498.
١	c	Investments — corporate bonds (attach schedule) .STATEMENT $.8.\dots$	3,429,246.	3,628,243.	3,628,243.
	11	Investments – land, buildings, and equipment: basis			
		Less: accumulated depreciation (attach schedule)			
		Investments – mortgage loans			
		Investments – other (attach schedule)	the second that the second the second		
	14	Land, buildings, and equipment basis. ► 24,227,254.			
		Less: accumulated depreciation (attach schedule) SEE STMT . 9 . ► 10,774,275 .	13,886,846.	13,452,979.	13,452,979.
	15	Other assets (describe SEE STATEMENT 10 )	-782,930.	-252,446.	-252,446.
		Total assets (to be completed by all filers -			
		see the instructions. Also, see page 1, item l)	49,393,729.	46,013,618.	46,013,618.
L	17	Accounts payable and accrued expenses	568,586.	396,656.	
A B	18 19	Grants payable			<b>经验证的</b> 化多位二氧
Ĭ	20	Loans from officers, directors, trustees, & other disqualified persons	<u> </u>		
L	21	Mortgages and other notes payable (attach schedule) STMT 11.	7,185,000.	6,955,000.	校 经一个额外收
Ť	22	Other liabilities (describe > SEE STATEMENT 12	1,866,351.	1,851,512.	
E		Other Habilities (describe DDB DEFILEMENT ENT.	1		
E S	23	Total liabilities (add lines 17 through 22)	9,619,937.	9,203,168.	
		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.			
NF	24	Unrestricted	39,773,792.	36,810,450.	
ŦŇ	25	Temporarily restricted		<del></del>	
, D	26	Permanently restricted	ļ		
A B S A E A		Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.	-		
T A S N	27	Capital stock, trust principal, or current funds			
SN	28	Paid-in or capital surplus, or land, building, and equipment fund	·		
OE	29	Retained earnings, accumulated income, endowment, or other funds	<u> </u>		
RS	30	Total net assets or fund balances (see instructions)	. 39,773,792.	36,810,450.	9.00
	31	Total liabilities and net assets/fund balances (see instructions).	49, 393, 729.	46,013,618.	
Par		Analysis of Changes in Net Assets or Fund Balan		1 2 / 2	and the second and the second
-		I net assets or fund balances at beginning of year — Part II, color-year figure reported on prior year's return)		gree with	39,773,792.
		r amount from Part I, line 27a		2	-1,683,829.
3		increases not included in line 2 (itemize)		3	
4		lines 1, 2, and 3		4	38,089,963.
5		ases not included in line 2 (itemize) SEE STATEMENT	' 13	5	1,279,513.
_		I net assets or fund balances at end of year (line 4 minus line !		<del></del>	36,810,450.
BAA		TEEA0302L			Form 990-PF (2011)

Jim S	990-PF (2011) THE JOHNSON FOUNDATION, INC.	38-3675289	Page	: 4
स्टारी	Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948	<ul> <li>see instructions</li> </ul>	;)	
1a E	xempt operating foundations described in section 4940(d)(2), check here			
t	Date of ruling or determination letter: 7/03/90 (attach copy of letter if necessary – see Instrs)			
bί	Comestic foundations that meet the section 4940(e) requirements in Part V,	- 1	N/	A
(	sheck here ► and enter 1% of Part I, line 27b			
c A	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, column (b) 🔝			Á
2 7	Fax under section 511 (domestic section 4947(a)(1) trusts and taxable			¥
	oundations only. Others enter -0-)	. 2		
3 /	Add lines 1 and 2	3		
4 9	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -	0-) 4		
5	Fax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0	5		
6 (	Credits/Payments:			30
a 2	2011 estimated tax pmts and 2010 overpayment credited to 2011			
	Exempt foreign organizations - tax withheld at source 6b		37 3 44 8 5 44	
c ·	Fax paid with application for extension of time to file (Form 8868) 6c			
d i	Backup withholding erroneously withheld		والمراجع المراجع	
	Total credits and payments. Add lines 6a through 6d	7		
8 1	Enter any <b>penalty</b> for underpayment of estimated tax. Check here 🔲 If Form 2220 is attached	. 8		
	Fax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	. • 9		
	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	<u>10</u>	<del> </del>	
	Enter the amount of line 10 to be: Credited to 2012 estimated tax Refunded	11		
e Dai	Statements Regarding Activities		Course .	_
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or di participate or intervene in any political campaign?	d it	Yes No.	
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see the instructions for definition)?		1b X	(
	If the answer is 'Yes' to 1a or 1b, attach a detailed description of the activities and copies of any mater or distributed by the foundation in connection with the activities	als published		5
	Did the foundation file Form 1120-POL for this year?		1c X	ζ
ď	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			110
	(1) On the foundation \$\ \\$ \ \ \\$ \ \ \ \ \ \ \ \ \ \ \ \ \	0.		
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax important $\mathbf{S}$ $\mathbf{S}$ $\mathbf{S}$	posea on		
	foundation managers.   \$U.  Has the foundation engaged in any activities that have not previously been reported to the IRS?		2 5	1442 7
	If 'Yes,' attach a detailed description of the activities.		أو والمرافع	
	,			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the change in	articles aes	3 X	₹
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a X	
	If 'Yes,' has it filed a tax return on Form 990-T for this year?.		4b N/A	
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5 3	
	If 'Yes,' attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either		医国产工 计	1
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions	that conflict		
	with the state law remain in the governing instrument?		6 X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, column (c), and Part XV.		7 X	_
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)	<b>&gt;</b>		
	WI			
h	If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	<del></del>	September 1	
_	If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If 'No,' attach explanation	•	8b X	~ .
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942 for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If 'Yes,' of	(j)(3) or 4942(j)(5)		
-	for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If 'Yes,' of	:omplete Part XIV.	9 X	
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing	their names	.	.,
	and addresses	<del></del>		X
BAA		ኮር	orm <b>990-PF</b> (20	/H)

990-PF (2011) THE JOHNSON FOUNDATION, INC.	38-3675289		Page 5
Statements Regarding Activities (continued)	· · · · · · · · · · · · · · · · · · ·		
At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions)		11	x
Did the foundation make a distribution to a donor advised fund over which the foundation or a disq advisory privileges? If 'Yes,' attach statement (see instructions)		12	X
13 Did the foundation comply with the public inspection requirements for its annual returns and exem Website address.   WWW.JOHNSONFDN.ORG	ption application?	13	<u>X  </u>
14 The books are in care of ► KAREN SMITH Telep	hone no. ► (262) 6	81-	3322
Located at ► 33 EAST FOUR MILE ROAD RACINE WI ZIP +			
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 — Check if and enter the amount of tax-exempt interest received or accrued during the year		.N.V.A.	N/A
At any time during calendar year 2011, did the foundation have an interest in or a signature or other bank, securities, or other financial account in a foreign country?		16	Yes No X
See the instructions for exceptions and filing requirements for Form TD F 90-22 1. If 'Yes,' enter the foreign country ►	he name of the		
Statements Regarding Activities for Which Form 4720 May Be Require	ed		
File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.	4		Yes No
1 a During the year did the foundation (either directly or indirectly):  (1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐Yes XX No	# #   	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	Yes 🗓 No		
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	Yes 🗓 No 🖁		
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	Yes XNo		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	. Yes XNo		
(6) Agree to pay money or property to a government official? (Exception. Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days).	☐Yes XXNo		
b If any answer is 'Yes' to 1a(1)-(6), did any of the acts fail to qualify under the exceptions describe Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instruct	ed in tions)?	1 b	N/A
Organizations relying on a current notice regarding disaster assistance check here .	. ▶∐		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted that were not corrected before the first day of the tax year beginning in 2011?	9	1 c	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):	a		
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011?	Yes XNo		
If 'Yes,' list the years ► 20, 20, 20			
<b>b</b> Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section all years listed, answer 'No' and attach statement — see instructions.)	4942(a)(2) to	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the y			
► 20 ,20 ,20 ,20			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?.	Yes X No		
b If 'Yes,' did it have excess business holdings in 2011 as a result of (1) any purchase by the found or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period apply the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, determine if the foundation had excess business holdings in 2011)	dation proved t; or to	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of			
the tax year beginning in 2011?		46	{ X

			7			
Form 990-PF (2011) THE JOHNSON FOUNDA		4700 44	38-367	5289 Page <b>6</b>		
Statements Regarding Activiti		4/20 May Be Requ	nred (continued)	AT TOTAL BUT TO THE TOTAL		
5a During the year did the foundation pay or incu (1) Carry on propaganda, or otherwise attempt	•	n (section 4945(e))?	. Yes X	No		
<ul> <li>(2) Influence the outcome of any specific publion, directly or indirectly, any voter registra</li> <li>(3) Provide a grant to an individual for travel,</li> </ul>	ition drive?		Yes X	10 10 10 10 10 10 10 10 10 10 10 10 10 1		
(4) Provide a grant to an organization other the in section 509(a)(1), (2), or (3), or section	nan a charitable, etc, or	ganization described	Yes X			
(5) Provide for any purpose other than religion	us, charitable, scientific	, literary, or				
educational purposes, or for the prevention of cruelty to children or animals?						
Organizations relying on a current notice rega	_		► []			
c If the answer is 'Yes' to question 5a(4), does tax because it maintained expenditure respon If 'Yes,' attach the statement required by Region 19 to	sibility for the grant?		. N/A Yes	No		
6a Did the foundation, during the year, receive as on a personal benefit contract?	ny funds, directly or ind	rectly, to pay premiums	Yes X	No		
<b>b</b> Did the foundation, during the year, pay prem If 'Yes' to 6b, file Form 8870	iums, directly or indirec	tly, on a personal benef	it contract?	6b X		
7a At any time during the tax year, was the found	dation a party to a proh	ibited tax shelter transac	ction? . Yes X	No		
b If 'Yes,' did the foundation receive any proceed						
Information About Officers, D and Contractors	irectors, Trustees,	Foundation Manag	jers, Highly Paid E	imployees,		
1 List all officers, directors, trustees, foundation	on managers and their	compensation (see inst	ructions).			
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances		
SEE STATEMENT 14			сотпрепацион			
		356,828.	36,988.	0.		
	1					
			<del>-</del> ,			
	-					
2 Compensation of five highest-paid employe	es (other than those in	cluded on line 1— see ir	structions). If none, e	nter 'NONE.'		
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances		
LOIS BERG 33 EAST FOUR MILE ROAD	ADMINISTRATIO					
RACINE, WI 53402	40	157,442.	19,308.	0.		
CAROLE JOHNSON 33 EAST FOUR MILE ROAD RACINE, WI 53402	COMMUNICATION	128,111.	15,469.	0.		
LYNN BROADDUS 33 EAST FOUR MILE ROAD	ENVIRONMENT					
RACINE, WI 53402  DONALD GUZZETTA  23 FAST FOUR MILE DOAD	MAINTENANCE	109,403.	12,959.	0.		
33 EAST FOUR MILE ROAD RACINE, WI 53402	MAINTENANCE 40	107,696.	12,720.	0.		
KAREN SMITH 33 EAST FOUR MILE ROAD RACINE, WI 53402	CONTROLLER 40	69,233.	3,112.	0.		
Total number of other employees paid over \$50,00	00	12/05/11		Form <b>990-PF</b> (2011)		
<b>Y</b> 00	I CEAWOOL			1 01111 000-111 (2011)		

Form 990-PF (2011) THE JOHNSON FOO. DATION, INC.	38-367	5289 Page 7
Information About Officers, Directors, Trustees, Foun and Contractors (continued)	dation Managers, Highly Paid Er	nployees,
3 Five highest-paid independent contractors for professional services (see i	nstructions). If none, enter 'NONE.'	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services		0
Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic organizations and other beneficiaries served, conferences convened, research papers produced, etc.	cal information such as the number of	Expenses
1 SEE STATEMENT 15		
		5,251,552.
2		
3		
`		
4		
~~~~		
Summary of Program-Related Investments (see Instru	uctions)	
Describe the two largest program-related investments made by the foundation do	uring the tax year on lines 1 and 2.	Amount
N/A		
2		
All other program-related investments. See instructions		
3		
Total. Add lines 1 through 3.	<b>.</b>	0.
BAA		Form 990-PF (2011)

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:  Average monthly fair market value of securities	1 a	25,073,795.
	Average of monthly cash balances	1 b	2,822,882.
	Fair market value of all other assets (see instructions)	1c	2,022,002,
	i Total (add lines 1a, b, and c)	1 d	27,896,677.
(	Reduction claimed for blockage or other factors reported on lines 1a and 1c		
	(attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	27,896,677.
4	Cash deemed held for charitable activities. Enter 1-1/2% of line 3	4	418,450.
_	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	27,478,227.
2	Minimum investment return. Enter 5% of line 5	6	1,373,911.
	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operations		
	and certain foreign organizations check here ► X and do not complete this part.)	ading it	Junualions
1		1	
	a Tax on investment income for 2011 from Part VI, line 5		
	Income tax for 2011. (This does not include the tax from Part VI.)		
	C Add lines 2a and 2b	2 C	
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	<del></del>
5	Add lines 3 and 4	5	<del></del>
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	
	Qualifying Distributions (see Instructions)	-	
			·····
1	Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes a Expenses, contributions, gifts, etc — total from Part 1, column (d), line 26	1 a	5,251,552.
	b Program-related investments – total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purposes	2	
-			
3	Amounts set aside for specific charitable projects that satisfy the a Suitability test (prior IRS approval required)	За	
	b Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4.	4	5,251,552.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
J	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.  Enter 1% of Part I, line 27b (see instructions)	5	<del></del>
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	5,251,552.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether	the fou	ndation

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Part All Undistributed Income (see instr	uctions)	N/A		
•	<b>(a)</b> Corpus	(b) Years prior to 2010	<b>(c)</b> 2010	<b>(d)</b> 2011
1 Distributable amount for 2011 from Part XI, line 7	\$ 1 mg 1 m			
2 Undistributed income, if any, as of the end of 2011: a Enter amount for 2010 only			E 25 3 6 3 6 5	10 Far 124 10 1
b Total for prior years: 20 , 20 , 20		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	AL MER THE PROPERTY AND	
3 Excess distributions carryover, if any, to 2011		The second secon	12	7
a From 2006	المراجع والمراجع المراجع			7
<b>b</b> From 2007				
c From 2008 .	Ber 1 3 4 3 4 9 1	4	, 31	
d From 2009		1 . 40		
e From 2010	,	r e	, ,	
f Total of lines 3a through e		} • • • •	}* .^ .\\	. ,
4 Qualifying distributions for 2011 from Part				1
XII, line 4· ▷ \$				
a Applied to 2010, but not more than line 2a.	Berry Comment			
<b>b</b> Applied to undistributed income of prior years			à à	
(Election required – see instructions)			* * * * * * * * * * * * * * * * * * *	F 144
c Treated as distributions out of corpus (Election required — see instructions)				
d Applied to 2011 distributable amount	· 在二十五十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二	The state of the s		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
e Remaining amount distributed out of corpus		والمستهدية والمتحدث والمتحدد		
5 Excess distributions carryover applied to 2011.		The same of the same of the	the same of the sa	Care with the state of the stat
(If an amount appears in column (d), the	The state of the s	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Marie - Marie Ma	
same amount must be shown in column (a).)				
6 Enter the net total of each column as			ተያያ ነ ች ች ም <sup>8</sup> ች ቁ ላ ት . የ	
indicated below:	1			
a Corpus. Add lines 3f, 4c, and 4e Subtract line 5			, , ,	
b Prior years' undistributed income Subtract line 4b from line 2b			ع ، د . بـ ع	nd 300
c Enter the amount of prior years' undistribut-	And the same of the same		- 4	
ed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed	23 000		, , ,	
d Subtract line 6c from line 6b Taxable amount — see instructions			P	
e Undistributed income for 2010. Subtract line 4a from		A		to many way and the man
line 2a Taxable amount — see instructions	July - 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012	1	10		
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)				-
8 Excess distributions carryover from 2006 not applied on line 5 or line 7 (see instructions)				
9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a				,
10 Analysis of line 9	1		1	
a Excess from 2007 .	,	}		<u> </u>
b Excess from 2008.		•	ì	
c Excess from 2009		ł	1	1
d Excess from 2010	1.	1	†	<del>1</del>
e Excess from 2011	<u> L</u>	1		
BAA				Form 990-PF (2011)

990-PF (2011) THE JOHNSON FOL. DATION, INC. 38-3675289						
Private Operating Founda						
1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling us effective for 2011, enter the date of the ruling						
<b>b</b> Check box to indicate whether the founda		rating foundation de		X 4942(j)(3) or	4942(j)(5)	
2a Enter the lesser of the adjusted net income from Part I or the minimum	Tax year		Prior 3 years			
investment return from Part X for	(a) 2011	<b>(b)</b> 2010	(c) 2009	(d) 2008	(e) Total	
each year listed	1,086,220.	1,126,156.	1,231,057.	1,080,679.	4,524,112.	
<b>b</b> 85% of line 2a	923,287.	957,233.	1,046,398.	918,577.	3,845,495.	
c Qualifying distributions from Part XII, line 4 for each year listed	5,251,552.	5,268,523.	4,765,618.	4,328,609.	19,614,302.	
d Amounts included in line 2c not used directly for active conduct of exempt activities					0.	
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	5,251,552.	5,268,523.	4,765,618.	4,328,609.	19,614,302.	
3 Complete 3a, b, or c for the alternative test relied upon:						
a 'Assets' alternative test - enter:						
(1) Value of all assets						
(2) Value of assets qualifying under section 4942(j)(3)(B)(i).						
b 'Endowment' alternative test — enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed	915,940.	955,814.	897,569.	720,452.	3,489,775.	
c 'Support' alternative test — enter:	313,340.	333,014.	031,303.	120,432.	3,403,113.	
(1) Total support other than gross investment income (interest,						
dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)						
*******						
(2) Support from general public and 5 or more exempt organizations as provided in section 4942()(3)(B)(III).						
(3) Largest amount of support from an exempt organization .						
(4) Gross investment income						
Supplementary Information	(Complete this	part only if the	organization ha	d \$5,000 or mo	re in	
assets at any time during t	<del></del>	structions.)				
1 Information Regarding Foundation Mana	gers:					
a List any managers of the foundation who close of any tax year (but only if they have	have contributed mo e contributed more i	ore than 2% of the to than \$5,000), (See s	otal contributions re section 507(d)(2).)	eceived by the found	dation before the	
NONE		40,000,1	30011011 027 (27(2717			
b List any managers of the foundation who	own 10% or more o	f the stock of a corp	oration (or an equa	Illy large portion of	the ownership of	
a partnership or other entity) of which the NONE	foundation has a 10	0% or greater intere	st.	m, raigo portion er	and 011110101111p 01	
2 Information Regarding Contribution, Gra						
Check here ► ☐ if the foundation only	makes contributions	to preselected char	ritable organizations	and does not acce	ept unsolicited	
requests for funds. If the foundation mak complete items 2a, b, c, and d.	es gifts, grants, etc,	(see instructions) to	o individuals or orga	inizations under oth	ner conditions,	
a The name, address, and telephone numb	er of the person to v	whom applications s	hould be addressed	·		
			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•		
SEE STATEMENT 16						
b The form in which applications should be	submitted and infor	mation and materia	ls they should inclu	de <sup>.</sup>		
SEE STATEMENT FOR LINE 2A		·				
c Any submission deadlines.						
SEE STATEMENT FOR LINE 2A						
d Any restrictions or limitations on awards,	such as by geograp	phical areas, charital	ble fields, kinds of i	nstitutions, or othe	r factors:	
SEE STATEMENT FOR LINE 2A				_		
BAA	TE	EA0310L 07/14/11			Form 990-PF (2011)	

3 Grants and Contributions Paid During the	rear or Approved for Ful	ure Paymen	it	
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	substantial contributor	recipient	00/(0.2200)	
Name and address (home or business)  a Paid during the year SEE STATEMENT 17	any foundation manager or substantial contributor	recipient	contribution	Amount
	<u> </u>	<u> </u>		
	<u> </u>			50,000.
<b>b</b> Approved for future payment				
Total			> 3	Ь

# Analysis of Income-Producing Activities

Enter g	gross amounts unless otherwise indicated.	Unrelate	ed business income	Excluded by	ection 512, 513, or 514	(a)
1 P	Program service revenue:	(a) Business code	<b>(b)</b> Amount	(c) Exclu- sion code	<b>(d)</b> Amount	Related or exempt function income (See instructions)
a (	GUEST HOUSE REVENUE					144,487.
ь_						
c -						
ď			********			
e					***************************************	
f -				1		-
αF	ees and contracts from government agencies .					· · · · · · · · · · · · · · · · · · ·
_	Membership dues and assessments			1 1 -		
	nterest on savings and temporary cash investments.			14	260,993.	
4 C	Dividends and interest from securities			14	680,740.	
5 1	Net rental income or (loss) from real estate:					
аD	Debt-financed property					the first the second of the se
	Not debt-financed property					
	let rental income or (loss) from personal property					
7 (	Other investment income					
<b>8</b> G	Gain or (loss) from sales of assets other than inventory			18	-400,699.	
9 1	Net income or (loss) from special events					
	Gross profit or (loss) from sales of inventory					
11 (	Other revenue.					
а					- Committee of the Comm	to the common and the common to the common t
ь <sup>-</sup>						
c ¯	<del></del>					
ď						
e -						
12 5	Subtotal Add columns (b), (d), and (e)				541,034.	144,487
	Fotal. Add line 12, columns (b), (d), and (e)	er new with the services			13	685,521
	vorksheet in line 13 instructions to verify calculati					

# Relationship of Activities to the Accomplishment of Exempt Purposes

	<u> </u>
Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions.)
1A	CHARGES TO CONFEREES FOR OVERNIGHT ACCOMMODATIONS AT THE GUEST HOUSE. THE
	GUEST HOUSE CONTRIBUTES IMPORTANTLY TO THE ACCOMPLISHMENT OF THE ORGANIZATION'S
	EXEMPT PURPOSE OF HOLDING CONFERENCES ON MATTERS OF EDUCATION AND SOCIAL
	IMPORTANCE BY ENABLING CONFEREES TO REMAIN ON SITE, ENHANCING MEANINGFUL
	DIALOGUE THROUGHOUT THE DURATION OF THE CONFERENCE.

# Form 990-PF (2011) THE JOHNSON FOUNDATION, INC. 38-3675289 Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

		Post in a contract of
des rela	the organization directly or indirectly engage in any of the following with any other organization scribed in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, ating to political organizations?	Yes No
a Tra	ansfers from the reporting foundation to a noncharitable exempt organization of	
(1)	Cash	. 1a(1) X
(2)	Other assets	1a(2) X
<b>b</b> Oth	her transactions:	
(1)	Sales of assets to a noncharitable exempt organization	. 1b(1) X
(2)	Purchases of assets from a noncharitable exempt organization	. 1b(2) X
(3)	Rental of facilities, equipment, or other assets	1 b (3) X
(4)	Reimbursement arrangements	1 b (4) X
(5)	Loans or loan guarantees	. 1b(5) X
(6)	Performance of services or membership or fundraising solicitations.	. 1b(6) X
٠,	paring of facilities, equipment, mailing lists, other assets, or paid employees	. 1c X
0 0	anning or recommend of property manning more, conservation for processing or processin	
<b>d if</b> the	the answer to any of the above is 'Yes,' complete the following schedule. Column <b>(b)</b> should always show the fai e goods, other assets, or services given by the reporting foundation. If the foundation received less than fair mar by transaction or sharing arrangement, show in column <b>(d)</b> the value of the goods, other assets, or services received.	r market value of ket value in ved.
(a) Line i		
N/A		
		<del></del>
<del></del>		
	· · · · · · · · · · · · · · · · · · ·	
		<del></del>
		······································
	the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations escribed in section 501(c) of the Code (other than section 501(c)(3)) or in section 527?	. Yes XNo
	(a) Name of organization (b) Type of organization (c) Description of	relationship
N/A		
l l	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowle correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge	
Sign   Here	17/30/13 ▶ PRESIDENT	May the IRS discuss this return with the preparer shown below (see instructions)?
	Signature of officer or trustee Date Title	X Yes No
	Print/Type pyleparer's name Preparer's signature Date Check	i
Paid	PAUL M. SENGER, CPA land June Cft 11/8/12 self-employed	P00005154
Prepar	rer Firm's name ► WINTER KLOMAN MOTER & REPP SC Firm's EIN ► 39-	-1275499
Use O	.	
		62) 797-9050
BAA		Form 990-PF (2011)

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF

OMB No. 1545-0047

2011

Marie Of the Orderstation		Employer idendication number
THE JOHNSON FOUNDATION, IN	C	38-3675289
Organization type (check one):		
Filers of:	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1) nonexempt charitable trust no	t treated as a private foundation
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust tre	ated as a private foundation
	501(c)(3) taxable private foundation	•
Check if your organization is covered by the Note. Only a section 501(c)(7), (8), or (10)	ne <b>General Rule</b> or a <b>Special Rule</b> . ) organization can check boxes for both the Genera	I Rule and a Special Rule. See instructions.
General Rule		
For an organization filing Form 990, 99 contributor. (Complete Parts I and II)	90-EZ, or 990-PF that received, during the year, \$5,	,000 or more (in money or property) from any one
Special Rules		
509(a)(1) and 170(h)(1)(A)(vi) and red	ling Form 990 or 990-EZ that met the 33-1/3% supp ceived from any one contributor, during the year, a Part VIII, line 1h or (ii) Form 990-EZ, line 1 Comp	contribution of the greater of (1) \$5,000 or
For a section 501(c)(7), (8), or (10) or total contributions of more than \$1,000 the prevention of cruelty to children or	ganization filing Form 990 or 990-EZ that received for use exclusively for religious, charitable, scientic animals. Complete Parts I, II, and III.	from any one contributor, during the year,  offic, literary, or educational purposes, or
contributions for use exclusively for re	ganization filing Form 990 or 990-EZ that received f ligious, charitable, etc, purposes, but these contribu otal contributions that were received during the yea parts unless the <b>General Rule</b> applies to this organi	utions did not total to more than \$1,000.
religious, charitable, etc, contributions	of \$5,000 or more during the year	▶\$
990-PF) but it must answer 'No' on Part I'	red by the General Rule and/or the Special Rules do V, line 2, of its Form 990; or check the box on line the the filing requirements of Schedule B (Form 990)	H of its Form 990-EZ or on Part I, line 2, of its
BAA For Paperwork Reduction Act Notice 990EZ, or 990-PF.	ce, see the Instructions for Form 990,	Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Scriedule	B (Form 990, 990-EZ, or 990-PF) (2011)	Page	1 of 1 of Part 1
Name of orga	HNSON FOUNDATION, INC.	i	75289
	Contributors (see instructions) Use duplicate copies of Part I if additional sp		
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	SC JOHNSON FUND, INC.		Person X
	1525 HOWE STREET	\$2,900,000.	Payroll Noncash
	RACINE, WI 53403		(Complete Part II if there is a noncash contribution)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	DIVERSEY, INC 8310 16TH STREET	\$600,000.	Person X Payroll Noncash (Complete Part II if there
(a) Number	STURTEVANT, WI 53177  (b)  Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<del></del>		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) Number	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

1 of Part II

Name of organization
THE JOHNSON FOUNDATION, INC.

Employer identification number

THE JOHNSON FOUNDATION, INC.

38-3675289

Noncash Property (see instructions) Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
N/A			
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see Instructions)	(d) Date received
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(C) FMV (or estimate) (see instructions)	(d) Date received
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
		\$\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
BAA		Schedule <b>B</b> (Form 990, 990-E	

(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) (b) (c) (d) No. from Use of gift Description of how gift is held Purpose of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Ca
(A) (B) NET (C)  REVENUE INVESTMENT ADJUSTED  PER BOOKS INCOME NET INCOME
REVENUE   INVESTMENT   ADJUSTED   NET INCOME
REVENUE   INVESTMENT   ADJUSTED   NET INCOME
EXPENSES INVESTMENT ADJUSTED CHARITABLE PER BOOKS INCOME NET INCOME PURPOSES  \$ 6,130. \$ 6,130.
EXPENSES INVESTMENT ADJUSTED CHARITABLE PER BOOKS INCOME NET INCOME PURPOSES  \$ 6,130. \$ 6,130.
(A) (B) NET (C) (D) EXPENSES INVESTMENT ADJUSTED CHARITABLE PER BOOKS INCOME NET INCOME PURPOSES  STAL \$ 47,067. \$ 47,067.  OTAL \$ 47,067. \$ 0. \$ 0. \$ 47,067.
(A) (B) NET (C) (D) EXPENSES INVESTMENT ADJUSTED CHARITABLE PER BOOKS INCOME NET INCOME PURPOSES  108,908. 849,882. OTAL \$ 958,790. \$ 0. \$ 958,790.

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	THE JOI	HNSON FOUND	ATION, INC.		38-36752
			A11011, 1110.	· ,	30-30732
STATEMENT 5 FORM 990-PF, PART I, LINE 18 TAXES					
		(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PAYROLL TAXES	TOTAL	\$ 99,453. 9,038. \$ 108,491.	\$ 0.	\$ 0.	\$ 99,453 9,038 \$ 108,491
				<u> </u>	
STATEMENT 6 FORM 990-PF, PART I, LINE 23 OTHER EXPENSES					
		(A) EXPENSES PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLI PURPOSES
ADMIN & GENERAL		\$ 274,988. 5,465.			\$ 274,988 N/A
AMORTIZATIONBOND RELATED EXPESNES		73,832.			73,832
BUILDING MAINTENANCE COMPUTER MAINTENANCE		56,455.			157,128 56,455
CONTRACT LABOR		35,692. 27,028.			35,692 27,028
EQUIPMENT LEASING		35,144.			35,144
FEES & DUES		2,419. 41,519.			2,419
GROUND MAINTENANCE		38,569.			41,519 38,569
HOUSE SUPPLIES		134,235.			134,235
INSURANCEINTERNET EXPENSES		85,886. 104,289.			85,886 104,289
MARKETING CONSULTANT		9,707.			9,70
MEALS		335,773. 4,876.			335,773
OFFICE SUPPLIES		28,532.			4,876 28,532
PERSONNEL EXPENSES		41,368.			41,368
PHOTOGRAPHY/REPRINTS POSTAGE & FREIGHT		876. 1,455.			876 1,455
PRINTING		473.			473
RENTAL EXPENSES SECURITY EXPENSE		2,455. 105,298.			2,455 105,298
SPONSORSHIPS		26,638.			26,638
STORAGE EXPENSE		3,468. 29,956.			3,468 29,956

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	•		

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THE JOHNSON FOUNDATION, INC.

38-3675289

#### STATEMENT 7 FORM 990-PF, PART II, LINE 10B INVESTMENTS - CORPORATE STOCKS

CORPORATE STOCKS	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
MISCELLANEOUS NOMAD INVESTMENT CO., INC. MARSHALL MONEY MARKET FUND MUTUAL FUNDS COMMON STOCK	COST COST COST COST COST	\$ 150. 2,746,800. 3,298,723. 14,365,186. 3,069,639. \$ 23,480,498.	\$ 150. 2,746,800. 3,298,723. 14,365,186. 3,069,639. \$ 23,480,498.

#### STATEMENT 8 FORM 990-PF, PART II, LINE 10C INVESTMENTS - CORPORATE BONDS

CORPORATE BONDS	VALUATIONMETHOD	BOOK VALUE	FAIR MARKET VALUE
FIXED INCOME SECURITIES	COST	\$ 3,628,243.	\$ 3,628,243.
	TOTAL	\$ 3,628,243.	\$ 3,628,243.

#### STATEMENT 9 FORM 990-PF, PART II, LINE 14 LAND, BUILDINGS, AND EQUIPMENT

CATEGORY	BASIS	ACCUM. DEPREC.	BOOK VALUE	FAIR MARKET VALUE
AUTO./TRANSPORTATION EQUIP. FURNITURE AND FIXTURES BUILDINGS IMPROVEMENTS LAND MISCELLANEOUS	\$ 123,392. 3,692,008. 17,687,914. 1,560,124. 819,512. 344,304.	\$ 76,117. 3,079,217. 6,734,910. 884,031.	\$ 47,275. 612,791. 10,953,004. 676,093. 819,512. 344,304.	\$ 47,275. 612,791. 10,953,004. 676,093. 819,512. 344,304.
TOTAL		\$ 10,774,275.	\$ 13,452,979.	\$ 13,452,979.

#### STATEMENT 10 FORM 990-PF, PART II, LINE 15 OTHER ASSETS

		BOOK VALUE	FAIR MARKET VALUE
BOND ISSUANCE COSTS		600,000.	
INTEREST RATE SWAPS	TOTAL	-901,054. \$ -252,446.	-901,054. \$ -252,446.

···	· ~	
011 .	FEDERAL STATEMENTS	PAGE
·	THE JOHNSON FOUNDATION, INC.	38-367528
STATEMENT 11 FORM 990-PF, PART II, LINE 2 MORTGAGES AND OTHER NO	21 DTES PAYABLE	
OTHER NOTES PAYABLE  LENDER'S NAME: DATE OF NOTE: MATURITY DATE: REPAYMENT TERMS: INTEREST RATE: SECURITY PROVIDED: PURPOSE OF LOAN:	M&I NATIONAL TRUST COMPANY 9/01/2000 9/01/1930 VARIOUS 2.33% FINANCE CONSTRUCTION	BALANCE DUE
DESC. OF CONSIDERATION: FMV OF CONSIDERATION: ORIGINAL AMOUNT: BALANCE DUE:		\$ 6,955,000. YABLE \$ 6,955,000.
STATEMENT 12 FORM 990-PF, PART II, LINE 2 OTHER LIABILITIES	22	
FORM 990-PF, PART II, LINE 2 OTHER LIABILITIES  UNFUNDED POST RETIREMENT  STATEMENT 13	T BENEFITS	
FORM 990-PF, PART II, LINE 2 OTHER LIABILITIES  UNFUNDED POST RETIREMENT  STATEMENT 13 FORM 990-PF, PART III, LINE OTHER DECREASES	T BENEFITS	\$ 1,851,512.  TOTAL \$ 1,851,512. \$ 1,279,513.  TOTAL \$ 1,279,513.
STATEMENT 13 FORM 990-PF, PART III, LINE 2 UNFUNDED POST RETIREMENT STATEMENT 13 FORM 990-PF, PART III, LINE OTHER DECREASES UNREALIZED LOSS  STATEMENT 14 FORM 990-PF, PART VIII, LINI LIST OF OFFICERS, DIRECTO	T BENEFITS  5  E 1  DRS, TRUSTEES, AND KEY EMPLOYEES  TITLE AND  AVERAGE HOURS COMPEN- SS PER WEEK DEVOTED SATION	TOTAL <u>\$ 1,851,512.</u>
STATEMENT 13 FORM 990-PF, PART III, LINE 2 UNFUNDED POST RETIREMENT STATEMENT 13 FORM 990-PF, PART III, LINE OTHER DECREASES UNREALIZED LOSS  STATEMENT 14 FORM 990-PF, PART VIII, LINI LIST OF OFFICERS, DIRECTO	E 1 DRS, TRUSTEES, AND KEY EMPLOYEES  TITLE AND AVERAGE HOURS COMPEN-	TOTAL \$ 1,851,512.  \$ 1,279,513.  TOTAL \$ 1,279,513.  CONTRI-BUTION TO ACCOUNT/OTHER

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PAGE 5

THE JOHNSON FOUNDATION, INC.

38-3675289

# STATEMENT 14 (CONTINUED) FORM 990-PF, PART VIII, LINE 1 LIST OF OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED		CONTRI- BUTION TO EBP & DC	ACCOUNT/
MICHAEL DOMBECK 33 EAST FOUR MILE ROAD RACINE, WI 53402	TRUSTEE 1.00	\$ 10,000.	\$ 0.	\$ 0.
JAMES ERICSON 33 EAST FOUR MILE ROAD RACINE, WI 53402	TRUSTEE 1.00	0.	0.	0.
IMOGENE JOHNSON 33 EAST FOUR MILE ROAD RACINE, WI 53402	VICE PRESIDENT	0.	0.	0.
WINIFRED MARQUART 33 EAST FOUR MILE ROAD RACINE, WI 53402	TRUSTEE 1.00	0.	0.	0.
PAUL PORTNEY 33 EAST FOUR MILE ROAD RACINE, WI 53402	TRUSTEE 1.00	10,000.	0.	0.
PAULA WOLFF 33 EAST FOUR MILE ROAD RACINE, WI 53402	VICE PRESIDENT 1.00	0.	0.	0.
KATE WOLFORD 33 EAST FOUR MILE ROAD RACINE, WI 53402	TRUSTEE 1.00	10,000.	0.	0.
	TOTAL	\$ 356,828.	\$ 36,988.	\$0.

#### STATEMENT 15 FORM 990-PF, PART IX-A, LINE 1 SUMMARY OF DIRECT CHARITABLE ACTIVITIES

DIRECT CHARITABLE ACTIVITIES

EXPENSES

WE PLAN AND HOST MEETINGS THAT HAVE IMPACT ON THE FUTURE OF THE ENVIRONMENT AND OUR COMMUNITY. WE INTENTIONALLY WEAVE TOGETHER THE RIGHT PEOPLE WITH TIMELY AND IMPORTANT TOPICS IN ORDER TO SPUR COLLECTIVE ACTION.

5,251,552.

ENVIRONMENTAL CONFERENCES: FOR-PROFIT, NON-PROFIT, PUBLIC POLICY AND ACADEMIC SECTORS CONVERGE TO DELIBERATE ENVIRONMENTAL ISSUES. WE HAVE TWO MAIN AREAS WE ARE FOCUSING ON- CHARTING NEW WATERS, WHICH GREW OUT OF A MULTI-YEAR FORUM SERIES ADDRESSING THE LOOMING CRISIS IN OUR NATION'S FRESHWATER SYSTEMS AND RESOURCES. OUR SECOND AREA IS A FORUM SERIES THAT IS FOCUSING ON SUSTAINABLE CONSUMPTION-MAKING CHOICES, EXPLORING THE SOCIOLOGICAL, MARKETPLACE AND POLICY DRIVERS NEEDED TO SPARK SUSTAINABLE CONSUMPTION PATTERNS.

WE HELD 21 CONFERENCES IN THE ENVIRONMENTAL AREA WITH A TOTAL

#### 2011.

#### FEDERAL STATEMENTS

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STATEMENT 15 (CONTINUED) FORM 990-PF, PART IX-A, LINE 1 SUMMARY OF DIRECT CHARITABLE ACTIVITIES

DIRECT CHARITABLE ACTIVITIES

EXPENSES

ATTENDANCE OF 606 PARTICIPANTS.

COMMUNITY MEETINGS: THE COMMUNITY ISSUES WE CHOOSE TO TACKLE SERVE AS A MICROCOSM OF THE CHALLENGES FACING THE NATION AS A WHOLE.

COMMITTED, INFORMED LEADERS AND CITIZENS ENGAGE IN CONSTRUCTIVE DIALOGUE TO CRAFT LOCAL SOLUTIONS THAT CAN HAVE NATIONAL IMPLICATIONS. A MONUMENTAL LOCAL PUBLIC/PRIVATE PARTNERSHIP HAS EMERGED TO HELP ENSURE 4-K STUDENTS ARE PREPARED FOR SUCCESS IN SCHOOL. FOCUS ON THE SOARING CRISIS OF AFRICAN AMERICAN INFANT MORTALITY IN RACINE AND THE NATION GAVE RISE TO THE GREATER RACINE COLLABORATIVE FOR HEALTHY BIRTH OUTCOMES AND ITS FIVE YEAR PLAN TO CUT THESE MORTALITY RATES IN HALF.

WE HELD 50 LOCAL CONFERENCES OR EVENTS AND 8 PUBLIC BRIEFINGS IN THE COMMUNITY PROGRAM AREA WITH A TOTAL ATTENDANCE OF 2,704 PARTICIPANTS.

#### STATEMENT 16 FORM 990-PF, PART XV, LINE 2A-D APPLICATION SUBMISSION INFORMATION

NAME OF GRANT PROGRAM:

ENVIRONMENTAL & COMMUNITY

NAME:

BARB SCHMIDT - PROGRAM SECRETARY

CARE OF:

STREET ADDRESS:

33 EAST FOUR MILE ROAD

CITY, STATE, ZIP CODE: TELEPHONE:

RACINE, WI 53402

TELEPHONE:

262-681-3343

FORM AND CONTENT:

INFORMAL LETTER (APPLICATION GUIDELINES AVAILABLE)

SUBMISSION DEADLINES:

NONE

RESTRICTIONS ON AWARDS:

NO GRANTS ARE MADE TO INDIVIDUALS

#### STATEMENT 17 FORM 990-PF, PART XV, LINE 3A RECIPIENT PAID DURING THE YEAR

NAME AND ADDRESS	DONEE RELATIONSHIP	FOUND- ATION STATUS	PURPOSE OF GRANT	 AMOUNT
RIVER ALLIANCE OF WI 306 EAST WILSON STREET, SUITE 2W MADISON, WI 53703	NONE	501 (C) (3)	GENERAL SUPPORT	\$ 1,000.
THE CENTRAL RIVERS FARMLAND PO BOX 1023 STEVENS POINT, WI 54481	NONE	501 (C) (3)	GENERAL SUPPORT	1,000.

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#### STATEMENT 17 (CONTINUED) FORM 990-PF, PART XV, LINE 3A RECIPIENT PAID DURING THE YEAR

NAME AND ADDRESS	DONEE RELATIONSHIP	FOUND- ATION STATUS	PURPOSE OF GRANT	AMOUNT
TROUT UNLIMITED - NATIONAL OFFICE 1300 N 17TH STREET, SUITE 500 ARLINGTON, VA 22209	NONE	501 (C) (3)	GENERAL SUPPORT	\$ 1,000.
NORTH CENTRAL CONSERVANCY TRUST PO BOX 124 STEVENS POINT, WI 54481	NONE	501 (C) (3)	GENERAL SUPPORT	1,000.
UW-STEVENS POINT FOUNDATION 2100 MAIN STREET STEVENS POINT, WI 54481	NONE	501 (C) (3)	GENERAL SUPPORT	1,000.
PLANNED PARENTHOOD OF WI, INC. 302 N JACKSON STREET MILWAUKEE, WI 53202	NONE	501 (C) (3)	GENERAL SUPPORT	1,000.
KETTLE MORAINE YMCA 1111 W WASHINGTON STREET WEST BEND, WI 53095	NONE	501 (C) (3)	GENERAL SUPPORT	10,000.
THE NATURE CONSERVANCY - WI CHAPTER 633 W MAIN STREET MADISON, WI 53703	NONE	501 (C) (3)	GENERAL SUPPORT	1,000.
MILWAUKEE REPERTORY THEATRE 108 E WELLS STREET MILWAUKEE, WI 53211	NONE	501 (C) (3)	GENERAL SUPPORT	5,000.
ARIZONA LAND AND WATER TRUST 3127 N CHERRY AVENUE TUCSON, AZ 85719	NONE	501 (C) (3)	GENERAL SUPPORT	2,000.
RESOURCES FOR THE FUTURE 1616 P STREET NW WASHINGTON , DC 20036	NONE	501 (C) (3)	GENERAL SUPPORT	2,000.
NATIONAL ZOOLOGICAL PARK MRS 5508 WASHINGTON, DC 20013	NONE	501 (C) (3)	GENERAL SUPPORT	2,000.
UNIVERSITY OF CHICAGO - MEDICAL CENTER F 1170 EAST 58TH STREET CHICAGO, IL 60637	NONE	501 (C) (3)	GENERAL SUPPORT	10,000.

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#### STATEMENT 17 (CONTINUED) FORM 990-PF, PART XV, LINE 3A RECIPIENT PAID DURING THE YEAR

NAME AND ADDRESS	DONEE RELATIONSHIP	FOUND- ATION STATUS	PURPOSE OF GRANT	AMOUNT
CHICAGO FOUNDATION FOR WOMEN 1 EAST WACKER, SUITE 1620 CHICAGO, IL 60601	NONE	501 (C) (3)	GENERAL SUPPORT	\$ 6,000
FRIENDS OF THE MISSISSIPPI RIVER 360 N ROBERT STREET ST. PAUL, MN 55101	NONE	501 (C) (3)	GENERAL SUPPORT	2,000
FRESH ENERGY 408 ST. PETER STREET, SUITE 220 ST. PAUL, MN 55102	NONE	501 (C) (3)	GENERAL SUPPORT	2,000
LIVING LAND AND WATERS 17624 ROUTE 84N EAST MOLINE, IL 61244	NONE	501 (C) (3)	GENERAL SUPPORT	2,000

TOTAL \$ 50,000.