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DLN: 93493134038803

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements A For the 2011 calendar year, or tax year beginning 07-01-2011 and ending 06-30-2012 D Employer identification number B Check if applicable Johnson C Smith University Address change 25-0983069 Doing Business As E Telephone number Name change (704) 378-1000 Initial return umber and street (or P O box if mail is not delivered to street address) **G** Gross receipts \$ 131,764,222 100 Beatties Ford Road Terminated Amended return City or town, state or country, and ZIP + 4 Charlotte, NC 28216 Application pending Name and address of principal officer **H(a)** Is this a group return for Dr Ronald Carter ΓYes **Γ**Nο affiliates? 100 Beatties Ford Charlotte, NC 28216 H(b) Are all affiliates included? If "No," attach a list (see instructions) Tax-exempt status Group exemption number 🕨 H(c) **Website: ►** www.jcsu.edu K Form of organization 
✓ Corporation 
☐ Trust 
☐ Association 
☐ Other ► M State of legal domicile NC L Year of formation 1867 Part I Summary Briefly describe the organization's mission or most significant activities Johnson C Smith University offers a liberal arts education to a diverse group of talented and motivated students in preparation for advanced study and specific careers Activities & Governance 2 Check this box 🚩 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a)  $\cdot$  . 24 4 Number of independent voting members of the governing body (Part VI, line 1b) . 24 5 1,345 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 24 6 Total number of volunteers (estimate if necessary) . . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a -336 b Net unrelated business taxable income from Form 990-T, line 34 7b -9,018 **Prior Year Current Year** 43,753,571 Contributions and grants (Part VIII, line 1h) . 11,882,507 Program service revenue (Part VIII, line 2g) . 29,102,257 34,449,889 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 1,252,246 1,512,897 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -6,485 -83,667 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 42,153,343 79,709,872 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 5,059,946 7,322,465 14 Benefits paid to or for members (Part IX, column (A), line 4) . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-15 20,498,727 Expenses 20,485,610 10) Professional fundraising fees (Part IX, column (A), line 11e) . 0 16a Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright 2,192,673$ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 19,495,683 22,435,545 45,041,239 50,256,737 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 19 Revenue less expenses Subtract line 18 from line 12  $\,$  . -2,887,896 29,453,135 Assets or defined by the control of **Beginning of Current End of Year** Year 137,308,181 20 Total assets (Part X, line 16) . 108,308,659 End Fund 21 Total liabilities (Part X, line 26) . . . 13,588,974 13,454,054 Net assets or fund balances Subtract line 21 from line 20 94,719,685 123,854,127 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. \*\*\*\*\* 2013-05-14 Signature of officer Date Sian Here Dr Ronald L Carter President Type or print name and title Check if Preparer's taxpayer identification number (see instructions) signature Paid employed 🕨 🔽 Preparer's Firm's name (or yours Grant Thornton LLP

201 S COLLEGE ST STE 2500

CHARLOTTE, NC 28244 May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

if self-employed), address, and ZIP + 4

Use Only

Phone no (704) 632-3500

Form	n 990 (2011)					Page 2
Par		nt of Program Serv hedule O contains a res			ı	৮
1	Briefly describe th	ie organization's missior	1			
TALI BAC SPEC PRO AS C ENV NEE AND	ENTED AND HIGHL KGROUNDS THE U CIALIZED FIELDS, DUCE GRADUATES COLLABORATIVELY IRONMENT IN WHI DS THROUGH WHI SERVICE IN A DY	Y MOTIVATED STUDE NIVERSITY OFFERS A IN PREPARATION FOR WHO ARE ABLE TO CO Y, AND DEMONSTRATE CH STUDENTS CAN FUE CH THEY CAN DEVELO	NTS FROM VA LIBERAL ART ADVANCED: OMMUNICATE S COMPETEN JLFILL THEIR P A COMPELL AL SOCIETY	RIOUS ETHNIC, SO S EDUCATION IN C STUDY AND SPECIF E EFFECTIVELY, THI CE IN THEIR CHOSE PHYSICAL, SOCIAL ING SENSE OF SOC LIKEWISE, THE UNI	ANDING EDUCATION FOR A ICTION FOR A ICTION ON STAND GEOGRAD ON JUNCTION WITH CONCENTION OF THE UNIVERSIT OF THE UNIVERSITY AND IAL AND CIVIC RESPONSIBIL OF THE UNIVERSITY EMBRACES ITS RESICOMMUNITY REG	PHICAL TRATED STUDY IN Y ENDEAVORS TO PENDENTLY AS WELL IDES AN OTHER PERSONAL ITY FOR LEADERSHIP
-						
2	the prior Form 990			ervices during the yea	r which were not listed on	Yes 🔽 No
_	•					
3	services?	n cease conducting, or i		nt changes in how it c	onducts, any program	Yes 🔽 No
	If "Yes," describe t	hese changes on Sched	ule O			
4	expenses Section	501(c)(3) and 501(c)(4	) organization:	s and section 4947(a	nree largest program services, a )(1) trusts are required to report ch program service reported	
4a	(Code	) (Expenses \$	12,162,347	including grants of \$	) (Revenue \$	22,662,947 )
	HAD ALMOST 1,800 S	TUDENTS MATRICULATING IN	THESE PROGRAM	S JOHNSON C SMITH UN	ARTS PROGRAMS FOR THE REPORTING IVERSITY HAS 3 COLLEGES FROM WHIC D COLLEGE OF SCIENCE, TECHNOLOGY	H STUDENTS CAN CHOOSE
	(Cada	) (Funance d	0.450.547	mahadana amata af d	) /Devenue d	1.070.722.\
4b				DE RANGE OF SERVICES TO	) (Revenue \$ ) ITS STUDENTS THESE PROGRAMS INC SPORTS AND VARIOUS OTHER STUDENT	
4c	(Code	) (Expenses \$	4,936,853	including grants of \$	) (Revenue \$	2,323,584 )
	TRAINING EVERY FU ADDITION, STUDENTS	LLTIME STUDENT AT JOHNSON	N C SMITH UNIVE ANGE OF ONLINE (	RSITY RECEIVES A LAPTOR CATALOGS JOHNSON C SI	OGY, LIBRARY SERVICES, SMART CLASS OUR LIBRARY CONTINUES TO UPDATI MITH UNIVERSITY IS IN THE PROCESS ( DENT'S FINGER TIP	ITS BOOK CATALOGS IN
	(Code	\ /Evpansos #	1,360,316	including grants of \$	) (Revenue \$	\
	Public Service	) (Expenses \$	1,360,316	including grants of \$	) (Revenue \$	)
	(Codo	) ([]	7 222 465	mahadana att-	7 222 465 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
	(Code Student Assistance	) (Expenses \$	7,322,465	including grants of \$	7,322,465 ) (Revenue \$	)
	•					

6,243,338 including grants of \$

(Code

Room and Board

(Expenses \$ 14,926,119 including grants of \$

) (Expenses \$

7,322,465 ) (Revenue \$

6,984,718)

6,984,718)

) (Revenue \$

Total program service expenses▶\$ 40,484,866

Form 990 (2011)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Part III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20Ь		

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Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νo
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νo
	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> " <i>Yes,"</i> complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		Νο
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		Νο
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Νο
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Νο
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		.୮	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b> 276			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
Ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
3	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		Νo
Ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
3	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
3	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		Νο
	organization solicit any contributions that were not tax deductible?			
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7f 7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Form 1098-C?	711		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
L	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand  13c			
la	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νο
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . .

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
Id	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	7a		No
b	more members of the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the			
а	year by the following The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo
	ection B. Policies (This Section B requests information about policies not required by the Internal			
ĸe	evenue Code.)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b		Νo
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νo
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	Let the Chates with which a convertible Form 200 is required to be filed.			
17	List the States with which a copy of this Form 990 is required to be filed NC			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 GERALD HECTOR 100 BEATTIES FORD ROAD Charlotte, NC 28216

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			related organizations
See Additional Data Table										
		<u> </u>					<u> </u>			Form 000 (2011)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						Rep comp fro organi	(D) ortable ensation om the zation (W-	(E) Reportable compensatio from related organization: (W- 2/1099	(F) Estimated amount of other compensation from the organization and related		
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		relat organiz:	
See	Addıtıonal Data Table													
								-						
							_							
				-										
1b	Sub-Total	<u> </u>	<u>.                                    </u>	<u> </u>	L_	<u> </u>		<u> </u> ▶	<u> </u>					
	Total from continuation sheets				-			<b>P</b>						
2	Total (add lines 1b and 1c).  Total number of individuals (inc \$100,000 of reportable comper	-	nited to	thos	e lıs	ted	above	) who	o receive	1,263,105 ed more tha	n	0		100,489
													Yes	No
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sc.						mploy •				ated employee	3		No
4	For any individual listed on line organization and related organiz											4		
5	Did any person listed on line 1a services rendered to the organiz									ganızatıon d	r individual for	5		No
	ection B. Independent Con	tractors											'	
1	Complete this table for your five \$100,000 of compensation fron or within the organization's tax y	highest comper n the organizatio												
	-	(A) me and business add	dress							Descr	(B) iption of services		Compe	
	Inc Wilkinson Blvd Suite 300 RLOTTE, NC 28208									Food Service			2	2,715,209
Natio PO B	ox 1224 RANGE, GA 30241									Maintenance			:	,413,045
Balfo 1930	ord Beatty Camden Road RIOTTE, NC 28203									Finance			:	,229,518
Gant 500	North Tryon Street RLOTTE, NC 28202									Architect				986,731
WFF	Facility Services									lanıtorıal Ser	VICE			888 599

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►46

Form 99		<u> </u>						Page <b>9</b>
Part	<b>/1111</b>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or
22	1a	Federated cam	paigns 1a	197,750				514
Contributions, gifts, grants and other similar amounts	ь	Membership du	es <b>1b</b>					
£g	c	Fundraising eve	ents <b>1c</b>	128,838				
Ħ H H	d	Related organiz	rations 1d					
S.E	e	Government grants	s (contributions) <b>1e</b>	5,715,153				
r Si	f		ons, gifts, grants, and <b>1f</b>	37,711,830				
ē Ē	g	sımılar amounts no Noncash contri	butions included in					
듍		lines 1a-1f \$	9,000		42.752.571			
<u>ŏ≅</u>	h	Total. Add lines	s 1a-1f	· · · •	43,753,571			
<u> </u>				Business Code				
ven	2a	INSTRUCTION		611600	22,662,947	22,662,947		
82	Ь	ROOM AND BOARD		721310	6,984,718	6,984,718		
Program Serwce Revenue	°	ACADEMIC SUPPOR		611710	1,978,733	1,978,733		
Š	d	STUDENT SERVICE	<u> </u>	611710	2,323,584	2,323,584		
Ē	e	INSTITUTIONAL SU		611710	499,907	499,907		
Ş	'	An other progra	am service revenue					
	g		s 2a-2f		34,449,889			
	3		ome (including dividend ar amounts)	. +	894,897			894,897
	4		stment of tax-exempt bond p	· · ·	0			
	5			· · · · · · · · · · · · · · · · · · ·	0			
			(ı) Real	(II) Personal				
	6a	Gross rents	67,237					
	b	Less rental expenses						
	C	Rental income or (loss)	67,237					
	d	Net rental inco	me or (loss)		67,237			67,237
	_	Cross amount	(i) Securities	(II) O ther				
	7a	Gross amount from sales of	51,268,107					
		assets other than inventory						
	b	Less cost or other basis and	50,650,107					
	c	sales expenses Gain or (loss)	618,000					
	d	Net gaın or (los	s)		618,000			618,000
	8a	Gross income f						
Other Revenue		of contributions	,838 s reported on line 1c) ne 18	128,837				
ē	ь	Less direct ex	penses b	208,526				
ᅙ	С		۔ loss) from fundraising () ا	events 🟲	-79,689			-79,689
	9a		rom gaming activities ie 19 <b>a</b>					
	ь		penses <b>b</b> [					
	c		loss) from gaming activ)	/ities►	0			
	10a	Gross sales of returns and allo		1,188,138				
	ь		oods sold <b>b</b>	1,195,717				
	С		(loss) from sales of inve		-7,579	-7,243	-336	
	11a	Miscellaneous VENDING AND		Business Code 900099	13,546			13,546
		MISCELLANEC						
	Ь							
	С							
	d	All other reven						
	e	Total. Add lines	s 11a-11d		13,546			
	12	Total revenue.	See Instructions	►	79,709,872	34,442,646	-336	1,513,991

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organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 7,322,465 7.322.465 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members Compensation of current officers, directors, trustees, and 621,230 621,230 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 Other salaries and wages 16,991,779 13,069,133 2,920,879 1,001,767 Pension plan contributions (include section 401(k) and section 144,433 100,084 403(b) employer contributions) . . . . 34,146 10,203 1,358,324 1,042,599 262,406 53,319 Other employee benefits . . . . . . 1,382,961 1,041,706 263,403 77,852 Fees for services (non-employees) Management . . . . . 713,702 255,441 391,078 67,183 280,838 107 280,731 Legal . . . . . . . . . . Accounting . . . . . . . . . . . . 185,730 185,730 Lobbying . . . . . . . . . . . . 0 Professional fundraising See Part IV, line 17 . . 0 Investment management fees . . . . . . 14,291 155 14,101 35 3,083,713 3,027,392 56,321 g Other . . . . . . . . . . . . . 250,954 136,932 45,526 68,496 Advertising and promotion . . . . 7,432,748 1,395,457 Office expenses . . . . 5,494,347 542,944 1,560,323 1,388,225 134,839 Information technology . . . . . 37,259 Royalties . . 2,116,065 1,993,458 95,771 26,836 1,566,672 1,220,594 265,122 80,956 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 936,687 Conferences, conventions, and meetings . . . . 523,631 213,451 199,605 397,447 394,453 2,994 Payments to affiliates . . . . Depreciation, depletion, and amortization . . . . . 3,163,577 2,973,900 176,534 13,143 330,691 310,830 19,861 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f Ifline 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) a SUBSCRIPTION AND MEMBERSHIP 402,107 189,414 199,618 13,075 b d е All other expenses Total functional expenses. Add lines 1 through 24f 50,256,737 40,484,866 7,579,198 2,192,673 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the

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Form 990 (2011) Page **11** Part X Balance Sheet (A) (B) Beginning of year End of year Cash—non-interest-bearing . . . . . . . . . . . . 2,465 3,040 1 1 2 15.787.029 2 17.521.228 Savings and temporary cash investments . . . . . . . 26,508,011 3 2,310,425 3 4 597.191 4 912.405 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 995,192 7 1,073,833 215.238 8 189.896 8 9 182,131 9 131,744 Prepaid expenses and deferred charges . . . . . . Land, buildings, and equipment cost or other basis Complete 99,665,479 10a Part VI of Schedule D 10a 10b 60,688,535 37,829,070 **10c** 38,976,944 b Less accumulated depreciation . . . . 41,313,035 0 11 11 7,832,741 12 50,219,836 12 Investments—other securities See Part IV, line 11 . . . . . . 13 0 13 0 Investments—program-related See Part IV, line 11 . . 0 0 14 14 15 15 1,244,142 1,771,244 108,308,659 16 16 137,308,181 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 3,582,953 17 3,446,521 17 Accounts payable and accrued expenses . 329.132 18 329,132 18 19 116,746 19 1,030,868 20 5.470.000 20 4.865.000 21 0 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 22 23 1.900.342 23 1,794,555 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 2,189,801 25 1,987,978 D . . . . 26 13,588,974 26 13,454,054 **Total liabilities.** Add lines 17 through 25 . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balance through 29, and lines 33 and 34. 27 27 Unrestricted net assets . . . . 45,608,624 43,927,885 17,857,670 46,539,512 28 Temporarily restricted net assets . . . . . 28 Fund 31,253,391 29 33,386,730 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . 30 Assets

Paid-in or capital surplus, or land, building or equipment fund . . . . .

Retained earnings, endowment, accumulated income, or other funds

Total liabilities and net assets/fund balances . . . . .

Total net assets or fund balances . . . .

123.854.127

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94.719.685

Par	Check if Schedule O contains a response to any question in this Part XI	•		.┏	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		79,7	09,872
2	Total expenses (must equal Part IX, column (A), line 25)	2			 256,737
3	Revenue less expenses Subtract line 2 from line 1	3		29,4	153,13
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		94,7	719,68
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 3	318,693
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		123,8	354,127
Par	T XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII		-	୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νο
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	▼ Separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

efile GRAPHIC print - DO NOT PROCESS

hospital's name, city, and state

As Filed Data -

The organization is not a private foundation because it is  $\,$  (For lines 1 through 11, check only one box )

A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)

A church, convention of churches, or association of churches section 170(b)(1)(A)(i).

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

DLN: 93493134038803

# **Public Charity Status and Public Support**

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

2

**SCHEDULE A** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the

OMB No 1545-0047

Inspection

Name of the organization Johnson C Smith University

**Employer identification number** 

25-0983069 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

	ı	Alloly					,	operated by	a governmen	itai uiiit	. uescribe	ea m	
		section	170(b)(1)	( <b>A)(iv).</b> (Complete P	art II )								
5	$\sqcap$	A feder	al, state, or	· local government or	rgovernment	tal unit des	cribed in <b>sect</b>	ion 170(b)(	(1)(A)(v).				
	Γ	An orga describ		at normally receives	a substantia	al part of its	s support fron	n a governm	nental unit or i	from the	e general	public	
	_	section	170(b)(1)	( <b>A)(vi)</b> (Complete P	art II )								
	Г	A comr	nunity trust	: described in <b>sectio</b>	170(b)(1)(	<b>A)(vi)</b> (Co	mplete Part I	I)					
	Γ	Anorga	anızatıon th	at normally receives	(1) more th	an 331/3%	of its suppor	t from conti	rıbutıons, mer	nbershi	ıp fees, a	nd gros	5 S
		receipt	s from activ	rities related to its e	xempt functı	ons—subje	ct to certain e	exceptions,	and (2) no m	ore thai	n 331/3%	of	
		ıts sup <sub>l</sub>	port from gr	oss investment inco	me and unre	lated busın	iess taxable ii	ncome (less	s section 511	tax) fro	om busın	esses	
		acquire	d by the or	ganızatıon after June	30,1975 S	ee <b>section</b>	<b>509(a)(2).</b> (0	Complete Pa	art III )				
An organization organized and operated exclusively to test for public safety See <b>section 509(a)(4).</b>													
		An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purpo one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See <b>section 509(a)(3)</b> , the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type II <b>c</b> Type III - Functionally integrated <b>d</b> Type III - Ot											Checl
	Γ	By chec	cking this b	ox, I certify that the ion managers and ot	organization	ıs not con	trolled dırectl	y or indirec	tly by one or	more dı	squalifie	d perso	ns
		If the o	i 509(a)(2) rganization :his box	received a written d	etermination	from the I	RS that it is a	Type I, Ty	pe II or Type	III sup	porting o	rganız	ation,
		Since A followin	ugust 17, i g persons?		·								,
				rectly or indirectly c governing body of th	•		_	persons de	scribed iii (ii,	,	11-(:)	Yes	No
		• •		er of a person descri		_	Zationi				11g(i) 11g(ii)		
		• •	•	er or a person descri lled entity of a perso	• •		a hay a 2				11g(iii)		
				ng information about		., .,					IIg(III)		
		PIOVIGE			the Support	eu organiza							
			tile lollowi	ing initormation about			111011(3)						
s	(i) Name uppoi ganiz	of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organizat col (i) list your gove docume	e ion in ted in rning	(v) Did you no organizat col (i) o suppo	otify the tion in f your	(vi Is th organiza col (i) org in the U	, ne tion in ganized		(v A mou supp	unt of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section	Is the organizat col (i) list your gove	e ion in ted in rning	(v) Did you no organizat	otify the tion in f your	Is th organiza col (1) org	, ne tion in ganized		A mou	unt of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	Is the organizat col (i) list your gove docume	e ion in ted in rning nt?	(v) Did you no organizat col (i) o suppo	otify the tion in f your ort?	Is the organization organizatio	tion in ganized JS?		A mou	int of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	Is the organizat col (i) list your gove docume	e ion in ted in rning nt?	(v) Did you no organizat col (i) o suppo	otify the tion in f your ort?	Is the organization organizatio	tion in ganized JS?		A mou	int of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	Is the organizat col (i) list your gove docume	e ion in ted in rning nt?	(v) Did you no organizat col (i) o suppo	otify the tion in f your ort?	Is the organization organizatio	tion in ganized JS?		A mou	int of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	Is the organizat col (i) list your gove docume	e ion in ted in rning nt?	(v) Did you no organizat col (i) o suppo	otify the tion in f your ort?	Is the organization organizatio	tion in ganized JS?		A mou	int of
s	Name uppoi	of rted	(ii)	(iii)  Type of  organization (described on lines 1- 9 above or IRC section (see	Is the organizat col (i) list your gove docume	e ion in ted in rning nt?	(v) Did you no organizat col (i) o suppo	otify the tion in f your ort?	Is the organization organizatio	tion in ganized JS?		A mou	int of

ınstructıons

	Support Schedule (Complete only if yo	u checked the	box on line 5,	7, or 8 of Part	I or if the organ	nization f	ailed to	qualify
	under Part III. If the	organization	rails to quality t	<u>inder the tests</u>	listed below, pi	ease cor	npiete	Part III.)
	ection A. Public Support endar year (or fiscal year beginning	1	1	1	1			
Car	in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	( <b>d)</b> 2010	(e) 2	011	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	ınclude any "unusual							
	grants ")							
2	Tax revenues levied for the organization's benefit and either							
	paid to or expended on its							
	behalf							
3	The value of services or facilities							
_	furnished by a governmental unit to							
	the organization without charge							
4	<b>Total.</b> Add lines 1 through 3							
5	The portion of total contributions by							
	each person (other than a							
	governmental unit or publicly							
	supported organization) included on							
	line 1 that exceeds 2% of the amount shown on line 11, column							
	(f)							
6	Public Support. Subtract line 5 from							
	line 4							
_ <u>S</u>	ection B. Total Support							
Cal	endar year (or fiscal year beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 20	11	(f) Total
	ın)	(-,	(-,	(0, 2000	(-,	(-,		
7	A mounts from line 4						<del></del>	
8	Gross income from interest,							
	dividends, payments received on securities loans, rents, royalties							
	and income from similar							
	sources							
9	Net income from unrelated							
	business activities, whether or							
	not the business is regularly							
	carried on							
10	Other income (Explain in Part							
	IV ) Do not include gain or loss from the sale of capital assets							
11	Total support (Add lines 7							
	through 10)							
12	Gross receipts from related activities	es, etc (See ins	tructions )		•	12		
13	First Five Years If the Form 990 is t	or the organizati	on's first. second	. third. fourth. or	fifth tax vear as a	501(c)(3	) organi	zation.
	check this box and <b>stop here</b>	<b>.</b>	· · · · · · · · · · · · · · · · · · ·	,,,	,	(- / (-	,	<b>▶</b> ┌
_ <u>s</u>	ection C. Computation of Pub							
14	Public Support Percentage for 2011	. (line 6 column	(f) divided by line	11 column (f))		14		
15	Public Support Percentage for 2010	) Schedule A , Pa	rt II, line 14			15		
16a	<b>33 1/3% support test—2011.</b> If the				line 14 is 33 1/3%	6 or more	, check '	
_	and <b>stop here.</b> The organization qua		, ,,					<b>▶</b> ┌
b	<b>33 1/3% support test—2010.</b> If the				6a, and line 15 is	33 1/3% (	or more,	
17-	box and stop here. The organization				no 12 165 16	الحميما	1.4	▶
т/а	10%-facts-and-circumstances test- is 10% or more, and if the organization							
	in Part IV how the organization mee							ted
	organization	to the lacts diff	a circumstances	cost The Organia	Lation quanties as	a publicly	Sappor	red ▶□
ь	10%-facts-and-circumstances test-	<b>-2010.</b> If the ora	anızatıon dıd not	check a box on li	ne 13, 16a, 16b.	or 17a and	d line	• •
_	15 is 10% or more, and if the organ							
	Explain in Part IV how the organizat	ion meets the "f	acts and circums	tances" test Th	e organızatıon qua	lıfıes as a	publich	
	supported organization			بمد می	4-11			<b>►</b> □
18	Drivate Foundation If the organizati	on did not chack	' a hov on line 13	165 166 1757	ar 1 /h chack thic	nov and c	- 0 0	

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (d) 2010 (e) 2011 (c) 2009 (f) Total ın) A mounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16

S	Section D. Computation of Investment Income Percentage									
17	Investment income percentage for <b>2011</b> (line 10c column (f) divided by line 13 column (f))	17								
18	Investment income percentage from <b>2010</b> Schedule A, Part III, line 17	18								

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).										
	Facts And Circumstances Test										
	Explanation										

Schedule A (Form 990 or 990-EZ) 2011

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DLN: 93493134038803

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Name of the organization Johnson C Smith University

**Employer identification number** 

art I	Organizations Maintaining Donor Ac	dvised Funds	or (	Oth	er Sim	ilar Fı		0983069 <b>or Acc</b> o		Comple	te if th
	organization answered "Yes" to Form 99										
		(a) Dono	or adv	vise	d funds		(	<b>(b)</b> Funds	and ot	her accou	ınts
	al number at end of year										
	regate contributions to (during year)										
	regate grants from (during year)										
	regate value at end of year						_				
	the organization inform all donors and donor advides are the organization's property, subject to the	_					or advi	sed		☐ Yes	☐ No
use	the organization inform all grantees, donors, and ed only for charitable purposes and not for the ben iferring impermissible private benefit			-	-				e	☐ Yes	┌ No
	Conservation Easements. Complete	ıf the organızat	tion a	ans	wered	"Yes" t	o Forn	n 990, P	art IV	, line 7.	
Pur 	pose(s) of conservation easements held by the or Preservation of land for public use (e g , recreati Protection of natural habitat	-	k all t	Pre	eservatı			ıcally ımı d hıstorıc		y land are ure	ea
	Preservation of open space										
	mplete lines 2a-2d if the organization held a quali	ified conservatior	con	trıbı	ition in 1	the form	of a co	nservatı	on		
eas	ement on the last day of the tax year							Held	at the l	End of the	Vear
Tot	al number of conservation easements						2a	Heid	at the i	LIIG OI THE	- i Cai
Tot	al acreage restricted by conservation easements						2b				
	mber of conservation easements on a certified his		clude	ed in	(a)		2c				
Nur	mber of conservation easements included in (c) ac	cquired after 8/17	7/06				2d				
	mber of conservation easements modified, transfe taxable year •	rred, released, ex	ktıngı	uıs h	ed, or te	rmınate	d by th	ne organiz	zatıon d	luring	
Nur	mber of states where property subject to conserva	ation easement is	loca	ited	<b>-</b>						
	es the organization have a written policy regarding orcement of the conservation easements it holds?		nıtorı	ıng, ı	nspecti	on, hand	dling of	violation	ns, and	┌ Yes	┌ No
Sta	ff and volunteer hours devoted to monitoring, insp	pecting and enforce	cing c	cons	ervatio	n easem	ents d	uring the	year 🛌		
Am ►s	ount of expenses incurred in monitoring, inspectin	ng, and enforcing	cons	erva	ation ea	sements	s during	g the yea	r		
	es each conservation easement reported on line 2 O(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy	the	requ	ıırement	s of sec	tion			☐ Yes	┌ No
bala	Part XIV, describe how the organization reports co ance sheet, and include, if applicable, the text of t organization's accounting for conservation easem	he footnote to the									
rt II	Organizations Maintaining Collectio Complete if the organization answered "						or Ot	her Sin	nilar A	Assets.	
art,	he organization elected, as permitted under SFAS historical treasures, or other similar assets held vide, in Part XIV, the text of the footnote to its fin	for public exhibit	ion, e	educ	ation or	researd	ch in fu				е,
hist	he organization elected, as permitted under SFAS torical treasures, or other similar assets held for p vide the following amounts relating to these items	public exhibition,								•	
(i)	Revenues included in Form 990, Part VIII, line 1							<b>►</b> \$			5,50
(ii)	Assets included in Form 990, Part X							<b>►</b> \$		3	28,075
Ift	he organization received or held works of art, histo owing amounts required to be reported under SFA!	•				ssets fo	or finan				
Rev	venues included in Form 990, Part VIII, line 1	-						<b>▶</b> \$			
								- Ψ			

**b** Assets included in Form 990, Part X

e li	<b>TIL</b> Organizations Maintaining Co	ilections of Art	, HISTORIC	<u>ai irea</u>	sures, or O	tne	r Similar Asse	ets (co	ntinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of the follo	wing that	are a sıgnıfıca	nt us	se of its collectio	n	
а	Public exhibition		d $ extstyle  ex$	Loan or e	xchange progr	ams			
b	Scholarly research		е Г	Other					
c	✓ Preservation for future generations								
4	Provide a description of the organization's co Part XIV	ollections and expla	ın how they	further th	e organization	's ex	empt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes	√ No
Pai	t IV Escrow and Custodial Arrang				ion answered	Y" b	es" to Form 990	),	
_	Part IV, line 9, or reported an ar								
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?		·		s or other ass	ets r		Yes	Г№
b	If "Yes," explain the arrangement in Part XI	V and complete the	following tal	ole	_				
					-	_	A moı	unt	
с	Beginning balance					1c			
d	Additions during the year				F	1d			
e	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fo		e 21?				I	Yes	│ No
b	If "Yes," explain the arrangement in Part XI\			- "\/" t	- Faura 000	D	LTV 1		
Ра	rt V Endowment Funds. Complete	(a)Current Year	<u>n answered</u> ( <b>b)</b> Prior Ye		<u>O FORM 990,</u> )Two Years Back			<b>e)</b> Four Y	ears Back
1a	Beginning of year balance	50,425,092		89,763	37,154,39	_	47,436,277	<b>-</b> /· - · · ·	
b	Contributions	661,737	8	90,081	1,497,89	2	876,530		
c	Investment earnings or losses	473,336	8,6	43,625	4,964,39	3	-9,074,053		
d	Grants or scholarships	941,726	7	65,438	233,68	5	615,141		
e	Other expenditures for facilities and programs	52,004		67,486	169,35	0	1,394,621		
f	Administrative expenses	312,027	1,4	65,453	23,88	4	74,595		
g	End of year balance	50,254,408	50,4	25,092	43,189,76	3	37,154,397		
2	Provide the estimated percentage of the yea	r end balance held a	as						
а	Board designated or quasi-endowment 🕨	20 000 %							
ь	Permanent endowment 🕨 80 000 %								
c	Term endowment ▶								
3a	Are there endowment funds not in the posse	ssion of the organiz	ation that ar	e held an	d administered	for	the		
	organization by						[a, (i)	Yes	No
	(i) unrelated organizations					•	3a(i)		N o N o
b	(ii) related organizations					٠. ٠	3b	<u> </u>	NO
4	Describe in Part XIV the intended uses of th	•							
Pai	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Part X,	lıne 10.					
	Description of property			ost or othe (investment			(c) Accumulated depreciation	( <b>d</b> ) Bo	ok value
1a	Land		.		0 769,	.257			769,257
ь	Buildings				0 45,579,		29,376,377	1	5,203,198
c	Leasehold improvements				0 23,100,		6,822,766		
	Equipment				0 22,244,	-	19,218,626		3,025,879
e	 Other				0 7,971		5,270,766		2,700,813

38,976,944

Part VII Investments—Other Securities. See	Form 990, Part X, line 12		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value		d of valuation - year market value
(1)Financial derivatives			7
(2)Closely-held equity interests			
(3)Other (A) GLOBAL ENDOWMENT FUND II, LP	44,086,173		F
(B) FORESTER OFFSHORE LTD	4,041,054		F
(C) PRIVATE ADVIS STABLE VAL FUND	1,269,334		F
(D) PORTFOLIO ADVISORS P E FUND V	668,500		F
(E) FT WASHINGTON P E INVES VII	154,775		F
Tabel (Column (h) should asset Form 200, Part V, sel (R) (so 12)	F0 210 926		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)  Part VIII Investments—Program Related. See			
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
(a) bescription of investment type	(B) Book value	Cost or end-of	-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, lin	e 15.		
(a) Descrip	tion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15			
Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability			
Federal Income Taxes	( <b>b)</b> A mount		
CAPITAL LEASE OBLIGATION	777,851		
ASSET RETIREMENT OBLIGATION	1,210,127		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	1 007 070		
(Soranni (D) Should Equal Form 550, Fall A, COI (D) IIIIC 25 )	1,987,978		

Pai	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ITS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	79,709,872
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	50,256,737
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	29,453,135
4	Net unrealized gains (losses) on investments	4	-318,693
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	-318,693
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	29,134,442
Par	XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retu	rn
1	Total revenue, gains, and other support per audited financial statements	1	73,215,283
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
ь	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-7,641,158
3	Subtract line <b>2e</b> from line <b>1</b>	3	80,856,441
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-1,146,569
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	79,709,872
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Re	
1	Total expenses and losses per audited financial statements	1	44,080,841
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	-	
a	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	1,146,569
3	Subtract line <b>2e</b> from line <b>1</b>	3	42,934,272
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
С	Add lines <b>4a</b> and <b>4b</b>	4c	7,322,465
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	50,256,737

#### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
Description of Organization's Collections	Schedule D, Part III, Line 4	The University has acquired several pieces of art over the years through donations from various alumni and other donors. Many of these items are hung in the James B. Duke library for students attending the school to enjoy as part of their educational experience.
Intended Uses of Endowment Funds	Schedule D, Part V, Line 4	The intended uses of the University's endowment funds are to fund scholarships, professorships, professional development and maintenance
Liability for Uncertain Tax Position (ASC 740)	Schedule D, Part X, Line 2	On July 1, 2007, the University adopted the provision of (ASC), Accounting for Uncertainty in Income Taxes an interpretation of ASC Statement No 109 (FIN 48) FIN 48 addresses the accounting for uncertainty in income taxes recognized in an entitys financial statements and prescribes a threshold of morethan-likely-than not for recognition and derecognition of tax provisions taken or expected to be taken in a tax return FIN 48 also provides guidance on measurement, classification, interest and penalties, and disclosure
Supplemental Description - Other	Schedule D, Part XII, Line 2d	Reclass Grants to students -\$7,322,465
Supplemental Description - Other	Schedule D, Part XII, Line 4b	Reclass Bookstore COGS (\$1,195,718) Reclass Special Event Expense (\$208,526) Reclass Special Event Revenue \$257,675
Supplemental Description - Other	Schedule D, Part XIII, Line 2d	Reclass Bookstore COGS \$1,195,718 Reclass Special Event Expense \$208,526 Reclass Special Event Revenue (\$257,675)
Supplemental Description - Other	Schedule D, Part XIII, Line 4b	Reclass Grants to students \$7,322,465

**Employer identification number** 

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

# **Schools**

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ. OMB No 1545-0047

2011

Inspection

Johnson C Smith University 25-0983069 Part I YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II 3 Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d Yes d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? Νo 5e f Use of facilities? 5f Νo g Athletic programs? Νo 5g h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II

6a Does the organization receive any financial aid or assistance from a governmental agency?

7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

**b** Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either line 6a or line 6b, explain on Part II

6a

Yes

Yes

Νo

#### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
Publication of Racially Nondiscriminatory Policy	Schedule E, Part I, Line 3	The university publishes its racially nondiscrimination policy in students and employees handbooks which are available to the general community it serves
Government Assistance	Schedule E, Part I, Line 6a	THE UNIVERSITY IS A PARTICIPANT IN THE DEPARTMENT OF EDUCATION TITLE 4 PROGRAM, DIRECT LOANS THE UNIVERSITY ALSO RECEIVES VARIOUS FEDERAL AND STATE GRANTS INCLUDING PELL, SEOG, TEACH, AND TITLE 3

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493134038803

OMB No 1545-0047

2011

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# SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

**Statement of Activities Outside the United States** 

► Attach to Form 990. ► See separate instructions.

Name of the organization Johnson C Smith Universit **Employer identification number** 

onn	ison C Smith University				25-0983069	
Pa	"Yes" to Form 990, Pa			he United States. Co		ation answered
1	For grantmakers. Does the	•		s to substantiate the	amount of the grants (	or
	assistance, the grantees' elig					
	the grants or assistance?					│ Yes
2	<b>For grant makers.</b> Describe in Pa United States	rt V the organiz	ation's procedur	es for monitoring the use	e of grant funds outside th	ne
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed )	)		
	<b>(a)</b> Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	<b>(f)</b> Total expenditures for region/investments in region
	Central America and the			Investments		5,979,000
	Carıbbean					
	Sub-total					5,979,000
t	Total from continuation sheets					

c Totals (add lines 3a and 3b)

5,979,000

Part	Part IV, lı	ne 15, for any					plete if the organiza received more than		
•	n) Name of ganization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
-									
-									
-									
-									
-									
-									
-									
-									
-									
-									
-									
-									
_									
2 E	enter total nun ax-exempt by	nber of recipie the IRS, or fo	ent organizations lis or which the grante	ted above that are i	recognized as chari ovided a section 50:	ties by the foreign o 1(c)(3) equivalency	country, recognized letter	as . 🟲	
3 E	nter total nun	nber of other o	organizations or en	tities					· (Farra 000) 2011

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
-							

## Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	<b>~</b>	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	<b>~</b>	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	굣	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	<u> </u>	Yes	Γ	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	্য	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	굣	Νo

Schedule F (Form 990) 2011

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 25-0983069

Name: Johnson C Smith University

Schedule F (Form 990) 2011

Page **5** 

#### Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

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As Filed Data -

DLN: 93493134038803

**Employer identification number** 

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

licensing

Name of the organization

Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Johr	ison C Smith University					25-0983069			
Pa	rt I Fundraising Ac	<b>tivities.</b> Complet	e if the d	organiza	tion answered "Yes"	to Form 990, Part IV	', line 17.		
1	Indicate whether the organ	nization raised funds	through a	any of the	following activities Ch	eck all that apply			
а	Mail solicitations			e	e Solicitation of non-government grants				
b	<b>b</b> Internet and e-mail solicitations			f	☐ Solicitation of go	vernment grants			
c	c Phone solicitations			g	Special fundraisi	ng events			
d	In-person solicitations	5							
2a	Did the organization have or key employees listed in	•		•			Г <sub>Yes</sub> Г <sub>No</sub>		
ь 	If "Yes," list the ten highes to be compensated at leas								
(i) Name and address of individual or entity (fundraiser)		(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization			
			Yes	No					
			1						
Tota	ıl			<b>.</b>					

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(d) Total Events (Add col (a) through
			Arch of Triumph (event type)	(event type)	(total number)	col <b>(c)</b> )
₽	1	Gross receipts	257,675	5		257,675
Revenue	2	Less Charitable contributions	128,838			128,838
	3	Gross income (line 1 minus line 2)	128,837	,		128,837
	4	Cash prizes				
မှာ	5 Non-cash prizes		1,190			1,190
Expenses	6	Rent/facility costs	28,076	5		28,076
ă	7	Food and beverages	83,623	3		83,623
Direct	8	Entertainment	16,450			16,450
ā	9	Other direct expenses .	79,187	,		79,187
	10	Direct expense summary Add lir	nes 4 through 9 ın columr	n (d)		(208,526
	11	Net income summary Combine I	ines 3 and 10 in column (	(d)		-79,689
Par	t II	<b>Gaming.</b> Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	art IV, line 19, or rep	orted more than
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total gaming (Add col (a) through col (c))
œ	1	Gross revenue				
မ	2	Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes ┌ No	┌ Yes ┌ No	Г Yes Г No	
	7	Direct expense summary Add line	s 2 through 5 in column (	(d)		(
	8	Net gaming income summary Con	nbine lines 1 and 7 in col	umn (d)	🛌	
9 a	Is t	ter the state(s) in which the organiz	gaming activities in eac	h of these states?		· · F <sub>Yes</sub> F <sub>No</sub>
b 10a b	We	No," Explain	licenses revoked, suspei	nded or terminated during	g the tax year?	· · Fyes FNo

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Schedule I

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493134038803 OMB No 1545-0047

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

**Inspection** 

Name of the organization						Employer identification	on number
Johnson C Smith University						25-0983069	
Part I General Informatio	n on Grants and	l Assistance				•	
<ol> <li>Does the organization maintain the selection criteria used to aw</li> <li>Describe in Part IV the organization</li> </ol>	ard the grants or as	sistance?					ר Yes ┌
Part II Grants and Other A Form 990, Part IV, line Part IV and Schedule	e 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000.	Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
2 Enter total number of section 50	)1(c)(3) and governr	nent organizations list	ed in the line 1 table .				
3 Enter total number of other orga							

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Tuition and Fees	788	6,518,386			
(2) Room and Board	117	561,669			
(3) Books	51	40,541			
(4) Stipend	82	201,869			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Ident if ier	Return Reference	Explanation
Procedure for Monitoring Use of Grant Funds Inside US	Schedule I, Part I, Line 2	SCHOLARSHIPS ARE GRANTED TO STUDENTS BASED ON ACADEMIC MERIT, ATHLETIC MERIT AND ACADEMIC DISCIPLINE STUDENT LOANS ARE AWARDED BASED ON FEDERAL ELIGIBILITY GUIDELINES AS PROVIDED BY THE US DEPARTMENT OF EDUCATION DIRECT LENDING PROGRAM STUDENT ATHLETICS MUST FOLLOW THE RULES SET FORTH BY THE NCAA ONCE A SCHOLARSHIP HAS BEEN AWARDED, THE UNIVERSITY CHECKS THE RECIPIENTS' GRADE POINT AVERAGE AT THE END OF EACH SCHOOL YEAR TO DETERMINE IF THEY ARE MEETING THE ACADEMIC STANDARD SET FORTH BY THE SCHOOL OR DONOR THE FINANCIAL AID OFFICE AT JOHNSON C SMITH UNIVERSITY IS RESPONSIBLE FOR CHECKING EACH ACADEMIC SCHOLARSHIP RECIPIENT'S GRADES BEFORE SCHOLARSHIPS ARE AWARDED FOR THE NEXT SCHOOL YEAR STUDENTS NOT MEETING SAP (SATISFACTORY ACADEMIC PROGRESS) WILL LOSE THEIR ACADEMIC SCHOLARSHIPS FOR NEEDS BASED SCHOLARSHIPS AND GRANTS, THE PARENTS OF THE RECIPIENTS ARE REQUIRED TO SUBMIT A COPY OF THE TAX RETURN EACH YEAR TO THE FINANCIAL AID OFFICE BEFORE NEW NEEDS BASED SCHOLARSHIPS ARE AWARDED STUDENTS RECEIVING ATHLETIC SCHOLARSHIPS MUST MAINTAIN A 2 0 OR HIGHER GRADE POINT AVERAGE AND MUST PASS AT LEAST 6 CREDIT HOURS IN THE FALL SEMESTER AND 24 CREDIT HOURS FOR THE SCHOOL YEAR THE ATHLETICS COMPLIANCE COORDINATOR CHECKS THE GRADE REPORT FOR EACH STUDENT ATHLETE EACH STUDENT ATHLETE EACH STUDENT ATHLETE SARDER REPORT IS EXAMINED AT THE END OF THE SEMESTER TO SEE IF HE OR SHE IS MEETING THE SET STANDARDS IF THEY ARE NOT MEETING STANDARDS, THEY WILL LOSE THEIR SCHOLARSHIPS FOR ALL SCHOLARSHIPS AND GRANTS, IF A STUDENT WITHDREW FROM THE UNIVERSITY BEFORE COMPLETING 60 PERCENT OR MORE OF A SEMESTER, THEIR FINANCIAL AID INCLUDING INTERNAL SCHOLARSHIPS ARE
		PRORATED BASED THE R2T4 (RETURN OF TITLE 4 FUNDS) CALCULATION

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DLN: 93493134038803

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Johnson C Smith University 25-0983069 Part I Questions Regarding Compensation Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No." complete Part III to explain Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Yes Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee ✓ Written employment contract Compensation survey or study Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? 5a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo Any related organization? 6Ь Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(1) Rohald Lee Carter (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0									
(1) Rolland Lee Carter (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(A) Name		(i) Base (ii) Bonus & (iii) Other reportable		other deferred			reported in prior Form 990 or	
(1) Gerald Eriector (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(1) Ronald Lee Carter	(I) (II)	196,199	l '	· ·	0	14,238		
	(2) Gerald L Hector		163,014	_	_	0	29,145 0	192,159 0	
	(3) Elfred Pınkard		175,325 0			0			

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
3	Part I, Line 1a	THE PRESIDENT OF THE UNIVERSITY HAS IN HIS CONTRACT SEVERAL ITEMS THAT PERTAIN TO HIS JOB FUNCTION AT THE UNIVERSITY HE RESIDES IN UNIVERSITY OWNED PROPERTY OFF CAMPUS, AS IS TYPICAL FOR HIS POSITION AS UNIVERSITY PRESIDENT THE FAIR MARKET VALUE OF PERSONAL USE OF THE PROPERTY IS CALCULATED AND FULLY TAXED TO HIM AS PART OF HIS COMPENSATION IN HIS W-2
	,	THE UNIVERSITY ALSO PAYS A CLUB MEMBERSHIP FEE FOR THE PRESIDENT TO CONDUCT BUSINESS THIS MEMBERSHIP IS USED ONLY FOR BUSINESS ACTIVITIES AND NOT FOR ANY PERSONAL BENEFIT TO HIM

Schedule J (Form 990) 2011

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#### OMB No 1545-0047 **NonCash Contributions**

Department of the Treasury

Internal Revenue Service

Name of the organization Johnson C Smith University

**SCHEDULE M** 

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Inspection **Employer identification number** 

					25-0983069			
Pa	Types of Property	T	T	T				
		(a) Check ıf applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	<b>(d</b> Method of d contribution	etermı	_	
1	Art—Works of art	Х	2	5,500	Fair Market Value			
2	Art—Historical treasures .							
_	Art—Fractional interests							
	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .							
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles	Х	1	14,000	Fair Market Value			
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ► ()							
26	O ther ►()							
	O ther ►()							
	O ther ► ()							
29	Number of Forms 8283 received for which the organization compl		=		29			1
30a	During the year, did the organiza	ition receiv	e by contribution any prope	erty reported in Part I, lines	1-28 that it		Yes	No
	must hold for at least three year	s from the o	date of the initial contribution	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
ь	If "Yes," describe the arrangeme	ent in Part 1	II					
31	Does the organization have a gif	tacceptand	ce policy that requires the r	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell i	non-cash	32a		Νo
Ь	If "Yes," describe in Part II							
33	If the organization did not report	revenues i	n column (c) for a type of p	roperty for which column (a	) is checked,			
	describe in Part II							ļ

Page **2** 

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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DLN: 93493134038803

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization Johnson C Smith University	Employer identifi	cation number
· ·	25-0983069	

ldentifier	Return Reference	Explanation
Delegation of Authority to the Executive Committe	Form 990, Part VI	In accordance with our By Law's, the executive committee has the following powers. Execution of all of the power and authority of the Board of Trustees in the management and control of the property and affairs of the University when the Board of Trustees is not in session. Members of the executive committee shall be 1.) Chairman of the Board of Trustees, 2.) the Vice Chairman of the Board of Trustees, 2.) the Secretary of the Board of Trustees, 4.) all Committee Chairmen, 5.) the President of the University, 6.) The Treasurer of the University, 7.) the University Counsel, ex officio, and 8.) the past Chairman of the Board of Trustees for one (1) years following the election of a new Chairman. The minutes of each meeting of the Executive Committee shall be presented to and reviewed by the board of trustees at its next regular meeting.

ldentifier	Return Reference	Explanation
Form 990 Review Process	Form 990, Part VI, Line 11b	The University's process for reviewing the IRS Form 990 is as follows (1) The Vice President of Business and Finance completes a detailed review of the form and discusses the form with the University's outside tax advisors, Grant Thornton and with the University's Accounting and Budget Manager (2) After the Vice President has completed his review and obtained answers to all his questions, a copy of the form is issued to the President of the University and the Budget and Finance Committee of the Board of Trustees for a second review All review questions are addressed and any necessary changes are incorporated into the final version of the form 990. The full board of directors is provided a copy of the form 990 prior to filing

ldentifier	Return Reference	Explanation
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c	The members of the Board of Trustees each year renew their commitment to the conflict of interest policy. The affirming notices and signatures for each year is kept with the Secretary of the Board of Trustees. The commitment each year is also noted in the minutes to the Board of Trustees meetings.

ldentifier	Return Reference	Explanation							
Process for Determining Compensation	Form 990, Part VI, Line 15a & 15b	The Vice Chairman of the Board of Trustees is the Chairman of the Compensation Committee. The members of that committee review the compensation of the President each year. The President is given an evaluation that is filed with the Board of Trustees. The committee utilizes market data, and other factors to determine the compensation of the President of the University. Compensation of other officers or key employees at the university are determined by the university's president based on market rate.							

ldentifier	Return Reference	Explanation
How Documents are Made Available to the Public	' ' '	The University will provide information in regards to its annual audit and other documents upon request

ldentifier	Return Reference	Explanation		
Other Changes in Net Assets	Part XI, Line 5	Unrealized loss - (318,693)		

## **Additional Data**

Software ID: Software Version:

**EIN:** 25-0983069

Name: Johnson C Smith University

## Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program serv	ices				
(Code Public Service	) (Expenses \$	1,360,316	ıncludıng grants of \$	) (Revenue \$	)
(Code Student Assistance	) (Expenses \$	7,322,465	including grants of \$	7,322,465 ) (Revenue \$	)

#### Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

		e Accompnishments (See the Instru	ctions)	
(Code	) (Expenses \$	6,243,338 including grants of \$	) (Revenue \$	6,984,718 )
Room and Board				

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors										
<b>(A)</b> Name and Title	(B) Average hours	erage Position (check all Reportable Reportable compensation compensation							compensation	<b>(F)</b> Estimated amount of other compensation
	week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Steven L Boyd Trustee	1 0	Х						0	0	0
Melva Wilson Costen Trustee	1 0	Х						0	0	0
J Porter Durham Jr Trustee	1 0	Х						0	0	0
Parran L Foster III Trustee Chairman	1 0	Х		х				0	0	0
Thomas Baldwin Trustee	1 0	Х						0	0	0
Cameron M Harris Trustee	1 0	Х						0	0	0
J Frank Harrison III Trustee	1 0	Х						0	0	0
Tom Barnhardt Trustee	1 0	Х						0	0	0
Shirley Hughes Trustee	1 0	Х						0	0	0
Argie Knox Johnson Trustee Secretary	1 0	Х		х				0	0	0
Keven Henry Trustee	1 0	Х						0	0	0
Mıchael Jones Trustee	1 0	Х						0	0	0
Patricia Morton Trustee	1 0	Х						0	0	0
Monroe Miller Trustee Vice Chair	1 0	Х		х				0	0	0
Tamı Sımmons Trustee	1 0	Х						0	0	0
Gregory W Norwood Trustee	10	Х						0	0	0
Richard J O sborne Trustee	1 0	Х						0	0	0
O bie Patterson Trustee	10	Х						0	0	0
John B Stedman Jr Trustee	1 0	Х						0	0	0
McKınley Washıngton Jr Trustee	10	Х						0	0	0
James Woodward Trustee	1 0	х						0	0	0
Grover Smith Trustee	1 0	х						0	0	0
Linett Fox Assistant Professor of Mgmt	40 0	х						73,262	0	8,622
Ronald Lee Carter President	40 0			х				233,647	0	14,238
Gerald L Hector Vice President - Finance	40 0			x				163,014	0	29,145

# Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	(C) Position (check all that apply)						(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Elfred Pınkard Executive Vice President	40 0			х				175,325	0	5,861
Joy E Paige Vice President - Development	40 0					x		138,408	0	7,574
Magdy Attia Dean of STEM	40 0					x		132,680	0	16,264
Olivia Diane Bowles Assistand VP GSPAR	40 0					x		125,660	0	10,253
Patrica Ann Roberson-Saunders Instructor	40 0					х		111,100	0	983
Hang Chen Professor	40 0					×		110,009	0	7,549