

### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

Form 990 (201<sub>a</sub>1

A F	For the	2011 calendar year, or tax year beginning $$	<u>JUN 30, 2012</u>							
В	Check If applicable	C Name of organization	D Employer identific	ation number						
	Address change	MORGAN STATE UNIVERSITY FOUNDATION, INC								
	Name change	Doing Business As	23-70	089143						
	initial return	Number and street (or P.O box if mail is not delivered to street address) Room/su								
Ļ	Termin- ated	1700 E COLDSPRING LANE		443-885-4021						
늗	Amende return Applica-	City or town, state or country, and ZIP + 4	G Gross receipts \$	4099868.						
L	Applica- tion pending	F Name and address of principal officer: CHERYL Y HITCHCOCK	H(a) Is this a group ref	Yes X No						
		1700 EAST COLD SPRING LANE BALTIMORE, MD 2	for affiliates? 12 <b>H(b)</b> Are all affiliates incli							
<u> </u>	Tax-exer		<del></del>	ist. (see instructions)						
	Website		H(c) Group exemption							
			ear of formation 1971 M							
Pa		Summary								
è		riefly describe the organization's mission or most significant activities. TO PROMO	TE THE GROWTH,	PROGRESS						
Activities & Governance	_	ND GENERAL WELFARE OF MORGAN STATE UNIVERSI								
Ver		theck this box I if the organization discontinued its operations or disposed of m		sets. 19						
Ĝ	1	lumber of voting members of the governing body (Part VI, line 1a) lumber of independent voting members of the governing body (Part VI, line 1b)	. 3	19						
<b>න්</b> ග		otal number of individuals employed in calendar year 2011 (Part V, line 2a)	5	0						
/itie	1	otal number of volunteers (estimate if necessary)	6	0						
į	i .	otal unrelated business revenue from Part VIII, column (C), line 12	7a	0.						
<u> </u>	1	let unrelated business taxable income from Form 990-T, line 34	7ь	0.						
			Prior Year	Current Year						
e	8 C	Contributions and grants (Part VIII, line 1h)	5032210.	4229420.						
Revenue		rogram service revenue (Part VIII, line 2g)	<5319.							
Re		nvestment income (Part VIII, column (A) lines 3.4 and 70 VED	179313.	158498. <393437.>						
	11 0	otal revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) otal revenue · add lines 8 through 11 (must equal Part VIII; column (A) the 12)	3255650. 8461854.	3994481.						
_	12 T		1424922.	1318245.						
	1	erants and similar amounts paid (Part IX, odiumn (A), lines 1-3)	0.	0.						
Ś	1	alaries, other compensation, employee benefits (Part 12, column (A), lines 5-10)	0.	0.						
Expenses	16a P	rofessional fundraising fees (Part IX, column (A), line 11e)	0.	0.						
xpe	ьт	otal fundraising expenses (Part IX, column (D), line 25)								
W	17 C	other expenses (Part IX, column (A), lines 11a·11d, 11f·24e)	3162371.	2999174.						
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	4587293.	4317419.						
_ (	19 F	levenue less expenses. Subtract line 18 from line 12	3874561.	<322938.>						
Net Assets or Fund Balances		2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Beginning of Current Year 23106379.	End of Year 22644565.						
Asse Bals	20 T	otal assets (Part X, line 16)	253436.	114560.						
Set	21 T	otal liabilities (Part X, line 26) let assets or fund balances. Subtract line 21 from line 20	22852943.	22530005.						
	art II	Signature Block								
		ies of perjury, I declare that I have examined this return, including accompanying schedules and sta	itements, and to the best of my	knowledge and belief, it is						
true	, correct	and complete Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge							
Sig	ın	Signature of officer	Date							
He	re	CHERYL Y HITCHCOCK, EXECUTIVE DIRECTOR  Type or print name and fitte		·						
			Date Check	T PTIN ( A						
l I Dai		Photographic Preparer's signature	01/17/13 self-employe							
Pai Pre		Firm's name ABRAMS FOSTER NOLE & WILLIAMS PA	Firm's EIN	52-1854049						
	` ⊢	Firm's address 2 HAMILL RD, W.QUAD SUITE 241	LIIII 2 CIIA							
)		BALTIMORE, MD 21210-1886	Phone no 4	10433-6830						
, <u>—</u> <u>М</u> а	y the IR	S discuss this return with the preparer shown above? (see instructions)		Yes No						

	t III Statement of Program Service Accomplishments	9143 Page 2
1	Check if Schedule O contains a response to any question in this Part III	
	TO PROMOTE THE GROWTH, PROGRESS AND GENERAL WELFARE OF MORGAN UNIVERSITY	STATE
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  If "Yes," describe these new services on Schedule O.	Yes X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
4	If "Yes," describe these changes on Schedule O.  Describe the organization's program service accomplishments for each of its three largest program services, as measured by Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and all others, the total expenses, and revenue, if any, for each program service reported.	
4a	(Code) (Expenses \$ 3788403. including grants of \$) (Revenue \$	NDING
4b	(Code) (Expenses \$ including grants of \$) (Revenue \$	)
4c	(Code) (Expenses \$	)
		· · · · · · · · · · · · · · · · · · ·
4d	Other program services (Describe in Schedule O.) (Expenses \$	)
40	Total program service expenses   3788403.	

Form **990** (2011)

# Form 990 (2011) MORGAN STATE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
•	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
-	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			.,
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		v	
	Schedule D, Parts XI, XII, and XIII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			v
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a		14a		Λ
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	446		X
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	45		Х
40	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15_		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	16		х
47	located outside the United States? If "Yes," complete Schedule F, Parts III and IV			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
40	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<del>'''</del>		
18		18	Х	
10	1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		<u></u>	$\vdash$
19	complete Schedule G, Part III	19		Х
20-	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
	The to the 22d, die the organization attach a copy of its abolice inflations statements to this return:		990	2011)
			1	,

Page 4

21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the		Yes	No
21	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
22	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a	X	
ь	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
_	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified	i '		
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			١
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			v
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, cr key employee? If "Yes," complete Schedule L, Part IV	28b	<b> </b>	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	000		х
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29	<u> </u>	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28	-	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30		x
24	contributions? If "Yes," complete Schedule M  Did the organization liquidate, terminate, or dissolve and cease operations?	30		
31	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
32	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity?			
•	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
ь	The state of the s			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b_		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	<u> </u>		
	If "Yes," complete Schedule R, Part V, line 2	36	ļ	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	1

Page 5

Form 990 (2011) MORGAN STATE UNIVERSITY FOUNDATION, INC

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V						
			Yes	No			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .   1a  0						
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable						
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming						
	(gambling) winnings to prize winners?	1c		Į			
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return 2a 0						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			ļ			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X			
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3ь					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	1					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X			
b	If "Yes," enter the name of the foreign country:						
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			.,			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X			
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b					
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c					
ба	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			х			
_	any contributions that were not tax deductible?	6a_					
U	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6ь	ļ	l			
7	Organizations that may receive deductible contributions under section 170(c).		***************************************				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	·	Х			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required						
	to file Form 8282?	7c		Х			
d	If "Yes," Indicate the number of Forms 8282 filed during the year						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	<del></del>	ļ			
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			ĺ			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.						
a	Did the organization make any taxable distributions under section 4966?	9a					
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9ь					
10	Section 501(c)(7) organizations. Enter.  Initiation fees and capital contributions included on Part VIII, line 12						
	Initiation fees and capital contributions included on Part VIII, line 12  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b						
11	Section 501(c)(12) organizations. Enter:						
	Gross income from members or shareholders						
	Gross income from other sources (Do not net amounts due or paid to other sources against						
Ī	amounts due or received from them)						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	is the organization licensed to issue qualified health plans in more than one state?	13a	,,, ,				
	Note. See the instructions for additional information the organization must report on Schedule O.			1			
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans						
C	Enter the amount of reserves on hand	<u> </u>		<u> </u>			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		L			

Form	990 (2011) MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7089	143	P	age 6
Par	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a	"No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response to any question in this Part VI	_		X
<u>Sec</u>	tion A. Governing Body and Management			
		r	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 19			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
Ь	Enter the number of voting members included in line 1a, above, who are independent  15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	_2_	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6_		<u> </u>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	_		v
	more members of the governing body?	7a		<u>X</u>
Ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			v
	persons other than the governing body?	7b		<u>X</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following.		v	
_	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	_8b	Λ_	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	9		Х
<u></u>	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	<u> </u>		
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		Yes	No
100	Did the event ation have lead charters branches or effiliates?	10a	163	X
	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
U	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
112	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
Ĭ	In Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶MD			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and	d finar	rcial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	tion: 🕨		
	STEPHANIE THOMPSON - 443-885-4021			
	1700 E COLD SPRING LANE, BALTIMORE, MD 21251			

Form 990 (	2011)	

### MORGAN STATE UNIVERSITY FOUNDATION, INC

23-7089143

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order. individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons.

(A)	(B)	d organization compensate (C)						(D)	(E)	(F)
Name and Title	Average	(40	Position (do not check more than					Reportable	Reportable	Estimated
	hours per	box, unless person is both an officer and a director/trustee)					h an	compensation	compensation	amount of
	week	_	cer an	o a o	recto	mus	tee)	from	from related	other
	(describe	Individual trustee or director						the	organizations	compensation
	hours for related	1 P	<u>a</u>			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	Institutional trustee		99/	mpen		(44-2/1099-141130)		and related
	in Schedule	dual	anott		Key employee	stcol	 			organizations
	O)	를	Instit	Officer	Key e	Highest compensated employee	Former			•
(1) HON, PETER C. HARVEY		Г								
MEMBER	1.00	X						0.	0.	0.
(2) FRANK B. COAKLEY										
MEMBER	1.00	X	ĺ		i		_	<u> </u>	0.	0.
(3) LARRY JENNINGS		Г								
MEMBER	1.00	X						0.	0.	0.
(4) JACQUELINE LAWSON			Ï							
MEMBER	1.00	X				L		0.	0.	0.
(5) CHRISTOPHER LUDEMAN								_		
MEMBER	1.00	X			L	L.	L	0.	0.	0.
(6) OMAR MCINTOSH	1				1		Ì	_	_	_
MEMBER	1.00	X				<u> </u>		0.	0.	0.
(7) CARL W TURNIPSEED			ļ					_	_	_
MEMBER	1.00	X	L	┕		<u> </u>		0.	0.	0.
(8) JONATHAN MELNICK	1								_	
MEMBER	1.00	X	L		$ldsymbol{le}}}}}}$	L	L	0.	0.	0.
(9) ALLISON DUNN		l								
MEMBER	1.00	X	lacksquare	_	_	L.	L	0.	0.	0.
(10) ANNE SHERVINGTON DAVIS	1	l								
MEMBER	1.00	X	<u>Ļ</u>	┕		<u> </u>	_	0.	0.	0.
(11) DONALD FRIESON	1									
MEMBER	1.00	X	ـ	┡		<u> </u>	_	0.	0.	0.
(12) JOELLE MURCHISON-HAYES	1 1 00			1		1	1			
MEMBER	1.00	X	┞	┞-	⊢	├-	_	0.	0.	0.
(13) ROSLYN SMITH	1 1 00			ł	ł	ł	l		1	
MEMBER	1.00	X	<u> </u>	┡	L	├-	_	0.	0.	0.
(14) IVORY TUCKER	1 00		}	ļ	ļ	1	Į			
MEMBER	1.00	X	┞-	<u> </u>	╙	╄	<u> </u>	0.	0.	0.
(15) STANLEY TUCKER	1 1 1 1		1			1				1 ^
MEMBER	1.00	X	$\vdash$		ــــ		<del>  -</del>	0.	0.	0.
(16) BERT HASH	F 00			ı٧	l		i			_
VICE CHAIRMEN	5.00		┼-	X.	⊢	╂	-	0.	0.	0.
(17) DR ADDIE PERKINS WILLIAMSON	5.00	1	1	lΧ	1		1			
SECRETARY	<u>5.00</u>		<u> </u>	<u>Ľ,</u>			<u> </u>	0.	0.	0.

rar	T VII Section A. Officers, Directors, 1		nplo	yee	s, a	nd l	High	est	Compensated Employ	ees (continued)	<del></del> ,	_			
	(A)							(E)		(	F)				
	Name and title	Average Position (do not check more than						one	Reportable	Reportable		Estir	nated		
		hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	- 1		unt of		
		week	<del></del>	Cei ai	lu a u	Tecu	or/trus	T COC)	from	from related			her		
		(describe hours for	trustee or director						the	organizations	.	compe		on	
		related	8	8			23		organization (W-2/1099-MISC)	(W·2/1099-MISC	"		n the		
		organizations	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	麗		В			(44-2/1099-141130)		- [	organ	elate		
		in Schedule	翼		١.	S S	18 8 18 18	,				organi			
		O)	Individual	Institutional trustee	eg eg	Кеу етріоусе	Highest compensated employee	Former				v. g			
(18)	CARL HAIRSTON				_						T	-			
TREA	SURER	5.00			Х				0.		0.			0.	
(19)	WILLIE LANIER														
CHAI	RMEN	5.00			X			ļ	0.		0.			<u>0.</u>	
											ı				
			<u> </u>	<u> </u>			<u> </u>				_				
			_	<u> </u>	_	_	_	<u> </u>			_				
			_	<u> </u>	<u> </u>	├—	<del></del>	├—			_				
				ł		1									
				<del> </del>	-	├	+-	├-			-+				
		+		ļ		┢	-	$\vdash$							
					1					:			_		
						ऻ	1			-					
1 b	Sub-total Sub-total						<b></b>		0.		0.			0.	
c	Total from continuation sheets to Part	VII, Section A							0.		0.			0.	
d	Total (add lines 1b and 1c)						▶		0.		0.			0.	
2	Total number of individuals (including bu	t not limited to th	ose	liste	ed a	bov	e) wl	ho r	eceived more than \$100	,000 of reportable	_				
	compensation from the organization											<del> ,</del>		0	
											_	<u>Y</u>	'es	No	
3	Did the organization list any former office			e, ke	у ег	mple	oyee	, or	highest compensated e	mployee on					
	line 1a? If "Yes," complete Schedule J fo										-	3		<u>X</u>	
4	For any individual listed on line 1a, is the									the organization				.,	
	and related organizations greater than \$			•							-	4		X	
5	Did any person listed on line 1a receive o							reiat	ed organization or indiv	dual for services	ı	_		v	
<u> </u>	rendered to the organization? If "Yes," co	omplete Schedul	e J 1	or s	uch	per	son		· · · · · ·			5	l	<u>X</u> _	
	tion B. Independent Contractors									\$400,000 of a					
1	Complete this table for your five highest the organization. Report compensation for	•	•								ensa	illon iro	111		
	(A)	or the calendar y	ear	enai	ng v	VILII	OI W	nunii T	(B)	year.		(C)			
	Name and busine	ss address	N	INC	E				Description of s	ervices	C	ompens	ation		
	-	<del>-</del>						T			_				
		<del></del>						_			_		_		
2	Total number of independent contractors	s (includina but n	ot l	mite	d to	tho	se li	ster	d above) who received re	nore than					
	\$100,000 of compensation from the orga						0								

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respons not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to governments and			. '	
	organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in	1210245	1210245	ì	
	the United States. See Part IV, line 22	1318245.	1318245.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the			,	
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
6	trustees, and key employees  Compensation not included above, to disqualified				
·	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
-	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees):				
а	Management				
b	Legal				
c	Accounting	20820.		20820.	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees	1.0-1.0-	101110	201061	
g	Other	1635463.	1314402.	321061.	
12	Advertising and promotion	171356	112012	58543.	
13	Office expenses	171356.	112813.	38343.	
14	Information technology				
15	Royalties				
16	Occupancy	134031.	134031.		
17	Travel	134031.	134031.		
18	Payments of travel or entertainment expenses				
10	for any federal, state, or local public officials	28978.		28978.	· · · · · · · · · · · · · · · · · · ·
19 20	Conferences, conventions, and meetings Interest	200,00		203,00	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3650.		3650.	
23	Insurance	10339.		10339.	
24	Other expenses Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e if line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0)				
а	OTHER G&A	380206.	380206.	<u></u>	
b	MEETINGS	223256.	207350.	15906.	
С	EQUIPMENT RENTAL/MAINTE	162737.	162737.		
d	AWARDS	74132.	74132.		
е	All other expenses	154206.	84487.	69719.	
25	Total functional expenses. Add lines 1 through 24e	4317419.	3788403.	529016.	0
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
	Check here If following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2011

Pai	τX	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash · non-interest-bearing		ļ	2137087.	1	1788974.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net		1498044.	3	1486455.	
	4	Accounts receivable, net			4		
	5	Receivables from current and former officers, di	rectors	s, trustees, key			
		employees, and highest compensated employee	es. Co	mplete Part II			
		of Schedule L				5	
	6	Receivables from other disqualified persons (as	define	d under section			
		4958(f)(1)), persons described in section 4958(c	)(3)(B),	and contributing			
		employers and sponsoring organizations of sections	ion 50	1(c)(9) voluntary			
		employees' beneficiary organizations (see instru	ctions	)		6	
Assets	7	Notes and loans receivable, net				7	
Ass	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges		ļ	11994.	9	11647.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	146000.			
	ь	Less: accumulated depreciation	10b	29200.	120450.	10c	116800.
	11	Investments · publicly traded securities				11	10005514
	12	Investments - other securities. See Part IV, line	11		19327024.	12	19095514.
	13	Investments - program-related. See Part IV, line	11		· · · · · · · · · · · · · · · · · · ·	13	
	14	Intangible assets	,	11700	14	145175	
	15	Other assets. See Part IV, line 11			11780.	15_	145175.
	16	Total assets. Add lines 1 through 15 (must equ	al line	34)	23106379.	16	22644565.
	17	Accounts payable and accrued expenses		253436.	17	114560.	
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
es	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Payables to current and former officers, director					
Ţē.		highest compensated employees, and disqualif	ed pe	sons. Complete Part II			
_		of Schedule L			· · · · · · · · · · · · · · · · · · ·	22	*** *
	23	Secured mortgages and notes payable to unrela		•		23	
	24	Unsecured notes and loans payable to unrelate		•		24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	3 17.24	). Complete Part X of		25	
		Schedule D			253436.	25 26	114560.
	26	Total liabilities. Add lines 17 through 25		X and complete	233430.	- 20	114300.
		Organizations that follow SFAS 117, check he	ere 🕨	and complete			
ő	0.7	lines 27 through 29, and lines 33 and 34. Unrestricted net assets			544282.	27	289507.
lan	27				5229629.	28	4247082.
- B	28 29	Temporarily restricted net assets  Permanently restricted net assets			17079032.	29	17993416.
Ę	25	Organizations that do not follow SFAS 117, c	haak l	nere 🕨 🔲 and	1,0,70021		
Ē		complete lines 30 through 34.	iicck i	iele P alla			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds				30	1
SSe	31	Paid-in or capital surplus, or land, building, or ed		ent fund		31	
t À	32	Retained earnings, endowment, accumulated in				32	
Ž	33	Total net assets or fund balances	.551116	o, other lands	22852943.	33	22530005.
	34	Total liabilities and net assets/fund balances			23106379.		22644565.
		TOTAL HADIILIES AND HEL ASSELS/TUTIO DAIGHCES					

Form **990** (2011)

orm	990 (2011) MORGAN STATE UNIVERSITY FOUNDATION, INC	23-	70891	43	Pag	ge 12
Par	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1			944	
2	Total expenses (must equal Part IX, column (A), line 25)	2				<u> 19.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3				<u>38.</u> >
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	<u> 28</u> !	<u>529</u>	43.
5	Other changes in net assets or fund balances (explain in Schedule O)	5				0.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	2	<u> 25</u> :	<u> 300</u>	05.
Par	t XIII Financial Statements and Reporting					_
	Check if Schedule O contains a response to any question in this Part XII					<u> </u>
			e <del></del>		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_X_
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,		1		
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued	d on a				
	separate basis, consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Au	dit			
	Act and OMB Circular A-133?			3а		<u>X</u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red aud	dit l	Ī		
	or guidte, explain why in Schedule O and describe any stone taken to undergo such guidte			3h		

Form **990** (2011)

### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

QNB No 1545-0047

2011

Open to Public Inspection

Name of the organization

Employer identification number

D-	rt I	Resear		ity Status (All organiz							3-7089	143	
				•					iuctions.				
1 1	organi			because it is: (For lines 1 s, or association of churc									
2	$\vdash$	•		s, or association of churc ' <b>0(b)(1)(A)(ii)</b> . (Attach Sci		ineo in se	CUQN 170	(D)(1)(A)(I)	•				
3	Ħ				•	n coation	4.70/b\/4\/	(A)/iii)					
4	H	=		tal service organization of operated in conjunction to					/6\/4\/A\/ii	il Entert	he hospital	e name	_
-		city, and state		operated in conjunction	with a nos	pitai Gesci	ibeu iii se	Clion 170	(0)(1)(~)(11	ıy. Enter t	ile ilospitai	3 Haili	٥,
5	X	•		benefit of a college or un	livereity ov	uned or or	erated by	2 00Vern	mental uni	describ	ed in		
٥	سمما		(b)(1)(A)(iv). (Comple	_	iiversity Ov	VIIIO OI OL	related by	a governi	nemai om	describ	50 111		
6				ent or governmental unit	decorbed	l in sectio	n 170(h)/1	1/4/6/					
7	Ħ		-	eives a substantial part o					r from the	general i	oublic desc	nhed ir	1
•			b)(1)(A)(vi). (Comple		or its supp	OIT HOIT &	governine	intai oint c	i ilom tilo	general	public desci	i ibca ii	•
8				ection 170(b)(1)(A)(vi). (	Complete	Part II.)							
9				eives: (1) more than 33 1			rom contri	butions, m	embershi	o fees, ar	nd aross rea	ceipts f	rom
		_	<del>-</del>	nctions - subject to certa							-		
				axable income (less sect									
			<b>509(a)(2).</b> (Complete	·		•		•					
10		An organizati	on organized and or	perated exclusively to tes	st for publi	c safety. S	See sectio	n 509(a)(4	l).				
11		An organizati	on organized and or	perated exclusively for th	e benefit d	of, to perfo	rm the fur	nctions of,	or to carr	out the	purposes o	f one c	or
		more publicly	supported organiza	ations described in section	on 509(a)(1	l) or sectio	on 509(a)(2	2). See <b>se</b> c	tion 509(	a)( <mark>3).</mark> Che	eck the box	that	
		describes the	type of supporting	organization and comple	ete lines 11	1e through	11h.				•		
	_	a Type I	b	∐ Type II c	: 💹 Тур	e III - Func	tionally int	egrated		d	Type III • C	Other	
e	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than												
	foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).												
f		If the organiz	ation received a writ	ten determination from t	he IRS tha	it it is a Ty	pe I, Type	II, or Type	e III				
			rganization, check th										Ш
9	i			organization accepted an									
		•	-	lirectly controls, either al	one or tog	ether with	persons d	lescribed i	in (ii) and (	III) below,		Yes	<u>No</u>
		_		upported organization?							11g(i)		
			•	n described in (i) above?		. 0					11g(ii)		
			•	person described in (i) o							11g(iii)	l	
h	•	Provide the it	ollowing imormation	about the supported org	ganization	S).							
	Nama	of our ported	(II) FIN	(iii) Type of	(iv) is the o	rganization	(v) Did voi	i notify the	(vi) Is	the	/uli\ A ~		
Ų,		of supported inization	(ii) EIN	organization	in col (i) lis				organizátic (I) organiz	on in col. I	(vii) Am sun	port	
	U.g.			(described on lines 1-9 above or IRC section	governing	document?	(i) of your	r support?	US	? " "	004	<b>,</b>	
				(see instructions))	Yes	No	Yes	No	Yes	No			
									-				
		=								-			
											_		
	•												

Schedule A (Form 990 or 990-EZ) 2011 MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7089143 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2007 **(b)** 2008 (c) 2009(d) 2010 (e) 2011 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 4718602. 4718602. 3739000. 5131098. 4505465.22812767. 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4718602. 4718602. 3739000. 5131098. 4505465.22812767. 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) Public support. Subtract line 5 from line 4 22812767. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2007 (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total 4718602 4718602. 3739000. 5131098. 4505465.22812767. 7 Amounts from line 4 Gross income from interest. dividends, payments received on securities loans, rents, royalties 471028. 471028. 478339. 3030632. 158498. 4609525. and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 27422292. 12 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 83.19 14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) 14 % 15 Public support percentage from 2010 Schedule A, Part II, line 14 81.15 15 % 16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  $\triangleright X$ b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts and circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

# Schedule A (Form 990 or 990-EZ) 2011 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Section A. Public Support				·	<del>-</del>	
Calendar year (or fiscal year beginning in) ▶	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not include any "unusual grants.")						
				· · · · · · · · · · · · · · · · · · ·	-	
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to or expended on its behalf		-	-	-		
5 The value of services or facilities						
furnished by a governmental unit to	-					
the organization without charge				1		
6 Total. Add lines 1 through 5		·				
7a Amounts included on lines 1, 2, and		1				
3 received from disqualified persons <b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6)						
Section B. Total Support		•	,	,		
Calendar year (or fiscal year beginning in) ► 🏻	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12)						
14 First five years. If the Form 990 is for	the organization's	s first, second. thi	rd, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	ation,
check this box and stop here			, , , , , , , , , , , , , , , , , , , ,	•		▶□
Section C. Computation of Publi	c Support Pe	rcentage			•	
15 Public support percentage for 2011 (li			column (f))		15	
16 Public support percentage from 2010		· · · · · · · · · · · · · · · · · · ·			16	
Section D. Computation of Inves						
17 Investment income percentage for 20					17	
18 Investment income percentage from 2				•	18	
19a 33 1/3% support tests - 2011. If the			on line 14, and line	e 15 is more than		7 is not
more than 33 1/3%, check this box ar						▶[
b 33 1/3% support tests - 2010. If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%,	
line 18 is not more than 33 1/3%, che 20 Private foundation. If the organization			•	, , ,	-	
ate iodingation, it the Organization	/: SIO HOL GHECK &		, a, or 100, official (	DON ALIU 300 III	J.: JUIIUI IJ	

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

2011 Open to Public Inspection

Name of the organization

MORGAN STATE UNIVERSITY FOUNDATION, INC.

Employer identification number

Pai	t I Organizations Maintaining Donor Advise	<del></del>	
Fai			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	(a) Donor advised funds	(b) Funds and other accounts
	<b>-</b>	, (a) Donor advised fortus	(b) Funds and other accounts
1	Total number at end of year		<del>-</del>
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		··
5	Did the organization inform all donors and donor advisors in v		
	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor ac	• •	
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose	
Do	Impermissible private benefit?	North Committee	Yes No
Pa			ran IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		storically important land area
	Protection of natural habitat	Preservation of a cert	ified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the complete 2d if the complet	led conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Hold of the Fad of the Toy Year
_	T-ball according of a constant and a		Held at the End of the Tax Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified historic stru	, ,	2c
a	Number of conservation easements included in (c) acquired a	arter 6/17/06, and not on a historic structi	2d
2	listed in the National Register	looped extinguished or terminated by the	
3	Number of conservation easements modified, transferred, relyear   ✓	eased, extinguished, or terminated by the	organization during the tax
	Number of states where property subject to conservation eas	nament to leasted	
4 5			
3	Does the organization have a written policy regarding the per violations, and enforcement of the conservation easements it	• • • • • • • • • • • • • • • • • • • •	Yes No
_	Staff and volunteer hours devoted to monitoring, inspecting,		
6 7	Amount of expenses incurred in monitoring, inspecting, and		
8			
U	Does each conservation easement reported on line 2(d) abov and section 170(h)(4)(B)(ii)?	re satisfy the requirements of section 170	Yes No
9	In Part XIV, describe how the organization reports conservation	on accompate in its revenue and expense	
9	include, if applicable, the text of the footnote to the organization		
	conservation easements.	non's infancial statements that describes	the organization s accounting for
Pa	t III Organizations Maintaining Collections of	f Art. Historical Treasures, or O	ther Similar Assets
1.00	Complete if the organization answered "Yes" to Form		thor ominar 7.000to.
12	If the organization elected, as permitted under SFAS 116 (AS		nent and halance sheet works of art
10	historical treasures, or other similar assets held for public exh	••	
	the text of the footnote to its financial statements that describ		nice of public service, provide, in Fart Air,
<b>h</b>	If the organization elected, as permitted under SFAS 116 (AS		and balance sheet works of art. historical
U	treasures, or other similar assets held for public exhibition, ec	•••••	
		ducation, or research in fortherance of pur	blic service, provide the following amounts
	relating to these items:		<b>&gt;</b> ¢
	(i) Revenues included in Form 990, Part VIII, line 1		► Ф
^	(ii) Assets included in Form 990, Part X	nauron or other amiles sees to fee fee	<b>▶</b> \$
2	If the organization received or held works of art, historical treat		ii gaiir, provide
_	the following amounts required to be reported under SFAS 1:	to (AGC 300) relating to these items.	<b>.</b> .
a	Revenues included in Form 990, Part VIII, line 1		► \$
D	Assets included in Form 990, Part X		<b>~</b> 3

	· · · · · · · · · · · · · · · · · · ·	STATE UNIVI				<u>23-70</u>		<u>2</u>
Par	t III Organizations Maintaining C	ollections of Ar	<u>t, Historical Tre</u>	easures, or Oth	er Simil	ar Asse	s (continued)	_
3	Using the organization's acquisition, accession	on, and other record	s, check any of the t	following that are a	significant	use of its	collection items	
	(check all that apply):							
а	Public exhibition	d	Loan or exch	nange programs				
ь	Scholarly research	е	Other					
С	Preservation for future generations							_
4	Provide a description of the organization's co	ollections and explain	n how they further th	ne organization's ex	empt purpo	ose in Part	XIV.	
5	During the year, did the organization solicit or							
•	to be sold to raise funds rather than to be ma					<u> </u>	Yes No	a
Par	t IV Escrow and Custodial Arrange				o Form 990	Part IV. I		
L.T., Tit.	reported an amount on Form 990, Par			.,		, , .		
1a	Is the organization an agent, trustee, custodi		liary for contribution	s or other assets no	t included			
	on Form 990, Part X?		inary for continuous				Yes No	٥
	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:					•
U	ii res, explain the allangement in Fart XIV	and complete the lo	llowing table.				Amount	_
_	Parinaina halanaa				1c		Amount	_
	Beginning balance				1d			_
	Additions during the year						<del> </del>	-
e	Distributions during the year				1e		<del></del>	_
1	Ending balance	000 0 4 1/2 1/2 1/2	040		1f	<u> </u>	Yes No	_
	Did the organization include an amount on Fo		217			L	」 tes No	9
	If "Yes," explain the arrangement in Part XIV.			000 Part IV Iraa	10			_
Par	t V Endowment Funds. Complete it				7		( ) 5	_
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three	•	(e) Four years back	<u>'</u>
1a	Beginning of year balance	17079032.	16330890.	16093820	. 20	174531.		<del>,,,,</del>
b	Contributions	914384.	1732057.	1019229		272801.		
С	Net investment earnings, gains, and losses			425609	< 3	522305.	<del>}</del>	***
d	Grants or scholarships			933826		831207.		
e	Other expenditures for facilities							
	and programs				ļ			
f	Administrative expenses		983915.	273942	·			++++
9	End of year balance	17993416.	17079032.	16330890	. 16	093820.		
2	Provide the estimated percentage of the curr	rent year end balanc	e (line 1g, column (a	ı)) held as:				
а	Board designated or quasi-endowment		%					
b	Permanent endowment ► 100.00	%						
С	Temporarily restricted endowment ▶	%						
	The percentages in lines 2a, 2b, and 2c should	uld equal 100%.						
За	Are there endowment funds not in the posse	ession of the organiza	ation that are held a	nd administered for	the organi	zation		
	by:						Yes No	
	(i) unrelated organizations						3a(i) X	_
	(ii) related organizations						3a(ii) X	·
ь	If "Yes" to 3a(ii), are the related organizations	s listed as required o	n Schedule R?				3b	
4	Describe in Part XIV the intended uses of the	e organization's endo	wment funds.					_
Pai	t VI Land, Buildings, and Equipm							
	Description of property	(a) Cost or o		or other (c)	Accumulate	ed	(d) Book value	_
		basis (investr	I ' '	1	epreciation	ı		
1a	Land							_
b	Buildings		14	6000	292	$\infty$	116800	<del>,</del>
c	Leasehold improvements							_
d	Equipment		-				-	-
	Other					-		_
	I. Add lines 1a through 1e. (Column (d) must e	equal Form 990. Part	X, column (B). line 1	10(c).)		▶	116800	-

-	dule D (Form 990) 2011 MORGAN STATE UNIVERSITY FOU			INC		<u>7089143</u>	Page <b>4</b>
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	<u>Audite</u>	<u>d Finan</u>	cial S	tatement		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	•		1		399	4481.
2	Total expenses (Form 990, Part IX, column (A), line 25)			2		431	7419.
3	Excess or (deficit) for the year. Subtract line 2 from line 1			3		<32	2938.
4	Net unrealized gains (losses) on investments			4			
5	Donated services and use of facilities .			5			
6	Investment expenses			6			
7	Prior period adjustments .			7			
8	Other (Describe in Part XIV.)			8			
9	Total adjustments (net). Add lines 4 through 8			9			
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and			10			2938.
Par	t XII Reconciliation of Revenue per Audited Financial Statemer	nts Wit	h Rever	nue p	<u>er Return</u>		1101
1	Total revenue, gains, and other support per audited financial statements				1	399	4481.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:						
а	Net unrealized gains on investments	2a					
b	Donated services and use of facilities	2b					
C	Recoveries of prior year grants	2c	<u>.</u>				
d	Other (Describe in Part XIV.)	2d					•
е	Add lines 2a through 2d				2e	200	4401
3	Subtract line 2e from line 1				3	399	4481.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV.)	4b		1	<del> </del>		^
c	Add lines 4a and 4b				4c	200	4481.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  † XIII Reconciliation of Expenses per Audited Financial Stateme	mto Mi	th Evna		5 Por Potus		4401.
		ents vvi	ıııı Expe	nses			7419.
1	Total expenses and losses per audited financial statements				1	431	7417.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	10-1					
a	Donated services and use of facilities	2a 2b	<del></del>				
0	Prior year adjustments Other losses	2c					
C	Other (Describe in Part XIV.)	2d	-				
d e	Add lines 2a through 2d	20			2e		0.
3	Subtract line 2e from line 1				3	431	7419.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				· · · · · · · · · · · · · · · · · · ·		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
ь	Other (Describe in Part XIV)	4b					
-	Add lines 4a and 4b	40	-		4c		0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)				5	431	7419.
*********	t XIV Supplemental Information						
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III,	lines 1a	and 4. Pa	rt IV li	nes 1h and 2	b: Part V line	4: Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also compl						; <del>7</del> , 1 a.t
	RT V, LINE 4: TO PROVIDE SCHLORSHIPS FOR ST			VIGE AI	iy additional	mormation.	
ASS	SET ADJUSTMENTS						
				-			
		-					

### **SCHEDULE G**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No 1545-0047

2011

Open To Public Inspection

Name of the organization **Employer identification number** MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7089143 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations J Solicitation of non-government grants Internet and email solicitations Solicitation of government grants X Phone solicitations Special fundraising events In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or X Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Dld fundralser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No PHONE SOLICITORS х RUFFALO CODY 102688 36930 65757. 102688. 36930, 65757. 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. MD

Schedule G (Form 990 or 990-EZ) 2011 MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7089143 Page 2 Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (c) Other events (a) Event #1 (b) Event #2 (d) Total events NONE (add col. (a) through GALA col. (c)) (event type) (event type) (total number) Revenue 276045. 276045. Gross receipts 2 Less: Charitable contributions 276045 276045. Gross income (line 1 minus line 2) Cash prizes Noncash prizes Direct Expenses 91452. 91452. Rent/facility costs Food and beverages Entertainment 13935. 13935.

Other direct expenses 105387 10 Direct expense summary. Add lines 4 through 9 in column (d) 170658. 11 Net income summary. Combine line 3, column (d), and line 10 Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant Revenue (c) Other gaming (a) Bingo bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses 3 Noncash prizes Rent/facility costs Other direct expenses Yes Yes No No 6 Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Combine line 1, column d, and line 7 **9** Enter the state(s) in which the organization operates gaming activities: a is the organization licensed to operate gaming activities in each of these states? **b** If "No," explain: Yes 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," explain:

Sch	edule G (Form 990 or 990 EZ) 2011 MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7	<u>089</u> 1	<u> 43</u>	Page 3
	Does the organization operate gaming activities with nonmembers?		'es	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	. 🗆 y	'es	☐ No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility	13a		<u>%</u>
	An outside facility	13ь		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶		_	
	Address ▶			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	<b>□ Y</b>	es'	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party 🕨 \$			
C	If "Yes," enter name and address of the third party:			
	Name ▶			
	Address ►			
16	Gaming manager information:			
	Name ▶			
	Gaming manager compensation ▶ \$			
	Description of services provided			
	<del></del>			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		es (	No No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
<del></del>	organization's own exempt activities during the tax year 🕨 \$			
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information			
			•	<del></del>
			,	<del></del>
			·	
_				

OMB No 1545-0047	2011	Open to Public Inspection	Employer identification number 23-7089143	X Yes No		for any	(h) Purpose of grant or assistance					Schedule I (Form 990) (2011)
	ce to Organizations, s in the United States	s" to Form 990, Part IV, line 21 or 22. rm 990.	INC	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	ed States.		nt of (f) Method of (g) Description of valuation (book, non-cash assistance other)					Sched
	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States	Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.  ▶ Attach to Form 990.	JERSITY FOUNDATION,	ate the amount of the grants or assistance, th	monitoring the use of grant funds in the Unit	its and Organizations in the United States.	(c) IRC section (d) Amount of f applicable cash grant				nent organizations listed in the line 1 table	structions for Form 990.
SCHEDULE !	(Form 990)	Department of the Treasury Internal Revenue Service	Name of the organization  MORGAN STATE UNIVERSITY  Date 1 General Information on Grants and Assistance	te se	ζį.	Part # Grants and Other Assistance to Governments and Organizations in the United States. Complete if the part of the Complete if the Complete in the Complete	1 (a) Name and address of organization (b) EIN or government				2 Enter total number of section 501(c)(3) and government organizations	-

Page 2 (f) Description of non-cash assistance 23-7089143 (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance °. MORGAN STATE UNIVERSITY FOUNDATION, INC (c) Amount of cash grant 1281010. (b) Number of recipients 985 (a) Type of grant or assistance SCHOLARSHIPS TO STUDENTS Schedule I (Form 990) (2011) Part III

Schedule I (Form 990) (2011)

132102 01-27-12

Schedule K (Form 990) 2011 (9) Defeased (h) On behalf (i) Pooled financing Yes No **Employer identification number** × OMB No 1545-0047 Open to Public ŝ ŝ 23-7089143 ŝ of issuer × ۵ Yes Yes Yes ŝ × Yes ŝ ŝ SUPPORT ပ (f) Description of purpose Yes Yes Supplemental Information on Tax-Exempt Bonds ► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, TO PROVIDE 305000.FINANCIAL 2 ŝ explanations, and any additional information in Part VI.

See separate instructions. œ Yes Yes CONTINUATIONS (e) Issue price × × × × × ŝ å INC (d) Date issued ⋖ 02/16/07 Yes Yes SEE PART VI FOR COLUMN (F) UNIVERSITY FOUNDATION, 132121 01-23-12 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. (c) CUSIP# NONE Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, ▶ Attach to Form 990. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? STATE Has the final allocation of proceeds been made? Working capital expenditures from proceeds MORGAN Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds Private Business Use (a) Issuer name bond-financed property? Other unspent proceeds Amount of bonds retired Total proceeds of Issue Other spent proceeds Name of the organization **Bond Issues** Proceeds Department of the Treasury Internal Revenue Service BANK SCHEDULE K A M&T (Form 990) Part III Part i 9 N 5 8 5 9 / ø O 2 F 42 13 4 17 ပ ۵

Page 2

MORGAN STATE UNIVERSITY FOUNDATION, INC

Schedule K (Form 990) 2011

Schedule K (Form 990) 2011

Part III Private Business Use (Continued)								
		A		B	•	Ç		D
3a Are there any management or service contracts that may result in private	Yes	No	Yes	Š	Yes	Š	Yes	2
business use of bond-financed property?		X					-,	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?		,						
c Are there any research agreements that may result in private business use of bond-financed property?		×						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
counsel to review any research agreements retaining to the intanced p								
entities other than a section 501(c)(3) organization or a state or local government		%		%		%		*
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another							-	
section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the								
post-issuance compliance of its tax-exempt bond liabilities?		X						
Part IV Arbitrage								
		٨	}	8		C		0
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	Š	Yes	Š	Yes	N <sub>o</sub>	Yes	°N
		×						
2 Is the bond issue a variable rate issue?		×						
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?		×						
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GiC)?		×						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		×						
6 Did the bond issue qualify for an exception to rebate?		×						
Part V Procedures To Undertake Corrective Action								
Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement	leral tax requ	rements are	timely identifi	ed and corre	cted through	the voluntary	closing agre	ement
program if self-remediation is not available under applicable regulations						:	Yes	S X No

Part Vt Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. SEE PART VI SUPPLEMENTAL EXPLANATION SHEET 132122 01-23-12

Schedule K (Form 990) 2011 MORGAN STATE UNIVERSITY FOUNDATION, INC 23-7089143
Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.
SCHEDULE K, PART I, BOND ISSUES:
(A) ISSUER NAME: M&T BANK
(F) DESCRIPTION OF PURPOSE: TO PROVIDE FINANCIAL SUPPORT FOR STUDENTS

### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

MORGAN STATE UNIVERSITY FOUNDATION, INC

Employer identification number 23-7089143

FORM	990,	PART	VI,	SECTION	Α,	LINE	2:	STANLE	TUC	KER	AND	IVERY	TUCKER	ARE
BROTI	IERS .	AND FI	ELLO	W BOARD	MEM	BERS.								
FORM	990,	PART	VI,	SECTION	В,	LINE	11:	THE 9	90 IS	PRE	SENT	ED TO	THE	
FOUNI	DATIO	N AUD	IT C	OMMITTEE	FO	R REV	IEW	AND CO	MENT	BEF	ORE	FILIN	G.	
FORM	990,	PART	VI,	SECTION	В,	LINE	12C	: DIREC	CTORS	MUS	T CC	MPLET	E	
QUEST	TIONA	IRE A	AUNN	LLY AT B	OAR	D MEE	ring	TO EX	PRESS	POT	ENTI	AL CO	NFLICTS	•
											,		-	
FORM	990,	PART	VI,	SECTION	C,	LINE	19:	AVAIL	ABLE	ON S	ITE	UPON	REQUEST	
											•			_
											-			
														•
					_			•••						
										<u> </u>		<del></del>		
						<u> </u>								
	<u> </u>													
	<del></del>											_		
	<u> </u>				<del></del>									
		<u> </u>												

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

2011 Open to Public Inspection

OMB No 1545-0047

(g) Section 512(b)(13) controlled Employer identification number 23-7089143 ĝ × entity? Direct controlling entity Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Direct controlling entity End-of-year assets 34068 status (if section 501(c)(3)) <u>e</u> Public charity ACTIVE Total income Exempt Code ত 501 C 3 Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or Legal domicile (state or foreign country) foreign country) MORGAN STATE UNIVERSITY FOUNDATION, INC MARYLAND Primary activity Primary activity EDUCATION Name, address, and EIN Name, address, and EIN of related organization of disregarded entity 1700 EAST COLD SPRING LANE 1700 E COLD SPRING LANE MORGAN STATE UNIVERSITY MD 21251 21251 Name of the organization - 52-2026973 Ð BALTIMORE, BALTIMORE Part # Part i SICOR

or Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

23-7089143

Page 2

Schedule R (Form 990) 2011 MORGAN STATE UNIVERSITY FOUNDATION, INC

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Part III

(a)	(p)	(c)		(e)	(4)	(6)	ε	(i)	(0)	(k) Derrentade
name, address, and Ein of related organization	Primary activity	domicile (state or foreign country)	Direct controlling entity	recomment income (related, unrelated, excluded from tax under sections 512-514)		<u>-</u>	Uisproportion- ate allocations?  Yes No	a었자	managing partner? Yes No	managing ownership partner?
									-	
									-	
Part iv Identification of Related Organizations Taxable as a Corporatio organizations treated as a corporation or trust during the tax year.)	ganizations Taxable as rporation or trust during	s a Corpo g the tax)	ration or Trust (Co rear.)	mplete if the organi	ion or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related	* to Form 990, Pa	r IV, line 34	because it had	one or mo	re related
(a) Name, address, and EIN of related organization	<u> </u>		(b) Primary activity	(C) Ity Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income		(g) Share of end-of-year assets	(h) Percentage ownership
132162 01-23-12								Schedu	le R (Forn	Schedule R (Form 990) 2011

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

		5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	<del></del>		2 P P P P P P P P P P P P P P P P P P P	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2 P P F F F F P P F F F P P P F F F F F
÷	: :			ittonships and transaction threshold	Giff, grant, or capital contribution to related organization(s)  Can see a case of the contribution of the related organization(s)  Leans or loan guarantees to or for related organization(s)  Leans or loan guarantees to related organization(s)  Purchase of assets from related organization(s)  Sale of assets to related organization(s)  Lease of facilities, equipment, or other assets for metaled organization(s)  Lease of facilities, equipment, or other assets from related organization(s)  Lease of facilities, equipment, or other assets from related organization(s)  Lease of facilities, equipment, mailing lists, or other assets with related organization(s)  Performance of services or membership or fundralising solicitations by related organization(s)  Performance of services or membership or fundralising solicitations by related organization(s)  Performance of services or membership or fundralising solicitations by related organization(s)  Performance of services or membership or fundralising solicitations by related organization(s)  Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  Sharing of facilities, equipment in a service or membership or fundralising solicitations by related organization(s) for expenses  Rembursement paid by related organization(s) for expenses  Other transfer of cash or property from related organization(s)  Other transfer of cash or property from related organization(s)  Amount involved in three of other organization in thresholds and transaction thresholds annount involved annount involved and an appear of cash or group and an appear of cash or group and an appear or group and an ap	tionships and transaction threshold  (d)  Method of detern  amount involve	tionships and transaction threshold  (d)  Method of determ amount involve
				his line, including covered relation	his line, including covered relation (c) Amount involved	his line, including covered relation (c) Amount involved	his line, including covered relation (c) Amount involved 0.
		rganization(s) rganization(s) ration(s)	rganization(s) rganization(s) zation(s)	rganization(s) rganization(s) ration(s)	rganization(s) rganization(s) ration(s) ration(s) ration(s) ration(s) ration(s) ration(s) ration(s)	rganization(s) ganization(s) ration(s)  n who must complete this lir (b) Transaction type (a-r)  B B	rganization(s) rganization(s) ration(s) ration(s)  Transaction type (a-r)  B  B
Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s)	n(s) ed organization(s)	Loans or loan guarantees to or fetated organization(s)  Loans or loan guarantees by related organization(s)  Sale of assets to related organization(s)  Exchange of assets from related organization(s)  Exchange of assets with related organization(s)  Lease of facilities, equipment, or other assets from related organization(s)  Performance of services or membership or fundraising solicitations for related organization(s)  Performance of services or membership or fundraising solicitations by related organization(s)  Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  Sharing of paid employees with related organization(s)	ed organization(s) ed organization(s) g solicitations for related organizatio g solicitations by related organizatio assets with related organization(s) there is a solicitation organization organizati	ed organization(s) ed organization(s) lated organization(s) g solicitations for related organizatio g solicitations by related organization assets with related organization(s) henses censes tructions for information on who mutuctions for information on who mu	ed organization(s) lated organization(s) g solicitations for related organization g solicitations by related organization assets with related organization(s) henses censes lion(s) tructions for information on who miturations for information on who mituration of information on who mituration of information on who mituration of information of information of information on who mituration of information of informatio	ed organization(s) ed organization(s) g solicitations for related organization g solicitations by related organization(s) solicitations for information on who muturitions for information on who muturities for information of information on who muturities for information on the formation of information on the formation on the formation of information of infor	ed organization(s) lated organization(s) g solicitations for related organization g solicitations by related organization(s) senses benses lion(s) tructions for information on who mutructions for information on who mutruction on who mutructions for information on who mutruction on who mutruction on who mutruction on who mutruction of information on who mutruction of information on who mutruction on who m
	Sale of assets to related organization(s)  Purchase of assets from related organization(s)  Exchange of assets with related organization(s)  Lease of facilities, equipment, or other assets to related organization(s)	Sale of assets to related organization(s)  Purchase of assets from related organization(s)  Exchange of assets with related organization(s)  Lease of facilities, equipment, or other assets to related organization(s)  Performance of services or membership or fundraising solicitations for related organizat Performance of services or membership or fundraising solicitations by related organizat Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  Sharing of paid employees with related organization(s)	Sale of assets to related organization(s)  Purchase of assets from related organization(s)  Exchange of assets with related organization(s)  Lease of facilities, equipment, or other assets to related organization and facilities, equipment, or other assets from related organization and facilities, equipment, or other assets from related organization of services or membership or fundraising solicitation and facilities, equipment, mailing lists, or other assets with Sharing of facilities, equipment, mailing lists, or other assets with Sharing of paid employees with related organization(s)  Reimbursement paid to related organization(s) for expenses	Sale of assets to related organization(s)  Sale of assets to related organization(s)  Exchange of assets with related organization(s)  Lease of facilities, equipment, or other assets from related organization and facilities, equipment, or other assets from related organization and facilities, equipment, or other assets from related organization of facilities, equipment, mailing lists, or other assets with Sharing of facilities, equipment, mailing lists, or other assets with Sharing of paid employees with related organization(s)  Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property from related organization(s)  Other transfer of cash or property from related organization(s)  If the answer to any of the above is "Yes," see the instructions and the answer to any of the above is "Yes," see the instructions.	organization(s) related organization(s) related organization(s) nent, or other assets to related organization, or other assets from related organization or membership or fundraising solicitationent, mailing lists, or other assets with related organization(s) for expenses related organization(s) for expenses property from related organization(s)  property from related organization(s) e above is "Yes," see the instructions (a) Name of other organization	anization(s)  ited organization(s)  it, or other assets to related organization to other assets from related organization to other assets from related organization to other assets will membership or fundraising solicitation, mailing lists, or other assets will with related organization(s)  ited organization(s) for expenses ted organization(s)  perty from related organization(s)  bove is "Yes," see the instructions  (a)  ne of other organization	anization(s)  ted organization(s)  t, or other assets to related organization to organization to organization to other assets from related organization to other assets will membership or fundraising solicitation, membership or fundraising solicitation trelated organization(s) for expenses ted organization(s) for expenses ted organization(s) bearty from related organization(s) bearty from related organization(s)  TVERSITY  IVERSITY
	to related organizati sets from related oi ssets with related or ies, equipment, or o	to related organizati ssets from related or issets with related or ises, equipment, or o ises, equipment, or o of services or membr of services or membr of services or membr of employees with re	s to related organizations assets from related or assets with related or ities, equipment, or o of services or membrof services or membrof services or membrof employees with relations and paid to related organit paid by related organisasses.	its to related organizations assets from related or fassets with related or fassets with related or or or organities, equipment, or o e of services or membre of services or membre of services or membracilities, equipment, mand employees with related and paid to related or nent paid by related or er of cash or property er of cash or property er of cash or property	sets to related organization of assets from related or of assets with related or or callities, equipment, or once of services or membigacilities, equipment, or once of services or membigacilities, equipment, manal paid employees with related organent paid to related organent paid by related organent paid by related organent paid by related organer to cash or property siter of cash or property siter of cash or property siter of cash or property of the above of the paid of the above of the paid of the cash or property of the above of the paid of the above of t	sets to related organization(s) of assets from related organization of assets with related organization acilities, equipment, or other asset ice of services or membership or find facilities, equipment, mailing lists, paid employees with related organization ement paid to related organization ement paid by related organization ement paid by related organization sifer of cash or property to related organization.  (a)  Name of other organization of the above is "Yes," significant to any of the above is "Yes," significant to	f Sale of assets to related organization(s) g Purchase of assets from related organization(s) h Exchange of assets with related organization(s) i Lease of facilities, equipment, or other assets from Sharing of facilities, equipment, or other assets from Sharing of facilities, equipment, mailing lists, or nother stransfer of services or membership or funcom Sharing of paid employees with related organization(s) p Reimbursement paid to related organization(s) p Reimbursement paid to related organization(s) q Other transfer of cash or property from related organization(s) r Other transfer of cash or property from related organization (s) lithe answer to any of the above is "Yes," see to the answer to any of the above is "Yes," see to the answer to any of the above is "Yes," see to the organization (s)  (1) MORGAN STATE UNIVERSITY (2)

Schedule R (Form 990) 2011

•

Part Vi Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) 'ercentage ownership				990) 2011
5 6 5				 E
() ienera nanag partne		 	 	
(h) (i) (j) (k)  Dspropor- Dspropor- Dspropor- amount in box 20 reansging allocations2 of Schedule K-1 Pes No (Form 1065) Yes No				Schedule R (Form 990) 2011
(h) Disproportionals silocations?				
(g) Share of end-of-year assets				
(f) Share of total income				
(e) Are all Are all 501(c)(3) orgs 7				
(d) Predominant income particulated, unrelated, excluded from tax under section 512-514) y				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

Dark VII	Supplemental Information
rait vii	Complete this part to provide additional information for responses to questions on Schedule R (see instructions).
<del></del>	Complete this part to provide additional information for responses to questions on Schedule in (see instructions).
-	
	<del></del>
	···
<del>-</del> -	
<del></del>	