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DLN: 93493134019493

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

ntemal F	Revenue	Service	► The organization may have to use a copy	of this return to	satisfy sta 	te reporting	requirements	Inspection
A For	the 2		endar year, or tax year beginning 07-01-2011	and ending 06	5-30-2012		D Employer id	entification number
_		pplicable	C Name of organization Muskingum University					
_	ress cha		Doing Business As			-	31-437951 E Telephone n	
_	ne char						(740)826-	8101
_	al retur nınated		Number and street (or P O box if mail is not delivered 163 Stormont Street	d to street address)	Room/suite	- 	G Gross receipts	
_	ninated ended r		City or town, state or country, and ZIP + 4			-		
_		pending	New Concord, OH 43762					
Арр	iication	pending	F Name and address of principal officer					_
			JAMES R WILSON			H(a) Is the affilia	s a group retur tes?	n for 「Yes 「No
			163 STORMONT STREET NEW CONCORD, OH 43762					
							affiliates includ	ded? Yes No : (see instructions)
[Tax	-exem	pt status	▼ 501(c)(3)	4947(a)(1) or	527		p exemption nu	
J We	ebsite	:: ► www	muskıngum edu					
∢ Form	n of org	janization [✓ Corporation Trust Association Other ►		<u>'</u>	L Year of for	mation 1837	M State of legal domicile Of
	rt I	Summ						-
Governance	C	Offer quali	scribe the organization's mission or most sigi ity academic programs in the liberal arts and fulfillment is encouraged and human dignity i	sciences in the		a residential	, church-relate	ed university where
<u> </u>	2 0	Check this	s box দ if the organization discontinued its	operations or di	sposed of	more than 2	5% of its net a	ssets
			voting members of the governing body (Part				3	36
Activities &	4 N	Number of	independent voting members of the governing	ng body (Part VI	, line 1b)		4	33
	5 T	Fotal num	ber of individuals employed in calendar year	2011 (Part V , lir	ne 2a) .		5	1,291
୍ଦିୟ			ber of volunteers (estimate if necessary) .				6	
			lated business revenue from Part VIII, colur ted business taxable income from Form 990				7a	49,514
	В	vet uillela	ted business taxable income nom Form 990	-1, IIIIe 34 .	•	Prio	Year 7b	-579,759 Current Year
	8	Contribu	utions and grants (Part VIII, line 1h)			1110	3,061,587	4,277,402
욜	9		n service revenue (Part VIII, line 2g)			44,676,556	46,643,028	
Revenue	10	Investm	nent income (Part VIII, column (A), lines 3, 4			1,187,995	990,061	
#	11		evenue (Part VIII, column (A), lines 5, 6d, 8d			1,461,067	1,002,880	
	12		venue—add lines 8 through 11 (must equal P · · · · · · · · · · · · · · · · · · ·				50,387,205	52,913,371
	13		and sımılar amounts paıd (Part IX, column (A				15,390,124	16,335,887
	14	Benefits	paid to or for members (Part IX, column (A)	, lıne 4)			0	0
8	15	Salarıes 5–10)	, other compensation, employee benefits (Pa	ırt IX, column (A), lines	19,690,095		20,272,841
Expenses	16a	Professi	onal fundraısıng fees (Part IX, column (A), lı	ne 11e)			0	0
ਨੂੰ	b	Total fund	Traising expenses (Part IX, column (D), line 25) $\blacktriangleright \frac{1,22}{1}$	7,853				
	17		xpenses (Part IX, column (A), lines 11a-11c				14,805,668	15,422,505
	18 19		penses Add lines 13-17 (must equal Part I		-		49,885,887	52,031,233
<u> 8</u>	19	Kevenue	e less expenses Subtract line 18 from line 1	2	• •		of Current	882,138 End of Year
90 ee	20	Totalas	sets (Part X line 16)				28 882 678	125 724 731
28 28 28	21							19,241,821
2 2 2	22		ets or fund balances Subtract line 21 from li				09,409,975	106,482,910
Par	t II	Signa	ture Block					
Under	22 t III penali edge a	Total lia Net asse Signa ties of per and belief,	ture Block jury, I declare that I have examined this return, it is true, correct, and complete. Declaration of	ne 20 including accomp	 Danying sch	edules and st is based on a	atements, and tall information of the state	106,482,9
Sign Here		Philip E	re of officer Laube AVP, Business & Finance r print name and title			Da	te	
		Preparer's		Date		eck If		ayer identification number
Paid		signature	7		sel em	f- ployed 🕨 🦵	(see instructions	5)
Prepa			ne (or yours GRANT THORNTON LLP	<u>.I</u>	L	<u> </u>	EIN Þ	
Use C	nly	ıf self-emp address, a	nd ZIP + 4 2001 MARKET STREET SUITE 3100				LIIV F	
							Phone no 🕨 (2	215) 561-4200
May t	he IRS	S discuss	PHILADELPHIA, PA 19103 this return with the preparer shown above? ((see instructions	;)			215) 561-4200 Yes No

Forn	m 990 (2011) Page	2
Pai	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III	
IN T CON IS T THI	Briefly describe the organization's mission E MISSION OF MUSKINGUM UNIVERSITY IS TO OFFER QUALITY ACADEMIC PROGRAMS IN THE LIBERAL ARTS AND SCIENCES THE SETTING OF A RESIDENTIAL, COEDUCATIONAL, CHURCH-RELATED COLLEGE AND IN THE CONTEXT OF A CARING MMUNITY WHERE INDIVIDUAL FULFILLMENT IS ENCOURAGED AND HUMAN DIGNITY IS RESPECTED ITS PRIMARY PURPOSE TO DEVELOP- INTELLECTUALLY, SPIRITUALLY, SOCIALLY AND PHYSICALLY- WHOLE PERSONS, BY FOSTERING CRITICAL INKING, POSITIVE ACTION, ETHICAL SENSITIVITY AND SPIRITUAL GROWTH, SO THAT THEY MAY LEAD VOCATIONALLY DOUCTIVE, PERSONALLY SATISFYING AND SOCIALLY RESPONSIBLE LIVES	;
		_
		_
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	_
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	
4	If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 41,787,727 including grants of \$ 16,335,887) (Revenue \$ 41,694,721) The traditional undergraduate program consists of "traditional" students attending school as their primary activity, mostly full-time during the day-time hours Programs include 59 academic majors, 8 pre-professional programs, including pre-medicine and pre-law, teacher licensure in 10 areas, and 15 international exchange study programs in 11 countries. Also available is the professionally-staffed PLUS Program for students with learning disabilities.	
	(0.1	_
4b	(Code) (Expenses \$ 3,113,972 including grants of \$) (Revenue \$ 4,948,307) The Graduate and Continuing Studies program consists of programs designed for those seeking post-graduate certification or those who have spent more than two years since completing any secondary or post-secondary work. Many balance their study with work and family responsibilities. Programs offered include Master of Arts in Education, with specializations, Master of Arts in Teaching, with specializations, Master of Information Strategy, Systems and Technology, Adult Degree Completion (Muskingum Adult Program). In 2009, Muskingum began a BSN in Nursing for area RN's	
4 c	(Code) (Expenses \$ including grants of \$) (Revenue \$)	_
		_
		_
		_
		-
		_
		_
		_
		_
4d	Other program services (Describe in Schedule O)	_
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses►\$ 44,901,699	

art IV	Checklist	of R	eauired	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	2 1		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	S 22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,00 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25			No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	. 24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction was a disqualified person during the year? If "Yes," complete Schedule L, Part I	1th 25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substant contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part instructions for applicable filing thresholds, conditions, and exceptions)	IV		
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 2	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13	3) [?] 35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0) (2011)

Part V Stat	tements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 3,419			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1 c	Yes	
1	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		N.o.
L	account)?	-ra		Νo
b	If "Yes," enter the name of the foreign country ►			
	See madactions for iming requirements for Form 1D F 30-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
l	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νo
h	organization solicit any contributions that were not tax deductible?			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
L	services provided to the payor?	7b	Yes	
		/b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Form 1098-C?	/"		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
_	sources against amounts due or received from them)			
а	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	u		
_	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of reserves on hand			
_	13c			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
h	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		No.
h	taxable entity during the year?	104		140
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure	_00		
17				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization PHILIP E LAUBE
 163 STORMONT STREET

NEW CONCORD, OH 43762 (740) 826-8101

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the or	ganization nor any re	lated o	rgan	ızatı	ons	compe	ensat	ted any current or fo	rmer officer, direc	tor, or trustee
(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e tha	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			related organizations
See Additional Data Table										
				\vdash			_			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) A verage hours per week (describe	A verage hours more than one box, unless person is both an officer and a director/trustee)							(D) ortable ensation m the zation (W- 9-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)		(F) Estimated amount of other compensation from the organization and	
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC		organiza	
See A	udditional Data Table													
												\perp		
							_					\perp		
							_	_						
												_		
												+		
							-					+		
												+		
1b	Sub-Total				•			<u> </u>						
C	Total from continuation sheets				•	•		•		1.052.060		0		256 120
	Total (add lines 1b and 1c) . Total number of individuals (inc	luding but not lin) who	receive	1,853,960	ın	0		356,130
-	\$100,000 of reportable compe						45010	,	, , , , , , , , , , , , , , , , , , , ,	a more ene	•••			
													Yes	No
3	Did the organization list any fo on line 1a? <i>If</i> "Yes," complete So					ey e	mploy •	ee, c	r highes	t compens	ated employee	3		N
4	For any individual listed on line	1a, is the sum of	f report	able	com							3		No
	organization and related organization	zatıons greater th	nan \$15	50,00 •		If "Y •	'es," co • •	mple •	ete Sched	ule J for su	ch • • • •	4	Yes	
5	Did any person listed on line 1a									janization (or individual for			
	services rendered to the organi	zation? <i>If</i> "Yes," (complet	e Sch	edul	e J f	or suci	h per	son .		•	5		No
	ection B. Independent Cor													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax	n the organizatio												
- 4:		(A) ime and business add	dress							Desc	(B) ription of services		(C Compe	
1224	a Print Imaging Southgate Parkway BRIDGE, OH 43725									Printing Serv	rices			102,383
_														
	Total number of independent con \$100,000 of compensation from			ot lin	nıted	l to	those	liste	d above)	who recei	ved more than			

Part VIII		Statement o	f Revenue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated camp	paigns 1a					
듄	ь	Membership du	es 1b					
£g	c	Fundraising eve	ents 1c	2,461				
£ ï	d	Related organiz	ations 1d					
%.E	e	Government grants	s (contributions) 1e	243,972				
<u>공</u>	f		ons, gifts, grants, and 1f	4,030,969				
Contributions, gifts, grants and other similar amounts	g	similar amounts no	t included above butions included in					
돌		lines 1a-1f \$	75,438					
္မ	h	Total. Add lines	s 1a-1f	▶	4,277,402			
				Business Code				
ang.	2a	COMMISSION		713990	29,174		29,174	
\$3 \$2	ь	TUITION AND FEES	;	900099	37,624,051	37,624,051		
9.	c	DORMITORIES	_	900099	4,405,821	4,405,821		
ž	d	FOOD SERVICE		900099	4,049,237	4,049,237		
Ř	e	SCHEDULING INCO	DME	900099	5,593	5,593		
Program Serwce Revenue	f	All other progra	ım service revenue		529,152	529,152		
Š					·	,		
	g 3		s 2a-2f		46,643,028			
	3		ome (including dividen ar amounts)	. I	972,638		11,542	961,096
	4		tment of tax-exempt bond	,	0			
	5			` ▶	0			
		,	(ı) Real	(II) Personal				
	6a	Gross rents	12,000					
	b	Less rental expenses	19,946					
	c	Rental income	-7,946					
	d	or (loss) Net rental incor	l me or (loss)		-7,946			-7,946
			(ı) Securities	(II) Other				
	7a	Gross amount	(,,	7,601,938				
		from sales of assets other						
	Ь	than inventory Less cost or		7,584,515				
		other basıs and sales expenses		, ,				
	c	Gain or (loss)		17,423				
	d	Net gain or (los	s)		17,423		8,798	8,625
	8a	Gross income fi						
Other Revenue		events (not incl	Juding ,461					
₩ >		of contributions	reported on line 1c)					
æ		See Part IV, lin						
<u> </u>	<u>_</u>		a	13,947				
툿	b c		penses b loss) from fundraising	10,585 events . •	3,362			3,362
_	9a		rom gaming activities		·			
		See Part IV, lin						
			а					
	b		penses b	Lutios -				
	10a	Gross sales of	loss) from gaming acti	vides	١			
		returns and allo						
			a	753,319				
	b		oods sold b	856,305				
	С		loss) from sales of inve		-102,986			-102,986
	4-	Miscellaneous		Business Code 900099	321 F06	221 506		
	11a	STUDENT TRIE	_		231,596	231,596		
	b	PRISON PROG		900099	185,513	185,513		
	c .	STUDENT ACC	_	900099	144,637	144,637		
	d	All other revenu			548,704	548,704		
	е	Total. Add lines	s 11a-11d		1,110,450			
	12	Total revenue.	See Instructions .	▶				
					52,913,371	47,724,304	49,514	862,151 Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	t include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and general expenses	(D) Fundraising
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	expenses	general expenses	expenses
2	Grants and other assistance to individuals in the United States See Part IV, line 22	16,335,887	16,335,887		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,358,177	471,007	714,923	172,247
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	15,190,047	12,483,855	2,124,645	581,547
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	1,135,072	975,297	111,947	47,828
9	Other employee benefits	1,337,558	905,531	392,007	40,020
10	Payroll taxes	1,251,987	1,024,824	176,757	50,406
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	66,583		66,583	
С	Accounting	79,584		79,584	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	1,413,118	834,165	511,519	67,434
12	Advertising and promotion	110,442	84,328	15,475	10,639
13	Office expenses	1,736,222	1,616,600	13,467	106,155
14	Information technology	271,376	271,376		
15	Royalties	0			
16	Occupancy	2,209,563	1,743,097	447,829	18,637
17	Travel	803,866	633,637	111,483	58,746
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	220,825	220,825		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,653,603	2,653,603		
23	Insurance	601,117	91,833	509,284	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	FOOD SERVICE	2,810,172	2,744,846	28,798	36,528
b	STIPENDS	1,274,898	1,274,898		
c	TUITION REMISSION	507,797	236,522	271,275	
d	DUES & SUBSCRIPTIONS	190,649	109,578	75,363	5,708
e					
f	All other expenses	472,690	189,990	250,742	31,958
25	Total functional expenses. Add lines 1 through 24f	52,031,233	44,901,699	5,901,681	1,227,853
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 907,289 808,758 1 1 364,764 2 601.307 2 Savings and temporary cash investments 3 2,323,485 3 2,919,447 1.958.029 2.120.969 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 3,310,113 3,507,530 7 426.941 8 453.595 163,030 0 9 9 Prepaid expenses and deferred charges 10a 90.048.844 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 39,113,915 b Less accumulated depreciation 51,614,412 **10c** 50,934,929 56,033,336 11 52,521,580 11 10,465,555 10,593,305 12 12 Investments—other securities See Part IV, line 11 13 475,019 13 431,519 Investments—program-related See Part IV, line 11 . . 0 14 14 840,705 15 831,792 15 128,882,678 16 125,724,731 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 7,056,356 17 8,490,581 17 Accounts payable and accrued expenses . 18 1,573,713 18 1.647.324 19 0 19 0 20 20 0 0 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 7.487.461 23 Secured mortgages and notes payable to unrelated third parties . . . 23 5.526.537 24 Unsecured notes and loans payable to unrelated third parties 0 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 3,355,173 25 3,577,379 D 26 19,472,703 26 19,241,821 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 57,215,942 27 55,187,630 Unrestricted net assets 18,611,476 28 17,317,654 28 Temporarily restricted net assets Fund 29 33,582,557 29 33,977,626 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶

and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances 109.409.975 33 106.482.910 34 Total liabilities and net assets/fund balances 128.882.678 34 125,724,731

-(-	Check if Schedule O contains a response to any question in this Part XI			.┏	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		52.0	913,371
2	Total expenses (must equal Part IX, column (A), line 25)	2			31,233
3	Revenue less expenses Subtract line 2 from line 1	3		8	382,138
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		109,4	109,975
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-3,8	309,203
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		106,4	182,910
Par	The triangle of the contains a response to any question in this Part XII				
		ı		Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	▼ Separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b	Yes	

OMB No 1545-0047

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service

SCHEDULE A

(Form 990 or 990EZ)

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

Name of the Muskingum Ui		Employer identification
riuskinguiri Oi	•	31-4379515
Part I	Reason for Public Charity Status (All organizations must complete this pa	rt.) See instructions

Employer identification number

	rganı			te foundation becaus									
1	 		-	on of churches, or as				(D)(1)(A)(I).				
2	고			in section 170(b)(1			•	. 470(1)(43/43/***				
3 4		A medi	cal researc	perative hospital se n organization operal ty, and state						1)(A)(iii). Ente	r the	
_	_	•			+ . £ II					1	d l		
5	ı	_	· ·	erated for the benefi	_	e or univer	sity owned or	operated by	y a government	ai unit	describe	ea in	
_	_			A)(iv) (Complete P	•								
6	<u> </u>	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general content.											
7	ı	An organization that normally receives a substantial part of its support from a governmental unit or from the described in section 170(b)(1)(A)(vi) (Complete Part II)						e general	public	:			
8	\vdash			described in section		(A)(vi) (C	omniete Part	π,					
9	,			at normally receives					ributions mam	harchi	n faac ai	nd aro	cc
•	'			ities related to its ex									,,,
				oss investment inco									
				janization after June						,			
10	Г			ganized and operated	•			•	•				
11				ganized and operated						o carry	out the	purpos	ses of
	·	one or	more public	ly supported organiz	atıons desc	rıbed ın se	ction 509(a)(1) or sectio	n 509(a)(2) S				
				bes the type of supp						. –	·		
	_		Type I	b Type I			III - Function				Type III		
е	ı			ox, I certify that the on managers and otl									
			509(a)(2)	on managero and on		- cc.c p	шинен, очере					, , (,) (-,
f				received a written de	etermination	n from the :	IRS that it is a	a Type I, Ty	pe II or Type 1	III sup	porting o	rganız	ation,
			his box	2006, has the organi	ization acco	nted any d	uft or contribu	tion from an	y of the				ı
g			ig persons?	1000, nas the organi	ization acce	pred any g	inc or contribu	cion nom an	ly of the				
				rectly or indirectly c	ontrols, eith	ner alone o	r together witl	h persons d	escribed in (ii)			Yes	No
		and (III) below, the	governing body of th	e the suppo	rted organ	ızatıon?				11g(i)		No
		(ii) a fa	mily memb	er of a person descri	bed ın (ı) ab	ove?					11g(ii)		No
		(iii) a 3	5% control	led entity of a perso	n described	ın (ı) or (ıı) above?				11g(iii)		No
h		Provide	the followi	ng information about	the support	ted organız	ation(s)						
				(iii)	(iv))							
				Type of	Is th		(v		(vi)				
	(i)		/::\	organization (described on	organızat		Did you n organiza		ls th organizat			(v	ii)
					col (I) organi			A mount					
	ganız			or IRC section	your gove docume		supp		ın the U			supp	ort?
				(see					+ ,,	T			
				instructions))	Yes	No	Yes	No	Yes	No			
Total										+			
										1			

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h		nd stop here. The organization qualifies as a publicly supported organization 3 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1,						ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test								
	Explanation								

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493134019493

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities).

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities on behalf of or

Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name	of the	organi	zatıon
Muskind	jum Un	iversity	

Employer identification number

31-4379515

Part I-A	Complete if the org	janization is exem	pt under section 50	1 (c	c) or is a section	າ 527 org	janization.
----------	---------------------	--------------------	---------------------	-------------	--------------------	-----------	-------------

- in opposition to candidates for public office in Part IV Political expenditures
- 3 Volunteer hours

	Part I-B	Complet	te if the or	ganization is	exempt un	der section	501(c)(3).
--	----------	---------	--------------	---------------	-----------	-------------	------------

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?
- b
- If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

section 4911 tax for this year?

┌ Yes ┌ No

chedule e (i	om 330 or 330 E2/2011	rayı
Part II-A	Complete if the organization is exempt under section 501(c)(3) and filed Form 5768	(election
	under section 501(h)).	

Α	Check	Г	if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN,
		_	expenses, and share of excess lobbying expenditures)

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing Organization's Totals	(b) Affiliated Group Totals
а	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)	14,986	
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)		
C	Total lobbying expenditures (add lines 1a and 1b	o)	14,986	
d	Other exempt purpose expenditures		52,016,247	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	52,031,233	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)	250,000	
h	Subtract line 1g from line 1a If zero or less, ento	er-0-		
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -		

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

Lobbying Expenditures During 4-Year Averaging Period Calendar year (or fiscal year (a) 2008 **(b)** 2009 (d) 2011 (c) 2010 (e) Total beginning in) 1,000,000 1,000,000 1,000,000 Lobbying non-taxable amount 1,000,000 4,000,000 Lobbying ceiling amount 6,000,000 (150% of line 2a, column(e)) 13,250 13,665 14,243 14,986 56,144 Total lobbying expenditures Grassroots non-taxable amount 250,000 250,000 250,000 250,000 1,000,000 Grassroots ceiling amount 1,500,000 (150% of line 2d, column (e)) Grassroots lobbying expenditures

Pa	rt II-B	Complete if the organization is exempt under section $501(c)(3)$ and has N (election under section $501(h)$).	NOT fi	iled Fo	rm 5	768
		(H)	(a)	((b)
			Yes	No	An	ount
L		e year, did the filing organization attempt to influence foreign, national, state or local n, including any attempt to influence public opinion on a legislative matter or referendum, he use of				
а	Voluntee	rs?				
b	Paid staf	or management (include compensation in expenses reported on lines 1c through 1i)?				
c	Media ad	vertisements?				
d	Mailings	to members, legislators, or the public?				
e	Publicati	ons, or published or broadcast statements?				
f	Grants to	other organizations for lobbying purposes?				
g	Direct co	ntact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, d	emonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	Otherac	:ivities? If "Yes," describe in Part IV				
j	Total lin	es 1c through 1				
a	Did the a	ctivities in line 1 cause the organization to be not described in section 501(c)(3)?		ı İ		
b	If "Yes,"	enter the amount of any tax incurred under section 4912				
c	If "Yes,"	enter the amount of any tax incurred by organization managers under section 4912		Ī		
d	If the filir	ig organization incurred a section 4912 tax, did it file Form 4720 for this year?		ı [
ar	t III-A	Complete if the organization is exempt under section $501(c)(4)$, section $501(c)(6)$.	501(c)(5), o		
				_		es
		stantially all (90% or more) dues received nondeductible by members?		<u> </u>	1	_
		rganization make only in-house lobbying expenditures of \$2,000 or less?		<u> </u>	2	
		rganization agree to carryover lobbying and political expenditures from the prior year?			3	
ar	t III-B	Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".				tion
L	Dues, as	sessments and similar amounts from members	1			
2		62(e) non-deductible lobbying and political expenditures (do not include amounts of political for which the section 527(f) tax was paid).				
а	Current y		2a			
b	Carryove	r from last year	2b			
C	Total		2c			
3	Aggregat	e amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
ŀ		were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess organization agree to carryover to the reasonable estimate of nondeductible lobbying and				

Part IV Supplemental Information

5 Taxable amount of lobbying and political expenditures (see instructions)

political expenditure next year?

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1 Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Lobbying Expenditures		The University is a member of AICUO (Association of Independent Colleges and Universities of Ohio) Included in the activities of AICUO is the representation of its members' interest during the Ohio legislative and budget process, along with public relations and other member services Expenditures represent the entire dues paid to AICUO

DLN: 93493134019493

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Inspection

	me of the organization skingum University	·	Employer identification number
i iu:	oningani oniversity		31-4379515
Pa	organizations Maintaining Donor A organization answered "Yes" to Form 99	90, Part IV, line 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor adv funds are the organization's property, subject to the	<u> </u>	or advised Yes No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber conferring impermissible private benefit		·
Pa	rt II Conservation Easements. Complete	ıf the organization answered "Yes" t	o Form 990, Part IV, line 7.
1 2	Purpose(s) of conservation easements held by the o Preservation of land for public use (e g , recreat Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year	on or pleasure) Preservation of an Preservation of a	n historically importantly land area certified historic structure n of a conservation
	, .		Held at the End of the Year
а	Total number of conservation easements		2a 2
b	Total acreage restricted by conservation easements	3	2b 23 00
С	Number of conservation easements on a certified his	storic structure included in (a)	2c 1
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d
3	Number of conservation easements modified, transfer the taxable year ▶	erred, released, extinguished, or terminate	ed by the organization during
4	Number of states where property subject to conserv	ation easement is located 🛌 1	
5	Does the organization have a written policy regardin enforcement of the conservation easements it holds	g the periodic monitoring, inspection, hand	dling of violations, and
6	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation easem	nents during the year 🛌 227 50
7	Amount of expenses incurred in monitoring, inspection \$\ 568,202	ng, and enforcing conservation easement	s during the year
8	Does each conservation easement reported on line $(3.70 (h)(4)(B)(I))$ and $(3.70 (h)(4)(B)(II))$?	2(d) above satisfy the requirements of sec	rtion
9	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial	
^o ar	t III Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures, "Yes" to Form 990, Part IV, line 8.	or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fire	l for public exhibition, education or resear	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i	•
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		
а	Revenues included in Form 990, Part VIII, line 1		▶ \$

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Hist	toric.	<u>al Trea</u>	sures, or O	<u>the</u>	<u>r Similar Asse</u>	ets (c	ontınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	ofth	e follo	wing that	are a significa	nt u	se of its collectio	n	
а	▼ Public exhibition		d	Γ	Loan or e	xchange progr	ams			
b	Scholarly research		e	Γ	Other					
c	✓ Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how	they	further th	ne organization	's ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than to								Yes	√ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Comple	te ıf	the o	rganızat			es" to Form 990	0,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	dıary	for co	ntrıbutıor	ns or other ass	ets r		Yes	√ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the f	ollow	ng tal	ole	Г		Amo	unt	
С	Beginning balance					F	1c			
d	Additions during the year						1d			
e	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	orm 990. Part X. line	21?			L		Г	Yes	✓ No
	If "Yes," explain the arrangement in Part XI\							,		,
	t V Endowment Funds. Complete		ans	wered	1 "Yes" t	to Form 990.	Par	t IV. line 10.		
	zina wili circi aliabi complete	(a)Current Year		Prior Ye		Two Years Back		Three Years Back (e) Four	Years Back
1a	Beginning of year balance	61,438,237		51,0	68,282	45,622,20	2	59,416,800		
b	Contributions	206,887			92,506	98,51	3	194,525		
c	Investment earnings or losses	-1,704,324		12,6	17,309	7,842,28	9	-11,489,123		
d	Grants or scholarships									
e	Other expenditures for facilities and programs	2,484,029		2,3	39,860	2,494,72	2	2,500,000		
f	Administrative expenses									
g	End of year balance	57,456,771		61,4	38,237	51,068,28	2	45,622,202		
2	Provide the estimated percentage of the year	r end balance held a	S							
а	Board designated or quasi-endowment 🕨	30 000 %								
b	Permanent endowment 🕨 48 000 %									
c	Term endowment ► 22 000 %									
За	Are there endowment funds not in the posse	ssion of the organiza	ition t	hat ar	e held an	ıd admınıstered	d for	the		
	organization by							[<u>- (n</u>	Yes	+
	(i) unrelated organizations			•			•	3a(i)		No
	(ii) related organizations						•	3a(ii)	1	No
ь 4	Describe in Part XIV the intended uses of the	•					•	3b		
	t VI Land, Buildings, and Equipme									
E	Land, Buildings, and Equipme	int. See roini 990	о, га			(1)		(-) (-)		
	Description of property				ost or othe (investmen			(c) Accumulated depreciation	(d) Bo	ook value
1a l	_and					670	,757			670,757
	and					670 68,916		23,770,558	4	670,757 15,145,525
b E								23,770,558	4	
b E c l	Buildings						,083	23,770,558	2	
b 6 c 1 d 6 e (Buildings					68,916	,083			15,145,525

Investments—Other Securities. See	Form 990, Part X, line 1		
(a) Description of security or category	(b)Book value		od of valuation
(including name of security)		Cost of elia-of	f-year market value
(1) Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) HEDGE FUND - FUND OF FUNDS	7,832,249		F
,	. , , , , , , , , , , , , , , , , , , ,		·
(B) PRIVATE EQUITY FUNDS	2,761,056		F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	10,593,305		
Part VIII Investments—Program Related. See	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
- (a) Description of investment type	(b) book value	Cost or end-of	f-year market value
		-	
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III			43.5
(a) Descrip	otion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	(b) A mount 0		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes	(b) A mount 0		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		
Federal Income Taxes STUDENT DEPOSITS PAYABLE	(b) A mount 0 2,005,862		

	Reconclination of change in Net Assets from Form 990 to Financial Statemen	165	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	52,913,37
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	52,031,233
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	882,138
4	Net unrealized gains (losses) on investments	4	-2,587,624
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-1,221,579
9	Total adjustments (net) Add lines 4 - 8	9	-3,809,20
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-2,927,06
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	33,655,117
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	-20,145,090
3	Subtract line 2e from line 1	3	53,800,207
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
Ь	Other (Describe in Part XIV)	_	
с -	Add lines 4a and 4b	4c	-886,836
5 Dort	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	52,913,37:
1	Total expenses and losses per audited financial		36,582,182
-	statements	1	50,502,10.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIV)	1 1	
e	Add lines 2a through 2d	2e	886,836
3	Subtract line 2e from line 1	3	35,695,346
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)	1 1	
_ C	Add lines 4a and 4b	4c	16,335,887
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	52,031,233

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b,

Identifier	Return Reference	Explanation
Conservation Easements	Schedule D, Part II, Line 9	There is a National Historic District that extends onto campus and Muskingum has one building (Paul Hall) listed on the National Register of Historic Places Maintenance and repairs for these buildings are reported in capital and maintenance expense
Collections of Art, Historical Treasures or Other Similar Assets	Schedule D, Part III, Line 4	Collections of art consist primarily of student art work maintained for use and viewing by future generations. No SFAS 116 disclosure of art is included in the University's financial statements as the value of the collection is not deemed to be material to the University's financial position.
Endowment Funds	Schedule D, Part V, Line 4	The University uses a total return investment management policy to determine endowment spending. In fiscal 2007, the University adopted a new policy which utilizes an amount of 45% of the prior five-year quarterly average market value of the endowment fund. Until the new policy calculation exceeds \$2,500,000, the University applies this policy at an amount of 5%, up to a maximum of \$2,500,000. The actual spending rate for fiscal 2012 was 42%. This total return concept allows a portion of accumulated unrealized and realized capital gains to be used for current operations. Such funds support scholarships, operation of the library and other University operations.
Income Taxes	Schedule D, Part X, Line 2	The University has been determined to be exempt from federal income taxes under Section 501(a) of the Internal Revenue Code of 1986 (the "Code"), as an organization described in Sections 501(c)(3) and 170(b)(I)(A)(ii) of the Code Accounting principles generally accepted in the United States of America prescribes recognition thresholds and measurement attributes for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. Tax benefits will be recognized only if a tax position is more-likely-than-not sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized will be the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the more-likely-than-not test, no tax benefit will be recorded. Management has concluded that they are unaware of any tax benefits or liabilities to be recognized at June 30, 2012. The University would recognize interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The University has no amounts accrued for interest or penalties for the year ended June 30, 2012. The University is no longer subject to examination by taxing authorities for years before 2009. The University does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months.
Reconciliation of Change in Net Assets	Form 990, Schedule D, Part XI, Line 8	Change in annuity obligation (401,643) Actuarial changes (819,936) Total (1,221,579) =========
Reconciliation of Revenue	Form 990, Schedule D, Part XII	Line 2d - Revenue on books but not on return Student discounts (16,335,997) Change in annuity obligation (401,634) Actuarial changes (819,936) Total Line 2d (17,557,446) ========= Line 4b - Revenue on return but not on books Rental expense (19,946) Fundraising expense (10,585) Inventory cost of good solds (856,305) Total Line 4b (886,836) ==========
Reconciliation of Expenses	Form 990, Schedule D, Part XIII	Line 2d - Expenses on books but not on return Rental expense 19,946 Fundraising expense 10,585 Inventory cost of good solds 856,305 Total Line 2d 886,836 ======== Line 4b - Expenses on return but not on books Student

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493134019493

OMB No 1545-0047

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Schools

Name of the organization Muskingum University

Employer identification number

	31-4379515			
aı	t I		YES	NO
L	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		Vas	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No,"	2	Yes	
	please explain If you need more space use Part II	3	Yes	
ļ a	Does the organization maintain the following? Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II	_		
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
С	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
	Educational policies?	5e		No
	Use of facilities?	5f		No
	Athletic programs?	5g		No
n	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u> 5h</u>		No_
	Does the organization receive any financial aid or assistance from a governmental agency?	6a_	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial pondiscrimination? If "No." explain on Part II	_	W	

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
Nondiscrimination Statement	Schedule E, Line 3	A nondiscrimination statement is publicized in the Muskingum University Bulletin, Financial Aid Brochures and certain forms distributed to students during the registration period as well as listed on the Muskingum University wiebsite
Financial Assistance	Schedule E Line 6A	THE UNIVERSITY RECEIVES FINANCIAL ASSISTANCE FROM THE U.S. GOVERNMENT IN CONNECTION WITH VARIOUS PROGRAMS SUCH AS THE PERKINS STUDENT LOAN PROGRAM, UNIVERSITY WORKSTUDY PROGRAM, PELL GRANT PROGRAM AND SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT PROGRAM

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493134019493

OMB No 1545-0047

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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization **Employer identification number** Muskingum University 31-4379515 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Indicate whether the organization raised funds through any of the following activities. Check all that apply e ☐ Solicitation of non-government grants Mail solicitations f ☐ Solicitation of government grants Internet and e-mail solicitations Phone solicitations g | Special fundraising events ☐ In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization Form 990-EZ filers are not required to complete this table (i) Name and address of (ii) Activity (iii) Did (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing

Par	t II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1 Booster (event type)	(b) Event #2 (event type)	(c) Other Events 0 (total number)	(d) Total Events (Add col (a) through col (c))
E E	1	Gross receipts	16,408	3		16,408
Revenue	2	Less Charitable contributions	2,46	L		2,461
	3	Gross income (line 1 minus line 2)	13,947	7		13,947
	4	Cash prizes				
မွ	5	Non-cash prizes				
Expenses	6	Rent/facility costs				
	7	Food and beverages				
년 교 교	8	Entertainment				
ਙ	9	Other direct expenses .	10,58	5		10,585
	10	Direct expense summary Add lin	es 4 through 9 ın columr	n(d)	🛌	(10,585
	11	Net income summary Combine li	nes 3 and 10 ın column (d)		3,362
ar	: III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	1 (Gross revenue				
မှ မ	2	Cash prizes				
expenses	3 1	Non-cash prizes				
	4 F	Rent/facility costs				
ਨ Pled ਹ	5	Other direct expenses				
	6 \	Volunteer labor	┌ Yes	┌ Yes	┌ Yes ┌ No	_
	7	Direct expense summary Add lines	s 2 through 5 in column ((d)		(
	8	Net gaming income summary Com	bine lines 1 and 7 in col	ımn (d)		
a b	Is th	r the state(s) in which the organizate organization licensed to operate o," Explain	gaming activities in eac	h of these states?		
	Were	e any of the organization's gaming l es," Explain	icenses revoked, suspe	nded or terminated during	the tax year?	

Sche	dule G (Form 990 or 990-EZ) 20	11			Page 3
11	Does the organization operate ga	aming activities with nonmembers? .		Г _{Yes} Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza			
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			- No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	\$ \$			
	Description of services provided	>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		-
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493134019493

Department of the Treasury Inspection Internal Revenue Service Employer identification number Name of the organization Muskingum University 31-4379515 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Scholarships	1555	16,335,887			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Schedule I, Part I, Line 2		Grant funds are monitored in two areas, depending on the use Grant funds for financial aid are monitored by the Student Financial Services office, which oversees the awarding and compliance for all financial aid to University students Grants for research and faculty development are monitored by the Asst to the VPAA for Finance, Administration & Sponsored Programs All grants are monitored for compliance and proper reporting by the Business Office of the University, overseen by the Asst Vice President for Business & Finance and Controller

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DLN: 93493134019493

OMB No 1545-0047

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Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Muskingum University

Employer identification number

31-4379515

	[31-43/9313			
Pa	rt I Questions Regarding Compensation			
	,		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments F Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
2	Indicate which if any of the fallowing the average to establish the componential of the			
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	▼ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	_		
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-M	ISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) Jeff Zellers	(ı) (ıı)	142,106			12,790	7,665	162,561	
(2) James Wilson	(ı) (ıı)	183,826			16,544	5,952	206,322	
(3) Anne Steele	(ı) (ıı)	247,500			99,000	31,718	378,218	
(4) Janet Heeter-Bass	(ı) (ıı)	137,693			12,392	32,421	182,506	
(5) Carson Walburn	(ı) (ıı)	158,026			14,222	2,371	174,619	
(6) Ray Rataıczak	(ı) (ıı)	143,533			11,276	7,666	162,475	

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
Schedule J, Part I, Line 1A		Housing Allowance - An allowance for housing is included in Schedule J, Part II, Column D for the President and Vice President of Student Affairs, who are required to reside on campus as a condition of their employment. Tuition Remission is generally available to all full-time employees of the institution. The value of this benefit is included in Schedule J, Part II, Column D. Health or Social Club Dues - The University provides membership to a club to certain officers. The officers provide contemporaneous documentation of their business use
Schedule J, Part I, Line 4B		Anne Steele - President of Muskingum University, is covered by a Section 457(f) plan

Schedule J (Form 990) 2011

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DLN: 93493134019493

Employer identification number

Schedule L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

2011

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Muskingum University							3	1-43795:	15		
Part I Excess Benefit Tran Complete if the organizat							organı	zations c	nly).	ne 40b	
1 (a) Name of disqualified person					(b) Description of transaction						(c) rected?
										Yes	No
2 Enter the amount of tax impose		_					_	ear under			
section 4958					e organization.				\$ — \$		
					e organization :				<u> </u>		
Part II Loans to and/or F Complete if the organiz), Part IV, line 26	, or Forr	n 990-E	Z, Part V	, lıne 38	a	
		oan to			Ì			(f)			·on
(a) Name of interested person and purpose			(c)Orig principal a	Original	(d)Balance due	(e) In default?		Approved by board or		(g)Writi	
parpose	To	From	Piliterpare	iniounic		Yes	No	No Yes No		Yes	No
	10	110111				. 00	110	1.05	1.0		1.10
T - 4-1				. .				1			
Total				► \$ ested i	Persons.						
Complete if the orga	nızatıc	n ansv	wered "Yes	" on Fo	rm 990, Part IV		27.				
(a) Name of interested pers	on	(1			een interested per ganization	son	(c) A m	ount of gr	ant or ty	pe of assi	stance

Part IV	Business	Transactions	Involvina	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing o organization's revenues?	
	organization			Yes	No
(1) GREGG THOMPSON	SON OF TRUSTEE	54,827	Employment-Head Baseball Coach		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
		_xp.aa

Schedule L (Form 990 or 990-EZ) 2011

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DLN: 93493134019493

Inspection

OMB No 1545-0047

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Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization Muskingum University

Employer identification number

					31-4379515			
Pa	t I Types of Property	1		T	T			
		(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	Method of c contributio	determi	_	
	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
	Clothing and household goods							
	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities—Publicly traded .	Х	9	175,438	Fair Market Value			
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous							
	Qualified conservation contribution—Historic structures							
	Qualified conservation contribution—Other							
	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—O ther							
	Collectibles							
	Food inventory							
	Drugs and medical supplies .							
	Taxıdermy							
	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	O ther ▶ ()							
	Other ▶()							
	O ther ▶()							
	O ther ▶ ()							
	Number of Forms 8283 received for which the organization compl		= :		29			
3	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I lines	1-28 that it		Yes	N
-	must hold for at least three year							
	for exempt purposes for the enti				a to be asea	30-		No
L						30a		144
D	If "Yes," describe the arrangement Does the organization have a gif			review of any non-standard	contributions?	31	Yes	
							_	
а	Does the organization hire or us contributions?	e third part	ies or related organizations		non-casn	32a	Yes	
b	If "Yes," describe in Part II							
	If the organization did not report describe in Part II	revenues i	n column (c) for a type of p	roperty for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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DLN: 93493134019493

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization Muskingum University	Employer identification number
· · · · · · · · · · · · · · · · · · ·	31-4379515

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, Line 2		Robert Patin, Trustee, has a business relationship with Gordon Litt, Trustee

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Line 11A		An independent tax preparation firm is engaged to assist in reviewing the Form 990 prepared by the University business office. University management reviews the Form 990 for completeness and accuracy. Prior to filing, management presents the Form 990 to the Officers, Audit Committee and Chairman of the Finance and Management Committee of the board of trustees. After approval by the Audit committee the return is reviewed by the full board. Form 990 is reviewed and signed by the vice president for business and finance.

Identifier	Return Reference	Explanation
Form 990, Part VI, Section B, Line 12C		Under the University's conflict of interest policy, all trustees, officers, and key employees are required to file annual statements of disclosure. The president of the University and chair of the board reviews those statements for potential conflicts. Any actual or possible conflict of interest must be disclosed to the officers of the board of trustees and either the chair of the board's finance and management committee or another designee of the board's chair. After disclosure and discussion with the board officers, the board officers determine whether a conflict of interest exists. The interested person is not present for these determinations. The board officers shall then determine if further action regarding the transaction or arrangement is necessary, including the potential soliciation of alternative transactions or arrangements.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section B, Line 15		The compensation of all officers of the University is reviewed and approved annually by the executive committee of the board of trustees. Salary data is gathered from peer institutions to benchmark all officer compensation on an annual basis. Compensation is set within the constraints of the board of trustees' approved operating budget and salary pool. This process was last undertaken for the fiscal year 2012-2013. The executive committee receives a report from the chairman on the president's compensation in relation to her new long-term contract, including his opinion that her compensation and that of other officers is consistent with compensation data reported by peer colleges and universities.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section C, Line 19		The University's determination letter, articles of incorporation and by-laws, conflict of interest policy, and financial statements are available via the University web page of the business office (www muskingum edu/home/business)

ldentifier	Return Reference	Explanation							
Other Changes in Net Assets	Form 990, Part XI, Line 5	Unrealized Loss (2,587,624) Change in annuity obligation (401,643) Actuarial changes (819,936) Total (3,809,203) ====================================							

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other compensation
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	from the organization and related organizations
Dr J Stark Thompson Trustee	1 0	Х								
Mrs Jacqueline Woods Trustee	1 0	Х								
Mr Walter R Young Jr Trustee	1 0	Х								
John W Gardner Trustee	1 0	Х								
David Thompson McCalmont Trustee	1 0	Х								
Barbara Young Morris Trustee	1 0	Х								
Daniel H Plumly Trustee	1 0	Х								
Robert Reveley Trustee	1 0	Х								
Eugene Alesandrını Professor of Communication	1 0	Х								
Taylor Arnold Student Senate President	1 0	Х								
Jeff Zellers VP of Enrollment	40 0			x				142,106		20,455
Ruthann Fagan VP of Graduate & Cont Studie	40 0			х				100,232		9,021
James Wilson VP Busines & Finance	40 0			x				183,826		22,496
Paul Reichardt VP of Academics	40 0			x				80,815		8,514
Anne Steele President	40 0			х				247,500		130,718
Janet Heeter-Bass VP of Student Affairs	40 0			х				137,693		44,813
Carson Walburn VP of Advancement	40 0			х				158,026		16,593
James Callaghan VP of Academics	40 0			х				72,500		9,025
Mark Sanford VP of Graduate& Cont Studies	40 0			х				125,000		14,093
Ray Rataiczak Professor of Chemistry	40 0					Х		143,533		18,942
Doyt Perry Assoc Professor of Informatics	40 0					Х		113,719		17,900
Kevin Wagner Sr Director of Facilities and	40 0					х		114,165		17,741
Elaine Haynes Director of Nursing	40 0					Х		125,454		11,291
Cynthia Wilkins Assoc Prof of Nursing	40 0					х		109,391		14,528

Software ID: Software Version:

EIN: 31-4379515

Name: Muskingum University

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per		tion (that a		/)			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	المصيد	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			
Dr Craig W Anderson Trustee	1 0	Х						0	0	0
Dr Jaime Bermudez Sr Trustee	1 0	Х						0	0	0
Mr Judson E Blaine Trustee	1 0	Х						0	0	0
Mr Harold W Burlingame Trustee	1 0	Х						0	0	0
Mr James R Gray Trustee	1 0	Х						0	0	0
Mr Philip Caldwell Trustee	1 0	Х						0	0	0
Mr William Cooper Trustee	1 0	Х						0	0	0
Mr William T Dentzer Jr Trustee	1 0	Х						0	0	0
Mr D Craig Nordlund Trustee	1 0	Х						0	0	0
Mrs Ruth Ann Duff Trustee	1 0	Х						0	0	0
Henry D Bullock Trustee	1 0	Х						0	0	0
Keith S Campbell Trustee	1 0	Х						0	0	0
John H Glenn Jr Trustee	1 0	Х						0	0	0
Mr Dennis D Grant Trustee	1 0	Х						0	0	0
Mrs Ruth Champlin Hefflin Trustee	1 0	Х						0	0	0
Mr Richard O Johnson Trustee	1 0	Х						0	0	0
Mr Carl F Kalnow Trustee	1 0	Х						0	0	0
Mr Gordon F Litt Trustee	1 0	Х						0	0	0
Mr Allen E Loomis Trustee	1 0	Х						0	0	0
Dr Myron E Moorehead II Trustee	1 0	Х						0	0	0
Rev Jane Power Mykrantz Trustee	1 0	Х						0	0	0
Mr Robert W Patın Trustee	1 0	Х						0	0	0
Dr Kım Gage Rothermel Trustee	1 0	Х						0	0	0
Patricia Wilson Fridley Trustee	10	Х								
Mr Gordon E Spillman Trustee	1 0	Х								