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SCANNED OCT 2 & 2012

Form **990-PF**

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

OM/B No 1545-0052

Interr	rtmen <u>ial</u> Rev	t of the Treasury venue Service No	ote. The foundation		e able to use a copy of this			rting requirements.	ZUII
For	calen	dar year 2011 or tax year	beginning	JUL	1, 2011	, and e	nding	JUN 30, 2012	
Nar	ne of	foundation						A Employer identification	number
K	AU	FFMAN FOUNDA	TÌON, INC	.				27-3760860	
		nd street (or P O box number if			address)		Room/suite	B Telephone number	
2	83	2 ANVIL BLOC	K ROAD					404-256-16	06
City	or to	own, state, and ZIP code						C If exemption application is pe	ending, check here
E	LL	ENWOOD, GA	30294						
G	Check	all that apply:	Initial return		Initial return of a fo	ormer public (charity	D 1 Foreign organizations	, check here
			Final return		Amended return			l <u>.</u> .	
			Address change		Name change			Foreign organizations med check here and attach con	mputation
H_ (heck	type of organization;	X Section 501(c)	(3) ex	empt private foundation			E If private foundation stat	us was terminated
	Se	ction 4947(a)(1) nonexemp			Other taxable private found	ation		under section 507(b)(1)	(A), check here
I Fa	ur ma	arket value of all assets at e	nd of year J Acc	_	ng method: 🔼 Cash	Acci	rual	F If the foundation is in a 6	60-month termination
		Part II, col (c), line 16)			ner (specify)			under section 507(b)(1)	(B), check here 🕨 🔲
	-\$			colui	mn (d) must be on cash	basis.)			
Pa	art I	The total of amounts in columnecessarily equal the amount	nns (b), (c), and (d) may	not	(a) Revenue and expenses per books		ome	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
	1	Contributions, gifts, grants	s, etc., received		100,000.			N/A	
	2	- —	is not required to attach Sch	1 B					
	3	Interest on savings and tempo cash investments	rary						-
	4	Dividends and interest fro	m securities						-CELLINE
	5a	Gross rents							
	b	Net rental income or (loss)						121 00	70
ō	6a	Net gain or (loss) from sale of a Gross sales price for all					1000	1 2 2 7012 10	
enc	b	assets on line 6a						100	11/1
Revenue	7	· · · · · · · · · · · · · · · · · · ·					0.	I OG	DEN HE
	8	Net short-term capital gair	n						
	9 10a	Income modifications Gross sales less returns and allowances							
	1	Less Cost of goods sold							
	C	Gross profit or (loss)							
	11	Other income			100 000				
	12	Total Add lines 1 through			100,000.	<u> </u>	0.	<u> </u>	
	13	Compensation of officers, direct			0.		0.		0.
	14	Other employee salaries a	-					· · · · · · · · · · · · · · · · · · ·	
S	10	Pension plans, employee	STMT	1	4,620.		0.		4,620.
IS US	168	Legal fees Accounting fees	SIMI .	ь .	4,040.		<u> </u>	<u> </u>	4,020.
×pe	, D	Other professional fees						-	
e E	17	Interest				-			
aţ	18	Taxes							
str	19	Depreciation and depletion	n				· · · · · · · · · · · · · · · · · · ·	 	
Ë	20	Occupancy	11						
Ą	21	Travel, conferences, and r	meetinas						
ē	22	Printing and publications	mootings					-	
g	23	Other expenses	STMT :	2	62.		0.		0.
Operating and Administrative Expenses	24	Total operating and admi		_	<u> </u>				
)ers	- '	expenses. Add lines 13 th			4,682.	İ	0.		4,620.
ŏ	25	Contributions, gifts, grant			110,000.				110,000.
	26	Total expenses and disbi							
		Add lines 24 and 25	- ··· - · · · · · · · ·		114,682.		0.	,	114,620.
	27	Subtract line 26 from line	12:			[
		Excess of revenue over expens		i	-14,682.				
		Net investment income (ii					0.		
	C	Adjusted net income (if ne				-		N/A	
1235	^1								5 000 DE (00.44)

For	m 99	00-PF (2011) KAUFFMAN FOUNDATION, II	NC.	27-5	3760860 Page 2
	art	II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	year
<u> </u>	art	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	138,853.	124,171.	124,171.
	2	Savings and temporary cash investments			
	1	Accounts receivable ►			
		Less: allowance for doubtful accounts	7		
	4	Pledges receivable ►			
	'	Less; allowance for doubtful accounts	i i		
	5	Grants receivable	<u> </u>		
	-		 		
	6	Receivables due from officers, directors, trustees, and other			
	_	disqualified persons			
	7	Other notes and loans receivable	_		
		Less: allowance for doubtful accounts			
şt	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
⋖	10a	Investments - U.S. and state government obligations			
	Ь	Investments - corporate stock			
	C	Investments - corporate bonds			
	11	Investments - land, buildings, and equipment basis			
		Less accumulated depreciation	7		
	12	Investments - mortgage loans			
	13	Investments - other			- · · · · · · · ·
	14	Land, buildings, and equipment: basis			
	'7	Less accumulated depreciation	-		
	45		 		· · · · ·
	15	Other assets (describe)	' 		
	4.0	Total constants the base and the all them.	130 053	104 171	104 171
		Total assets (to be completed by all filers)	138,853.	124,171.	124,171.
		Accounts payable and accrued expenses			
	18	Grants payable			
es	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
jab	21	Mortgages and other notes payable			
_	22	Other liabilities (describe >)			
	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31.	i		
es	24	Unrestricted	1		
ä	25	Temporarily restricted			
3a	26	Permanently restricted			
ᅙ	20	Foundations that do not follow SFAS 117, check here			
Ξ		and complete lines 27 through 31.			
Net Assets or Fund Balances	07	•	0.	0.	
şţ	27	Capital stock, trust principal, or current funds	0.	0.	
SS	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
¥	29	Retained earnings, accumulated income, endowment, or other funds	138,853.	124,171.	
ž	30	Total net assets or fund balances	138,853.	124,171.	
_	31	Total liabilities and net assets/fund balances	138,853.	124,171.	
P	art	Analysis of Changes in Net Assets or Fund	Balances		
<u>.</u>	art				
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), lin	ie 30		
	(mu	st agree with end-of-year figure reported on prior year's return)		1	138,853.
2	•	r amount from Part I, line 27a		2	-14,682.
		r increases not included in line 2 (itemize)		3	0.
		lines 1, 2, and 3		4	124,171.
		eases not included in line 2 (itemize)		5	0.
		I net assets or fund balances at end of year (line 4 minus line 5) - Part II,	column (h), line 30	6	124,171.
<u>~</u>	. 010	Taren,	Total In		Form 990-PF (2011)
					(==11)

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Form **990-PF** (2011)

7

8

Add lines 5 and 6

8 Enter qualifying distributions from Part XII, line 4

107,592.

114,620.

orm 990 Part \	PF (2011) KAUFFMAN FOUNDATION, INC. // Excise Tax Based on Investment Income (Section 494)	<u>()(a)</u>	1010	(b) 4940	a) or 4	27-	3760	860	ction	Page 4
	mpt operating foundations described in section 4940(d)(2), check here and e)			13616	000	13)
	e of ruling or determination letter: (attach copy of letter if ne						į			
	nestic foundations that meet the section 4940(e) requirements in Part V, check here					1				0.
	Part I, line 27b	43.	j ana ci	1107 170		<u> </u>	-			- • •
	other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 49	of Par	rt I line	12 col (h)						
	under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. 0					2	İ			0.
	lines 1 and 2			,		3				0.
-	strile A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. ()thers e	enter -0	-)		4	 			0.
	based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			,		5				0.
	dits/Payments:						_			
	1 estimated tax payments and 2010 overpayment credited to 2011	6a								
	mpt foreign organizations - tax withheld at source	6b				1				
	paid with application for extension of time to file (Form 8868)	6c			·- · · · · · · · · · · · · · · · · · ·	1				
	kup withholding erroneously withheld	6d				1				
	al credits and payments. Add lines 6a through 6d					7				0.
	er any penalty for underpayment of estimated tax. Check here if Form 2220 is atta	ched				8				
	due. If the total of lines 5 and 8 is more than line 7, enter amount owed				•	9				0.
	rpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid				•	10	·			
	er the amount of line 10 to be: Credited to 2012 estimated tax			Refu	nded 🕨	11				
	/II-A Statements Regarding Activities			• • • • • • • • • • • • • • • • • • • •						
1a Dur	ing the tax year, did the foundation attempt to influence any national, state, or local legi-	slation	or did it	participate o	r intervene	ın			Yes	No
any	political campaign?							1a		X
b Did	it spend more than \$100 during the year (either directly or indirectly) for political purpo	ses (se	e ınstru	ctions for de	finition)?			1b		X
	ne answer is "Yes" to 1a or 1b, attach a detailed description of the activities ar					ed or				
	tnbuted by the foundation in connection with the activities.									
c Did	the foundation file Form 1120-POL for this year?							1c		X
	er the amount (if any) of tax on political expenditures (section 4955) imposed during th	e year:								
(1)	On the foundation. > \$ (2) On foundation manager	s. > \$	\$		0.	_				
	er the reimbursement (if any) paid by the foundation during the year for political expend			sed on found	ation	-				:
mar	nagers. ▶ \$0 .									
2 Has	the foundation engaged in any activities that have not previously been reported to the	RS?						2		X
If "	Yes," attach a detailed description of the activities.									
3 Has	the foundation made any changes, not previously reported to the IRS, in its governing	ınstrun	nent, ar	ticles of incoi	poration,	or				
byla	aws, or other similar instruments? If "Yes," attach a conformed copy of the chang	es						3		X
4a Did	the foundation have unrelated business gross income of \$1,000 or more during the year	ar?						4a		X
b If "Y	'es," has it filed a tax return on Form 990-T for this year?					N	1/A	4b		
5 Was	s there a liquidation, termination, dissolution, or substantial contraction during the year	7						5		<u> </u>
If "	Yes," attach the statement required by General Instruction T.									
6 Are	the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied e	ither:								
	y language in the governing instrument, or									
• B	y state legislation that effectively amends the governing instrument so that no mandato	ry direc	ctions th	nat conflict wi	th the stat	e law				
re	emain in the governing instrument?							6		X
7 Did	the foundation have at least \$5,000 in assets at any time during the year?							7	X	<u> </u>
	Yes, " complete Part II, col. (c), and Part XV.									
	er the states to which the foundation reports or with which it is registered (see instruction	ons) 🕨								
<u>G</u>										
	ie answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the A	Attorney	y Gener	al (or designa	ite)					
	ach state as required by General Instruction G? If "No," attach explanation							_8b	_X_	<u> </u>
	ne foundation claiming status as a private operating foundation within the meaning of s				(5) for cal	endar				
	r 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," or	•						9		<u> X</u>
10 Did	any persons become substantial contributors during the tax year? If "Yes," attach a sched	ule listin	g their n	ames and addre	sses			10		X
							For	m 990	-PF ((2011)

123531 12-02-11

orm 990-PF (2011) KAUFFMAN FOUNDATION, INC. 27-'3" Part VII-A Statements Regarding Activities (continued)	760860	F	Page 5
			
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?	40		v
If "Yes," attach statement (see instructions) 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	12 13	x	<u>X</u> _
Website address ► N/A	[13]	<u> </u>	
14 The books are in care of ► WILLIAM C. LANKFORD, JR. Telephone no. ► 404-	-256-1	606	
	30342		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		>	
and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16 At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
securities, or other financial account in a foreign country?	16		<u>X</u>
See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign		ĺ	
Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required		1	—
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the year did the foundation (either directly or indirectly):			
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	lo		
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
a disqualified person?			
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any process of a disqualified person (or make any of other probable)	10		
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? Yes X	No.		
(6) Agree to pay money or property to a government official? (Exception. Check "No"	•		
if the foundation agreed to make a grant to or to employ the official for a period after			
termination of government service, if terminating within 90 days.)	10		
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	A. 1b.	l l	
Organizations relying on a current notice regarding disaster assistance check here			
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the first day of the tax year beginning in 2011?	10		<u>X</u>
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
before 2011? If "Yes \ X \ I	10 I		
If "Yes," list the years ,,,,,,,			
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
statement - see instructions.)	A 2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
>			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the year?	No		
b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after			
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,	, ,		
Form 4720, to determine if the foundation had excess business holdings in 2011) N/2			
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? • Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that	4a		<u>X</u>
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		x
inde not been removed from jeopardy before the met day of the tax year beginning in 2011.	Form 990	-PF (

	<u>1C · </u>		<u>27-376086</u>	0 Page 6
Part VII-B Statements Regarding Activities for Which	h Form 4720 May Be F	Required (contin	ued) ' '	
5a During the year did the foundation pay or incur any amount to:		-		
(1) Carry on propaganda, or otherwise attempt to influence legislation (sec	tion 4945(e))?	Ye	s X No	
(2) Influence the outcome of any specific public election (see section 4955		ectly,		
any voter registration drive?	,, ,		s X No	
(3) Provide a grant to an individual for travel, study, or other similar purpor	222		s X No	
• • • • • • • • • • • • • • • • • • • •			3 22 110	
(4) Provide a grant to an organization other than a charitable, etc., organization of the control of the contro	anon described in Section		s X No	
509(a)(1), (2), or (3), or section 4940(d)(2)?			S LALINO	
(5) Provide for any purpose other than religious, charitable, scientific, literation	ary, or educational purposes, or t		[==]	
the prevention of cruelty to children or animals?		Ye	s X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify	under the exceptions described i	n Regulations		
section 53.4945 or in a current notice regarding disaster assistance (see ins	structions)?		N/A 5	b
Organizations relying on a current notice regarding disaster assistance chec	ck here			1
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption	on from the tax because it maintal	ined		
expenditure responsibility for the grant?		[/A □ Ye	s No	
If "Yes," attach the statement required by Regulations section 53.4		.,		
, , ,	• •			
6a Did the foundation, during the year, receive any funds, directly or indirectly,	to pay premiums on		77	
a personal benefit contract?	_	Ye	s X No	.
b Did the foundation, during the year, pay premiums, directly or indirectly, on	a personal benefit contract?		6	b X
If "Yes" to 6b, file Form 8870.				
7a At any time during the tax year, was the foundation a party to a prohibited to	ax shelter transaction?	Ye	s 🗶 No 📙	
b If "Yes," did the foundation receive any proceeds or have any net income att	ributable to the transaction?	•	N/A 7	ъ
Part VIII Information About Officers, Directors, Tru	stees, Foundation Ma	nagers, Highly	<i>1</i>	
Part VIII Paid Employees, and Contractors				
List all officers, directors, trustees, foundation managers and the	eir compensation.			
	(b) Title, and average	(c) Compensation	(d) Contributions to employee benefit plans	(e) Expense account, other
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred	account, other allowances
CADIC A IZACIDINZAN	· · · · · · · · · · · · · · · · · · ·	enter-o-y	compensation	unotranoco
MARK A. KAUFFMAN	PRESIDENT			
2832 ANVIL BLOCK ROAD	\dashv		_	0
ELLENWOOD, GA 30294	0.00	0.	0.	0.
OHN H. KAUFFMAN	SECRETARY AND	TREASURE	r	
2832 ANVIL BLOCK ROAD				
ELLENWOOD, GA 30294	0.00	0.	0.	0.
		-		
				
				
		I PAGNE II		
Compensation of five highest-paid employees (other than those		enter "NUNE."	(d) Contributions to	(a) Evnance
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
(a) name and address of sach shippsyco pare more than possess	devoted to position	(C) componential	compensation	allowances
NONE				
· · · · · · · · · · · · · · · · · · ·				
		-		
	_			
		ļ		
otal number of other employees paid over \$50,000				C
Canada di dana dingrayada pana arai waayada			Form 9	90-PF (2011)

123551 12-02-11

Form 990-PF (2011) KAUFFMAN FOUNDATION, INC.		760860 Page 7
Part VIII Information About Officers, Directors, Trustees, Foundary Paid Employees, and Contractors (continued)	dation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, en	iter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services Part IX-A Summary of Direct Charitable Activities		<u>▶</u> 0
	attation information such as the	· · · · · · · · · · · · · · · · · · ·
List the foundation's four largest direct charitable activities during the tax year. Include relevant standard or organizations and other beneficiaries served, conferences convened, research papers p	produced, etc.	Expenses
ı N/A		
2		·
<u>. </u>		
4		
		
Part IX-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year	on lines 1 and 2.	Amount
ı N/A		
2		
All other program-related investments. See instructions.		
3		

Total. Add lines 1 through 3

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign fou	ndations, se	e instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	0.
b	Average of monthly cash balances	1b	158,987.
C	Fair market value of all other assets	1c	
đ	Total (add lines 1a, b, and c)	1d	<u> 158,987.</u>
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	158,987.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	2,385.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	156,602.
6	Minimum investment return. Enter 5% of line 5	6	7,830.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part.)	nd certain	
1	Minimum investment return from Part X, line 6	1	7,830.
2a	Tax on investment income for 2011 from Part VI, line 5		
b	Income tax for 2011. (This does not include the tax from Part VI.)	}	
C	Add lines 2a and 2b	2c	0.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	7,830.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	7,830.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	7,830.
P	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	1	
a		1 _a	114,620.
a b		1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
-	Suitability test (prior IRS approval required)	3a	
a b		3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	114,620.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	7	114,020.
J	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	114,620.
•	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation 4940(e) reduction of tax in those years.		

Form **990-PF** (2011)

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
Distributable amount for 2011 from Part XI, line 7				7,830.
2 Undistributed income, if any, as of the end of 2011				1,050.
a Enter amount for 2010 only			0.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006			ľ	
b From 2007				
c From 2008		•		
d From 2009				
e From 2010 58,987.				
f Total of lines 3a through e	58,987.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: ► \$ 114,620.				
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior	·			
years (Election required - see instructions)		0.		***************************************
c Treated as distributions out of corpus				
(Election required - see instructions)	0.		-	
d Applied to 2011 distributable amount				7,830.
e Remaining amount distributed out of corpus	106,790.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount	0.			0.
must be shown in column (a)) 6 Enter the net total of each column as				
indicated below:	4.65 888			
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	165,777.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006				
not applied on line 5 or line 7	0.			*
9 Excess distributions carryover to 2012.		1		
Subtract lines 7 and 8 from line 6a	165,777.			
10 Analysis of line 9:	ł			
a Excess from 2007				
b Excess from 2008			į	
c Excess from 2009				
d Excess from 2010 58,987.		1		
e Excess from 2011 106 - 790 -		l l	1	

	N FOUNDATIO				3760860 Page 10
Part XIV Private Operating F	oundations (see in	structions and Part VI	I-A, question 9)	N/A	
1 a If the foundation has received a ruling of	r determination letter tha	t it is a private operating			
foundation, and the ruling is effective for	r 2011, enter the date of	the ruling	▶ ∟		
b Check box to indicate whether the found	ation is a private operatii	ng foundation described	in section	4942(J)(3) or	4942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not			T		
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon:					
a "Assets" alternative test - enter: (1) Value of all assets					
(.,					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return					
shown in Part X, line 6 for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross					
investment income (interest,					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)			<u> </u>		-
(2) Support from general public and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
, ,					
(4) Gross investment income Part XV Supplementary Info	rmation (Comple	te this nart only	if the founda	tion had \$5 000 or	more in assets
at any time during t			ii tiic iodiida	don naa wo,ooo or	more in assets
				·	<u> </u>
 Information Regarding Foundation List any managers of the foundation who 	-	than 20/ of the total con	tributions received b	ov the foundation before the	eloco of any tay
year (but only if they have contributed in			u ibations received b	by the foundation before the	Close of any tax
NONE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
b List any managers of the foundation who	n own 10% or more of th	e stock of a cornoration	for an equally large	nortion of the ownership of	f a nartnershin or
other entity) of which the foundation has			(or all equally large	portion of the ownership of	a partificially of
NONE	-				
2 Information Regarding Contributi	on Grant Gift Loan	Scholarship etc. P	rograme:		
Check here ► X if the foundation o				lose not accent uncollected	requests for funds. If
the foundation makes gifts, grants, etc. (
a The name, address, and telephone numl	<u> </u>			,	
a The hame, address, and telephone ham	der of the person to who	m applications should be	audicsscu.		
b The form in which applications should b	e submitted and informa	tion and materials they s	hould include:		
		,			
c Any submission deadlines;				_	
d Any restrictions or limitations on awards	s, such as by geographic	al areas, charitable fields	, kinds of institution	s, or other factors:	
,	, ., ., ., ., ., ., ., ., ., ., ., ., .,	,			
123601 12-02-11					Form 990-PF (2011)

Form **990-PF** (2011)

▶ 3b

Total

Part XVI-A Analysis of Income-Producing Activit

nter gross amounts unless otherwise indicated. 1 Program service revenue:		ed business income		ded by section 512, 513, or 514	(e)		
i i rogram service revenue.	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income		
a							
b							
C							
d	1						
e	I.						
f	_						
g Fees and contracts from government agencies							
Membership dues and assessments			1				
Interest on savings and temporary cash							
investments	Ì						
Dividends and interest from securities							
Net rental income or (loss) from real estate:							
a Debt-financed property							
b Not debt-financed property					· · · · · · · · · · · · · · · · · · ·		
Net rental income or (loss) from personal							
property							
Other investment income		-	1				
Gain or (loss) from sales of assets other			1		-		
than inventory							
Net income or (loss) from special events			1	<u> </u>	\		
Gross profit or (loss) from sales of inventory			 				
Other revenue:	<u> </u>		 				
			İ				
<u> </u>	_		 				
b			+				
<u> </u>			+				
d	_		1		1		
e	_	0	+	0	<u> </u>		
e Subtotal. Add columns (b), (d), and (e)		0	•				
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e)		0	•		(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. art XVI-B Relationship of Activities	to the Acc	omplishment of E	xemp	13 _ ot Purposes	0		
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. art XVI-B Relationship of Activities	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	0		
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. Total Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Fotal. Add line 12, columns (b), (d), and (e) Eworksheet in line 13 instructions to verify calculations. Relationship of Activities The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. Total Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. Total Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. The No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes			
Subtotal. Add columns (b), (d), and (e) Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calculations. art XVI-B Relationship of Activities ne No. Explain below how each activity for which in	s to the Acc	omplishment of E	xemp	13 _ ot Purposes	(

Unrelated business income

Excluded by section 512, 513, or 514

123621 12-02-11

Part 2		mation Re				and Rel	ationships With Nonch	aritable	ı a	ye is
	 	npt Organ						т	. 	
					g with any other organiza		ed in section 501(c) of	ין ו	res	No
		•			7, relating to political org	anizations?		1 1	l	
		porting found	ation to a noncharital	ble exempt or	ganization of:					
	Cash							1a(1)		<u>X</u>
	Other assets							1a(2)	-	<u> </u>
	er transactions:									
. ,			ible exempt organizat					1b(1)		<u> </u>
			ncharitable exempt o	rganization				1b(2)		<u>_x</u> _
٠,	Rental of facilitie							1b(3)		<u> </u>
٠,	Reimbursement	ū						1b(4)		<u> </u>
	Loans or loan gu							1b(5)		<u>X</u>
			embership or fundrais	-				1b(6)		<u>X</u>
	-		uling lists, other asse	•				1c		<u>X</u> _
	-			-	• •	-	the fair market value of the goods		ıs,	
					ed less than fair market vi	aiue in any tr	ansaction or sharing arrangement,	snow in		
			other assets, or servi		e exempt organization	(4)				
(a) Line n	b) Amoun	it illyolyeu	(c) Name of		exempt organization	(0)	Description of transfers, transactions, an	o snaring arrai	ngeme	nts
•				N/A						——
						_				
	 									
	 									
			 							
	-		 				• •			
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• •	<u> </u>	., .								
			-		or more tax-exempt orga	inizations de	scribed		72	٦.,,
		•	r than section 501(c)	(3)) or in sect	ion 52/?			Yes	LX	No
<u> </u>	es," complete the				(h) Type of organization	,	(a) Description of relation	ehin		
		a) Name of org	janization		(b) Type of organization		(c) Description of relation	SHIP		
		N/A								
						i				
-	.		 							
	Under penalties of	periury I declare	that I have examined the	e return uncludin	na accompanyina echedules a	nd statements	and to the best of my knowledge			
Cian							Non-management has any transmission	lay the IRS dis	scuss t	his er
Sign Here			44				DRESIDENT S	hown below (s	ee ins	tr_)?
11010	Signature of of	figur or tructor	~ 	·		Tıtle	president	X Yes	Щ.	J No
	L -		<u>_</u>	Dropasor'e e	Date	Date	Check If PTIN	<u>, </u>		
	-:	e preparer's na	11116	Preparer's s	ignature 🛕		solf ampleyed	1		
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		JIAM C.		NO TT	T 10 T T 1			05778		
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		AT	LANTA, GA	<u> </u>			Phone no. 404-	-256-1	<u>. o u</u>	<u>U</u>

123622 12-02-11

Form **990-PF** (2011)

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

0MB No 1545-0047

2011

Name of the organization

Employer identification number

	KAUFFMAN FOUNDATION, INC.	27-3760860
Organization type (chec	k one)·	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a private foundation	
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	n is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Speci	al Rule. See instructions.
· ·	tion filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more riplete Parts I and II.	(in money or property) from any one
Special Rules		
509(a)(1) and 17	01(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of th 70(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.	_
total contributio	01(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one one of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, of cruelty to children or animals. Complete Parts I, II, and III.	
contributions fo If this box is che purpose. Do not	01(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one or use exclusively for religious, charitable, etc., purposes, but these contributions did necked, enter here the total contributions that were received during the year for an excit complete any of the parts unless the General Rule applies to this organization becatable, etc., contributions of \$5,000 or more during the year	not total to more than \$1,000. Silusively religious, charitable, etc ,
out it must answer "No"	n that is not covered by the General Rule and/or the Special Rules does not file Scheo on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on eet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)	•

Employer identification number

KAUFF	MAIN FOUNDATION, INC.		<u> </u>
Part I	Contributors (see instructions) Use duplicate copies of Part I	ıf addıtıonal space ıs needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	KAUFFMAN TIRE, INC. 2832 ANVIL BLOCK ROAD ELLENWOOD, GA 30294	s100,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number

KAUFFMAN FOUNDATION, INC.

27-3760860

art II	Noncash Property (see instructions) Use duplicate copies of P		<u>-3760860</u>
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate)	(d) Date received
Part I		(see instructions)	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	

Name of organization Employer identification number KAUFFMAN FOUNDATION, 27-3760860 INC. Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee .123454-01-23-12-

FORM 990-PF	LEGAL	FEES	S'.	TATEMENT 1
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	4,620.	0.		4,620.
TO FM 990-PF, PG 1, LN 16A	4,620.	0.		4,620.
FORM 990-PF	OTHER E	XPENSES	S	PATEMENT 2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK FEES	62.	0.		0.
-				-