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Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

2011

OMB No 1545-0047

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

07/01, 2011, and ending 06/30, 20 12 A For the 2011 calendar year, or tax year beginning D Employer identification number C Name of organization B Check if applicable TAPESTRY HEALTH SYSTEMS, INC. 23-7303142 Address Doing Business As E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite Name chang 296 NONOTUCK STREET, 2ND FLOOR (413) 586-2016 City or town, state or country, and ZIP + 4 10,589,367. Amended return FLORENCE, MA 01062 G Gross receipts \$ Application pending F Name and address of principal officer LESLIE T. LAURIE H(a) is this a group return for Yes 296 NONOTUCK STREET, 2ND FLOOR FLORENCE, MA 01062 H(b) Are all affiliates included? If "No," attach a list (see instructions) X | 501(c)(3) 501(c) (4947(a)(1) or Tax-exempt status) (insert no) Website: ► WWW.TAPESTRYHEALTH.ORG H(c) Group exemption number L Year of formation 1973 M State of legal domicile MA X Corporation Form of organization Other > Summary Part I Briefly describe the organization's mission or most significant activities TO ADDRESS THE IMMEDIATE HEALTH NEEDS AND LONG-TERM WELLNESS OF INDIVIDUALS, FAMILIES AND COMMUNITIES AND TO PROVIDE ADVOCACY AND SERVICES TO ALL PEOPLE. 2 Check this box | If the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) 14. Number of independent voting members of the governing body (Part VI, line 1b) 4 157. Total number of individuals employed in calendar year 2011 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 6 47. 0 7a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, line 34 . . . Prior Year **Current Year** 386,791 374,136. Contributions and grants (Part VIII, line 1h) 10,580,944 10,204,298. Program service revenue (Part VIII, line 2g) 1,083 1,589. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 19,945 9,344. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 10,988,763. 10,589,367. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 13 Benefits paid to or for members (Part IX, column (A), line 4) 14 4,594,905. 4,321,779. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ▶_____ 6,224,640. 6,156,992. Other expenses (Part IX, column (A), lines-11a-11d, 11f-24e) Total expenses Add lines 13-17 (must equal Partix column (A) June 25) 10,819,545. 10,478,771. 169,218. 110,596. Revenue less expenses Subtract line 18 from line 12 ျပ္တ **Beginning of Current Year End of Year** 1,156,920 1,146,800. Total assets (Part X, line 16) 20 C 1,701,014 1,573,886. 21 Total liabilities (Part X, line 26) -544,094. -427,086. 22 Net assets or fund balances Subtract line 21/from line 20 Signature Block Under penalties of perjury, I deglare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer other than officer is based on all information of which preparer has any knowledge Sign Here Type or print name Date Preparer's signature Print/Type preparer's name Check Paid 11-76-12 self-employed P00068001 BETTY JANE BOURDON Preparer Firm's name LESTER HALPERN & 04-2653334 COMPANY P.C. Firm's EIN **Use Only** Firm's address > 14 BOBALA ROAD HOLYOKE MA 01040 413-536-3970 Phone no May the IRS discuss this return with the preparer shown above? (see instructions) X | Yes

Form 990 (2011)

Form 990 (2011)	Page
Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III	
Briefly describe the organization's mission	
TO ADDRESS THE IMMEDIATE HEALTH NEEDS AND LONG-TERM WELLNESS OF	
INDIVIDUALS, FAMILIES, AND COMMUNITIES, AND TO PROVIDE ADVOCACY	AND
SERVICES TO ALL PEOPLE, WITH EMPHASIS ON THOSE WHO ARE	·
DISENFRANCHISED, ESPECIALLY WOMEN AND YOUTH.	
2 Did the organization undertake any significant program services during the year which were prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O	Yes X N
3 Did the organization cease conducting, or make significant changes in how it conduct services?	
If "Yes," describe these changes on Schedule O Describe the organization's program service accomplishments for each of its three larges' expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are grants and allocations to others, the total expenses, and revenue, if any, for each program service.	e required to report the amount
4a (Code:) (Expenses \$ 2,702,681. including grants of \$ 0) (Retention HEALTH SERVICES: TAPESTRY HEALTH IS THE SOLE PROVIDER OF	venue \$ 3,168,609.)
FEDERALLY-FUNDED REPRODUCTIVE HEALTH CARE AND FAMILY PLANNING	
SERVICES IN WESTERN MASSACHUSETTS. THE AGENCY PROVIDES	
COMPREHENSIVE REPRODUCTIVE HEALTH CARE TO MORE THAN 10,000 PEOF	
EACH YEAR. NEARLY ALL OF THESE PEOPLE ARE FEMALE (88.70%); NEA	
ALL ARE YOUNG, WITH 81.30% OF THE PEOPLE SERVRED BEING AGED 29	
LESS; AND NEARLY ALL ARE ECONOMICALLY DISADVANTAGED, WITH 89.20) <u>*</u>
OF THE PEOPLE SERVED LIVING BELOW 200% OF THE FEDERAL POVERTY	
GUIDELINES.	
WOMEN INFANTS & CHILDREN (WIC): MORE THAN 6,000 RESIDENTS ARE SERVED BY TAPESTRY HEALTH'S SPRINGFIELD NORTH WIC PROGRAM, A MAJORITY OF WHOM ARE MEMBERS OF THE REGION'S SIZEABLE LATINA/LATINO COMMUNITY. THE SERVICES OFFERED INCLUDE OUTREACH, NUTRITION EDUCATION, NUTRITION ASSESSMENTS, NUTRITIONAL SUPPLEMENTS, AND ACCESS TO HEALTHY FOODS AVAILABLE AT COMMUNITY GROCERY STORES AND FARMERS' MARKETS.	
4c (Code) (Expenses \$1,698,681. including grants of \$0) (Regard to the content of the con	venue \$)
Ad Other program services (Describe in Schedule O.)	
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$ 4e Total program service expenses ▶ 9,362,173.)

Part	IV Checklist of Required Schedules			
•			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	_1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If		1	
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part N	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	* \$		
	VII, VIII, IX, or X as applicable	\$ 7. X		177
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
	Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	l		
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"			
	complete Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	ŀ		
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			**
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and N	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			4,
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	1		ν,
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	1		١
	If "Yes," complete Schedule G, Part III	19	ļ	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		_X
<u>b</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	oxdot	

Part	Checklist of Required Schedules (continued)			
	•		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
27 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		Х
		24b		
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			v
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	ĺ		
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
b	Schedule L. Part N	28b		х
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			-
С	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
		29		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	23		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30	ļ	x
	conservation contributions? If "Yes," complete Schedule M	30		 ^`
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	۱.,		x
	Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"		·	
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			١.,
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	<u> </u>	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	IV, and V, line 1	34	<u> </u>	X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
3 <i>1</i>	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
		37		x
••	Part VI	\ <u>``</u>		† <u></u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	38	x	
	19? Note. All Form 990 filers are required to complete Schedule O	1 20		(2011)

Par				
	Check if Schedule O contains a response to any question in this Part V	· · ·		لبلخ
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	,	,	
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1	, , , ,	7. W. C.
Ç	Did the organization comply with backup withholding rules for reportable payments to vendors and		<u></u>	2
	reportable gaming (gambling) winnings to prize winners?	1 c	X 288	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		1	* 12 W
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 25		<u>v</u>	<u> </u>
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	A MITT
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		7-1-13	X
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		_^
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	_3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4.		X
	account)?	4a	* 製	M.
b	If "Yes," enter the name of the foreign country	20	· 、~答	
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	5a		X
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5b	-	X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	-		
Va	organization solicit any contributions that were not tax deductible?	6a		x
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	Y-24	(<u>f</u>)	(3)
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods		74.	100
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	3	27% <u>5</u>	.3894
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		-
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	123. A.	100
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			13.
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	8		- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	organization, have excess business holdings at any time during the year?	r	1987	. r. A. A.
9 a	7.0	9a	<u></u>	
	Did the organization make a distribution to a donor, donor advisor, or related person?	9 b		
10	Section 501(c)(7) organizations. Enter	23.00 2.00 2.00	2	\$
	Initiation fees and capital contributions included on Part VIII, line 12		e de la companya de l	
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			(2,0
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			14
b	Gross income from other sources (Do not net amounts due or paid to other sources			2) 2) 2) 3)
	against amounts due or received from them)	<u> </u>		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ļ	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			3.5
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		€ . 5.	100
а	Is the organization licensed to issue qualified health plans in more than one state?	13a	<u> </u>	
	Note. See the instructions for additional information the organization must report on Schedule O		1 2 2 Po	
b	Enter the amount of reserves the organization is required to maintain by the states in which			
_	the organization is licensed to issue qualified health plans			
		14a	1 . 4 . 9 .	X
	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	 	

Form 990 (2011) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions. Х Check if Schedule O contains a response to any question in this Part VI........... Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year If there are . . material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 14 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Х Did the organization delegate control over management duties customarily performed by or under the direct 3 Х 3 supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . X 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 X 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7 a Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Х 8a 8ь Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No Х 10a b If "Yes." did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give X 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X 12c Х 13 Did the organization have a written whistleblower policy?............. 13 14 Did the organization have a written document retention and destruction policy?...... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Х 16a b If "Yes." did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶_MASSACHUSETTS 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website | X | Another's website Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year State the name, physical address, and telephone number of the person who possesses the books and records of the 20

Form 990 (2011)

organization ▶LESLIE T. LAURIE 296 NONOTUCK STREET, 2ND FLOOR FLORENCE, MA 01062

Form	990	(2011)	١

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Dana	7

Part VII ' Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor	any related	orga	nıza	tion	co	mpen	sate	ed any current offic	er, director, or trus	stee
(A) Name and Title	(B) Average hours per week (describe hours for	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) LESLIE T. LAURIE										
PRESIDENT/CEO	40.00	х		х				106,914.	0	22,219.
(2) SATU ZOLLER										
CHAIR	1.00	Х		Х			l	0	0	0
(3) BEVERLY DWIGHT VICE CHAIR	1.00	х		х				0	0	0
(4) JACK STONE TREASURER	1.00	х		х				0	0	0
(5) MERRY NASSER, ESQ.										
CLERK	1.00	Х		Х	_			0	0	0
(6) JOYCE S. BERNSTEIN DIRECTOR	1.00	х						0	0	0
	1.00	х						0	0	0
(8) JUDITH FONSH DIRECTOR	1.00	х						0	0	0
(9) MICHELLE MARTONE DIRECTOR	1.00	х						0	0	0
(10) JULIE POKELA DIRECTOR	1.00	х						0	0	0
(11) ELIZABETH STONE DIRECTOR	1.00	х			-			O	o	0
(12) SAM TOPAL, M.D. DIRECTOR	1.00	х				_		0	0	0
(13) RUTH FESSENDEN DIRECTOR	1.00	х						0	0	0
(14) MICHELLE JOFFROY DIRECTOR	1.00	х						0	0	

JSA 1E1055 2 000

Part VII Section A. Officers, Directors, T	rustees, Ke	y En	plo	ye	es,	and I	lig	hest Compensat	ed Employee	s (c	ontinued)
• (A) Name and title	(B) Average hours per week (describe	(do not check more than box, unless person is both officer and a director/trus					an ee)	(D) Reportable compensation from the	(E) Reportable compensation related organization	n from	(F) Estimated amount of other compensation
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MI		from the organization and related organizations
15) MICHAEL S. GERMANI											
CFO	40.00	ļ		X			L	91,576.		0	7,675
		├	\Box		_						
		1									
					-	 	 -				
					L		L				·
				_							
			\vdash				 				
								_			
		ļ			ļ	<u> </u>	_				
	_	-			-						
1b Sub-total							•	106,914.		0	22,219
c Total from continuation sheets to Part VII,	Section A .							91,576. 198,490.		0	7,675 29,894
 d Total (add lines 1b and 1c) Total number of individuals (including but no reportable compensation from the organization) 	ot limited to t	hose					o re	<u> </u>		<u> </u>	25,054
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche											Yes No
4 For any individual listed on line 1a, is the organization and related organizations individual.	greater thar	portat	ole c 50,0	om 007	per ? //	nsatio "Yes	n a s,"	nd other compens	sation from the	e :h	4 X
5 Did any person listed on line 1a receive for services rendered to the organization? If											5 X
Section B. Independent Contractors											
 Complete this table for your five highest co compensation from the organization Repor year 	ompensated i t compensat	indepo ion fo	ende r the	ent ca	con	tracto dar ye	ear e	that received more ending with or with	than \$100,0 hin the organia	00 o zatioi	f n's tax
(A) Name and business	address	_						(B) Description of se	ervices	C	(C) ompensation
NONE				-	-		+				
			_				Ŧ				
							+			-	
2 Total number of independent contractors more than \$100,000 in compensation from				nite	d to	o thos	se I	listed above) who	received ***	*. **	
JSA 15 1055 2 000				_							Form 990 (20

Pai	rt ∬ll	Statement of Revenue					
**************************************	•			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Grants	1a b	Federated campaigns 1a Membership dues 1b				A. A.	7
tributions, Gifts, Grants Other Similar Amounts	c d	Fundraising events 1c Related organizations 1d Government grants (contributions) 1e			· *		
Contributions, and Other Sim	f	All other contributions, gifts, grants, and similar amounts not included above . 1f	374,136.				
ပိုင်္ခ	l h	Noncash contributions included in lines 1a-1f \$ Total. Add lines 1a-1f		374,136.			,
_ne			Business Code		, , , , , , , , , , , , , , , , , , ,		.g. 18-13
Program Service Revenue	2 a	CLIENT FEES	624100	420,132.	420,132.		
8	Ь.	DEPT OF HEALTH AND HUMAN SERVICES	624100	1,919,846.	1,919,846.		
vice	c	DEPT OF PUBLIC HEALTH CONTRACTS	624100	3,400,807.	3,400,807.		
Ser	d	DEPARTMENT OF PUBLIC HEALTH - WIC VOUCHE	624100	3,937,385.	3,937,385.		
ᇤ	e	MEDICAID	624100	479,506.	479,506.	_	
ogra	f	All other program service revenue	624100	46,622.	46,622.		
<u> </u>	g	Total. Add lines 2a-2f	<u></u> ▶	10,204,298.		in the care	
	3	Investment income (including dividends, interest other similar amounts)		1,589.			1,589.
	4	Income from investment of tax-exempt bond p	roceeds	0			
	5	Royalties · · · · · · · · · · · · · · · · · · ·	(II) Personal				1972. ^ ~ · · · · · · · · · · · · · · · · · ·
	6a	Gross rents	(ii) i ci soriai			el in eco	
	0	Less rental expenses					
	ء ا	Rental income or (loss) L	<u> </u>			2.30	
	"	Net rental income or (loss)	(II) Other	1. 44 11 12 12 12 13 14 15 15 15 15 15 15 15 15 15 15 15 15 15			146 J
	7a	Gross amount from sales of assets other than inventory	(1) 0 1101				
	ь	Less cost or other basis and sales expenses Gain or (loss)					
	ď	Net gain or (loss)		0			
enne	8 a	Gross income from fundraising events (not including \$			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Other Revenue		of contributions reported on line 1c) See Part IV, line 18 a			, ****		, , ,
ţ	b	Less direct expenses b		0	regarity , Gara.		- K\"-
0	9 a	Net income or (loss) from fundraising events. Gross income from gaming activities. See Part IV, line 19	· · · · · · · · · · · · · · · · · · ·	7 × × × × × × × × × × × × × × × × × × ×)#
	b c	Less direct expenses b Net income or (loss) from gaming activities		0			<u> </u>
	10a			4 37 X	٠ ي ٠	<i>*</i> :	4
	ь	returns and allowances a Less cost of goods sold b					
	_	Net income or (loss) from sales of inventory	<u></u>	0			
		Miscellaneous Revenue	Business Code	4	48'		3
	11a	MISCELLANEOUS	624100	9,344.	9,344.		
	Ь						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d		9,344.	1/32 1/37 1 1/21		- : x * ** !
	12	Total revenue. See instructions		10,589,367.	10,213,642.		1,589.

Part IX Statement of Functional Expenses

Section $50\dot{1}(c)(3)$ and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a response	onse to any question in	this Part IX	<u></u>	<u></u>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21 .	00			
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22	0			
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			<u>.</u>
5	Compensation of current officers, directors, trustees, and key employees	244,791.		244,791.	
6	Compensation not included above, to disqualified				
•	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	o			
7	Other salaries and wages	3,405,136.	2,998,591.	389,176.	17,369.
8	Pension plan accruals and contributions (include section				
	401(k) and 403(b) employer contributions)	o			
9	Other employee benefits	314,545.	289,720.	22,958.	1,867.
10	Payroll taxes	357,307.	266,891.	89,078.	1,338.
11	Fees for services (non-employees)				
	Management	0			
b	Legal	19,475.	855.	18,620.	
c	Accounting	33,070.		33,070.	
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			-
f	Investment management fees	0			
g	Other	546,184.	540,840.	5,119.	225.
12	Advertising and promotion	0			
13	Office expenses	718,094.	565,908.	88,874.	63,312.
14	Information technology	0			
15	Royalties	0			
16	Occupancy	658,733.	589,665.	63,881.	5,187.
17	Travel	97,107.	72,919.	23,911.	277.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0	_		
19	Conferences, conventions, and meetings	0			
20	Interest	37,433.	2,098.	35,335.	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	38,267.	31,793.	6,474.	
23	Insurance	50,857.	45,121.	5,367.	369.
24	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O)				
_	WIC VOUCHERS	3,937,385.	3,937,385.		
b	BAD DEBT	20,387.	20,387.		
C					
d					
	All other expenses				
	Total functional expenses. Add lines 1 through 24e	10,478,771.	9,362,173.	1,026,654.	89,944.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundraising solicitation Check here				
15.4	following SOP 98-2 (ASC 958-720)	0		<u></u>	
JSA 1E10	052 1 000				Form 990 (2011)

art X	` Balance Sheet			
•		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	43,423.	. 1	9,040
2	Savings and temporary cash investments	49,306.	. 2	156,456
3	Pledges and grants receivable, net	23,196.	. 3	22,80
4	Accounts receivable, net	790,598.	. 4	729,89
5	Receivables from current and former officers, directors, trustees,	kev		
	employees, and highest compensated employees Complete Part	*		
6	Schedule L Receivables from other disqualified persons (as defined under se 4958(f)(1)), persons described in section 4958(c)(3)(B), and contrib employers and sponsoring organizations of section 501(c)(9) volu employees' beneficiary organizations (see instructions)	ction uting	5	
7	Notes and loans receivable, net		7	
7 8	Inventories for sale or use	25,190.	8	27,60
9	Prepaid expenses and deferred charges	• • • ——————		27,29
10a	Land, buildings, and equipment cost or	• • • • • • • • • • • • • • • • • • • •		
	other basis. Complete Part VI of Schedule D 10a 649,	965.		
h		073. 100,160.	100	61, 89
11	Investments - publicly traded securities			71,25
12	Investments - other securities See Part IV, line 11		12	,1,23
13	Investments - program-related See Part IV, line 11		13	
14		• • • — — — — — — — — — — — — — — — — —	14	
15	Intangible assets			40,56
1	Other assets See Part IV, line 11	• • • — — — — — — — — — — — — — — — — —		
16	Total assets. Add lines 1 through 15 (must equal line 34)			1,146,80 738,14
17	Accounts payable and accrued expenses	· · · <u> </u>		/38,14
18	Grants payable		18	
19	Deferred revenue		19	
20	Tax-exempt bond liabilities		20	
21 22	Escrow or custodial account liability. Complete Part IV of Schedu		21	-
22	Payables to current and former officers, directors, trustees,	· ·		
	employees, highest compensated employees, and disqualified per			,
'	Complete Part II of Schedule L	C	22	
23	Secured mortgages and notes payable to unrelated third parties		23	667,72
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third	1		
	parties, and other liabilities not included on lines 17-24) Complete Part		1	
-	of Schedule D	216,043.		168,01
26	Total liabilities. Add lines 17 through 25		26	1,573,88
	Organizations that follow SFAS 117, check here \blacktriangleright X and completines 27 through 29, and lines 33 and 34.	te		
27	Unrestricted net assets	-611,955.	27	-502,62
28	Temporarily restricted net assets	67,861.	28	75,54
29	Permanently restricted net assets	C	29	
27 28 29 30 31 32 33	Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34.			.,,,
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund	• • • • • • • • • • • • • • • • • • • •	31	
32	Retained earnings, endowment, accumulated income, or other funds	• • •	32	
, ,	, and the state of			
33	Total net assets or fund balances	-544,094.	33	-427,08

Form **990** (2011)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

the Single Audit Act and OMB Circular A-133?

Х 3a

3b

' SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

3) organization or a section

2011
Open to Public

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

Name of the organization
TAPESTRY HEALTH SYSTEMS

Employer identification number 23-7303142

	201	THE THE PERSON OF THE PERSON O			-			110						
_	rt l			(All organizations mu						ictions				
The	orga	•		cause it is (For lines 1 thi	_		_							
1	Ш	•	•	association of churches of		ed in s	ection	170(b)(1)(A)(i)	•				
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)												
3	Ш			ervice organization descri										
4		A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the												
	hospital's name, city, and state													
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in												
		section 170(b)(1)(A	A)(iv). (Complete P	art II)										
6		A federal, state, or	local government	or governmental unit des	cnbed i	ın sect	ion 170)(b)(1)(<i>i</i>	4)(v).					
7	X	An organization that	at normally receive	es a substantial part of its	s supp	ort fro	m a go	vernme	entai un	it or fro	m the	e gene	ral pu	plic
		described in sectio	n 170(b)(1)(A)(vi).	(Complete Part II)										
8		A community trust	described in secti e	on 170(b)(1)(A)(vi). (Com	plete F	art II)								
9		An organization that	at normally receive	es (1) more than 331/3%	of its	suppo	rt from	contrib	utions,	membe	ership	fees, a	and g	ross
				exempt functions - subj										
				ome and unrelated busi										
				e 30, 1975 See section										
10				ted exclusively to test for).				
11		•	•	rated exclusively for the	•	•					or to	o carry	out	the
		•	•	pported organizations de			-					-		
				es the type of supporting					-					
		a Type I	b Type				ally inte			d 🗌	7	e III - O	ther	
e			box. I certify that	the organization is not	contro	olied o	directly	or indi	rectly I	by one	or m	ore di	squal	ıfied
		-	-	gers and other than one										
		509(a)(1) or section				•	•		•					
f				n determination from the	e IRS	that it	ıs a T	vpe I. T	vpe II.	or Type	e III s	upport	ing	
Ī		organization, check						,	, ,	,,		• •	۱	
g	1	_		nization accepted any gift	or cor	ntributi	on from	anv of	the				٠. ١	
•	•	following persons?	occ, nec and organ					,						
			directly or indire	ectly controls, either alor	ne or t	oaethe	er with	person	s desc	ribed in	(ii)		Yes	No
		• • •	· ·	ly of the supported organ		-					()	11g(i)		
		(ii) A family memb										11g(ii)		
		• •	•	on described in (i) or (ii) a	bove?							11g(iii)		
ŀ		• •	* *	ut the supported organiza						• • • •		<u> </u>		
		ame of supported	(ii) EIN	(iii) Type of organization	T .	ls the	(v) Did y	ou notify	(vi)	s the		rii) Amo	unt of	
	(1)	organization	(, =	(described on lines 1-9	organiz	zation in		anızation	organiz	ation in	,,	suppo		
				above or IRC section (see instructions))	your go	listed in overning		l (i) of upport?	col (i) o	rganized US?				
				(ace manuchons)	Yes	No	Yes	No	Yes	No				
								 	† · · · · ·					
(A)														
	-						<u> </u>	 	<u> </u>			-		
(B)														
_														
(C)									<u> </u>					
<u></u>														
(D)				·										
(E)														
					<u> </u>	ļ								
Tot	al													
<u> </u>			<u> </u>											

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support								
Caler	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	378,962.	413,011.	458,153.	386,791.	374,136.	2,011,053.		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf								
3	The value of services or facilities furnished by a governmental unit to the organization without charge			· ·					
4	Total. Add lines 1 through 3	378,962.	413,011.	458,153.	386,791.	374,136.	2,011,053.		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)								
6_	Public support. Subtract line 5 from line 4	145 for		\$ 45.	for a second	· 7 · 6學(*) - 3 / 5 / 7 /	2,011,053.		
<u>Sec</u>	tion B. Total Support		-						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
7	Amounts from line 4	378,962.	413,011.	458,153.	386,791.	374,136.	2,011,053.		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,185.	1,669.	677.	1,083.	1,589.	6,203.		
9	Net income from unrelated business activities, whether or not the business is regularly carried on								
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) . ATCH. 1	1,150.	6,240.	19,136.	19,945.	9,344.	55,815.		
11	Total support. Add lines 7 through 10	17,000	Mak 12	, % , 5	A constitution		2,073,071.		
12	Gross receipts from related activities, etc. (see instructions).				12	53,054,879.		
13	First five years. If the Form 990 is a organization, check this box and stop here	for the organizat	tion's first, secor	nd, third, fourth,	or fifth tax ye				
Sec	tion C. Computation of Public Sup								
14	Public support percentage for 2011 (I	ine 6, column (f) divided by line	11, column (f))		14	97.01%		
15	Public support percentage from 2010	Schedule A, Pa	art II, line 14			15	%		
16a	331/3% support test - 2011. If the								
	this box and stop here. The organizate	ion qualifies as a	a publicly suppo	rted organizatio	n		▶ 🔀		
b	331/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization								
	10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization. 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.								
18	Private foundation. If the organization instructions	did not check	a box on line 13	, 16a, 16b, 17a	, or 17b, check	this box and see	▶ □		
						Schedule A (Form 99	00 or 990_E7\ 2011		

Part III
Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

	tion A. Public Support	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total	
_	ndar year (or fiscal year beginning in)	(a) 2007	(6) 2000	(6) 2009	(u) 2010	(e) 2011	(i) Total	
1	Gifts, grants, contributions, and membership fees						1	
•	received (Do not include any "unusual grants ")							
2	Gross receipts from admissions, merchandise							
	sold or services performed, or facilities							
	furnished in any activity that is related to the				1		}	
	organization's tax-exempt purpose	·	ļ		ļ			
3	Gross receipts from activities that are not an							
	unrelated trade or business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either paid							
	to or expended on its behalf			<u> </u>				
5	The value of services or facilities							
	furnished by a governmental unit to the		1					
	organization without charge						Ĺ	
6	Total. Add lines 1 through 5						,	
7 a	Amounts included on lines 1, 2, and 3							
	received from disqualified persons							
b	Amounts included on lines 2 and 3							
	received from other than disqualified		1]		ļ	
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year							
_	Add lines 7a and 7b			*-	-			
8	Public support (Subtract line 7c from							
•	line 6)							
eci	tion B. Total Support				·		<u> </u>	
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total	
9	Amounts from line 6,	(, 200)	(-,	(0, 0000	(4)		(1)	
-	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.		-					
h	Unrelated business taxable income (less		<u> </u>		 			
~	section 511 (taxes) from businesses							
	acquired after June 30, 1975						İ	
_					 	<u></u>	 -	
	Add lines 10a and 10b							
1	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on							
2	Other income Do not include gain or							
_	loss from the sale of capital assets				j		ļ	
	(Explain in Part IV)							
3	Total support. (Add lines 9, 10c, 11,							
•					1			
4	and 12) [the economication	unia first second	third fourth or	fifth tax year a	s a sastian FO1	(0)(3)	
4	-	-			·		· · · · · . r	
00	organization, check this box and stop here tion C. Computation of Public Sur			<u> </u>		· · · · · · · · · · · ·		
				mn (f))		45		
5	Public support percentage for 2011 (line 8					15		
6	Public support percentage from 2010 Sche			· · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	16		
	tion D. Computation of Investmen					T		
7	Investment income percentage for 2011 (li					17		
_	Investment income percentage from 2010							
	19a 331/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 331/3%, and							
8 9 a	331/3% support tests - 2011. If the or	3						
9 a	17 is not more than 331/3%, check th	is box and sto	p here The org	-			_	
9 a		is box and sto	p here The org	-			_	
9 a	17 is not more than 331/3%, check th	is box and sto anization did not	p here The org	line 14 or line 1	9a, and line 16 is	more than 331/	3 %, and	

Part IV
Supplemental Information. Complete this part to provide the explanations required by Part II, line 10;
Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDILE A DART I	SCHEDULE A, PART II - OTHER INCOME						
Combons A, TAKI	orman inco			•			
DESCRIPTION	2007	2008	2009	2010	2011	TOTAL	
MISCELLANEOUS	1,150.	6,240.	19,136.	19,945.	9,344.	55,815.	
TOTALS	1,150.	6,240.	19,136,	19,945.	9,344.	55,815.	

SCHEDULE D (Form 990)

1E1268 1 000

Supplemental Financial Statements ➤ Complete if the organization answered "Yes," to Form 990,

Schedule D (Form 990) 2011

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Nam	ne of the organization	Employer identification number			
TA	PESTRY HEALTH SYSTEMS, INC.	23-7303142			
Pa	Organizations Maintaining Donor Advised Funds or Other Similar Fund organization answered "Yes" to Form 990, Part IV, line 6	ds or Accounts. Complete if the			
	(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year				
2	Aggregate contributions to (during year)				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in writing that the assets he	eld in donor advised			
	funds are the organization's property, subject to the organization's exclusive legal contro				
6	Did the organization inform all grantees, donors, and donor advisors in writing that gran				
	only for charitable purposes and not for the benefit of the donor or donor advisor, or for				
	conferring impermissible private benefit?				
Pa	rt II Conservation Easements. Complete if the organization answered "Yes"				
1	Purpose(s) of conservation easements held by the organization (check all that apply)				
	Preservation of land for public use (e.g., recreation or education)	tion of an historically important land area			
		tion of a certified historic structure			
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualified conservation contributi	on in the form of a conservation			
	easement on the last day of the tax year.				
		Held at the End of the Tax Year			
а	Total number of conservation easements	2a			
b	Total acreage restricted by conservation easements	2b			
С	Number of conservation easements on a certified historic structure included in (a)	2c			
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	1			
	historic structure listed in the National Register	2d			
3	Number of conservation easements modified, transferred, released, extinguished, or te	rminated by the organization during the			
	tax year ▶				
4	Number of states where property subject to conservation easement is located ▶				
5	Does the organization have a written policy regarding the periodic monitoring, inspectio	n, handling of			
	violations, and enforcement of the conservation easements it holds?	····· Yes ☐ No			
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation	n easements during the year			
					
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easi	ements during the year			
	▶ \$				
8	Does each conservation easement reported on line 2(d) above satisfy the requirements				
	(ı) and section 170(h)(4)(B)(ii)?	Yes No			
9	In Part XIV, describe how the organization reports conservation easements in its revenu	e and expense statement, and			
	balance sheet, and include, if applicable, the text of the footnote to the organization's file	nancial statements that describes the			
	organization's accounting for conservation easements				
Pa	organizations Maintaining Collections of Art, Historical Treasures, or Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	other Similar Assets.			
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in works of art, historical treasures, or other similar assets held for public exhibition,	its revenue statement and balance sheet			
	public service, provide, in Part XIV, the text of the footnote to its financial statements tha	t describes these items			
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in	its revenue statement and balance sheet			
	works of art, historical treasures, or other similar assets held for public exhibition, public service, provide the following amounts relating to these items	education, or research in furtherance of			
(i) Revenues included in Form 990, Part VIII, line 1					
	(ii) Assets included in Form 990, Part X	▶\$			
2	If the organization received or held works of art, historical treasures, or other sim	ılar assets for financial gain, provide the			
	following amounts required to be reported under SFAS 116 (ASC 958) relating to these				
a	Revenues included in Form 990, Part VIII, line 1				
b	Assets included in Form 990, Part X				
ror	Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule D (Form 990) 2011			

Par	Organizations Maintaining Coll	ections of Art, Histo	orical Treasures, o	r Other Similar	Assets (continued)
3	Using the organization's acquisition, acce- collection items (check all that apply)	ssion, and other reco	rds, check any of th	e following that	are a significant use of its
а	Public exhibition	d	Loan or excha	nge programs	
b	Scholarly research	e	⊣ օս		
С	Preservation for future generations	s ∟	J		
4	Provide a description of the organization's		ain how they furthe	r the organization	's exempt purpose in Part
•	XIV			o.ga <u>-</u>	o oxompt parposs in Tart
5	During the year, did the organization solicit	or receive donations	of art. bictorical trace	ures or other simi	lar
	assets to be sold to raise funds rather than		•	3	
Do	· · · · · · · · · · · · · · · · · · ·				
Par	Escrow and Custodial Arranger line 9, or reported an amount or			iswered res to	Form 990, Partiv,
	Is the organization an agent, trustee, custod included on Form 990, Part X?				
b	If "Yes," explain the arrangement in Part XIV	/ and complete the fol	lowing table		
					Amount
	Beginning balance				
d	Additions during the year				
е	Distributions during the year				
f	Ending balance				
2a	Did the organization include an amount on	Form 990, Part X, line	21?		Yes No
b	If "Yes," explain the arrangement in Part XI\	/			
Par	Endowment Funds. Complete in	f the organization ar	nswered "Yes" to F	orm 990, Part IV	, line 10.
	(a) Cı	urrent year (b) Pro	or year (c) Two ye	ars back (d) Three	years back (e) Four years back
1 a	Beginning of year balance	· •			
b	Contributions		-		
С	Net investment earnings, gains,				
	and losses				
d	Grants or scholarships				
	Other expenditures for facilities .				
_	and programs				
f	Administrative expenses				-
g	End of year balance				
2	Provide the estimated percentage of the cu	rrent year and halana	(line 1a column (a)	\ hold oo	
a	Board designated or quasi-endowment _		e (lille 19, coluilli (a)) rieiu as	
b					
_					
C	Temporarily restricted endowment ▶	%			
٥.	The percentages in lines 2a, 2b, and 2c sho	· ·			
зa	Are there endowment funds not in the poss	session of the organiza	ation that are neid ar	na administered for	
	organization by.				Yes No
	(i) unrelated organizations				3a(i)
	(ii) related organizations				
b	If "Yes" to 3a(II), are the related organization	ns listed as required or	n Schedule R?		3b
4	Describe in Part XIV the intended uses of the				
Par	t VI Land, Buildings, and Equipment	t. See Form 990, Pa	art X, line 10.		
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land				
b	Buildings				
C	Leasehold improvements		248,643.	240,262.	8,381.
d	Equipment		260,322.	206,811.	53,511.
е	Other		141,000.	141,000.	
Tota	. Add lines 1a through 1e (Column (d) mus				
			. , , ,		

Part VII Investments - Other Securities. See Fo	rm 990, Part X, line	: 12
, (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E) (F)		
\(\frac{\chi_1}{\chi_2}\)		
(H)		-
<u></u> (l)		<u> </u>
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		
Part VIII Investments - Program Related. See Fo	rm 990, Part X, line	e 13.
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7) (8)		
(9)		
(10)	-	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	-	
Part IX Other Assets. See Form 990, Part X, line	 e 15.	
	escription	(b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
<u>(7)</u> (8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15)		>
Part X Other Liabilities. See Form 990, Part X,		
1. (a) Description of liability	(b) Book value	La Company of the Com
(1) Federal income taxes		
(2) DUE TO COMMONWEALTH	168,0	18.
(3) DUE TO FUNDING SOURCE		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<u>(10)</u> (11)		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 168,0	18.
(2)		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

2. FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740)

SEE PAGE 5

Part XIV Supplemental Information (continued)

SCHEDULE D, PAGE 3, QUESTION 2

FIN 48 FOOTNOTE

TAPESTRY IS A NOT-FOR-PROFIT CORPORATION AND HAS BEEN RECOGNIZED AS EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (IRC) AND ACCORDINGLY DOES NOT RECORD A PROVISION FOR INCOME TAXES ON ITS RELATED EARNINGS. TAPESTRY FOLLOWS THE ACCOUNTING INTERPRETATION REGARDING ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES WHICH PRESCRIBES HOW AN ENTITY SHOULD MEASURE, RECOGNIZE, PRESENT AND DISCLOSE POSITIONS THAT IT HAS TAKEN OR EXPECTS TO TAKE ON ITS TAX OR INFORMATION RETURNS. TAPESTRY BELIEVES THAT IN THE EVENT OF AN EXAMINATION BY TAXING AUTHORITIES, ITS TAX POSITIONS TAKEN IN PREVIOUSLY FILED INFORMATION RETURNS AND AS REFLECTED IN ITS FINANCIAL STATEMENTS, WITH REGARD TO ISSUES AFFECTING ITS TAX EXEMPT STATUS, UNRELATED BUSINESS INCOME, AND RELATED MATTERS, WOULD PREVAIL BASED UPON THE TECHNICAL MERITS OF SUCH POSITIONS. THEREFORE, TAPESTRY HAS CONCLUDED THAT NO TAX BENEFITS OR LIABILITIES ARE REQUIRED TO BE RECOGNIZED. TAPESTRY'S OPEN TAX PERIODS ARE FOR THE YEARS ENDED JUNE 30, 2008 THROUGH 2011. PENALTIES AND INTEREST, IF ANY, ASSESSED BY TAXING AUTHORITIES WILL BE INCLUDED IN EXPENSES.

• SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TAPESTRY HEALTH SYSTEMS, INC.

Employer identification number 23-7303142

FORM 990, PAGE 6, PART VI, SECTION B, QUESTION 11B

PROCESS TO REVIEW FORM 990

THE FORM 990 IS PRESENTED TO THE BOARD OF DIRECTORS WITH THE ANNUAL

AUDITED FINANCIAL STATEMENTS. THE FORM 990 IS REVIEWED BY THE BOARD PRIOR

TO ITS FILING.

FORM 990, PAGE 6, PART VI, SECTION B, QUESTION 12C

PROCESS FOR MONITORING COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY

THE EXECUTIVE DIRECTOR MONITORS AND ENFORCES COMPLIANCE WITH THE CONFLICT

OF INTEREST POLICY ON AN ON-GOING BASIS THROUGH OUT THE YEAR. THE

ORGANIZATION DISCLOSES ANY RELATED PARTY TRANSACTIONS IN THE ANNUAL

AUDITED FINANCIAL STATEMENTS.

FORM 990, PAGE 6, PART VI, SECTION B, QUESTION 15A

PROCESS FOR DETERMINING COMPENSATION OF EXECUTIVE DIRECTOR

THE ORGANIZATION USES AN OUTSIDE CONSULTANT TO EVALUATE THE EXECUTIVE

DIRECTOR'S COMPENSATION. THE BOARD OF DIRECTORS REVIEWS AND APPROVES THE

EXECUTIVE DIRECTOR'S ANNUAL SALARY.

FORM 990, PAGE 6, PART VI, SECTION C, QUESTION 19

DISCLOSURE OF GOVERNING DOCUMENTS

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY, AND AUDITED FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON

WRITTEN REQUEST OF THE INTERESTED PARTY.

Name of the organization
TAPESTRY HEALTH SYSTEMS, INC.

Employer identification number

FORM 990, PAGE 12, PART XI, QUESTION 5
OTHER CHANGES IN NET ASSETS OR FUND BALANCES
UNREALIZED GAIN ON INVESTMENTS

\$6,412

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

HIV/AIDS SERVICES: TAPESTRY HEALTH'S HIV/AIDS SERVICES DIVISION
INCLUDES HARM REDUCTION SERVICES, A PREVENTION AND EDUCATION
PROGRAM THAT HAS SERVED INJECTION DRUG USERS SINCE 1992; LA VOZ,
AN HIV PREVENTION AND SUBSTANCE ABUSE TREATMENT PROGRAM THAT HAS
SERVED LATINO SUBSTANCE USERS SINCE 2002; THE MOBILE HEALTH
INITIATIVE, A VAN-BASED HIV PREVENTION AND SUBSTANCE ABUSE
TREATMENT PROGRAM THAT HAS SERVED LATINO SUBSTANCE USERS SINCE
2006; THE MEN'S HEALTH PROJECT, AN OUTREACH PROJECT THAT HAS
SERVED MEN WHO HAVE SEX WITH MEN THROUGHOUT WESTERN MASSACHUSETTS
SINCE 1992; THE HIV COUNSELING, TESTING AND REFERRAL PROGRAM,
PROVIDED AT MULTIPLE SITES THROUGH HAMPDEN, FRANKLIN, AND
HAMPSHIRE COUNTIES SINCE 1990; AND HIV CLIENT SERVICES, A CASE
MANAGEMENT PROGRAM SERVING PEOPLE LIVING WITH HIV/AIDS.

AG# 003143

Form **8868**

(Rev. January 2012)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Internal Revenu	Internal Revenue Service File a separate application for each return.							
• If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box								
• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form)								
Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.								
a corporatio	n required t	You can electronically file Form to file Form 990-T), or an addition	nal (not au	tomatic) 3-month exter	nsion of time. You can	elect	ronic	ally file Form
		tension of time to file any of the						
Return for	Transfers A	ssociated With Certain Personal details on the electronic filing of the	Benefit (Contracts, which must	t be sent to the IRS dick on a file for Chi	i IN E	aper	format (see
		Month Extension of Time. On				inues	<u>a /10</u>	npronts.
		o file Form 990-T and requesting				mple	e	
•	•	•						▶□
All other cor	norations (uns REMIC	Cs. and trusts must use i	· · · · · · · · · · · · · · · · · · ·	 n exte	 ensior	of time
to file incom			,po, 1 (2)		Enter filer's identify			
to the incom		empt organization or other filer, see in	structions.		Employer identific			
Type or								
print	TAPEST	RY HEALTH SYSTEMS, INC			X 23-73031	42		
File by the		reet, and room or suite no. If a P.O. box		ctions.	Social security nu		SSN)	
due date for filing your	296 NO	NOTUCK STREET, 2ND FLOO	OR				,	
return. See		or post office, state, and ZIP code. For		dress, see instructions		_		
instructions	1 '	CE, MA 01062	•					
Enter the Re		or the return that this application	is for (file a	separate application for	or each return)			. 01
2	, , , , , , , , , , , , , , , , , , ,	or are retain that the approacher.						•••
Application			Return	Application				Return
ls For			Code	ls For				Code
Form 990			01	Form 990-T (corporat	bon)			07
Form 990-Bl	 		02	Form 1041-A				08
Form 990-E			01	Form 4720				09
Form 990-Pf			04	Form 5227				10
		a) or 408(a) trust)	05	Form 6069				11
Form 990-T			06	Form 8870				12
	12.000							
The book	s are in the	care of ▶ LESLIE T. LAUR	IE		·			
		412 506 2016		FAX No ▶ 413 586	6_0212			
		413 586-2016	_					
		es not have an office or place of l						
		Return, enter the organization's for				7 7	_	this is
		eck this box		int of the group, check i	inis dox▶	ш	апо а	ittach
		d EINs of all members the extensi		wined to Ele Ferm 000) T) outonoine of terms			
•	est an auton	natic 3-month (6 months for a cor	•	-		aha. =	The	autonounn m
until		02/15 , 20 13 , to file the	exempt org	ganization return for the	e organization named	above	. me	extension is
		n's return for						
>	calendar y	ear 20 or ginning 07/0	1 2011		06/30	20	12	
	tax year be	ginning	<u>, 1</u> , 20 <u>11</u>	, and ending	00/30	, 20_	<u>. </u>	
2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period								
			O T 4700		An-Autora A 1			
	3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a \$							
		n is for Form 990-PF, 990-T,	4720, or	6069, enter any re	efundable credits an	_	_	
estima	ted tax pay	ments made. Include any prior yea	r overpayn	nent allowed as a credit	<u>t</u>	3 b	\$	
c Balanc	c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS							
(Electr	(Electronic Federal Tax Payment System) See instructions 3c \$							
Caution. If	you are go	ing to make an electronic fund v	withdrawal	with this Form 8868,	see Form 8453-EO	and F	orm	8879-EO for
payment ins	tructions.							
For Privacy	Act and Pape	rwork Reduction Act Notice, see Instr	ructions.			Fom	n 886	8 (Rev. 1-2012)