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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 Open to Public

111011	TIEL I COVCII	IDO OCIVICO	The organization may have to deed a copy of this votation to detail the			11100001011
A	For the	e 2011 c	alendar year, or tax year beginning $07/01/11$, and ending $06/30/1$	2		
	Check if ap		C Name of organization UNIVERSITY OF THE OZARKS ALUMNI		D Emplo	yer identification number
	Address ch	hange	ASSOCIATION, INC.			
\exists	Name char		Doing Business As		23-	-7092414
닉	Name Cha	inge	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Teleph	one number
╝	Initial return	m	415 NORTH COLLEGE AVENUE		479	9-979-1207
	Terminated	d i	City or town, state or country and ZIP + 4			
\neg	Amended i	return	CLARKSVILLE AR 72830		G Gross reco	eipts \$ 66,777
=		ì	F Name and address of principal officer			
	Application	n pending	GARY ROLLINS	H(a) Is this a g	roup return for	affiliates? Yes X No
			SAME AS C ABOVE	H(b) Are all af	filiates include	d? Yes No
				If "No	," attach a list	(see instructions)
	Tay ayam	mpt status	X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or 527	1		
<u>: </u>	Website		/A	H(c) Group ex	emption numb	per D
<u>. </u>		rganization			967	M State of legal domicile AR
	art I		mmary		-	
	1		scribe the organization's mission or most significant activities			
	' '	•	ROMOTE WELFARE OF THE UNIVERSITY OF THE OZARKS			
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uai						
Ve	1	251. 45 .	- barrier of the account of dispersion of the parents of the paren	of its not asset		
& Governance	1	Check thi		or its riet assets	。 3	28
حة در	1		of voting members of the governing body (Part VI, line 1a)		4	28
ÆtlVities	1		of independent voting members of the governing body (Part VI, line 1b)		5	0
<u> </u>	1		iber of individuals employed in calendar year 2011 (Part V, line 2a)			40
Æ	1		ber of volunteers (estimate if necessary)		6	0
3	1		elated business revenue from Part VIII, column (C), line 12		7a	0
0	PV	Net unrela	ated business taxable income from Form 990-†, line 3RECEIVED	Prior Yea	7b	Current Year
2		Contribut	and grapts (Part VIII line 1h)	- Filor rea	599	O
湾	1		ons and grants (Part VIII, line 1h) service revenue (Part VIII, line 2g) nt income (Part VIII, column (A), lines 3, 4, and 7d)		0	0
<u>_</u> Ę	I	•	service revenue (Part VIII, line 2g)	1	3,846	17,335
8					2,975	3,675
3			enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and the EN UT		7,420	21,010
のCDSN Keyentien v			enue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)		6,650	23,000
3	I		nd similar amounts paid (Part IX, column (A), lines 1–3)		0,030	23,000
D	I	•	paid to or for members (Part IX, column (A), line 4)		0	0
es	I		other compensation, employee benefits (Part IX, column (A), lines 5–10)	·	0	0
Expenses	1		nal fundraising fees (Part IX, column (A), line 11e)			
쭚	1		draising expenses (Part IX, column (D), line 25) ▶ 0		3,937	3,002
_	I	•	penses (Part IX, column (A), lines 11a–11d, 11f–24e)		0,587	26,002
	I		enses Add lines 13–17 (must equal Part IX, column (A), line 25)			
_ 0		Revenue	less expenses Subtract line 18 from line 12	Beginning of Cur		-4,992 End of Year
Net Assets or Fund Balances	י חכ	Fotal acc	ets (Part X, line 16)		2,890	511,836
4sse Bala	24 T		lities (Part X, line 26)		_, <u>,,,,</u>	0
E et	21 1		s or fund balances Subtract line 21 from line 20	52	2,890	511,836
•	art II				2,000	311,030
			gnature Block		Carrie la production	
			erjury, I declare that I have examined this return, including accompanying schedules and statements, including accompanying schedules and statements, including Declaration of which preparer has a		i my knowiei	age and belief it is
		1 2	2-0' N. N L.		110	77-17
c :			ignature of officer \(\text{\ti}\text{\texi{\text{\texi{\text{\texi{\text{\text{\text{\text{\text{\text{\text{\texi}\tint{\text{\ti}}\tint{\text{\text{\text{\text{\text{\text{\tin}\text{\text{\ti}\tint{\text{\texi}\text{\text{\texi}\text{\text{\texi}\titt{\til\tint{\text{\text{\text{\text{\texi}\tint{\text{\texi}\ti		Date	-d3-12
Sig	-	[]	Daniel War Nicola at Illiano	いたシー	4:22	c
He	re		LDI TI I'ILDEE DIECTOR OF TIMMI	111510	71017	<u> </u>
		<u> </u>	ype or print name and title	Date ,	· Ta.	of PTIN
Paid	,	1	preparer's name Preparer's signature		Check	U"
		DAVID	CHAPPELL DAVID CHAPPELL, CFA	10/8/		
	parer	Firm's nar	HOWLAND & NORRES, CPA'S	F	ırm's EIN ▶	71-0598221
JSe	Only	1	401 W. CAPITOL, SUITE 501			FA1 252 2112
	i	Firm's add	tress LITTLE ROCK, AR 72201	Р	hone no	501-372-3112

May the IRS discuss this return with the preparer shown above? (see instructions) For Paperwork Reduction Act Notice, see the separate instructions.

If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program	es X No
1 Briefly describe the organization's mission TO PROMOTE WELFARE OF THE UNIVERSITY OF THE OZARKS 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported 4a (Code) (Expenses \$ 23,000 including grants of \$ 23,000) (Revenue \$ OPERATION OF ALUMNI ACTIVITIES — OPERATIONS SUPPORT, ACADEMIC SUPPORT, STUDENT SUPPORT, AND SCHOLARSHIP FUNDING PROGRAMS TO SUPPORT THE FURTHERANCE OF THE UNIVERSITY OF	
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PROGRAMS TO SUPPORT THE FURTHERANCE OF THE UNIVERSITY OF	
THE OZARAS MISSION.	
4b (Code) (Expenses \$ including grants of \$) (Revenue \$	•
, (,
4c (Code) (Expenses \$ including grants of \$) (Revenue \$	
4d Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses > 23,000	

	ALE IV CHECKIST OF REQUIRED SCHEDULES		_	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	77
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			_v
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_	:	-
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			x
-	"Yes," complete Schedule D, Part I	6		_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		^
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			x
	complete Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part			
	X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			x
10	complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		
• •	VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
a	complete Schedule D, Part VI	11a		х
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	IIa	_	
Ü	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	110		
Ū	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d				
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	x	
12a				
	Schedule D, Parts XI, XII, and XIII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	İ		
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	i		
	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on		1	
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	I		
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		<u> </u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

<u>Pi</u>	art iv Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization		x	
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		├
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			\ .
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the	1		
	organization's current and former officers, directors, trustees, key employees, and highest compensated			3,5
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			l
	through 24d and complete Schedule K. If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		ــــــ
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		ļ
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			Ī
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	i '	x
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	100		
-	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200		
Ū	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30		25	 	1
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	20		X
24	•	30		^
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			x
22	Part I	31		_
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			.
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R Part I	33	_	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,		,	
	IV, and V, line 1	34	X	-
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	L	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	l i		ĺ
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	[
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			1
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	1

P	ert V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			
		·····	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 0	_		
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	_		
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	1		ĺ
	reportable gaming (gambling) winnings to prize winners?	1c	ļ	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 0	_		ŧ
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	<u> </u>	<u> </u>
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	ŀ		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<u> </u>	X
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	 	<u> </u>
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority		i	
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			v
	account)?	4a		X
b	If "Yes," enter the name of the foreign country			ĺ
E.	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	-	1 7	v
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		
Ja	organization solicit any contributions that were not tax deductible?	6a		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			- -
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			Ĺ
	and services provided to the payor?	7a		х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	igsqcup	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		X
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		X
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring		1	:
_	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a	\vdash	
ь 10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
а	Section 501(c)(7) organizations.Enter Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b	1 1		
11	Section 501(c)(12) organizations.Enter	-[1	
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources	1 1		
	against amounts due or received from them)		. [
12a	Section 4947(a)(1) non-exempt charitable trusts.ls the organization filing Form 990 in lieu of Form 1041?	12a	į	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	1		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1	, [
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans	_	1	
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	[X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
DAA		For	m 990	(2011)

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions Check if Schedule O contains a response to any question in this Part VI X Section A. Governing Body and Management Yes No 28 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 28 Enter the number of voting members included in line 1a, above, who are independent 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X 2 any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct X supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Х a The governing body? 8a Х Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10h X 11a 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990 Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c X 13 13 Did the organization have a written whistleblower policy? X 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a b Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? X 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed > AR Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year 20 State the name, physical address, and telephone number of the person who possesses the books and records of the DARRELL WILLIAMS 415 NORTH COLLEGE AVENUE organization > CLARKSVILLE AR 72830 479-979-1207 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe	bo	x, unl	Pos check ess pe	erson	than one is both ar or/trustee	n	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Domer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1) GARY ROLLINS		-			-		\dagger			
PRESIDENT	1.00	x		x			-	0	0	0
(2) JENNIFER BATIE							ı			
	0.00	X						0	0	0
(3) DANIEL "DAN" HAR						1				
	0.00	X					\perp	0	0	0
(4) REZA AHRABLI		l								_
	0.00	X					4	0	. 0	<u> </u>
(5) LORRAINE BELOTE	0.00	.						0	o	0
(6) BETTY EHREN	0.00	X		_		\vdash	+	0		<u> </u>
(0) DETTT EMEN	0.00	x						0	0	0
(7) BOB FOX							\dagger			
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0.00	x					ĺ	o	o	0
(8) EVAN HOFFMEYER		i					\top			
SECRETARY	1.00	x		X				0	0	0
(9) BILL AYDELOTT										
	0.00	X					\perp	0	0	0
(10) RICHARD FRANKS							-			
VICE PRESIDENT	1.00	X		X			_ _	0	0	0
(11) JEFF JACKSON								_	_	_
TREASURER	1.00	X		X			4	0	0	0
(12) KERRI HUGHES	0.00	,								•
(40) DAT DU EUDEN	0.00	X				$\vdash \vdash$	+	0	0	0
(13) RALPH EHREN	0.00	x	ļ					o	o	0
(14) JOE ANN YOUNG	0.00			\dashv			+	<u></u>		
(13) JOH THIN TOOMS	0.00	x	1	l			1	ol	o	. 0

Part VII Section A. Officers	s, Directors, Tru	ıstee	s, K	ey E	mp	oye	es, a	ind Highest Compensate	d Employee(continued)			
• (A) Name and title	(B) Average hours per week (describe hours for	of	ix unl	Pos check ess po and a	erson	than is both	n an tee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)		(F) Estimated amount of other compensation from the	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)			organization and related organizations	
(15) JOE BAKER	0.00	x			\			0	0		_	0
(16)DAVID LASATER	0.00	x						0	0			
(17) PAUL HIEMKE	0.00	x				<u> </u>	-	0	0			0
(18) ANN PATTERSON	0.00	x						0	0			0
(19) STEVE ENDSLEY	0.00	x					-	0	0			
(20) RYAN ROSE	0.00	x						0	0			
(21) SUE PINE	0.00	x						0	0			 0
(22) LEVADA QUALLS	0.00	x						0	0			0
(23) JOHN SCRIBNER	0.00	x					-	0	0			0
(24) FREDDIA SULLIVEN	T 0.00	x						0	0			0
(25)RITA WILSON	0.00	x						0	0			0
1b Sub-total c Total from continuation she	ets to Part VII. S	Secti	on A				*					
d Total (add lines 1b and 1c)							>		20.000			
Total number of individuals (inc reportable compensation from t				ose i	istec		ve) v	who received more than \$10				т—
3 Did the organization list any for							ploye	ee, or highest compensated			Yes	No X
employee on line 1a? If "Yes," of 4 For any individual listed on line organization and related organi	1a, is the sum of	repo	rtab	le co	mpe	nsati			n the		3	1
individual 5 Did any person listed on line 1a									lividual		4	X
for services rendered to the org Section B. Independent Contract		s," cc	mple	ete S	che	dule	J for	such person			5	<u> </u>
Complete this table for your five compensation from the organization.	ation Report con	sate npen:	d ind satio	eper n for	nden the	t con caler	tract	tors that received more than year ending with or within the	n \$100,000 of he organization's tax year			
Name and	(A) business address		<u>-</u> .					Descript	(B) ion of services		(C) Compensa	ation
				<u>.</u>						-		
										-		
Total number of independent co	intractors (includi	ng bi	ut no	t lim	ited t	to the	ose li	sted above) who				
received more than \$100,000 of DAA	compensation fr	om t	he oi	rgani	zatio	on ►			0		Form 99	0 (2011)

Name and title	(B) (C) Average hours per week (describe hours for related (D) Average hours per week (do not check more than box, unless person is both officer and a director/trus						an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization	
	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	ey employee	Highest compensated employee	Former	(W-2/1099-MISC)		and related organizations	
(15) SUE POWERS	0.00	x						0	0		
(16) JENNIFER FISHER	0.00	x						0	0		
(17) FIDEL SAMOUR	0.00	x						0	0		
(18)											
(19)											
(20)											
(21)											
(22)											
(23)											
(24)											
(25)											
1b Sub-total c Total from continuation shee	ets to Part VII,	Secti	on A	١.			>				
d Total (add lines 1b and 1c) Total number of individuals (included reportable compensation from the compensa	=		to th	ose I	listed	l abo	► ve) v	who received more than \$10	00,000 in		
 Did the organization list any for employee on line 1a? If "Yes," of For any individual listed on line 	mer officer, dire complete Schedi 1a, is the sum o	ctor, dule Jif	for so	uch i le co	ndivi	dual nsati	on a		n the	Yes 3	
		ie co						unrelated organization or ind	ıvıdual	4	
individual 5 Did any person listed on line 1a			ompl	eie c	scne	dule :	J for	such person		5	
individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract	anization? If "Ye ors	s," c							\$100,000 of	5	
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Yeors highest comperation Report cor	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the	ne organization's tax year		
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Ye ors highest compe	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the		(C) Compensate	
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Yeors highest comperation Report cor	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the	ne organization's tax year		
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Yeors highest comperation Report cor	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the	ne organization's tax year		
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Yeors highest comperation Report cor	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the	ne organization's tax year		
Individual Did any person listed on line 1a for services rendered to the org Section B. Independent Contract Complete this table for your five compensation from the organization	anization? If "Yeors highest comperation Report cor	s," co	d inc	lepei	nder	t con	trac	tors that received more than year ending with or within the	ne organization's tax year		

Pa	rt V	III Statement of Reve	nue					· · · · · · · · · · · · · · · · · · ·	
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 513, or 514
S S	1a	Federated campaigns	1a				10,0,100		
un di	h	Membership dues	1b			Į		1	
عَ ق	c	Fundraising events	1c			1		1	
if A	q	Related organizations	1d	-	····	1		ł	
O'E	٠	Government grants (contributions)	1e			1		1	
Siz	f	All other contributions, gifts, grants,				1			
E E	•	and similar amounts not included above	1f		I	1			
Ęŏ	g	Noncash contributions included in lines 1a-		\$		1		1	
Spir	9 h	Total. Add lines 1a-1f	"	Ψ		ŀ		1	
Program Service Revenue Contributions, Gifts, Grants and Other Similar Amounts		Total: //dd ii/co /a //			Busn Code			:	······································
eun	2a					Ī		Ì	
Re	b				İ				
<u>8</u>	c					i i			
ρ	d								
E	е								
gra	f	All other program service rever	ue						
5	g	Total. Add lines 2a–2f			•		1.		
	3	Investment income (including d	ividend	ls. interes	t. 1				
		and other similar amounts)			" ▶ [10,565			10,565
	4	Income from investment of tax-	exemp	t bond ord	ceeds >				
	5	Royalties		, , , , , , , , , , , , , , , , , , , ,	>				
		(ı) Real		(n) I	Personal			j	
	6a	Gross rents				Ī		1	
	b	Less rental exps				1		1	
	С	Rental inc or (loss)				1		1	
	d	Net rental income or (loss)			•	j	1		
	7a	Gross amount from (i) Securities		(11)) Other	į	·		
		sales of assets other than inventory 52	537			į	l		
	b	Less cost or other				‡		Į.	
		basis & sales exps 45	767	1	į	į			
	С		770			į		1	
	d	Net gain or (loss)			>	6,770			6,770
	8a	Gross income from fundraising even	its			1			
une		(not including \$]			
eve		of contributions reported on line 1c)				1			
Other Reven		See Part IV, line 18	а					1	
훏	b	Less direct expenses	b			į		‡	
0	С	Net income or (loss) from fundr	aising	events	>				
	9a	Gross income from garning activities	;			1			
		See Part IV, line 19	а			į		1	
	b	Less direct expenses	ь			-		•	
ı	С	Net income or (loss) from gamil	ng acti	vities	>				
	10a	Gross sales of inventory, less					İ	I	
l		returns and allowances	a			1		1	
	b	Less cost of goods sold	b			1		1	
ļ	С	Net income or (loss) from sales	of inve	entory	•				
ļ		Miscellaneous Revenue			Busn. Code	-			
	11a	LICENSE PLATE SALES				3,675	3,675		
	b								
	С								<u>.</u>
	d	All other revenue			L				
	е	Total. Add lines 11a-11d			▶	3,675			
	12	Total revenue. See instructions	s		> 1	21,010	3,675	0	17,335

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns	All other organizations must complete column (A) but are not
required to complete columns (B), (C), and (D)	

26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if		Check if Schedule O contains a response	to any question in this Part			
To, Bb, 9th, and 10b of Part VIII.	Do	not include amounts reported on lines 6b,			(C) Management and	
organizations in the U.S. See Part V, line 22 Grants and other assistance to undividuals in the U.S. See Part V, line 22 Grants and other assistance to undividuals or the U.S. See Part VV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, line 15 and 16 U.S. See Part IV, line 15 and 16 Benefitis paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Person decided under section 4595((1)) and persons decided under section 4595((1)) and persons decided under section 4595((1)) and persons decided under section 4595((1)) and persons decided under section 4595((1)) and persons decided under section 4595((1)) and persons decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and person decided under section 4595((1)) and 4591 (1) and	7b,	8b, 9b, and 10b of Part VIII.				
2. Grants and other assistance to individuals in the U.S. See Part IV, Ine. 2 2 3. Grants and other assistance to governments, organizations, and individuals outsale the U.S. See Part IV, Ine. 15 and 16 4. Benefits paul to or for members 5. Compensation of current officers, directors, trustees, and key employees 6. Compensation of current officers, directors, trustees, and key employees 7. Other analysis and excited 45560(11) and persons described in section 45560(11) and persons described in	1	Grants and other assistance to governments and				
the U.S. See Part V, Inte. 22 Grants and other assistance to governments, organizations, and antiviruous outside the U.S. See Part IV, Inte. 15 and 16 Benefits paid to or for members Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of ancient officers, directors, trustees, and key employees Compensation of ancient officers, directors, and persons (as defined under section 4695(10) and persons (as defined under section 4695(10) and persons described in section 4955(6)(3)(6) College standards and contributions (include section 4010), and 4010		organizations in the U.S. See Part IV, line 21	23,000	23,000		
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 8 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers directors, trustees, and key employees Compensation of encluded above, to disqualidad persons (as defined under section 49(8)(1)) and pensons described in section 49(8)(1) and pensons described in section 49(8)(1) and 40(8) employer contributions) Other employee benefits Payroll taxes Person plan accruels and contributions (include section 49(8) and 40(8)) employer contributions) Other employee benefits Payroll taxes C Accounting Lobbyring 2	Grants and other assistance to individuals in					
organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 4. Benefits paid to or for members 5. Compensation of current officers, directors, trustees, and key employees 6. Compensation of current officers despetified persons (as defined under section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and persons described in section 4585(t)(1) and 452(t) employer contributions (include section 4701, 410 and 452(t) employer contributions) 9. Other employee benefits 1. Payrol laxes 1. Payrol laxes 1. Payrol laxes 1. Payrol laxes 1. Legal 2. Adventising and promotion 3. Office expenses 3. Universitient management fees 9. Other 1. Investment management fees 9. Other 1. Adventising and promotion 1. Office expenses 1. Interest in management fees 9. Other 1. Adventising and promotion 1. Office expenses 1. Interest in management fees 1. Office expenses 1. Office exp		the U.S. See Part IV, line 22				
U. See Part IV, Inces 15 and 16 Benefits pad to r for members 5 Compensation of current officers, directors, trastees, and key employees 6 Compensation of included advove, to dequalified persons (as defined under section 4958(f)(1) and persons disorbed in section 4958(f)(1) and persons disorbed in section 4958(f)(1) and persons disorbed in section 4958(f)(1) and persons disorbed in section 4958(f)(1) and persons disorbed in section 4958(f)(1) and 493(g) employer contributions) 7 Other safanes and wages 8 Person plan acrusital and contributions (include section 401(f) and 403(g) employer contributions) 9 Payroll taxes 10 Payroll taxes 11 Fees for services (non-employees) 12 Management 13 Legal 14 Legal 15 Caccounting 16 Lobylung 17 Investment management fees 19 Other 19 Advertising and promotion 13 Office expenses 19 Compensation in technology 19 Royalties 19 Conferences, conventions, and meetings 10 Information technology 10 Conferences, conventions, and meetings 10 Interest 10 Payments of travel or entertainment expenses for any federal, state, or local public officials 10 Conferences, conventions, and meetings 10 Interest 10 Interest 11 Investment management in the 24e If Inimized the 24e amount exceeds 10% of the 25, column (A) amount, list the 24e expenses on Schedule O) 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 13 Insurance 24 Other expenses in the 24e If Inimized 24e Illimized 24e amount exceeds 10% of the 25, column (A) amount, list the 24e expenses on Schedule O) 25 Journal costes 50% of the 25, column (A) amount, list the 24e expenses on Schedule O) 26 Journal costes 50% of the 25, column (A) amount, list the 24e expenses on Schedule O) 27 Journal costes 50% of the 25, column (A) amount, list the 24e expenses on Schedule O) 28 Journal costes 50% of the 25, column (A) amount, list the 24e expenses on Schedule O) 29 Journal costes 50% of the 25, column (A) amount, list the 24e expenses of Schedule O) 20 Journal costes 50% of	3	Grants and other assistance to governments,				
4. Benefits paid to in for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to dequalited persons (as defined under section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4958(f(t)) and persons described in section 4018(t) and 403(t) employer combotions (include section 4018(t) and 403(t) employer combotions) Differ employee benefits Person and 403(t) employees) a Management b Legal C Accounting C Accounting C Accounting C Accounting C Acquisition and persons See Part IV, line 17 If Investment management fees Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other employees Information technology C Other expenses S Other employees Information technology C Other expenses S Other employees Information technology C Other expenses Information technology C Other employees Information technology C Other employees Information technology C Other employees I of the first technology C Other employees I of the first technology C Other employees I of the first technology C Other employees I of the first technology C Other employees C Other employees C Other employees C Other employees C Other employees C Ot		organizations, and individuals outside the				
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fundraising solicitation. Check here ▶ ☐ if						
1010Willy 30F 36-2 (A3C 930-720)		following SOP 98-2 (ASC 958-720)				

				(A) Beginning of year		(B) End of year
	1	Cash—non-interest bearing		2,467	1	1,745
		Savings and temporary cash investments			2	
		Pledges and grants receivable, net			3	
İ		Accounts receivable, net			4	
		Receivables from current and former officers, directors, trust	ees, kev			······································
		employees, and highest compensated employees. Complete]	
		Schedule L	,		5	
	6	Receivables from other disqualified persons (as defined under	er section			-
		4958(f)(1)), persons described in section 4958(c)(3)(B), and			1	
		employers and sponsoring organizations of section 501(c)(9)			1	
ွှ		employees' beneficiary organizations (see instructions)	voidinary		6	
Assets		Notes and loans receivable, net			7	
As		Inventories for sale or use			8	
		Prepaid expenses and deferred charges			9	
		Land, buildings, and equipment cost or				
		- ' '	10a		1	
	h	· · · · · · · · · · · · · · · · · · ·	10Ь		10c	
- ₁		Investments—publicly traded securities	100	520,423	11	510,091
		Investments—other securities See Part IV, line 11		320,123	12	020/002
		Investments—program-related See Part IV, line 11			13	
		Intangible assets			14	
- 1		Other assets See Part IV, line 11			15	
		Total assets. Add lines 1 through 15 (must equal line 34)		522,890	16	511,836
_		Accounts payable and accrued expenses		322,030	17	311,000
		Grants payable			18	
		Deferred revenue			19	
		Tax-exempt bond liabilities			20	····
		Escrow or custodial account liability Complete Part IV of Sch	adula D		21	
		Payables to current and former officers, directors, trustees, k				
Liabilities		employees, highest compensated employees, and disqualifie	-			
ᅙ		Complete Part II of Schedule L	a persons	- F	22	
3 ,		Secured mortgages and notes payable to unrelated third part	IOC		23	
- 1		Unsecured notes and loans payable to unrelated third parties			24	• • • •
- 1		Other liabilities (including federal income tax, payables to rela				•
-		parties, and other liabilities not included on lines 17-24) Com				
		of Schedule D	piete i art X		25	
,		Total liabilities. Add lines 17 through 25		0	26	0
+		Organizations that follow SFAS 117, check here▶ X a	and complete			
S.		lines 27 through 29, and lines 33 and 34.	ina complete		1	
2 ,		Unrestricted net assets		4,492	27	4,561
ala 2		Temporarily restricted net assets		518,398	28	507,275
8 2		Permanently restricted net assets		320,330	29	307,273
5		Organizations that do not follow SFAS 117, check here	▶ □ and			
5		complete lines 30 through 34.			1	
इं ४		Capital stock or trust principal, or current funds		:	30	
SS		Paid-in or capital surplus, or land, building, or equipment fund	1		31	
I		Retained earnings, endowment, accumulated income, or other			32	
		Total net assets or fund balances	a nunus	522,890	33	511,836
		CONTROL DE ASSESS DE LUCIU DOMENCES		. 522.0901	JJ (

Form 990 (2011)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF THE OZARKS ALUMNI ASSOCIATION, INC.

Employer identification number 23-7092414

Pa	ırt I	Reas	on for Public Charity S	Status (All organizations r	must cor	nplete t	his par	t)See	ınstru	ictions		
he (orgar	nization is not a	a private foundation because	it is (For lines 1 through 11, che	eck only or	ne box)						
1		A church, con	vention of churches, or asso	ciation of churches described in	section 1	70(b)(1)(A)(i).					
2			cribed in section 170(b)(1)(A									
3	П			e organization described in secti	on 170(b)	(1)(A)(iii)).					
4	П	•	•	in conjunction with a hospital des)(A)(iii).	Enter th	e hospi	tal's name,	
	ш	city, and state		•								
5	\Box	•		a college or university owned or	operated	by a gove	ernmenta	ıl unıt de	scribed	ın		
•	ш	-	b)(1)(A)(iv). (Complete Part I			, ,						
6	\Box	,		· / vernmental unit described in sec	tion 170/	b)(1)(A)(v	۸.					
7	H	•		ubstantial part of its support from	-			the aei	neral pu	blic		
•			section 170(b)(1)(A)(vi).(Co		. a goro			90.				
8	\Box			70(b)(1)(A)(vi).(Complete Part II	1.)							
9	H	•		more than 33 1/3% of its suppor		tributions	membe	ershin fe	es and	aross		
3	Ш			ot functions—subject to certain ex								
				unrelated business taxable inco								
				, 1975 See section 509(a)(2). (11 10/1	om baon				
10	\Box			xclusively to test for public safety			a\(4)					
11	X			xclusively for the benefit of, to pe				carry ou	it the			
• •				d organizations described in sec						tion		
				e type of supporting organization								
		a Type		c Type III–Functiona					e III–Ot	her		
_	X		··	nization is not controlled directly								
е				than one or more publicly suppo								
		or section 509		than one of more passion, suppo	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					(-/(-/		
			· · · ·	mination from the IRS that it is a	Type I Ty	ne II or T	voe III s	nthogau	α			
f			check this box	Time and the tree tree tree to a	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	po, o. .	, pc c	арроли.	9			
_		•		on accepted any gift or contributi	on from ar	ny of the						Ш
g		following per		on accepted any gitt or continual		,, 0,0						
		• .		ntrols, either alone or together wi	ith nersons	describe	ed in (ii) a	and			Yes	No
			w, the governing body of the s		in personi	GOOGIE	()				11g(ı)	х
		` .	member of a person describe	• • •							11g(iı)	х
		•	ontrolled entity of a person de								11g(III)	х
h		, ,	ollowing information about the								[···9(···/]	
) Nam	e of supported	(ii) EIN	(III) Type of organization	(iv) Is the o	rganization	(v) Did v	ou notify	(vi)	ls the	(vii) Amount of	
٠,		ganization	(11) 2.11	(described on lines 1–9		sted in your	the organ	nzation in	organizat	ion in col	support	
				above or IRC section	governing	document?		of your oort?		zed in the S		
				(see instructions)	Yes	No	Yes	No	Yes	No		
Δ١	ΙΝ	TVERSTT	Y OF THE OZAR	s								
~,	•		71-0236867	2	x		х		X] }	23,	000
B)			020000.		1							
٠,												
C)					·							
٠,												
D)					† -							
-,												
E)			-		 		-					
-,												
					1							
			1		1	1	ł	ł	1	1 1		^^^

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support							
Cale	ndar year (or fiscal year beginning in)▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")							
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3					ļ		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							
6	Public support. Subtract line 5 from line 4							
	tion B. Total Support				<u> </u>			
	ndar year (or fiscal year beginning in)▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
7	Amounts from line 4							
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)							
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activities, etc. (s	see instructions)					12	
13	First five years. If the Form 990 is for the o	organization's first,	second, third, fourt	h, or fifth tax year a	as a section 501(c)	(3)		
	organization, check this box and stop here					 		•
Sec	tion C. Computation of Public Su	port Percenta	ige	·				
14	Public support percentage for 2011 (line 6,	column (f) divided	by line 11, column	(f))			14	<u>%</u>
15	Public support percentage from 2010 Scheo						15	%
16a	33 1/3% support test—2011. If the organiz	zation did not chec	k the box on line 13	3, and line 14 is 33	1/3% or more, che	ck this		. —
	box and stop here. The organization qualifi	es as a publicly su	pported organization	on				▶ [
b	33 1/3% support test—2010. If the organiz	ation did not chec	k a box on line 13 o	or 16a, and line 15	is 33 1/3% or more) ,		
	check this box and stop here. The organiza	•		•				▶ [
17a	10%-facts-and-circumstances test—201	-						
	10% or more, and if the organization meets		•		•			
	Part IV how the organization meets the "fac	ts-and-circumstand	ces" test. The organ	nization qualifies as	a publicly support	ed		
	organization				10) 17			
b	10%-facts-and-circumstances test—201	-				line		
	15 is 10% or more, and if the organization in					_h.		
	Explain in Part IV how the organization mee	ts the "tacts-and-c	rcumstances" test	ine organization of	qualities as a public	СІУ		▶ □
18	supported organization	not chack a hay as	ulina 13 16a 16h	17a or 17h chock	this how and see			
18	Private foundation. If the organization did instructions	HOLCHECK A DOX OF	гине то, тоа, тов,	ira, or irb, check	una dux and see			> [

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6)		<u> </u>				
	tion B. Total Support		1	.		 	, —
	ndar year (or fiscal year beginning ın)▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						.
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12)						
14	First five years. If the Form 990 is for the o	-	second, third, fourt	h, or fifth tax year a	s a section 501(c)	(3)	<u>,</u> ,
<u> </u>	organization, check this box and stop here						
	tion C. Computation of Public Su	· · · · · · · · · · · · · · · · · · ·	_ v			1 1	
15 16	Public support percentage for 2011 (line 8,	• •	•	t))		15	%
	Public support percentage from 2010 Scher tion D. Computation of Investmen					[16]	%
<u> </u>	Investment income percentage for 2011 (lin			aluma (fl)	<u> </u>	47	0/
18	Investment income percentage for 2011 (iii			olumn (I))		17	<u></u> %
19a	33 1/3% support tests—2011.If the organ		•	4 and line 15 is m	ore than 33 1/30/		%_
	17 is not more than 33 1/3%, check this box			•	•		▶ □
b	33 1/3% support tests—2010. If the organ						
-	line 18 is not more than 33 1/3%, check this					•	▶ □
20	Private foundation.If the organization did	•	_	•			>

Schedule A (Form 990 or 990-EZ) 2011

Part W Supplemental Infor Supplemental Information. Complete this part to provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12 Also complete this part for any additional information (See instructions)

SCHEDULE D (Form '990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public

Internal Revenue Service Name of the organization

Inspection

Employer identification number

	NIVERSITY OF THE OZARKS ALUMNI SSOCIATION, INC.		23-7	092414
	rt I Organizations Maintaining Donor Advised Fund			
	organization answered "Yes" to Form 990, Part IV,			
_		(a) Donor advised funds	(1	b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year)			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year		-	
5	Did the organization inform all donors and donor advisors in writing that the	ne assets held in donor advised		
Ū	funds are the organization's property, subject to the organization's exclus			Yes No
6	Did the organization inform all grantees, donors, and donor advisors in wr			
٠	only for charitable purposes and not for the benefit of the donor or donor a			
	conferring impermissible private benefit?	saviour, or lot stry care, purpose		Yes No
Pa	rt If Conservation Easements. Complete if the organ	ization answered "Yes" to Form 99	0 Part	
1	Purpose(s) of conservation easements held by the organization (check al		0, 1 0.1	
•	Preservation of land for public use (e.g., recreation or education)	Preservation of an historically impo	rtant land	l area
	Protection of natural habitat	Preservation of a certified historic s		
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified conserva	ition contribution in the form of a conservation	on	
-	easement on the last day of the tax year			
	,			Held at the End of the Tax Year
а	Total number of conservation easements		2a	***************************************
	Total acreage restricted by conservation easements		2b	
	Number of conservation easements on a certified historic structure include	ed in (a)	2c	
	Number of conservation easements included in (c) acquired after 8/17/06			
-	historic structure listed in the National Register	, and not on a	2d	
3	Number of conservation easements modified, transferred, released, extin	guished or terminated by the organization of		
,	tax year	galorica, or terminated by the organization of		
4	Number of states where property subject to conservation easement is loc	ated >		
5	Does the organization have a written policy regarding the periodic monitor			
•	violations, and enforcement of the conservation easements it holds?	, mg, mopeonon, nemerical s		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing	conservation easements during the year		
•		, concontainen caren ann a carring and , con		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing cor	servation easements during the year		
	▶ \$			
8	Does each conservation easement reported on line 2(d) above satisfy the	requirements of section 170(h)(4)(B)		
-	(i) and section 170(h)(4)(B)(ii)?			Yes No
9	In Part XIV, describe how the organization reports conservation easemen	ts in its revenue and expense statement, ar	nd	
	balance sheet, and include, if applicable, the text of the footnote to the org			
	organization's accounting for conservation easements	·		
Pa	rt III Organizations Maintaining Collections of Art, F		nilar As	ssets.
	Complete if the organization answered "Yes" to Fo	orm 990, Part IV, line 8		
1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not	to report in its revenue statement and balan	ce sheet	
	works of art, historical treasures, or other similar assets held for public ex	hibition, education, or research in furtherand	ce of	
	public service, provide, in Part XIV, the text of the footnote to its financial	statements that describes these items		
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to re-	eport in its revenue statement and balance s	sheet	
	works of art, historical treasures, or other similar assets held for public ex	hibition, education, or research in furtherand	ce of	
	public service, provide the following amounts relating to these items			
	(i) Revenues included in Form 990, Part VIII, line 1		>	\$
	(ii) Assets included in Form 990, Part X		>	\$
2	If the organization received or held works of art, historical treasures, or ot	her sımılar assets for financıal gaın, provide	the	
	following amounts required to be reported under SFAS 116 (ASC 958) rel	ating to these items		
а	Revenues included in Form 990, Part VIII, line 1		>	\$
b	Assets included in Form 990, Part X		<u> </u>	\$

Sche	dule D (Form 990) 2011 UNIVERSI:	LA OR THE	ZAKKS A	LLUMN.	Τ	23-1	092414		_ Page 2
Pa	rt III Organizations Maintaining	Collections of	Art, Histori	cal Trea	asures, or	Other :	Similar Assets	(continued	l)
3	Using the organization's acquisition, accessic collection items (check all that apply)	n, and other records,	check any of t	he followi	ng that are a	significan	t use of its		
а	Public exhibition	d 🗌	Loan or excha	nge progr	rams				
b	Scholarly research	e 🗍	Other	•					
С	Preservation for future generations	_							
4	Provide a description of the organization's co	lections and explain l	how they furthe	r the orga	anization's exe	empt purp	oose in Part		
	XIV	•	·	_					
5	During the year, did the organization solicit or	receive donations of	art, historical to	reasures,	or other simil	ar			
	assets to be sold to raise funds rather than to							Yes	☐ No
Pa	rt IV Escrow and Custodial Arr					vered "\	es" to Form 990	, Part IV,	
	line 9, or reported an amour								
1a	Is the organization an agent, trustee, custodia				her assets no	t			
	included on Form 990, Part X?							Yes	No
b	If "Yes," explain the arrangement in Part XIV	and complete the follo	owing table					_	
		·	· ·					Amount	
С	Beginning balance						1c		
	Additions during the year						1d		
е	Distributions during the year						1e		
f	Ending balance						1f		
	Did the organization include an amount on Fo	rm 990. Part X. line 2	21?				<u> </u>	Yes	□No
	If "Yes," explain the arrangement in Part XIV								
	rt V Endowment Funds. Comp	lete if the organiz	ation answe	ered "Ye	es" to Form	990. P	art IV. line 10.		
		(a) Current year	(b) Prior		(c) Two years		(d) Three years back	(c) Four ye	ars back
1a	Beginning of year balance			1					
	Contributions								
	Net investment earnings, gains, and	· · · <u>-</u>							
_	losses								
н	Grants or scholarships				•	-		-	
	Other expenditures for facilities and								·····
·	programs					i		ł	
f	Administrative expenses								
	End of year balance			+					
g 2	-	ent was and halanes	(log 10 polym	- (a)\ bala				_L	
	Provide the estimated percentage of the curre Board designated or guasi-endowment	%	(lifte rg, colum	ii (a)) neid	u as				
	•	70							
	Permanent endowment > %	%							
С	Temporarily restricted endowment ►	,,							
2-	The percentages in lines 2a, 2b, and 2c shou	•	45-4 5-1						
Sa	Are there endowment funds not in the posses	sion of the organizati	on that are neit	and adm	ninisterea for i	ine		[v	es No
	organization by								es No
	(i) unrelated organizations							3a(ı)	
	(ii) related organizations							3a(II)	
	If "Yes" to 3a(ii), are the related organizations	•						3b	ļ
4	Describe in Part XIV the intended uses of the			V 1: 1	40	- -			
۳a	rt VI Land, Buildings, and Equi	· · · · · · · · · · · · · · · · · · ·					I-4-4	(-1) B11	
	Description of property	(a) Cost or other (investment)		c) Cost or other			ccumulated	(d) Book vali	ie .
	1 1	(mvestment	<u>'</u>	(other	''	ae	preciation		
	Land						······		
	Buildings								
	Leasehold improvements	<u> </u>							
	Equipment						···		
	Other			461.11					
otal	. Add lines 1a through 1e (Column (d) must en	qual Form 990, Part λ	k, column (B), li	ne 10(c)))				

(including name of security) Cost or (1) Financial derivatives (2) Closely-held equity interests	
(including name of security) Cost or (1) Financial derivatives (2) Closely-held equity interests	
(1) Financial derivatives (2) Closely-held equity interests	Method of valuation
	end-of-year market value
(2) Closely-held equity interests	
(3) Other	
(A)	
(B)	
(C)	
(D)	
(E)	
(F)	
(G)	
(H)	
(1)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	
Part VIII Investments—Program Related. See Form 990, Part X, line 13.	
(a) Description of investment type (b) Book value (c)	Method of valuation
Cost or	ond-of-year market value
(1)	
(2)	****
(3)	
(4)	
	· · · · · · · · · · · · · · · · · · ·
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	
Part IX Other Assets. See Form 990, Part X, line 15	
(a) Description	(b) Book value
	(b) book value
(1)	(b) book value
(1) (2)	(b) BOOK VAIUE
	(p) poor value
(2) (3)	(B) BOOK VAIDE
(2) (3) (4)	(B) BOOK VAIDE
(2) (3) (4) (5)	(B) BOOK VAIUE
(2) (3) (4) (5) (6)	(B) BOOK VAIUE
(2) (3) (4) (5) (6) (7)	(B) BOOK VAIUE
(2) (3) (4) (5) (6) (7) (8)	(B) BOOK VAIUE
(2) (3) (4) (5) (6) (7) (8) (9)	(b) Book value
(2) (3) (4) (5) (6) (7) (8) (9)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot (B) line 15)	IS SOUR VAILE
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, cot (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8)	
(2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Part X Other Liabilities. See Form 990, Part X, line 25 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) (3) (4) (5) (6) (7) (8) (9)	

	•			
	dule D (Form 990) 2011 UNIVERSITY OF THE OZARKS A		23-7092414	Page 4
Pa	rt Xt Reconciliation of Change in Net Assets from Form 99	90 to Audited F	inancial Statements	
1	Total revenue (Form 990, Part VIII, column (A), line 12)		1	
2	Total expenses (Form 990, Part IX, column (A), line 25)		2	
3	Excess or (deficit) for the year Subtract line 2 from line 1		3	
4	Net unrealized gains (losses) on investments		4	
5	Donated services and use of facilities		5	
6	Investment expenses		_ 6	
7	Pnor period adjustments		7	
8	Other (Describe in Part XIV)		8	
9	Total adjustments (net) Add lines 4 through 8		. 9	
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3	and 9		
Pa	rt XII Reconciliation of Revenue per Audited Financial State	tements With F	Revenue per Return	<u> </u>
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12			
а	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
С	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIV)	2d		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV)	4b		
С	Add lines 4a and 4b		4c	:
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	
Pa	rt XIII Reconciliation of Expenses per Audited Financial Sta	atements With	Expenses per Return	1
1	Total expenses and losses per audited financial statements	•	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25			
а	Donated services and use of facilities	2a		
b	Pnor year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIV)	2d		1
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1	, ,	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIV)	4b		
С	Add lines 4a and 4b		40	
5	Total expenses Add lines 3 and 4c (This must equal Form 990, Part I, line 18)		5	

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V line 4, Part X, line 2, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

PART X - FIN 48 FOOTNOTE

THE ASSOCIATION IS ORGANIZED UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND IS THEREFORE EXEMPT FROM FEDERAL AND STATE INCOME TAXES. PRIOR TO 2012, NO FORM 990-T HAS BEEN FILED DUE TO LACK OF UNRELATED BUSINESS INCOME, THEREFORE, ALL TAX YEARS REMAIN OPEN TO EXAMINATION BY THE FEDERAL AND STATE TAXING JURISDICTIONS TO WHICH THE ASSOCIATION IS SUBJECT. THE ASSOCIATION HELD NO UNCERTAIN TAX POSITIONS AT JUNE 30, 2012.

Part XIV Supplemental Information (continued)

ACCORDINGLY, THE ASSOCIATION DOES NOT HAVE ANY INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, SUCH AMOUNTS, IF INCURRED, WOULD BE RECOGNIZED IN INCOME TAX EXPENSE AND ACCRUED INCOME TAXES PAYABLE.

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

UNIVERSITY OF THE OZARKS ALUMNI

Employer identification number

201.1 Open to Public Inspection

OMB No 1545-0047

1	ASSOCIATION, INC.					23-70	23-7092414		
Part	General Information on G	1 Assistance							
~ 4 Q ₹ Q	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States	the amount of the gince?	rants or ass grant funds	istance, the grantees' in the United States	eligibility for the grant	s or assistance, an	ס	X Yes No	<u> </u>
Part II		overnments an	d Organi	Organizations in the United States. Complete if the organization answered "Yes"	ited States. Com	plete if the orga	anization answ	ered "Yes"	1
	to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed	recipient that re space is neede	d d	ore than \$5,000 C	Check this box if n	o one recipient	received more	: than \$5,000. ►	
-	(a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	1
(1) UND	(1) UNIVERSITY OF THE OZARKS			, ,					
415	415 N. COLLEGE AVENUE							GENERAL SUPPORT	
CLARK	CLARKSVILLE AR 72830	71-0236867	3	23,000					
(2)									
(3)									1
(4)									
(2)									
(9)									1
(2)									
(8)									1
(6)									1
3 E	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table. Enter total number of other organizations listed in the line 1 table.	organizations listed	1 in the line	1 table				T 4	

Schedule I (Form 990) (2011)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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1	α.

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed 23-7092414 Schedule I (Form 990) (2011) UNIVERSITY OF THE OZARKS ALUMNI Part III Grants and Other Assistance to Individuals in the United Stat

٦	(a) Type of grant or assistance (b) Number of	(b) Number of	(c) Amount of	(d) Amount of	(e) Method of valuation (book,	(e) Method of valuation (book, (f) Description of non-cash assistance
		recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
_						
7						
ო						
4						,
co.						
ဖ						
7						
Part IV	Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information	plete this part to provi	de the information r	equired in Part I, line	2, and any other additional	ınformation

SCHEDULE O (Form 990 or 990-EZ)

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

OMB No 1545-0047

Internal Revenue Service
Name of the organization

UNIVERSITY OF THE OZARKS ALUMNI ASSOCIATION, INC.

Employer identification number 23-7092414

FORM 990, PART VI, LINE 2 - RELATED PARTY INFORMATION AMONG OFFICERS

BETTY EHREN

RALPH EHREN

DIRECTOR

DIRECTOR

FAMILY RELATIONSHIP

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE FORM 990 IS PREPARED BY THE ORGANIZATION'S ACCOUNTING FIRM AND IS
REVIEWED BY THE CFO AND BUSINESS MANAGER OF THE UNIVERSITY. THE FORM 990 IS
PROVIDED TO THE FINANCE COMMITTEE OF THE ALUMNI BOARD FOR REVIEW AND
APPROVAL PRIOR TO FILING.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

THE ASSOCIATION MONITORS AND ENFORCES THE WRITTEN CONFLICT OF INTEREST

POLICY BY REQUESTING EACH DIRECTOR AND OFFICER TO SIGN A STATEMENT THAT

THEY HAVE RECEIVED, READ, UNDERSTAND, AND AGREE TO COMPLY WITH THE CONFLICT

OF INTEREST POLICY.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
THE ASSOCIATION MAKES THEIR GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS
AVAILABLE TO THE GENERAL PUBLIC ON REQUEST, BY WRITING OR VISITING THE
ASSOCIATION'S OFFICE.

FORM 990, PART XI, LINE 5 - OTHER CHANGES IN NET ASSETS EXPLANATION
NET ASSETS DECREASED FROM UNREALIZED LOSSES ON INVESTMENTS

Open to Public Inspection Section 512(b)(13)
controlled entity?
Yes No (f) Direct controlling OMB No 1545-0047 2011 Employer identification number entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) 23-7092414 (f)
Direct controlling
entity (e) End-of-year assets N/A (e)
Public charity status
(if section 501(c)(3)) **Identification of Disregarded Entities** (Complete if the organization answered "Yes" to Form 990, Part IV, line 33) Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. N (d) Total income Related Organizations and Unrelated Partnerships (d) Exempt Code section 501C3 ▶ See separate instructions. (c)
Legal domicile (state or foreign country) (c)
Legal domicile (state
or foreign country) Æ (b) Primary activity EDUCATION (b) Primary activity ▶ Attach to Form 990. 71-0236867 UNIVERSITY OF THE OZARKS ALUMNI (a)
Name, address, and EiN of related organization (a) Name, address, and EIN of disregarded entily 72830 ASSOCIATION, INC. æ UNIVERSITY OF THE OZARKS 415 NORTH COLLEGE AVENUE CLARKSVILLE Department of the Treasury Internal Revenue Service Name of the organization SCHEDULE R (Form 990) Part II Parti Ê Ξ 6 <u>4</u> 62 <u>4</u> 9 3 9 ල

Schedule R (Form 990) 2011

For Paperwork Reduction Act Notice, see the Instructions for Form 990. DAA

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23-7092414 UNIVERSITY OF THE OZARKS ALUMNI Schedule R (Form 990) 2011

Part III

Page 2

Schedule R (Form 990) 2011 Percentage ownership 3 Percentage ownership Ξ (J) General or managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV Inc. 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Code V—UBI amount in box 20 of end-of-year assets Schedule K-1 (Form 1065) Share of 9 (h) Dispro-portionate Yes No alloc 2 Share of total Income Share of end-ofyear assets 9 (C corp, S corp Type of entity or trust) Share of total ncome Direct controlling (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections
512-514) entity € (d) Direct controlling foreign country) Legal domicite (state or entity (c) Legal domicile (state or foreign country) Primary activity Primary activity Ð Name, address, and EIN of related organization Name, address, and EIN related organization Part IV DAA 4 <u>4</u> 3 3 E 2 ල lΞ

23-7092414

35, 35a, or 36)	
, 35, 35a	
V, line 34	
90, Part I	
es" to Form 99	
ns (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36)	
f the organizati	
(Complete	
Organizations (Co	
Vith Related (
Transactions V	
Part V	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	Ŷ
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ed organizations listed	in Parts II–IV?				
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				,		×
b Gift, grant, or capital contribution to related organization(s)				1p		×
c Gift, grant, or capital contribution from related organization(s)				1	-	×
d Loans or loan guarantees to or for related organization(s)				1d		×
e Loans or toan guarantees by related organization(s)				1e		×
						ŀ
f Sale of assets to related organization(s)				14		×
g Purchase of assets from related organization(s)				19	_	×
h Exchange of assets with related organization(s)				1h		×
i Lease of facilities, equipment, or other assets to related organization(s)				=		×
j Lease of facilities, equipment, or other assets from related organization(s)				;=		×
k Performance of services or membership or fundraising solicitations for related organization(s)				÷		×
l Performance of services or membership or fundraising solicitations by related organization(s)				=		×
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1 E	×	
n Sharing of paid employees with related organization(s)				5	×	
o Reimbursement baid to related organization(s) for expenses				<u> </u>	×	
p Reimbursement paid by related organization(s) for expenses				0		×
q Other transfer of cash or property to related organization(s)				19		×
٠l				-	\dashv	×
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	ine, including covered re	elationships and transact	on thresholds			,
(a)	(p)	(c)	(p)			
Name of other organization	Transaction	Amount involved	Method of determining	gui.		
	type (a-r)		amount involved			
(1)						
(2)						
(3)						
(4)						
(5)						
(9)						
			Subadas	Schodule B (Eorm 990) 2011	1000	2011

Part VI

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

9 0	1	1	I	ı	ı		,	ł	ı	1	1+
(k) Percentage ownership											Crhodulo D (Com 000) 2011
al or ging er?											I I
General or managing partner?	3										0
= 52 T <											100
(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)											Ü
(h) Disproportionate allocations? Yes No	2						-				
(h) Disproport allocatio	3										
(g) Share of end-of-year assets											
Sh end-											
											
(f) Share of total income											
Sh. total											
rtners											
(e) Are all partners section 501(c)(3) organizations?											
ted, A der c			_								
(d) Predominant income (related, unrelated, excluded from tax under section 512-514)											
Pr unrela fror secti					<u> </u>						
(c) Legal domicile (state or foreign country)											:
tivity											
(b) Primary activity											
<u> </u>											
						,					
ntity											
IN of en											
(a) s, and E											
(a) Name, address, and EIN of entity											
Name					i	 					
		<u>.</u>				_			_	(0	5
	E :	(2)	(3)	4	(2)	(9)	6	(8)	6)	(10)	(11)

Schedule R (Form 990) 2011
Part VII Supplement Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

University of the Ozarks Alumni Gain/Loss on Sale of Investments June 30, 2012

TIN 23-7092414

STATEMENT 1 - FORM 990, PART VIII, LINE 7

			LINE 8a	LINE 8b	LINE 8c
DATE OF	NUMBER OF	•	SALES		GAIN/
SALE	SHARES	DESCRIPTION	PRICE	BASIS	(LOSS)
07/07/11	111 921	MFS InstI Tr Intl Equity Fd #403	2,150 00	1,870 30	279 70
08/22/11	1,268 116	Vanguard Total Bond Mkt Index Inst Fund 222	14,000 00	12,678 62	1,321 38
10/24/11	47 715	Vanguard 500 Index Fund Signal 1340	4,500 00	4,338 00	162 00
12/06/11	n/a	Invesco Short-Term Treasury Fund, ST Cap Gain Dist	0 15	0 00	0 15
12/06/11	n/a	Invesco Short-Term Treasury Fund, ST Cap Gain Dist	0 10	0 00	0 10
12/20/11	n/a	MSIF Mid Cap Growth Port 128, LT Cap Gain Dist	2,161 60	0 00	2,161 60
12/20/11	n/a	MSIF Mid Cap Growth Port 128, ST Cap Gain Dist	109 03	0 00	109 03
12/23/11	n/a	Vanguard Total Bond Mkt Index Inst Fund 222, LT Cap Gain Dist	158 68	0 00	158 68
12/23/11	n/a	Vanguard Total Bond Mkt Index Inst Fund 222 ST Cap Gain Dist	102 37	0 00	102 37
12/30/11	n/a	Vanguard GNMA Admiral 536 LT Cap Gain Dist	88 62	0 00	88 62
12/30/11	n/a	Vanguard gNMA Admiral 536 ST Cap Gain Dist	478 52	0 00	478 52
01/24/12	225 606	Goldman Sachs Mid Cap Val Insti	8,000 00	7,977 49	22 51
02/08/12	135 870	Goldman Sachs Mid Cap Val Instl	5,000 00	4,804 40	195 60
02/21/12	134 771	Goldman Sachs Mid Cap Val Instl	5,000 00	4,765 54	234 46
04/02/12	n/a	Vanguard Total Bond Mkt Index Inst Fund 222, LT Cap Gain Dist	27 71	0 00	27 71
04/02/12	n/a	Vanguard Total Bond Mkt Index Inst Fund 222 ST Cap Gain Dist	27 71	0 00	27 71
04/02/12	. n/a	Vanguard GNMA Admiral 536 LT Cap Gain Dist	31 02	0 00	31 02
04/02/12	n/a	Vanguard gNMA Admiral 536 ST Cap Gain Dist	93 05	0 00	93 05
04/24/12	268 542	Goldman Sachs Mid Cap Val Instl	9,801 78	9,332 78	469 00
04/27/12	n/a	Invesco US Mid Cap Value Y, LT Cap Gain Dist	806 39	0 00	806 39
			52,536 73	45,767 13	6,769 60