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DLN: 93493134034903

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2011 calendar year, or tax year beginning 07-01-2011	and ending 06-30-20	)12			
		C Name of organization			D Employer ide	ntification number	
_	ress ch	ange		[	38-138127		
— <sub>Na</sub>	me chai	Doing Business As nge			E Telephone nu	mber	
— <sub>Init</sub>	ıal retui	Number and street (or P O box if mail is not delivered	to street address) Room	'suite	(616)395-7	7810	
– <sub>Tei</sub>	mınated	1/1 F 12TH STREET	to street address) Room,	suite	<b>G</b> Gross receipts	\$ 220,739,987	
_	ended i			<u> </u>			
_		HOLLAND, MI 49423					
Apı	dication	pending		<del></del>			
		F Name and address of principal officer THOMAS BYLSMA			s a group return	n for □ Yes 🔽 No	
		141 E 12TH STREET		affilia	lesr	) 165 J# 110	
		HOLLAND,MI 49423		H(b) Are all	affiliates include	ed?	
- T-		pt status				(see instructions)	
Га	x-exem	pt status	947(a)(1) or   527	H(c) Grou	p exemption nu	mber 🟲	
) W	ebsite	:: ► WWW HOPE EDU					
<b>K</b> For	n of org	anization 🔽 Corporation 🦳 Trust 🦳 Association 🦳 Other 🕨		L Year of for	mation 1866 M	State of legal domicile MI	
Pa	rt I	Summary			•		
Governance	3	Briefly describe the organization's mission or most signing the MISSION OF HOPE COLLEGE IS TO EDUCATE SECTION OF THE MISSION OF THE HISTORIC CHRISTIAND IN THE CONTEXT OF THE CONTEX	STUDENTS FOR LIVE LAR PROGRAMS OF F				
<u>ş</u>							
	2 (	Check this box 🔰 if the organization discontinued its o	perations or dispose	d of more than 2	5% of its net as	ssets	
ACTIVITIES &	3 1	Number of voting members of the governing body (Part $oldsymbol{N}$	/I, line 1a)		3	34	
Ę	4 1	Number of independent voting members of the governing	j body (Part VI, line 1	b)	4	31	
<u> </u>		Total number of individuals employed in calendar year 2			5	3,330	
đ.		Total number of volunteers (estimate if necessary) .			6	0	
		Total unrelated business revenue from Part VIII, colum		7a	1,499,871		
	ь	Net unrelated business taxable income from Form 990-	T, line 34		7b	-130,334	
	_			Prior	Year	Current Year	
<u>a</u>	8	Contributions and grants (Part VIII, line 1h)		17,968,215	22,428,742		
Ravenue	9	Program service revenue (Part VIII, line 2g)			109,565,178 116,23		
Hey	10	Investment income (Part VIII, column (A), lines 3, 4,	•	•	3,445,792 6,71		
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, Total revenue—add lines 8 through 11 (must equal Pa		ine	0	0	
	12	12)			30,979,185	145,371,244	
	13	Grants and similar amounts paid (Part IX, column (A),			27,644,720	29,233,864	
	14	Benefits paid to or for members (Part IX, column (A), $I$	line 4)		0	0	
ø	15	Salaries, other compensation, employee benefits (Par	t IX, column (A), lines	5	50,958,287	52,612,033	
Expenses	160	5-10)	. 11.)		0	32,012,033	
<u>Φ</u>	16a	Professional fundraising fees (Part IX, column (A), line					
Д	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 3,880,			43.006.001	44 266 472	
	17 18	Other expenses (Part IX, column (A), lines 11a-11d, Total expenses Add lines 13-17 (must equal Part IX	•		43,996,001	44,366,473	
	19	Revenue less expenses Subtract line 18 from line 12		' <del>                                    </del>	8,380,177	19,158,874	
<i>₩</i> ₩		Revenue less expenses Subtract line 10 nom line 12		Beginning	of Current		
<b>8</b> 8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0					ear	End of Year	
988 888	20	Total assets (Part X, line 16)		3	92,694,322	406,720,486	
Net Assets or Fund Balances	21	Total liabilities (Part X, line 26)			98,681,914	107,623,203	
	22	Net assets or fund balances Subtract line 21 from lin	e 20	. 2	94,012,408	299,097,283	
	rt II	Signature Block					
know		ties of perjury, I declare that I have examined this return, in and belief, it is true, correct, and complete. Declaration of p					
C: -		****** Signature of officer			13-05-10 te		
Sigr Her				Da			
	-	THOMAS BYLSMA VICE PRESIDENT, CFO Type or print name and title					
Paid		<b>     </b>	Date	Check if self-employed	Preparer's taxpa (see instructions) P00181637	yer identification number )	
	arer's	Firm's name (or yours   PLANTE & MORAN PLLC   If self-employed),			EIN > 38-13579	51	
Use (	Jniy	address, and ZIP + 4 750 TRADE CENTRE WAY STE 300					
		PORTAGE, MI 49002			Phone no 🕨 (2	69) 567-4500	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . .

▼ Yes No

Par		ement of Program Serv				
1	Briefly desc	ribe the organization's missio	n			
THR	DUGH ACADE	HOPE COLLEGE IS TO EDU EMIC AND CO-CURRICULAI E HISTORIC CHRISTIAN FA	R PROGRAMS O			
2	_	nization undertake any signifi m 990 or 990-EZ?		<u> </u>	which were not listed on	┌ Yes ┌ No
	If "Yes," des	cribe these new services on S	Schedule O			
3	services? .	nization cease conducting, or		<del>-</del>	nducts, any program	┌ Yes ┌ No
4	Describe the expenses Se	cribe these changes on Scheo organization's program servi ection 501(c)(3) and 501(c)( llocations to others, the total	ce accomplishm 4) organizations	and section 4947(a)	(1) trusts are required to rep	
4a	(Code	) (Expenses \$	110,995,544	ıncludıng grants of \$	27,856,698 ) (Revenue \$	109,325,478 )
		ATION PROVIDED COMPREHENSIVE 00 IN THE SPRING OF 2012 THE OF CAMPUS				
4b	(Code	) (Expenses \$	5,487,344	ıncludıng grants of \$	1,377,166 ) (Revenue \$	5,404,780 )
		ATION IS INVOLVED IN RESEARCH T OL IN THE CLASSROOM & TO FACILI		F THE TOP CHEMISTRY & E	BIOLOGY DEPTS IN THE COUNTRY,	UTILIZE RESEARCH AS A
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	Other press	am services (Describe in Sc	hadula O \			
4u	(Expenses	•	riedule O ) cluding grants of	· \$	) (Revenue \$	)
	Total progra	 am service expenses►\$	116,482,88	<u> </u>	<u> </u>	

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f z}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$ ? If "Yes," complete Schedule C, Part $III$	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V^{\bullet}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$ ?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line $2$	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	\(\)
		F	orm <b>990</b>	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	103	
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
·a	year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		No
L	account)?			No
b	If "Yes," enter the name of the foreign country \[ \begin{array}{c} \			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
		5b		140
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
-	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
•	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	, 0		
C	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		No
£	contract?	/e 7f		No
		<b>/</b> f		1/1/0
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
)	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	games and an action of the contraction of the contr			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
2	year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	,		
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.			
_	the states in which the organization is licensed to issue qualified health plans  Enter the aggregate amount of reserves on hand			
C	anter the aggregate amount of reserves on hand			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body at the end of the tax year			
ь	Enter the number of voting members included in line 1a, above, who are			
_	ındependent	ı		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was			
_	filed?	4		N o
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No 
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)			
NC	venue code.)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	100		140
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors or trustees, and key employees required to disclose annually interests that could give			
_	rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	,	ı l		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			1
17	List the States with which a copy of this Form 990 is required to be filed▶MI			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization FTHOMAS BYLSMA VICE-PRESIDENT CFO HOPE COLLEGE 141 E 12TH ST

HOLLAND, MI 49423 (616) 395-7810

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any re	lated o	rgan	ızatı	ons	compe	ensat	ted any current or fo	rmer officer, direc	tor, or trustee
<b>(A)</b> Name and Title	(B) A verage hours per week (describe	unles an	on (d e tha	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Additional Data Table										
				$\vdash$			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e thai	n one son er ai	e bo ıs b nd a	x, oth		Rep comp fro organi:	(D) ortable ensation om the zation (W-	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		Estima amount o compen from organizat	ated of other sation the ion and
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former			MISC)		relat organıza	
See A	dditional Data Table						$\dagger$							
							+					$\dashv$		
							-	-				4		
												4		
												$\top$		
												+		
					_		1	-				$\dashv$		
-												$\dashv$		
		1			_			-				+		
								<u> </u>				4		
1b	Sub-Total				•	•		<u>▶</u>						
	Total (add lines 1b and 1c) .							<b> </b>		1,865,582		0		542,010
2	Total number of individuals (incl \$100,000 of reportable compen	udıng but not lın	nited to	thos	e lıs	ted		) who	o receive	ed more tha	an	·		
													Yes	No
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sch											3	Yes	
4	For any individual listed on line : organization and related organiz													
	individual			•	•	•		•				4	Yes	
5	Did any person listed on line 1a services rendered to the organiz								-	ganization .	or individual for •	5		No
Se	ection B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper n the organizatio												
		(A)								_	(B)		(0	
	TIVE DINING SERVICE	ne and business add	dress								ription of services		Compe	
ZEEL	ROYAL PARK DRIVE SUITE 3 AND, MI 49464 CROSS-BLUE SHIELD MICHIGAN									FOOD SERV	CE MANAGEMENT		5	9,266,512
86 MG GRAN	ONROE CENTER NW ID RAPIDS, MI 49503									HEALTH INS ADMINISTRA			5	5,815,810
12 W HOLL	CONSTRUCTION CO EST 8TH STREET SUITE 2 AND, MI 49423									CONSTRUCT	TION SERVICES		1	.,702,774
13980	TEC ARCHITECTURE INC D COLLECTIONS CENTER DR AGO, IL 60693									ARCHITECT	JRAL SERVICES			287,073
EM2 I 260 F	DESIGN INC HOWARD STREET NE NTA, GA 30317									WEB DESIG	N CONSULTING			241,605

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization  $\blacktriangleright$ 18

Form 99	•	<u> </u>	-f Davisson					Page <b>9</b>
Part	<b>/</b>	Statement of	or Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
## ## ## ## ## ## ## ## ## ## ## ## ##	1a	Federated cam	paigns 1a					
距	ь	Membership du	ıes <b>1b</b>					
₽Ž	c	Fundraising ev	ents 1c					
£ a	d	Related organiz	zations 1d					
% ⊞ %	e	Government grant	s (contributions) <b>1e</b>	2,742,602				
<u>≅</u> .≅	f	All other contribution	ons, gifts, grants, and <b>1f</b>	19,686,140	i	i		i
Contributions, gifts, grants and other similar amounts	g	similar amounts no Noncash contributes $1a-1f $ \$ $\frac{1}{2}$	ibutions included in					
္မ	h	Total. Add lines	s 1a-1f	▶	22,428,742			
<u> </u>				Business Code				
eun	2a	TUITION & FEES		611600	86,566,617	86,566,617		
Es S	b	AUXILIARY ENTER	PRISES	611600	21,465,681	21,465,681		
- - -	С	OTHER PROGRAM	INCOME	900099	2,751,237	2,751,237		
a Ze	d	BOOKSTORE INCO	ME	611600	2,687,658	2,687,658		
ج د	e	HAWORTH CONFE	RENCE CTR	721000	1,677,635	1,014,298	663,337	
Program Service Revenue	f	All other progra	am service revenue		1,081,301	244,767	836,534	
کے	g	Total Add lines	s 2a-2f	<b>b</b>	116,230,129			
	3		ome (including dividen		110,230,123			
			aramounts)		1,590,936			1,590,936
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨				
	5	Royalties		• [				
			(ı) Real	(II) Personal				
	6a	Gross rents						
	b	Less rental expenses						
	c	Rental income or (loss)						
	d	, ,	me or (loss)					
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of	80,490,180					
		assets other						
	Ь	than inventory Less cost or	75,368,743					
		other basis and sales expenses						
	c	Gain or (loss)	5,121,437					
	d	Net gaın or (los	ss)	▶	5,121,437			5,121,437
	8a		from fundraising					
Other Revenue			s reported on line 1c)					
<u>-</u>	_		a					
Ě	b		(loss) from fundraising	ovents -				
•	С 9а		(loss) from fundraising from gaming activities	events F				
	34		ne 19					
			а					
	Ь	Less direct ex	penses b					
	C		(loss) from gamıng actı	vities 🛌				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold <b>b</b>					
	c		(loss) from sales of inv	entory 🟲				
		Miscellaneou		Business Code				
	11a							
	b							
	c							
	d	All other reven	ue					
	e	Total. Add lines	s 11a-11d					
				▶.				
	12	Total revenue.	See Instructions .	▶	145,371,244	114,730,258	1,499,871	6,712,373
				<b>_</b>	<u> </u>	<u> </u>		orm <b>990</b> (2011)

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	heck if Schedule O contains a response to any question in this Part IX  ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21		·		· · · · · · · · · · · · · · · · · · ·
2	Grants and other assistance to individuals in the United States See Part IV, line 22	29,233,864	29,233,864		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,436,358	1,345,323	48,744	42,291
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	39,824,649	35,961,720	2,140,280	1,722,649
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,382,938	3,016,401	199,828	166,709
9	Other employee benefits	5,171,083	4,600,277	341,241	229,565
10	Payroll taxes	2,797,005	2,536,733	137,138	123,134
11	Fees for services (non-employees)				
а	Management				
b	Legal	105,538	29,886	75,652	
C	Accounting	99,750	150	99,600	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	717,961		717,961	
g	Other	1,967,434	1,699,455	131,200	136,779
12	Advertising and promotion	965,107	554,845		410,262
13	Office expenses	4,514,449	4,137,455	107,417	269,577
14	Information technology	1,042,072	1,006,416	23,964	11,692
15	Royalties				
16	Occupancy	3,973,185	3,830,438	76,433	66,314
17	Travel	3,195,150	2,909,890	55,429	229,831
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	519,331	272,857	243,299	3,175
20	Interest	2,166,442	1,934,632	196,713	35,097
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	6,625,253	5,916,350	601,573	107,330
23	Insurance	940,031	794,277	141,371	4,383
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	FOOD SERVICE & LAUNDRY	7,676,403	7,538,765	30,479	107,159
b	TUITION WAIVERS	2,464,166	2,198,861	140,080	125,225
c	INVENTORY PURCHASES	1,896,611	1,778,294	63,352	54,965
d	OTHER MAINTENANCE & REP	1,540,863	1,492,910	26,354	21,599
e					
f	All other expenses	3,956,727	3,693,089	250,623	13,015
25	Total functional expenses. Add lines 1 through 24f	126,212,370	116,482,888	5,848,731	3,880,751
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1 1 39,260,331 2 25,427,120 2 Savings and temporary cash investments . . . . . . . 39.624,803 3 3 43,792,216 16.697.457 9.422.418 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 1,407 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 759.372 8 775.381 9 859,231 9 910,863 Prepaid expenses and deferred charges . . . . . . 240,442,656 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 87,393,742 b Less accumulated depreciation . . . . . 150,958,284 10c 153,048,914 63,338,866 11 58,858,995 11 94,020,040 99,874,735 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 1,009,149 15 15 775,226 392,694,322 406,720,486 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 1,871,065 17 2,550,718 17 Accounts payable and accrued expenses . 18 18 19 975,508 19 686,057 20 62,440,000 20 64.325.000 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 33,395,341 25 40,061,428 D . . . . 26 98,681,914 26 107,623,203 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 124,400,006 27 125, 128, 683 Unrestricted net assets . . . . 55,089,434 28 54,960,793 28 Temporarily restricted net assets . . . . . Fund 29 114,522,968 29 119,007,807 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 294.012.408 33 299.097.283 Total net assets or fund balances . . . . . 392.694,322 34 Total liabilities and net assets/fund balances . . . . . 34 406.720.486

Ра	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		145,3	371,24
2	Total expenses (must equal Part IX, column (A), line 25)	2			212,370
3	Revenue less expenses Subtract line 2 from line 1	3		19,1	158,87
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		294,0	012,40
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-14,0	073,99
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		299,0	097,28
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	৮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were	·	20	165	
u	on a separate basis, consolidated basis, or both	issueu			
	▼ Separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

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OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

HOPE COLLEGE Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i).  $\overline{\mathbf{v}}$ 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizat col (i) lis your gove docume	e Ion In ted In Frning	(v) Did you not organizat col (i) of suppor	ion in your	(vi) Is the organizati col (i) orga	on in anized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

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OMB No 1545-0047

Open to Public

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Inspection

	me of the organization	om ssorr dee separate instructions.	Empl	oyer identifica	ation numb	er
				381271		
Pa	<b>rt I</b> Organizations Maintaining Donor A organization answered "Yes" to Form 99		unds o	r Accounts	. Comple	te ıf the
		(a) Donor advised funds	(	<b>b)</b> Funds and o	other accou	ınts
L	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
ŀ	Aggregate value at end of year					
•	Did the organization inform all donors and donor adv funds are the organization's property, subject to the		nor advis	sed	┌ Yes	┌ No
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber conferring impermissible private benefit	nefit of the donor or donor advisor, or for a	any othei	purpose	☐ Yes	┌ No
Pa.	rt II Conservation Easements. Complete		to Form	990, Part I	V, line 7.	
L 2	Purpose(s) of conservation easements held by the o  Preservation of land for public use (e.g., recreat  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual	ion or pleasure)	certified	historic struc	•	a
	easement on the last day of the tax year			Held at the	End of the	Vear
а	Total number of conservation easements		2a	Ticia at the	. Liid Of the	Cui
b	Total acreage restricted by conservation easements	5	2b			
c	Number of conservation easements on a certified his		2c			
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d			
3	Number of conservation easements modified, transfe		ted by th	organization	durina	
	the taxable year 🛌		,	9		
ļ	Number of states where property subject to conserv	ation easement is located ►				
5	Does the organization have a written policy regardin enforcement of the conservation easements it holds		ndling of	violations, and	☐ Yes	┌ No
,	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation ease	ments du	ring the year l	<u> </u>	
,	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easemen	ts during	the year		
	<b>▶</b> \$					
3	Does each conservation easement reported on line $270(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?	2(d) above satisfy the requirements of se	ection		┌ Yes	┌ No
)	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation eases	the footnote to the organization's financia				
ar	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures,	or Oth	er Similar	Assets.	
.a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fil	l for public exhibition, education or resea	rch ın fur			e,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research				
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$	1,0	85 <u>,</u> 595
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		for financ	ial gain, provi	de the	
а	Revenues included in Form 990. Part VIII. line 1			<b>⊳</b> -\$		

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	toric	al Tre	asures, or O	<u>the</u>	<u>r Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and other items (check all that apply)	r records, check an	y of th	ne follo	owing tha	at are a significa	ant u	se of its collection	n	
а	Public exhibition		d	Γ	Loan or	exchange progr	ams			
b	Scholarly research		e	Γ	Other					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIV	ollections and expla	ın hov	v they	further t	the organization	's ex	kempt purpose in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than								Yes	√ No
Par	<b>Escrow and Custodial Arrang</b> Part IV, line 9, or reported an ar						d "Y	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	dian or other interme	ediary	for co	ontributio	ons or other ass	ets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ng ta	ble	Г			_	
						-		Amo	unt	
C .ı	Beginning balance					-	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on F		e 21?					ı	Yes	│ No
	If "Yes," explain the arrangement in Part XIV				1 1154 11					
Pa	rt V Endowment Funds. Complete	If the organization (a)Current Year		were Prior Ye		to Form 990, (c)Two Years Back			(a)Four	Years Back
1a	Beginning of year balance	166,265,929	(0)		340,680	136,409,37	_	169,328,092	(e)roui	Tears back
b	Contributions	4,482,293		-	892,355	7,210,45	_	6,115,889		
c	Investment earnings or losses	-813,518			269,678	9,924,18	+-	-32,575,797		
d	Grants or scholarships					, ,	+			
e	Other expenditures for facilities and programs	6,347,617		6,2	236,784	6,203,33	31	6,458,812		
f	Administrative expenses									
g	End of year balance	163,587,087		166,2	265,929	147,340,68	30	136,409,372		
2	Provide the estimated percentage of the year	er end balance held a	as				•			
а	Board designated or quasi-endowment	16 900 %								
b	Permanent endowment ► 71 900 %									
c	Term endowment ► 11 200 %									
3a	Are there endowment funds not in the posse	ssion of the organiz	ation 1	that ai	re held a	ınd admınıstere	d for	the		
	organization by	_							Yes	No
	(i) unrelated organizations							3a(i)		No
	(ii) related organizations							3a(ii)	)	No
	If "Yes" to 3a(II), are the related organization	•					•	3b		<u> </u>
4	Describe in Part XIV the intended uses of the									
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	irt X, T	line 10	<u>.                                      </u>				
	Description of property				Cost or oth (investme			(c) Accumulated depreciation	( <b>d)</b> Bo	ook value
1a	Land					19,524	,397		:	19,524,397
b	Buildings					190,558	,914	69,966,023	12	20,592,891
c	Leasehold improvements									
d	Equipment		•			24,165	,955	17,427,719		6,738,236
	Other	<u> </u>				6,193	,390			6,193,390
Tota	I. Add lines 1a-1e <i>(Column (d) should equal F</i> o	orm 990, Part X, colur	nn (B)	, line :	10(c).) .			►	1	53,048,914
		<u> </u>						Schedule D (	Form 9	990) 2011

Part VII Investments—Other Securities. See I  (a) Description of security or category			od of valuation
(including name of security)	(b)Book value		f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
(3)Other (A)LIMITED PARTNERSHIPS AND HEDGE FUNDS	69,451,664		F
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			·
(B) MORTGAGES, LAND CONTRACTS & OTHER	30,423,071		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	99,874,735		
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value		od of valuation
(4, 2 3 3 3 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	(2, 200	Cost or end-o	f-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X, lin			
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip			(b) Book value
			(-)
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.	5.)		
Part X Other Liabilities. See Form 990, Part X			·
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
ANNUITIES PAYABLE & TRUSTS	9,449,188		
ACCUMULATED POST-RETIREMENT BENEFITS	11,294,429		
REFUNDABLE FEDERAL PERKINS LOAN ADVANCES	6,093,154		
STUDENTS' AND OTHER DEPOSITS	1,153,454		
ACCRUED LIABILITIES	5,268,195		
INTERST RATE SWAP	6,803,008		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	40,061,428		
	, , ,		

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	_
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	145,371,244
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	126,212,370
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	19,158,874
4	Net unrealized gains (losses) on investments	4	-7,571,779
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV )	8	-6,502,220
9	Total adjustments (net) Add lines 4 - 8	9	-14,073,999
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	5,084,875
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	101,362,209
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-14,057,210
3	Subtract line <b>2e</b> from line <b>1</b>	3	115,419,419
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 717,961		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	29,951,825
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	145,371,244
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	96,277,334
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
е	Add lines <b>2a</b> through <b>2d</b>	2e	16,789
3	Subtract line <b>2e</b> from line <b>1</b>	3	96,260,545
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 717,961		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	29,951,825
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18 )	5	126,212,370

### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
	PART III, LINE 4	HOPE COLLEGE HOLDS THE KAWASHIMA ART COLLECTION DONATED TO HOPE IN DECEMBER 2004 AT AN APPRAISED VALUE OF \$1,006,595 WITH PIECES OF THIS COLLECTION BEING DISPLAYED ON A ROTATIONAL BASIS IN THE COLLEGE'S ART GALLERY HOPE COLLEGE, THROUGH THE CONSTRUCTION (2004-05) OF OUR MARTHA MILLER CENTER FOR INTERNATIONAL COMMUNICATIONS, HAS PURCHASED \$79,000 IN OTHER PIECES OF ART THAT ARE ON PERMANENT DISPLAY IN THIS BUILDING
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES - THE COLLEGE IS A NOT-FOR-PROFIT CORPORATION AND HAS BEEN RECOGNIZED AS TAX-EXEMPT PURSUANT TO SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY THE COLLEGE AND RECOGNIZE A TAX LIABILITY IF THE COLLEGE HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAINED UPON EXAMINATION BY THE IRS OR OTHER APPLICABLE TAXING AUTHORITIES MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE COLLEGE AND HAS CONCLUDED THAT AS OF JUNE 30, 2012, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY OR DISCLOSURE IN THE FINANCIAL STATEMENTS THE COLLEGE IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS, HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS MANAGEMENT BELIEVES IT IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR YEARS PRIOR TO JUNE 30, 2009
PART XI, LINE 8 - OTHER ADJUSTMENTS		CHANGE IN SPLIT VALUE INTEREST AGREEMENTS - 279,833 CHANGE IN POST RETIREMENT -1,680,985 CHANGE IN VALUE OF SWAP AGREEMENTS -4,541,402 TOTAL TO SCHEDULE D, PART XI, LINE 8 -6,502,220
PART XII, LINE 2D - OTHER ADJUSTMENTS		CHANGES IN VALUE OF SPLIT INTEREST AGREEMENT - 279,833 CHANGE IN VALUE OF SWAP AGREEMENTS - 4,541,402 CHANGE IN POST RETIREMENT -1,680,985
PART XII, LINE 4B - OTHER ADJUSTMENTS		INSTITUTIONAL SCHOLARSHIPS & FELLOWSHIPS 29,233,864
PART XIII, LINE 4B - OTHER ADJUSTMENTS		INSTITUTIONAL SCHOLARSHIPS & FELLOWSHIPS 29,233,864

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DLN: 93493134034903

## OMB No 1545-0047

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

**Schools** 

Employer identification number

Name of the organization HOPE COLLEGE		Employer identification number				
поре		8-1381271				
Pa	rtI			YES	NO	
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its other governing instrument, or in a resolution of its governing body?	s charter, bylaws,	1	Yes		
2	Does the organization include a statement of its racially nondiscriminatory policy toward students brochures, catalogues, and other written communications with the public dealing with student adm programs, and scholarships?		2	Yes		
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadca the period of solicitation for students, or during the registration period if it has no solicitation progi that makes the policy known to all parts of the general community it serves? If "Yes," please desc please explain If you need more space use Part II	ram, ın a way	3	Yes		
4 a	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?		4a	Yes		
t	Records documenting that scholarships and other financial assistance are awarded on a racially no basis?	ondiscriminatory	4b	Yes		
C	Copies of all catalogues, brochures, announcements, and other written communications to the pub with student admissions, programs, and scholarships?	lic dealing	4c	Yes		
c	Copies of all material used by the organization or on its behalf to solicit contributions?		4d	Yes		
5	Does the organization discriminate by race in any way with respect to					
ā	students' rights or privileges?	F	5a		No	
ŀ	Admissions policies?	_	5b		No	
C	Employment of faculty or administrative staff?	-	5c		Νo	
	Scholarships or other financial assistance?		5d		Νo	
	Educational policies?	-	5e		No	
_	Use of facilities?		5f _		No_	
	Athletic programs?  Other extracurricular activities?		5g		No_	
ſ	If you answered "Yes" to any of the above, please explain If you need more space, use Part II		5h		N o	
	Does the organization receive any financial aid or assistance from a governmental agency?  Has the organization's right to such aid ever been revoked or suspended?		6a 6b	Yes	No	
	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 0  of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part	_	7	Yes	110	

#### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	RACIALLY NONDISCRIMINATORY POLICY STATEMENT IS INCLUDED ON VARIOUS PUBLICITY & POLICY STATEMENTS, INCLUDING OUR WEBSITE & TELEVISION ADS, AS WELL AS OUR CATALOG & STUDENT HANDBOOK, WHICH IS AVAILABLE UPON REQUEST
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	HOPE COLLEGE RECEIVES GRANTS AND FINANCIAL AID FROM VARIOUS FEDERAL AND STATE AGENCIES THAT ARE USED IN THE FURTHERANCE OF THE COLLEGE'S EXEMPT PURPOSE OF PROVIDING QUALITY EDUCATION

Schedule E (Form 990 or 990-EZ) 2011

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Schedule I (Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493134034903

Department of the Treasury **Inspection** Internal Revenue Service Name of the organization Employer identification number HOPE COLLEGE 38-1381271 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) 

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIP - TUITION/BOOKS	2744	29,233,864		N/A	N/A

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS	1 '	SCHEDULE I, PART I, LINE 2 HOPE SCHOLARSHIP/GRANT FUNDS ARE DISBURSED TO THE RECIPIENT UPON PROOF OF ELIGILIBITY (I E FINANCIAL NEED OR ACADEMIC MERIT) AND UPON PROOF OF EXPENSE INCURRED
IN THE U S		

Schedule I (Form 990) 2011

DLN: 93493134034903

Employer identification number

OMB No 1545-0047

Schedule J (Form 990)

Internal Revenue Service

Department of the Treasury

Name of the organization

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

HOF	PE COLLEGE			
	38-1381271			
Pa	rt I Questions Regarding Compensation		Ι	Π
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel    With the provided any relevant morning and the grand travel   With the provided any relevant morning and the grand travel   With the provided any relevant morning and the grand travel   With the provided any relevant morning and the grand travel   With the provided any relevant morning and the grand travel   With the provided any relevant morning and the grand travel   With the			
	Travel for companions  Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		Νo
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		No
		<u> </u>		110
3	Indicate which, if any, of the following the organization uses to establish the compensation of the			
	organization's CEO/Executive Director Check all that apply  Compensation committee  Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
_	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	1	l	I

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	,	(B) Breakdown of	f W-2 and/or 1099-M	1ISC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) JAMES BULTMAN	(I) (II)	286,754 0		0 0	26,021		358,766 0 0	)
(2) RICHARD FROST	(ı) (ıı)	125,332		0 3,600 0 0	12,619		203,759 0 0	)
(3) RICHARD RAY	(ı) (ıı)	148,950 0		0 3,600 0 0	15,640	12,135 0	5 180,325 0 0	)
(4) THOMAS BYLSMA	(I) (II)	162,215 0		0 3,600 0 0	17,018		2 222,825 0 0	)
(5) WILLIAM VANDERBILT	(I) (II)	139,870 0		0 3,600 0 0	14,686		1 170,777 0 0	)
(6) GREG MAYBURY	(I) (II)	126,658 0		0 3,600 0 0	13,293		2 200,143	)
(7) MOSES LEE	(I) (II)	143,220		0 0 0	15,038		9 197,857 0 0	)
(8) TODD STEEN	(I) (II)	117,890 0		0 0	11,895		9 158,024 0 0	)
(9) SCOTT WOLTERINK	(I) (II)	122,177		0 1,200 0	5,426	11,599 0	9 140,402	1
	'							
				+				
		<b>†</b>	[	<b>†</b>		1	<u> </u>	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	1A	THE PRESIDENT IS REQUIRED TO LIVE ON CAMPUS AS PART OF HIS EMPLOYMENT WITH THE COLLEGE INCLUDED IN NONTAXABLE BENEFITS IS THE FAIR MARKET VALUE OF THE USAGE OF THE PRESIDENT'S HOME WHIC IS VALUED AT \$25,500 THE COLLEGE PROVIDES ANNUAL MEMBERSHIP TO A LOCAL COUNTRY CLUB AS A WAY TO PROMOTE THE COLLEGE THIS INCLUDES 2 MEMBERSHIPS VALUED AT \$7,150 EACH AND ARE INCLUDED IN NONTAXABLE BENEFITS
		AN INDIVIDUAL INCLUDED IN PART II RECEIVED A FINAL PAYMENT OF \$70,500 IN WAGES AND \$7,505 OF HEALTH INSURANCE AFTER DEPARTURE
SUPPLEMENTAL INFORMATION		SCHEDULE J, PART II, COLUMN D HOPE COLLEGE'S BENEFIT CHOICES REPORTED AS NONTAXABLE BENEFITS ARE UNIQUE TO EACH EMPLOYEE, BUT CAN INCLUDE THE FOLLOWING HEALTH INSURANCE, 403B RETIREMENT, LIFE INSURANCE, DISABILITY INSURANCE, TUITION WAIVER, VALUE OF HOUSING AND VALUES OF CLUB MEMBERSHIP

Schedule J (Form 990) 2011

Schedule K (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

OMB No 1545-0047

DLN: 93493134034903

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

HOPE COLLEGE

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

**Employer identification number** 

20-1201271

110	FE COLLEGE									3	8-138	1271			
Р	art I Bond Issues				<del></del>										
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue	Price	(f)	<b>)</b> Description	n of Purpose	<b>(g)</b> Det	feased	Beh: Iss	On alf of suer	finai	Pool
			<b></b>		<u> </u>		↓			Yes	No	Yes	No	Yes	No
A	MICHIGAN HIGHER EDUCATION FACILITIES AUTHORITY	52-1285150	594519D23	07-28-2004	25,00	000,00	SEE	SEE PART V			x		x		×
В	MICHIGAN FINANCE AUTHORITY	80-0595186	NONEAVAIL	12-17-2010	10,20	0,000	SEE	PART V			Х		Х		х
С	THE ECONOMIC DEVELOPMENT CORPORATION OF THE COUNTY OF OTTAWA	38-6004883	NONEAVAIL	12-14-2011	10,00	0,000	SEE	PART V			х		x		×
D	MICHIGAN FINANCE AUTHORITY	80-0595186	NONEAVAIL	03-28-2012	11,22	:0,000	SEE	PART V			Х		x		x
Pa	Part II Proceeds														
1	Amount of bonds retired	<i>E</i>	<b>A</b> 7,645	5,000		1,000,000		<u>с</u>	305,000	,	D				
2	A mount of bonds defeased	A mount of bonds defeased											T		
3	Total proceeds of issue			26,112	,952		10,200,000		10,0	000,000	,	11,	,220,000		
4	Gross proceeds in reserve fun	nds													
5	Capitalized interest from proc	eeds				781	,245								
6	Proceeds in refunding escrow														
7	Issuance costs from proceeds	S				218,550						1,040	,		
8	Credit enhancement from proc	ceeds				135,996									
9															
10		ceeds				15,398	,706								
11						9,578	,455		10,200,000		9,9	998,960	,	6,	,220,000
12														5,	,000,000
13	Year of substantial completion				20	06									
					Yes	No	2	Yes	No	Yes	$\bot$	No	Yes	$\dashv$	No
14					Х	<u> </u>		Х	$\perp$			Х	X	$\perp$	
15	Were the bonds issued as part of an advance refunding issue?				<u> </u>	Х			Х	X			<u> </u>	$\bot$	Х
16	Has the final allocation of proceeds been made?				Х			Х		X				$\perp$	Х
17	Does the organization maintai allocation of proceeds?	X			Х		Х			Х					
Pa	art IIII Private Business U	Jse			<del>-</del>			<u> </u>							
					Yes	A No		Yes	B No	Yes	<u> </u>	No	Yes	D T	No
					res	146	0	res	140	res		INO	res	- 1	NO

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Х

Х

Χ

Χ

Х

Χ

Part III Private Business Use (Continued) С Α В D Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business За Χ Χ Χ Χ If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Χ property? Are there any research agreements that may result in private business use of bondfinanced property? Χ Χ Χ Χ If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 other than a section 501(c)(3) organization or a state or local government -Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5

7	Has the organization adopted management practices and procedures to post-issuance compliance of its tax-exempt bond liabilities?	ensure the		х		Х		х		Х	
Par	t IV Arbitrage		•		·					•	
		Α	_		В		С				
		Yes	No	Yes	No	Yes	Yes No		Yes	No	
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	X			X			x		x	
2	Is the bond issue a variable rate issue?	Х		Х		Х			Х		
3a	Has the organization or the governmental issuer entered										
	into a hedge with respect to the bond issue?										
			X		X			Х		×	
	Name of provider						I				
	·										
_ c	Term of hedge										
d	Was the hedge superintegrated?										
e	Was a hedge terminated?										
4a	Were gross proceeds invested in a GIC?		Х		Х			Х		Х	
b	Name of provider		•				•				
С	Term of GIC										
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?										
5	Were any gross proceeds invested beyond an available temporary period?		×		х			х		Х	
6	Did the bond issue qualify for an exception to rebate?		×	×		Х				×	

#### Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary

**Supplemental Information** 

**Procedures To Undertake Corrective Action** 

#### Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Part VI

SCHEDULE K,

PART IV, LINE 6, COLUMN D

Identifier	Return Reference	Explanation									
SCHEDULE K, PART I, ROW A, COLUMN F		THE PURPOSE OF THE BONDS ISSUED ON JULY 28, 2004 IS (A) TO CURRENTLY REFUND (I) A PORTION OF THE MICHIGAN HIGHER EDUCATION FACILITIES AUTHORITY ("MHEFA") LIMITED OBLIGATION REVENUE AND REVENUE REFUNDING BONDS, SERIES 1994 (HOPE COLLEGE PROJECT), DATED JUNE 16, 1994, AND (II) THE MHEFA LIMITED OBLIGATION REVENUE BONDS (HOPE COLLEGE PROJECT), SERIES 1996B, DATED JUNE 4, 1996, (B) TO PAY THE COSTS OF CONSTRUCTING, EQUIPPING AND FURNISHING THE DEVOS FIELD HOUSE AND THE MARTHA MILLER CENTER FOR GLOBAL COMMUNICATIONS, AND RENOVATING GRAVES HALL, LUBBERS HALL AND THE DOW CENTER, (C) TO PAY CAPITALIZED INTEREST ON THE NEW MONEY PORTION OF THE BONDS, AND (D) TO PAY THE COSTS OF ISSUING AND SECURING THE BONDS									
SCHEDULE K, PART I, ROW B, COLUMN F		THE PURPOSE OF THE BONDS ISSUED ON DECEMBER 17, 2010 IS TO CURRENTLY REFUND THE MHEFA LIMITED OBLIGATION REVENUE REFUNDING BONDS (HOPE COLLEGE PROJECT), SERIES 1999, DATED MARCH 24, 1999									
SCHEDULE K, PART I, ROW C, COLUMN F		THE PURPOSE OF THE BONDS ISSUED ON DECEMBER 14, 2011 IS TO ADVANCE REFUND A PORTION OF THE MHEFA LIMITED OBLIGATION REVENUE BONDS (HOPE COLLEGE PROJECT), SERIES 2002A, DATED MAY 7, 2002 (THE "SERIES 2002A BONDS")									
SCHEDULE K, PART I, ROW D, COLUMN F		THE PURPOSE OF THE BONDS ISSUED ON MARCH 28, 2012 IS (A) TO CURRENTLY REFUND A PORTION OF THE SERIES 2002A BONDS, AND (B) TO PAY THE COSTS OF THE ACQUISITION, CONSTRUCTION, FURNISHING AND EQUIPPING OF STUDENT HOUSING FACILITIES AND THE RENOVATION, REFURNISHING AND RE-EQUIPPING OF DINING FACILITIES AT PHELPS HALL AND RELATED PARKING AND SITE IMPROVEMENTS									
SCHEDULE K, PART II, LINE 3A, COLUMN A		TOTAL PROCEEDS INCLUDES INVESTMENT PROCEEDS OF \$1,112,952 FOR COLUMN A									
SCHEDULE K, PART II, LINE 13, COLUMN D		THE PROJECT FINANCED WITH THE BONDS ISSUED ON MARCH 28, 2012 IS NOT YET COMPLETE									
SCHEDULE K, PART III, LINE 3A, COLUMN A		THERE IS A FOOD SERVICE CONTRACT THAT QUALIFIES FOR THE SAFE HARBOR UNDER REV PROC 97-13									
SCHEDULE K, PART III		PART III IS NOT APPLICABLE TO COLUMNS B, C, AND THE PORTION OF D THAT IS ALLOCATED TO REFUNDING THE SERIES 2002A BONDS, WHICH WERE ISSUED PRIOR TO 2003 ALSO, THE PROJECT TO BE FINANCED WITH THE PROCEEDS OF THE BONDS ISSUED ON MARCH 28, 2012 IS NOT YET COMPLETE, AND WILL NOT BE SUBJECT TO ANY MANAGEMENT CONTRACTS DURING THE PERIOD OF CONSTRUCTION									

IT IS NOT YET KNOWN WHETHER THE BONDS ISSUED ON MARCH 28, 2012 WILL QUALIFY FOR AN EXCEPTION TO REBATE

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493134034903

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2011

Open to Public Inspection

Name of the organization HOPE COLLEGE										tion numbe	er
Part I Excess Benefit Tra							organı		nly).	405	
Complete if the organizat  (a) Name of disq			res" on Fort	m 990, P	( <b>b)</b> Desc				Part V , II		(c) rected?
										Yes	No
<ul><li>2 Enter the amount of tax impossection 4958</li><li>3 Enter the amount of tax, if any</li></ul>								ear under	\$ — \$		
Part II Loans to and/or I Complete if the organi					, Part IV, line 26	, or Forn	n 990-E	Z, Part V	, lıne 38	a	
(a) Name of interested person and purpose	(b) Lor fro	oan to m the zation?	(c)Orig principal	gınal	(d)Balance due	( <b>e)</b> I defau	:n	(f) Approved by board or committee?		<b>(g)</b> Writi	
	То	From				Yes	No	Yes	No	Yes	No
(1) MICHELLE BOMBE PURCHASE OF COMPUTER		х		1,447	1,407		No		No	Yes	
<del>-</del>				<b>.</b> .	1 107						
Total				sted F	1,407						
Complete if the orga						, line 2	27.				
(a) Name of interested pers	on	(b			en interested per ganization	son	<b>(c)</b> A m	nount of gr	ant or ty	pe of assis	stance
						-+					

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	on answered "Yes" on	Form 990, Part IV, III	ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	organi	aring of zation's nues? <b>No</b>
(1) PRINTERY AND MULTI PACKAGING SOLUTIONS	MR TED ETHERIDGE IS A BOARD MEMBER OF HOPE COLLEGE AND SHAREHOLDER	255,062	MR TED ETHERIDGE IS A SHAREHOLDER OF THE PRINTERY AND MULTI PACKAGING SOLUTIONS WHICH ARE BOTH VENDORS OF THE COLLEGE ALL PURCHASES WERE COMPETITIVELY BID		No
(2) CREATIVE DINING SERVICES	MR THOMAS BYLSMA IS AN OFFICER OF HOPE COLLEGE AND A BOARD MEMBER	9,266,512	MR THOMAS BYLSMA IS A BOARD MEMBER OF CREATIVE DINING SERVICES FINANCIAL ARRANGEMENT IS COMPETITIVELY PRICED COSTS INCLUDE FOOD SERVICE MANAGEMENT OF \$258,800 AND FOOD SERVICE COSTS OF \$9,007,712		No
(3) CREATIVE DINING SERVICES	MR RICHARD FROST IS AN OFFICER OF HOPE COLLEGE AND A BOARD MEMBER		MR RICHARD FROST IS A BOARD MEMBER OF CREATIVE DINING SERVICES FINANCIAL ARRANGEMENT IS COMPETITIVELY PRICED COSTS INCLUDE FOOD SERVICE MANAGEMENT OF \$258,800 AND FOOD SERVICE COSTS OF \$9,007,712		Νο
(4) LUMIR CORPORATION	MS EMILIE WIERDA IS A BOARD MEMBER AND THE DAUGHTER OF AN OWNER OF LUMIR	298,344	MS EMILIE WIERDA IS A BOARD MEMBER OF HOPE COLLEGE AND IS THE DAUGHTER OF ELSA PRINCE BROEKHUIZEN WHO IS THE MAJORITY OWNER OF LUMIR CORPORATION FROM WHOM THE COLLEGE RENTS STUDENT HOUSING		No
Dant V Supplemental Inform	_ • • • • • • • • • • • • • • • • • • •		<u> </u>		

#### **Supplemental Information** Part V

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier | Return Reference | Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493134034903

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE M** 

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Name of the organization HOPE COLLEGE

**Employer identification number** 

(a) (b) (c) (c) (d) Mumber of Contributions or items contribution form 990, Part VIII, Jine applicable or items contributed applicable or items contributed form 990, Part VIII, Jine applicable or items contributed form 990, Part VIII, Jine applicable or items contributed form 990, Part VIII, Jine applicable or items contributed form 990, Part VIII, Jine applicable or items contributed form 990, Part VIII, Jine applicable or items of the view of t	D-	Tunes of Duomoute				38-1381271			
1 Art—Morks of art	Pa	TI Types of Property	Check	Number of Contributions or items contributed	Contribution amounts reported on Form 990, Part VIII, line	Method of d	determi	_	
2 Art—Fractional interests									
3 Art—Fractional interests .			X	7	53,176	FMV			
8 ooks and publications . 5 Clothing and household goods . 6 Cars and other vehicles . 6 Cars and other vehicles . 7 Boats and planes .									
5 Clothing and household goods	_								
goods 6 Cars and other vehicles 7 Boats and planes 7 Securities—Publicly traded 8 Intellectual property 9 Securities—Publicly traded 8 X 49 1,096,649 NYSE - FMV 9 Securities—Publicly traded 9 Securities—Publicly traded 1 Securities—Partnership, LLC, or trust interests 9 Securities—Partnership, LLC, or trust interests 9 Securities—Partnership, LLC, or trust interests 9 Securities—Miscellaneous 9 Qualified conservation 9 Contribution—Historic structures 9 Securities—Residential 9 Seal estate—Residential 9 Seal estate—Residential 9 Seal estate—Residential 9 Seal estate—Other 9 Seal estate—Other 9 Food inventory 9 Food inventory 9 Food inventory 10 Drugs and medical supplies 11 Taxidermy 12 Historical artifacts 13 Scientific specimens 14 Archeological artifacts 15 Scientific specimens 16 Other F ( OTHER ) 17 Other F (									
6 Cars and other vehicles	5	<u> </u>							
7 Boats and planes	6	_							
8 Intellectual property									
9 Securities—Publicity traded . X 49 1,096,649 NYSE - FMV  1 Securities—Pathership, LLC, or trust interests									
0. Securities—Closely held stock . 1. Securities—Partnership, LLC, or trust interests . 2. Securities—Miscellaneous . 3. Qualified conservation contribution—Historic structures 4. Qualified conservation contribution—Other . 5. Real estate—Residential . 6. Real estate—Commercial 7. Real estate—Commercial 9. Food inventory . 10. Drugs and medical supplies . 11. Taxidermy 12. Historical artifacts 13. Scientific specimens 14. Archeological artifacts 15. Other F (			L	10	1 006 640	NVSE - EMV			
11 Securities—Partnership, LLC, or trust interests		·		43	1,090,049	NTSL - FMV			
or trust interests			1						
Securities—Miscellaneous	.1								
contribution—Historic structures	<b>.2</b>								
4. Qualified conservation contribution—Other	.3	contribution—Historic							
contribution—Other	_								
6 Real estate—Commercial		contribution—Other							
7 Real estate—Other									
8 Collectibles									
9 Food inventory									
O Drugs and medical supplies .  1 Taxidermy									
Taxidermy		•							
2 Historical artifacts									
3 Scientific specimens									
A Archeological artifacts									
15 Other ► (OTHER ) X 14 10,648 FMV  16 Other ► ( )		•							
Other ►(		<del>-</del>							
7 Other ► (		,,	X	14	10,648	FMV			
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		•							
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		•							
for which the organization completed Form 8283, Part IV, Donee Acknowledgement	28	·				1			
Yes  Ouring the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	29					29			
During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		for which the organization comp	ietea Form i	8283, Part IV, Donee Ackr	nowledgement			v	
must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	20-	During the year did the organize	ation receiv	a by contribution any prope	arty reported in Dart I. lines	1 20 +65+ +		Yes	No
for exempt purposes for the entire holding period?	ova								
b If "Yes," describe the arrangement in Part II  31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?  32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?  32a b If "Yes," describe in Part II					on, and which is not require	a to be used			
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?  31 Yes  32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?  31 Yes  32a	_						30a		No
Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	b	If "Yes," describe the arrangem	ent in Part :	II					
contributions?							31	Yes	
<b>b</b> If "Yes," describe in Part II	32a	=	e third part	ies or related organizations	to solicit, process, or sell i	non-cash	32a		No
	ь	If "Yes," describe in Part II							
If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,  describe in Part II		If the organization did not report	t revenues	ın column (c) for a type of p	roperty for which column (a	) is checked,			

Page 2

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

DLN: 93493134034903

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Name of the organization HOPE COLLEGE

**Employer identification number** 

38-1381271

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	MEMBERS OF THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES ARE PROVIDED WITH A REASONABLE OPPORTUNITY TO REVIEW AND COMMENT TO EXECUTIVE LEADERSHIP ON THE FORM 990 OF HOPE COLLEGE BEFORE IT IS FILED WITH THE INTERNAL REVENUE SERVICE FURTHER, THE EXECUTIVE LEADERSHIP OF HOPE COLLEGE PROVIDES THE MINUTES OF THE AUDIT COMMITTEE FORM 990 REVIEW TO THE BOARD OF TRUSTEES SHOWING AN OVERVIEW OF THE HIGHLIGHTS AT THE NEXT REGULARLY SCHEDULED BOARD MEETING FOLLOWING THE FILING OF THE FORM 990
	FORM 990, PART VI, SECTION B, LINE 12C	MEMBERS OF THE BOARD OF TRUSTEES PREPARE AND SIGN CONFLICT STATEMENTS ANNUALLY THESE STATEMENTS ARE REVIEWED AND PROVIDED TO TRUSTEE MEMBERS AT THE OCTOBER BOARD OF TRUSTEE MEETING TO ENSURE COMPLIANCE WITH THE CONFLICT POLICY MEMBERS OF THE COMMITTEE WITH A PERSONAL INVOLVEMENT IN A PARTICULAR DECISION WILL EXCUSE THEMSELVES FROM DISCUSSION LEADING TO A DECISION AND FROM THE DECISION ITSELF, AND THIS DISCLOSURE AND ABSENCE WILL BE NOTED IN THE MINUTES OF THE MEETING
	FORM 990, PART VI, SECTION B, LINE 15	THE BOARD OF TRUSTEES (BOT) APPROVES A RECOMMENDED COMPENSATION INCREASE BROUGHT TO THE BOT FROM THE CFO THE COMPENSATION INCREASE IS HIGHLY CORRELATED TO THE TUITION INCREASE APPROVED FOR THE FOLLOWING ACADEMIC YEAR THE RATES RECOMMENDED ARE DETERMINED BY LOOKING AT THE FOLLOWING FACTORS COST OF LIVING (CPI), CUPA (COLLEGE AND UNIVERSITY PERSONNEL ASSOCIATION) SURVEYS, AND THE LAKESHORE HUMAN RESOURCES MANAGEMENT ASSOCIATION SURVEYS - WHICH IS A CHAPTER OF THE SOCIETY OF HUMAN RESOURCES MANAGEMENT (SHRM) SINCE WE ARE NOT A "UNION" SCHOOL WE DO NOT HAVE DELIBERATION BUT IF DISCUSSION DOES OCCUR DURING THE BOT APPROVAL PROCESS, IT WOULD BE DOCUMENTED IN THE BOT MINUTES FOR THAT SPECIFIC MEETING. THE CEO'S (PRESIDENT'S) COMPENSATION IS BASED UPON A RECOMMENDATION FROM THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES AND IS THEN APPROVED BY THE FULL BOARD OF TRUSTEES COMPARISON DATA IS USED ALONG WITH EVALUATION OF PERFORMANCE IN THEIR DECISION
	FORM 990, PART VI, SECTION C, LINE 18	THE ORGANIZATION MAKES FORM 990 AVAILABLE UPON REQUEST
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AVAILABLE UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -7,571,779 CHANGE IN SPLIT VALUE INTEREST AGREEMENTS -279,833 CHANGE IN POST RETIREMENT -1,680,985 CHANGE IN VALUE OF SWAP AGREEMENTS -4,541,402 TOTAL TO FORM 990, PART XI, LINE 5 -14,073,999
	FORM 990, PART XII, LINE 2C	THE OVERSIGHT PROCESS FOR THE AUDIT HAS NOT CHANGED SINCE LAST YEAR

# Software ID: Software Version:

**EIN:** 38-1381271 **Name:** HOPE COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors											
<b>(A)</b> Name and Title	(B) Average hours		(tion that a		y)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former				
A PAUL SCHAAP TRUSTEE	1 00	Х						0	0	0	
ANTHONY CASTILLO TRUSTEE	1 00	Х						0	0	0	
BETH SNYDER TRUSTEE	1 00	Х						0	0	0	
D SCOTT VAN OOSTENDORP TRUSTEE	1 00	х						0	0	0	
DANIEL GORDON TRUSTEE	1 00	Х						0	0	0	
DAVID CHARNIN TRUSTEE	1 00	Х						0	0	0	
DAVID LOWRY SECRETARY	1 00	Х		х				0	0	0	
DAVID VAN ANDEL TRUSTEE	1 00	Х						0	0	0	
DEAN OVERMAN TRUSTEE	1 00	Х						0	0	0	
DOUGLAS RUCH TRUSTEE	1 00	Х						0	0	0	
EMILIE WIERDA TRUSTEE	1 00	Х						0	0	0	
GEORGE ZUIDEMA TRUSTEE	1 00	Х						0	0	0	
J LINDSEY DOOD TRUSTEE	1 00	Х						0	0	0	
JAMES BULTMAN PRESIDENT	40 00	Х		х				286,754	0	72,012	
JAMES JURRIES TRUSTEE	1 00	Х						0	0	0	
JILL VER STEEG TRUSTEE	1 00	х						0	0	0	
JOANNE STEWART TRUSTEE	40 00	Х						92,456	0	8,803	
JOEL BOUWENS CHAIRPERSON	1 00	Х		х				0	0	0	
KENNETH ELZINGA TRUSTEE	1 00	Х						0	0	0	
LESLIE WONG TRUSTEE	1 00	Х						0	0	0	
LISA GRANGER TRUSTEE	1 00	Х						0	0	0	
MARY BAUMAN TRUSTEE	1 00	Х						0	0	0	
MICHELLE BOMBE TRUSTEE/PROFESSOR	40 00	Х						72,626	0	43,687	
MONICA NEWENDORP TRUSTEE	1 00	Х						0	0	0	
NANCY DEWITT TRUSTEE	1 00	Х						0	0	0	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per		that		y)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former					
PAUL MUSHERURE TRUSTEE	1 00	х						0	0	0		
PETER SEMEYN TRUSTEE	1 00	x						0	0	0		
RON HARTGERINK TRUSTEE	1 00	х						0	0	0		
SUZANNE DEVOS VANDER WEIDE TRUSTEE	1 00	х						0	0	0		
TAYLOR HOLBROOK TRUSTEE	1 00	Х						0	0	0		
THEODORE ETHERIDGE TRUSTEE	1 00	х						0	0	0		
TIMOTHY BROWN TRUSTEE	1 00	Х						0	0	0		
TOM CLAUS TRUSTEE	1 00	Х						0	0	0		
WILLIAM BOERSMA TRUSTEE	1 00	Х						0	0	0		
DAVE VANDERWEL VP FOR ADVANCEMENT	40 00			х				75,051	0	7,284		
RICHARD FROST VP FOR STUDENT DEVELOPMENT	40 00			х				128,932	0	74,827		
RICHARD RAY PROVOST	40 00			х				152,550	0	27,775		
THOMAS BYLSMA CFO	40 00			х				165,815	0	57,010		
WILLIAM VANDERBILT VP FOR ADMISSIONS	40 00			х				143,470	0	27,307		
CARL HEIDEMAN DIR OF PROCESS & INNOVATIO	40 00					х		116,753	0	24,731		
GREG MAYBURY DIR OF PHYS PLT	40 00					Х		130,258	0	69,885		
MOSES LEE DEAN OF NATURAL SCIENCES	40 00					Х		143,220	0	54,637		
PETER SCHAKEL FACULTY	40 00					х		116,430	0	16,893		
TODD STEEN FACULTY	40 00					х		117,890	0	40,134		
SCOTT WOLTERINK FORMER VP FOR ADVANCEMENT	40 00						х	123,377	0	17,025		