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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III ☒

1

Briefly describe the organization's mission

THE MISSION OF THE NEW YORK PUBLIC LIBRARY IS TO INSPIRE LIFELONG LEARNING, ADVANCE KNOWLEDGE, AND STRENGTHEN OUR COMMUNITIES

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 137,929,012 including grants of \$ ) (Revenue \$ 3,769,692 )

THE BRANCH LIBRARIES - THE SERVICES OF THE 86 BRANCH LIBRARIES EXTEND FAR BEYOND THE TRADITIONAL LENDING ROLE USUALLY ASSOCIATED WITH NEIGHBORHOOD LIBRARIES, TO PROVIDE VITAL OUTREACH SERVICES AND PROGRAMS TO SCHOOLS, NURSING HOMES, HOSPITALS, SHELTERS AND PRISONS, AND TO THE BLIND AND PHYSICALLY HANDICAPPED, INCLUDING BOOK-BY-MAIL DELIVERIES TO THE HOMEBOUND FOR MORE INFORMATION, SEE SCHEDULE O

4b

(Code ) (Expenses \$ 95,842,055 including grants of \$ 1,225,000 ) (Revenue \$ 1,915,333 )

THE RESEARCH LIBRARIES - DURING FISCAL YEAR 2012, THE FOUR RESEARCH LIBRARIES - THE STEPHEN A SCHWARZMAN BUILDING, THE SCIENCE, INDUSTRY AND BUSINESS LIBRARY, THE SCHOMBURG CENTER FOR RESEARCH IN BLACK CULTURE, AND THE LIBRARY FOR PERFORMING ARTS - HAD 3 4 MILLION ON-SITE USERS LIBRARY STAFF RESPONDED TO 217,939 REFERENCE INQUIRIES OF 44 8 MILLION COLLECTION ITEMS, APPROXIMATELY 16 5 MILLION ARE BOOKS AND BOOK-LIKE MATERIALS, AND THE REMAINDER CONSISTS OF ITEMS SUCH AS AUDIO RECORDINGS, FILMS, MAPS, SHEET MUSIC, PRINTS, AND CLIPPINGS FOR MORE INFORMATION, SEE SCHEDULE O

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d

Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses \$ 233,771,067

Form 990 (2011)

Part IV Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                    | Yes | No |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.                                                                                                                                                                 | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                                  | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.                                                                                                              |     | No |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.                                                                                               | Yes |    |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.                                                                       |     |    |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.                                            |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.                                                                                     |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.                                                                                                                                                 | Yes |    |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.                                               |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.                                                                                              | Yes |    |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.                                                                                                                                                    |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                               | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                                                             | Yes |    |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                                                             |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                                                              |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                                                             | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.                                                    | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.                                                                                                                                           | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.                                                            |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.                                                                                                                                                                                                 |     | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                        |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I. | Yes |    |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.                                                                                        |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? If "Yes," complete Schedule F, Part III and IV.                                                                                            |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I.                                                                                                       | Yes |    |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.                                                                                                                    | Yes |    |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.                                                                                                                                              |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H.                                                                                                                                                                                                                 |     | No |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements.                                                                                   |     |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  |     | No |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                       | 28c | Yes |    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  | Yes |    |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  | Yes |    |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?                                                                                                                                                                       | 35a |     | No |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                               | 35b |     | No |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

| Part V Statements Regarding Other IRS Filings and Tax Compliance                                |                                                                                                                                                                                                                                                                                                                                              |  |  |     |       |  |    |
|-------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|-----|-------|--|----|
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/> |                                                                                                                                                                                                                                                                                                                                              |  |  |     |       |  |    |
|                                                                                                 |                                                                                                                                                                                                                                                                                                                                              |  |  | Yes | No    |  |    |
| 1a                                                                                              | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable<br>. . . . .                                                                                                                                                                                                                                                     |  |  | 1a  | 587   |  |    |
| b                                                                                               | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable                                                                                                                                                                                                                                                               |  |  | 1b  | 0     |  |    |
| c                                                                                               | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                                                                                           |  |  | 1c  | Yes   |  |    |
| 2a                                                                                              | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                                                                                       |  |  | 2a  | 3,118 |  |    |
| b                                                                                               | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><br>Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                                                                                              |  |  | 2b  | Yes   |  |    |
| 3a                                                                                              | Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                                                                                                                      |  |  | 3a  | Yes   |  |    |
| b                                                                                               | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                                                                                   |  |  | 3b  | Yes   |  |    |
| 4a                                                                                              | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)? . . . . .                                                                                                                   |  |  | 4a  |       |  | No |
| b                                                                                               | If "Yes," enter the name of the foreign country ▶ _____<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                                                                                                                     |  |  |     |       |  |    |
| 5a                                                                                              | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .                                                                                                                                                                                                                                  |  |  | 5a  |       |  | No |
| b                                                                                               | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                                                                             |  |  | 5b  |       |  | No |
| c                                                                                               | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                                                                                                                  |  |  | 5c  |       |  |    |
| 6a                                                                                              | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? . . . . .                                                                                                                                                        |  |  | 6a  |       |  | No |
| b                                                                                               | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                                                                                      |  |  | 6b  |       |  |    |
| 7                                                                                               | Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                                                                                                |  |  |     |       |  |    |
| a                                                                                               | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                                                                                    |  |  | 7a  | Yes   |  |    |
| b                                                                                               | If "Yes," did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                                                                                    |  |  | 7b  | Yes   |  |    |
| c                                                                                               | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                                                                               |  |  | 7c  | Yes   |  |    |
| d                                                                                               | If "Yes," indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                                                                                  |  |  | 7d  | 1     |  |    |
| e                                                                                               | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                                                                                    |  |  | 7e  |       |  | No |
| f                                                                                               | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .                                                                                                                                                                                                                           |  |  | 7f  |       |  | No |
| g                                                                                               | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                                                                                                                   |  |  | 7g  |       |  |    |
| h                                                                                               | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                                                                                                                 |  |  | 7h  |       |  |    |
| 8                                                                                               | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . .                                                              |  |  | 8   |       |  |    |
| 9                                                                                               | Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                                                                                                    |  |  |     |       |  |    |
| a                                                                                               | Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                                                                                            |  |  | 9a  |       |  |    |
| b                                                                                               | Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                                                                             |  |  | 9b  |       |  |    |
| 10                                                                                              | Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                                                                                                       |  |  |     |       |  |    |
| a                                                                                               | Initiation fees and capital contributions included on Part VIII, line 12 . . . . .                                                                                                                                                                                                                                                           |  |  | 10a |       |  |    |
| b                                                                                               | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities                                                                                                                                                                                                                                                  |  |  | 10b |       |  |    |
| 11                                                                                              | Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                                                                                                      |  |  |     |       |  |    |
| a                                                                                               | Gross income from members or shareholders . . . . .                                                                                                                                                                                                                                                                                          |  |  | 11a |       |  |    |
| b                                                                                               | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ) . . . . .                                                                                                                                                                                                       |  |  | 11b |       |  |    |
| 12a                                                                                             | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                                                                                   |  |  | 12a |       |  |    |
| b                                                                                               | If "Yes," enter the amount of tax-exempt interest received or accrued during the year                                                                                                                                                                                                                                                        |  |  | 12b |       |  |    |
| 13                                                                                              | Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                                                                                             |  |  |     |       |  |    |
| a                                                                                               | Is the organization licensed to issue qualified health plans in more than one state?<br>Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state |  |  | 13a |       |  |    |
| b                                                                                               | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans                                                                                                                                                                          |  |  | 13b |       |  |    |
| c                                                                                               | Enter the aggregate amount of reserves on hand                                                                                                                                                                                                                                                                                               |  |  | 13c |       |  |    |
| 14a                                                                                             | Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                                                                                                                         |  |  | 14a |       |  | No |
| b                                                                                               | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .                                                                                                                                                                                                                              |  |  | 14b |       |  |    |

Part VI

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☒

| Section A. Governing Body and Management |                                                                                                                                                                                                                               |      | Yes | No |
|------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-----|----|
|                                          |                                                                                                                                                                                                                               |      |     |    |
| 1a                                       | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 | 1a43 |     |    |
| b                                        | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  | 1b40 |     |    |
|                                          |                                                                                                                                                                                                                               |      |     |    |
| 2                                        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2    | Yes |    |
| 3                                        | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3    |     | No |
| 4                                        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4    |     | No |
| 5                                        | Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                          | 5    |     | No |
| 6                                        | Did the organization have members or stockholders? . . . . .                                                                                                                                                                  | 6    |     | No |
| 7a                                       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                  | 7a   |     | No |
| b                                        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                           | 7b   |     | No |
| 8                                        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .                                                                                    |      |     |    |
| a                                        | The governing body? . . . . .                                                                                                                                                                                                 | 8a   | Yes |    |
| b                                        | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b   | Yes |    |
| 9                                        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9    |     | No |

| Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) |                                                                                                                                                                                                                                                                                                        |     | Yes | No |
|---------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|                                                                                                                     |                                                                                                                                                                                                                                                                                                        |     |     |    |
| 10a                                                                                                                 | Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                           | 10a |     | No |
| b                                                                                                                   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .                                                                   | 10b |     |    |
| 11a                                                                                                                 | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                  | 11a | Yes |    |
| b                                                                                                                   | Describe in Schedule O the process, if any, used by the organization to review the Form 990 . . . . .                                                                                                                                                                                                  |     |     |    |
| 12a                                                                                                                 | Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                      | 12a | Yes |    |
| b                                                                                                                   | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                           | 12b | Yes |    |
| c                                                                                                                   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | Yes |    |
| 13                                                                                                                  | Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                    | 13  | Yes |    |
| 14                                                                                                                  | Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                               | 14  | Yes |    |
| 15                                                                                                                  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .                                                                         |     |     |    |
| a                                                                                                                   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | Yes |    |
| b                                                                                                                   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | Yes |    |
|                                                                                                                     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions) . . . . .                                                                                                                                                                                                          |     |     |    |
| 16a                                                                                                                 | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                        | 16a |     | No |
| b                                                                                                                   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     |    |

| Section C. Disclosure |                                                                                                                                                                                                                                                                                                                                                                     |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17                    | List the States with which a copy of this Form 990 is required to be filed▶AK , AZ , CA , CT , HI , IL , KS , KY , LA , ME , MD , MA , MI , MN , MS , NH , NJ , NM , NC , ND , OH , OK , OR , PA , SC , TN , UT , VA , WA , WV , WI                                                                                                                                 |
| 18                    | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input checked="" type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| 19                    | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                                           |
| 20                    | State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶<br>JEFFREY ROTH VP FINSTRATEG<br>188 MADISON AVENUE<br>NEW YORK,NY 10016<br>(212) 621-0241                                                                                                                                           |

Check if Schedule O contains a response to any question in this Part VII ☒

☐ Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

Form **990** (2011)

## Part VII

|           |                                                              |           |   |           |
|-----------|--------------------------------------------------------------|-----------|---|-----------|
| <b>1b</b> | <b>Sub-Total</b>                                             |           |   |           |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A</b> |           |   |           |
| <b>d</b>  | <b>Total (add lines 1b and 1c)</b>                           | 6,172,807 | 0 | 1,147,986 |

**2** Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 105

|   |                                                                                                                                                                                                                                               | Yes | No  |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3   | Yes |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4   | Yes |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5   | No  |

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                                                                                                              | (B)<br>Description of services | (C)<br>Compensation |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| NICHOLSON AND GALLOWAY INC<br>261 GLEN HEAD ROAD<br>GLEN HEAD, NY 11545                                                                                                       | CONSTRUCTION                   | 3,864,095           |
| SPARTAN SECURITY SERVICES INC<br>ONE PARK AVENUE<br>NEW YORK, NY 10016                                                                                                        | SECURITY                       | 3,018,379           |
| GANNON VITOLO CONTRACTING LLC<br>49 WEST 38TH STREET<br>NEW YORK, NY 10018                                                                                                    | CONSTRUCTION                   | 1,844,124           |
| RESEARCH COLLECTIONS PRESERVATION<br>701 CARNEGIE CENTER<br>PRINCETON, NJ 08540                                                                                               | PRESERVATION                   | 1,322,967           |
| FOSTER AND PARTNERS ARCHITECTS NY I<br>300 WEST 57TH STREET<br>NEW YORK, NY 10019                                                                                             | ARCHITECTURAL                  | 1,243,980           |
| <b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization: 72 |                                |                     |

Part VIII

Statement of Revenue

|                                                           |                                           |                                                                                                                                                   |                                                   | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |        |
|-----------------------------------------------------------|-------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|--------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                        | Federated campaigns . . .                                                                                                                         | 1a                                                |                      |                                                    |                                         |                                                                                 |        |
|                                                           | b                                         | Membership dues . . . . .                                                                                                                         | 1b                                                |                      |                                                    |                                         |                                                                                 |        |
|                                                           | c                                         | Fundraising events . . . . .                                                                                                                      | 1c                                                | 4,550,023            |                                                    |                                         |                                                                                 |        |
|                                                           | d                                         | Related organizations . . . .                                                                                                                     | 1d                                                |                      |                                                    |                                         |                                                                                 |        |
|                                                           | e                                         | Government grants (contributions)                                                                                                                 | 1e                                                | 163,797,431          |                                                    |                                         |                                                                                 |        |
|                                                           | f                                         | All other contributions, gifts, grants, and<br>similar amounts not included above                                                                 | 1f                                                | 73,069,538           |                                                    |                                         |                                                                                 |        |
|                                                           | g                                         | Noncash contributions included in<br>lines 1a-1f \$ 757,885                                                                                       |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           | h                                         | Total. Add lines 1a-1f . . . . .                                                                                                                  |                                                   | 241,416,992          |                                                    |                                         |                                                                                 |        |
| Program Service Revenue                                   |                                           |                                                                                                                                                   | Business Code                                     |                      |                                                    |                                         |                                                                                 |        |
|                                                           | 2a                                        | FINES AND FEES                                                                                                                                    | 900099                                            | 3,203,615            | 3,203,615                                          |                                         |                                                                                 |        |
|                                                           | b                                         | INFORMATION SERVICES                                                                                                                              | 519100                                            | 252,125              | 252,125                                            |                                         |                                                                                 |        |
|                                                           | c                                         | Photocopy, Microfilm                                                                                                                              | 519100                                            | 858,576              | 858,576                                            |                                         |                                                                                 |        |
|                                                           | d                                         | TICKET SALES                                                                                                                                      | 900099                                            | 195,679              | 195,679                                            |                                         |                                                                                 |        |
|                                                           | e                                         |                                                                                                                                                   |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           | f                                         | All other program service revenue                                                                                                                 |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           | g                                         | Total. Add lines 2a-2f . . . . .                                                                                                                  |                                                   | 4,509,995            |                                                    |                                         |                                                                                 |        |
| Other Revenue                                             | 3                                         | Investment income (including dividends, interest<br>and other similar amounts) . . . . .                                                          |                                                   | 10,028,797           |                                                    |                                         | 10,028,797                                                                      |        |
|                                                           | 4                                         | Income from investment of tax-exempt bond proceeds . .                                                                                            |                                                   | 0                    |                                                    |                                         |                                                                                 |        |
|                                                           | 5                                         | Royalties . . . . .                                                                                                                               |                                                   | 181,063              |                                                    |                                         | 181,063                                                                         |        |
|                                                           | 6a                                        | (i) Real                                                                                                                                          |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           |                                           | 734,314                                                                                                                                           |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           |                                           | b                                                                                                                                                 | Less rental<br>expenses                           |                      | 247,881                                            |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   | c                                                 |                      | 486,433                                            |                                         |                                                                                 |        |
|                                                           | d                                         | Net rental income or (loss) . . . . .                                                                                                             |                                                   | 486,433              |                                                    |                                         | 486,433                                                                         |        |
|                                                           | 7a                                        | (i) Securities                                                                                                                                    |                                                   |                      |                                                    |                                         |                                                                                 |        |
|                                                           |                                           | 104,312,655                                                                                                                                       |                                                   | 204,955,270          |                                                    |                                         |                                                                                 |        |
|                                                           |                                           | b                                                                                                                                                 | Less cost or<br>other basis and<br>sales expenses |                      | 104,811,207                                        | 72,951,924                              |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   | c                                                 |                      | -498,552                                           | 132,003,346                             |                                                                                 |        |
|                                                           | d                                         | Net gain or (loss) . . . . .                                                                                                                      |                                                   | 131,504,794          |                                                    |                                         | 131,504,794                                                                     |        |
|                                                           | 8a                                        | Gross income from fundraising<br>events (not including<br>\$ 4,550,023<br>of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                                                   | a                    | 283,380                                            |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | b                    | 217,888                                            |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | c                    | 65,492                                             |                                         |                                                                                 | 65,492 |
|                                                           | 9a                                        | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                             |                                                   | a                    |                                                    |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | b                    |                                                    |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | c                    | 0                                                  |                                         |                                                                                 |        |
|                                                           | 10a                                       | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                                |                                                   | a                    | 1,716,280                                          |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | b                    | 1,321,744                                          |                                         |                                                                                 |        |
|                                                           |                                           |                                                                                                                                                   |                                                   | c                    | 394,536                                            | 321,805                                 | 72,731                                                                          |        |
|                                                           | Miscellaneous Revenue                     |                                                                                                                                                   | Business Code                                     |                      |                                                    |                                         |                                                                                 |        |
| 11a                                                       | FEE - USE OF SPACE                        |                                                                                                                                                   | 532000                                            | 3,739,517            |                                                    | 497,457                                 | 3,242,060                                                                       |        |
|                                                           | b                                         | UNIVERSAL SERVICES<br>REIMBURSEMENT                                                                                                               |                                                   | 900099               | 1,753,797                                          |                                         | 1,753,797                                                                       |        |
|                                                           |                                           | c                                                                                                                                                 |                                                   | 519100               | 320,770                                            | 320,770                                 |                                                                                 |        |
|                                                           | d                                         | All other revenue . . . . .                                                                                                                       |                                                   |                      | 588,537                                            | 532,455                                 | 56,082                                                                          |        |
|                                                           | e                                         | Total. Add lines 11a-11d . . . . .                                                                                                                |                                                   |                      | 6,402,621                                          |                                         |                                                                                 |        |
| 12                                                        | Total revenue. See Instructions . . . . . |                                                                                                                                                   |                                                   | 394,990,723          | 5,685,025                                          | 626,270                                 | 147,262,436                                                                     |        |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

☒

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                       | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States See Part IV, line 21                                                                                                                                | 0                     |                                 |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States See Part IV, line 22                                                                                                                                                  | 1,225,000             | 1,225,000                       |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16                                                                                                     | 0                     |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                       | 0                     |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                    | 5,239,421             | 748,069                         | 4,186,028                              | 305,324                     |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .                                                                               | 0                     |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                              | 104,122,201           | 91,558,330                      | 9,346,573                              | 3,217,298                   |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .                                                                                                                               | 14,176,948            | 12,356,991                      | 1,381,989                              | 437,968                     |
| 9                                                                              | Other employee benefits . . . . .                                                                                                                                                                                                     | 35,301,137            | 30,079,057                      | 4,097,310                              | 1,124,770                   |
| 10                                                                             | Payroll taxes . . . . .                                                                                                                                                                                                               | 7,828,397             | 6,632,328                       | 941,951                                | 254,118                     |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| a                                                                              | Management . . . . .                                                                                                                                                                                                                  | 0                     |                                 |                                        |                             |
| b                                                                              | Legal . . . . .                                                                                                                                                                                                                       | 457,949               | 172,717                         | 280,454                                | 4,778                       |
| c                                                                              | Accounting . . . . .                                                                                                                                                                                                                  | 484,735               | 3,000                           | 481,735                                |                             |
| d                                                                              | Lobbying . . . . .                                                                                                                                                                                                                    | 0                     |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17 . . . . .                                                                                                                                                                               | 588,863               |                                 |                                        | 588,863                     |
| f                                                                              | Investment management fees . . . . .                                                                                                                                                                                                  | 7,107,668             |                                 | 7,107,668                              |                             |
| g                                                                              | Other . . . . .                                                                                                                                                                                                                       | 8,447,258             | 7,092,729                       | 900,828                                | 453,701                     |
| 12                                                                             | Advertising and promotion . . . . .                                                                                                                                                                                                   | 2,349,314             | 764,686                         | 224,752                                | 1,359,876                   |
| 13                                                                             | Office expenses . . . . .                                                                                                                                                                                                             | 6,838,949             | 5,875,038                       | 733,409                                | 230,502                     |
| 14                                                                             | Information technology . . . . .                                                                                                                                                                                                      | 3,312,832             | 2,372,073                       | 932,497                                | 8,262                       |
| 15                                                                             | Royalties . . . . .                                                                                                                                                                                                                   | 0                     |                                 |                                        |                             |
| 16                                                                             | Occupancy . . . . .                                                                                                                                                                                                                   | 18,288,862            | 18,272,985                      | 15,877                                 |                             |
| 17                                                                             | Travel . . . . .                                                                                                                                                                                                                      | 989,680               | 883,616                         | 95,743                                 | 10,321                      |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                              | 0                     |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings . . . . .                                                                                                                                                                                      | 83,108                | 60,835                          | 21,209                                 | 1,064                       |
| 20                                                                             | Interest . . . . .                                                                                                                                                                                                                    | 3,082,047             | 2,958,766                       | 123,281                                |                             |
| 21                                                                             | Payments to affiliates . . . . .                                                                                                                                                                                                      | 0                     |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                   | 23,073,812            | 22,756,290                      | 317,522                                |                             |
| 23                                                                             | Insurance . . . . .                                                                                                                                                                                                                   | 1,750,599             | 1,675,678                       | 74,921                                 |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                       |                       |                                 |                                        |                             |
| a                                                                              | BOOKS AND BINDING                                                                                                                                                                                                                     | 25,212,361            | 25,212,361                      |                                        |                             |
| b                                                                              | BLDG REPAIRS AND RENOVATION                                                                                                                                                                                                           | 1,945,715             | 1,674,302                       | 228,620                                | 42,793                      |
| c                                                                              | UNRELATED BUSINESS INC TAX                                                                                                                                                                                                            | 133,590               | 31,274                          | 102,316                                |                             |
| d                                                                              | *SEE SCH O FUNDRAISING NOTE                                                                                                                                                                                                           |                       |                                 |                                        |                             |
| e                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                                    | 1,712,503             | 1,364,942                       | 337,843                                | 9,718                       |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                    | 273,752,949           | 233,771,067                     | 31,932,526                             | 8,049,356                   |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                 |     |               | (A)               |               | (B)           |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|---------------|-------------------|---------------|---------------|
|                             |                                                                                                                                           |                                                                                                                                                                                 |     |               | Beginning of year |               | End of year   |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                             |     |               | 230,447           | 1             | 63,434        |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                                |     |               | 102,657,315       | 2             | 97,246,496    |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                    |     |               | 103,838,406       | 3             | 87,101,505    |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                              |     |               | 3,021,118         | 4             | 1,324,256     |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                   |     |               | 0                 | 5             | 0             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .      |     |               | 0                 | 6             | 0             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                       |     |               | 0                 | 7             | 0             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                           |     |               | 178,440           | 8             | 241,600       |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                 |     |               | 1,873,361         | 9             | 1,770,356     |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                   | 10a | 560,546,872   |                   |               |               |
|                             | b                                                                                                                                         | Less: accumulated depreciation . . . . .                                                                                                                                        | 10b | 274,642,376   | 302,616,764       | 10c           | 285,904,496   |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                                |     |               | 128,919,055       | 11            | 244,855,017   |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                    |     |               | 685,393,701       | 12            | 644,469,671   |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                     |     |               | 0                 | 13            | 0             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                     |     |               | 0                 | 14            | 0             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                    |     |               | 4,001,928         | 15            | 24,631,039    |
| 16                          | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                       |                                                                                                                                                                                 |     | 1,332,730,535 | 16                | 1,387,607,870 |               |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                 |     |               | 54,110,126        | 17            | 57,404,925    |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                        |     |               | 0                 | 18            | 0             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                      |     |               | 104,857,881       | 19            | 87,488,286    |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                           |     |               | 88,490,002        | 20            | 84,510,002    |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                 |     |               | 0                 | 21            | 0             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .  |     |               | 0                 | 22            | 0             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                        |     |               | 0                 | 23            | 0             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                          |     |               | 0                 | 24            | 0             |
|                             | 25                                                                                                                                        | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . . |     |               | 158,494,703       | 25            | 199,673,357   |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                            |     |               | 405,952,712       | 26            | 429,076,570   |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                 |     |               |                   |               |               |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                               |     |               | 241,542,737       | 27            | 295,593,172   |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                     |     |               | 268,634,670       | 28            | 236,690,530   |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                     |     |               | 416,600,416       | 29            | 426,247,598   |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                 |     |               |                   |               |               |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                    |     |               |                   | 30            |               |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                       |     |               |                   | 31            |               |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                      |     |               |                   | 32            |               |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                     |     |               | 926,777,823       | 33            | 958,531,300   |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                        |     |               | 1,332,730,535     | 34            | 1,387,607,870 |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

|   |                                                                                                               |   |             |
|---|---------------------------------------------------------------------------------------------------------------|---|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1 | 394,990,723 |
| 2 | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2 | 273,752,949 |
| 3 | Revenue less expenses Subtract line 2 from line 1                                                             | 3 | 121,237,774 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4 | 926,777,823 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O)                                          | 5 | -89,484,297 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 958,531,300 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                      |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| b  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         | Yes |    |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             | Yes |    |

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

|                                                                                               |                                                  |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND<br>TILDEN FOUNDATIONS | Employer identification number<br><br>13-1887440 |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------|

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in)                                                                                                                                                           | (a) 2007    | (b) 2008    | (c) 2009    | (d) 2010    | (e) 2011    | (f) Total     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   | 164,241,215 | 75,298,980  | 70,349,584  | 48,643,420  | 77,619,561  | 436,152,760   |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     | 169,299,212 | 209,377,794 | 190,283,380 | 164,409,329 | 163,797,431 | 897,167,146   |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             | 62,243,365  | 64,818,076  | 8,781,311   | 8,049,019   | 22,599,960  | 166,491,731   |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        | 395,783,792 | 349,494,850 | 269,414,275 | 221,101,768 | 264,016,952 | 1,499,811,637 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |             |             |             |             |             | 69,571,729    |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |             |             |             |             |             | 1,430,239,908 |

Section B. Total Support

| Calendar year (or fiscal year beginning in)                                                                                      | (a) 2007    | (b) 2008    | (c) 2009    | (d) 2010    | (e) 2011    | (f) Total     |
|----------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|
| 7 Amounts from line 4                                                                                                            | 395,783,792 | 349,494,850 | 269,414,275 | 221,101,768 | 264,016,952 | 1,499,811,637 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | 14,363,448  | 8,310,731   | 6,910,182   | 8,989,717   | 10,944,174  | 49,518,252    |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                             | 1,423,175   | 492,589     |             | 478,122     | 541,221     | 2,935,107     |
| 10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                | 3,396,584   | 3,759,930   | 3,819,206   | 4,134,478   | 4,995,857   | 20,106,055    |
| 11 Total support (Add lines 7 through 10)                                                                                        |             |             |             |             |             | 1,572,371,051 |

12

Gross receipts from related activities, etc (See instructions )

12

41,005,108

13

First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

|    |                                                                                      |    |          |
|----|--------------------------------------------------------------------------------------|----|----------|
| 14 | Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f)) | 14 | 90 961 % |
| 15 | Public Support Percentage for 2010 Schedule A, Part II, line 14                      | 15 | 90 715 % |

16a

33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

b

33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a

10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

b

10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization

18

Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public Support (Subtract line 7c from line 6 )                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                             | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                               |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                      |          |          |          |          |          |           |
| 13 Total support (Add lines 9, 10c, 11 and 12.)                                                                                                                         |          |          |          |          |          |           |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                     |    |  |
|-----------------------------------------------------------------------------------------|----|--|
| 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) | 15 |  |
| 16 Public support percentage from 2010 Schedule A, Part III, line 15                    | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                             |    |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                       | 17 |  |
| 18 Investment income percentage from 2010 Schedule A, Part III, line 17                                                                                                                                                                                            | 18 |  |
| 19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization         |    |  |
| b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                          |    |  |

**Part IV** **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

| Facts And Circumstances Test |
|------------------------------|
|                              |

| Explanation                                                                                                                                                                                                                                                                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| REPORTED IN THIS SECTION IS OTHER INCOME RELATING TO REVENUE GENERATED BY ACTIVITIES SUCH AS FEES FOR FACILITY USAGE AND REIMBURSEMENT UNDER THE UNIVERSAL SERVICES PROGRAM TO PROVIDE DISCOUNTS ON TELECOMMUNICATION EXPENSES TO ALLOW LIBRARIES AND EDUCATIONAL INSTITUTIONS TO PURCHASE ADVANCED TECHNOLOGIES |
|                                                                                                                                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                                                  |
|                                                                                                                                                                                                                                                                                                                  |

SCHEDULE C  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                                                               |                                                  |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND<br>TILDEN FOUNDATIONS | Employer identification number<br><br>13-1887440 |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1

Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV

2

Political expenditures

▶ \$

3

Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

1

Enter the amount of any excise tax incurred by the organization under section 4955

▶ \$

2

Enter the amount of any excise tax incurred by organization managers under section 4955

▶ \$

3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

☐ Yes ☐ No

4a

Was a correction made?

☐ Yes ☐ No

b

If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1

Enter the amount directly expended by the filing organization for section 527 exempt function activities

▶ \$

2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities

▶ \$

3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

▶ \$

4

Did the filing organization file Form 1120-POL for this year?

☐ Yes ☐ No

5

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A

Check

☐

if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing<br>Organization's<br>Totals                   | (b) Affiliated<br>Group<br>Totals  |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) Total |
| 2a Lobbying non-taxable amount                               |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots non-taxable amount                              |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

|    |                                                                                                                                                                                                                              | (a) |    | (b)    |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|    |                                                                                                                                                                                                                              | Yes | No | Amount |
| 1  | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| a  | Volunteers?                                                                                                                                                                                                                  | Yes |    |        |
| b  | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                 | Yes |    |        |
| c  | Media advertisements?                                                                                                                                                                                                        |     | No |        |
| d  | Mailings to members, legislators, or the public?                                                                                                                                                                             | Yes |    | 2,496  |
| e  | Publications, or published or broadcast statements?                                                                                                                                                                          |     | No |        |
| f  | Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     | No |        |
| g  | Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  | Yes |    | 7,491  |
| h  | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                    |     | No |        |
| i  | Other activities? If "Yes," describe in Part IV                                                                                                                                                                              |     | No |        |
| j  | Total lines 1c through 1i                                                                                                                                                                                                    |     |    | 9,987  |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |        |
| b  | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |        |
| c  | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |        |
| d  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                  |   | Yes | No |
|---|--------------------------------------------------------------------------------------------------|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                     | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                | 2 |     |    |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | 3 |     |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                |    |  |
| a | Current year                                                                                                                                                                                                                               | 2a |  |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c | Total                                                                                                                                                                                                                                      | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i.  
Also, complete this part for any additional information.

| Identifier        | Return Reference      | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LOBBYING ACTIVITY | SCHEDULE C, PART II-B | VOLUNTEERS THE LIBRARY WORKS DIRECTLY WITH LOCAL VOLUNTEERS WHO ENCOURAGE THEIR ELECTED OFFICIALS TO SUPPORT THE LIBRARY'S BUDGET GOALS PAID STAFF OR MANAGEMENT THE LIBRARY UTILIZES, ON A LIMITED BASIS, TWO OFFICERS TO WORK WITH ELECTED OFFICIALS AT THE FEDERAL, STATE AND CITY LEVELS ON LIBRARY-RELATED FUNDING ISSUES AND LEGISLATION MAILING TO MEMBERS, LEGISLATORS OR THE PUBLIC THE LIBRARY PREPARES MAILINGS TO ELECTED OFFICIALS AT ALL THREE LEVELS OF GOVERNMENT REGARDING FUNDING ISSUES AND LEGISLATION |

SCHEDULE D

(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b**  
▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No 1545-0047

2011

Open to Public  
Inspection

**Name of the organization**  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

**Employer identification number**  
13-1887440

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)☐ Preservation of an historically importantly land area☐ Protection of natural habitat☐ Preservation of a certified historic structure☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶ \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X▶ \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1▶ \$ \_\_\_\_\_

b

Assets included in Form 990, Part X▶ \$ \_\_\_\_\_

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

|                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             |        |
| d Additions during the year     |        |
| e Distributions during the year |        |
| f Ending balance                |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                            | (a)Current Year | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
|------------------------------------------------------------|-----------------|---------------|-------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     | 813,848,809     | 669,681,466   | 592,167,243       | 741,425,152         |                    |
| b Contributions . . . . .                                  | 65,579,778      | 39,560,272    | 53,539,855        | 43,068,357          |                    |
| c Investment earnings or losses . . . . .                  | -17,227,502     | 139,588,261   | 56,461,888        | -155,406,750        |                    |
| d Grants or scholarships . . . . .                         | 495,678         | 609,200       | 256,666           | 635,000             |                    |
| e Other expenditures for facilities and programs . . . . . | 37,571,691      | 34,371,990    | 32,230,854        | 36,284,516          |                    |
| f Administrative expenses . . . . .                        |                 |               |                   |                     |                    |
| g End of year balance . . . . .                            | 824,133,716     | 813,848,809   | 669,681,466       | 592,167,243         |                    |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 33 309 %

b

Permanent endowment ▶ 66 691 %

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

|                                       | Yes    | No |
|---------------------------------------|--------|----|
| (i) unrelated organizations . . . . . | 3a(i)  | No |
| (ii) related organizations . . . . .  | 3a(ii) | No |

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

| Description of property                                                                              | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                    | 1,083,799                            | 3,109,093                      |                              | 4,192,892      |
| b Buildings . . . . .                                                                                | 14,606,595                           | 442,604,038                    | 241,750,496                  | 215,460,137    |
| c Leasehold improvements . . . . .                                                                   |                                      | 48,723,150                     | 6,794,406                    | 41,928,744     |
| d Equipment . . . . .                                                                                |                                      | 37,686,955                     | 26,097,474                   | 11,589,481     |
| e Other . . . . .                                                                                    |                                      | 12,733,242                     |                              | 12,733,242     |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . |                                      |                                |                              | 285,904,496    |



|                                                                                                       |                                                                                                           |           |             |  |
|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------|-------------|--|
| <b>Part XI    Reconciliation of Change in Net Assets from Form 990 to Financial Statements</b>        |                                                                                                           |           |             |  |
| <b>1</b>                                                                                              | Total revenue (Form 990, Part VIII, column (A), line 12)                                                  | <b>1</b>  | 394,990,723 |  |
| <b>2</b>                                                                                              | Total expenses (Form 990, Part IX, column (A), line 25)                                                   | <b>2</b>  | 273,752,949 |  |
| <b>3</b>                                                                                              | Excess or (deficit) for the year Subtract line 2 from line 1                                              | <b>3</b>  | 121,237,774 |  |
| <b>4</b>                                                                                              | Net unrealized gains (losses) on investments                                                              | <b>4</b>  | -69,390,164 |  |
| <b>5</b>                                                                                              | Donated services and use of facilities                                                                    | <b>5</b>  | 14,465,781  |  |
| <b>6</b>                                                                                              | Investment expenses                                                                                       | <b>6</b>  |             |  |
| <b>7</b>                                                                                              | Prior period adjustments                                                                                  | <b>7</b>  |             |  |
| <b>8</b>                                                                                              | Other (Describe in Part XIV)                                                                              | <b>8</b>  | -34,559,914 |  |
| <b>9</b>                                                                                              | Total adjustments (net) Add lines 4 - 8                                                                   | <b>9</b>  | -89,484,297 |  |
| <b>10</b>                                                                                             | Excess or (deficit) for the year per financial statements Combine lines 3 and 9                           | <b>10</b> | 31,753,477  |  |
| <b>Part XII    Reconciliation of Revenue per Audited Financial Statements With Revenue per Return</b> |                                                                                                           |           |             |  |
| <b>1</b>                                                                                              | Total revenue, gains, and other support per audited financial statements . . . . .                        | <b>1</b>  | 342,746,805 |  |
| <b>2</b>                                                                                              | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                        |           |             |  |
| <b>a</b>                                                                                              | Net unrealized gains on investments . . . . .                                                             | <b>2a</b> | -69,390,164 |  |
| <b>b</b>                                                                                              | Donated services and use of facilities . . . . .                                                          | <b>2b</b> | 24,537,412  |  |
| <b>c</b>                                                                                              | Recoveries of prior year grants . . . . .                                                                 | <b>2c</b> |             |  |
| <b>d</b>                                                                                              | Other (Describe in Part XIV) . . . . .                                                                    | <b>2d</b> |             |  |
| <b>e</b>                                                                                              | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                           | <b>2e</b> | -44,852,752 |  |
| <b>3</b>                                                                                              | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                      | <b>3</b>  | 387,599,557 |  |
| <b>4</b>                                                                                              | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                                |           |             |  |
| <b>a</b>                                                                                              | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                | <b>4a</b> | 8,440,805   |  |
| <b>b</b>                                                                                              | Other (Describe in Part XIV) . . . . .                                                                    | <b>4b</b> | -1,049,639  |  |
| <b>c</b>                                                                                              | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                               | <b>4c</b> | 7,391,166   |  |
| <b>5</b>                                                                                              | Total Revenue Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 12 ) . . . . . | <b>5</b>  | 394,990,723 |  |

|                                                                                                          |                                                                                                            |           |             |  |
|----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------|-------------|--|
| <b>Part XIII    Reconciliation of Expenses per Audited Financial Statements With Expenses per Return</b> |                                                                                                            |           |             |  |
| <b>1</b>                                                                                                 | Total expenses and losses per audited financial statements . . . . .                                       | <b>1</b>  | 276,433,414 |  |
| <b>2</b>                                                                                                 | Amounts included on line 1 but not on Form 990, Part IX, line 25                                           |           |             |  |
| <b>a</b>                                                                                                 | Donated services and use of facilities . . . . .                                                           | <b>2a</b> | 10,071,631  |  |
| <b>b</b>                                                                                                 | Prior year adjustments . . . . .                                                                           | <b>2b</b> |             |  |
| <b>c</b>                                                                                                 | Other losses . . . . .                                                                                     | <b>2c</b> |             |  |
| <b>d</b>                                                                                                 | Other (Describe in Part XIV) . . . . .                                                                     | <b>2d</b> | 1,049,639   |  |
| <b>e</b>                                                                                                 | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                            | <b>2e</b> | 11,121,270  |  |
| <b>3</b>                                                                                                 | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                       | <b>3</b>  | 265,312,144 |  |
| <b>4</b>                                                                                                 | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                                 |           |             |  |
| <b>a</b>                                                                                                 | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                                 | <b>4a</b> | 8,440,805   |  |
| <b>b</b>                                                                                                 | Other (Describe in Part XIV) . . . . .                                                                     | <b>4b</b> |             |  |
| <b>c</b>                                                                                                 | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                                | <b>4c</b> | 8,440,805   |  |
| <b>5</b>                                                                                                 | Total expenses Add lines <b>3</b> and <b>4c</b> . (This should equal Form 990, Part I, line 18 ) . . . . . | <b>5</b>  | 273,752,949 |  |

| Part XIV    Supplemental Information                                                                                                                                                                                                                                                                         |                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information |                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Identifier                                                                                                                                                                                                                                                                                                   | Return Reference                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| COLLECTIONS OF ART, HISTORICAL TREASURES, OR OTHER SIMILAR ASSETS                                                                                                                                                                                                                                            | SCHEDULE D, PART III, LINES 1A AND 4   | THE LIBRARY HAS EXTENSIVE RESEARCH COLLECTIONS OF LIBRARY MATERIALS, INCLUDING BOOKS, PERIODICALS AND OTHER ITEMS THESE COLLECTIONS ARE MAINTAINED BY THE RESEARCH LIBRARIES UNDER CURATORIAL CARE AND ARE HELD FOR RESEARCH, EDUCATION AND PUBLIC EXHIBITION IN FURTHERANCE OF PUBLIC SERVICE PROCEEDS FROM THE SALES OF COLLECTIONS ARE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS THE COST OF COLLECTIONS PURCHASED BY THE LIBRARY FOR THE RESEARCH LIBRARIES IS CHARGED TO EXPENSE WHEN INCURRED AND DONATED COLLECTION ITEMS ARE NOT RECORDED THE VALUE OF THE LIBRARY'S RESEARCH COLLECTIONS CANNOT BE DETERMINED THE COST OF BOOKS AND OTHER LIBRARY MATERIALS PURCHASED BY THE BRANCH LIBRARIES IS NOT RECORDED AS COLLECTIONS, BUT IS CHARGED AS A LIBRARY SERVICES EXPENSE IN THE YEAR PURCHASED BECAUSE, LARGELY BY REASON OF THEIR FREQUENT USE, SUCH ITEMS ARE EXHAUSTIBLE OVER A SHORT PERIOD OF TIME                                                                                                                                                                                                                                                  |
| INTENDED USES OF THE ORGANIZATION'S ENDOWMENT FUNDS                                                                                                                                                                                                                                                          | SCHEDULE D, PART V, LINE 4             | THE LIBRARY'S ENDOWMENT CONSISTS OF 403 INDIVIDUAL FUNDS ESTABLISHED FOR A VARIETY OF PURPOSES, INCLUDING BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS NET ASSETS ASSOCIATED WITH THE ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS THE ENDOWMENT FUNDS SUPPORT THE FOLLOWING PROGRAM ACTIVITIES -BRANCH LIBRARIES - RESEARCH LIBRARIES -CONSERVATION AND CATALOGING -EXHIBITIONS AND PUBLIC EDUCATION PROGRAMS -OTHER - PRINCIPALLY, FOR THE GENERAL OPERATIONS OF THE RESEARCH LIBRARIES AND LIBRARY-WIDE PROGRAMS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES                                                                                                                                                                                                                                                                   | SCHEDULE D, PART X, LINE 2             | THE LIBRARY PRESCRIBES TO A THRESHOLD OF MORE- LIKELY THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AS OF JUNE 2012 and 2011, THE LIBRARY DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS OR ANY UNRELATED BUSINESS INCOME TAX LIABILITIES WHICH WOULD HAVE A MATERIAL IMPACT UPON ITS FINANCIAL STATEMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| RECONCILIATION OF CHANGE IN NET ASSETS - OTHER                                                                                                                                                                                                                                                               | SCHEDULE D, PART XI, LINE 8            | (\$5,254,256) CHANGE IN VALUE OF INTEREST RATE SWAPS (\$29,305,658) POSTRETIREMENT BENEFITS OTHER THAN NET PERIODIC COST ----- (\$34,559,914)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| RECONCILIATION OF REVENUE PER AUDITED FINANCIAL STATEMENTS TO 990 RETURN                                                                                                                                                                                                                                     | SCHEDULE D, PART XII, LINE 2B          | LINE 2B INCLUDES \$14,465,781 OF CONTRIBUTED LONG- TERM USE PROPERTY The City provided the Library with a property for its long-term use, free of charge, so long as the Library uses it as an operating library For financial statement purposes, the Library records the fair value of such contributed properties for use as revenue and fixed assets at the time they are made available to the Library for its use SCHEDULE D, PART XII, LINE 4B - OTHER \$ (247,881) RENTAL EXPENSES ALLOCATED TO GROSS REVENUE (238,697) LABOR COSTS AND OTHER EXPENSES RELATED TO UNRELATED BUSINESS USE OF SPACE (563,061) LABOR COSTS AND OTHER EXPENSES ALLOCATED TO COST OF GOODS SOLD ----- \$(1,049,639) PER THE ORGANIZATION'S ACCOUNTING PRACTICES, EXPENSES RELATED TO SPECIAL EVENTS (DIRECT BENEFIT TO DONORS) ARE NETTED WITH REVENUE FROM SPECIAL EVENTS FOR FINANCIAL STATEMENT PRESENTATION THESE AMOUNTS ARE INCLUDED ON SCHEDULE D, PART XII, LINE 1 COST OF GOODS SOLD RELATED TO THE SALE OF INVENTORY IS ALSO NETTED WITH REVENUE FROM SALES OF INVENTORY FOR FINANCIAL STATEMENT PRESENTATION THESE AMOUNTS ARE INCLUDED ON SCHEDULE D, PART XII, LINE 1 |
| RECONCILIATION OF EXPENSES PER AUDITED FINANCIAL STATEMENTS TO 990 RETURN                                                                                                                                                                                                                                    | SCHEDULE D, PART XIII, LINE 2D - OTHER | \$ 247,881 RENTAL EXPENSES ALLOCATED TO GROSS REVENUE 238,697 LABOR COSTS AND OTHER EXPENSES RELATED TO UNRELATED BUSINESS USE OF SPACE 563,061 LABOR COSTS AND OTHER EXPENSES ALLOCATED TO COST OF GOODS SOLD ----- \$1,049,639 PER THE ORGANIZATION'S ACCOUNTING PRACTICES, EXPENSES RELATED TO SPECIAL EVENTS (DIRECT BENEFIT TO DONORS) ARE NETTED WITH REVENUE FROM SPECIAL EVENTS FOR FINANCIAL STATEMENT PRESENTATION THESE AMOUNTS ARE NOT INCLUDED ON SCHEDULE D, PART XIII, LINE 1 COST OF GOODS SOLD RELATED TO THE SALE OF INVENTORY IS ALSO NETTED WITH REVENUE FROM SALES OF INVENTORY FOR FINANCIAL STATEMENT PRESENTATION THESE AMOUNTS ARE NOT INCLUDED ON SCHEDULE D, PART XIII, LINE 1                                                                                                                                                                                                                                                                                                                                                                                                                                                             |



**1**

**(i) Method of valuation**  
(book, FMV, appraisal, other)

3 Enter total number of other organizations or entities . . . . .

## Part III

[illegible]

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐ Yes ☒ No

Additional Data

Software ID:  
Software Version:  
EIN: 13-1887440  
Name: THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

**Part V** Supplemental Information  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,  
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Employer identification number  
13-1887440

Part I Fundraising Activities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

- 1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

e

☒

Solicitation of non-government grants

b

☒

Internet and e-mail solicitations

f

☒

Solicitation of government grants

c

☒

Phone solicitations

g

☒

Special fundraising events

d

☒

In-person solicitations
- 2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No
- b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity         | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|-----------------------------------------------------------|-----------------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                                           |                       | Yes                                                            | No |                                   |                                                                  |                                                   |
| DRAKES BAY FUNDRAISING INC                                | DIRECT MKTG SEE SCH O |                                                                | No | 1,911,068                         | 323,840                                                          | 1,587,228                                         |
| JOHN BROWN LTD INC                                        | PLANNED GIV SEE SCH O |                                                                | No |                                   | 41,000                                                           | -41,000                                           |
| PDR II INC DBA SHARE                                      | TELE-MKTNG SEE SCH O  |                                                                | No | 12,511                            | 14,330                                                           | -1,819                                            |
| WAKEBY FIRE ASSOCIATES LLC                                | DIRECT MKTG SEE SCH O |                                                                | No | 671,469                           | 209,693                                                          | 461,776                                           |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
|                                                           |                       |                                                                |    |                                   |                                                                  |                                                   |
| Total . . . . . ▶                                         |                       |                                                                |    | 2,595,048                         | 588,863                                                          | 2,006,185                                         |

- 3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

AK, AZ, CA, CT, HI, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NC, ND, OH, OK, OR, PA, SC, TN, UT, VA, WA, WV, WI

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

| Revenue         |                                              |                                                                       | (a) Event #1         | (b) Event #2       | (c) Other Events | (d) Total Events     |             |
|-----------------|----------------------------------------------|-----------------------------------------------------------------------|----------------------|--------------------|------------------|----------------------|-------------|
|                 |                                              |                                                                       | <u>Library Lions</u> | <u>Corp Dinner</u> | <u>3</u>         | (Add col (a) through |             |
|                 |                                              |                                                                       | (event type)         | (event type)       | (total number)   | col (c))             |             |
|                 | 1                                            | Gross receipts . . . . .                                              | 2,378,149            | 1,360,680          | 1,094,574        | 4,833,403            |             |
|                 | 2                                            | Less Charitable contributions . . . . .                               | 2,264,414            | 1,284,785          | 1,000,824        | 4,550,023            |             |
| 3               | Gross income (line 1 minus line 2) . . . . . | 113,735                                                               | 75,895               | 93,750             | 283,380          |                      |             |
| Direct Expenses | 4                                            | Cash prizes . . . . .                                                 |                      |                    |                  |                      |             |
|                 | 5                                            | Non-cash prizes . . . . .                                             |                      |                    |                  |                      |             |
|                 | 6                                            | Rent/facility costs . . . . .                                         |                      |                    |                  |                      |             |
|                 | 7                                            | Food and beverages . . . . .                                          | 115,822              | 61,537             | 40,529           | 217,888              |             |
|                 | 8                                            | Entertainment . . . . .                                               |                      |                    |                  |                      |             |
|                 | 9                                            | Other direct expenses . . . . .                                       |                      |                    |                  |                      |             |
|                 | 10                                           | Direct expense summary Add lines 4 through 9 in column (d). . . . . ► |                      |                    |                  |                      | ( 217,888 ) |
|                 | 11                                           | Net income summary Combine lines 3 and 10 in column (d). . . . . ►    |                      |                    |                  |                      | 65,492      |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| Revenue         |                                                                             | (a) Bingo                                                                     | (b) Pull tabs/Instant<br>bingo/progressive bingo                              | (c) Other gaming                                                              | (d) Total gaming<br>(Add col (a) through<br>col (c)) |
|-----------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------|
|                 | 1 Gross revenue . . . . .                                                   |                                                                               |                                                                               |                                                                               |                                                      |
| Direct Expenses | 2 Cash prizes . . . . .                                                     |                                                                               |                                                                               |                                                                               |                                                      |
|                 | 3 Non-cash prizes . . . . .                                                 |                                                                               |                                                                               |                                                                               |                                                      |
|                 | 4 Rent/facility costs . . . . .                                             |                                                                               |                                                                               |                                                                               |                                                      |
|                 | 5 Other direct expenses . . . . .                                           |                                                                               |                                                                               |                                                                               |                                                      |
|                 | 6 Volunteer labor . . . . .                                                 | <div><input type="checkbox"/> Yes _____<br/><input type="checkbox"/> No</div> | <div><input type="checkbox"/> Yes _____<br/><input type="checkbox"/> No</div> | <div><input type="checkbox"/> Yes _____<br/><input type="checkbox"/> No</div> |                                                      |
|                 | 7 Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶    |                                                                               |                                                                               |                                                                               | ( )                                                  |
|                 | 8 Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶ |                                                                               |                                                                               |                                                                               |                                                      |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

11

Does the organization operate gaming activities with nonmembers?

☐ Yes ☐ No

12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐ Yes ☐ No

13

Indicate the percentage of gaming activity operated in

|   |                             |     |
|---|-----------------------------|-----|
| a | The organization's facility | 13a |
| b | An outside facility         | 13b |

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name  \_\_\_\_\_

Address  \_\_\_\_\_

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐ Yes ☐ No

b

If "Yes," enter the amount of gaming revenue received by the organization  \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party  \$ \_\_\_\_\_

c

If "Yes," enter name and address

Name  \_\_\_\_\_

Address  \_\_\_\_\_

16 Gaming manager information

Name  \_\_\_\_\_

Gaming manager compensation  \$ \_\_\_\_\_

Description of services provided  \_\_\_\_\_

☐ Director/officer      ☐ Employee      ☐ Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐ Yes ☐ No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year  \$ \_\_\_\_\_

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

| Identifier | ReturnReference | Explanation |
|------------|-----------------|-------------|
|------------|-----------------|-------------|

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2011

Open to Public  
Inspection

Employer identification number  
13-1887440

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ▶ ☐

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶

3

Enter total number of other organizations listed in the line 1 table . . . . . ▶

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| (1) FELLOWSHIP GRANTS          | 31                      | 1,225,000               |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier                   | Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MONITORING THE USE OF GRANTS | SCHEDULE I, PART I, LINE 2 | THE LIBRARY HAS SEPARATE FELLOWSHIP PROGRAMS THE DOROTHY AND LEWIS B CULLMAN CENTER FOR SCHOLARS AND WRITERS LOCATED AT THE STEPHEN A SCHWARZMAN BUILDING AND THE SCHOLARS-IN-RESIDENCE PROGRAM AT THE SCHOMBURG CENTER FOR RESEARCH IN BLACK CULTURE THE PROGRAMS ARE INTENDED TO CONNECT THE FELLOWS WITH THE RESOURCES OF THE LIBRARY, TO PROMOTE INTERPRETATIVE AND CREATIVE SCHOLARSHIP AND WRITING, TO ENCOURAGE FELLOWS TO PRODUCE SCHOLARLY AND CREATIVE WORKS, AND TO PRESENT THEIR ORIGINAL WORK IN PAPERS, SYMPOSIA OR LECTURES TO THE PUBLIC, AND TO FOSTER PUBLIC DISCOURSE ABOUT ISSUES RELATING TO HISTORY, CULTURE AND CREATIVITY BROCHURES FOR THE PROGRAMS ARE MAILED TO NUMEROUS JOURNALS AND INSTITUTIONS IN THE FIELDS OF HUMANITIES, SOCIAL SCIENCES AND BLACK STUDIES ANNOUNCEMENTS OF THE PROGRAMS ARE ALSO POSTED ON THE LIBRARY'S WEBSITE CULLMAN CENTER FELLOWSHIPS AT THE STEPHEN A SCHWARZMAN BUILDING ARE OPEN TO ACADEMICS, INDEPENDENT SCHOLARS, AND CREATIVE WRITERS THE CENTER HAS TWO COMMITTEES A PRELIMINARY REVIEWING PANEL, WHICH ASSESSES AND RANKS THE APPLICATIONS, AND A SELECTION COMMITTEE, WHICH REVIEWS THE FINALISTS AND CHOOSES THE CLASS OF FELLOWS THE SELECTION COMMITTEE IS COMPRISED OF SEVEN INDIVIDUALS FELLOWSHIPS IN THE SCHOLARS-IN-RESIDENCE PROGRAM AT THE SCHOMBURG CENTER ARE OPEN TO ACADEMICS AND INDEPENDENT SCHOLARS THE SCHOMBURG CENTER'S SELECTION COMMITTEE REVIEWS THE APPLICATIONS AND SELECTS THE FELLOWS THE SELECTION COMMITTEE IS COMPRISED OF FIVE EXTERNAL REVIEWERS, WHO SERVE UNDER THE DIRECTION OF THE PROGRAM DIRECTOR FOR BOTH CENTERS, THE CRITERIA FOR SELECTION INCLUDE (1)THE RELEVANCE OF THE PROPOSED PROJECT TO THE HOLDINGS OF THE LIBRARY, (2)THE QUALITY AND FEASIBILITY OF THE PROJECT PLAN, (3)THE LIKELIHOOD THAT THE PROJECT WILL BE COMPLETED SUCCESSFULLY, (4) EXCELLENCE, AS SHOWN EITHER IN A HIGHLY PROMISING PROPOSAL BY A YOUNG APPLICANT, (5)A RECORD OF SIGNIFICANT ACCOMPLISHMENT BY AN APPLICANT ESTABLISHED IN HIS OR HER FIELD OR DISCIPLINE, AND (6) LETTERS OF RECOMMENDATION FROM OTHER SCHOLARS OR WRITERS IN SUPPORT OF THE PROJECT FELLOWS ARE IN RESIDENCE AT THE LIBRARY FOR THE ACADEMIC YEAR FOLLOWING THEIR SELECTION WHEN THEY FINISH THE BOOKS THEY WORKED ON AT THE LIBRARY, THEY SEND COPIES TO THOSE WHO OVERSEE THE PROGRAMS FOR MANY OF THESE BOOKS AND WRITERS, THE CULLMAN CENTER AND THE SCHOMBURG CENTER SPONSOR PUBLIC PROGRAMS THAT HIGHLIGHT AND DISCUSS THE FELLOWS' BOOKS |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND TILDEN FOUNDATIONS

Employer identification number  
13-1887440

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No  |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
|    | <div><div><input type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |     |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1b  | Yes |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2   | Yes |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |     |
|    | <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                            |     |     |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     |     |
| a  | Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4a  | Yes |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 4b  | No  |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4c  | No  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |     |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 5a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5b  | No  |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 6a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 6b  | No  |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 7   | No  |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                | 8   | No  |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 9   |     |

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual.

[illegible]

Part IIISupplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier                        | Return Reference                    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| REIMBURSEMENT OF CERTAIN EXPENSES | SCHEDULE J, PART I, LINE 1A         | THE LIBRARY REIMBURSES THE PRESIDENT FOR CLUB MEMBERSHIP DUES AND PROVIDES HOUSING AND TUITION ALLOWANCES AS PER HIS EMPLOYMENT CONTRACT. SUCH AMOUNTS ARE INCLUDED IN OTHER REPORTABLE COMPENSATION ON SCHEDULE J, PART II, COLUMN (B) (III). SEVERANCE PAYMENTS: SCHEDULE J, PART I, LINE 4A: HOWARD DODSON, FORMER DIRECTOR OF THE SCHOMBURG CENTER, SEPARATED ON JULY 31, 2011 AND RECEIVED A SEVERANCE PAYMENT OF \$70,000. |
| OTHER REPORTABLE COMPENSATION     | SCHEDULE J, PART II, COLUMN B (III) | OTHER REPORTABLE COMPENSATION IN COLUMN B(III) FOR CERTAIN LISTED EMPLOYEES INCLUDES AMOUNTS DEFERRED UNDER A SECTION 457(B) PLAN AND CERTAIN IMPUTED INCOME AMOUNTS. IN ADDITION, OTHER REPORTABLE COMPENSATION INCLUDES ANY SEVERANCE PAYMENT NOTED IN PART I, LINE 4A AND ACCRUED BENEFIT PAYOUTS TO HOWARD DODSON, CATHERINE C. DUNN, PAUL LECLERC, AND ROBERT J. VANNI.                                                     |

Software ID:

Software Version:

EIN: 13-1887440

Name: THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name              |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|-----------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                       |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| ANTHONY W MARX        | (i)<br>(ii) | 246,208<br>0                                       | 0<br>0                              | 133,956<br>0             | 30,870<br>0               | 16,190<br>0             | 427,224<br>0                    | 0<br>0                                                     |
| JANE ABOYOUN          | (i)<br>(ii) | 198,262<br>0                                       | 0<br>0                              | 109<br>0                 | 25,252<br>0               | 15,494<br>0             | 239,117<br>0                    | 0<br>0                                                     |
| JACQUELINE F BAUSCH   | (i)<br>(ii) | 238,248<br>0                                       | 0<br>0                              | 675<br>0                 | 38,201<br>0               | 27,870<br>0             | 304,994<br>0                    | 0<br>0                                                     |
| TODD M CORBIN         | (i)<br>(ii) | 440,679<br>0                                       | 0<br>0                              | 187<br>0                 | 38,220<br>0               | 23,615<br>0             | 502,701<br>0                    | 0<br>0                                                     |
| ANNE L CORISTON       | (i)<br>(ii) | 206,142<br>0                                       | 0<br>0                              | 597<br>0                 | 33,305<br>0               | 14,924<br>0             | 254,968<br>0                    | 0<br>0                                                     |
| DEANNA LEE            | (i)<br>(ii) | 250,814<br>0                                       | 0<br>0                              | 1,025<br>0               | 38,220<br>0               | 25,253<br>0             | 315,312<br>0                    | 0<br>0                                                     |
| GEORGE D MIHALTSES    | (i)<br>(ii) | 163,529<br>0                                       | 0<br>0                              | 546<br>0                 | 25,941<br>0               | 3,218<br>0              | 193,234<br>0                    | 0<br>0                                                     |
| DAVID G OFFENSEND     | (i)<br>(ii) | 325,524<br>0                                       | 0<br>0                              | 1,096<br>0               | 38,220<br>0               | 28,533<br>0             | 393,373<br>0                    | 0<br>0                                                     |
| JOANNA M PESTKA       | (i)<br>(ii) | 192,574<br>0                                       | 0<br>0                              | 8,510<br>0               | 31,924<br>0               | 21,315<br>0             | 254,323<br>0                    | 0<br>0                                                     |
| JAMES PISANIELLO      | (i)<br>(ii) | 164,477<br>0                                       | 0<br>0                              | 22,688<br>0              | 0<br>0                    | 1,895<br>0              | 189,060<br>0                    | 0<br>0                                                     |
| JEFFREY ROTH          | (i)<br>(ii) | 208,361<br>0                                       | 0<br>0                              | 596<br>0                 | 33,042<br>0               | 24,660<br>0             | 266,659<br>0                    | 0<br>0                                                     |
| LOUISE SHEA           | (i)<br>(ii) | 263,728<br>0                                       | 0<br>0                              | 435<br>0                 | 38,220<br>0               | 26,718<br>0             | 329,101<br>0                    | 0<br>0                                                     |
| ANN D THORNTON        | (i)<br>(ii) | 207,465<br>0                                       | 0<br>0                              | 16,534<br>0              | 35,902<br>0               | 24,344<br>0             | 284,245<br>0                    | 0<br>0                                                     |
| SHARON HEWITT WATKINS | (i)<br>(ii) | 201,593<br>0                                       | 0<br>0                              | 561<br>0                 | 32,884<br>0               | 30,418<br>0             | 265,456<br>0                    | 0<br>0                                                     |
| JENNIFER ZASLOW       | (i)<br>(ii) | 231,393<br>0                                       | 0<br>0                              | 80<br>0                  | 36,635<br>0               | 24,687<br>0             | 292,795<br>0                    | 0<br>0                                                     |
| MARK D BERKOWSKY      | (i)<br>(ii) | 206,384<br>0                                       | 0<br>0                              | 278<br>0                 | 33,632<br>0               | 30,426<br>0             | 270,720<br>0                    | 0<br>0                                                     |
| ELAINE CHARNOV        | (i)<br>(ii) | 232,539<br>0                                       | 0<br>0                              | 6,564<br>0               | 37,069<br>0               | 15,731<br>0             | 291,903<br>0                    | 0<br>0                                                     |
| HOWARD DODSON         | (i)<br>(ii) | 101,114<br>0                                       | 0<br>0                              | 171,224<br>0             | 15,939<br>0               | 5,332<br>0              | 293,609<br>0                    | 0<br>0                                                     |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name         |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                  |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| VICTORIA STEELE  | (i)<br>(ii) | 205,407<br>0                                       | 0<br>0                              | 280<br>0                 | 32,574<br>0               | 10,969<br>0             | 249,230<br>0                    | 0<br>0                                                     |
| JEAN STROUSE     | (i)<br>(ii) | 218,853<br>0                                       | 0<br>0                              | 483<br>0                 | 34,424<br>0               | 9,270<br>0              | 263,030<br>0                    | 0<br>0                                                     |
| CATHERINE C DUNN | (i)<br>(ii) | 165,247<br>0                                       | 0<br>0                              | 114,549<br>0             | 27,791<br>0               | 16,223<br>0             | 323,810<br>0                    | 0<br>0                                                     |
| PAUL LECLERC     | (i)<br>(ii) | 334,914<br>0                                       | 0<br>0                              | 400,379<br>0             | 53,957<br>0               | 13,232<br>0             | 802,482<br>0                    | 0<br>0                                                     |
| ROBERT J VANNI   | (i)<br>(ii) | 108,389<br>0                                       | 0<br>0                              | 179,611<br>0             | 19,794<br>0               | 5,653<br>0              | 313,447<br>0                    | 0<br>0                                                     |

Schedule L  
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Employer identification number  
  
13-1887440

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Description of transaction | (c)<br>Corrected? |    |
|---|---------------------------------|--------------------------------|-------------------|----|
|   |                                 |                                | Yes               | No |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |
|   |                                 |                                |                   |    |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ► \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

| (a) Name of interested person and purpose | (b) Loan to or from the organization? |      | (c)Original principal amount | (d)Balance due | (e) In default? |    | (f) Approved by board or committee? |    | (g)Written agreement? |    |
|-------------------------------------------|---------------------------------------|------|------------------------------|----------------|-----------------|----|-------------------------------------|----|-----------------------|----|
|                                           | To                                    | From |                              |                | Yes             | No | Yes                                 | No | Yes                   | No |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
|                                           |                                       |      |                              |                |                 |    |                                     |    |                       |    |
| Total . . . . . ► \$                      |                                       |      |                              |                |                 |    |                                     |    |                       |    |

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b)Relationship between interested person and the organization | (c)Amount of grant or type of assistance |
|-------------------------------|----------------------------------------------------------------|------------------------------------------|
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |
|                               |                                                                |                                          |

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| (1) GOLDMAN SACHS             | SEE PART V                                                      | 263,983                   | MANAGEMENT FEES                |                                         | No |
| (2) GOLDMAN SACHS             | SEE PART V                                                      | 1,044,326                 | SWAP INTEREST EXPENSE          |                                         | No |
| (3) NEUBERGER BERMAN          | SEE PART V                                                      | 421,331                   | MANAGEMENT FEES                |                                         | No |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier                                         | Return Reference    | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|----------------------------------------------------|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS | SCHEDULE L, PART IV | RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION KEVIN W KENNEDY, TRUSTEE AND CHAIR OF INVESTMENT COMMITTEE, WAS A MANAGING DIRECTOR OF GOLDMAN SACHS, UNTIL HIS RETIREMENT IN DECEMBER 2011 THE LIBRARY HAS INVESTED FUNDS MANAGED BY GOLDMAN SACHS AND HAS AN INTEREST RATE SWAP WITH GOLDMAN SACHS MR KENNEDY RECUSED HIMSELF FROM PARTICIPATION IN ANY RELATED DISCUSSION AND VOTE LAURA J SLOATE, TRUSTEE, IS A MANAGING DIRECTOR OF NEUBERGER BERMAN THE LIBRARY HAS A PORTFOLIO THAT IS MANAGED BY NEUBERGER BERMAN THE RELATIONSHIP EXISTED PRIOR TO MS SLOATE'S APPOINTMENT AS A TRUSTEE OF THE LIBRARY AND MS SLOATE IS NOT PART OF THE INVESTMENT TEAM THAT MANAGES THE ASSETS FOR THE LIBRARY MS SLOATE RECUSED HERSELF FROM PARTICIPATION IN ANY RELATED DISCUSSION AND VOTE |

SCHEDULE M  
(Form 990)

NonCash Contributions

OMB No 1545-0047

2011

Open to Public Inspection

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Employer identification number  
13-1887440

Part I

Types of Property

|                                                                            | (a)<br>Check<br>if<br>applicable | (b)<br>Number of Contributions<br>or items contributed | (c)<br>Contribution amounts<br>reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>contribution amounts |
|----------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------|
| 1 Art—Works of art . . . . .                                               | X                                | 22                                                     |                                                                               | N/A                                                  |
| 2 Art—Historical treasures . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 3 Art—Fractional interests . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 4 Books and publications . . . . .                                         | X                                |                                                        |                                                                               | N/A                                                  |
| 5 Clothing and household<br>goods . . . . .                                |                                  |                                                        |                                                                               |                                                      |
| 6 Cars and other vehicles . . . . .                                        |                                  |                                                        |                                                                               |                                                      |
| 7 Boats and planes . . . . .                                               |                                  |                                                        |                                                                               |                                                      |
| 8 Intellectual property . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 9 Securities—Publicly traded . . . . .                                     | X                                | 40                                                     | 757,885                                                                       | MARKET PRICE                                         |
| 10 Securities—Closely held stock . . . . .                                 |                                  |                                                        |                                                                               |                                                      |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .            |                                  |                                                        |                                                                               |                                                      |
| 12 Securities—Miscellaneous . . . . .                                      |                                  |                                                        |                                                                               |                                                      |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . . |                                  |                                                        |                                                                               |                                                      |
| 14 Qualified conservation<br>contribution—Other . . . . .                  |                                  |                                                        |                                                                               |                                                      |
| 15 Real estate—Residential . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 16 Real estate—Commercial . . . . .                                        |                                  |                                                        |                                                                               |                                                      |
| 17 Real estate—Other . . . . .                                             |                                  |                                                        |                                                                               |                                                      |
| 18 Collectibles . . . . .                                                  |                                  |                                                        |                                                                               |                                                      |
| 19 Food inventory . . . . .                                                |                                  |                                                        |                                                                               |                                                      |
| 20 Drugs and medical supplies . . . . .                                    |                                  |                                                        |                                                                               |                                                      |
| 21 Taxidermy . . . . .                                                     |                                  |                                                        |                                                                               |                                                      |
| 22 Historical artifacts . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 23 Scientific specimens . . . . .                                          |                                  |                                                        |                                                                               |                                                      |
| 24 Archeological artifacts . . . . .                                       |                                  |                                                        |                                                                               |                                                      |
| 25 Other ► ( )                                                             |                                  |                                                        |                                                                               |                                                      |
| 26 Other ►( )                                                              |                                  |                                                        |                                                                               |                                                      |
| 27 Other ►( )                                                              |                                  |                                                        |                                                                               |                                                      |
| 28 Other ► ( )                                                             |                                  |                                                        |                                                                               |                                                      |

29 Number of Forms 8283 received by the organization during the tax year for contributions  
for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29

9

|                                                                                                                                                                                                                                                                                                       | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . |     | No |
| b If "Yes," describe the arrangement in Part II                                                                                                                                                                                                                                                       |     |    |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?                                                                                                                                                                                    | Yes |    |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .                                                                                                                                                           |     | No |
| b If "Yes," describe in Part II                                                                                                                                                                                                                                                                       |     |    |
| 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II                                                                                                                                                              |     |    |

Part III

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier                                    | Return Reference            | Explanation                                                                         |
|-----------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------|
| REVENUE NOT REPORTED FOR CONTRIBUTED PROPERTY | SCHEDULE M, PART I, LINE 33 | DONATED COLLECTION ITEMS ARE NOT RECORDED<br>REFER TO SCHEDULE D, PART III, LINE 1A |

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.**  
**▶ Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

**2011**

**Open to Public  
Inspection**

|                                                                                               |                                                         |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------|
| Name of the organization<br>THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND<br>TILDEN FOUNDATIONS | <b>Employer identification number</b><br><br>13-1887440 |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------|

| Identifier           | Return<br>Reference | Explanation                                                                                        |
|----------------------|---------------------|----------------------------------------------------------------------------------------------------|
| PRINCIPAL<br>OFFICER | FORM 990, ITEM F    | ANTHONY W MARX REPLACED PAUL LECLERC AS THE PRESIDENT AND CEO OF THE LIBRARY AS<br>OF JULY 1, 2011 |

| Identifier | Return Reference               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| VOLUNTEERS | FORM 990,<br>PART I, LINE<br>6 | VOLUNTEERS PLAY A VITAL ROLE AT THE LIBRARY. BY DONATING THEIR TIME, TALENT AND SKILLS, THEY SUPPORT AND ENHANCE THE LIBRARY'S PROGRAMS, SERVICES AND MISSION WHILE SHARING THEIR ASSISTANCE AND ENTHUSIASM WITH STAFF AND VISITORS. SUBJECT TO APPLICANTS' QUALIFICATIONS AND INTERESTS, VOLUNTEER POSITIONS MAY BE AVAILABLE IN DEPARTMENTS SUCH AS: INFORMATION DESKS, LIBRARY SHOP, LIVE@NYPL, TOURS, EXHIBITIONS, EXTERNAL AFFAIRS, TEACHING ENGLISH FOR SPEAKERS OF OTHER LANGUAGES, LITERACY TUTORING, HELPING WITH CRAFT CLASSES FOR CHILDREN, SHELVING BOOKS AND/OR HELPING TO MAINTAIN ORDERLY SHELVES, TEACHING KNITTING OR CHESS, OR DOING READ-ALOUDS FOR CHILDREN. SOME VOLUNTEERS ASSIST WITH GENERAL OFFICE, PHONE WORK AND ESPECIALLY, MAILINGS. |

| Identifier       | Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|------------------|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROGRAM SERVICES | FORM 990, PART III, LINE 4 | <p>LINE 4A - THE BRANCH LIBRARIES THE SERVICES OF THE 86 BRANCH LIBRARIES EXTEND FAR BEYOND THE TRADITIONAL LENDING ROLE USUALLY ASSOCIATED WITH NEIGHBORHOOD LIBRARIES, TO PROVIDE VITAL OUTREACH SERVICES AND PROGRAMS TO SCHOOLS, NURSING HOMES, HOSPITALS, SHELTERS AND PRISONS, AND TO THE BLIND AND PHYSICALLY HANDICAPPED, INCLUDING BOOK-BY-MAIL DELIVERIES TO THE HOMEBOUND IN FISCAL 2012, THERE WERE 14 8 MILLION VISITS TO THE BRANCH LIBRARIES BY INDIVIDUALS WHO BORROWED 28 3 MILLION ITEMS THE BRANCH LIBRARIES SPONSORED 53,157 PROGRAMS, ATTENDED BY 1,058,899 ADULTS AND CHILDREN COLLECTIONS INCLUDE 4 0 MILLION BOOKS AND 2 5 MILLION NONPRINT ITEMS SUCH AS FILMS, VIDEOTAPES, PICTURES, AUDIO RECORDINGS AND MATERIALS FOR THE BLIND REFERENCE INQUIRIES TOTALED 8 8 MILLION AND DIRECTIONAL INQUIRIES WERE APPROXIMATELY 2 8 MILLION</p> <p>LINE 4B - THE RESEARCH LIBRARIES DURING FISCAL 2012, THE FOUR RESEARCH LIBRARIES - THE STEPHEN A SCHWARZMAN BUILDING, THE SCIENCE, INDUSTRY AND BUSINESS LIBRARY, THE SCHOMBURG CENTER FOR RESEARCH IN BLACK CULTURE, AND THE LIBRARY FOR PERFORMING ARTS - HAD 3 4 MILLION ON-SITE USERS LIBRARY STAFF RESPONDED TO 217,939 REFERENCE INQUIRIES OF 44 8 MILLION COLLECTION ITEMS, APPROXIMATELY 16 5 MILLION ARE BOOKS AND BOOK-LIKE MATERIALS, AND THE REMAINDER CONSISTS OF ITEMS SUCH AS AUDIO RECORDINGS, FILMS, MAPS, SHEET MUSIC, PRINTS, AND CLIPPINGS THE RESEARCH LIBRARIES HAVE AN EXTENSIVE CONSERVATION AND PRESERVATION PROGRAM THROUGH RESTORATION, PRESERVATION, MICROFILMING AND REPRINT, 57,055 ITEMS WERE PRESERVED IN ADDITION, ABOUT 2,442 HOURS OF VIDEO TAPE MEDIA, 1,967 HOURS OF RECORDED SOUND MEDIA, AND 48,324 FEET OF MOTION PICTURE FILM WERE PRESERVED AS PART OF THE LIBRARY'S RICH PUBLIC EDUCATION PROGRAM, 27 MAJOR EXHIBITIONS WERE MOUNTED AT THE FOUR LIBRARIES, AND A NUMBER OF SMALLER DISPLAYS WERE ON VIEW ALL YEAR EMINENT SCIENTISTS, SCHOLARS AND WRITERS PARTICIPATED IN LECTURES, PANEL DISCUSSIONS, AND RECITALS, FURTHERING THE LIBRARY'S EFFORTS TO MAKE AVAILABLE TO THE PUBLIC A SERIES OF EDUCATIONAL AND CULTURAL PROGRAMS OF THE HIGHEST QUALITY</p> |

| Identifier    | Return Reference                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RELATIONSHIPS | FORM 990,<br>PART VI, LINE<br>2 | TRUSTEE, JOHN H. BANKS III AND TRUSTEE, GORDON J. DAVIS - BUSINESS RELATIONSHIP TRUSTEE, EVAN ROBERT CHESLER AND TRUSTEE, SAMUEL C. BUTLER - BUSINESS RELATIONSHIP TRUSTEE, LOUISE L. GRUNWALD AND TRUSTEE, ROBERT LIBERMAN - FAMILY RELATIONSHIP TRUSTEE, RAYMOND J. MCGUIRE AND TRUSTEE, JOHN B. HESS - BUSINESS RELATIONSHIP TRUSTEE, RAYMOND J. MCGUIRE AND TRUSTEE, RICHARD L. PLEPLER - BUSINESS RELATIONSHIP TRUSTEE, RAYMOND J. MCGUIRE AND TRUSTEE, JAMES S. TISCH - BUSINESS RELATIONSHIP |

| Identifier         | Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                            |
|--------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| REVIEW OF FORM 990 | FORM 990, PART VI, LINE 11B | THE LIBRARY'S FORM 990 IS REVIEWED BY OFFICERS AND CERTAIN KEY EMPLOYEES AS REQUIRED BY THE CHARTER OF THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES, THE FORM 990 IS THEN SENT TO THE MEMBERS OF THE AUDIT COMMITTEE FOR THEIR REVIEW WITH MANAGEMENT AT A SCHEDULED AUDIT COMMITTEE MEETING PRIOR TO FILING FINALLY AND ALSO PRIOR TO FILING, THE FORM 990 IS SENT TO THE MEMBERS OF THE BOARD OF TRUSTEES FOR REVIEW |

| Identifier                  | Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CONFLICT OF INTEREST POLICY | FORM 990, PART VI, LINE 12C | NEWLY ELECTED TRUSTEES AND NEWLY APPOINTED OFFICERS ARE PROVIDED WITH A COPY OF THE POLICY UPON ELECTION TO THE BOARD OR APPOINTMENT AS AN OFFICER. UPON RECEIPT, EACH SUCH NEWLY ELECTED TRUSTEE AND NEWLY APPOINTED OFFICER IS REQUIRED PROMPTLY TO COMPLETE, SIGN AND RETURN THE CONFLICT OF INTEREST STATEMENT. EACH TRUSTEE, OFFICER, AND KEY EMPLOYEE IS PROVIDED WITH A COPY OF THE POLICY ON AN ANNUAL BASIS. UPON RECEIPT, EACH SUCH TRUSTEE, OFFICER, AND KEY EMPLOYEE IS REQUIRED TO PROMPTLY COMPLETE, SIGN, AND RETURN THE CONFLICT OF INTEREST ANNUAL STATEMENT AND ANNUAL QUESTIONNAIRE. EACH CONFLICT OF INTEREST STATEMENT AND ANNUAL QUESTIONNAIRE IS REVIEWED AND EVALUATED IN ACCORDANCE WITH THE POLICY FOR ANY ACTUAL AND/OR POTENTIAL CONFLICT OF INTEREST. A TRUSTEE, OFFICER, OR KEY EMPLOYEE SHALL NOT VOTE ON, APPROVE OR RECOMMEND ANY TRANSACTION IN WHICH HE OR SHE OR ANY MEMBER OF HIS OR HER FAMILY HAS ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST. IF THE TRUSTEE, OFFICER, OR KEY EMPLOYEE IS PRESENT AT A MEETING OF THE BOARD OR ANY COMMITTEE AT WHICH SUCH MATTER IS CONSIDERED, THE TRUSTEE, OFFICER, OR KEY EMPLOYEE SHALL LEAVE THE MEETING DURING ANY DISCUSSIONS OR VOTES RELATING TO SUCH MATTER. |

| Identifier   | Return Reference                                 | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COMPENSATION | FORM 990,<br>PART VI,<br>QUESTION<br>15A AND 15B | <p>THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES MEETS AT LEAST ANNUALLY TO REVIEW THE COMPENSATION OF THE PRESIDENT, OFFICERS AND KEY EMPLOYEES OF THE LIBRARY. THE LIBRARY REGULARLY CONSULTS PUBLISHED SURVEYS ON COMPENSATION AND SALARY MOVEMENT. IN ADDITION, PERIODICALLY THE LIBRARY RETAINS THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTING FIRM TO SURVEY EXECUTIVE COMPENSATION AMONG PEER ORGANIZATIONS TO PRESENT TO THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES FOR REVIEW AND TO SUPPORT DELIBERATIONS IN MAKING PAY DECISIONS. THE LAST SURVEY WAS DONE IN 2011. EXCEPT FOR ONE CONTRACT EMPLOYEE AND THE PRESIDENT, OFFICERS AND KEY EMPLOYEES OF THE LIBRARY RECEIVED BETWEEN 2.5 % AND 3% PAY INCREASE IN 2011. ADDITIONALLY, 5 KEY OFFICERS WERE GIVEN SALARY ADJUSTMENTS. THE ADJUSTMENTS WERE BASED ON SURVEY DATA AND RECOMMENDATIONS PROVIDED BY AN INDEPENDENT CONSULTING FIRM.</p> |

| Identifier        | Return Reference             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PUBLIC DISCLOSURE | FORM 990<br>PART VI, LINE 19 | THE LIBRARY'S GOVERNANCE DOCUMENTS ARE MADE AVAILABLE TO THE GENERAL PUBLIC AS AN ATTACHMENT TO THE LIBRARY'S FORM 990 WHICH IS POSTED ON THE LIBRARY'S WEBSITE AND PROVIDED UPON REQUEST THE LIBRARY'S CONFLICT OF INTEREST POLICY IS MADE AVAILABLE TO THE GENERAL PUBLIC AS IT IS POSTED ON THE LIBRARY'S WEBSITE THE LIBRARY'S AUDITED FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE GENERAL PUBLIC AS THEY ARE POSTED ON THE LIBRARY'S WEBSITE AND PROVIDED UPON REQUEST |

| Identifier             | Return Reference                                     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FUNDRAISING ACTIVITIES | FORM 990, PART IX, COLUMN (D) AND SCHEDULE G, PART I | THE LIBRARY IS CONTINUALLY WORKING TO ASSESS CURRENT AND LONG-TERM FUNDRAISING GOALS, AND STRIVES DILIGENTLY TO ALLOCATE RESOURCES TO MEET THOSE GOALS. DUE TO THE NATURE OF PLANNED GIVING AND OTHER LONG-TERM FUNDRAISING ACTIVITIES, RESOURCE ALLOCATION AND CONTRIBUTION REVENUE ARE OFTEN REPORTED IN SEPARATE TIME PERIODS. THE LIBRARY'S FUNDRAISING AND MEMBERSHIP DEVELOPMENT ACTIVITIES INCLUDE WORKING WITH PROGRAM STAFF TO DEVELOP STATEMENTS OF NEED FOR PRIVATE FUNDRAISING, INCLUDING ENDOWMENT AND CAPITAL CONTRIBUTIONS, SOLICITING CONTRIBUTIONS FOR THOSE NEEDS AND FOR THE ANNUAL FUND FROM INDIVIDUALS, CORPORATIONS AND FOUNDATIONS, CONDUCTING OUTREACH EFFORTS TO SECURE MEMBERSHIP CONTRIBUTIONS AND CREATE AWARENESS OF THE LIBRARY AND ITS PROGRAMS, AND CONDUCTING SPECIAL FUNDRAISING EVENTS. |

| Identifier                                   | Return Reference          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| OTHER CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5 | (\$69,390,164) NET UNREALIZED LOSSES (5,254,256) CHANGE IN VALUE OF INTEREST RATE SWAPS (29,305,658) POSTRETIREMENT BENEFITS OTHER THAN NET PERIODIC COST 14,465,781 CONTRIBUTED LONG-TERM USE PROPERTY (SEE NOTE BELOW) ----- (\$89,484,297) The City provided the Library with a property for its long-term use, free of charge, so long as the Library uses it as an operating library For financial statement purposes, the Library records the fair value of such contributed properties for use as revenue and fixed assets at the time they are made available to the Library for its use |

| Identifier                                       | Return Reference                             | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| ACTIVITIES CONDUCTED BY PROFESSIONAL FUNDRAISERS | SCHEDULE G, PART I, QUESTION 2B, COLUMN (II) | <p>*DRAKES BAY FUNDRAISING, INC IS A FULL-SERVICE MARKETING AGENCY THAT WORKS ON THE FRIENDS OF THE LIBRARY DIRECT-MAIL PROGRAM IT COLLABORATES ON ANNUAL PLANNING AND BUDGETING, DEVELOPS CREATIVE CAMPAIGNS AND MANAGES ALL PRODUCTION AND MAILING SERVICE LISTS FOR THE FRIENDS OF THE LIBRARY PROGRAM IN ADDITION, IT MONITORS DIRECT-MAIL PROGRAM RETURNS AND PROVIDES ANALY SIS TO SUPPORT STRATEGIC DECISIONS *JOHN BROWN LTD , INC , CONDUCTED SEVERAL MONTHLY MEETINGS AND CONFERENCE CALLS WITH THE VICE PRESIDENT FOR DEVELOPMENT FOR THE PURPOSE OF DEVELOPING FUNDRAISING STRATEGIES *PDR II, INC , d/b/a SHARE IS A TELEMARKETING FIRM IN FISCAL YEAR 2012, IT PRODUCED A TELE-FUNDRAISING CAMPAIGN FOR THE FRIENDS OF THE LIBRARY PROGRAM TO SOLICIT ONE-TIME DONATIONS FROM MEMBERS TO SUPPORT THE LIBRARY BEFORE THE END OF THE FISCAL YEAR</p> <p>*WAKEBY &amp; FIRE ASSOCIATES, LLC IS A FULL-SERVICE, DIRECT-MARKETING FUNDRAISING AGENCY THAT WORKS ON THE SCHOMBURG SOCIETY PROGRAM IT COLLABORATES ON ANNUAL PLANNING AND BUDGETING, DEVELOPS CREATIVE CAMPAIGNS AND MANAGES ALL PRODUCTION AND MAILING LIST SERVICES FOR THE SCHOMBURG SOCIETY PROGRAM IN ADDITION, IT MONITORS RETURNS AND PROVIDES ANALY SIS TO SUPPORT STRATEGIC DECISIONS</p> |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND  
TILDEN FOUNDATIONS

Employer identification number  
  
13-1887440

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

| (a)<br>Name, address, and EIN of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |
|                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a)<br>Name, address, and EIN of related organization                                                  | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled organization |    |
|--------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|---------------------------------------------------|----|
|                                                                                                        |                         |                                                  |                            |                                                     |                                  | Yes                                               | No |
| (1) BRYANT PARK CORPORATION (BPC)<br><br>1065 AVENUE OF AMERICAS<br><br>STE NY, NY 10018<br>13-3009946 | PARK MGMT               | NY                                               | 501(C) (3)                 | 11A                                                 | NA                               |                                                   | No |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |
|                                                                                                        |                         |                                                  |                            |                                                     |                                  |                                                   |    |

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections 512-<br>514) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------|-----------------------------------------|----|-------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           | Yes                                     | No |                                                                         | Yes                                       | No |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |
|                                                          |                         |                                                              |                                     |                                                                                                       |                                 |                                           |                                         |    |                                                                         |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a)<br>Name, address, and EIN of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership |
|-------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|------------------------------------------|--------------------------------|
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |
|                                                       |                         |                                                           |                                     |                                                        |                                 |                                          |                                |

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Sale of assets to related organization(s)

g

Purchase of assets from related organization(s)

h

Exchange of assets with related organization(s)

i

Lease of facilities, equipment, or other assets to related organization(s)

j

Lease of facilities, equipment, or other assets from related organization(s)

k

Performance of services or membership or fundraising solicitations for related organization(s)

l

Performance of services or membership or fundraising solicitations by related organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

n

Sharing of paid employees with related organization(s)

o

Reimbursement paid to related organization(s) for expenses

p

Reimbursement paid by related organization(s) for expenses

q

Other transfer of cash or property to related organization(s)

r

Other transfer of cash or property from related organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of other organization | (b)<br>Transaction<br>type(a-r) | (c)<br>Amount involved | (d)<br>Method of determining amount<br>involved |
|-----------------------------------|---------------------------------|------------------------|-------------------------------------------------|
| (1)                               |                                 |                        |                                                 |
| (2)                               |                                 |                        |                                                 |
| (3)                               |                                 |                        |                                                 |
| (4)                               |                                 |                        |                                                 |
| (5)                               |                                 |                        |                                                 |
| (6)                               |                                 |                        |                                                 |

Schedule R (Form 990) 2011

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

| Identifier | Return Reference | Explanation |  |
|------------|------------------|-------------|--|
|------------|------------------|-------------|--|

Additional Data

Software ID:

Software Version:

EIN: 13-1887440

Name: THE NEW YORK PUBLIC LIBRARY ASTOR LENOX AND TILDEN FOUNDATIONS

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                   | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------|-------------------------------|----------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                         |                               | Individual trustee or director         | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| JOHN H BANKS III TRUSTEE                | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| TIMOTHY BARAKETT TRUSTEE                | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SAMUEL C BUTLER FOUNDATION TRUSTEE      | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SILA M CALDERON TRUSTEE                 | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| EVAN ROBERT CHESLER TRUSTEE             | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ROBERT DARNTON TRUSTEE                  | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| GORDON J DAVIS TRUSTEE                  | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ANNE E DE LA RENTA TRUSTEE              | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| HRH PRINCESS FIRYAL TRUSTEE             | 8 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| HENRY LOUIS GATES JR TRUSTEE            | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| WILLIAM GRAY TRUSTEE                    | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LOUISE L GRUNWALD TRUSTEE               | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| JOHN HESS TRUSTEE                       | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| MAHNAZ ISPAHANI BARTOS TRUSTEE          | 3 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| KEVIN W KENNEDY TRUSTEE                 | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ROBERT LIBERMAN TRUSTEE                 | 10 0                          | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SCOTT D MALKIN TRUSTEE                  | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| VICTOR MARRERO TRUSTEE                  | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| CATHERINE C MARRON TRUSTEE              | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ANTHONY W MARX TRUSTEE, PRESIDENT & CEO | 40 0                          | X                                      |                       | X       |              |                              |        | 380,164                                                              | 0                                                                         | 47,060                                                                                        |
| HAROLD W MCGRAW III TRUSTEE             | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| RAYMOND J MCGUIRE TRUSTEE               | 1 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| LEIGH M MILLER EX OFFICIO TRUSTEE       | 1 5                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| ABBY S MILSTEIN TRUSTEE                 | 2 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| SUSAN B MOORE MORGENTHAU TRUSTEE        | 6 0                           | X                                      |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title                               | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|-----------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                     |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                   |                                                                                            |                                                                                                                 |
| JESSYE NORMAN<br>TRUSTEE                            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| CARL H PFORZHEIMER III<br>TRUSTEE - RETIRED 11/2011 | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| RICHARD L PLEPLER<br>TRUSTEE                        | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| KATHARINE J RAYNER<br>TRUSTEE                       | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DAVID REMNICK<br>TRUSTEE                            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| PETER RIDER<br>EX OFFICIO TRUSTEE                   | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ELIZABETH ROHATYN<br>FOUNDATION TRUSTEE             | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| MARSHALL ROSE<br>TRUSTEE                            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| NEIL L RUDENSTINE<br>FOUNDATION TRUSTEE             | 7 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ERIC S SCHWARTZ<br>TRUSTEE                          | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| STEPHEN A SCHWARZMAN<br>TRUSTEE                     | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DINAKAR SINGH<br>TRUSTEE                            | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| LAURA J SLOATE<br>TRUSTEE                           | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| GAYFRYD STEINBERG<br>TRUSTEE                        | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JOSHUA L STEINER<br>TRUSTEE                         | 5 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JAMES S TISCH<br>TRUSTEE                            | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| MARJORIE B TIVEN<br>EX OFFICIO TRUSTEE              | 3 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| CALVIN TRILLIN<br>TRUSTEE - RETIRED 11/2011         | 1 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| LUIS A UBINAS<br>TRUSTEE                            | 3 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| EDGAR WACHENHEIM III<br>TRUSTEE                     | 2 0                                    | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JANE ABOYOUN<br>CHIEF TECHNOLOGY OFFICER            | 35 0                                   |                                           |                       | X       |              |                                 |        | 198,371                                                                           | 0                                                                                          | 40,746                                                                                                          |
| JACQUELINE F BAUSCH<br>ACTING GEN COUNSEL & SEC     | 35 0                                   |                                           |                       | X       |              |                                 |        | 238,923                                                                           | 0                                                                                          | 66,071                                                                                                          |
| TODD M CORBIN<br>CHIEF INVESTMENT OFFICER           | 35 0                                   |                                           |                       | X       |              |                                 |        | 440,866                                                                           | 0                                                                                          | 61,835                                                                                                          |
| ANNE L CORISTON<br>VP FOR PUBLIC SERVICE            | 35 0                                   |                                           |                       | X       |              |                                 |        | 206,739                                                                           | 0                                                                                          | 48,229                                                                                                          |
| DEANNA LEE<br>VP FOR COMM AND MARKETING             | 35 0                                   |                                           |                       | X       |              |                                 |        | 251,839                                                                           | 0                                                                                          | 63,473                                                                                                          |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                  | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                          |         |              |                                 |        |         | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|--------------------------------------------------------|----------------------------------------|-------------------------------------------|--------------------------|---------|--------------|---------------------------------|--------|---------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                        |                                        | Individual trustee<br>or director         | Institutional<br>Trustee | Officer | Key employee | Highest compensated<br>employee | Former |         |                                                                                   |                                                                                            |                                                                                                                 |
| GEORGE D MIHALTSES<br>VP FOR GOV AND COMM AFFAIRS      | 35 0                                   |                                           |                          | X       |              |                                 |        | 164,075 | 0                                                                                 | 29,159                                                                                     |                                                                                                                 |
| DAVID G OFFENSEND<br>COO, CFO AND TREASURER            | 35 0                                   |                                           |                          | X       |              |                                 |        | 326,620 | 0                                                                                 | 66,753                                                                                     |                                                                                                                 |
| JOANNA M PESTKA<br>VP CAPITAL PLAN & CONSTRUCTION      | 35 0                                   |                                           |                          | X       |              |                                 |        | 201,084 | 0                                                                                 | 53,239                                                                                     |                                                                                                                 |
| JAMES PISANIELLO<br>VP FACILITIES OPS AND SECURITY     | 35 0                                   |                                           |                          | X       |              |                                 |        | 187,165 | 0                                                                                 | 1,895                                                                                      |                                                                                                                 |
| JEFFREY ROTH<br>VP FOR STRATEGIC PLANNING              | 35 0                                   |                                           |                          | X       |              |                                 |        | 208,957 | 0                                                                                 | 57,702                                                                                     |                                                                                                                 |
| LOUISE SHEA<br>VP FOR HUMAN RESOURCES                  | 35 0                                   |                                           |                          | X       |              |                                 |        | 264,163 | 0                                                                                 | 64,938                                                                                     |                                                                                                                 |
| ANN D THORNTON<br>ANDREW W MELLON DIR NY PUB LIB       | 35 0                                   |                                           |                          | X       |              |                                 |        | 223,999 | 0                                                                                 | 60,246                                                                                     |                                                                                                                 |
| SHARON HEWITT WATKINS<br>VP FOR FINANCE AND ASST TREAS | 35 0                                   |                                           |                          | X       |              |                                 |        | 202,154 | 0                                                                                 | 63,302                                                                                     |                                                                                                                 |
| JENNIFER ZASLOW<br>VP FOR DEVELOPMENT                  | 35 0                                   |                                           |                          | X       |              |                                 |        | 231,473 | 0                                                                                 | 61,322                                                                                     |                                                                                                                 |
| MARK D BERKOWSKY<br>DIRECTOR OF TALENT MANAGEMENT      | 35 0                                   |                                           |                          |         |              | X                               |        | 206,662 | 0                                                                                 | 64,058                                                                                     |                                                                                                                 |
| ELAINE CHARNOV<br>Director for EDU, PROG & EXH         | 35 0                                   |                                           |                          |         |              | X                               |        | 239,103 | 0                                                                                 | 52,800                                                                                     |                                                                                                                 |
| HOWARD DODSON<br>DIRECTOR OF SCHOMBURG CENTER          | 35 0                                   |                                           |                          |         |              | X                               |        | 272,338 | 0                                                                                 | 21,271                                                                                     |                                                                                                                 |
| VICTORIA STEELE<br>BROOKE RUSSELL ASTOR DIRECTOR       | 35 0                                   |                                           |                          |         |              | X                               |        | 205,687 | 0                                                                                 | 43,543                                                                                     |                                                                                                                 |
| JEAN STROUSE<br>DIR FOR DOROTHY LEWIS B CULLMA         | 35 0                                   |                                           |                          |         |              | X                               |        | 219,336 | 0                                                                                 | 43,694                                                                                     |                                                                                                                 |
| CATHERINE C DUNN<br>FRMR SENIOR VP FOR EXT AFFAIRS     | 35 0                                   |                                           |                          |         |              |                                 | X      | 279,796 | 0                                                                                 | 44,014                                                                                     |                                                                                                                 |
| PAUL LECLERC<br>FORMER PRESIDENT AND CEO               | 40 0                                   |                                           |                          |         |              |                                 | X      | 735,293 | 0                                                                                 | 67,189                                                                                     |                                                                                                                 |
| ROBERT J VANNI<br>FORMER VP GEN COUNSEL & SEC          | 35 0                                   |                                           |                          |         |              |                                 | X      | 288,000 | 0                                                                                 | 25,447                                                                                     |                                                                                                                 |