

## See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

inten	nal Revenue Servic		many require	THORIES .	inspection			
<u> </u>	For the 2011	calendar year, or tax year beginning $07/01/11$ , and ending $06/30/12$						
В	Check if applicable	C Name of organization NATIONAL ASSOCIATION FOR COMMUNITY		D Employ	er identification number			
	Address change	COLLEGE ENTREPRENEURSHIP, INC						
	Name change	Doing Business As			0704711			
$\equiv$	Initial return	italias, and shoot (six of a same in the s	om/suite	•	ne number			
$\equiv$		ONE FEDERAL STREET BLDG 101-R		413	-306-3131			
	Terminated	City or town, state or country, and ZIP + 4	l		640 661			
	Amended return	SPRINGFIELD MA 01105	<u>_</u>	G Gross recei	pts \$ 649,661			
	Application pending	F Name and address of pnncipal officer	H(a) Is this a gro	oup return for a	ffiliates? Yes X No			
			H(b) Are all affil	ates included	Yes No			
			• • •		(see instructions)			
			11 140,	attaon a list	(300 11/31/30/10/13)			
<u> </u>	Tax-exempt status							
<u>J</u>				mption numbe	<del>"</del>			
	Form of organization		of formation		M State of legal domicile			
<del>_</del> Ę		Summary		<del></del>				
Ç		describe the organization's mission or most significant activities	NATION	ששם <i>ח</i> ווכ	u			
<u>ಚ</u>		FOSTER ECONOMIC VITALITY FOR LOCAL COMMUNITIES AND THE						
Governanc	THE	ESTABLISHMENT AND COORDINATION OF ENTREPRENEURSHIP EDU	CATIONA	L PROG	MMS			
ě	AT	COMMUNITY COLLEGES.	to not acceta					
		this box I if the organization discontinued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its operations or disposed of more than 25% of its continued its continued its operations or disposed of more than 25% of its continued its	is nei asseis	3	15			
න් (ර		r of voting members of the governing body (Part VI, line 1a)		4	15			
Activities	4 Numbe	or of independent voting members of the governing body (Part VI, line 1b)		5	8			
ٳڲۣٙڹ	5 Total n	umber of individuals employed in calendar year 2011 (Part V, line 2a)		6	25			
¥	6 Total n	umber of volunteers (estimate if necessary)		7a	1,320			
	تـــــــــــــــــــــــــــــــــــــ	nrelated business revenue from Part VIII, column (C), line 12		7b	<u> </u>			
	b Net uni	related business taxable income from Form 990-T, line-34	Prior Yea		Current Year			
	8 Contrib	outions and grants (Part VIII, line 1h)	172	2,029	167,543			
Jue	9 Progra	m service revenue (Part VIII line 2g)		3,702	475,128			
Revenue	10 Investr	mutions and grants (Part VIII, line 1h) m service revenue (Part VIII, line 2g) nent income (Part VIII, column (A), lines 3, 4, and 7d)		691	619			
8	11 Other r	evenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-2	2,731	-3,284			
		evenue – add lines 8 through 11 (must equal Part VIII) column (A), line 12)	603	3,691	640,006			
		and similar amounts paid (Part IX, column (A), lines 1–3)		0	0			
		s paid to or for members (Part IX, column (A), line 4)	•	0	0			
(A	1	s, other compensation, employee benefits (Part IX, column (A), lines 5–10)	188	3,750	266,625			
nses	16a Profes	sional fundraising fees (Part IX, column (A), line 11e)		0	0			
Exper	<b>b</b> Total fu	undraising expenses (Part IX, column (D), line 25) ▶ 14,276						
ŭ	17 Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		4,789	457,272			
		xpenses. Add lines 13–17 (must equal Part IX, column (A), line 25)		3,539	723,897			
	19 Reven	ue less expenses Subtract line 18 from line 12		0,152	-83,891			
Net Assets or	Sec	B	eginning of Cur		End of Year			
sets	툲 20 Total a	ssets (Part X, line 16)		5,354	261,765			
A	끝 21 Total li	abilities (Part X, line 26)		5,168	175,470			
ž	킨 22 Net as	sets or fund balances Subtract line 21 from line 20	1/	0,186	86,295			
		Signature Block		<u> </u>	<del></del>			
į,	Jnder penalties	of perjury, I declare that I have examined this return, including accompanying schedules and statements, I complete Declaration of preparer (other than officer) is based on all information of which preparer has a	and to the bes	st of my kno	wledge and belief, it is			
	rue, correct, and			1	-			
		Jegen Lan Sochle		Date	16/12			
	gn	Signature of officer		Date				
He	ere	Heather Van Sickle						
		Type or print name and title  [yoe preparer's name   Preparer's signature	Date	Obesi	X of PTIN			
P∽	ا سد.			Check	<b>—</b> 1			
Pa	anarar Kitti	ARD ABBOTT RICHARD ABBOTT		/12 self-em	26-3598855			
		name > RICHARD ABBOTT, CPA  163 NORTHAMPTON STREET, STE. B	F	irm's EIN	20 3398633			
EACHUANDHON MA 01027								
_		- Codioco	<u> </u>	hone no	413-529-9697 X Yes			
		uss this return with the preparer shown above? (see instructions)  Reduction Act Notice, see the separate instructions.			Form 990 (2011)			
DA		neullolloll Act Holice, see the separate histactions.			. 3(11)			

_			Yes	No
1	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
0		8		x
	complete Schedule D, Part III			
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"	9		x
	complete Schedule D, Part IV	-		-11
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	10		x
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.		1	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	110	x	
	complete Schedule D, Part VI	11a	Λ	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	446		х
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	44-		X
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	44.4		- V
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446		· v
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	4.0	v	
	Schedule D, Parts XI, XII, and XIII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			<b></b>
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	-	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			.,
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			37
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance		ļ	3,5
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			,,
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	ļ	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on		}	
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	<b> </b>	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19	<u> </u>	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	<u> </u>	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States	İ		
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u>X</u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		<u> </u>
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b	_		77
	through 24d and complete Schedule K. If "No," go to line 25	24a		<u> </u>
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d		24d		
25a		05-		x
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	256		x
20	If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	26		x
27	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II  Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	20		
21	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
ь	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
_	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		<u>X</u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		_X_
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			~
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	20		v
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	37		x
20	Part VI	31		4.5
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	38	х	
	19? Note. All Form 990 filers are required to complete Schedule O	30	43	

14b

Form 990 (2011)

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V Yes No 18 Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 0 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable b Did the organization comply with backup withholding rules for reportable payments to vendors and X reportable gaming (gambling) winnings to prize winners? 1c Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax 2a 8 Statements, filed for the calendar year ending with or within the year covered by this return X If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X 3Ь If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X 4a account)? If "Yes," enter the name of the foreign country See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a X 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c С If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the 6a X 6a organization solicit any contributions that were not tax deductible? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods X 7a and services provided to the payor? 7b h If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was X 7с required to file Form 8282? 7d If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e e 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting 8 organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring 8 organization, have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? 9a 9b Did the organization make a distribution to a donor, donor advisor, or related person? b 10 Section 501(c)(7) organizations. Enter-10a Initiation fees and capital contributions included on Part VIII, line 12 а 10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities b 11 Section 501(c)(12) organizations. Enter-11a Gross income from members or shareholders а Gross income from other sources (Do not net amounts due or paid to other sources 11b against amounts due or received from them ) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12b b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. 13 13a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b 13c c Enter the amount of reserves on hand X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a

If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI X Section A. Governing Body and Management Yes No 15 Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 15 Enter the number of voting members included in line 1a, above, who are independent 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X 2 any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct X supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following R X The governing body? 8a X Each committee with authority to act on behalf of the governing body? a8 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) No Yes 10a Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c X 13 13 Did the organization have a written whistleblower policy? X Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a а Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a X with a taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year 20 State the name, physical address, and telephone number of the person who possesses the books and records of the

413-306-3131

ONE FEDERAL ST., BLDG. 101-R

MA 01105

organization >

SPRINGFIELD

HEATHER VAN SICKLE

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors; institutional trustees, officers, key employees; highest compensated employees, and former such persons

Check this box if neither the organ		relate T	d or			ns cor	mpe 			/P)
(A) Name and Title	(B) Average hours per week (describe	box	x, unle	Pos heck ess pe	more ( rson (s	than one s both a firustee	ın	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) KEVIN DRUMM	· · · · · · · · · · · · · · · · · · ·									
DIRECTOR	1.00	X				Ш		0	0	0
(2) SHEILA ORTEGO										
VICE CHAIR	2.00	X		X				0	0	0
(3) WAYNE SWANN		1								_
DIRECTOR	1.00	X						0	0	0
(4) RONALD THOMAS					l					
CHAIR	2.00	X		X				0	0	0
(5) J NOAH BROWN										
DIRECTOR	1.00	X				Ш		0	0	0
(6) GAIL CARBERRY									_	_
DIRECTOR	1.00	X			<u> </u>	Ш		0	0	0
(7) BILL GREEN					l					_
DIRECTOR	1.00	X				Ш		0	0	0
(8) DAN LARSON			1							
TREASURER	2.00	X		X		Ш		0	0	0
(9) EDWIN MASSEY						1				
DIRECTOR	1.00	X		_		Ш		0	0	0
(10) MONTE PADEN										
SECRETARY	2.00	X		X				0	0	0
(11) CEM ERDEM										
DIRECTOR	1.00	X		<u> </u>				0	0	0
(12) RICH DITTBENNER	,									
DIRECTOR	1.00	X						0	0	0
(13) JOHN HARTHORNE										
DIRECTOR	1.00	X		L	L			0	0	0
(14) CRISTOBAL VALDEZ										
DIRECTOR	1.00	x						0	0	0

Part VII Section A. Officer	s, Directors, Tru	stee	s, Ke	ey Er	nplo	yees	s, ar	nd Highest Compensated	Employees (continued)				
(A) Name and title	(B) Average hours per week (describe hours for	bo	x, unl	Pos check ess pe	rson	than o	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	co	(F) Estimated amount of other ompensations from the	of ion	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W 2 loss miss)	a	rganizatio and relate ganizatio	on ed	
(15) SUSAN MAY DIRECTOR	1.00	x						0	0	,			0
(16) HEATHER VAN SI													
EXEC. DIR.	40.00	<u> </u>	_			X		117,496	0	1	1	2,6	40
(17)													
(18)													
(19)													
(20)						<del>                                     </del>							
(21)		<u> </u>			_	<del> </del>	_			1			
(22)										-	<del></del>	<del></del> -	
(23)	1	$\vdash$	-	-		-	-			-			
(24)		-	-			-				-			
		-				<u> </u>				<u> </u>			
(25)							<u> </u>						
1b Sub-total c Total from continuation she	ets to Part VII, S	ecti	on A				<b>&gt;</b>	117,496		<u> </u>		2,6	
d Total (add lines 1b and 1c)					lieto	d abo	<b>&gt;</b>	117,496	<del></del>		1	2,6	40
Total number of individuals (in reportable compensation from				1056	liste	u abt	Jve)	who received more than \$1	00,000 111				
3 Did the organization list any fo	ormer officer, dire	ctor,	or tr	uste	e, ke	y em	ploy	ee, or highest compensated	j	F	+	/es	No
employee on line 1a? If "Yes," 4 For any individual listed on line	e 1a, is the sum o	f rep	ortat	ole co	omp	ensa	tion		m the	-	3	1	X
organization and related orgai individual	nızations greater t	han	\$150	,000	? If '	'Yes,	" coi	mplete Schedule J for such		L	4		x
5 Did any person listed on line 1 for services rendered to the or									dividual		5	-	x
Section B. Independent Contrac	tors												
Complete this table for your fire compensation from the organ	ization Report co	nsate mpe	ed in nsati	depe on fo	nde r the	nt co.	ntra enda	r year ending with or within	the organization's tax year				
Name ar	(A) nd business address						-	Descrip	(B) otion of services		Com	(C) pensatio	n
												_	
								•					
2 Total number of independent								e listed above) who			<del></del>		•••••
received more than \$100,000	of compensation	from	the	orga	nıza	tion	<u> </u>		<u>0</u>		Form	990	(2011

Pa	rt V	II Staten	nent of Reve	nue						
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
S S	1a	Federated carr	ากลเการ	1a				TOVENIGO		012,010,01014
aut	b	Membership di	. •	1b					1	
وَي	c	Fundraising ev		1c					I	
<u>r</u> gs	d	Related organi		1d					1	
<u>≣</u> ,	e	Government grants (		1e					1	
Siz	f	All other contribution	•						I	
	•	and similar amounts		1f		167,543			İ	
텵이	g	Noncash contribution	ns included in lines 1a-	$\overline{}$	<del></del>				1	
ago	h	Total. Add line		••		▶	167,543		I	
Program Service Revenue   Contributions, Gifts, Grants   Amounts						Busn. Code	,			
en l	2a	REGISTR	ATION INCOME				186,843	186,843	Ī	
Re	b		HIP DUES				182,273	182,273		
<u>8</u>	С	SPONSOR					79,730	79,730		
Š.	d	EXHIBIT				-	24,820	24,820	, ,	
Ē	е		ENEUR JOURNA	L		511120	1,320		1,320	
g	f	All other progra	am service rever	nue			142	142		
<u>۾</u>	g	Total. Add line				<b></b>	475,128			
	3		ome (including d	lividend	s, interest	.,				
		and other simil	lar amounts)			▶ }	619			619
	4	Income from in	nvestment of tax-	exemp	t bond pro	ceeds 🕨				
1	5	Royalties				▶_				
			(ı) Real		(II) P	ersonal			I	
	6a	Gross rents							1	
	b	Less rental exps							1	
	С	Rental inc or (loss)							1	
	_d	Net rental inco				<b>•</b>	-r·			
	7a	Gross amount from sales of assets	(ı) Secunties	i	(11)	Other			Ī	
		other than inventory							1	
	b	Less cost or other							1	
		basis & sales exps								
	С	Gain or (loss)							1	
	d	Net gain or (lo		1		<b>&gt;</b>				
ne	8a		om fundraising ever	nts						
enr		(not including \$								
ş			reported on line 1c)						1	
Other Reven		See Part IV, line		a						
ö		Less direct ex	•	. b					1	
			(loss) from fund	- 1	events	<u> </u>				
	9a		om gaming activitie							
		See Part IV, line		a b						
		Less direct ex	-	-	ution	<u> </u>	=		Ī	
			(loss) from gam	ing acti	villes		<del></del>	:		
	10a	returns and all	f inventory, less	•		6,371		,		
	۱ .	Less cost of g		a b		9,655				
	ı			-	nnton/	<i>3,033</i> ▶	-3,284		Ī	-3,284
	۳		(loss) from sales	S OI IIIV	eniory	Busn. Code	3,204			3/202
	11a	latis				220 0043	•	† i	Ī	
	b									
	C					<u> </u>				
	d	All other rever	nue							
	e	Total. Add line				<b></b>				
	12		e. See instruction	ns.		•	640,006	473,808	1,320	-2,665
		, 5.51.15761141					<u>L</u>			5 990

Part IX 'Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns	All other organizations must complete	column (A) but are not
required to complete columns (B), (C), and (D)	***	

- Cquii	Check if Schedule O contains a response t	o any question in this Part IX	<del></del>		
	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21		· · · · · · · · · · · · · · · · · · ·		
2	Grants and other assistance to individuals in				
_	the U S See Part IV, line 22	<del></del>			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	U S See Part IV, lines 15 and 16				
4	Benefits paid to or for members		-		
5	Compensation of current officers, directors,				
_	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
-	persons described in section 4958(c)(3)(B)	221,838	139,174	78,737	3,927
7	Other salaries and wages	221,636	139,114	10,131	3,321
8	Pension plan accruals and contributions (include	2,827	1,776	1,001	50
	section 401(k) and 403(b) employer contributions)	14,080	8,831	5,000	249
9	Other employee benefits Payroli taxes	27,880	18,656	8,906	318
10	Fees for services (non-employees)	27,000	10,030	0,300	
11					
a	Management Legal				
b	Accounting	7,200		7,200	
d	Lobbying	.,		.,,	
u	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	163,498	113,726	45,812	3,960
12	Advertising and promotion				
13	Office expenses	28,892	19,448	9,419	25
14	Information technology	4,822		4,822	· ,,-
15	Royalties				
16	Occupancy	6,417		6,417	<del>"</del>
17	Travel	43,652	32,206	5,699	5,747
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	7,727		7,727	
23	Insurance	1,971		1,971	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e If				
	line 24e amount exceeds 10% of line 25, column	,			
	(A) amount, list line 24e expenses on Schedule O)				
а	HOTEL & FOOD	63,575	63,575		
b	MARKETING	46,792	36,955	9,837	
С	OTHER EXPENSE	27,887	27,143	744	
d	PRINTING & COPYING	16,860	16,860		
е	All other expenses	37,979	34,838	3,141	
25	Total functional expenses. Add lines 1 through 24e	723,897	513,188	196,433	14,276
26	Joint costs. Complete this line only if the				
	organization reported in column (B) joint costs from a combined educational campaign and			j	
	fundraising solicitation Check here				
	following SOP 98-2 (ASC 958-720)				
DAA					Form 990 (2011)

Form 990 (2011)

**Balance Sheet** Part X (B) (A) Beginning of year End of year 100,394 121,476 1 Cash-non-interest bearing 97,230 104,989 2 2 Savings and temporary cash investments 111,000 45,000 3 Pledges and grants receivable, net 3 8,625 10,865 Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of 5 Schedule L 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary 6 employees' beneficiary organizations (see instructions) 7 Notes and loans receivable, net Inventories for sale or use 8 5,440 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment, cost or 38,319 other basis Complete Part VI of Schedule D 10a 13,824 8,276 10b 10c b Less accumulated depreciation 11 11 Investments—publicly traded securities 12 12 Investments—other securities See Part IV, line 11 13 13 Investments-program-related See Part IV, line 11 14 Intangible assets 14 15 15 Other assets See Part IV, line 11 261,765 365,354 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 42,289 47,032 17 17 Accounts payable and accrued expenses 18 18 Grants payable 148,136 133,181 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons 22 Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties 23 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 25 of Schedule D 195,168 175,470 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34. 34,653 47,545 27 Unrestricted net assets 135,533 28 38,750 Temporarily restricted net assets 28 or Fund 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here ▶ complete lines 30 through 34. 30 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds 170,186 86,295 33 33 Total net assets or fund balances 261,765 365,354 34 Total liabilities and net assets/fund balances

Form 990 (2011)

<i>'</i> 	1 990 (2011) NATIONAL ASSOCIATION FOR COMMUNITY 26-0704711				_	40
	ert XI Reconciliation of Net Assets		<del></del> -		Pa	ge <b>12</b>
	Check if Schedule O contains a response to any question in this Part XI					
		-				<del></del>
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1			006
2	Total expenses (must equal Part IX, column (A), line 25)	2		7:	23,	897
3	Revenue less expenses Subtract line 2 from line 1	3		_	83,	891
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		1	70,	186
5	Other changes in net assets or fund balances (explain in Schedule O)	5				
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,					
	column (B))	6			86,	<u> 295</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					
			_		Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in					
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		Ĺ	2a		X
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight		ŀ			
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		L	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in					
	Schedule O					
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were					
	issued on a separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in					
	the Single Audit Act and OMB Circular A-133?		L	3a		X
þ	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the					
	required audit or audits, explain why in Schedule O and describe any stens taken to undergo such audits			3h		

Form **990** (2011)

### NAT4711

SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

201°

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NATIONAL ASSOCIATION FOR COMMUNITY COLLEGE ENTREPRENEURSHIP, INC

26-0704711

Employer Identification number

Pa	art 1	Reas	on for Public Charity	Status (All organizations	must co	mplete t	his pa	rt.) See	e instr	uctions	S.		
The	orgai	nızatıon is not a	a private foundation because	it is (For lines 1 through 11, che	eck only or	ne box )							
1		A church, con	vention of churches, or asso	ciation of churches described in	section 1	70(b)(1)(	A)(i).						
2	П		cribed in section 170(b)(1)(A				,,,						
3	H			e organization described in secti	on 170(h)	(1)( <b>A</b> )(iii)							
4	H	· -	· ·	in conjunction with a hospital de	, ,			(A)(iii)	Enter th	ne hosni	tal's name		
7		city, and state	•	in conjunction with a nospital ac-	Scribca III	3ection (	7 ((1)/(1	/\~/\···/·	Litter ti	ie nospi	ital S Hairie,		
_		•		a callege or upwaraity award or	onorotod	hu a gava	rnmante	مام احمد ا	aarbad				
5	Ш	•	•	a college or university owned or	operateu	by a gove	iriirienia	ii unii de	scribeu	III			
_			b)(1)(A)(iv). (Complete Part I		41 470/	L. 1/4 1/ A. 1/.							
6	H	•		vernmental unit described in sec	•		•						
7	Ш	-	•	ubstantial part of its support from	ı a govern	mental un	it or fron	n the ge	nerai pu	IDIIC			
	$\overline{}$		section 170(b)(1)(A)(vi). (Co										
8		-		'0(b)(1)(A)(vi). (Complete Part II									
9	X												
		receipts from	activities related to its exemp	ot functions—subject to certain e	xceptions,	and (2) n	o more	than 33	1/3% of	its			
		support from	gross investment income and	l unrelated business taxable inco	ome (less	section 51	I1 tax) fr	om busi	nesses				
		acquired by the	ne organization after June 30,	, 1975. See <b>section 509(a)(2).</b> (	Complete	Part III.)							
10		An organization	on organized and operated ex	cclusively to test for public safety	See <b>se</b> c	tion 509(	a)(4).						
11		An organization	on organized and operated ex	clusively for the benefit of, to pe	rform the	functions	of, or to	carry ou	t the				
		purposes of o	ne or more publicly supported	d organizations described in sec	tion 509(a	)(1) or se	ction 509	9(a)(2) S	See <b>sec</b>	tion			
		<b>509(a)(3).</b> Ch	eck the box that describes th	e type of supporting organizatior	n and com	plete lines	11e thr	ough 11	h				
		a Type	I b Type II	c Type III–Functions	ally integra	ted	d	Тур	e III–Otl	her			
е		By checking t	his box, I certify that the organ	nization is not controlled directly	or indirect	ly by one	or more	disquali	fied per	sons			
	other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1)												
		or section 509	9(a)(2)										
f		If the organiza	ation received a written deterr	mination from the IRS that it is a	Type I, Ty	pe II, or T	ype III s	upportin	g				
		organization,	check this box										
g		Since August	17, 2006, has the organization	on accepted any gift or contributi	on from a	ny of the							_
_		following per	sons?										
		(i) A persor	who directly or indirectly cor	ntrols, either alone or together wi	th persons	describe	d in (ii) a	and				Yes	No
		,,	v, the governing body of the s	· · ·	•		` ,				11g(i		$\top$
		• •	member of a person describe	•							11g(i		
		• •	ontrolled entity of a person de	• •							11g(i		1
h			ollowing information about the								<u> </u>	-11	
	I) Nam	e of supported	(ii) EIN	(IiI) Type of organization	(iv) Is the	organization	(v) Did v	ou notify	(vi)	ls the	(vii) A	nount of	
•		ganization	(,	(described on lines 1–9	1 ' '	sted in your	the orga	nization in	organizat	on in col		port	
				above or IRC section	governing	document?		of your port?		zed in the S?			
				(see instructions))	Yes	No	Yes	No.	Yes	No			
(A)			<u></u>		† · · · · ·								
(~)													
(B)					1		<b>i</b>						
ω,							1						
(C)					<b></b>								
ι Ο ,									ļ				
(D)						1							
					ļ								
(E)													
					<u> </u>	<u> </u>		-					
Tota	al				1								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	tion A. Public Support				·		
Caler	dar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						·
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4			,		,	
Sec	tion B. Total Support			·			
Caler	dar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4				<u> </u>		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (	see instructions)				12	
13	First five years. If the Form 990 is for the	organization's first,	second, third, four	th, or fifth tax year	as a section 501(c)	(3)	
	organization, check this box and stop here		<del></del>				<u> </u>
Sec	tion C. Computation of Public Su	pport Percen	tage				
14	Public support percentage for 2011 (line 6,	column (f) divided	by line 11, column	(f))		14	%
15	Public support percentage from 2010 Sche					15	%
16a					1/3% or more, che	ck this	, _
	box and stop here. The organization qualif	•					
Ь	33 1/3% support test—2010. If the organic check this box and stop here. The organiz				is 33 1/3% or more	9,	▶ [
17a	10%-facts-and-circumstances test—201 10% or more, and if the organization meets Part IV how the organization meets the "factorganization"	the "facts-and-circ	cumstances" test, c	check this box and	<b>stop here</b> . Explain	ın	▶ □
b	10%-facts-and-circumstances test—201 15 is 10% or more, and if the organization is	meets the "facts-ar	nd-circumstances" i	test, check this box	and stop here.		
	Explain in Part IV how the organization med supported organization					ciy	▶ [
18	Private foundation. If the organization did instructions	not check a box o	n line 13, 16a, 16b,	, 17a, or 17b, chec	k this box and see		▶ [

Page 3

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	-! <u>-</u>					
Caler	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants")	491,480	216,497	194,967	172,029	167,543	1,242,516
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	192,975	209,991	369,258	428,843	473,808	1,674,875
3	Gross receipts from activities that are not an unrelated trade or business under section 513				4,859	6,371	11,230
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	684,455	426,488	564,225	605,731	647,722	2,928,621
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000	100 450	0.5 0.5	420 645	150 050	115 551	070 475
_	or 1% of the amount on line 13 for the year Add lines 7a and 7b	438,450 438,450	86,955 86,955	178,647 178,647	152,872 152,872	115,551	972,475 972,475
с 8	Public support (Subtract line 7c from	438,430	80,955	170,047	152,672	113,331	312,413
U	line 6)						1,956,146
Sec	tion B. Total Support			•	•		
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6	684,455	426,488	564,225	605,731	647,722	2,928,621
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	2,755	1,610	435	691	619	6,110
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	2,755	1,610	435	691	619	6,110
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on			·			
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)	687,210	428,098	564,660	606,422	648,341	2,934,731
14	First five years. If the Form 990 is for the		econd, third, fourth	n, or fifth tax year as	s a section 501(c)(	3)	▶ X
<u></u>	organization, check this box and stop here						
	tion C. Computation of Public Su			<u> </u>	<u>.                                </u>	15	%
15 46	Public support percentage for 2011 (line 8, Public support percentage from 2010 Sche			'''		16	<u> </u>
16 Sec	tion D. Computation of Investme						
17	Investment income percentage for 2011 (lin			olumn (f))	100	17	%
18	Investment income percentage from 2010			//		18	%
19a	33 1/3% support tests—2011. If the organ			4, and line 15 is mo	re than 33 1/3%, a	<del></del>	
	17 is not more than 33 1/3%, check this bo						▶ 🗌
b	33 1/3% support tests—2010. If the organ						<del>-</del>
	line 18 is not more than 33 1/3%, check this						▶ 🛄
20	Private foundation. If the organization did	not check a box on	line 14, 19a, or 19	b, check this box ar	nd see instructions		<b>.</b>

Schedule A (Form 990 or 990-EZ) 2011 NATIONAL ASSOCIATION FOR COMMUNITY 26-07047

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

## NAT4711

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047
2011

Open to Public Inspection

Employer identification number Name of the organization NATIONAL ASSOCIATION FOR COMMUNITY 26-0704711 COLLEGE ENTREPRENEURSHIP, Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) 4 Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Part II Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year 2a Total number of conservation easements Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) Yes No (i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990. Part X

Describe in Part XIV the intended uses of the organization's endowment funds

b If "Yes" to 3a(II), are the related organizations listed as required on Schedule R?

Pa	rt VI Land, Buildings, and Equip	ment. See Form 990,	Part X, line 10.		
	Description of property	(a) Cost or other basis	(b) Cost or other basis	(c) Accumulated	(d) Book value
_		(investment)	(other)	depreciation	
1a	Land				
b	Buildings				
C	Leasehold improvements				
d	Equipment		38,319	30,043	8,276
e	Other				
Total, Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c) )					

Schedule D (Form 990) 2011

Schedule D (Fe	orm 990) 2011 NATIONAL ASSOCIATION I	FOR COMMUNITY	26-0704711	Page <b>3</b>
Part VII ·	Investments—Other Securities. See Form 990,	Part X, line 12.		
	(a) Description of security or category	(b) Book value	(c) Method of	valuation
	(including name of security)		Cost or end-of-yea	r market value
(1) Financial d	erivatives			
(2) Closely-he	ld equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)		*****		
(H)				
(1)			-	
	n (b) must equal Form 990, Part X, col (B) line 12.)			
Part VIII	Investments—Program Related. See Form 990	). Part X. line 13.	·	<del> , = </del>
1 414 7 111	(a) Description of investment type	(b) Book value	(c) Method of	valuation
	(-)	(,	Cost or end-of-year	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)	1.1° · · · · · · · · · · · · · · · · · · ·			
(7)				
(8)		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
(9)				
(10)	n (b) must equal Form 990, Part X, col (B) line 13 )			
Part IX	Other Assets. See Form 990, Part X, line 15	<u></u>		
Faitiv	(a) Description			(b) Book value
<u></u>	(4)			
(1)	1 - 14 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -			
(2)		<del></del>	A-1	
(3)				
(4)				
(5)				
(6)			· · -	
(7)		- · · · · · · · · · · · · · · · · · · ·		
(8)				
(9)				
(10)	n (b) must equal Form 990, Part X, col (B) line 15)	······	<b>&gt;</b>	<del></del>
Part X	Other Liabilities. See Form 990, Part X, line 25		<u> </u>	
	(a) Description of liability	(b) Book value	<u> </u>	······
1. (1) Fodosol		(2) 2001 10.20	1	
	income taxes		1	
(2)		<u> </u>	1	
(3)		<del> </del>	†	
(4)		· · · · · · · · · · · · · · · · · · ·		
(5)			1	
(6)			1	
(7)			1	
(8)		<del> </del>	-	
(9)		<del> </del>	1	
(10)		<del> </del>	4	
(11)			1	
	n (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>		
2. FIN 48 (AS	C 740) Footnote In Part XIV, provide the text of the footnote to t	ne organization's financial s	tatements that reports the	

	tule D (Form 990) 2011 NATIONAL ASSOCIATION FOR COMMU				Page <b>4</b>
Pa	rt XI Reconciliation of Change in Net Assets from Form 990 to A	Audit	<u>ed Financial Statem</u>	ents	
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	640,006
2	Total expenses (Form 990, Part IX, column (A), line 25)			2	723,897
3	Excess or (deficit) for the year Subtract line 2 from line 1			3	-83,891
4	Net unrealized gains (losses) on investments			4	
5	Donated services and use of facilities			5	
6	Investment expenses			6	
7	Prior period adjustments  Other (Parameters Part XIV)  See schedule - Part XIV			7	
8	Other (Describe in Part XIV)			8	
9	Total adjustments (net) Add lines 4 through 8			9	.02 001
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	4- 14/	idh Danasa a a Dad	10	-83,891
	rt XII Reconciliation of Revenue per Audited Financial Statemen	its vv	ith Revenue per Ret		640 661
1	Total revenue, gains, and other support per audited financial statements			1	649,661
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.	۱ ـ	I		
а	Net unrealized gains on investments	2a		-	
b	Donated services and use of facilities	2b		- 1	
С	Recoveries of pnor year grants	2c	9,655	- 1	
d	Other (Describe in Part XIV )	2d	9,633	1.1	0 655
_	Add lines 2a through 2d			2e	9,655 640,006
3	Subtract line 2e from line 1	ì	1	3	640,006
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	١.		1 1	
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a_		- 1	
b	Other (Describe in Part XIV)	4b		1 . 1	
	Add lines 4a and 4b			4c	640,006
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)  rt XIII Reconciliation of Expenses per Audited Financial Stateme	nto V	Mith Expanses per F		
	· · · · · · · · · · · · · · · · · · ·	iiio y	Titil Expelises per i	1	733,552
1	Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25.				7557552
2	Donated services and use of facilities	2a	I		
a		2b		1 ]	
C	Prior year adjustments Other losses	2c	<u> </u>	1 1	
d	Other (Describe in Part XIV )	2d	9,655		
e	Add lines 2a through 2d			2e	9,655
3	Subtract line 2e from line 1			3	723,897
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	]	ŀ		
-	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIV )	4b		1 1	
	Add lines 4a and 4b			4c	
_	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	723,897
	rt XIV Supplemental Information				·····
	olete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines	1a and	d 4; Part IV, lines 1b and 2b	),	- · · · = */
	/, line 4; Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and				
	dditional information				
	ART XI, LINE 8 - RECONCILIATION OF CHANGES	- O'	THER		
C	OST OF SALES REPORTED AS EXPENSE ON FIN. STA	ATE .	. \$		9,655
C	OST OF SALES REPORTED NET OF INCOME ON FORM	990	\$		-9,655
В	OOK / TAX DEPRECIATION DIFFERENCE		\$		0
P	ART XII, LINE 2D - REVENUE AMOUNTS INCLUDED	IN	FINANCIALS -	отн	ER
	orm on calle deponded at Evneyer on EIN CO		ė		9 655

Schedule D (Form 990) 2011 NATIONAL ASSOCIATION FOR COMMUNITY 26-0704711

Part XIV Supplemental Information (continued)

PART XIII, LINE 2D - EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER

COST OF SALES REPORTED NET OF INCOME ON FORM 990 \$ 9,655

BOOK / TAX DEPRECIATION DIFFERENCE

0

Page 5

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization

NATIONAL ASSOCIATION FOR COMMUNITY COLLEGE ENTREPRENEURSHIP, INC

Employer Identification number 26-0704711

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
BOARD MEMBERS RECEIVE A DRAFT OF THE FORM 990 FOR REVIEW PRIOR TO THE
FINAL COPY BEING FILED. ALL COMMENTS FROM BOARD MEMBERS ARE FORWARDED TO
FINANCE COMMITTEE AND AS NECESSARY TO THE PREPARER.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

AT ALL BOARD MEETINGS BOARD MEMBERS ARE ASKED TO INDENTIFY ANY CONFLICTS OF

INTERST THEY MAY HAVE. BOARD MEMBERS ALSO ANNUALLY SIGN A CONFLICT OF

INTEREST DISCLOSURE FORM.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION ELECTORNIC OR PAPER COPIES OF DOCUMENTS ARE PROVIDED UPON REQUEST.

# •

NAT4711

Form **4562** 

**Depreciation and Amortization** 

(Including Information on Listed Property)

2011

ZUII

Department of the Treasury
Internal Revenue Service

► See separate instructions.

▶ Attach to your tax return.

Attachment Sequence No

Name(s) shown on return

NATIONAL ASSOCIATION FOR COMMUNITY COLLEGE ENTREPRENEURSHIP, INC

Identifying number 26-0704711

Business or activity to which this form relates INDIRECT DEPRECIATION **Election To Expense Certain Property Under Section 179** Part I Note: If you have any listed property, complete Part V before you complete Part I. 500,000 1 Maximum amount (see instructions) 1 2 Total cost of section 179 property placed in service (see instructions) 2,000,000 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions 5 (a) Description of property (b) Cost (business use only) (c) Elected cost 7 Listed property Enter the amount from line 29 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 R 9 Tentative deduction Enter the smaller of line 5 or line 8 10 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions) Special depreciation allowance for qualified property (other than listed property) placed in service 14 during the tax year (see instructions) 15 Property subject to section 168(f)(1) election 15 7,727 Other depreciation (including ACRS) 16 16 MACRS Depreciation (Do not include listed property.) (See instructions) Part III Section A 0 17 17 MACRS deductions for assets placed in service in tax years beginning before 2011 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (b) Month and year (c) Basis for depreciation (d) Recovery placed in (a) Convention (f) Method (a) Classification of property (business/investment use (a) Depreciation deduction penod service only-see instructions 19a 3-year property 5-year property 7-year property C d 10-year property 15-year property е 20-year property S/L 25 vrs 25-year property MM S/L Residential rental 27 5 vrs property MM S/L 27 5 yrs MM S/L Nonresidential real 39 yrs property MM S/L Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System 20a Class life S/L b 12-year 12 yrs S/L ММ S/L 40 yrs 40-year Summary (See instructions.) Part IV 21 21 Listed property Enter amount from line 28 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here 22 7,727 22 and on the appropriate lines of your return. Partnerships and S corporations—see instructions For assets shown above and placed in service during the current year, enter the 23 23 portion of the basis attributable to section 263A costs

NAT4711 NATIONAL ASSOCIATION FOR COMMUNITY
26-0704711 Federal Asset Report

Form 990, Page 1

FYE: 6/30/2012

Asset	Description	Date In Service	Cost	Bus %	Sec 179Bonus	Basis for Depr	PerConv Meth	Prior	Current
Other 1 2 3 4 5 6 7 8	Depreciation: FURNITURE & FIXTURES COMPUTER EQUIPMENT TELEPHONE SYSTEM GRANT SEARCH SOFTWARE MARKETPLACE SOFTWARE COMPUTER ETHOSPACE WORKSTATION ADOBE CREATIVE SUITE 5 Total Other Depreciation	8/08/07 8/08/07 8/08/07 5/01/08 7/01/10 6/30/11 9/19/11 2/02/12	8,653 7,499 5,637 7,280 4,780 1,070 1,500 1,900 38,319		X X	8,653 7,499 5,637 3,640 2,390 1,070 1,500 1,900 32,289	5 MO S/L 5 MO S/L 5 MO S/L 5 MO Amort 2 MO Amort 5 MO S/L 5 MO S/L 5 MO S/L	6,201 4,874 3,664 4,112 3,250 0 0 22,101	1,516 1,500 1,128 1,456 1,530 214 225 158
	Total ACRS and Other Depre	ciation =	38,319		=	32,289		22,101	7,727
	Grand Totals Less: Dispositions and Transf Less: Start-up/Org Expense Net Grand Totals	ers  =	38,319 0 0 38,319		-	32,289 0 0 32,289		22,101 0 0 22,101	7,727 0 0 7,727