



See a Social Security Number? Say Something!  
Report Privacy Problems to <https://public.resource.org/privacy>  
Or call the IRS Identity Theft Hotline at 1-800-908-4490





Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization's mission

SEE SCHEDULE O

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code ) (Expenses \$ 40,915,109 including grants of \$ 6,559,677 ) (Revenue \$ 46,929,153 )

SEE SCHEDULE O

4b

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

SEE SCHEDULE O

4c

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d

Other program services (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

4e

Total program service expenses \$ 40,915,109

Part IV Checklist of Required Schedules

|     |                                                                                                                                                                                                                                                                                                                                                                                       | Yes | No  |    |
|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                                    | 1   | Yes |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                                  | 2   | Yes |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                                                                                                  | 3   |     | No |
| 4   | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                                                                                                   | 4   |     | No |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                                                                                           | 5   |     | No |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                               | 6   |     | No |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II                                                                                      | 7   |     | No |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                                    | 8   |     | No |
| 9   | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                                                  | 9   |     | No |
| 10  | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                                | 10  | Yes |    |
| 11  | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                        |     |     |    |
| a   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                                 | 11a | Yes |    |
| b   | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.                                                                                             | 11b | Yes |    |
| c   | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.                                                                                            | 11c |     | No |
| d   | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.                                                                                                              | 11d |     | No |
| e   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.                                                                                                                                                                           | 11e | Yes |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.                                                    | 11f | Yes |    |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII                                                                                                                                            | 12a | Yes |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional                                                              | 12b |     | No |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                | 13  | Yes |    |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                           | 14a |     | No |
| b   | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I  | 14b |     | No |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV                                                                                      | 15  |     | No |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV                                                                                          | 16  |     | No |
| 17  | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I                                                                                                                                                                                           | 17  |     | No |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                                                                                                        | 18  |     | No |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                                                                                                  | 19  |     | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H                                                                                                                                                                                                                                                                                                     | 20a |     | No |
| b   | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements                                                                                                                                                                       | 20b |     |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                          | 21  |     | No |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                           | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . . | 24a | Yes |    |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                  | 24b |     | No |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                       | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                            | 24d |     | No |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .       | 25b |     | No |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .            | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                              |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                       | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                                                  | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .                                                                                                                                         | 34  |     | No |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?                                                                                                                                                                       | 35a |     | No |
| b   | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                               | 35b |     | No |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                                       | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                               | 38  | Yes |    |

|                                                                                                 |                                                                                                                                                                                                                                                                                                                                                      |            |           |  |  |    |
|-------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------|--|--|----|
| <b>Part V</b> <b>Statements Regarding Other IRS Filings and Tax Compliance</b>                  |                                                                                                                                                                                                                                                                                                                                                      |            |           |  |  |    |
| Check if Schedule O contains a response to any question in this Part V <input type="checkbox"/> |                                                                                                                                                                                                                                                                                                                                                      |            |           |  |  |    |
|                                                                                                 |                                                                                                                                                                                                                                                                                                                                                      | <b>Yes</b> | <b>No</b> |  |  |    |
| <b>1a</b>                                                                                       | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.<br>.                                                                                                                                                                                                                                                                   | <b>1a</b>  | 133       |  |  |    |
| <b>b</b>                                                                                        | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                                                                                                                                                                                                     | <b>1b</b>  | 3         |  |  |    |
| <b>c</b>                                                                                        | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                                                                                                             | <b>1c</b>  | Yes       |  |  |    |
| <b>2a</b>                                                                                       | Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.                                                                                                                                                                 | <b>2a</b>  | 548       |  |  |    |
| <b>b</b>                                                                                        | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                                                                                              | <b>2b</b>  | Yes       |  |  |    |
| <b>3a</b>                                                                                       | Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                                                                                                        | <b>3a</b>  | Yes       |  |  |    |
| <b>b</b>                                                                                        | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                                    | <b>3b</b>  | Yes       |  |  |    |
| <b>4a</b>                                                                                       | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?                                                                                                                                     | <b>4a</b>  |           |  |  | No |
| <b>b</b>                                                                                        | If "Yes," enter the name of the foreign country: _____<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                                                                                             |            |           |  |  |    |
| <b>5a</b>                                                                                       | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                                                                                                | <b>5a</b>  |           |  |  | No |
| <b>b</b>                                                                                        | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                                                                                                     | <b>5b</b>  |           |  |  | No |
| <b>c</b>                                                                                        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                                                                                                    | <b>5c</b>  |           |  |  |    |
| <b>6a</b>                                                                                       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?                                                                                                                                                                          | <b>6a</b>  |           |  |  | No |
| <b>b</b>                                                                                        | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                                                                                                        | <b>6b</b>  |           |  |  |    |
| <b>7</b>                                                                                        | <b>Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                                                                                                 |            |           |  |  |    |
| <b>a</b>                                                                                        | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                                                                                                      | <b>7a</b>  |           |  |  | No |
| <b>b</b>                                                                                        | If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                                                                                                      | <b>7b</b>  |           |  |  |    |
| <b>c</b>                                                                                        | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                                                                                                 | <b>7c</b>  |           |  |  | No |
| <b>d</b>                                                                                        | If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                                                                                                   | <b>7d</b>  |           |  |  |    |
| <b>e</b>                                                                                        | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                                                                                                      | <b>7e</b>  |           |  |  | No |
| <b>f</b>                                                                                        | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                                                                                                         | <b>7f</b>  |           |  |  | No |
| <b>g</b>                                                                                        | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                                                                                                     | <b>7g</b>  |           |  |  |    |
| <b>h</b>                                                                                        | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                                                                                                   | <b>7h</b>  |           |  |  |    |
| <b>8</b>                                                                                        | <b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?                                                                         | <b>8</b>   |           |  |  |    |
| <b>9</b>                                                                                        | <b>Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                                                                                                     |            |           |  |  |    |
| <b>a</b>                                                                                        | Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                                                                                                              | <b>9a</b>  |           |  |  |    |
| <b>b</b>                                                                                        | Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                                                                                               | <b>9b</b>  |           |  |  |    |
| <b>10</b>                                                                                       | <b>Section 501(c)(7) organizations.</b> Enter                                                                                                                                                                                                                                                                                                        |            |           |  |  |    |
| <b>a</b>                                                                                        | Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                                                                                                            | <b>10a</b> |           |  |  |    |
| <b>b</b>                                                                                        | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                                                                                                         | <b>10b</b> |           |  |  |    |
| <b>11</b>                                                                                       | <b>Section 501(c)(12) organizations.</b> Enter                                                                                                                                                                                                                                                                                                       |            |           |  |  |    |
| <b>a</b>                                                                                        | Gross income from members or shareholders.                                                                                                                                                                                                                                                                                                           | <b>11a</b> |           |  |  |    |
| <b>b</b>                                                                                        | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                                                                                                         | <b>11b</b> |           |  |  |    |
| <b>12a</b>                                                                                      | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                                                                                                    | <b>12a</b> |           |  |  |    |
| <b>b</b>                                                                                        | If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                                                                                               | <b>12b</b> |           |  |  |    |
| <b>13</b>                                                                                       | <b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                                                                                              |            |           |  |  |    |
| <b>a</b>                                                                                        | Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state. | <b>13a</b> |           |  |  |    |
| <b>b</b>                                                                                        | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                                                                                                 | <b>13b</b> |           |  |  |    |
| <b>c</b>                                                                                        | Enter the aggregate amount of reserves on hand.                                                                                                                                                                                                                                                                                                      | <b>13c</b> |           |  |  |    |
| <b>14a</b>                                                                                      | Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                                                                                                           | <b>14a</b> |           |  |  | No |
| <b>b</b>                                                                                        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                                                                                                           | <b>14b</b> |           |  |  |    |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                     |     |    |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|    |                                                                                                                                                                                                                     | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year                                                                                                                                 |     |    |
| 1b | Enter the number of voting members included in line 1a, above, who are independent                                                                                                                                  |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?                                               |     | No |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? |     | No |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                                                                                                    |     | No |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets?                                                                                                          |     | No |
| 6  | Did the organization have members or stockholders?                                                                                                                                                                  |     | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?                                                                  |     | No |
| 7b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?                                                           |     | No |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                    |     |    |
| 8a | The governing body?                                                                                                                                                                                                 | Yes |    |
| 8b | Each committee with authority to act on behalf of the governing body?                                                                                                                                               | Yes |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O        |     | No |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                              |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                                                                                                                                              | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates?                                                                                                                                                                                                                           |     | No |
| 10b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?                                                                   |     |    |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?                                                                                                                                                                  |     | No |
| 11b | Describe in Schedule O the process, if any, used by the organization to review the Form 990                                                                                                                                                                                                  |     |    |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13                                                                                                                                                                                                      | Yes |    |
| 12b | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?                                                                                                                                                           | Yes |    |
| 12c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done                                                                                                                                           | Yes |    |
| 13  | Did the organization have a written whistleblower policy?                                                                                                                                                                                                                                    | Yes |    |
| 14  | Did the organization have a written document retention and destruction policy?                                                                                                                                                                                                               | Yes |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                         |     |    |
| 15a | The organization's CEO, Executive Director, or top management official                                                                                                                                                                                                                       | Yes |    |
| 15b | Other officers or key employees of the organization                                                                                                                                                                                                                                          |     | No |
|     | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                          |     |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?                                                                                                                                        |     | No |
| 16b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |    |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                         |                                                                            |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed                                                                                                                                                                                                                                                                              | NY                                                                         |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |                                                                            |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.                                                                                                                                               |                                                                            |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization.                                                                                                                                                                                                                           | DANIEL SCHULTZ<br>5250 FIELDSTON ROAD<br>BRONX, NY 10471<br>(718) 519-2726 |

Check if Schedule O contains a response to any question in this Part VII . . . . .

☐ Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

Form **990** (2011)

## Part VII

|           |                                                              |           |   |         |
|-----------|--------------------------------------------------------------|-----------|---|---------|
| <b>1b</b> | <b>Sub-Total</b>                                             |           |   |         |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A</b> |           |   |         |
| <b>d</b>  | <b>Total (add lines 1b and 1c)</b>                           | 2,301,504 | 0 | 473,565 |

**2** Total number of individuals (including but not limited to those listed in Item 1) who received or accrued more than \$100,000 of reportable compensation from the organization. 73

|   |                                                                                                                                                                                                                                               | Yes | No  |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 3 | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | 3   | No  |
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | 4   | Yes |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | 5   | No  |

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                                                                                                                  | (B)<br>Description of services | (C)<br>Compensation |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|---------------------|
| R&N CONSTRUCTION<br>10 BEACH STREET<br>MT VERNON, NY 10550                                                                                                                        | CONSTRUCTION                   | 669,774             |
| MARIO BULFAMANTE & SONS LANDSCAPING<br>75 PORTMAN ROAD<br>NEW ROCHELLE, NY 10801                                                                                                  | LANDSCAPING                    | 453,379             |
| HONEYWELL INTERNATIONAL<br>12490 COLLECTIONS CENTER DR<br>CHICAGO, IL 60693                                                                                                       | CONSTRUCTION                   | 308,149             |
| ROYAL COACH LINES<br>1010 NEPPERHAN AVENUE<br>YONKERS, NY 10703                                                                                                                   | TRANSPORTATION                 | 303,955             |
| D TOURS TRAVEL<br>21 MONROE AVENUE<br>LARCHMONT, NY 10538                                                                                                                         | TRANSPORTATION                 | 297,246             |
| <b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization in 2019 |                                |                     |

Part VIII

Statement of Revenue

|                                                           |                                           |                                                                                                                                      |                                                                                          | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512, 513, or<br>514 |
|-----------------------------------------------------------|-------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------------------|
| Contributions, gifts, grants<br>and other similar amounts | 1a                                        | Federated campaigns . . .                                                                                                            | 1a                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | b                                         | Membership dues . . . . .                                                                                                            | 1b                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                         | Fundraising events . . . . .                                                                                                         | 1c                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                         | Related organizations . . . .                                                                                                        | 1d                                                                                       |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                         | Government grants (contributions)                                                                                                    | 1e                                                                                       | 352,809              |                                                    |                                         |                                                                                 |
|                                                           | f                                         | All other contributions, gifts, grants, and<br>similar amounts not included above                                                    | 1f                                                                                       | 6,708,501            |                                                    |                                         |                                                                                 |
|                                                           | g                                         | Noncash contributions included in<br>lines 1a-1f \$ 88,704                                                                           |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | h                                         | Total. Add lines 1a-1f . . . . .                                                                                                     |                                                                                          | 7,061,310            |                                                    |                                         |                                                                                 |
| Program Service Revenue                                   | 2a                                        | TUITION                                                                                                                              | Business Code<br>611710                                                                  | 46,929,153           | 46,929,153                                         |                                         |                                                                                 |
|                                                           | b                                         |                                                                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | c                                         |                                                                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | d                                         |                                                                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | e                                         |                                                                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | f                                         | All other program service revenue                                                                                                    |                                                                                          |                      |                                                    |                                         |                                                                                 |
|                                                           | g                                         | Total. Add lines 2a-2f . . . . .                                                                                                     |                                                                                          | 46,929,153           |                                                    |                                         |                                                                                 |
|                                                           | Other Revenue                             | 3                                                                                                                                    | Investment income (including dividends, interest<br>and other similar amounts) . . . . . |                      | 407,087                                            |                                         |                                                                                 |
| 4                                                         |                                           | Income from investment of tax-exempt bond proceeds . .                                                                               |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 5                                                         |                                           | Royalties . . . . .                                                                                                                  |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 6a                                                        |                                           | Gross rents                                                                                                                          | (i) Real<br>76,497                                                                       | (ii) Personal        |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less rental<br>expenses                                                                                                              | 68,691                                                                                   |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Rental income<br>or (loss)                                                                                                           | 7,806                                                                                    |                      |                                                    |                                         |                                                                                 |
| d                                                         |                                           | Net rental income or (loss) . . . . .                                                                                                |                                                                                          | 7,806                |                                                    |                                         | 7,806                                                                           |
| 7a                                                        |                                           | Gross amount<br>from sales of<br>assets other<br>than inventory                                                                      | (i) Securities<br>18,789,715                                                             | (ii) Other<br>9,454  |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less cost or<br>other basis and<br>sales expenses                                                                                    | 18,563,535                                                                               | 26,096               |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Gain or (loss)                                                                                                                       | 226,180                                                                                  | -16,642              |                                                    |                                         |                                                                                 |
| d                                                         |                                           | Net gain or (loss) . . . . .                                                                                                         |                                                                                          | 209,538              |                                                    |                                         | 209,538                                                                         |
| 8a                                                        |                                           | Gross income from fundraising<br>events (not including<br>\$ of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less direct expenses . . . . .                                                                                                       | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from fundraising events . .                                                                                     |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 9a                                                        |                                           | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                | a                                                                                        |                      |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less direct expenses . . . . .                                                                                                       | b                                                                                        |                      |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from gaming activities . .                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 10a                                                       |                                           | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                   | a                                                                                        | 44,678               |                                                    |                                         |                                                                                 |
| b                                                         |                                           | Less cost of goods sold . . . . .                                                                                                    | b                                                                                        | 50,266               |                                                    |                                         |                                                                                 |
| c                                                         |                                           | Net income or (loss) from sales of inventory . .                                                                                     |                                                                                          | -5,588               |                                                    |                                         | -5,588                                                                          |
| Miscellaneous Revenue                                     |                                           | Business Code                                                                                                                        |                                                                                          |                      |                                                    |                                         |                                                                                 |
| 11a                                                       | OTHER REVENUE                             | 900099                                                                                                                               | 802,320                                                                                  |                      |                                                    | 802,320                                 |                                                                                 |
| b                                                         | RIVERCLUB                                 | 611710                                                                                                                               | 323,254                                                                                  |                      |                                                    | 323,254                                 |                                                                                 |
| c                                                         | DAY CARE CENTER                           | 624410                                                                                                                               | 172,627                                                                                  |                      |                                                    | 172,627                                 |                                                                                 |
| d                                                         | All other revenue . . . . .               |                                                                                                                                      |                                                                                          |                      |                                                    |                                         |                                                                                 |
| e                                                         | Total. Add lines 11a-11d . . . . .        |                                                                                                                                      | 1,298,201                                                                                |                      |                                                    |                                         |                                                                                 |
| 12                                                        | Total revenue. See Instructions . . . . . |                                                                                                                                      | 55,907,507                                                                               | 46,929,153           | 0                                                  | 1,917,044                               |                                                                                 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)  
Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                       | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States See Part IV, line 21                                                                                                                                |                       |                                 |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States See Part IV, line 22                                                                                                                                                  | 6,559,677             | 6,559,677                       |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16                                                                                                     |                       |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees                                                                                                                                                              | 1,969,285             | 1,236,456                       | 732,829                                |                             |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                                                                                         |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages                                                                                                                                                                                                              | 23,505,001            | 18,724,029                      | 3,789,759                              | 991,213                     |
| 8                                                                              | Pension plan contributions (include section 401(k) and section 403(b) employer contributions)                                                                                                                                         | 1,556,039             | 1,277,135                       | 210,262                                | 68,642                      |
| 9                                                                              | Other employee benefits                                                                                                                                                                                                               | 2,566,254             | 2,036,667                       | 426,293                                | 103,294                     |
| 10                                                                             | Payroll taxes                                                                                                                                                                                                                         | 1,827,021             | 1,437,002                       | 318,265                                | 71,754                      |
| 11                                                                             | Fees for services (non-employees)                                                                                                                                                                                                     |                       |                                 |                                        |                             |
| a                                                                              | Management                                                                                                                                                                                                                            |                       |                                 |                                        |                             |
| b                                                                              | Legal                                                                                                                                                                                                                                 | 273,147               |                                 | 273,147                                |                             |
| c                                                                              | Accounting                                                                                                                                                                                                                            | 60,847                |                                 | 60,847                                 |                             |
| d                                                                              | Lobbying                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| e                                                                              | Professional fundraising See Part IV, line 17                                                                                                                                                                                         |                       |                                 |                                        |                             |
| f                                                                              | Investment management fees                                                                                                                                                                                                            | 267,499               |                                 | 267,499                                |                             |
| g                                                                              | Other                                                                                                                                                                                                                                 | 1,012,830             | 729,280                         | 72,717                                 | 210,833                     |
| 12                                                                             | Advertising and promotion                                                                                                                                                                                                             | 2,049                 | 2,049                           |                                        |                             |
| 13                                                                             | Office expenses                                                                                                                                                                                                                       | 3,753,272             | 2,019,514                       | 1,593,784                              | 139,974                     |
| 14                                                                             | Information technology                                                                                                                                                                                                                | 86,515                |                                 | 86,515                                 |                             |
| 15                                                                             | Royalties                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy                                                                                                                                                                                                                             | 673,135               | 12,000                          | 661,135                                |                             |
| 17                                                                             | Travel                                                                                                                                                                                                                                | 709,441               | 671,166                         | 38,275                                 |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials                                                                                                                                        |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings                                                                                                                                                                                                | 430,932               | 402,051                         | 28,881                                 |                             |
| 20                                                                             | Interest                                                                                                                                                                                                                              | 1,163,894             |                                 | 1,163,894                              |                             |
| 21                                                                             | Payments to affiliates                                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization                                                                                                                                                                                             | 4,157,580             | 4,157,580                       |                                        |                             |
| 23                                                                             | Insurance                                                                                                                                                                                                                             | 268,198               | 13,138                          | 255,060                                |                             |
| 24                                                                             | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )                                       |                       |                                 |                                        |                             |
| a                                                                              | RECRUITMENT                                                                                                                                                                                                                           | 158,447               | 97,284                          | 61,163                                 |                             |
| b                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| c                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| d                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| e                                                                              |                                                                                                                                                                                                                                       |                       |                                 |                                        |                             |
| f                                                                              | All other expenses                                                                                                                                                                                                                    | 2,780,253             | 1,540,081                       | 1,029,449                              | 210,723                     |
| 25                                                                             | Total functional expenses. Add lines 1 through 24f                                                                                                                                                                                    | 53,781,316            | 40,915,109                      | 11,069,774                             | 1,796,433                   |
| 26                                                                             | Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                       |                                 |                                        |                             |

Part X

Balance Sheet

|                             |                                                                                                                                           |                                                                                                                                                                                 |     |             | (A)               |             | (B)         |
|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------------|-------------------|-------------|-------------|
|                             |                                                                                                                                           |                                                                                                                                                                                 |     |             | Beginning of year |             | End of year |
| Assets                      | 1                                                                                                                                         | Cash—non-interest-bearing . . . . .                                                                                                                                             |     |             | 647,993           | 1           | 28,399,360  |
|                             | 2                                                                                                                                         | Savings and temporary cash investments . . . . .                                                                                                                                |     |             | 34,896,938        | 2           | 5,693,926   |
|                             | 3                                                                                                                                         | Pledges and grants receivable, net . . . . .                                                                                                                                    |     |             | 2,627,134         | 3           | 2,549,783   |
|                             | 4                                                                                                                                         | Accounts receivable, net . . . . .                                                                                                                                              |     |             | 99,976            | 4           | 31,208      |
|                             | 5                                                                                                                                         | Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                   |     |             |                   | 5           |             |
|                             | 6                                                                                                                                         | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L . . . . .      |     |             |                   | 6           |             |
|                             | 7                                                                                                                                         | Notes and loans receivable, net . . . . .                                                                                                                                       |     |             |                   | 7           |             |
|                             | 8                                                                                                                                         | Inventories for sale or use . . . . .                                                                                                                                           |     |             | 21,657            | 8           | 22,805      |
|                             | 9                                                                                                                                         | Prepaid expenses and deferred charges . . . . .                                                                                                                                 |     |             | 573,428           | 9           | 1,021,592   |
|                             | 10a                                                                                                                                       | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                   | 10a | 101,174,275 |                   |             |             |
|                             | b                                                                                                                                         | Less: accumulated depreciation . . . . .                                                                                                                                        | 10b | 33,735,426  | 67,834,112        | 10c         | 67,438,849  |
|                             | 11                                                                                                                                        | Investments—publicly traded securities . . . . .                                                                                                                                |     |             | 24,002,683        | 11          | 16,151,491  |
|                             | 12                                                                                                                                        | Investments—other securities. See Part IV, line 11 . . . . .                                                                                                                    |     |             | 24,870,169        | 12          | 25,555,602  |
|                             | 13                                                                                                                                        | Investments—program-related. See Part IV, line 11 . . . . .                                                                                                                     |     |             |                   | 13          |             |
|                             | 14                                                                                                                                        | Intangible assets . . . . .                                                                                                                                                     |     |             |                   | 14          |             |
|                             | 15                                                                                                                                        | Other assets. See Part IV, line 11 . . . . .                                                                                                                                    |     |             | 1,756,513         | 15          | 606,273     |
| 16                          | Total assets. Add lines 1 through 15 (must equal line 34) . . . . .                                                                       |                                                                                                                                                                                 |     | 157,330,603 | 16                | 147,470,889 |             |
| Liabilities                 | 17                                                                                                                                        | Accounts payable and accrued expenses . . . . .                                                                                                                                 |     |             | 4,886,679         | 17          | 5,849,346   |
|                             | 18                                                                                                                                        | Grants payable . . . . .                                                                                                                                                        |     |             |                   | 18          |             |
|                             | 19                                                                                                                                        | Deferred revenue . . . . .                                                                                                                                                      |     |             | 30,389,049        | 19          | 31,218,654  |
|                             | 20                                                                                                                                        | Tax-exempt bond liabilities . . . . .                                                                                                                                           |     |             | 27,500,000        | 20          | 23,444,534  |
|                             | 21                                                                                                                                        | Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                 |     |             |                   | 21          |             |
|                             | 22                                                                                                                                        | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .  |     |             |                   | 22          |             |
|                             | 23                                                                                                                                        | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                        |     |             |                   | 23          |             |
|                             | 24                                                                                                                                        | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                          |     |             |                   | 24          |             |
|                             | 25                                                                                                                                        | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . . |     |             | 4,401,256         | 25          | 0           |
|                             | 26                                                                                                                                        | Total liabilities. Add lines 17 through 25 . . . . .                                                                                                                            |     |             | 67,176,984        | 26          | 60,512,534  |
| Net Assets or Fund Balances | Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                 |     |             |                   |             |             |
|                             | 27                                                                                                                                        | Unrestricted net assets . . . . .                                                                                                                                               |     |             | 72,378,008        | 27          | 68,108,623  |
|                             | 28                                                                                                                                        | Temporarily restricted net assets . . . . .                                                                                                                                     |     |             | 5,476,695         | 28          | 4,353,117   |
|                             | 29                                                                                                                                        | Permanently restricted net assets . . . . .                                                                                                                                     |     |             | 12,298,916        | 29          | 14,496,615  |
|                             | Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                 |     |             |                   |             |             |
|                             | 30                                                                                                                                        | Capital stock or trust principal, or current funds . . . . .                                                                                                                    |     |             |                   | 30          |             |
|                             | 31                                                                                                                                        | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                       |     |             |                   | 31          |             |
|                             | 32                                                                                                                                        | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                      |     |             |                   | 32          |             |
|                             | 33                                                                                                                                        | Total net assets or fund balances . . . . .                                                                                                                                     |     |             | 90,153,619        | 33          | 86,958,355  |
|                             | 34                                                                                                                                        | Total liabilities and net assets/fund balances . . . . .                                                                                                                        |     |             | 157,330,603       | 34          | 147,470,889 |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

|   |                                                                                                               |   |            |
|---|---------------------------------------------------------------------------------------------------------------|---|------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1 | 55,907,507 |
| 2 | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2 | 53,781,316 |
| 3 | Revenue less expenses Subtract line 2 from line 1                                                             | 3 | 2,126,191  |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4 | 90,153,619 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O)                                          | 5 | -5,321,455 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 86,958,355 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                  | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                      |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                                                                                                                                                  |     | No |
| b  | Were the organization's financial statements audited by an independent accountant?                                                                                                                                                                                                                                                               | Yes |    |
| c  | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | Yes |    |
| d  | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both<br><input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis             |     |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                         |     | No |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                             |     |    |

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public  
Inspection

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>RIVERDALE COUNTRY SCHOOL | Employer identification number<br>13-1740483 |
|------------------------------------------------------|----------------------------------------------|

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )

10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i)<br>Name of supported organization | (ii)<br>EIN | (iii)<br>Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv)<br>Is the organization in col (i) listed in your governing document? |    | (v)<br>Did you notify the organization in col (i) of your support? |    | (vi)<br>Is the organization in col (i) organized in the U S ? |    | (vii)<br>Amount of support? |
|---------------------------------------|-------------|-------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|-----------------------------|
|                                       |             |                                                                                                 | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
|                                       |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |
| Total                                 |             |                                                                                                 |                                                                           |    |                                                                    |    |                                                               |    |                             |

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year                                                                                                                                                                                         | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public Support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year                                                                                                                                                           | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                   |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                        |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                    |          |          |          |          |          |           |
| 10 Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets                                                                       |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                               |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (See instructions )                                                                                                      |          |          |          |          | 12       |           |
| 13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                        |    |  |  |  |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|--|--|--|--|
| 14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))                                                                                                                                                                                                                                                                                                    | 14 |  |  |  |  |  |
| 15 Public Support Percentage for 2010 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                         | 15 |  |  |  |  |  |
| 16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                         |    |  |  |  |  |  |
| b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                    |    |  |  |  |  |  |
| 17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization    |    |  |  |  |  |  |
| b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization |    |  |  |  |  |  |
| 18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions                                                                                                                                                                                                                                                        |    |  |  |  |  |  |

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                                | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public Support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                                                                                                                             | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                   |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                      |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                               |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                 |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                          |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                      |          |          |          |          |          |           |
| 13 Total support (Add lines 9, 10c, 11 and 12.)                                                                                                                         |          |          |          |          |          |           |
| 14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                     |    |  |  |
|-----------------------------------------------------------------------------------------|----|--|--|
| 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) | 15 |  |  |
| 16 Public support percentage from 2010 Schedule A, Part III, line 15                    | 16 |  |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                             |    |  |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|--|
| 17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))                                                                                                                                                                       | 17 |  |  |
| 18 Investment income percentage from 2010 Schedule A, Part III, line 17                                                                                                                                                                                            | 18 |  |  |
| 19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization         |    |  |  |
| b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |    |  |  |
| 20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions                                                                                                                                          |    |  |  |

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

| Explanation |
|-------------|
|             |
|             |
|             |
|             |

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

|                                                      |                                              |
|------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>RIVERDALE COUNTRY SCHOOL | Employer identification number<br>13-1740483 |
|------------------------------------------------------|----------------------------------------------|

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>                                                           |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)☐ Preservation of an historically importantly land area  
☐ Protection of natural habitat☐ Preservation of a certified historic structure  
☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                    |
|---|------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                        |
| a | Total number of conservation easements                                             |
| b | Total acreage restricted by conservation easements                                 |
| c | Number of conservation easements on a certified historic structure included in (a) |
| d | Number of conservation easements included in (c) acquired after 8/17/06            |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  
► \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

(ii)

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|    |                                                          |               |                   |                     |                    |
|----|----------------------------------------------------------|---------------|-------------------|---------------------|--------------------|
|    | (a)Current Year                                          | (b)Prior Year | (c)Two Years Back | (d)Three Years Back | (e)Four Years Back |
| 1a | Beginning of year balance . . . . .                      | 13,745,847    | 13,455,362        | 13,384,051          | 13,191,138         |
| b  | Contributions . . . . .                                  | 2,011,699     | 278,049           | 282,222             | 192,913            |
| c  | Investment earnings or losses . . . . .                  | 29,235        | 1,778,046         | 894,431             |                    |
| d  | Grants or scholarships . . . . .                         |               |                   |                     |                    |
| e  | Other expenditures for facilities and programs . . . . . | -153,120      | 1,765,610         | 825,092             |                    |
| f  | Administrative expenses . . . . .                        |               |                   | 280,250             |                    |
| g  | End of year balance . . . . .                            | 15,633,661    | 13,745,847        | 13,455,362          | 13,384,051         |

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶

b

Permanent endowment ▶ 92 730 %

c

Term endowment ▶ 7 270 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations . . . . .

3a(i)

☐ Yes

☐ No

(ii)

related organizations . . . . .

3a(ii)

☐ Yes

☐ No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐ No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

|                                                                                                      |                                      |                                 |                              |                |
|------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| Description of property                                                                              | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a Land . . . . .                                                                                    |                                      | 4,473,167                       |                              | 4,473,167      |
| b Buildings . . . . .                                                                                |                                      | 83,265,653                      | 23,916,488                   | 59,349,165     |
| c Leasehold improvements . . . . .                                                                   |                                      |                                 |                              |                |
| d Equipment . . . . .                                                                                |                                      | 12,846,325                      | 9,818,938                    | 3,027,387      |
| e Other . . . . .                                                                                    |                                      | 589,130                         |                              | 589,130        |
| Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . . |                                      |                                 |                              | 67,438,849     |



| Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements |                                                                                 |    |            |
|--------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|----|------------|
| 1                                                                                    | Total revenue (Form 990, Part VIII, column (A), line 12)                        | 1  | 55,907,507 |
| 2                                                                                    | Total expenses (Form 990, Part IX, column (A), line 25)                         | 2  | 53,781,316 |
| 3                                                                                    | Excess or (deficit) for the year Subtract line 2 from line 1                    | 3  | 2,126,191  |
| 4                                                                                    | Net unrealized gains (losses) on investments                                    | 4  | -1,573,173 |
| 5                                                                                    | Donated services and use of facilities                                          | 5  |            |
| 6                                                                                    | Investment expenses                                                             | 6  |            |
| 7                                                                                    | Prior period adjustments                                                        | 7  |            |
| 8                                                                                    | Other (Describe in Part XIV)                                                    | 8  | -3,748,282 |
| 9                                                                                    | Total adjustments (net) Add lines 4 - 8                                         | 9  | -5,321,455 |
| 10                                                                                   | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | -3,195,264 |

| Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return |                                                                                            |    |            |
|---------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----|------------|
| 1                                                                                           | Total revenue, gains, and other support per audited financial statements . . . . .         | 1  | 47,626,115 |
| 2                                                                                           | Amounts included on line 1 but not on Form 990, Part VIII, line 12                         |    |            |
| a                                                                                           | Net unrealized gains on investments . . . . .                                              | 2a | -1,573,173 |
| b                                                                                           | Donated services and use of facilities . . . . .                                           | 2b |            |
| c                                                                                           | Recoveries of prior year grants . . . . .                                                  | 2c |            |
| d                                                                                           | Other (Describe in Part XIV) . . . . .                                                     | 2d | 118,957    |
| e                                                                                           | Add lines 2a through 2d . . . . .                                                          | 2e | -1,454,216 |
| 3                                                                                           | Subtract line 2e from line 1 . . . . .                                                     | 3  | 49,080,331 |
| 4                                                                                           | Amounts included on Form 990, Part VIII, line 12, but not on line 1                        |    |            |
| a                                                                                           | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                 | 4a | 267,499    |
| b                                                                                           | Other (Describe in Part XIV) . . . . .                                                     | 4b | 6,559,677  |
| c                                                                                           | Add lines 4a and 4b . . . . .                                                              | 4c | 6,827,176  |
| 5                                                                                           | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12 ) . . . . . | 5  | 55,907,507 |

| Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return |                                                                                             |    |            |
|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----|------------|
| 1                                                                                              | Total expenses and losses per audited financial statements . . . . .                        | 1  | 47,073,097 |
| 2                                                                                              | Amounts included on line 1 but not on Form 990, Part IX, line 25                            |    |            |
| a                                                                                              | Donated services and use of facilities . . . . .                                            | 2a |            |
| b                                                                                              | Prior year adjustments . . . . .                                                            | 2b |            |
| c                                                                                              | Other losses . . . . .                                                                      | 2c |            |
| d                                                                                              | Other (Describe in Part XIV) . . . . .                                                      | 2d | 118,957    |
| e                                                                                              | Add lines 2a through 2d . . . . .                                                           | 2e | 118,957    |
| 3                                                                                              | Subtract line 2e from line 1 . . . . .                                                      | 3  | 46,954,140 |
| 4                                                                                              | Amounts included on Form 990, Part IX, line 25, but not on line 1:                          |    |            |
| a                                                                                              | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                  | 4a | 267,499    |
| b                                                                                              | Other (Describe in Part XIV) . . . . .                                                      | 4b | 6,559,677  |
| c                                                                                              | Add lines 4a and 4b . . . . .                                                               | 4c | 6,827,176  |
| 5                                                                                              | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18 ) . . . . . | 5  | 53,781,316 |

| Part XIV Supplemental Information                                                                                                                                                                                                                                                                              |                  |                                                                                                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information. |                  |                                                                                                                                                                                                                                                            |
| Identifier                                                                                                                                                                                                                                                                                                     | Return Reference | Explanation                                                                                                                                                                                                                                                |
| DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS                                                                                                                                                                                                                                                                 | PART V, LINE 4   | THE SCHOOL'S ENDOWMENTS WERE ESTABLISHED FOR THE CONTINUOUS SUPPORT OF EDUCATION IN THE SCHOOL                                                                                                                                                             |
| DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48                                                                                                                                                                                                                                                            | PART X           | THE SCHOOL HAS DETERMINED THAT THERE ARE NO MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS PERIODS ENDING JUNE 30, 2009 AND SUBSEQUENT REMAIN SUBJECT TO EXAMINATION BY APPLICABLE TAXING AUTHORITIES |
| PART XI, LINE 8 - OTHER ADJUSTMENTS                                                                                                                                                                                                                                                                            |                  | PROVISION FOR BAD DEBT FOR TEMPORARILY RESTRICTED NET ASSETS -896,591 GAIN(LOSS) ON SWAP AGREEMENT -2,851,691 TOTAL TO SCHEDULE D, PART XI, LINE 8 -3,748,282                                                                                              |
| PART XII, LINE 2D - OTHER ADJUSTMENTS                                                                                                                                                                                                                                                                          |                  | COST OF GOODS SOLD 50,266 RENTAL EXPENSES 68,691                                                                                                                                                                                                           |
| PART XII, LINE 4B - OTHER ADJUSTMENTS                                                                                                                                                                                                                                                                          |                  | FINANCIAL AID 6,559,677                                                                                                                                                                                                                                    |
| PART XIII, LINE 2D - OTHER ADJUSTMENTS                                                                                                                                                                                                                                                                         |                  | COST OF GOODS SOLD 50,266 RENTAL EXPENSES 68,691                                                                                                                                                                                                           |
| PART XIII, LINE 4B - OTHER ADJUSTMENTS                                                                                                                                                                                                                                                                         |                  | FINANCIAL AID 6,559,677                                                                                                                                                                                                                                    |

SCHEDULE E  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,  
or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization  
RIVERDALE COUNTRY SCHOOL

Employer identification number  
13-1740483

| Part I                                                                                                                                                                                                                                                                                                                                                                                                                  |    | YES | NO |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| <div>1</div> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?                                                                                                                                                                                                                  | 1  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 2  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 3  | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4a | Yes |    |
| <div>2</div> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?                                                                                                                                                         | 4b | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4c | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 4d | Yes |    |
|                                                                                                                                                                                                                                                                                                                                                                                                                         | 5a |     | No |
| <div>3</div> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II |    |     |    |

**Part III Supplemental Information**

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

| Identifier                                          | Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------------|----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION | SCHEDULE E, PART I, LINE 3 | RIVERDALE COUNTRY SCHOOL IS A MEMBER OF THE INDEPENDANT SCHOOL ADMISION ASSOCIATION OF GREATER NEW YORK (ISAAGNY) TWICE A YEAR, ISAAGNY LISTS ALL MEMBER SCHOOLS AND THEIR RACIALLY NON-DISCRIMINATORY POLICY IN THE NEW YORK TIMES. ADDITIONALLY, THE SCHOOL PUBLICIZES ITS POLICY IN ALL ITS ADMISIONS CATALOGUES AND BROCHURES AS WELL AS IN ITS ANNUAL STUDENT HANDBOOK. |
| EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE      | SCHEDULE E, PART I, LINE 6 | THE SCHOOL RECEIVES REIMBURSEMENT FOR ATTENDANCE REPORTING AS MANDATED BY NEW YORK STATE.                                                                                                                                                                                                                                                                                    |



[illegible]

3 Enter total number of other organizations or entities . . . . . ►

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

[illegible]

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☐

Yes

☒

No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐

Yes

☒

No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☐

Yes

☒

No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☐

Yes

☒

No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☐

Yes

☒

No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐

Yes

☒

No

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 13-1740483  
**Name:** RIVERDALE COUNTRY SCHOOL

**Part V**

**Supplemental Information**  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
RIVERDALE COUNTRY SCHOOL

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2011

Open to Public  
Inspection

Employer identification number  
13-1740483

Part I

General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed . . . . . ☐

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . ▶

3 Enter total number of other organizations listed in the line 1 table . . . . . ▶

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

| (a)Type of grant or assistance                          | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|---------------------------------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| (1) FINANCIAL AID FOR STUDENTS FOR EDUCATIONAL PURPOSES | 215                     | 6,559,677               |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |
|                                                         |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

| Identifier                                 | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|--------------------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROCEDURE FOR MONITORING GRANTS IN THE U S | PART I, LINE 2   | SCHEDULE I, PART I, LINE 2 GRANTS ARE NEED BASED FAMILIES MUST HAVE A COMPLETE FINANCIAL AID FILE TO BE CONSIDERED FOR A FINANCIAL AID GRANT A COMPLETE FINANCIAL AID FILE CONTAINS A PARENT FINANCIAL STATEMENT (PFS), THE PREVIOUS YEARS FEDERAL TAX RETURN (INCLUDING SCHEDULES AND W-2S), A FAMILY BUDGET SHEET AND ANY OTHER REQUIRED SUPPORTING DOCUMENTS COMPLETING THE PFS GENERATES A RECOMMENDED FAMILY CONTRIBUTION (RFC) BASED PRIMARILY ON THE FAMILY INCOME, ASSETS INCLUDING HOME EQUITY, AGE OF THE PARENTS (WHEN CONSIDERING ASSETS NEEDED FOR RETIREMENT) AND NUMBER OF CHILDREN IN TUITION CHARGING INSTITUTIONS THE RFC MAY THEN BE ADJUSTED AT THE DISCRETION OF THE FINANCIAL AID DIRECTOR FOR SUCH THINGS AS COST OF LIVING, UNUSUAL EXPENSES, AND A HOME EQUITY PROTECTION ALLOWANCE THE FINANCIAL AID COMMITTEE MAKES A FINAL DECISION BASED ON THE FINANCIAL AID DIRECTOR'S SUGGESTION PFS'S WHICH ARE BASED ON ESTIMATES ARE THEN CHECKED AGAINST FAMILIES' FILED TAXES IN THE SPRING AND AWARDS ARE ADJUSTED AS NEEDED CONSIDERATION OF FUNDING FROM OTHER PARTS OF THE FINANCIAL AID BUDGET IS ALSO GIVEN TO SUCH "EXTRA" COSTS AS TRANSPORTATION TO SCHOOL, TUTORING, AND EXPENSES FOR SCHOOL TRIPS, COLLEGE AND ATHLETICS |

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
RIVERDALE COUNTRY SCHOOL

Employer identification number  
13-1740483

Part I

Questions Regarding Compensation

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Yes | No  |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
|    | <div><div><input type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Discretionary spending account</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div> |     |     |
| b  | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1b  | Yes |
| 2  | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2   | Yes |
| 3  | Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |     |
|    | <div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>                                                                                                                                                            |     |     |
| 4  | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     |     |
| a  | Receive a severance payment or change-of-control payment?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4a  | No  |
| b  | Participate in, or receive payment from, a supplemental nonqualified retirement plan?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 4b  | No  |
| c  | Participate in, or receive payment from, an equity-based compensation arrangement?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 4c  | No  |
|    | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |     |
|    | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |     |     |
| 5  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 5a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 5b  | No  |
|    | If "Yes," to line 5a or 5b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 6  | For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |     |     |
| a  | The organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 6a  | No  |
| b  | Any related organization?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 6b  | No  |
|    | If "Yes," to line 6a or 6b, describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |     |     |
| 7  | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 7   | No  |
| 8  | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III                                                                                                                                                                                                                                                                                                                                                                                                                                | 8   | No  |
| 9  | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 9   |     |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name                |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|-------------------------|-------------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                         |             | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                            |
| (1) DOMINIC AA RANDOLPH | (i)<br>(ii) | 388,337<br>0                                       | 0<br>0                              | 0<br>0                              | 78,750<br>0                                    | 43,667<br>0             | 510,754<br>0                    | 0<br>0                                                     |
| (2) DANIEL P SCHULTZ    | (i)<br>(ii) | 184,506<br>0                                       | 0<br>0                              | 0<br>0                              | 13,690<br>0                                    | 33,367<br>0             | 231,563<br>0                    | 0<br>0                                                     |
| (3) KENT J KILDAHL      | (i)<br>(ii) | 225,404<br>0                                       | 0<br>0                              | 0<br>0                              | 22,383<br>0                                    | 774<br>0                | 248,561<br>0                    | 0<br>0                                                     |
| (4) SANDY S SHALLER     | (i)<br>(ii) | 200,831<br>0                                       | 0<br>0                              | 0<br>0                              | 35,634<br>0                                    | 14,896<br>0             | 251,361<br>0                    | 0<br>0                                                     |
| (5) MILTON J SIPP       | (i)<br>(ii) | 222,136<br>0                                       | 0<br>0                              | 0<br>0                              | 22,385<br>0                                    | 28,136<br>0             | 272,657<br>0                    | 0<br>0                                                     |
| (6) BOBBI MARK          | (i)<br>(ii) | 219,608<br>0                                       | 0<br>0                              | 0<br>0                              | 16,026<br>0                                    | 18,901<br>0             | 254,535<br>0                    | 0<br>0                                                     |
| (7) MICHAEL MICHELSON   | (i)<br>(ii) | 187,348<br>0                                       | 0<br>0                              | 0<br>0                              | 18,837<br>0                                    | 23,112<br>0             | 229,297<br>0                    | 0<br>0                                                     |
| (8) DAVID E PATNAUDE    | (i)<br>(ii) | 190,329<br>0                                       | 0<br>0                              | 0<br>0                              | 13,426<br>0                                    | 6,695<br>0              | 210,450<br>0                    | 0<br>0                                                     |
| (9) KRISTI H MARSHALL   | (i)<br>(ii) | 179,470<br>0                                       | 0<br>0                              | 0<br>0                              | 18,061<br>0                                    | 8,794<br>0              | 206,325<br>0                    | 0<br>0                                                     |
| (10) JOHN B MENT        | (i)<br>(ii) | 159,052<br>0                                       | 0<br>0                              | 0<br>0                              | 11,751<br>0                                    | 19,989<br>0             | 190,792<br>0                    | 0<br>0                                                     |
| (11) JOHN A MUESER      | (i)<br>(ii) | 144,483<br>0                                       | 0<br>0                              | 0<br>0                              | 11,037<br>0                                    | 13,254<br>0             | 168,774<br>0                    | 0<br>0                                                     |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |
|                         |             |                                                    |                                     |                                     |                                                |                         |                                 |                                                            |

**Part III**   **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

| Identifier | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | PART I, LINE 1A  | DOMINIC A A RANDOLPH RECEIVED THE FOLLOWING NONTAXABLE BENEFITS: SOCIAL CLUB DUES = \$3,000; HOUSING = \$25,000. THE HOUSING ALLOWANCE IS PROVIDED TO DOMINIC A A RANDOLPH, HEADMASTER. HOUSING IS PROVIDED ON CAMPUS AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE EMPLOYER PURSUANT TO CONTRACTUAL PROVISION AND IS NONTAXABLE. SOCIAL CLUB DUES ARE NON-TAXABLE BY VIRTUE OF BEING A WORKING CONDITION FRINGE UNDER IRS SECTION 132. |

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
RIVERDALE COUNTRY SCHOOL

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Employer identification number  
13-1740483

Part I

Bond Issues

| (a) Issuer Name                                                       | (b) Issuer EIN | (c) CUSIP # | (d) Date Issued | (e) Issue Price | (f) Description of Purpose | (g) Defeased |    | (h) On Behalf of Issuer |    | (i) Pool financing |    |
|-----------------------------------------------------------------------|----------------|-------------|-----------------|-----------------|----------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                                                       |                |             |                 |                 |                            | Yes          | No | Yes                     | No | Yes                | No |
| A THE INDUSTRIAL DEVELOPMENT AUTHORITY OF THE CITY OF PHOENIX ARIZONA | 86-0447254     |             | 09-21-2011      | 23,900,000      | REFUNDING, ISSUED 06/14/04 |              | X  |                         | X  |                    | X  |

Part II

Proceeds

|    |                                                                                                        | A          |    | B   |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------|------------|----|-----|----|-----|----|-----|----|
| 1  | Amount of bonds retired                                                                                |            |    |     |    |     |    |     |    |
| 2  | Amount of bonds defeased                                                                               |            |    |     |    |     |    |     |    |
| 3  | Total proceeds of issue                                                                                | 23,900,000 |    |     |    |     |    |     |    |
| 4  | Gross proceeds in reserve funds                                                                        |            |    |     |    |     |    |     |    |
| 5  | Capitalized interest from proceeds                                                                     |            |    |     |    |     |    |     |    |
| 6  | Proceeds in refunding escrow                                                                           |            |    |     |    |     |    |     |    |
| 7  | Issuance costs from proceeds                                                                           |            |    |     |    |     |    |     |    |
| 8  | Credit enhancement from proceeds                                                                       |            |    |     |    |     |    |     |    |
| 9  | Working capital expenditures from proceeds                                                             |            |    |     |    |     |    |     |    |
| 10 | Capital expenditures from proceeds                                                                     |            |    |     |    |     |    |     |    |
| 11 | Other spent proceeds                                                                                   | 23,900,000 |    |     |    |     |    |     |    |
| 12 | Other unspent proceeds                                                                                 |            |    |     |    |     |    |     |    |
| 13 | Year of substantial completion                                                                         | 2007       |    |     |    |     |    |     |    |
|    |                                                                                                        | Yes        | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue?                                            | X          |    |     |    |     |    |     |    |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           |            | X  |     |    |     |    |     |    |
| 16 | Has the final allocation of proceeds been made?                                                        | X          |    |     |    |     |    |     |    |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X          |    |     |    |     |    |     |    |

Part III

Private Business Use

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | X  |     |    |     |    |     |    |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | X  |     |    |     |    |     |    |

Part III

Private Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A   |    | B   |    | C   |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                                                                                                                                                      | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use?                                                                                                                                               |     | X  |     |    |     |    |     |    |
| b  | If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   |     |    |     |    |     |    |     |    |
| c  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |     | X  |     |    |     |    |     |    |
| d  | If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |     |    |     |    |     |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      |     |    |     |    |     |    |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |     |    |     |    |     |    |     |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               |     |    |     |    |     |    |     |    |
| 7  | Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?                                                                                          | X   |    |     |    |     |    |     |    |

Part IV

Arbitrage

|    |                                                                                                                                          | A   |    | B   |    | C   |    | D   |    |
|----|------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                                                          | Yes | No | Yes | No | Yes | No | Yes | No |
| 1  | Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? |     | X  |     |    |     |    |     |    |
| 2  | Is the bond issue a variable rate issue?                                                                                                 |     | X  |     |    |     |    |     |    |
| 3a | Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?                                     |     | X  |     |    |     |    |     |    |
| b  | Name of provider                                                                                                                         |     |    |     |    |     |    |     |    |
| c  | Term of hedge                                                                                                                            |     |    |     |    |     |    |     |    |
| d  | Was the hedge superintegrated?                                                                                                           |     |    |     |    |     |    |     |    |
| e  | Was a hedge terminated?                                                                                                                  |     |    |     |    |     |    |     |    |
| 4a | Were gross proceeds invested in a GIC?                                                                                                   |     | X  |     |    |     |    |     |    |
| b  | Name of provider                                                                                                                         |     |    |     |    |     |    |     |    |
| c  | Term of GIC                                                                                                                              |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?                                              |     |    |     |    |     |    |     |    |
| 5  | Were any gross proceeds invested beyond an available temporary period?                                                                   |     |    |     |    |     |    |     |    |
| 6  | Did the bond issue qualify for an exception to rebate?                                                                                   |     | X  |     |    |     |    |     |    |

Part V

Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations . . . . . ☐ Yes ☒ No

Part VI

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

| Identifier | Return Reference | Explanation |
|------------|------------------|-------------|
|------------|------------------|-------------|

SCHEDULE M  
(Form 990)

NonCash Contributions

OMB No 1545-0047

2011

Open to Public Inspection

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

Name of the organization  
RIVERDALE COUNTRY SCHOOL

Employer identification number  
13-1740483

Part I

Types of Property

|                                                                                                                                                                                                                                                                                                       | (a)<br>Check<br>if<br>applicable | (b)<br>Number of Contributions<br>or items contributed | (c)<br>Contribution amounts<br>reported on<br>Form 990, Part VIII, line<br>1g | (d)<br>Method of determining<br>contribution amounts |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------|
| 1 Art—Works of art . . . . .                                                                                                                                                                                                                                                                          |                                  |                                                        |                                                                               |                                                      |
| 2 Art—Historical treasures . . . . .                                                                                                                                                                                                                                                                  |                                  |                                                        |                                                                               |                                                      |
| 3 Art—Fractional interests . . . . .                                                                                                                                                                                                                                                                  |                                  |                                                        |                                                                               |                                                      |
| 4 Books and publications . . . . .                                                                                                                                                                                                                                                                    |                                  |                                                        |                                                                               |                                                      |
| 5 Clothing and household goods . . . . .                                                                                                                                                                                                                                                              |                                  |                                                        |                                                                               |                                                      |
| 6 Cars and other vehicles . . . . .                                                                                                                                                                                                                                                                   |                                  |                                                        |                                                                               |                                                      |
| 7 Boats and planes . . . . .                                                                                                                                                                                                                                                                          |                                  |                                                        |                                                                               |                                                      |
| 8 Intellectual property . . . . .                                                                                                                                                                                                                                                                     |                                  |                                                        |                                                                               |                                                      |
| 9 Securities—Publicly traded . . . . .                                                                                                                                                                                                                                                                | X                                | 18                                                     | 88,704                                                                        | SELLING PRICE                                        |
| 10 Securities—Closely held stock . . . . .                                                                                                                                                                                                                                                            |                                  |                                                        |                                                                               |                                                      |
| 11 Securities—Partnership, LLC, or trust interests . . . . .                                                                                                                                                                                                                                          |                                  |                                                        |                                                                               |                                                      |
| 12 Securities—Miscellaneous . . . . .                                                                                                                                                                                                                                                                 |                                  |                                                        |                                                                               |                                                      |
| 13 Qualified conservation contribution—Historic structures . . . . .                                                                                                                                                                                                                                  |                                  |                                                        |                                                                               |                                                      |
| 14 Qualified conservation contribution—Other . . . . .                                                                                                                                                                                                                                                |                                  |                                                        |                                                                               |                                                      |
| 15 Real estate—Residential . . . . .                                                                                                                                                                                                                                                                  |                                  |                                                        |                                                                               |                                                      |
| 16 Real estate—Commercial . . . . .                                                                                                                                                                                                                                                                   |                                  |                                                        |                                                                               |                                                      |
| 17 Real estate—Other . . . . .                                                                                                                                                                                                                                                                        |                                  |                                                        |                                                                               |                                                      |
| 18 Collectibles . . . . .                                                                                                                                                                                                                                                                             |                                  |                                                        |                                                                               |                                                      |
| 19 Food inventory . . . . .                                                                                                                                                                                                                                                                           |                                  |                                                        |                                                                               |                                                      |
| 20 Drugs and medical supplies . . . . .                                                                                                                                                                                                                                                               |                                  |                                                        |                                                                               |                                                      |
| 21 Taxidermy . . . . .                                                                                                                                                                                                                                                                                |                                  |                                                        |                                                                               |                                                      |
| 22 Historical artifacts . . . . .                                                                                                                                                                                                                                                                     |                                  |                                                        |                                                                               |                                                      |
| 23 Scientific specimens . . . . .                                                                                                                                                                                                                                                                     |                                  |                                                        |                                                                               |                                                      |
| 24 Archeological artifacts . . . . .                                                                                                                                                                                                                                                                  |                                  |                                                        |                                                                               |                                                      |
| 25 Other ► ( )                                                                                                                                                                                                                                                                                        |                                  |                                                        |                                                                               |                                                      |
| 26 Other ►( )                                                                                                                                                                                                                                                                                         |                                  |                                                        |                                                                               |                                                      |
| 27 Other ►( )                                                                                                                                                                                                                                                                                         |                                  |                                                        |                                                                               |                                                      |
| 28 Other ► ( )                                                                                                                                                                                                                                                                                        |                                  |                                                        |                                                                               |                                                      |
| 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .                                                                                                                   |                                  |                                                        | 29                                                                            |                                                      |
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . |                                  |                                                        |                                                                               | Yes<br>No                                            |
| b If "Yes," describe the arrangement in Part II                                                                                                                                                                                                                                                       |                                  |                                                        |                                                                               |                                                      |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?                                                                                                                                                                                    |                                  |                                                        |                                                                               | Yes<br>No                                            |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .                                                                                                                                                           |                                  |                                                        |                                                                               | Yes<br>No                                            |
| b If "Yes," describe in Part II                                                                                                                                                                                                                                                                       |                                  |                                                        |                                                                               |                                                      |
| 33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II                                                                                                                                                              |                                  |                                                        |                                                                               |                                                      |

Part III

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

| Identifier                                       | Return Reference   | Explanation                                                 |
|--------------------------------------------------|--------------------|-------------------------------------------------------------|
| METHOD FOR DETERMINING<br>NUMBER OF CONTRIBUTORS | PART I, COLUMN (B) | THE ORGANIZATION IS REPORTING THE NUMBER OF<br>CONTRIBUTORS |

2011

Open to Public Inspection

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

RIVERDALE COUNTRY SCHOOL

Employer identification number

13-1740483

| Identifier        | Return Reference           | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MISSION STATEMENT | FORM 990, PART III, LINE 1 | "THE MISSION OF RIVERDALE COUNTRY SCHOOL ADOPTED NOVEMBER 15, 2006, IS TO OFFER STUDENTS THE FOUNDATIONS OF A LIBERAL EDUCATION THAT WILL GUIDE THEM TO REWARDING, PURPOSEFUL LIVES IN ITS SECOND CENTURY, RIVERDALE'S UNIQUE CHARACTER IS STILL SHAPED BY THE COMMITMENT OF ITS FOUNDER, FRANK S HACKETT, TO HIGH ACADEMIC STANDARDS, SCHOLARLY, INTIMATE TEACHING, ABUNDANT PLAY IN THE OPEN, AND A CARE FOR THE BEST INFLUENCES IT IS OUR DUTY TO HELP OUR STUDENTS EXPAND THEIR COMPETENCE AND RESOURCEFULNESS AND TO ENABLE THEM TO THINK CRITICALLY RIVERDALE STUDENTS ARE NOT MERELY PASSIVE RECIPIENTS OF KNOWLEDGE, TEACHERS SUPPORT STUDENTS IN THE CHALLENGING WORK OF ACTIVELY CONSTRUCTING THEIR OWN UNDERSTANDING AND SKILLS IN A BALANCE OF INTELLECTUAL, ARTISTIC, ATHLETIC, AND COMMUNITY ACTIVITIES THE IDEAL RIVERDALE EXPERIENCE IS A FRIENDLY, LIVELY MEETING OF DISCIPLINED MINDS WORKING, CREATING, AND PERFORMING TOGETHER IN THE CLASSROOM AND IN THE LARGER ARENA MADE POSSIBLE BY NEW YORK CITY AND OUR COUNTRY CAMPUSES THE KNOWLEDGE, CULTURE, EXPERIENCES, INTERESTS, ABILITIES, AND POINTS OF VIEW THAT EACH MEMBER OF THE RIVERDALE COMMUNITY BRINGS TO THE SCHOOL ENRICH THE LIVES AND DEEPEN THE UNDERSTANDING OF THOSE WITH WHOM THEY INTERACT WE VALUE THE QUALITY OF THE RELATIONSHIPS WE FORGE PARENTS FEEL A STRONG PARTNERSHIP WITH THE SCHOOL AND STUDENTS FORM LASTING BONDS WITH THEIR TEACHERS, MENTORS, AND PEERS FOR THESE REASONS, WE SEEK DIVERSE EXPERIENCES AND VIEWPOINTS IN OUR STUDENTS AND THEIR FAMILIES, OUR FACULTY, AND OUR CURRICULUM IN THE PATTERNS OF OUR DAILY LIFE ON CAMPUS, WE SEEK TO CREATE A MODEL OF THE WAYS IN WHICH PEOPLE SHOULD TREAT AND RESPECT ONE ANOTHER RIVERDALE COUNTRY SCHOOL IS AN INDEPENDENT DAY SCHOOL THAT PROVIDES A CONTINUOUS COEDUCATIONAL PROGRAM FOR BOYS AND GIRLS FROM PRE-KINDERGARTEN THROUGH GRADE TWELVE THE SCHOOL IS LOCATED ON TWO WOODED CAMPUSES IN THE NORTHWEST CORNER OF NEW YORK CITY, NY AT RIVERDALE, WE SEEK ACADEMIC EXCELLENCE AND PERSONAL ACHIEVEMENT WITHIN AN ETHICAL AND SUPPORTIVE ENVIRONMENT RIVERDALE PROVIDES A STIMULATING AND CHALLENGING CURRICULUM, BRIGHT AND ENGAGING STUDENTS, A WELL-EDUCATED AND DEDICATED FACULTY, A WIDE ARRAY OF ARTISTIC, ATHLETIC, AND OTHER EXTRA CURRICULAR OPPORTUNITIES, AN IMPRESSIVE PHYSICAL PLANT, AND AN ENVIRONMENT CONDUCIVE TO LEARNING INTERESTED PARTIES WILL DISCOVER A COMMUNITY PROUD OF ITS FRIENDLY ATMOSPHERE AND WARM RELATIONSHIPS GROUNDED IN THE VALUES OF THE LIBERAL ARTS, RIVERDALE STRIVES TO MAINTAIN AN APPROPRIATE BALANCE AMONG ITS COURSES AND ACTIVITIES THE SCHOOL TREATS STUDENTS AS INDIVIDUALS AND RESPECTS THEIR UNIQUE STRENGTHS, WHILE OFFERING THE MOST RIGOROUS ACADEMIC PROGRAM POSSIBLE WE PREPARE STUDENTS FOR BOTH COMPETITION AND COOPERATION, AND WE FOSTER THEIR RESPECT FOR OTHERS AND FOR THE COMMUNITY AS A WHOLE AT ALL TIMES THE SCHOOL ATTEMPTS TO CREATE AN ATMOSPHERE IN WHICH TRUST, HONESTY, AND MUTUAL SUPPORT ARE ASSUMED RIVERDALE IS A REMARKABLE SCHOOL WITH AMBITIOUS GOALS WE BELIEVE WE HAVE INVIGORATING AND RIGOROUS PROGRAMS WITHIN A HAPPY, POSITIVE ENVIRONMENT |

| Identifier                      | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------------------|------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROGRAM SERVICE ACCOMPLISHMENTS | PART III 4A      | <p>AT RIVERDALE, WE RELY ON A POWERFUL MODEL BASED ON GUIDING PRINCIPLES IN FOUR KEY AREAS: MIND, CHARACTER, COMMITMENT, AND COMMUNITY. WITHIN EACH CATEGORY, WE STRIVE TO CREATE AMBITIOUS PROGRAMS THAT BENEFIT THE ENTIRE COMMUNITY. "MIND" - HIGH STANDARDS ARE VALUED AT RIVERDALE, BUT SO ARE INNOVATIVE APPROACHES TO LEARNING. THE SCHOOL INVITES STUDENTS TO CAST A WIDE NET DURING THEIR YEARS ON CAMPUS, ENCOURAGING THEM TO EXPLORE SUBJECTS IN THE ARTS AND SCIENCES THAT INTEREST THEM. STUDENTS' INTELLECTUAL CURIOSITY AND EMOTIONAL GROWTH ARE GIVEN THOUGHTFUL SUPPORT EVEN AS THEY GROW INDEPENDENT AS LEARNERS, WHICH SERVES THEM WELL DURING THEIR COLLEGE YEARS AND BEYOND. "CHARACTER" - HONESTY, SELF-DISCIPLINE, RESILIENCE, AND PERSEVERANCE ARE QUALITIES WE ENCOURAGE IN OUR STUDENTS EVERY DAY. A MULTIFACETED SUPPORT SYSTEM ON CAMPUS PROVIDES STUDENTS WITH THE SUPPORT THEY NEED AS THEY PURSUE OPPORTUNITIES AND LEARN LIFE LESSONS. "COMMITMENT" - A SUCCESSFUL LIFE IS MADE UP OF THE MANY COMMITMENTS WE MAKE, BOTH TO OURSELVES AND TO OTHERS. RIVERDALE'S EMPHASIS ON COMMITMENT TO A WIDE RANGE OF ACTIVITIES, INCLUDING ACADEMICS, SPORTS, COMMUNITY SERVICE, AND THE ARTS, ENDS STUDENTS WITH A SENSE OF SATISFACTION AND BALANCE DURING THEIR YEARS AT RIVERDALE. "COMMUNITY" - THE RIVERDALE CAMPUSES ARE AN IDEAL SETTING FOR AN INTIMATE COMMUNITY OF YOUNG LEARNERS. STUDENTS ALSO ARE ENCOURAGED TO EXPAND THEIR VIEW OF COMMUNITY BEYOND THE WOODED CAMPUSES; THEY ARE ENCOURAGED TO VIEW THEMSELVES AS CITIZENS OF THE WORLD, WITH ALL THE JOY AND RESPONSIBILITY THAT IMPLIES. RIVERDALE IS A GREAT SCHOOL, BUT GREAT INSTITUTIONS ARE MEASURED BY THEIR COLLABORATION WITH OTHER GREAT ORGANIZATIONS. HERE IS A LIST OF THE PEOPLE AND ORGANIZATIONS WE ARE CURRENTLY WORKING WITH.</p> <p>ALVIN AILEY: ALVIN AILEY IS ONE OF THE PRE-EMINENT DANCE COMPANIES IN THE WORLD. THEY ARE ALSO COMMITTED TO BRINGING DANCE INTO THE CLASSROOMS, COMMUNITIES, AND LIVES OF PEOPLE THROUGHOUT THE WORLD. AILEY ARTS IN EDUCATION &amp; COMMUNITY PROGRAMS INCLUDE SPECIAL PERFORMANCES, LECTURE-DEMONSTRATIONS, TECHNIQUE CLASSES, AND CURRICULUM-BASED RESIDENCIES. THEY HAVE CONDUCTED RESIDENCIES AT RIVERDALE FOR THE LAST TWO YEARS.</p> <p>AUTHENTIC EDUCATION: AUTHENTIC EDUCATION, A NEW JERSEY REGISTERED PROFESSIONAL DEVELOPMENT SERVICE PROVIDER, HAS ITS ROOTS IN ALMOST 20 YEARS OF SCHOOL REFORM AT THE NATIONAL LEVEL. THEY PROVIDE PRACTICAL, EFFECTIVE, AND THOUGHTFUL STAFF DEVELOPMENT AND CONSULTING SERVICES SPECIALIZING IN DESIGN AND TEACHING FOR UNDERSTANDING EFFECTIVE ASSESSMENT AND THOUGHTFUL SCHOOL CHANGE.</p> <p>GRANT WIGGINS: GRANT WIGGINS HAS HELPED RIVERDALE ON A NUMBER OF CURRICULUM INITIATIVES.</p> <p>CENTER FOR THE STUDY OF BOYS' AND GIRLS' LIVES (CSBGL): CENTER FOR THE STUDY OF BOYS' AND GIRLS' LIVES (CSBGL) IS A RESEARCH COLLABORATIVE BETWEEN A CONSORTIUM OF INDEPENDENT SCHOOLS AND THE UNIVERSITY OF PENNSYLVANIA. CSBGL SUPPORTS "PARTICIPATORY ACTION RESEARCH" IN STUDENT AND FACULTY GROUPS THAT HELPS TO IMPROVE SCHOOLS AND GIVE STUDENTS A VOICE IN SCHOOL REFORM.</p> <p>CHANGE LEADERSHIP GROUP (CLG): THE CHANGE LEADERSHIP GROUP (CLG) AT THE HARVARD GRADUATE SCHOOL OF EDUCATION IS A KNOWLEDGE-DEVELOPMENT AND CAPACITY-BUILDING ORGANIZATION FOCUSED ON EFFECTIVE STRATEGIES FOR SCHOOL AND DISTRICT IMPROVEMENT. SINCE ITS CREATION IN 1999 WITH A GENEROUS FIVE-YEAR GRANT FROM THE BILL AND MELINDA GATES FOUNDATION, CLG HAS COLLABORATED DIRECTLY WITH TOP LEADERSHIP TEAMS OF SCHOOL DISTRICTS, HELPING THEM DEVELOP CAPACITIES TO ADDRESS SYSTEMIC OBSTACLES TO STUDENT PERFORMANCE. IN THE BELIEF THAT ALL OF AMERICA'S CHILDREN NEED TO HAVE HIGHER LEVELS OF INTELLECTUAL AND SOCIAL SKILLS FOR WORK, CITIZENSHIP, AND LIFE-LONG LEARNING, CLG HAS WORKED TO CREATE NEW, MORE EFFECTIVE APPROACHES TO SYSTEMIC IMPROVEMENT IN EDUCATION.</p> <p>TONY WAGNER: TONY WAGNER, THE CO-DIRECTOR, CONSULTS WITH RIVERDALE ON A REGULAR BASIS.</p> <p>COALITION OF RIVERDALE/KINGSBRIDGE SCHOOLS (CORKS): A COALITION OF INDEPENDENT AND PUBLIC EDUCATIONAL INSTITUTIONS IN THE NORTH-EAST BRONX, FOUNDED BY TONY PEREZ CASSINO. THE ENERGY PROJECT: THE ENERGY PROJECT ENERGIZES PEOPLE, OFFERING ORGANIZATIONS A DETAILED BLUEPRINT FOR FUELING A FULLY ENGAGED WORKFORCE. THEIR CLIENTS RANGE FROM COMPANIES SUCH AS GOOGLE, FORD, SONY, ERNST AND YOUNG, TIME WARNER, AND PFIZER TO ORGANIZATIONS SUCH AS THE LOS ANGELES POLICE DEPARTMENT, THE CLEVELAND CLINIC, SAVE THE CHILDREN, AND MANY OTHERS. RIVERDALE HAS WORKED WITH ALUMNUS TONY SCHWARTZ '70 AND HIS TEAM ON DEVELOPING THE "ONE BIG THING" PROJECT AT SCHOOL.</p> <p>GOARTSCHOOL.COM: RIVERDALE IS DEDICATED TO HELPING ITS STUDENTS PURSUE THEIR PASSIONS, BOTH ON CAMPUS AND BEYOND. FOR STUDENTS INTERESTED IN PURSUING A DEGREE OR CAREER IN ART, WWW.GOARTSCHOOL.COM PROVIDES TIPS AND RESOURCES RELATED TO APPLYING TO ART SCHOOLS AND THE PROSPECTS FOR A CAREER IN ART AFTER GRADUATION.</p> <p>GREEN SCHOOLS ALLIANCE (GSA): THE GREEN SCHOOLS ALLIANCE (GSA) IS AN ALLIANCE OF PRE-K TO GRADE 12 PUBLIC, PRIVATE, AND INDEPENDENT SCHOOLS UNITING TO TAKE ACTION ON CLIMATE CHANGE AND THE ENVIRONMENT. THE G</p> |

| Identifier                      | Return Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROGRAM SERVICE ACCOMPLISHMENTS | PART III 4A      | <p>UILD OF NEW YORK CITY INDEPENDENT SCHOOLS THE GUILD IS A COLLABORATIVE GROUP OF OVER SEVEN TY NEW YORK CITY INDEPENDENT SCHOOLS HEADS IDEO IDEO IS AN INTERNATIONALLY-ACCLAIMED DESI GN AND INNOVATION COMPANY THAT HAS BEEN WORKING WITH RIVERDALE TO HELP DEVELOP A DESIGN TH INKING "TOOLKIT" FOR EDUCATORS INDEPENDENT CURRICULUM GROUP THE SCHOOLS OF THE INDEPENDEN T CURRICULUM GROUP PUT STUDENTS AT THE CENTER OF THE EDUCATION PROCESS THE INDEPENDENT CU RRICULUM GROUP IS PART OF A GROWING MOVEMENT OF LEADING COLLEGE PREPARATORY SCHOOLS THAT E MPHASIZE SITE-BASED, TEACHER-GENERATED CURRICULUM FOR ADVANCED COURSES THE IVY PREPARATOR Y LEAGUE RIVERDALE IS ONE OF EIGHT SCHOOLS IN THE IVY PREPARATORY ATHLETIC LEAGUE THAT INC LUDES COLLEGIATE, DALTON, FIELDSTON, HACKLEY, HORACE MANN, POLY PREP, AND TRINITY KIPP NY C CO-FOUNDED BY RIVERDALE ALUMNUS DAVID LEVIN '88, KIPP NYC IS A NON-PROFIT NETWORK OF FRE E, PUBLIC CHARTER SCHOOLS THAT PREPARE STUDENTS FOR SUCCESS IN COLLEGE AND LIFE IN 1995, KIPP OPENED THEIR FIRST MIDDLE SCHOOL, KIPP ACADEMY , IN THE BRONX THE GOAL WAS TO GRADUAT E STUDENTS WITH THE STRENGTH OF CHARACTER AND ACADEMIC ABILITIES NEEDED TO SUCCEED IN LIFE - AND IN DOING SO, TO PROVE WHAT IS POSSIBLE IN URBAN SCHOOLS KIPP NYC HAS GROWN TO SERV E MORE THAN 1,300 STUDENTS AND 700 ALUMNI, 80% COME FROM LOW-INCOME FAMILIES, 98% ARE AFRI CAN AMERICAN OR LATINO AND ALL ARE SELECTED BY LOTTERY RIVERDALE HAS CONDUCTED A MULTI-YE AR PROJECT WITH KIPP AND THE POSITIVE PSYCHOLOGY CENTER AT THE UNIVERSITY OF PENNSYLVANIA TO DEVELOP A "CHARACTER STRENGTH" ASSESSMENT MIDORI AND FRIENDS FOUNDED IN 1992 BY THE WO RLD RENOWNED VIOLINIST, MIDORI, AND A SMALL, COMMITTED BOARD OF DIRECTORS, MIDORI AND FRIEN DS HAS INSPIRED OVER 150,000 UNDERSERVED NEW YORK CITY CHILDREN AND THEIR FAMILIES THROUG H QUALITY MUSIC EDUCATION ACTIVITIES MIDORI AND FRIENDS HAS BEEN WORKING WITH RIVERDALE F OR THE LAST TWO YEARS TO PROVIDE MUSICAL PERFORMANCE AND EDUCATION THAT LINKS WITH OUR CUR RICULUM NATIONAL ASSOCIATION OF INDEPENDENT SCHOOLS (NAIS) THE NATIONAL ASSOCIATION OF IN DEPENDENT SCHOOLS (NAIS) IS THE NATIONAL RESOURCE GROUP FOR ALL INDEPENDENT SCHOOLS RIVER DALE ATTENDS THE NATIONAL CONFERENCE AS WELL AS THE PEOPLE OF COLOR CONFERENCE AND STUDENT DIVERSITY LEADERSHIP CONFERENCE ON AN ANNUAL BASIS NEW YORK STATE ASSOCIATION OF INDEPEN DENT SCHOOLS (NYS AIS) NEW YORK STATE ASSOCIATION OF INDEPENDENT SCHOOLS (NYS AIS) IS A VOLU NTARY ASSOCIATION OF SOME 180 INDEPENDENT NURSERY, ELEMENTARY, AND SECONDARY SCHOOLS ENROL LING SOME 78,000 STUDENTS IT IS AFFILIATED WITH THE NATIONAL ASSOCIATION OF INDEPENDENT S CHOOLS AND THE NEW YORK STATE COALITION FOR INDEPENDENT AND RELIGIOUS SCHOOLS FOUNDED IN 1947, THE ASSOCIATION IS INCORPORATED UNDER NEW YORK STATE EDUCATION LAW AND IS NON-PROFIT AND FEDERALLY TAX EXEMPT POSITIVE PSYCHOLOGY CENTER AT UNIVERSITY OF PENNSYLVANIA POSITI VE PSYCHOLOGY IS THE SCIENTIFIC STUDY OF THE STRENGTHS AND VIRTUES THAT ENABLE INDIVIDUALS AND COMMUNITIES TO THRIVE THE POSITIVE PSYCHOLOGY CENTER PROMOTES RESEARCH, TRAINING, ED UCATION, AND THE DISSEMINATION OF POSITIVE PSYCHOLOGY THIS FIELD IS FOUNDED ON THE BELIEF THAT PEOPLE WANT TO LEAD MEANINGFUL AND FULFILLING LIVES, TO CULTIVATE WHAT IS BEST WITHI N THEMSELVES, AND TO ENHANCE THEIR EXPERIENCES OF LOVE, WORK, AND PLAY RIVERDALE HAS WORK ED WITH MARTY SELIGMAN, THE DIRECTOR OF THE CENTER, AND ANGELA DUCKWORTH, ASSISTANT PROFES SOR, OVER THE LAST FEW YEARS TO DEVELOP WAYS OF USING POSITIVE PSYCHOLOGY IN SCHOOLS</p> |

| Identifier                | Return Reference            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|---------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PROGRAM SERVICE STATEMENT | FORM 990, PART III, LINE 4B | <p>PROJECT ZERO PROJECT ZERO IS AN EDUCATIONAL RESEARCH GROUP AT THE GRADUATE SCHOOL OF EDUCATION AT HARVARD UNIVERSITY PROJECT ZERO'S MISSION IS TO UNDERSTAND AND ENHANCE LEARNING, THINKING, AND CREATIVITY IN THE ARTS, AS WELL AS HUMANISTIC AND SCIENTIFIC DISCIPLINES, AT THE INDIVIDUAL AND INSTITUTIONAL LEVELS VERONICA BOIX-MANSILLA HAS WORKED WITH RIVERDALE'S UPPER SCHOOL FACULTY ON INTERDISCIPLINARY COURSE DEVELOPMENT MANY OF OUR FACULTY HAS ATTENDED THEIR SUMMER CONFERENCES AS WELL PUBLIC PREP PUBLIC PREP IS A NETWORK OF COLLEGE-PREPARATORY CHARTER SCHOOLS COMMITTED TO HIGH ACADEMIC STANDARDS, MERIT, CITIZENSHIP AND RESPONSIBILITY THEY SEEK TO EMPOWER STUDENTS WITH CRITICAL-THINKING SKILLS AND A STRONG CHARACTER, PREPARING THEM TO PURSUE THEIR PASSIONS AND ACHIEVE ACADEMIC EXCELLENCE WITH ENTHUSIASM AND DEDICATION RIVERDALE HAS BEEN WORKING WITH ALUMNA TIFFANY AUSTIN LISTON '94, MANAGING DIRECTOR OF STRATEGY AND DEVELOPMENT THE SOMARELA FUND THE MISSION OF THE SOMARELA FUND IS TO ADVANCE HUMANITARIAN WORK IN SOUTHERN AFRICA AND CULTIVATE GLOBAL CITIZENSHIP AMONG YOUTH OF DIVERSE BACKGROUNDS FROM THE UNITED STATES AND SOUTHERN AFRICA THROUGH CULTURAL EXCHANGE AND SERVICE-LEARNING TRIPS RIVERDALE MIDDLE SCHOOL HISTORY TEACHER JAY CROSBY FOUNDED THE SOMARELA FUND IN MEMORY OF HIS FATHER WHO HAD PLANNED TO START A COMMUNITY OUTREACH PROGRAM IN BOTSWANA BEFORE HIS DEATH IN 2003 FOUR YEARS AGO, JAY STARTED TAKING GROUPS OF UPPER SCHOOL STUDENTS ON TRIPS TO BOTSWANA TO HELP CHILDREN IN NEED VAN CORTLANDT PARK CONSERVANCY RIVERDALE IS PART OF THE VAN CORTLANDT PARK CONSERVANCY COMMUNITY COUNCIL, AN ALLIANCE OF PARK USER GROUPS THAT MEET THROUGHOUT THE YEAR TO ASSESS VARIOUS PARK ISSUES AND RECOMMEND SOLUTIONS COMMITTEES WITHIN THE COUNCIL FOCUS ON NATURAL AREAS, SPORTS FIELDS, EDUCATIONAL PROGRAMS, SAFETY, PUBLIC RELATIONS, FUNDRAISING AND MORE WAVE HILL WAVE HILL IS A 28-ACRE PUBLIC GARDEN AND CULTURAL CENTER IN THE BRONX OVERLOOKING THE HUDSON RIVER AND PALISADES ITS MISSION IS TO CELEBRATE THE ARTISTRY AND LEGACY OF ITS GARDENS AND LANDSCAPES, TO PRESERVE ITS MAGNIFICENT VIEWS, AND TO EXPLORE HUMAN CONNECTIONS TO THE NATURAL WORLD THROUGH PROGRAMS IN HORTICULTURE, EDUCATION, AND THE ARTS WAVE HILL HAS PROVIDED EDUCATIONAL AND ENRICHMENT ACTIVITIES FOR OUR LOWER SCHOOL OVER THE YEARS</p> |

| Identifier | Return Reference                      | Explanation                                                                                                                                                                                                                                                    |
|------------|---------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION B, LINE 11 | THE COMPLETE 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER AND FINANCE STAFF. IT IS PRESENTED IN ITS ENTIRETY TO THE FULL BOARD, EXCEPT FOR SCHEDULE B (SCHEDULE OF CONTRIBUTORS) DUE TO THE PRIVACY OF THE DONORS, HENCE, THE QUESTION HAS BEEN ANSWERED NO. |

| Identifier | Return Reference                                | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------|-------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990,<br>PART VI,<br>SECTION B,<br>LINE 12C | ON AN ANNUAL BASIS BOARD MEMBERS AND OFFICERS ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE. AT THE FIRST BOARD MEETING OF THE SCHOOL YEAR, THE CHAIRMAN OF THE BOARD DISTRIBUTES THE CONFLICT OF INTEREST FORM TO EACH MEMBER. AT THE END OF THAT SESSION, EACH CONFLICT OF INTEREST FORM IS COLLECTED AND REVIEWED. IF A CONFLICT OF INTEREST IS IDENTIFIED, THE BOARD WILL REVIEW THE ITEM AND DETERMINE WHETHER TO ALLOW THE ACTIVITY, OR EXCLUDE THE INDIVIDUALS FROM ITEMS INVOLVING THEIR CONFLICT. WHEN ANY MATTER IN WHICH A BOARD MEMBER OR OFFICER HAS AN INTEREST COMES BEFORE THE BOARD FOR DECISION OR APPROVAL, THAT INTEREST SHALL BE IMMEDIATELY DISCLOSED TO THE BOARD BY THAT BOARD MEMBER OR OFFICER AND THE PERSON IN CONFLICT SHALL RECUSE HIMSELF/HERSELF FROM ANY DISCUSSION OR VOTE RELATING THERETO. |

| Identifier | Return Reference                       | Explanation                                                                                                                                                                                                                                                                                                                                             |
|------------|----------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI, SECTION B, LINE 15A | AN INDEPENDENT COMPENSATION CONSULTANT IS USED. ADDITIONALLY, IT IS ALSO REVIEWED BY THE CHAIRMAN OF THE BOARD AND THE CHAIR OF THE FINANCE COMMITTEE. THE LAST REVIEW TOOK PLACE DURING THE 2ND QUARTER OF CALENDAR YEAR 2010. THE COMPENSATION FOR OTHER OFFICERS AND KEY EMPLOYEES ARE REVIEWED BY THE SCHOOL'S COMPENSATION AND BENEFITS COMMITTEE. |

| Identifier | Return Reference                         | Explanation                                                                                                                                                                                    |
|------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|            | FORM 990, PART VI,<br>SECTION C, LINE 19 | TRANSPARENCY IS VERY IMPORTANT TO RIVERDALE COUNTRY SCHOOL, AS SUCH, RIVERDALE COUNTRY SCHOOL PROVIDES CERTAIN DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS TO THE GENERAL PUBLIC UPON REQUEST |

| Identifier                             | Return Reference          | Explanation                                                                                                                                                                                                  |
|----------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CHANGES IN NET ASSETS OR FUND BALANCES | FORM 990, PART XI, LINE 5 | NET UNREALIZED LOSSES ON INVESTMENTS -1,573,173 PROVISION FOR BAD DEBT FOR TEMPORARILY RESTRICTED NET ASSETS -896,591 GAIN(LOSS) ON SWAP AGREEMENT - 2,851,691 TOTAL TO FORM 990, PART XI, LINE 5 -5,321,455 |

| Identifier | Return Reference            | Explanation                                     |
|------------|-----------------------------|-------------------------------------------------|
|            | FORM 990, PART XII, LINE 2C | THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR |

Additional Data

Software ID:

Software Version:

EIN: 13-1740483

Name: RIVERDALE COUNTRY SCHOOL

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| (A)<br>Name and Title             | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|-----------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                   |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                   |                                                                                            |                                                                                                                 |
| DOMINIC AA RANDOLPH<br>HEADMASTER | 40 00                                  | X                                         |                       | X       |              |                                 |        | 388,337                                                                           | 0                                                                                          | 122,417                                                                                                         |
| DAVID N ROBERTS<br>CHAIR          | 1 00                                   | X                                         |                       | X       |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DAVID WESTIN<br>CO-VICE CHAIR     | 1 00                                   | X                                         |                       | X       |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| BARBARA BASSER BIGIO<br>TREASURER | 1 00                                   | X                                         |                       | X       |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| LISA ARGRETTE AHMAD<br>BOARD      | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| TIKI BARBER<br>BOARD              | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| CHARLES BLOW<br>BOARD             | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JOHN CASTLE<br>BOARD              | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ANLA CHENG-KINGDON<br>BOARD       | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JILL CORNET<br>BOARD              | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| KENNETH EBERTS<br>BOARD           | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DAVID T HAMAMOTO<br>BOARD         | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| MARK HOSTETTER<br>BOARD           | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| GREGG S HYMOWITZ<br>BOARD         | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| THEODORE P JANULIS<br>BOARD       | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| BERYL R JONES-WOODIN<br>BOARD     | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| BRAD S KARP<br>BOARD              | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JANE LISMAN KATZ<br>BOARD         | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ROGER H KIMMEL<br>BOARD           | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| BETSY KENNY LACK<br>BOARD         | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| LAURENCE LEDERER<br>BOARD         | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DANIEL C LUBIN<br>BOARD           | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| THOMAS MONTAG<br>BOARD            | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| BRUNHILDA M MUSIKANT<br>BOARD     | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| JEFFREY PASH<br>BOARD             | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                                    | (B)<br>Average<br>hours<br>per<br>week | (C)<br>Position (check all<br>that apply) |                       |         |              |                                 |        | (D)<br>Reportable<br>compensation<br>from the<br>organization (W-<br>2/1099-MISC) | (E)<br>Reportable<br>compensation<br>from related<br>organizations<br>(W- 2/1099-<br>MISC) | (F)<br>Estimated<br>amount of other<br>compensation<br>from the<br>organization and<br>related<br>organizations |
|----------------------------------------------------------|----------------------------------------|-------------------------------------------|-----------------------|---------|--------------|---------------------------------|--------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|
|                                                          |                                        | Individual trustee<br>or director         | Institutional Trustee | Officer | Key employee | Highest compensated<br>employee | Former |                                                                                   |                                                                                            |                                                                                                                 |
| BETH ROBERTS<br>BOARD                                    | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ALLAN ROSE<br>BOARD                                      | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DANIEL J ROSEN<br>BOARD                                  | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| VIRGINIA W SESLER<br>BOARD                               | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DEBORAH SONNENBERG<br>BOARD                              | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| ERICA LINDENBAUM TISHMAN<br>BOARD                        | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| PHILLIP WATERMAN<br>BOARD                                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| STACEY WEINSTEIN<br>BOARD                                | 1 00                                   | X                                         |                       |         |              |                                 |        | 0                                                                                 | 0                                                                                          | 0                                                                                                               |
| DANIEL P SCHULTZ<br>DIRECTOR OF FINANCE & OPERATION      | 40 00                                  |                                           |                       | X       |              |                                 |        | 184,506                                                                           | 0                                                                                          | 47,057                                                                                                          |
| KENT J KILDAHL<br>HEAD OF UPPER SCHOOL                   | 40 00                                  |                                           |                       |         | X            |                                 |        | 225,404                                                                           | 0                                                                                          | 23,157                                                                                                          |
| SANDY S SHALLER<br>HEAD OF LOWER SCHOOL                  | 40 00                                  |                                           |                       |         | X            |                                 |        | 200,831                                                                           | 0                                                                                          | 50,530                                                                                                          |
| MILTON J SIPP<br>HEAD OF MIDDLE SCHOOL                   | 40 00                                  |                                           |                       |         | X            |                                 |        | 222,136                                                                           | 0                                                                                          | 50,521                                                                                                          |
| BOBBI MARK<br>DIRECTOR OF DEVELOPMENT                    | 40 00                                  |                                           |                       |         | X            |                                 |        | 219,608                                                                           | 0                                                                                          | 34,927                                                                                                          |
| MICHAEL MICHELSON<br>DIRECTOR OF STUDIES                 | 40 00                                  |                                           |                       |         |              | X                               |        | 187,348                                                                           | 0                                                                                          | 41,949                                                                                                          |
| DAVID E PATNAUDE<br>DIRECTOR OF PLAN &<br>SUSTAINABILITY | 40 00                                  |                                           |                       |         |              | X                               |        | 190,329                                                                           | 0                                                                                          | 20,121                                                                                                          |
| KRISTI H MARSHALL<br>DIRECTOR OF COLLEGE GUIDANCE        | 40 00                                  |                                           |                       |         |              | X                               |        | 179,470                                                                           | 0                                                                                          | 26,855                                                                                                          |
| JOHN B MENT<br>DIRECTOR OF TECHNOLOGY                    | 40 00                                  |                                           |                       |         |              | X                               |        | 159,052                                                                           | 0                                                                                          | 31,740                                                                                                          |
| JOHN A MUESER<br>FACULTY MEMBER                          | 40 00                                  |                                           |                       |         |              | X                               |        | 144,483                                                                           | 0                                                                                          | 24,291                                                                                                          |