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Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements. OMB No 1545-0047

Open to Public Inspection

A	For the	e 2011 calendar year, or tax year beginning $$	JUN 30, 201	12
В	Check if applicabl	C Name of organization	D Employer iden	tification number
	Addre chang Name	ALLIANCE FOR A REALTHIER GENERATION		000000
느	chang	e Doing Business As	27-	-2028308
	return Termir ated	Number and street (or P.O. box if mail is not delivered to street address)  Room/s  Room/s		nber 03)972-5829
	Ameno return	Uity or town, state or country, and ZIP + 4	G Gross receipts \$	12,116,304.
<u> </u>	Applic tion pendii		H(a) Is this a grou	
		F Name and address of principal officer: GINNY EHRLICH	for affiliates?	
		SAME AS C ABOVE	H(b) Are all affiliates	sincluded? LYes L No
				h a list. (see instructions)
		te: ► HEALTHIERGENERATION.ORG	H(c) Group exemp	otion number
	Form of	······	ear of formation: 2010	M State of legal domicile: AR
3	art I	Summary		
j	1	Briefly describe the organization's mission or most significant activities: SEE SCHE	DULE O	
Activities & Governance				
Ę		Check this box I if the organization discontinued its operations or disposed of r	nore than 25% of its ne	- I
<u>=</u> 6	1	Number of voting members of the governing body (Part VI, line 1a)	-	3 6
مق		Number of independent voting members of the governing body (Part VI, line 1b)	-	4 6
		Total number of individuals employed in calendar year 2011 (Part V, line 2a)	1	5 106
3		Total number of volunteers (estimate if necessary)	<b> </b>	6 68
Z <sub>V</sub>		Total unrelated business revenue from Part VIII, column (C), line 12		7a 0.
<u> </u>	b	Net unrelated business taxable income from Form 990-T, line 34	<u>,                                    </u>	7ь О.
Ź			Prior Year	Current Year
ě	8	Contributions and grants (Part VIII, line 1h)	21,156,849	
Revenue	9	Program service revenue (Part VIII, line 2g)		0.
ě	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	1,605	
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	21,158,454	
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	754,809	568,323.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	7,282,452	2. 8,215,022.
nse	16a	Professional fundraising fees (Part IX, column (A), line 11e)	(	20,000.
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) > 521, 975.	20.01	
ω	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	4,234,835	3,342,718.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	12,272,096	5. 12,146,063.
	19	Revenue less expenses. Subtract line 18 from line 12	8,886,358	
5,6			Beginning of Current Ye	
age Sign	20	Total assets (Part X, line 16) RECEIVED	11,348,681	
Net Assets or Find Balances	21	T-4-1 (	2,462,323	
要	22	Net assets or fund balances. Subtract line 21 from line 20	8,886,358	
P	art II	Signature Block NOV 2 6 2012   6	<u> </u>	
		alties of perjury, I declare that I have examined this return, including accompanying schedules and st	tements, and to the best o	of my knowledge and belief, it is
		ct, and complete. Declaration of preparer (c) the than office is based on all information of which prep		,
	,	DINNI PADODEN, OT	11121	10.
Sig	ın	Signature of officer	Date	10
He		GINNY EHRLICH, CHIEF EXECUTIVE OFFICER		
116		Type or print name and title		
_		Print/Type preparer's name Preparer's signature	Date / Check	I PTIN
Pai	d	YEE LEE LO	- カ/2/10 1	P01294356
	parer	Firm's name GARY MCGEE & CO. LLP	Firm's EIN	
	Only	Firm's address 808 S.W. THIRD AVENUE, SUITE 700	, initia Lin	<b>7</b>
500	· • · · · · · · ·	PORTLAND, OR 97204	Phone no.	(503) 222-2515
NA-	u tha II	<u> </u>		
		RS discuss this return with the preparer shown above? (see instructions)	<del></del>	Yes No
1320	001 01-2	23-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.		Form <b>990</b> (2011)



INDUSTRY INITIATIVE - THE ALLIANCE WORKS WITH INDUSTRY TO CHANGE THE
LANDSCAPE OF FOODS AND BEVERAGES SOLD IN OUR NATION'S SCHOOLS. THE
ALLIANCE COLLABORATES WITH COMPANIES LARGE AND SMALL TO PROVIDE
HEALTHIER FOOD AND BEVERAGE CHOICES FOR MILLIONS OF CHILDREN IN SCHOOLS
ACROSS THE NATION. AS A RESULT OF THE SCHOOL MEALS AGREEMENTS BROKERED
BY THE ALLIANCE, MORE THAN 30 MILLION STUDENTS ACROSS THE COUNTRY WILL
HAVE ACCESS TO HEALTHIER SCHOOL MEALS. IN ADDITION, MORE THAN 70
INDUSTRY LEADERS HAVE COMMITTED TO FOLLOWING THE ALLIANCE SCHOOL
BEVERAGE AND COMPETITIVE FOODS GUIDELINES TO HELP IMPROVE SCHOOL FOOD.
THESE VOLUNTARY AGREEMENTS HAVE RESULTED IN A 90 PERCENT REDUCTION IN
TOTAL BEVERAGE CALORIES SHIPPED TO SCHOOLS BETWEEN 2004 AND 2010.
FINALLY, THE ALLIANCE HEALTHCARE INITIATIVE CURRENTLY WORKS WITH MORE

4d Other program services (Describe in Schedule O.)

(Expenses \$	including grants of \$
Total program service expenses ▶	9,595,605.

) (Revenue \$

Form **990** (2011)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		100	
•	If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	F		
_	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	- <u>-</u> -		
•	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	<del></del>		
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	N/	A
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	١Ť		F
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	۳		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	<del></del>		
	Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide	<u> </u>		
•	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	├ <del>ਁ</del>		- <del>-</del> -
· <del>-</del>	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			<del></del>
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
þ	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals		ı	
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	_X_	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
_	complete Schedule G, Part III	19		<u> X</u>
20a		20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		Form !	990 (2	2011)

Form 990 (2011) ALLIANCE FOR A HEALTHIER GENERATION

Part, IV | Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		,,	
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	<u> </u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			.,
00	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			ŀ
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	00	х	
<b>24</b> a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	- 21	<del> </del>
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		x
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<del></del> -
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	0.7		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	27	,t	•
20	instructions for applicable filing thresholds, conditions, and exceptions):	1.4		
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> </u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?			3.5
20	If "Yes," complete Schedule N, Part I	31	_	<u> </u>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	<sub></sub>		v
00	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	,	х	
	Note. All Form 990 filers are required to complete Schedule O	38 Form		20111
		- Onn	J J J (2	2011)

Form **990** (2011)

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes No 31 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 106 2a X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, secunties account, or other financial account)? 4a b If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. X 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 5с 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit X any contributions that were not tax deductible? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). X a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required Х to file Form 8282? 7¢ If "Yes," indicate the number of Forms 8282 filed during the year | 7d | e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e X Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f N/A If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? **7**g N/A If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting N/Aorganization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. N/A Did the organization make any taxable distributions under section 4966? 9a N/A Did the organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: N/A a Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: N/Aa Gross income from members or shareholders 11a b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. N/A a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the 13b organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

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Form 990 (2011)

ALLIANCE FOR A HEALTHIER GENERALION

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 2 through 7b below 7

	Check if Schedule O contains a response to any question in this Part VI			X					
Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 5								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b 6	1							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer, director, trustee, or key employee?	2	X						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision								
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х					
5									
6	Did the organization have members or stockholders?	6	X						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?	7a	х						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
	persons other than the governing body?	7b		X					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:								
а	The governing body?	8a	X						
b	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
			Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?	10a		X					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	ın Schedule O how this was done	12c	Х						
13	Did the organization have a written whistleblower policy?	13	X						
14	Did the organization have a written document retention and destruction policy?	14	X						
15	Did the process for determining compensation of the following persons include a review and approval by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,							
а	The organization's CEO, Executive Director, or top management official	15a	X						
b	Other officers or key employees of the organization	15b	X						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a		X					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation								
	ın joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
	exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CO, CT, FL, GA			<u>, KY</u>					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	vailab	le						
	for public inspection. Indicate how you made these available. Check all that apply.								
	Own website								
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finan	icial						
	statements available to the public during the tax year.								
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person who possesses the books and records of the organization of the person of	ion: 🕨	·						
	JULIE SATTERWHITE - (503) 972-5829								
	606 SE 9TH AVENUE, PORTLAND, OR 97214								

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization (A)	(B)	(C)						(D)	(E)	(F)	
Name and Title	Average	(do	Pos (do not check			than	one	Reportable	Reportable	Estimated	
	hours per	box	, unle	ss pe	rson	is bot	han	compensation	compensation	amount of	
	week (describe	Ē						from the	from related organizations	other compensation	
	hours for	trustee or director				_ _		organization	(W-2/1099-MISC)	from the	
	related	tee or	ustee			ensati		(W-2/1099-MISC)	,	organization	
	organizations	i ii	nal tr		loyee	e comp				and related	
	in Schedule O)	Individual	Institutional trustee	Jagger Ja	Key employee	Highest compensated employee	ттег			organizations	
(1) BRUCE LINDSEY		┝	=	8	ž	<b>∓</b> 5	æ				
CHAIR	1.00	X		X				0.	0.	0	
(2) WILLIAM J. BRYANT											
VICE CHAIR	0.50	X		X				0.	0.	0	
(3) SCOTT CURRAN		l								_	
MEMBER	0.50	X	_	_	ļ	_		0.	0.	0	
(4) DR. DAVID FAXON	0.50	x		1		l		0.	0.	•	
MEMBER (5) LAURA GRAHAM	0.50	^			├-	┝	-	0.	0.	0	
MEMBER	0.50	x				1		0.	0.	0	
(6) KATHY ROGERS	1		┢		$\vdash$	-					
MEMBER	0.50	x				İ		0.	0.	0	
(7) GINNY EHRLICH											
CEO	40.00			X	<u> </u>	┖		164,238.	0.	28,571	
(8) JULIE SATTERWHITE	40.00		ļ	l				400 005			
CFO/COO	40.00	_	_	X		<u> </u>	_	108,926.	0.	1,341	
(9) JOAN BRUCHA	40.00				1	x		100 042	0.	10 460	
VP OF HEALTHY SCHOOLS PROGRAM (10) DOUGLAS CAVAROCCHI	40.00	-	-	├—	┢	^	┝	100,043.	0.	10,460	
VP OF MARKETING COMMUNICATIONS	40.00		ŀ			X		120,027.	0.	13,632	
(11) ANNE FERREE		<del>                                     </del>	$\vdash$		┪	<del>                                     </del>	-				
VP OF HEALTHY OUT-OF-SCHOOL TIME	40.00					X		100,154.	0.	16,143	
		_	ļ	<b> </b> _	<u> </u>	$ldsymbol{ldsymbol{eta}}$	_				
		ŀ				1					
	-	$\vdash$	$\vdash$	-	$\vdash$	$\vdash$	-				
			l								
		T									
			L		L	L	L				
			<u> </u>	<u> </u>	oxdapsilon	$oxed{oxed}$	_				
		<u> </u>	Ц_	L	<u>_</u>	L				Farm <b>990</b> /2011	

Part VII Section A. Officers, Directors, Tru		mple	yee			ligh	est	Compensated Employ	rees (continued)		
(A) (B)				-	<b>C)</b>			(D)	(E)		(F)
Name and title	Average		not c		more	than		Reportable	Reportable	1	stimated
	hours per week					is bot or/trus		compensation	compensation	ר a	mount of
	(describe	⊢					ŕ	from the	from related organizations	.	other
	hours for	or director			ŀ	_		organization	(W-2/1099-MIS		npensation from the
	related	3e or (	ste			ısate		(W-2/1099-MISC)	(11 2) 1000 11110	· 1	ganization
	organizations	Individual trustee	Institutional trustee		ee Ae	адшо		(			nd related
	ın Schedule	Adual	tetto	   =	Key employee	est co	je.			org	ganizations
	O)	lpul	Instr	Officer	Key	Highest compensated employee	Former				
	<u> </u>	_	-								
				_							
						T					
		H		H	$\vdash$						
					L						
											<u></u>
			_	_	-	-					
1b Sub-total								593,388.			70,147.
c Total from continuation sheets to Part VI	I, Section A							593,388.		0.	0. 70,147.
d Total (add lines 1b and 1c)  2 Total number of individuals (including but n	ot limited to th	nose	liste	ed al	bove	e) wh	no re	<del>!</del>	L 0,000 of reportable		<u> </u>
compensation from the organization						_					5
3 Did the organization list any former officer,	director or tr	ictor	a ka	w or	nnla	waa	ori	highest compensated e	molovee on	Γ	Yes No
line 1a? If "Yes," complete Schedule J for s			5, KC	y Cı	пріс	усс	, 01	nignest compensated e	inployee on	3	
4 For any individual listed on line 1a, is the su			mn	ensa	ation	n and	d otl	her compensation from	the organization	<u> </u>	V 200
and related organizations greater than \$15	•							-	ano organization	4	X
5 Did any person listed on line 1a receive or a									idual for services	1	1.
rendered to the organization? If "Yes," com	•				_					5	X
Section B. Independent Contractors											
Complete this table for your five highest co	mpensated inc	depe	ende	ent c	onti	racto	ors t	hat received more than	\$100,000 of com	pensation	from
the organization Report compensation for	the calendar y	ear e	endı	ng v	vith	or w	ıthır	n the organization's tax	year.	-	
(A)							Ĭ	(B)			(C)
Name and business address Description of services Compen									ensation		
	RMC RESEARCH CORPORATION, 111 S.W.										
COLUMBIA STREET, STE 120								PROGRAM EVAL	UATION	56	51,534.
CLOCKWORK ACTIVE MEDIA S	•			•			L				
E. HENNEPIN AVENUE, MINN	EAPOLIS	<u>, 1</u>	ИIV	5	<b>4</b> :	L <b>4</b>	_[	TECHNOLOGY		4(	)6,875 <u>.</u>
ACCENTURE, LLP	a.aa =-		- ^ -	- ^ -			Ĺ	mnainiai aair			-0 110
161 N. CLARK STREET, CHIC	CAGO, II	<b>և</b> (	o U 6	002	<u>L</u>		_[	TECHNOLOGY		26	50,119.
									1		

\$100,000 of compensation from the organization

Total number of independent contractors (including but not limited to those listed above) who received more than

132009 01-23-12

11 a b

d All other revenue

Total. Add lines 11a-11d

Total revenue. See instructions.

Miscellaneous Revenue

0.

12,116,304.

**Business Code** 

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respon	nse to any question in thi	s Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	568,323.	568,323.		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22			,	
3	Grants and other assistance to governments,			•	1
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16		-		, <u></u>
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	210 275	115 073	202 502	
	trustees, and key employees	319,375.	115,873.	203,502.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	6,197,566.	4,930,182.	963,636.	202 7/0
7	Other salaries and wages	0,137,300.	±,550,104.	903,030.	303,748
8	Pension plan accruals and contributions (include	424,606.	348,120.	64,632.	11 25/
9	section 401(k) and section 403(b) employer contributions)	700,059.	564,793.	108,949.	11,854 26,317
10	Other employee benefits Payroll taxes	573,416.	456,458.	92,483.	24,475
11	Fees for services (non-employees):	3/3/4100	130,130.	32,403.	21,175
''	Management				
b	Legal	68,895.		68,895.	
c	Accounting	23,532.		23,532.	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17	20,000.			20,000
f	Investment management fees			<del></del>	
g	Other	821,895.	701,054.	103,277.	17,564
12	Advertising and promotion	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·		
13	Office expenses	426,976.	364,324.	50,565.	12,087
14	Information technology	201,630.	148,094.	50,248.	3,288
15	Royalties				
16	Occupancy	263,403.	172,589.	80,995.	9,819
17	Travel	1,130,333.	919,858.	126,743.	83,732
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	209,382.	199,827.	7,233.	2,322
20	Interest				
21	Payments to affiliates	405 050	40.510		
22	Depreciation, depletion, and amortization	105,973.	49,643.	56,330.	
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)			1	
а	OTHER	90,699.	56,467.	27,463.	6,769
b			-		<u> </u>
С					
d					
е	All other expenses			-	
25	Total functional expenses. Add lines 1 through 24e	12,146,063.	9,595,605.	2,028,483.	521,975
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
12201	0 01-23-12				Form <b>990</b> (2011

Pại	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			4,988,233.	1	8,094,399.
	2	Savings and temporary cash investments			750,780.	2	751,844.
	3	Pledges and grants receivable, net			5,427,016.	3	3,646,710.
	4	Accounts receivable, net				4	
	5	Receivables from current and former officers, di	rectors	, trustees, key	,		
		employees, and highest compensated employed	es. Con	nplete Part II			
		of Schedule L				5	
	6	Receivables from other disqualified persons (as	defined	d under section			
		4958(f)(1)), persons described in section 4958(c	"				
		employers and sponsoring organizations of sect	tion 501	I(c)(9) voluntary		ļ	
w		employees' beneficiary organizations (see instru	ictions)			6	
Assets	7	Notes and loans receivable, net				7	
As	8	Inventones for sale or use .				8	
	9	Prepaid expenses and deferred charges			32,730.	9	230,906.
	10a	Land, buildings, and equipment cost or other					
		basis. Complete Part VI of Schedule D	10a	774,666. 105,973.		<u></u>	
	b	Less: accumulated depreciation	149,922.	10c	668,693.		
	11	Investments - publicly traded securities		11			
	12	Investments - other secunties. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equ	al line 3	14)	11,348,681.	16	13,392,552.
	17	Accounts payable and accrued expenses		1,199,061.	17	724,577.	
	18	Grants payable	1 060 060	18	0.044.054		
	19	Deferred revenue .	1,263,262.	19	3,811,376.		
	20	Tax-exempt bond liabilities			20		
es	21	Escrow or custodial account liability. Complete			21		
Liabilities	22	Payables to current and former officers, director				Ì	
iat		highest compensated employees, and disqualifi	ed pers	sons Complete Part II			
		of Schedule L				22	
	23	Secured mortgages and notes payable to unrela		•		23	
	24	Unsecured notes and loans payable to unrelate			=	24	
	25	Other liabilities (including federal income tax, pa	-				
		parties, and other liabilities not included on lines	3 17-24)	. Complete Part X of			
		Schedule D			2,462,323.	25	4,535,953.
-	26	Total liabilities. Add lines 17 through 25		X and complete	2,402,323.	26	4,333,333.
		Organizations that follow SFAS 117, check he	ere 📂	LAL and complete			
Ses	0.7	lines 27 through 29, and lines 33 and 34.			2,758,581.		4,277,544.
lan	27	Unrestricted net assets			6,127,777.	27 28	4,579,055.
8	28	Temporarily restricted net assets			0,127,777.	28	4,575,055.
Ē	29	Permanently restricted net assets	hook b	ere 🕨 🔲 and		29	
Ē	]	Organizations that do not follow SFAS 117, c	песк п	ere 🚩 🗀 and		,	
S S	20	complete lines 30 through 34.					
set	30	Capital stock or trust principal, or current funds		at fund		30	
t As	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	come,	or other lunus	8,886,358.	32	8,856,599.
	33	Total net assets or fund balances		11,348,681.	34	13,392,552.	
	34	Total liabilities and net assets/fund balances			TT/0=0,001.	J-+	Form 990 (2011)

Form	990 (2011) ALLIANCE FOR A HEALTHIER GENERATION	27-2	028308	Pa	ge <b>12</b>		
Pai	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response to any question in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	12,11				
2	Total expenses (must equal Part IX, column (A), line 25)	2	12,14				
3	Revenue less expenses. Subtract line 2 from line 1	3			59.		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	8,88	6,3	58.		
5	Other changes in net assets or fund balances (explain in Schedule O)	5			<u>0.</u>		
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	8,85	6,5	<u>99.</u>		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response to any question in this Part XII				<u> </u>		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			X		
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
b	Were the organization's financial statements audited by an independent accountant?		2b	X			
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,		l			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	<u> </u>		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch			ļ			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis			ļ			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audıt					
	Act and OMB Circular A-133?		3a	X	<u> </u>		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit	ľ				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	X			
			Form	990	(2011)		

### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service **Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

Schedule A (Form 990 or 990-EZ) 2011

			ALLIANC	E FOR A HEAL	THIER	GENE	RATIO	N		27	7-2028	308	
Pa	rt I	Reason	for Public Char	<b>ity Status</b> (All organiz	zations mu	st comple	te this par	t.) See ins	tructions.				
Γhe	organi	zation is not a	a private foundation	because it is: (For lines :	1 through	11, check	only one b	ox.)					
1	$\square$	A church, co	nvention of churches	s, or association of chur	ches desc	nbed in <b>s</b> e	ction 170	(b)(1)(A)(i)	).				
2	$\sqsubseteq$	A school des	cribed in section 17	'0(b)(1)(A)(ii). (Attach Sc	hedule E.)								
3		A hospital or	a cooperative hospi	tal service organization (	described	ın <b>section</b>	170(b)(1)	(A)(iii).					
4		A medical res	search organization	operated in conjunction	with a hos	pital desc	nbed in <b>se</b>	ction 170	(b)(1)(A)(ii	i). Enter th	ne hospital	's nam	ie,
		city, and stat	e:								_		
5		An organizati	on operated for the	benefit of a college or ur	niversity ov	wned or o	perated by	a govern	mental uni	t describe	ed in		_
		section 170(b)(1)(A)(iv). (Complete Part II.)											
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	X	An organizati	on that normally rec	eives a substantial part	of its supp	ort from a	governme	ental unit d	or from the	general p	ublic desc	nbed ı	n
		section 170(	b)(1)(A)(vi). (Comple	te Part II.)									
8		A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II.)							
9		An organizati	on that normally rec	eives: (1) more than 33 <sup>-</sup>	1/3% of its	support f	rom contri	butions, n	nembershi	p fees, an	d gross red	ceipts	from
		activities rela	ted to its exempt fur	nctions - subject to certa	ain excepti	ons, and (	2) no more	than 33	1/3% of its	support f	from gross	ınvest	ment
				axable income (less sect							•		
		See section	<b>509(a)(2).</b> (Complete	Part III.)				•				•	
10		An organizati	on organized and or	perated exclusively to te	st for publ	c safety.	See <b>sectio</b>	n 509(a)(4	<b>1</b> ).				
11		An organizati	on organized and or	perated exclusively for the	ne benefit (	of, to perfo	orm the fur	nctions of,	or to carr	y out the p	ourposes d	of one	or
		An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that											
		describes the type of supporting organization and complete lines 11e through 11h.											
		a Type I	ı ь⊏	Type II c	з 🔲 тур	e III - Fund	tionally int	egrated		d $\square$	Type III - 0	Other	
е		By checking	this box, I certify tha	t the organization is not	controlled	I directly o	r indirectly	by one o	r more disc	qualified p	ersons oth	er tha	n
		foundation m	anagers and other t	han one or more publicly	y supporte	d organiza	ations des	cribed in s	ection 509	9(a)(1) or s	ection 509	(a)(2).	
f				ten determination from t									
		supporting or	rganization, check th	ns box									
g		Since August	t 17, 2006, has the c	rganization accepted ar	ny gift or co	ontribution	from any	of the foll	owing pers	sons?			
		(i) A person	n who directly or ind	rectly controls, either al	one or tog	ether with	persons o	lescribed	ın (ıi) and (	III) below,		Yes	No
		the gove	erning body of the si	upported organization?							11g(i)		
		(ii) A family	member of a persor	n described in (i) above?	•						11g(ii)		
		(iii) A 35% d	controlled entity of a	person described in (i) o	or (II) above	e?					11g(iii)		
h		Provide the fo	ollowing information	about the supported or	ganızatıon	(s).					<u> </u>		
(i)	Name	of supported	(ii) EIN	(iii) Type of	p ,	rganızation		notify the	(vi) Is	the	(vii) Am	ount of	 f
	orga	nızatıon		organization (described on lines 1-9		sted in your			organizátio (i) organiz	ed in the [	sup		
				above or IRC section	governing	document?	(1) of your	support?	U.S.	.?			
				(see instructions))	Yes	No	Yes	No	Yes	No			
					ļ								
_					<b></b>				ļ	<b></b>			

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990 EZ) 2011 ALLIANCE FOR A HEALTHIER GENERATION 27-2028308 Page 2

| Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	ınclude any "unusual grants.")				21,156,849.	12,109,156.	33,266,005.
2	Tax revenues levied for the organ-						_
	ızatıon's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3				21,156,849.	12,109,156.	33,266,005.
5	The portion of total contributions						
	by each person (other than a	1					
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4,553,047.
	Public support. Subtract line 5 from line 4						28,712,958.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4				21,156,849.	12,109,156.	33,266,005.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	ĺ					
	and income from similar sources			ļ	1,605.	1,064.	2,669.
9	Net income from unrelated business						
	activities, whether or not the		 		-		
	business is regularly carried on						<del> </del>
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)			<u> </u>			
	Total support. Add lines 7 through 10		<u> </u>	<u> </u>	L		33,268,674.
	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	=	s first, second, thi	rd, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	. 📆
Sec	organization, check this box and stop ction C. Computation of Publ	here ic Support Pe	rcentage				<b>▶</b> X
14	Public support percentage for 2011 (	line 6, column (f) d	livided by line 11,	column (f)) .		14	%
15	Public support percentage from 2010	) Schedule A, Part	11, line 14			15	%
16a	33 1/3% support test - 2011. If the	organization did no	ot check the box o	on line 13, and line	14 is 33 1/3% or n	nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organizatio	n			
b	33 1/3% support test - 2010. If the	organization did no	ot check a box on	line 13 or 16a, and	l line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	lifies as a publicly	supported organi	zation			▶└
17a	10% -facts-and-circumstances tes	t - 2011. If the orc	anization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ices" test, check t	this box and <b>stop h</b>	i <mark>ere.</mark> Explain in Pai	t IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	a publicly supported	d organization		
b	10% -facts-and-circumstances tes	<b>t - 2010.</b> If the orc	ganization did not	check a box on line	e 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or
	more, and if the organization meets the	he "facts-and-circu	ımstances" test, d	check this box and	stop here. Explain	in Part IV how the	
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a publi	cly supported orga	anızatıon	▶□
18	Private foundation. If the organization	on did not check a	box on line 13, 16	6a, 16b, 17a, or 17t	o, check this box a	ind see instructions	<u> </u>
					Sche	dule A (Form 990	or 990-EZ) 2011

# Schedule À (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

S	qualify under the tests listed by	elow, please com	piete Fait II./				
	ction A. Public Support					, . <u></u>	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not		1				
	include any "unusual grants.")					ļ	
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose			4			
3	Gross receipts from activities that						<del></del>
	are not an unrelated trade or bus-			:			
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities	<del></del>					
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
_	Public support (Subtract line 7c from line 6)				•	<del> </del>	<del></del>
	etion B. Total Support	<del></del>			L	1	
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Amounts from line 6	•		•		''	
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth ta	x year as a section	on 501(c)(3) organiza	ation,
	check this box and stop here						▶□
Sec	tion C. Computation of Publi	c Support Pe	rcentage				
	Public support percentage for 2011 (li			olumn (f))		15	%
	Public support percentage from 2010	, ,,	•	`''		16	<u>%</u>
	ction D. Computation of Inves					· · · · · · · · · · · · · · · · · · ·	
	Investment income percentage for 20			e 13, column (fl)		17	%
	Investment income percentage from 2			-,		18	%
	33 1/3% support tests - 2011. If the			on line 14. and line	15 is more than :	L L	
	more than 33 1/3%, check this box ar						▶□
b	33 1/3% support tests - 2010. If the						and
					,		
	line 18 is not more than 33 1/3%, che	ck this box and s	top here. The orga	inization qualifies a	as a publicly supp	orted organization	

### SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Inspection

Name of the organization

ALLIANCE FOR A HEALTHIER GENERATION

Employer identification number 27-2028308

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	·
_		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		<del>" " -</del>
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised	funds
•	are the organization's property, subject to the organization's	_	Yes No
6	Did the organization inform all grantees, donors, and donor a	_	· -
•	for charitable purposes and not for the benefit of the donor of		•
	impermissible private benefit?	a donor duvidor, or for any other purpose oc	Yes No
Pai	t·II ↔ Conservation Easements. Complete if the org	nanization answered "Yes" to Form 990. Par	
1	Purpose(s) of conservation easements held by the organizati		
•	Preservation of land for public use (e.g., recreation or e		rically important land area
	Protection of natural habitat	Preservation of a certifie	•
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form of	a conservation easement on the last
	day of the tax year.	iod dolloof validit dollar and form of	a conservation casement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	• •	——————————————————————————————————————
_	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by the o	<del></del>
•	year ▶		. gamamon Dannig and too
4	Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per	<del></del>	
	violations, and enforcement of the conservation easements if		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements duri	ng the year ▶
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservati	on easements in its revenue and expense s	tatement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describes the	e organization's accounting for
	conservation easements.		
Pai	t III Organizations Maintaining Collections or	f Art, Historical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue stateme	nt and balance sheet works of art,
	historical treasures, or other similar assets held for public ext	nibition, education, or research in furtheranc	e of public service, provide, in Part XIV,
	the text of the footnote to its financial statements that descri	bes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement a	nd balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ed	ducation, or research in furtherance of public	c service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical tre-	asures, or other similar assets for financial g	ain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1		<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>▶</b> \$

Sche	dule D (Form 990) 2011 ALLIANCE										Page 2
Par	rt III   Organizations Maintaining Co	llection	s of A	rt, Hist	orical	Treasures,	or Othe	r Simil	ar Asse	<b>ts</b> (contu	nued)
3	Using the organization's acquisition, accession	n, and oth	er record	is, check	any of th	ne following tha	at are a si	gnificant	use of its	collection	items
	(check all that apply):										
а	Public exhibition		d	╵╟┤	_oan or e	xchange progr	ams				
b	Scholarly research		е	(	Other						
С	Preservation for future generations										
4	Provide a description of the organization's college								ose in Par	t XIV.	
5	During the year, did the organization solicit or r						er sımılar	assets	_	_	
-	to be sold to raise funds rather than to be main									Yes	No_
Par	rt IV Escrow and Custodial Arrange	ements	<ul> <li>Comple</li> </ul>	ete if the	organiza	tion answered	"Yes" to	Form 990	, Part IV,	ine 9, or	
	reported an amount on Form 990, Part							<del></del>			
1a	Is the organization an agent, trustee, custodiar	n or other	intermed	diary for o	contributi	ions or other as	ssets not	included	_	٦.,	<b>п</b>
	on Form 990, Part X?		4 . 41 . 4						<u> </u>	J Yes	L No
b	If "Yes," explain the arrangement in Part XIV ar	na compie	te the ic	ollowing t	able:						<del></del>
_	Decimina balance							40	-	Amount	
ر د	Beginning balance							1c			
a	Additions during the year Distributions during the year							1d			<del></del>
e f	Ending balance							1e 1f			
	Did the organization include an amount on For	m 990 Ps	rt Y line	212				<u> </u>		Yes	No
	If "Yes," explain the arrangement in Part XIV.	111 000, 1 6	ii (						_	J 163	
	rt V. Endowment Funds. Complete if t	he organiz	zation an	swered	"Yes" to I	Form 990. Part	IV. line 1	0.			
ш.		(a) Currer			rior year	(c) Two yea			ears back	(e) Four	years back
1a	<u> </u>	1-7	7			137 - 3-		,			
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships				·						
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the current	nt year en	d balanc	ce (line 1ç	g, column	n (a)) held as:					
а	Board designated or quasi-endowment			_%							
b	Permanent endowment	%									
C	Temporaniy restricted endowment		%								
_	The percentages in lines 2a, 2b, and 2c should	•									
за	Are there endowment funds not in the possess	sion of the	organiz	ation tha	τ are nelc	and administe	erea for th	ie organiz	zation	Г.	V 1-1
	by:										Yes No
	(i) unrelated organizations (ii) related organizations									3a(i)	
ь		ietod se re	aured e	n Schad	lulo P2					3a(ii) 3b	
4	Describe in Part XIV the intended uses of the o		•							30	
	rt VI Land, Buildings, and Equipme										
	Description of property		Cost or o			st or other	(c) Ac	cumulate	ed	(d) Book	value
	= cost.p.co. of property	1 ' '	(investr			ıs (other)		reciation	_	,_,	
1a	Land	<b>—</b>								_	
b	Buildings			Ì							
С	Leasehold improvements										
d	Equipment			1		60,837.		10,8			,968.
<u>e</u>	Other				7	13,829.		95,1	04.		3,725.
Total	L Add lines 1s through 1s (Column (d) must equ	ual Form 0	On Part	Y colum	n (R) line	10/cl l				668	693.

Schedule D (Form 990) 2011

132053 01-23-12

Sche	dule D (Form 990) 2011 ALLIANCE FOR A HEALTHIER G				28308	Page 4
Par	tiXI Reconciliation of Change in Net Assets from Form 990 to	Audited Finan	cial State			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	•	1		.2,116	
2	Total expenses (Form 990, Part IX, column (A), line 25)		2	1	.2,146	,063.
3	Excess or (deficit) for the year. Subtract line 2 from line 1		3		-29	759.
4	Net unrealized gains (losses) on investments		4			
5	Donated services and use of facilities		5			
6	Investment expenses		6		-	
7	Prior period adjustments	•	7			
8	Other (Describe in Part XIV.)		8			
9	Total adjustments (net). Add lines 4 through 8		9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 at	nd 9	10		-29	759.
Par	teXIII Reconciliation of Revenue per Audited Financial Statement	ents With Reve	nue per F	Return		
1	Total revenue, gains, and other support per audited financial statements				.2,133	,804.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		•			-
a	Net unrealized gains on investments	2a				
b	Donated services and use of facilities	2b 1	7,500.			
c	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIV.)	2d				
	Add lines 2a through 2d			2e	17	,500.
3	Subtract line 2e from line 1				2,116	304.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			观峰楽		
т а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
h	Other (Describe in Part XIV.)	4b	-			
G	Add lines 4a and 4b	L. '~_ L		4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5 1	2,116	,304.
	tiXIII Reconciliation of Expenses per Audited Financial Staten	nents With Expe	enses per			
1	Total expenses and losses per audited financial statements				.2,163	,563.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			***		
а	Donated services and use of facilities	2a   1	L7,500.			
ь	Prior year adjustments	2b	·			
С	Other losses	2c				
d	Other (Describe in Part XIV.)	2d				
е	Add lines 2a through 2d			2e	17	,500.
3	Subtract line 2e from line 1			3 1	2,146	,063.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			***		
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		Ca.		
b	Other (Describe in Part XIV.)	4b				
	Add lines 4a and 4b			4c		0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5 ]	[2,146]	,063.
Pa	TXIV Supplemental Information					
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III, lines 1a and 4; P	art IV, lines 1	b and 2b	Part V, line	4; Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also corr					
					<del></del> .	
		· -				

## SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open To Public Inspection

Name of the organization

ALLIANCE FOR A HEALTHIER GENERATION

Employer identification number

THE TANK	E FOR A REALITIER	GEN	FVV	TION	27-2020	300
Part I Fundraising Activities required to complete this part	<ul> <li>Complete if the organization answ</li> <li>t.</li> </ul>	ered "\	es" to	Form 990, Part IV,	line 17. Form 990-EZ	filers are not
1 Indicate whether the organization rais	sed funds through any of the follow	ing acti	vities.	Check all that apply		
a Mail solicitations				overnment grants		
(Tea)						
· <del></del>			-	-		
c Phone solicitations	<b>g</b> ∟ Specia	I fundra	ising	events		
d X In-person solicitations						
2 a Did the organization have a written of	or oral agreement with any individua	al (includ	dina o	fficers, directors, tru	stees or	
key employees listed in Form 990, F	•	•	-		[ TE ]	☐ No
	•			•		
<b>b</b> If "Yes," list the ten highest paid ind		suant to	agre	ements under which	the fundraiser is to	De .
compensated at least \$5,000 by the	organization.					
· · · · · ·	<u> </u>	1				
· (i) Name and address of individual		(iii) fundr have c	Did	(iv) Gross receipts	(v) Amount paid to (or retained by)	(vi) Amount paid
or entity (fundraiser)	(ii) Activity	have con	ustody	from activity	fundraiser	to (or retained by)
or entity (tandraiser)		contrib	utions?	l lion activity	listed in col. (i)	organization
		+			,,,	
MCCARTY PARTNERS, LLC - P.O.	BRAND DEVELOPMENT, DONOR	Yes	No			
BOX 231215, NEW YORK, NY	OUTREACH, NETWORKING &		Х	0.	20,000.	0.
		+				
		┿				
		+		<del> </del>		
<del></del>		+				
		_				
		ŀ				
•					,	
Total .					20,000.	
	an in registered or beenged to enjoy	oont wh	ution	l . or boo boon motific		
3 List all states in which the organization	on is registered of licensed to solicit	CONTINE	utions	s or has been nouned	o it is exempt from re	egistration
or licensing.				.,,,	<del>- 157 170 011</del>	
AL, AK, AZ, AR, CA, CO, CT,		, ME,	мD,	MI,MS,NH,N	J, NM, NC, OH	OK, OR, PA
RI,SC,TN,UT,VA,VT,NY,	WA, WV, WI					
						• • • • • • • • • • • • • • • • • • • •
				****		
<del></del>	<del></del>					<del> </del>
	<u> </u>					
				<u></u>		
						<del> </del>

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through col. (c)) (total number) (event type) (event type) Revenue 1 Gross receipts 2 Less: Charitable contributions 3 Gross income (line 1 minus line 2) Cash prizes Noncash prizes **Direct Expenses** Rent/facility costs 7 Food and beverages 8 Entertainment Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Combine line 3, column (d), and line 10 Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes 6 Volunteer labor No No No 7 Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary. Combine line 1, column d, and line 7 9 Enter the state(s) in which the organization operates gaming activities: \_ Yes a is the organization licensed to operate gaming activities in each of these states? No b If "No," explain: \_ Yes 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," explain:

27-2028308 Page 2

Schedule G (Form 990 or 990-EZ) 2011

Schedule G (Form 990 or 990-EZ) 2011 ALLIANCE FOR A HEALTHIER GENERATION

132082 01-23-12

Schedule G (Form 990 or 990 EZ) 2011 ALLIANCE FOR A HEALTHIER GENERATION 2	7-2028308 Page 3
11 · Does the organization operate gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity operated in:	
a The organization's facility	13a %
b An outside facility	13b %
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records	:
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶\$ and the amoun	t
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name	
Address >	
16 Gaming manager information:	
Name >	
Name	
Gaming manager compensation ▶ \$	
Description of services provided	
Description of services provided	
	· · · · · · · · · · · · · · · · · · ·
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in	the
organization's own exempt activities during the tax year ▶ \$	
Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, column	
lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional inform	nation (see instructions).
SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAI	SERS:
(I) NAME OF FUNDRAISER: MCCARTY PARTNERS, LLC	•
(I) ADDRESS OF FUNDRAISER: P.O. BOX 231215, NEW YORK, NY 100	23
(II) ACTIVITY: BRAND DEVELOPMENT, DONOR OUTREACH, NETWORKING	T COLLIANTION
	<del></del>

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No 1545-0047

Employer identification number 27-2028308

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection

ALLIANCE FOR A HEALTHIER GENERATION

General Information on Grants and Assistance

Pertl

criteria used to award the grants or assistance?

**ջ** 

X Yes

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for moni	toring the use of grant	funds in the United	d States.			
周	Governments an	d Organizations in the	• United States. C	omplete if the orga	nization answered "Y	es" to Form 990, Part	W, line 21, for any
recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	\$5,000. Check this	s box if no one recipier	it received more th	ian \$5,000 Part II	can be duplicated if a	additional space is need	ded 🚩
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
L BO							IMPLEMENTATION GRANT FOR
ROOM 615 - MIAMI, FL 33132	59-6000572	GOVERNMENT	290,440.	0.			HEALTHY SCHOOLS PROGRAM
BOARD OF EDUCATION OF PRINCE GEORGE'S COUNTY - 14201 SCHOOL LN RM 203 - UPPER MARLBORO, MD 20772	52-6000992	GOVERNMENT	79,526.	0.			IMPLEMENTATION GRANT FOR HEALTHY SCHOOLS PROGRAM
JEFFERSON PARISH SCHOOL BOARD 1901 MANHATTAN BLVD, BLDG A-200 HARVEY IA 70058	-27-6000592	ZOVEBNMENT	002 29	c			IMPLEMENTATION GRANT FOR
	76.0000-77	SOVERWIENT		•			TENTINE SCHOOLS FROGRAM
MONROE COUNTY SCHOOL DISTRICT 1302 WHITE STREET KEY WEST FL 33040	59-6000750	GOVERNMENT	30 000	0			IMPLEMENTATION GRANT FOR HEALTHY SCHOOLS PROGRAM
			,				
CHARLOTTE MECKLENBURG BOARD OF EDUCATION - P.O. BOX 30035 -							IMPLEMENTATION GRANT FOR
CHARLOTTE, NC 28230	56-6001074	GOVERNMENT	12,009.	0			HEALTHY SCHOOLS PROGRAM
FIRSTLINE SCHOOLS, INC. 4200 CANAL STREET, SUITE B							IMPLEMENTATION GRANT FOR
NEW ORLEANS, LA 70119	72-1409800	GOVERNMENT	10,000.	0.			HEALTHY SCHOOLS PROGRAM
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	ind government or	ganizations listed in th	e line 1 table				• 9
3 Enter total number of other organizations listed in the line 1 table	s listed in the line	1 table					•

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

27-2028308

Schedule I (Form 990) (2011)

ALLIANCE FOR A HEALTHIER GENERATION

Rants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.	le the information	n required in Part I,	line 2, and any other	additional information.	
I, PART I, LINE 2: GRANTS	ARE	AWARDED TO SC	SCHOOLS AND	SCHOOL	
TO IMPLEMENT THE HEALTHY	SCHOOLS	PROGRAM ("HSP")		AND PAY FOR	
SUBSTITUTE TEACHERS WHEN TEACHERS	ATTEND H	HSP TRAINING	G SESSIONS.	SCHOOLS	
SUBMIT AN AWARD APPLICATION WHICH	IS REVIEW	<b>W</b> ВУ ТНЕ НЕАLTHY		SCHOOLS PROGRAM	
SCHOOL IS NOTIFIED IF THE	APPLICATION HAS		BEEN APPROVED.	D. IF	
THE SCHOOL SIGNS A LETTER OF		ACCEPTANCE AG	AGREEING TO	USE THE GRANT	
ACCORDANCE WITH THE APPLICAT	CATION.	ONE YEAR	AFTER THE	AWARD, THE	
SCHOOL SUBMITS A REPORT STATING THE C	E CHANGES	MADE AS	A RESULT O	OF THE GRANT	
CONFIRMS THE GRANT FUNDS WERE	SPENT IN	ACCORD	Е ИІТН ТНЕ	APPLICATION.	
		31			Schedule I (Form 990) (2011)

### SCHEDÜLE J (Farm 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

ALLIANCE FOR A HEALTHIER GENERATION

➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form coo. F ccc of

Employer identification number

Schedule J (Form 990) 2011

27-2028308

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence		,	
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)		١.	
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		ļ	
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	L
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	<u> </u>
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			.
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant  Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing		ļ	
	organization or a related organization:		ļ	
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a·c, list the persons and provide the applicable amounts for each item in Part III.			·
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:		ļ	X
a	The organization?	5a		X
b	Any related organization?	5b		<u> </u>
_	If "Yes" to line 5a or 5b, describe in Part III.			ľ
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:		ļ	Х
a	The organization?	6a	-	X
þ	Any related organization?	6b	<b> </b>	<u> </u>
_	If "Yes" to line 6a or 6b, describe in Part III.		ļ	<del>∤</del>
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	_		<sub>v</sub>
_	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	_		
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958·6(c)?	9		<u></u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011 ALLIANCE FOR A HEALTHIER GENERATION 27-2028308

[Bartill Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(f)-(D)	Compensation reported as deferred in prior Form 990
	Θ	164,238.	0	0	19,820.	8,751.	192,809.	0
1 GINNY EHRLICH	€		0	0	0	0	0.	0
	Ξ							
2	(ii)							
	ε							
3	(ii)							
	Θ							
4	Œ							
	(i)							
5	(ii)							
	(i)							
9	(ii)							
	Θ							
7	€							
	ε							
8	(ii)					1		
	(i)							
6	(ii)							
	(i)							
10	(ii)							
	(i)							
11	Ξ							
	Ξ							
12	▣							
	Ξ							
13	(ii)							
	(i)							
14	(1)							
	Ξ							
15	▣							
	Ξ							
16	(3)							
				'n			Schedu	Schedule J (Form 990) 2011

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complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any ddrtional information.
PART I, LINE 1A: FITNESS REIMBURSEMENT IS PROVIDED FOR ALL EMPLOYEES
HO ELECT TO PARTICIPATE. THE AMOUNT OF FITNESS REIMBURSEMENT IS LIMITED
TO \$125 ONE-TIME MEMBERSHIP REGISTRATION AND \$22 PER MONTH FOR MEMBERSHIP
PART I, LINE 3: A SALARY STUDY IS DONE FOR CEO COMPENSATION ANNUALLY
N JANUARY USING COMPARATIVE DATA FOR SIMILAR SIZED NONPROFITS AND PROVIDED.
O THE BOARD OF DIRECTORS FOR CEO COMPENSATION.

Schedule J (Form 990) 2011

### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

ALLIANCE FOR A HEALTHIER GENERATION

**Employer identification number** 27-2028308

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE ALLIANCE FOR A HEALTHIER GENERATION WORKS TO ADDRESS ONE OF THE THE GOAL NATION'S LEADING PUBLIC HEALTH THREATS - CHILDHOOD OBESITY. OF THE ALLIANCE IS TO REDUCE THE NATIONWIDE PREVALENCE OF CHILDHOOD OBESITY BY 2015, AND TO EMPOWER KIDS TO MAKE HEALTHY LIFESTYLE CHOICES. THE ALLIANCE WORKS TO POSITIVELY AFFECT THE PLACES THAT CAN MAKE A SCHOOLS, DOCTOR'S OFFICES, AND DIFFERENCE TO A CHILD'S HEALTH: HOMES, TO LEARN MORE ABOUT THE ALLIANCE FOR A HEALTHIER COMMUNITIES. GENERATION, VISIT WWW.HEALTHIERGENERATION.ORG. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: THAN 56,000 PROVIDERS OFFERING THE BENEFIT TO MORE THAN 2.6 MILLION CHILDREN NATIONWIDE. FORM 990, PART VI, SECTION A, LINE 2: ALLIANCE BOARD MEMBERS BRUCE LINDSEY, SCOTT CURRAN, AND LAURA GRAHAM SHARE A COMMON EMPLOYER. FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION'S ARTICLES OF INCORPORATION PROVIDE FOR TWO MEMBERS: THE AMERICAN HEART ASSOCIATION AND THE WILLIAM J. CLINTON FOUNDATION.

FORM 990, PART VI, SECTION A, LINE 7A: THERE ARE THREE CLASSES OF DIRECTORS, CLASS A, CLASS B, AND CLASS C. THERE IS TO BE AN EQUAL NUMBER OF CLASS A AND CLASS B DIRECTORS AND THE NUMBER OF CLASS C DIRECTORS IS NOT TO EXCEED THE NUMBER OF CLASS A OR CLASS B DIRECTORS. CLASS A DIRECTORS ARE TO BE APPOINTED BY THE WILLIAM J. CLINTON FOUNDATION AND CLASS B DIRECTORS LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2011) 132211 01-23-12

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ARE TO BE APPOINTED BY THE AMERICAN HEART ASSOCIATION. CLASS C DIRECTORS

MAY BE NOMINATED BY ANY MEMBER OF THE BOARD AND ELECTED BY A MAJORITY VOTE

OF THE DIRECTORS IN OFFICE.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 INFORMATION IS

PREPARED BY THE CONTROLLER AND REVIEWED BY THE CFO. THE DRAFT FORM 990 IS

PREPARED BY THE ORGANIZATION'S ACCOUNTING FIRM AND REVIEWED BY THE

CONTROLLER AND CFO. THE FORM 990 DRAFT IS ALSO REVIEWED AND APPROVED BY THE

BOARD FINANCE COMMITTEE AND THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS AND SENIOR

LEADERSHIP ARE SENT A CONFLICT OF INTEREST CONFIRMATION TWICE A YEAR, MID

YEAR JANUARY TO MARCH AND END OF YEAR JUNE TO JULY. THE CONTROLLER AND CFO

REVIEW THE CONFIRMATIONS TO IDENTIFY ANY CONFLICTS.

FORM 990, PART VI, SECTION B, LINE 15: A SALARY STUDY IS DONE FOR CEO

COMPENSATION ANNUALLY IN JANUARY USING COMPARATIVE DATA FOR SIMILAR SIZED

NONPROFITS AND PROVIDED TO THE BOARD OF DIRECTORS FOR CEO COMPENSATION.

THE ALLIANCE COMPLETED AN HR ALIGNMENT PROJECT IN JUNE/JULY 2012. THE
ALIGNMENT PROJECT INCLUDED REVIEW OF JOB DESCRIPTIONS AND TITLES ALONG WITH
COMPETITIVE SALARY SURVEY BY POSITION WITHIN THE ALLIANCE. THE ALIGNMENT
PROJECT INCLUDED ALL POSITIONS WITHIN THE ALLIANCE (EXCLUDING THE CEO).

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AL,AK,AZ,AR,CA,CO,CT,FL,GA,IL,KS,KY,LA,ME,MD,MI,MS,NH,NJ,NM,NY,NC,OH,OK,OR

PA,RI,SC,TN,UT,VA,VT,WA,WV,WI

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization ALLIANCE FOR A HEALTHIER GENERATION	Employer identification number 27-2028308
FORM 990, PART VI, SECTION C, LINE 19: FINANCIAL STATEMEN	TS ARE AVAILABLE
ON THE WEBSITE AND GUIDESTAR. CONFLICT OF INTEREST POLICY	IS AVAILABLE ON
GUIDESTAR AND GOVERNING DOCUMENTS ARE AVAILABLE UPON REQU	EST.
<u> </u>	