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# **8**

Form 990-PF Department of the Treasury Internal Prevenue Service

## Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

For c	alend	lar year 2011 or tax year beginning $JUL$	1, 2011	, and ending	JUN 30, 2012	_
Nam	e of f	oundation			A Employer identification	number
TI	ΙE	TEAGLE FOUNDATION			20-1370387	
		d street (or P O box number if mail is not delivered to street	B Telephone number			
_5	70	LEXINGTON AVENUE, 38TH	(212) 373-	·1970		
•		wn, state, and ZIP code YORK, NY 10022			C If exemption application is p	ending, check here
		all that apply Initial return	Initial return of a fo	rmer public charity	D 1. Foreign organizations	s, check here
		Final return	Amended return			
		Address change	Name change		Foreign organizations me 2. check here and attach co	eting the 85% test, mputation
H C	neck 1	type of organization X Section 501(c)(3) ex	empt private foundation		E If private foundation sta	tus was terminated
	Sec	tion 4947(a)(1) nonexempt charitable trust	Other taxable private founda		under section 507(b)(1)	)(A), check here
I Fai	r mar	rket value of all assets at end of year   J   Accounting	=	X Accrual	F If the foundation is in a	
•			her (specify)		under section 507(b)(1	)(B), check here
<b>_</b>		141,131,933. (Part I, colu	mn (d) must be on cash b			(d) p:
Pa	rt [	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(0) Disbursements for chantable purposes (cash basis only)
	1	Contributions, gifts, grants, etc., received	500.		N/A	****
		Check X if the foundation is not required to attach Sch. B				
	3	Interest on savings and temporary cash investments	286.	286.		Statement 1
		Dividends and interest from securities	188,891.	189,312.		Statement 2
}	5a	Gross rents		······		
Revenue	b	Net rental income or (loss)				4 yem e
		Net gain or (loss) from sale of assets not on line 10	4,029,169.		NEVE	VED
	b	Gross sales pnce for all assets on line 6a 17,063,084.	11-4-1	4 020 160	B FEB 2 2	
	7	Capital gain net income (from Part IV, line 2)		4,029,169.	FEB 2 2	<u>7013</u> [5]
		Net short-term capital gain		11-1-1 <sub>-</sub>		<u> </u>
		Income modifications Gross sales less returns		······································	OGDEN	HUT -
	ıva	and allowances		1114,	-	
		Less Cost of goods sold  Gross profit or (loss)			-	
		Other income	-2,904,880.	0.	-	Statement 3
		Total. Add lines 1 through 11	1,313,966.	4,218,767		
		Compensation of officers, directors, trustees, etc	929,515.	455,302		474,214.
	14	Other employee salaries and wages	48,386.	23,693		24,693.
	15	Pension plans, employee benefits	346,552.	158,168		185,930.
ses	16a	Legal fees Stmt 4	3,851.	1,733		2,118.
Expens		Accounting fees Stmt 5	74,475.	58,330		13,410.
		Other professional fees Stmt 6	1,329,550.	1,317,370	<u> </u>	20,016.
and Administrative		Interest - C+m+ 7	54,845.	76,037		1,500.
stra		Taxes Stmt 7	30,960.	15,165		1,500.
ij		Depreciation and depletion	249,120.	121,239		148,146.
Λdπ		Occupancy Travel, conferences, and meetings	335,983.	52,693		244,027.
Į pu		Printing and publications	14,878.	1,810		11,592.
gai		Other expenses Stmt 8	239,656.	63,762		151,740.
Operating		Total operating and administrative				
per		expenses Add lines 13 through 23	3,657,771.	2,345,302	•	1,277,386.
ō	25	Contributions, gifts, grants paid	6,854,538.			3,840,443.
		Total expenses and disbursements.				
		Add lines 24 and 25	10,512,309.	2,345,302		5,117,829.
	27	Subtract line 26 from line 12				
	a	Excess of revenue over expenses and disbursements	-9,198,343.	1 072 465		<del></del>
	b	Net investment income (if negative, enter -0-)		1,873,465	»	
1235		Adjusted net income (if negative, enter -0-)		<u> </u>	N/A	Form <b>990-PF</b> (2011)

_ 1	37	'n	387	Page 2
- т	<i>J</i> /	v.	307	Page a

m 990-PF (2011) THE TEAGLE FOUNDATION	Paginging of year		1370387 Pag
art II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	<del></del>
<u> </u>	(a) Book Value	(b) Book Value	(c) Fair Market Value
1 Cash - non-interest-bearing	1 615 000	657 400	6E7 400
2 Savings and temporary cash investments	1,615,999.	657,408.	657,408
3 Accounts receivable ► 345,254		245 254	245 254
Less allowance for doubtful accounts	32,277.	345,254.	345,254
4 Pledges receivable			
Less allowance for doubtful accounts			
5 Grants receivable		-	
6 Receivables due from officers, directors, trustees, and other			
disqualified persons			
7 Other notes and loans receivable			
Less allowance for doubtful accounts			
8 Inventories for sale or use	271,636.	218,766.	218,766
9 Prepaid expenses and deferred charges	2/1,030.	210,700.	210,700
10a Investments - U S and state government obligations b Investments - corporate stock Stmt 9	21 107 275	20,451,208.	20 451 209
		8,440,699.	8,440,699
_	3,004,039.	0,440,033.	0,440,05
11 Investments - land, buildings, and equipment basis			
Less accumulated depreciation			
12 Investments - mortgage loans 13 Investments - other Stmt 11	120 107 047	110,581,446.	110 591 444
		110,301,440.	110,301,44
Less accumulated depreciation Stmt 12 ► 199,851		127 152	437,15
15 Other assets (describe	103,403.	437,132.	431,132
Other assets (describe	·'		
16 Total assets (to be completed by all filers)	146,753,396.	141,131,933. 94,868.	141,131,93
17 Accounts payable and accrued expenses	76,499.	94,868.	
18 Grants payable		5,874,728.	
19 Deferred revenue			
20 Loans from officers, directors, trustees, and other disqualified persons			
21 Mortgages and other notes payable			
22 Other liabilities (describe ► Statement 13	639,425.	606,731.	
23 Total liabilities (add lines 17 through 22)	715,924.	6,576,327.	
Foundations that follow SFAS 117, check here			
and complete lines 24 through 26 and lines 30 and 31	146 027 472	104 555 606	
24 Unrestricted	146,037,472.	134,555,606.	
25 Temporarily restricted			
26 Permanently restricted			
Foundations that do not follow SFAS 117, check here			
and complete lines 27 through 31			
27 Capital stock, trust principal, or current funds			
28 Paid-in or capital surplus, or land, bldg, and equipment fund			
Retained earnings, accumulated income, endowment, or other funds	146 027 472	124 555 606	
30 Total net assets or fund balances	140,03/,4/2.	134,555,606.	
21 Total lightlying and not apport found halanness	146.753 396	141,131,933.	
31 Total liabilities and net assets/fund balances	140,700,000	1 T T T 1 T 1 7 7 7 7 9 9	L

#### Part III Analysis of Changes in Net Assets or Fund Balances

1	146,037,472
2	-9,198,343.
3	0.
4	136,839,129
5	2,283,523
6	134,555,606
_	1 2 3 4 5 6

Form **990-PF** (2011)

F	art IV Capital Gains and	d Losses for Tax on In	vestment	Income						
	(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)			` P	How ac - Purcl - Dona	nase i '	c) Date a (mo , da	acquired ay, yr )	(d) Date sold (mo , day, yr )	
1 a		·	<del></del>			<del></del> -				
b	See Attached S	statements						_		
								_		
_d					1					<del> </del>
<u>e</u>		(f) Depression allowed	(a) Coa	at ar ather bear				(b) C	oz (laa	
	(e) Gross sales price	(f) Depreciation allowed (or allowable)		st or other basis expense of sale					ain or (los (f) minus	
_a				<del> </del>						
_b										<del></del>
_0					$\dashv$		_			
_d	10 000 001		1	3,033,91	5					4,029,169.
_	Complete only for assets showing g	ain in column (h) and owned by					(I)	Gains (C	ol (h) gai	
	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Ex	cess of col (I)			col	k), but n	ot less th (from col	an -0-) or
_a			<u> </u>							
_ <u>c</u>										
_d								_		
_6										4,029,169.
2	Capital gain net income or (net capita	If gain, also enter If (loss), enter -0	r in Part I, line - in Part I, line	7 7	}	2				4,029,169.
3	Net short-term capital gain or (loss) a	`								
_	If gain, also enter in Part I, line 8, colu If (loss), enter -0- in Part I, line 8	umn (c)			}	3			N/I	A
F	Part V Qualification Und	ler Section 4940(e) for	Reduced	Tax on Net	Inv	estn	ent Inco	me		
(F	or optional use by domestic private fo	undations subject to the section (	4940(a) tax on	i net investment ir	come	e )				
lf :	section 4940(d)(2) applies, leave this p	part blank								
										Yes X No
	as the foundation liable for the section			•	riody					Yes A No
1	"Yes," the foundation does not qualify in Enter the appropriate amount in each				<u> </u>					<del></del>
÷	(a)	(b)	000000	Theking driy drich	(c)	·····		Ţ		(d)
	Base periód years Calendar year (or tax year beginning i	مرام حضرتكنا مريب المعقمين املا	tributions	Net value of no			use assets			ribùtión ratio livided by col. (c))
_	2010		2,483.	1	.38	,88	1,688			.057333
	2009	6,84	0,626.	1	. 33	,51	3,736			.051235
_	2008		8,741.				0,728			.051100
_	2007		7,425.				0,193			.038623
_	2006	5,21	2,222.	<u> </u>	74	,74	5,088	•		.029828
_										220110
	Total of line 1, column (d)							2		.228119
3	Average distribution ratio for the 5-ye		on line 2 by 5,	or by the number	r or ye	ears		3		.045624
	the foundation has been in existence	n less than 5 years						3		*043024
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5				4	1	39,833,572.				
5 Multiply line 4 by line 3			5		6,379,767.					
6	Enter 1% of net investment income (	1% of Part I, line 27b)						6		18,735.
7	Add lines 5 and 6							7		6,398,502.
8	Enter qualifying distributions from Pa	art XII, line 4						8		5,119,058.
	If line 8 is equal to or greater than lin See the Part VI instructions	e 7, check the box in Part VI, line	e 1b, and com	plete that part usir	ng a 1	i% tax	rate			

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	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), of	or 4948	- see instr	uction	ns)
1a	Exempt operating foundations described in section 4940(d)(2), check here   and enter "N/A" on line 1				
	Date of ruling or determination letter (attach copy of letter if necessary-see instructions)		1 .		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here 🕒 🔲 and enter 1%	1	<del> </del>	37,4	<u>69.</u>
	of Part I, line 27b				
	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b) $\mathcal F$				^
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	<del> </del>	27 4	<u>. 0 .</u>
	Add lines 1 and 2	_3	<u> </u>	37,4	69.
	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	<del></del>	37,4	<del>60</del> .
	Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0-	5	<del> </del>	3/,4	09.
	Credits/Payments	7			
	2011 estimated tax payments and 2010 overpayment credited to 2011 6a 2,14	<del>/  </del>			
	Exempt foreign organizations - tax withheld at source  Tax paid with application for extension of time to file (Form 8868)  6c  40,00	$\overline{}$			
		<u> </u>			
	Backup withholding erroneously withheld 6d	┥.		<i>1</i> 2 1	17
	Total credits and payments Add lines 6a through 6d	7	<del></del>	42,1 7	67
	Enter any penalty for underpayment of estimated tax. Check here X if Form 2220 is attached	8	<del>-</del>		07.
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	9		2 0	11.
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid  Enter the amount of line 10 to be Credited to 2012 estimated tax   3,911. Refunded	10	<del>-</del>	_ <u> </u>	0.
		<b>▶</b> 11			<u> </u>
_	rt VII-A Statements Regarding Activities			Vac	No
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or inte	vene in	1a	_	X
	any political campaign?	n\2	1b		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition		<del></del>	+	<del> </del> -
	If the answer is "Yes" to 1aor 1b, attach a detailed description of the activities and copies of any materials put	nished of			
	distributed by the foundation in connection with the activities		10	.	X
	Did the foundation file Form 1120-POL for this year?			-	1
0	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year	0.			
_	(1) On the foundation ► \$ O . (2) On foundation managers ► \$ Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
е	^				
2	managers  \$\bigs\\$ \tag{0.}  Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		X
2	If "Yes," attach a detailed description of the activities.				
,	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorpora	ion. or			
J	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		з		X
12	Did the foundation have unrelated business gross income of \$1,000 or more during the year?		4a	X	
	If "Yes," has it filed a tax return on Form 990-T for this year?		46	, X	
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		X
·	If "Yes," attach the statement required by General Instruction T.				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			1	
	By language in the governing instrument, or				
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the	state law			
	remain in the governing instrument?		6		
7	Did the foundation have at least \$5,000 in assets at any time during the year?		7	X	
	If "Yes," complete Part II, col. (c), and Part XV.				
88	Enter the states to which the foundation reports or with which it is registered (see instructions)				
	NY				
t	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				
	of each state as required by General Instruction G? If "No," attach explanation		81	b X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for	r calendai	,		
_	year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		9	<u> </u>	X
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses		1		X
			Form <b>9</b> '	90-PF	(2011)

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of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,

b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

Form 4720, to determine if the foundation had excess business holdings in 2011)

had not been removed from jeopardy before the first day of the tax year beginning in 2011?

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?

N/A

3b

4a

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DUE DEACTE HOUNDARION			20-13703	07'	, ,
orm 990-PF (2011) THE TEAGLE FOUNDATION  Part VII-B Statements Regarding Activities for Which F	orm 4720 May Be E			88/	Page 6
	Offit 4720 Way De r	required (continu	Jeo)	-	
5a During the year did the foundation pay or incur any amount to	. 4045(0)\2	v <sub>0</sub>	s X No	į.	
<ol> <li>Carry on propaganda, or otherwise attempt to influence legislation (section</li> <li>Influence the outcome of any specific public election (see section 4955), o</li> </ol>			3 22 140	ĺ	
any voter registration drive?	i to carry on, unectry or mane		s X No		
(3) Provide a grant to an individual for travel, study, or other similar purposes	2		s X No		
(4) Provide a grant to an individual for travel, study, or other similar purposes			• • • • • • • • • • • • • • • • • • • •		
509(a)(1), (2), or (3), or section 4940(d)(2)?	ii described iii section		s X No		
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or adjustingal nurnesss or f	<del></del>	3 (42) 140		
• • • • • • • • • • • • • • • • • • • •	or educational purposes, or i		s X No		
the prevention of cruelty to children or animals?  b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	for the executions described i		5 <u>21</u> NU		
		ii negulations		5b	x
section 53 4945 or in a current notice regarding disaster assistance (see instru				30	- 1
Organizations relying on a current notice regarding disaster assistance check h		unad			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption for		i/A ☐ Ye	s No		
expenditure responsibility for the grant?		17 A TE	2		
If "Yes," attach the statement required by Regulations section 53 494:					
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on		s X No		
a personal benefit contract?		Ye	S A NO	66	x
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?		}	6b	
If "Yes" to 6b, file Form 8870			s X No	-	
7a At any time during the tax year, was the foundation a party to a prohibited tax s		Ye			
b If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b	
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, Foundation Ma	inagers, Higniy	/		
List all officers, directors, trustees, foundation managers and their	compensation.				
List all officers, directors, trustees, foundation managers and their	(b) Title, and average	(c) Compensation	(d) Contributions to	(e)	Expense
(a) Name and address	hours per week devoted	(If not paid,	(d) Contributions to employee benefit plans and deferred	acco	ount, other owances
	to position	enter -0-)	compensation	alli	UWallCes
	-			1	
Coo Chahamant 14	-	929,515.	246 768		0.
See Statement 14		927,313.	240,700	•	•
	-				
	-	1			
	_				
	-				
	ļ	<del>                                     </del>		+	
	-				
	-				
O O O O O O O O O O O O O O O O O O O	luded on line 1) If none	enter "NONE "	l		
2 Compensation of five highest-paid employees (other than those in	(b) Title, and average	enter NONE.	(d) Contributions to	(e)	Expense
(a) Name and address of each employee paid more than \$50,000	hours per week	(c) Compensation	employee benefit plans and deferred	s acco	ount, other
NOVE	devoted to position		compensation	all	owances
NONE	4		1	1	
		<del></del>		<del></del>	•
	4				
		<del> </del>	<u> </u>	1	<del></del>
	4				
				-	•
	-				
	_				
			<u> </u>	Щ	
Total number of other employees paid over \$50,000			<b>•</b>		0
			Forn	n <b>990-l</b>	<b>PF</b> (2011)

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Part VIII Paid Employees, and Contractors (continued)	uation managers, mgmy	
3 Five highest-paid independent contractors for professional services. If none, en	iter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
HIGHVISTA		
200 CLARENDON AVENUE, BOSTON, MA 02116	INVESTMENT ADVISOR	RY 242,157.
KNIGHTSBRIDGE PARTNERS - 122 SW FRANK		
PHILLIPS BLVD, BARTLESVILLE, OK 74003	INVESTMENT ADVISOR	RY 216,043.
HARBOURVEST PARTNERS		
ONE FINANCIAL CENTER, BOSTON, MA 02111	INVESTMENT ADVISOR	RY 213,155.
NEW PROVIDENCE		165 406
570 LEXINGTON AVENUE, NEW YORK, NY 10022	INVESTMENT ADVISOR	RY 165,486.
TIFF - 200 BARR HARBOR DRIVE, #100, WEST		120 226
CONSHOHCKEN, PA 19428	INVESTMENT ADVISOR	
Total number of others receiving over \$50,000 for professional services		1
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant standards of organizations and other beneficiaries served, conferences convened, research papers p	atistical information such as the produced, etc	Expenses
1 MEETINGS AND CONFERENCES		
		245,701.
2 EXXON SCHOLARSHIP PROGRAM ADMINISTRATION		
		51,120.
3		
4		
	<del></del>	
D + IV D		
Part IX-B Summary of Program-Related Investments	realized 1 and 0	Amount
Describe the two largest program-related investments made by the foundation during the tax year	on lines I and 2	Amount
1 N/A		
2		
All other program-related investments. See instructions		
3		
Total Add lines 1 through 3	<b>&gt;</b>	0.

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations	ndations	s, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
а	Average monthly fair market value of securities	1a	<u>138,7</u> 79,431.
	Average of monthly cash balances	1b	138,779,431. 2,528,984.
	Fair market value of all other assets	10	654,602.
d	Total (add lines 1a, b, and c)	1d	141,963,017.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0 -		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	141,963,017.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	2,129,445.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	139,833,572.
6	Minimum investment return. Enter 5% of line 5	6	6,991,679.
	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and foreign organizations check here  and do not complete this part )	d certair	
1	Minimum investment return from Part X, line 6	1	6,991,679.
	Tax on investment income for 2011 from Part VI, line 5		
	Income tax for 2011 (This does not include the tax from Part VI )		
	Add lines 2a and 2b	20	37,469. 6,954,210.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	
4	Recoveries of amounts treated as qualifying distributions	4	287,141.
5	Add lines 3 and 4	5	7,241,351.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	7,241,351.
_	art XII Qualifying Distributions (see instructions)	[ <del></del>	
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		5 117 020
	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	5,117,829.
	Program-related investments - total from Part IX-B	1b	1,229.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	1,229.
3	Amounts set aside for specific charitable projects that satisfy the		
	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	5,119,058.
4	Qualifying distributions Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	3/113/030.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment	_	0.
_	Income Enter 1% of Part I, line 27b	6	5,119,058.
6	Adjusted qualifying distributions. Subtract line 5 from line 4		
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation 4940(e) reduction of tax in those years	quaiities	TOT THE SECTION

Part XIII	Undistributed	Income	(see instructions)

*** ** <u>*</u>				
	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,				
line 7				7,241,351.
2 Undistributed income, if any, as of the end of 2011			_	
a Enter amount for 2010 only			0.	<u> </u>
b Total for prior years				
		0.		
3 Excess distributions carryover, if any, to 2011				
a From 2006 4,772,320.				
t From 2007 From 2008 128,875.				
d From 2009 171, 126.				
e From 2010 974,005.				
f Total of lines 3a through e	6,046,326.			
4 Qualifying distributions for 2011 from	0/040/3201			
Part XII, line 4 ► \$ 5,119,058.				
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount				5,119,058.
e Remaining amount distributed out of corpus	0.		,	
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	2,122,293.			2,122,293.
6 Enter the net total of each column as indicated below			***************************************	
2 Corpus Add lines 3f, 4c, and 4e Subtract line 5	3,924,033.			
b Prior years' undistributed income Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable				••••
amount - see instructions		0.		
e Undistributed income for 2010 Subtract line				
4a from line 2a Taxable amount - see instr			0.	
f Undistributed income for 2011 Subtract				
lines 4d and 5 from line 1 This amount must				•
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006	2 (50 027			
not applied on line 5 or line 7	2,650,027.			
9 Excess distributions carryover to 2012.	1,274,006.			
Subtract lines 7 and 8 from line 6a	1,274,000.			
10 Analysis of line 9				
a Excess from 2007 b Excess from 2008 128,875.				
c Excess from 2009 171, 126.				
d Excess from 2010 974,005.				
e Excess from 2011				
0 20000 Hom 2011	1			Form <b>990-PF</b> (2011)

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

c Any submission deadlines

3 Grants and Contributions Paid During the		Payment		
Recipient	If recipient is an individual,	Foundation	Purpose of grant or	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
SEE LIST ATTACHED STATEMENT #17	NONE	PUBLIC	SEE ATTACHED	
July Allander Statement 11				3,840,443.
Total			▶ 3	a 3,840,443.
b Approved for future payment				
SEE LIST ATTACHED STATEMENT #18	NONE	PUBLIC	SEE ATTACHED	
				5,874,728.
		į		
Total			<b>▶</b> 3	5 ,874 ,728 .
				Form <b>990-PF</b> (2011)

Form 990-PF (2011) THE TEAGLE FO	OUNDATION			20-1	370387 Page 12
Part XVI-A Analysis of Income-Pro	ducing Activities	5			
Enter gross amounts unless otherwise indicated	Unrelated bu	siness income		d by section 512, 513, or 514	(e)
•	(a) Business	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue	code	Amount	code	Amount	function income
a					
b					
C		·····			
d					
e	1 1		1		
f			ļ		
g Fees and contracts from government agencies		<u> </u>			
2 Membership dues and assessments			1		
3 Interest on savings and temporary cash					
investments			14	286.	
4 Dividends and interest from securities	900000	-421.	14	189,312.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					<u></u>
7 Other investment income			18	-2,904,880.	
8 Gain or (loss) from sales of assets other					
than inventory			18	4,029,169.	
9 Net income or (loss) from special events			-		
10 Gross profit or (loss) from sales of inventory			<del>  _  </del>		
11 Other revenue					
a			1		
b					
C					
d			1-1-		
e		401	+	1 212 007	
12 Subtotal Add columns (b), (d), and (e)		-421	•	1,313,887.	1 212 466
13 Total. Add line 12, columns (b), (d), and (e)				13	1,313,466
(See worksheet in line 13 instructions to verify calculation	ns)			<del></del>	<del></del>
Part XVI-B Relationship of Activiti	es to the Accom	plishment of E	xempt	Purposes	
Line No Explain below how each activity for which	h income is reported in c	olumn (e) of Part XVI-	A contribu	ted importantly to the accom	plishment of
the foundation's exempt purposes (other	than by providing funds	for such purposes)		, , , , , , , , , , , , , , , , , , ,	F
					·
				<del></del>	

123621 12-02-11

Part XVII		and Transactions an	d Relationships With Noncl	naritable	
1 Did the ex	• Exempt Organizations		described in a select FO(/s) of	Voc	No
	ganization directly or indirectly engage in any of the follow	• •	• •	res	INO
	other than section 501(c)(3) organizations) or in section	• •	auonsz		
	from the reporting foundation to a noncharitable exempt	organization of		4 - (4 )	x
(1) Cash (2) Other	accata			1a(1)	$\frac{X}{X}$
b Other tran				1a(2)	1
				15/1	X
	of assets to a noncharitable exempt organization ases of assets from a noncharitable exempt organization			1b(1)	X
	ases of assets from a noncharitable exempt organization I of facilities, equipment, or other assets			1b(2) 1b(3)	X
	pursement arrangements			1b(4)	X
	s or loan guarantees			1b(5)	$\frac{x}{x}$
	rmance of services or membership or fundraising solicita	tions		1b(6)	X
	facilities, equipment, mailing lists, other assets, or paid e			10	X
•	ver to any of the above is "Yes," complete the following so		vs show the fair market value of the good		<del></del>
	s given by the reporting foundation. If the foundation rece				
	) the value of the goods, other assets, or services receive		,	.,	
	· · · · · · · · · · · · · · · · · · ·	ble exempt organization	(d) Description of transfers, transactions, a	and shanng arrangen	nents
	N/A				
		·-			
					<del></del>
				<del>-</del>	
		- <del></del>			
2a Is the four	ndation directly or indirectly affiliated with, or related to, o	ne or more tax-exempt organizal	tions described		
ın section	501(c) of the Code (other than section 501(c)(3)) or in s	ection 527?		Yes 🖸	K No
b If "Yes," co	emplete the following schedule			<del></del>	
	(a) Name of organization	(b) Type of organization	(c) Description of relation	onship	
	N/A				
			<u>.</u>		
Under	penalties of penulty, I declare that I have examined this return, inclu	uding accompanying schedules and st	atements and to the hest of my knowledge		
Sign and b		than taxpayer) is based on all informat	non of which preparer has any knowledge	May the IRS discus- return with the prep	arer
Here	Manifestration	2114113	Sorror of Forward	x Yes	nstr)? No
🛌	nature of officer or trustee	Date	Title T		_ \\
1_0.9			Date Check If PT	IN	
		- i			
Paid	Kevin Sunkel		3 <b>1 4</b> $20$ $3$ $3$ $3$ $3$ $3$ $3$ $3$ $3$ $3$ $3$	0070614	5
Preparer	Firm's name Dowen J Flanagan &	CO	Firm's EIN ► 13-	-2060851	
Use Only					
	Firm's address ▶ 60 East 42nd Str				~ ~
	New York, NY 101	.65	Phone no 212	2-682-27	
				Form 990-PF	(2011)

Form 990-PF Interest on Savi	ings ar	nd Temp	orary C	ash 1	Investments	Statement	1
Source						Amount	
CHECKING ACCOUNT						2	86.
Total to Form 990-PF, Part I,	, line	3, Col	Lumn A			2	86.
Form 990-PF Dividence	ds and	Intere	est from	Seci	ırities	Statement	2
Source		Gross	Amount		pital Gains Dividends	Column (A Amount	.)
PORTFOLIO	_	1	188,891.		0.	188,8	91.
Total to Fm 990-PF, Part I,	ln 4 =	1	188,891.		0.	188,8	91.
Form 990-PF	Ot	her In	ncome			Statement	3
Description		1	(a) Revenue Per Book		(b) Net Invest- ment Income	_	
CHANGE IN UNREALIZED APPRECIA	ATION		-2,904,	880.	0	•	
Total to Form 990-PF, Part I	, line	11	-2,904,	880.	0	•	
Form 990-PF	<del></del>	Legal	Fees			Statement	4
Description	Expe	a) nses Books	(b) Net Inv ment In	est-	(C) Adjusted Net Incom		
MCCARTER & ENGLISH		3,851.	1	,733	•	2,1	18.
To Fm 990-PF, Pg 1, ln 16a		3,851.		,733			18.

Form 990-PF	Accounti	ng Fees	S:	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
O.J. FLANAGAN & COMPANY -	25,000.	18,750.		3,515.
JACALYN SCHWARTZ	49,475.	39,580.		9,895.
To Form 990-PF, Pg 1, ln 16b	74,475.	58,330.		13,410.
Form 990-PF (	Other Profes	sional Fees	s	tatement 6
	(a)	(b)	(c)	(d)
Description	Expenses Per Books	Net Invest-	Adjusted Net Income	Charitable Purposes
CAI - CONSULTANTS	5,500.	2,695.		2,805.
RAICHE ENDE MALTER	0.	0.		711.
GREATER CHINA - MGMT FEE	22,655.			0.
GUGGENHEIM - INV MGMT FEES	2,062.	2,062.		0.
INDIA PROPERTY- INV ADV	15 240	15 240		0
FEES	15,340.	15,340.		0.
JP MORGAN - INVESTMENT FEES	0 475	9,475.		0.
ASIAN INFRASTRUCTURE	9,475. 26,282.			0.
MORGAN STANLEY				0.
	33,683.	•		0.
REAL ESTATE FUND- INV FEES DLJ - THRU PARTNERSHIPS	35,686.	· · · · · · · · · · · · · · · · · · ·		0.
KNIGHTSBRIDGE - THRU	8,309.	0,309.		0.
PARTNERSHIPS	216,043.	216,043.		0.
HARBOURVEST - THRU	210,043.	210,015.		•
PARTNERSHIPS	213,155.	213,155.		0.
MADELEINE GREEN	9,375.			0.
TIFF	129,226.			0.
KKR- INV ADV	13,874.			0.
PARAMETRIC RISK ADVISORS	107,749.			0.
MIDOCEAN- INV ADV	1,277.			0.
APOLLO VII K-1	10,965.			0.
ADRIANNA KEZAR	0.			16,500.
ALTERNATE PROPERTY	2,352.			0.
RIVERSTONE	29,647.			0.
HIGHVISTA	242,157.			0.
NEW PROVIDENCE	165,486.			0.
LION	7,971.	7,971.		0.
INFRASTRUCTURE	21,281.	21,281.		0.
To Form 990-PF, Pg 1, ln 16c	1,329,550.	1,317,370.		20,016.

151,740.

Form 990-PF	Tax	es	S	tatement 7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
FEDERAL EXCISE DEFERRED FEDERAL EXCISE NYS FILING FEES FOREIGN TAXES UNRELATED BUSINESS INCOME	35,803. -58,097. 1,500. 76,037.	0. 0. 0. 76,037.		0. 0. 1,500. 0.
TAX	-398.	0.		0.
To Form 990-PF, Pg 1, ln 18	54,845.	76,037.		1,500.
Form 990-PF	Other E	xpenses	S	tatement 8
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
INSURANCE STATIONERY AND SUPPLIES COMPUTER SUPPORT POSTAGE MAINTENANCE AND REPAIRS DUES	17,711. 10,208. 19,918. 2,998. 8,220. 19,200.	8,963. 1,468. 3,745.		9,036. 4,852. 7,570. 1,711. 8,370. 2,912.
EXXON SCHOLARSHIP PROGRAM ADMINISTRATION WEBSITE OFFICE FURN. & EQUIPMENT PUBLICITY MISCELLANEOUS PROGRAM EVALUATION OTHER CONSULTANTS	51,120. 43,120. 18,472. 3,500. 10,493. 25,000. 9,696.	9,048. 0. 5,994. 0.		51,120. 19,100. 8,955. 3,500. 4,499. 25,000. 5,115.

To Form 990-PF, Pg 1, ln 23 239,656. 63,762.

Form 990-PF	Corporate Stock		Statement 9
Description		Book Value	Fair Market Value
EQUITY SECURITIES #15		20,451,208.	20,451,208.
Total to Form 990-PF, Part II,	line 10b	20,451,208.	20,451,208.
Form 990-PF	Corporate Bonds		Statement 10
Description		Book Value	Fair Market Value
FIXED INCOME #15		8,440,699.	8,440,699.
Total to Form 990-PF, Part II,	line 10c	8,440,699.	8,440,699.
Form 990-PF	Other Investments		Statement 11
Description	Valuation Method	Book Value	Fair Market Value
MUTUAL FUNDS #15 SHORT TERM INVESTMENTS REAL ESTATE FUNDS #15 BUYOUT #15 HEDGE FUNDS #15 PRIVATE EQUITY #15 Total to Form 990-PF, Part II,	COST COST COST COST COST COST COST	5,475,724. 2,569,071. 3,787,544. 4,257,870. 66,695,573. 27,795,664.	5,475,724. 2,569,071. 3,787,544. 4,257,870. 66,695,573. 27,795,664.
Form 990-PF Depreciation of A	Assets Not Held for	Investment	Statement 12
Description	Cost or Other Basis	Accumulated Depreciation	Book Value
FURNITURE PAINTINGS EQUIPMENT EQUIPMENT FURNITURE LEASEHOLD IMPROVEMENTS	7,365. 30,480. 132,580. 62,369. 76,975. 144,159.	7,365. 0. 132,580. 8,691. 10,783. 19,809.	0. 30,480. 0. 53,678. 66,192. 124,350.

THE TEAGLE FOUNDATION				20	0-1370387
LEASEHOLD IMPROVEMENTS EQUIPMENT FURNITURE LEASEHOLD IMPROVEMENTS		2,783. 20,847. 157,036. 2,409.	2,51 17,71		2,488. 18,328. 139,319. 2,317.
Total To Fm 990-PF, Part II,	ln 14	637,003.	199,85	1.	437,152.
Form 990-PF	Other	Liabilities		State	ement 13
Description	-		BOY Amount	EOY	Amount
DEFERRED FEDERAL EXCISE TAX FEDERAL EXCISE TAX		•	629,47 9,95		571,378. 35,353.
Total to Form 990-PF, Part 1	II, line	22 :	639,42	25.	606,731.
	es and Fo	f Officers, D undation Mana Title and Avrg Hrs/Wk		Employee Ben Plan	Expense Account
ELI WEINBERG 570 LEXINGTON AVENUE NEW YORK, NY 10022		REASURER 40.00	271,500.	79,083.	0 .
DONNA HEILAND 570 LEXINGTON AVENUE NEW YORK, NY 10022	S	ECRETARY 40.00	220,515.	46,462.	0
KENNETH P. COHEN 570 LEXINGTON AVENUE NEW YORK, NY 10022	Г	PIRECTOR 1.00	0.	0.	0
WILLIAM CHESTER JORDAN 570 LEXINGTON AVENUE NEW YORK, NY 10022	Γ	PIRECTOR 1.00	0.	0.	0
JAYNE KEITH 570 LEXINGTON AVENUE NEW YORK, NY 10022	Ι	DIRECTOR 1.00	0.	0.	0
BLANCHE GOLDENBURG 570 LEXINGTON AVENUE NEW YORK, NY 10022	Ι	DIRECTOR 1.00	0.	0.	0

THE TEAGLE FOUNDATION			20-1	370387
RICHARD L. MORRILL 570 LEXINGTON AVENUE NEW YORK, NY 10022	PRESIDENT 40.00	250,000.	67,641.	0.
PHILIP B POOL, JR. 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
BARBARA PAUL ROBINSON 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
WALTER C. TEAGLE III 570 LEXINGTON AVENUE NEW YORK, NY 10022	CHAIR 1.00	0.	0.	0.
PAULINE YU 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
CHERYL CHING 570 LEXINGTON AVENUE NEW YORK, NY 10022	ASSIST SECRETAR 40.00	0.	0.	0.
ANDREW DELBANCO 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
BARBARA FRIEDMAN 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
RICHARD LIGHT 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
CORNELIA SMALL 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
GRANT PORTER 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
JUDITH R. SHAPIRO 570 LEXINGTON AVENUE NEW YORK, NY 10022	DIRECTOR 1.00	0.	0.	0.
ANN-MARIE BUCKLEY 570 LEXINGTON AVENUE NEW YORK, NY 10022	CONTROLLER 40.00	115,000.	29,996.	0.

THE TEAGLE FOUNDATION			20-1	37038 <sup>†</sup> 7
ANNIE BEZBETCHENKO 570 LEXINGTON AVENUE NEW YORK, NY 10022	SECRETARY 40.00	72,500.	23,586.	0.
Totals included on 990-PF. Pag	ge 6. Part VIII	929,515.	246,768.	0.

TEAGLE FOUNDATION 20-1370387 Page Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold 2-story brick warehouse, or common stock, 200 shs MLC Co (mo, day, yr) (mo , day, yr ) D - Donation 1a EXXON MOBIL P b EXXON MOBIL OPTIONS P c HIGHBRIDGE CAPITAL P d HIGHBRIDGE ASIA P e INDIA FUND P f KKR P g ALTERNATIVE PROPERTIES P P n RIVERSTONE | HIGHBRIDGE LEVERAGED P P ASIAN INFRASTRUCTURE P k CMBS 1 TCE P P m INFRASTRUCTURE Р n APAX 0 SI ENHANCED NOTES P (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 1,701,725. 86,400. 1,615,325. 298,716. 298,716. b 59,613. 14,458. 45,155. C 5,424. 3,865. 1,559. ď 15,340. 15,340. 30,473.486,092. 455,619. f -88,207. 162,768. 250,975. g 3,226. 181,757. 178,531 h 0. 4,115. 4,115. Ō. 186,003. 186,003. 2,068,181. 1,500,038. 568,143. 0. 113,881. 113,881. 1 119,504. 119,541. -37. m 60,983. 60,983. п 314,043. 263,643. 50,400. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col (h)) Gains (excess of col (h) gain over col (k), (j) Adjusted basis (k) Excess of col (I) but not less than "-0-") (i) FMV as of 12/31/69 as of 12/31/69 over col (j), if any 1,615,325. а 298,716. b 14,458. С 1,559. ₫ 0. е 455,619. -88,207.g 178,531. h 0. 0. 568,143. k 0.  $\overline{-37}$ . m 60,983. n 50,400. 0 If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 2 Capital gain net income or (net capital loss) 2

If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8

Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)

Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold (mo , day, yr ) (mo, day, yr) 2-story brick warehouse, or common stock, 200 shs MLC Co D - Donation 1a APOLLO VII P b GREATER CHINA P  $\overline{P}$ c BAY HARBOUR d DLJ P ΙI e KNIGHTSBRIDGE IV P  $\overline{P}$ 1 HARBOURVEST PARTNERSHIP g JOG IV P h HIGHVISTA P I JPM REAL ESTATE P P GUGGENHEIM TIEDEMAN P  $\overline{P}$ | KEYSTONE m TIFF P n NEW PROVIDENCE P Р MORGAN STANLEY EFT- PUBLICLY TRADED EQUITIES (f) Depreciation allowed (g) Cost or other basis (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 171,830. 171,674. 156. 22,655. 22,655. Ō. þ 106,755. 260,610. -153,855. С -232,865. 259,530. 492,395 đ 78,193. <u>64,844.</u> 143,037. 439,308. 825,154. 385,846. 15,003. 15,003. g -75,087. 1,845,847. 1,920,934 17,177. 2,808,819 2,825,996. 302,546. 118,481. 421,027. 293,343. -220,557. 72,786. 1,109,753. 1,113,795. 4,042. 8,374. 186,457. 194,831. m 119,883. 381,397. 261,514. n 1,554,900. 1,600,140. -45,240. 0 Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col (h)) Gains (excess of col (h) gain over col (k), (k) Excess of col (i) (j) Adjusted basis (I) F M V as of 12/31/69 but not less than "-0-") as of 12/31/69 over col (j), if any **156.** а 0. b -153,855. С -232,865. d 64,844. 439,308.0. -75,087. h 17,177. 302,546. -220,557.4,042. 186,457. m 119,883. n -45,240. 0 If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part 1, line 7 2 2 Capital gain net income or (net capital loss) Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) If (loss), enter "-0-" in Part I, line 8

Part IV   Capital Gains and Lo	sses for Tax on Investment Income	)			
2-story br	describe the kind(s) of property so ick warehouse, or common stock, 2		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
1a CLASS ACTION			P		
b CURRENCY GAIN/	LOSS		P		
c FUNDING					
d MIDOCEAN					
e LION			P		
f KNIGHTSBRIDGE	V		P		
g KNIGHTSBRIDGE	VI		P		
h HARBOURVEST US			P		
HARBOURVEST CA	YMAN DIRECT		P		
1					
k					
I					
m		* * * * * * * * * * * * * * * * * * * *			
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		) Gain or (loss) blus (f) minus (g)	
a 88.					88.
b		3,001.			-3,001.
С		22,080.			-22,080.
d		21,778.			-21,778.
e 2,479.		-6,819.			9,298.
f 453,841.		473,175.			-19,334.
g 267,818.		-35,311.			303,129.
h 438,839.		349,901.			88,938.
167,331.		35,721.	···		131,610.
k					
I					
m			· · · · · · · · · · · · · · · · · · ·		-
n					
0					
	ng gain in column (h) and owned by	the foundation on 12/31/69	(I) Lo:	sses (from col (h))	)
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	Gains (excess	of col (h) gain ove not less than "-0-")	
a					88.
b					-3,001.
С					-22,080.
d					-21,778.
e					9,298.
1					-19,334.
9					303,129.
h					88,938.
1					131,610.
<u> </u>					
k					
m					
n					
0					
<del></del>				<del></del>	· <u> </u>
2 Capital gain net income or (net ca		er in Part I, line 7 -0-" in Part I, line 7	!	4,	029,169.
3 Net short-term capital gain or (lo		and (6)			
If gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line	column (c) 8	<i>f</i>   3	,	N/A	

2011 DEPRECIATION AND AMORTIZATION REPORT FORM 990-PF Page 1

990-PF

Current Year Deduction	0	0	0	3,972.	5,132.	9,623.	172.	1,390,	10,579.	92.	30,960.	
	<del></del>							······································	<del></del>		•	
Current Sec 179												
Accumulated Depreciation	7,365.		132,580.	4,719.	5,651.	10,186.	123.	1,129.	7,138.		168,891.	
Accı	•		133		<u>.</u>	7		•	•		. 168	
Basis For Depreciation	7,365	30,480	132,580	65,369	76,975	144,159	2,783	20,847	157,036	2,409	637,003	
Reduction In Basis									•••		0	
Bus % Excl	·			•	•••	-						
Unadjusted Cost Or Basis	7,365.	30,480.	132,580.	62,369.	76,975.	144,159.	2,783.	20,847.	157,036.	2,409.	637,003.	
No	16	16	16	16	16	<u> 1</u> 6	16	9	16	9		
Lrfe	000.	000*	000.	000.	000.	000*	000	000.	000	000		
Method				E S	SL	SI	$^{ m TS}$	SI	$_{ m SI}$	SI		
Date Acquired	Varies	Varies	Varies	060110SL	060110SL	060110SL	070110SL	070110SL	070110SL	090411SI		
					. <u>—</u>					ſ	1 Pg 1	
Description	1FURNITURE	3PAINTINGS	4EQUIPMENT	SEQUIPMENT	6FURNITURE	LEASEHOLD 7TMPROVEMENTS	LEASEHOLD 8IMPROVEMENTS	9EQUIPMENT	10FURNITURE	EASEHOL MPROVEM	* Total 990-PF Depr	
Asset	1	(*)	4	R.J			ω 	U1	10	H		

(D) - Asset disposed

\* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

128102 05-01-11

Investment Summary June 30, 2012

		Cost						Fair Value			•
	Cash	Investment	Valuation	Total	C/S	Mutual Funds	F/I	R/E	Buyout	Hedge Funds	Private Equity
Morgan Stanley EFT - Cash	391,841 95	5,447,797 83	40,679 97	5,880,319 75			5 488 477 80				
JPM Exxon	850,195 97	988,801 14	19,462,406 67	21,301,403 78	20,451,207 81						
JPM Highbridge	0 08	119,818 14	36,306 13	156,124 35			156,124 35				
Highbndge Asia	1	9,308 73	3,506 34	12,815 07			12,815 07				
India Property Fund		716,753 60	2,029 43	718,783 03				718,783 03			
JPM KKR	284,662 47	2,503,033 60	(378,073 65)	2,409,622 42					2,124,959 95		
JPM - Alt Prop	20,630 77	1,140,865 67	(482,288 43)	679,208 01				658,577 24			
JPM - LION	5,023 05	952,651 71	(281,102 55)	676,572 21					671,549 16		
JPM - HB Mezz	16,162 13	1,735,181 00	(86,670,59)	1,664,672 54			1,648,510 41				
JPM Riverstone	74,775 23	738,242 88	110,728 48	923,746 59							848,971 36
JPM - Asian	0 12	455,225 39	28,15499	483,380 50				483,380 38			
JPM CMBS	1 15	•	•	1 15				•			
JPM - TCW	113,882 68	•	•	113,882 68			ı				
JPM - Infrastructure	14,786 04	911,679 01	61,990 32	988,455 37				973,669 33			
JPMorgan-Funding	591,929 57	•	(137 13)	591,792 44							
JPM SI Enhanced Buffered Notes	10,805 45	1,176,355 47	(41,583 73)	1,145,577 19			1,134,771 74				
JPM SI Enhanced Notes (2)	11 38	•	•	11 38			,				
JPM Apollo VII	1,647 52	590,522 10	255,588 08	847,757 70					846,110 18		
JPM Greater China		879,813 93	73,320 16	953,134 09				953,134 09			
JPM MidOcean	66,057 31	685,012 01	(69,760 51)	681,308 81					615,251 50		
DLJ II		131,434 00	13,792 00	145,226 00							145,226 00
Knightsbridge IV		538,962 00	323,793 00	862,755 00							862,755 00
Knightsbridge V		1,615,047 00	516,391 00	2,131,438 00							2,131,438 00
Knightsbridge VI		3,608,101 00	981,668 00	4,589,769 00							4,589,769 00
HarbourVest V-Partnership Fund		7,816,004 92	1,083,430 53	8,899,435 45							8,899,435 45
HarbourVest VII Buyout		3,762,702 00	657,274 00	4,419,976 00							4,419,976 00
HarbourVest V-Direct Fund		2,148,160 40	83,448 43	2,231,608 83							2,231,608 83
JOG IV		1,562,850 39	1,153,285 35	2,716,135 74							2,716,135 74
JPM JOG Capital III	126,795 03	268,127 66	663,235 83	1,058,158 52							931,363 49
HighVista		29,311,824 00	1,698,729 00	31,010,553 00						31,010,553 00	
Tiedemann - TTC Offshore Arbit		78,313 03	(7,325 01)	70,988 02						70,988 02	
TIFF KEYSTONE		18,807,918 96	749,144 00	19,557,062 96						19,557,062 96	
TIFF MA Fund		5,259,356 42	216,367 99	5,475,724 41		5,475,724 41					
New Providence		14,375,389 00	1,681,579 81	16,056,968 81						16,056,968 81	
Tiedemann-New Century Russia V	•	•	18,984 84	18,984 84							18,984 84
	2,569,207 90 2,569,070 77	108,335,252 99	28,568,892 75	139,473,353 64 144,240,951 98	20,451,207 81 57 M T #16	5,475,724 41	8,440,699 37	3,787,544 07	4,257,870 79	66,695,572 79	27,795,663 71

# Teagle Foundation Publicly Traded Equities June 30, 2012

	<u>Shares</u>	<u>Cost</u>	Fair Value
Exxon Mobil Stock	239,150 \$	988,801	\$ 20,451,208

#### Outcomes & Assessment

The Teagle Foundation's Outcomes and Assessment program is based on the belief that nothing has the potential to affect students' educational experience as much as the systematic assessment of what they learn, along with the use of such assessment to frame discussions on learning and to drive continuous improvements in teaching practices. High priority is given to faculty-driven, ground-up assessment of student learning outcomes in the liberal arts and sciences, especially as they are achieved in academic courses, majors, institutions, and whole sectors of higher education. Teagle's approach to assessment has been shaped by Listenings with college and university administrators and faculty, leaders of higher education associations and consortia, assessment experts, and others. It continues to be informed by ongoing conversations with these stakeholders.

Agnes Scott College	\$ 100,000
Association of Governing Board	108,000
Bates College	65,380
Bucknell University	136,602
Colgate University	22,800
College of Saint Benedict	38,378
Connecticut College	53,500
Council of Independent College	110,000
Dartmouth College	99,500
Earlham College	67,311
Hamilton College	50,000
Hampshire College	50,585
Kalamazoo College	35,000
Northwestern University	18,000
Randolph-Macon College	25,000
Skidmore College	10,500
The University of Puget Sound	75,000
Trustees of Union College	110,825
University of Illinois at Urbana-Champaign	31,878
University of Pennsylvania	25,000
University of Southern California	125,671
Wabash College	212,627
Willamette University	100,000
Wofford College	 97,500
	 1,769,057

#### **College-Community Connections**

The Teagle Foundation has long felt a special responsibility to the community from within which it operates, and over the years, has contributed to a wide range of organizations that work with young people in New York City. This responsibility is coupled with the Foundation's commitment to higher education -- and in particular, liberal education -- which cultivates in students the higher order capacities (such as critical thinking, problem solving, and communication skills) that will not only equip them for jobs right out of college, but also for the work they will do over the course of a lifetime, in industries and positions that may not even exist yet. The overarching purpose of the "College-Community Connections" initiative is to help financially disadvantaged but talented high school students prepare for and succeed in college. The Teagle Foundation pursues this end through the development of programs that engage students in academically ambitious programs that increase their knowledge and skill base even as they encourage students to think expansively about the colleges to which they might ultimately apply.

Bronxworks	40,000
Cornell University	40,000
Drew University	40,000
East Harlem Tutorial Program	25,000
East Side House Settlement	25,000
Fordham University	40,000
Groundwork	40,000
Henry Street Settlement	40,000
Jacob A Riis Neighborhood Settlement	15,000
Leadership Enterprise for a Diverse America	25,000
MDRC	25,000
NYU Steinhardt	40,000
Polytechnic Institute of NYU	54,198
Prep for Prep	25,000
The Boys' Club of NY	25,000
The Children's Aid Society	40,000
The Urban Assembly	47,995
Union Settlement Association	40,000
	627,193

#### Fresh Thinking

This program aims to improve student learning by stimulating fresh thinking about the goals of liberal education and generating practical knowledge and know-how that can be widely used in classrooms and on campuses.

Association of American Colleges and Universities	65,160
Associated Colleges of the Midwest	75,000
Associated colleges of the South	76,500
Cornell University	62,500
Council of Graduate Schools	92,071
Council of Public Liberal Arts	75,000
Great Lakes Colleges Association	83,000
Hamilton College	15,000
Higher Education Policy Institute	49,875
Stanford University	62,500
Southeastern Pennsylvania Consortium	15,000
Syracuse University	75,000

The Aspen Institute Inc.	37,500
Trustees of Columbia University in the City of New York	47,000
Trustees of Princeton University	25,750
University of Charleston	99,500
University of Virginia	17,827
, ,	974,183
Directed, Matching and Honorary Gifts	
Alzheimer's Association	50
American Academy of Arts & Sciences	500
American Antiquarian Society	50
American Council of Learned Societies	6,600
American Council on Education	10,000
American Foundation for the University of British	
Columbia	10,000
American Friends of University College Oxford	250
American Philological Association	500
American Philosophical Society	6,750
American Research Institute in Turkey	250
Asian Cultural Council	750
ASPCA	150
Association for Asian Studies	250
Association of American Colleges and Universities	20,100
Barnard College	2,500
Blue Engine	50
Board of Trustees of Ripon College	10,000
Botanical Garden Foundation, Inc.	100
Bryn Mawr College	1,250
Bryn Mawr Film Institute	500
Cataumet Schoolhouse Preservation Group	420
Cathedral Church of St John the Divine	50
Central Nursery School	500
Central Park Conservancy	150
Centre College	1,000
Children's Tumor Foundation	100
Christopher Slattery Memorial	2,100
Church of the Holy Apostles	250
City Harvest	250
City Meals on Wheels	150
Coalition for the Homeless	500
Community for Education Foundation/Overcoming	
Obstacles	1,750
Conservation Trust for NC	500
Construct	250
Council of Independent College	10,000
Crohn's and Colitis Foundation of America	100
Dana Farber Cancer Institute	50
Doctors Without Borders USA	250
Emerson College	1,000
Environmental Defense Fund	500
Fidelity Investments Charitable Gift Fund Foundation	28,000
Flying Horse Farms	50
Foundation for Landscape Studies	50

Galapagos Conservancy	500
Glen Cove Boys and Girls Club of Lincoln House	1,000
God's Love We Deliver	150
Greenwich Choral Society	50
Habitat for Humanity	700
Hamilton College	500
_	
Hebrew Union College	20,000
Heritage University	1,250
Historic Hillsborough Commission	1,250
Historical Foundation of Hillsborough and Orange	
County	100
Hoshyar Foundation	1,000
Hospital for Special Surgery	1,000
Humane Society of New York	200
Institute for Educational Achievement	200
Interfaith Nutrition Network	70
International Rescue Committee .	500
IS 183	500
Jewish Reconstructionist Society of the North Shore	2,745
Link Education Corp	2,175
Literary Classics of the United States	250
Lyford Cay Foundation, Inc.	500
Make a Wish Foundation	500
Manomet	250
Montana Land Reliance	1,000
NARSAD Research Institute	150
National Academy Foundation	20,000
National Dance Institute	150
National Humanities Center	6,575
National Museum of Women in Art	50
Natural Resources Defense Council	500
	50
New England Quarterly	
New York City Center	250
New York Council for the Humanities	100
New York Public Radio	1,120
New York Restoration Project	500
New York University	11,250
New York-Presbyterian Fund	500
North Carolina Museum of Art	65
Organization for Economic Co-operation and	
Development	10,000
Outer Cape Health Services	200
Overbrook Presbyterian Church	500
PATH	55
Phillips Academy	500
Physicians for Peace Foundation	10,000
Planned Parenthood Federation of America	100
Portland Museum of Art	250
Princeton Child Development Institute	80,000
Prize 4 Life	1,000
Project Enterprise	1,500
Protestant Episcopal Theological Seminary in Virginia	100
Puppies Behind Bars	300
. app. 100 = 1	500

Rector & Visitors of the University of Virginia	2,500
Ripon College	10,000
Riverside Park Fund	50
Rutgers University Foundation	50
Samuel Harrison Society	500
Seeds of Peace	15,000
Smith College	5,000
Society of the Companions of Holy Cross	500
St. John's of Lattingtown Episcopal Church	5,000
St. Jude Children's Research Hospital	400
St. Luke's/Roosevelt Hospital	2,500
St. Matthew's Episcopal Church	6,250
Swarthmore College	250
Temple Sinai	150
The Green Vale School	1,500
The Hotchkiss School	950
The Jed Foundation	300
The Jefferson Scholars Foundation	3,000
The McIntire School of Commerce	3,000
The Modern Language Association	1,250
The New York Botanical Gardens	100
The New York Community Trust	15,000
The TAFT School Corporation	15,000
The V Foundation	1,500
Theater for a New Audience	50
Triangle Land Conservancy	250
Triangle Residential Options for Substance Abusers	150
Trustees of Columbia University in the City of New York	22,500
Trustees of Princeton University	250
Trustees of Reservations	1,250
Trustees of the American School of Classical Studies at	•
Athens	200
UCLA Foundation	5,000
UJA Federation of Jewish Philanthropies of NY	75
University of North Carolina at Chapel Hill	4,375
University Of Richmond	15,500
University of Virginia Alumni Association	4,500
UPMC Senior Communities	300
Virginia Center for the Creative Arts	85
Washington University in St Louis	1,200
Wellesley College	100
WMHT Educational Telecommunication	50
WNET	100
WUNC Public Radio	50
	446,460
Other	
Council on Foundations	16,550
The Foundation Center	7,000
	23,550
	\$ 3,840,443

## The Teagle Foundation Grants Payable

6/30/2012

#### College-Community Connections

The Teagle Foundation has long felt a special responsibility to the community from within which it operates, and over the years, has contributed to a wide range of organizations that work with young people in New York City. This responsibility is coupled with the Foundation's commitment to higher education -- and in particular, liberal education -- which cultivates in students the higher order capacities (such as critical thinking, problem solving, and communication skills) that will not only equip them for jobs right out of college, but also for the work they will do over the course of a lifetime, in industries and positions that may not even exist yet. The overarching purpose of the "College-Community Connections" initiative is to help financially disadvantaged but talented high school students prepare for and succeed in college. The Teagle Foundation pursues this end through the development of programs that engage students in academically ambitious programs that increase their knowledge and skill base even as they encourage students to think expansively about the colleges to which they might ultimately apply.

Barnard College	\$ 152,710
Bronxworks	135,000
Brooklyn College	135,000
Church Avenue Merchants Block Association, Inc.	135,000
Columbia University	135,000
Cornell University	135,000
Double Discovery Center	135,000
Drew University	135,000
East Harlem Tutorial Program	25,000
East Side House Settlement	25,000
Fordham University	135,000
Harlem Educational Activities Fund, Inc.	117,290
Harlem RBI	135,000
Henry Street Settlement	135,000
Jacob A. Riis Neighborhood Settlement House	15,000
Kingsbridge Heights Community Center	135,000
Leadership Enterprise for a Diverse America	25,000
Manhattan College	135,000
MDRC	25,000
New York University	90,000
Polytechnic Institute of New York University	234,669
Prep for Prep	25,000
Skidmore College	135,000
Sponsors for Educational Opportunity	135,000
SUNY/College at Old Westbury	135,000
The Boys' Club of New York	25,000
The Children's Aid Society	90,000
The Urban Assembly Institute of Math & Science for Young Women	35,331
Union Settlement Association	 135,000
	3,045,000

#### Fresh Thinking

This program aims to improve student learning by stimulating fresh thinking about the goals of liberal education and generating practical knowledge and know-how that can be widely used in classrooms and on campuses.

Associated Colleges of the Midwest	75,000
Associated Colleges of the South	73,500
Association of American Colleges and Universities	134,840
Columbia University	60,000
Cornell University	62,500
Council of Graduate Schools	207,929
Council of Public Liberal Arts Colleges	75,000
Great Lakes Colleges Association	67,000
Independent College Enterprise	50,500

#### · The Teagle Foundation

#### **Grants Payable**

6/30/2012

New York University	5,000
Princeton University	99,250
Stanford University	95,200
Syracuse University	75,000
University of California at Berkeley	125,000
University of Virginia	17,173
	1,222,892

#### Outcomes & Assessment

The Teagle Foundation's Outcomes and Assessment program is based on the belief that nothing has the potential to affect students' educational experience as much as the systematic assessment of what they learn, along with the use of such assessment to frame discussions on learning and to drive continuous improvements in teaching practices. High priority is given to faculty-driven, ground-up assessment of student learning outcomes in the liberal arts and sciences, especially as they are achieved in academic courses, majors, institutions, and whole sectors of higher education.

Association of Governing Boards of Universities and Colleges	92,000
Change Magazine	50,000
Duke University	81,092
Northwestern University	81,766
The University of Puget Sound	75,000
Trinity College	23,880
Union College	119,175
University of Colorado	62,666
University of Illinois at Urbana-Champaign	118,122
Wabash College	99,877
Wesleyan University	110,804
Wittenberg University	7,700
Xavier University of Louisiana	100,000
	1.022.082

#### ExxonMobil Scholarship

The ExxonMobil scholarship program provides support for the children of ExxonMobil employees as they go to college. Applications to this program number 850-1000 annually, and for the foreseeable future, awards will number approximately 120 a year. approximately 20 need-based awards of up to \$6,000 each and 100 honorary awards of \$1,000 each

591,900

#### **Matching Gifts Program**

St. Matthew's Episcopal Church	500
Orange County Cultural Center	500
Worchester Art Museum	250
North Carolina Museum of Art	65
Kennedy Child Study Center	50
Christopher Slattery Memorial	2,000
,	3,365
	<del></del>

Present Value Discount (10,511)

Total \$ 5,874,728

### Form 8868 (Rev. January 2012)

Internal Revenue Service

## Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 1-2012)

If you	u are filing for an Automatic 3-Month Extension, complet	e only Pa	rt I and check this box			► LXJ	
<ul><li>If you</li></ul>	uare filing for an Additional (Not Automatic) 3-Month Ext	tension, c	omplete only Part II (on page 2 of t	his form).			
Do not	complete Part II unless you have already been granted a	in automa	tic 3-month extension on a previous	ly filed For	m 8868.		
Electro	nic filing (e-file). You can electronically file Form 8868 if y	ou need a	3-month automatic extension of tim	e to file (6	months for a co	rporation	
require	d to file Form 990-T), or an additional (not automatic) 3-mor	nth extens	ion of time. You can electronically fil	e Form 88	68 to request an	extension	
of time	to file any of the forms listed in Part I or Part II with the exc	ception of	Form 8870, Information Return for T	ransfers A	ssociated With	Dertain	
Person	al Benefit Contracts, which must be sent to the IRS in pap	er format (	(see instructions). For more details o	n the elec	tronic filing of thi	s form,	
visit ww	w.irs gov/efile and click on e-file for Charities & Nonprofits.				<del> </del>		
Part	Automatic 3-Month Extension of Time	. Only s	ubmit original (no copies nee	eded).			
A corpo	pration required to file Form 990-T and requesting an auton	natic 6-mo	onth extension - check this box and o	complete			
Part I o	nly .			•		▶ □	
	r corporations (including 1120-C filers), partnerships, REM	ICs, and ti	rusts must use Form 7004 to reques	t an exten	sion of time		
	ncome tax returns.						
Type o	Name of exempt organization or other filer, see instruc		Employer identification number (EIN) or				
print	MAIN WAS OF THE TOTAL MATCH.				- 00 12E020E		
File by the	the				X 20-1370387		
due date filing your	or date for Number, street, and room or suite no. If a P.O. box, see instructions.				Social security number (SSN)		
return Se	IM See 370 HEATINGTON AVENUE, SUTH FLOOR						
instructio							
	NEW YORK, NY 10022						
	Deturn and for the neturn that the annularity is for (5)					0 4	
Enterti	ne Return code for the return that this application is for (file	a separa	te application for each return)			. 014	
Application			Application			Return	
Application			Is For			Code	
Is For Form 990		Code 01	Form 990-T (corporation)			07	
Form 990-BL			Form 1041-A			08	
Form 990-EZ		02	Form 4720			09	
Form 990-PF		04	Form 5227			10	
Form 990-T (sec 401(a) or 408(a) trust)			Form 6069			11	
Form 990-T (trust other than above)		05 06	Form 8870			12	
	The Organization				,		
• The	books are in the care of ► 570 LEXINGTON A		E, 38TH FLOOR - NE	W YOR	K, NY 10	022	
	phone No. ► (212) 373-1970		FAX No ▶				
If the organization does not have an office or place of business in the United States, check this box							
If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)      If this is for the whole group, check this							
box > . If it is for part of the group, check this box > and attach a list with the names and EINs of all members the extension is for.							
1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until							
February 15, 2013 , to file the exempt organization return for the organization named above. The extension							
19	is for the organization's return for:						
•	▶ calendar year or						
	► X tax year beginning	, an	nd ending $$		_ ·		
2 1	If the tax year entered in line 1 is for less than 12 months, check reason Initial return Final return						
	Change in accounting period						
					Ι		
	f this application is for Form 990-BL, 990-PF, 990-T, 4720,	or 6069, e	enter the tentative tax, less any	İ		40 445	
-	nonrefundable credits. See instructions.			3a_	\$	<u>42,147.</u>	
	If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and					0 145	
_	estimated tax payments made. Include any prior year overp			3b	\$	2,147.	
	Balance due. Subtract line 3b from line 3a Include your pa					40 000	
by using EFTPS (Electronic Federal Tax Payment System). See instructions 3c   \$						40,000.	

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

LHA