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Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

OMB No 1545-0047

A	For the	2011 calendar year, or tax year beginning $$	<u>JUN 30,</u>	2012	
В	Check if applicable	C Name of organization			eation number
	Address change	CONNECTICUT EDUCATION ASSOCIATION, INC.			
Ę	Name change	Doing Business As			666277
	Initial return Termin- ated	Number and street (or P 0 box if mail is not delivered to street address) Room/s 21 OAK STREET 500	suite E Telephor) 525-5641
	Amende return	City or town, state or country, and ZIP + 4	G Gross recei	pts \$	27,129,571.
L	Applica- tion pending	HARTFORD, CI 00100-0001	H(a) Is this	• .	
	, 3	F Name and address of principal officer:MARY LOFTUS LEVINE SAME AS C ABOVE	for affil H(b) Are all a		Yes X No
		mpt status: 501(c)(3) X 501(c) (5) ◀ (insert no) 4947(a)(1) or			list. (see instructions)
J	Website	: ► WWW.CEA.ORG			n number 🕨
			Year of formation	1848 N	State of legal domicile CT
P		Summary	DE CEDUT	CDC D	O T OOM T
Se	1 E	riefly describe the organization's mission or most significant activities. TO PROVE	EVANCES	DURT.	TC LUCAL
Activities & Governance	2 5	Check this box If the organization discontinued its operations or disposed of		•	
Šer	3 1	lumber of voting members of the governing body (Part VI, line 1a)	more man 2570 0	3	36
Ğ	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)		4	32
SS.	5 T	otal number of individuals employed in calendar year 2011 (Part V, line 2a)		5	98
šį	6 T	otal number of volunteers (estimate if necessary)		6	350
Ć.	7 a T	otal unrelated business revenue from Part VIII, column (C), line 12		7a	133,036.
_	b N	let unrelated business taxable income from Form 990-T, line 34		7b	-32,955.
			Prior Ye		Current Year
e	8 (Contributions and grants (Part VIII, line 1h)	10.700	0.	0.
Revenue	9 F	Program service revenue (Part VIII, line 2g)	18,792		19,138,017.
æ	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		,253.	280,528.
_	11 (Other revenue (Part-VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	5,932		209,477.
_		otal revenue add lines 8 through 11 (must equal Part VIII, column (A), line 12)	25,131	,793.	19,628,022.
	13 (Grants and similar amounts paid (Part IX, column (A), lines 1·3)	310	, 193.	0.
		Benefits paid too for members (Part IX, column (A), line 4) Salaries, other Ecompensation, employee benefits (Part IX, column (A), lines 5-10)	14,767		13,084,618.
Ses	15 8	Professional fundraising fees (Part IX, column (A), line 11e)	117,07	0.	0.
Expenses	100 7	Total fundraising expenses (Part IX, column (D), line 25) ► 0.			
Ĕ	17 (Other expenses (Part IX, column (A), lines 11 a 11 d, 11f-24e)	4,217	,978.	18,154,189.
		Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	19,302		31,539,591.
	19 F	Revenue less expenses. Subtract line 18 from line 12	5,828	,467.	-11,911,569.
Well-Assets or	ß		Beginning of Cu		End of Year
sets	ૄ 20 7	Total assets (Part X, line 16)	33,461		33,577,347.
₹.	21 1	Total liabilities (Part X, line 26)	13,143		
	22 1	Net assets or fund balances. Subtract line 21 from line 20	20,317	<u>,952.</u>	8,054,375.
		Signature Block			
		ties of perjury, I declare that I have examined this return, including accompanying schedules and			ly knowledge and belief, it is
		and complete, Declaration of preparer (other than officer) is based on all information of which pr	eparer nas any knov	neage	
רל ה		Signature of officer	Dat	е .	
⊃H€		Jeffry Leake Vice President		11/9/	17.
ลีก เ	:16	Type or print name and title		, , , , ,	
		Print/Type preparer's name Preparer signature	Date /	Check [PTIN
	id	EDWARD JASON, C.P.A.	~11/5/1	self-employ	
б Р г	eparer	Firm's name WHITTLESEY & HADLEY, P.C.	/ / Fire	n's EIN 🛌	06-0903326
Ŭs	e Only	Firm's address 147 CHARTER OAK AVENUE	1		060) 500 0111
_		HARTFORD, CT 06106	Ph	one no (860) 522-3111
		S discuss this return with the preparer shown above? (see instructions)			X Yes No
12	2001 01-25	1-12 LHA For Paperwork Reduction Act Notice, see the separate instructions.			Form 990 (2011)

1 Bently describe the organization's measion* THE ARSOCIATION PROVIDES DIRECT SERVICES TO EACH OF THEIR LOCAL APPILIATES IN THE AREAS OF NEGOTIATIONS, GRIEVANCES, PUBLIC RELATIONS AND PROFESSIONAL DEVELOPMENT. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990 €2? If 'ves,' describe these new services on Schedule O. Did the organization cause conducting, or make significant changes in how it conducts, any program services at the prior form 990 or 990 €2? If 'ves,' describe these changes on Schedule O. Describe the organization organization services accomplishments for each of fits three largest program services, as measured by expenses Section 501(c)(S) and 501(c)(d) organizations and section 4947(e)(f) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if say, for each program service reported. 40 (cose) (Superces 1 Superces 2 Superces 3 Superces 4 Superces 3 Superces 4 Superces 4 Superces 4 Superces 4 Superces 5 Sup	132002 02-09-	02	orm 990 (2011)
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1 Briefly describe the organization's mission. THE ASSOCIATION PROVIDES DIRECT SERVICES TO EACH OF THEIR LOCAL			TONS
Check if Schedule O contains a response to any question in this Part III		Briefly describe the organization's mission: THE ASSOCIATION PROVIDES DIRECT SERVICES TO EACH OF THEIR LOCAL	
Part III Statement of Program Service Accomplishments	Pan	Check if Schedule O contains a response to any question in this Part III	X

	t IV Checklist of Required Schedules	211	Pa	age 3
rai	t tai Ouservier of Dedriten Schedniss		Vaa	N-
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		Yes	<u>No</u>
•	If "Yes," complete Schedule A	1		X
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
Ŭ	public office? If "Yes," complete Schedule C, Part I	3	Х	ı
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	ļ	ı
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Х	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
-	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
-	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
-	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			1
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 167 If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	ļ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			ļ
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a	X	<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	1		
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	ļ	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	ļ	X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	 	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	1.		1,
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	1	1	U
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	 	<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			v
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,		1	U U
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	-	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			_U
	1c and 8a? If "Yes," complete Schedule G, Part II	18	 	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	1.0		Х
	complete Schedule G, Part III	19	1 -	X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	_	<u> </u>

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b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u>X</u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			į
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	<u>X</u>	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
Ь	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27	ļ	X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	İ		
	instructions for applicable filing thresholds, conditions, and exceptions):		ŀ	,
а		28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	ļ	 ^
С				l v
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		<u> </u>
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x
04	contributions? If "Yes," complete Schedule M	30	1	_ ^
31	Did the organization liquidate, terminate, or dissolve and cease operations?	24		X
20	If "Yes," complete Schedule N, Part I	31	_	 ^
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32	-	1
33	sections 301.7701-2 and 301.7701-37 If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity?	33	 	
04	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of	000	 	
~	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	100	\vdash	† <u> </u>
	If "Yes," complete Schedule R, Part V, line 2	36	1	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization		 	1
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			1
	Note. All Form 990 filers are required to complete Schedule O	38	X	
				(2011)

ts. Is the organization filing Form 990 in lieu of Form received or accrued during the year isurance issuers. Alth plans in more than one state? Ition the organization must report on Schedule O. required to maintain by the states in which the plans door tanning services during the tax year? ayments? If "No," provide an explanation in Schedule and explanation in Schedule Although the states in the states in the plans	13b 13c	12a 13a 14a 14b		X
ts. Is the organization filing Form 990 in lieu of Form received or accrued during the year isurance issuers. Alth plans in more than one state? Ition the organization must report on Schedule O. required to maintain by the states in which the plans	11b 1041? 12b	13a		X
ts. Is the organization filing Form 990 in lieu of Form received or accrued during the year isurance issuers. Alth plans in more than one state? Ition the organization must report on Schedule O. required to maintain by the states in which the	11b 1041? 12b			
ts. Is the organization filing Form 990 in lieu of Form received or accrued during the year isurance issuers. Alth plans in more than one state? Ition the organization must report on Schedule O. required to maintain by the states in which the	11b 11041? 12b			
ts. Is the organization filing Form 990 in lieu of Form received or accrued during the year surance issuers. Alth plans in more than one state? It ion the organization must report on Schedule O.	11b			
ts. Is the organization filing Form 990 in lieu of Forn received or accrued during the year surance issuers. Surance in more than one state?	11b		,	
ts. Is the organization filing Form 990 in lieu of Forn received or accrued during the year surance issuers.	11b			
ts. Is the organization filing Form 990 in lieu of Forn received or accrued during the year surance issuers.	11b	12a		ļ
ts. Is the organization filing Form 990 in lieu of Forn	11b	12a		1
	11b	12a	ļ	
Survivo das of paid to office against			1	<u> </u>
contro data of paid to other aboutour against	11a			
ounts due or paid to other sources against	11a			
		1		
ine 12, for public use of club facilities	10b	1		
on Part VIII, line 12	10a]		
·	4			
or, donor advisor, or related person?		9Ь		
ns under section 4966?		9a		<u> </u>
dvised funds.			1	
ponsoring organization, have excess business holdings at		8		
funds and section 509(a)(3) supporting organizations. C				" "
, boats, airplanes, or other vehicles, did the organiz		7h		
ified intellectual property, did the organization file F		7g		
ms, directly or indirectly, on a personal benefit cont		7f		X
r indirectly, to pay premiums on a personal benefit of		7e		X
during the year	7d			
dispesse of taligible personal property for which it w		7c		Х
dispose of tangible personal property for which it w	as required			
he value of the goods or services provided?	resource to the payor?	7b		<u> </u>
made partly as a contribution and partly for goods and se	rvices provided to the payor?	7a		Х
tributions under section 170(c).		- 55		
olicitation an express statement that such contribut	dona or gitta	6ь		
olicitation an express statement that such contribut	tions or aifts			<u> </u>
That are normally greater than \$100,000, and did to	10 organization solicit	6a		X
that are normally greater than \$100,000, and did the	ne organization solicit			
Form 8886-T?		5c		
it was or is a party to a prohibited tax shelter transa	iction?	5b		X
helter transaction at any time during the tax year?		5a	1	X
D F 90-22.1, Report of Foreign Bank and Financial	Accounts.			
eank account, securities account, or other financial		4a		X
nization have an interest in, or a signature or other	authority over. a			
'No," provide an explanation in Schedule O		3b	X	
es income of \$1,000 or more during the year?	"	За	x	
250, you may be required to e-file (see instructions		- *** 		
ization file all required federal employment tax retur		2b	х	
W·3, Transmittal of Wage and Tax Statements, e year covered by this return	2a 98	ļ	1	
W.3. Transmittal of Wass and Tay Statements		1c	^	
ling rules for reportable payments to vendors and re	portable gaming	4.	х	
la. Enter -0- if not applicable	101	į		
	_ EAS		Yes	No
t	S Filings and Tax Compliance to any question in this Part V . Enter -0- if not applicable	to any question in this Part V . Enter -0- if not applicable 1a 54	to any question in this Part V . Enter -0- if not applicable 1a 54	to any question in this Part V Yes . Enter -0- if not applicable

132005 01-23-12

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI		· · · · · · · · · · · · · · · · · · ·			X
Sec	iòn A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	36			
	If there are material differences in voting rights among members of the governing body, or if the governing	ŀ				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
	Enter the number of voting members included in line 1a, above, who are independent	1b	32			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with	any other		1	
•	officer, director, trustee, or key employee?			_ 2	-	<u>X</u> _
3	Did the organization delegate control over management duties customarily performed by or under the	e direc	t supervision			1,
	of officers, directors, or trustees, or key employees to a management company or other person?			3		<u>X</u>
4	Did the organization make any significant changes to its governing documents since the prior Form 9		is filed?	4		X
5 6	Did the organization become aware during the year of a significant diversion of the organization's ass	sets?		5	X	
7a	Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or approximately the organization have members.			6	^	
, 0	more members of the governing body?	ppoint	one or	70	х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, s	tockh	oldore or	7a		
-	persons other than the governing body?	HOURI	JIU013, UI	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by th	e foliowing	- ' 9 -	,	
	The governing body?	ui Uy II	o tonoming	8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ached	at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal R	evenu	e Code.)			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such c	hapter	s, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing boo	ly befo	re filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b		X
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," d	escribe			
	in Schedule O how this was done			12c	•	X
13	Did the organization have a written whistleblower policy?			13	X	<u> </u>
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approve	-	aependent			
_	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,		45-	v	
a	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization		•	15a	X	
J	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			15b	Α.	
16a	Did the organization invest in. contribute assets to, or participate in a joint venture or similar arrange	ment :	vith a			
	taxable entity during the year?	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	mit u	16a	•	х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	ate its i	participation	100		 -
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga		•	1		
	exempt status with respect to such arrangements?			16b	·	1
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ▶ NONE					
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990	T (Sec	ion 501(c)(3)s only)	availab	le	
	for public inspection Indicate how you made these available. Check all that apply.					
	Own website Another's website X Upon request					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	onflict	of interest policy, an	d finar	ncıal	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books a		ords of the organiza	tion: 🕨	-	
	CONNECTICUT EDUCATION ASSOCIATION, - (860) 525-564		0001			
13200) T O 6	-8001		•	
01-23-	12			Form	990	(2011)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			(C Posi				(D)	(E)	(F)	
Name and Title	Average hours per		Position (do not check more that box, unless person is b					Reportable compensation	Reportable compensation	Estimated amount of	
	week	offic	officer and a direct					from	from related	other	
	(describe hours for	director				D		the organization	organizations (W-2/1099-MISC)	compensation from the	
	related	5	ustee			ensate		(W-2/1099-MISC)	(,	organization	
	organizations	al trustæ	onal tr		oloyee	00 as				and related	
	in Schedule O)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	отте			organizations	
(1) KATHLEEN FLAHERTY			=		-		_				
NEA DIRECTOR	1.00	X				ļ	<u> </u>	0.	0.	0	
(2) THOMAS NICHOLAS		ļ								_	
NEA DIRECTOR	1.00	X		_		ļ.		0.	0.	0	
(3) BRENDA KEY	1 00					1				_	
REPRESENTATIVE	1.00	X	<u> </u>	-		├		0.	0.	0	
(4) KIMBERLY PATELLA	1 00	l,		ì				0.	0.	o	
REPRESENTATIVE	1.00	X	-	 .		 		0.	0.	ļ <u>-</u>	
(5) LARA WHITE	1.00	X				ļ		0.	0.	C	
REPRESENTATIVE (6) LINDA LEW-ROCA	1.00			\vdash	\vdash	\vdash	 		0.		
(6) LINDA LEW-ROCA REPRESENTATIVE	1.00	x						0.	0.	C	
(7) FAITH SWEENEY		1-	 	 	<u> </u>						
REPRESENTATIVE	1.00	X		Ì				0.	0.) c	
(8) JON-PAUL RODEN						Ì					
REPRESENTATIVE	1.00	X						0.	0.	c	
(9) GRETA STANFORD											
REPRESENTATIVE	1.00	X			<u> </u>			0.	0.		
(10) CATHERINE DELEHANTY										_	
REPRESENTATIVE	1.00	X		1	ļ	<u> </u>	<u> </u>	0.	0.	l c	
(11) DAGNY FORRESTER	1 00	1			ĺ		ļ			١	
REPRESENTATIVE	1.00	X	ļ	-	├	┼	<u> </u>	0.	0.	C	
(12) KEVIN HADDAD	1 00	,									
REPRESENTATIVE	1.00	X	-	╁	-	┼	├	0.	0.	C	
(13) JOHN HORRIGAN	1 00	V						0.	0.	c	
REPRESENTATIVE	1.00	X	┼	\vdash	\vdash	+-	1		0.		
(14) VINCENZA MAZZONE-MCNULTY	1.00	v						0.	0.		
REPRESENTATIVE	1.00	<u>^</u>	╁╾	\vdash		+	 				
(15) ALBERT ROBINSON	1.00	X						0.	0.	(
REPRESENTATIVE (16) STEPHANIE WANZER	1.00	1	+	+-	\vdash	+	+	 	-	 	
REPRESENTATIVE	1.00	X						0.	0.		
(17) JILL WELKER-SMITH		+==			1						
REPRESENTATIVE	1.00	X						0.	0.		
122007 01-23-12				_	•		_			Form 990 (20	

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Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd F	ligh	est	Compensated Employ	ees (continued)		
` (A)	(B)	(C)						(D)	(E)	(F	7)
Name and title	Average	(do		Pos		than	one	Reportable	Reportable	Estim	ated
·	hours per week	box	, unle	ss pe	rson	s bot	h an	compensation	compensation	amou	
	(describe	⊢.	T			1		from	from related	oth	
	hours for	trustee or director		}		-		the organization	organizations (W-2/1099-MISC)	comper	
	related	8	Sta			usate		(W-2/1099-MISC)	(** 2 1000 141100)	organi	
	organizations	arg	lal fro		8	adwo		(** = *********************************		and re	
	In Schedule	Indrwdual	Institutional frustæ	Officer	кеу етріоуее	Highest compensated employee	Former			organiz	ations
	0)	르	말	₹	₹.	물통	흔				
(18) DAVID DIPPOLINO REPRESENTATIVE	1.00	X						0.	0.		0.
(19) MARY LOMBARDO	1000		ļ								
REPRESENTATIVE	1.00	X	<u> </u>					0.	0.		0.
(20) KAREN O'CONNELL											
REPRESENTATIVE	1.00	Х	_	1	<u> </u>	<u> </u>	_	0.	0.		0.
(21) DEBORAH BUTLER	1 00	7.5									0
REPRESENTATIVE	1.00	X		-	-	├		0.	0.	<u> </u>	0.
(22) ANDREA YUKNA REPRESENTATIVE	1.00	X						0.	0.		0.
(23) TIMOTHY ZEUSCHNER	1.00	1		ļ —				•			
REPRESENTATIVE	1.00	x						0.	0.		0.
(24) JENNIFER DIETTER											
REPRESENTATIVE	1.00	X	1	_	-	-	_	0.	0.		0.
(25) DAYL CHAPMAN	1 00	v						0.			0
REPRESENTATIVE	1.00	Λ.	┼-	-	┼	├	\vdash	1	0.		0.
(26) ROBIN DUFFIELD REPRESENTATIVE	1.00	X						0.	0.		0.
1b Sub-total		1			<u> </u>	┢	1	0.	0.		0.
c Total from continuation sheets to Part V	II, Section A					>		2,389,934.			36,346.
d Total (add lines 1b and 1c)						<u> </u>		2,389,934.	·	1,1	36,346.
2 Total number of individuals (including but r	not limited to th	nose	e list	ed a	bov	e) w	ho r	eceived more than \$100	0,000 of reportable		2.6
compensation from the organization									 		36 es No
3 Did the organization list any former officer	director or tr	uete	L	ov 0	mol	2000	. or	highest compensated a	amployee on		es 110
line 1a? If "Yes," complete Schedule J for s			, K	cy C	трк	Jycc	, 01	mgnest compensated e	imployee on	3 3	x
4 For any individual listed on line 1a, is the s			omp	ens	atio	n an	d ot	her compensation from	the organization		1 1777
and related organizations greater than \$15	0,000? If "Yes	," cc	отр	lete	Sch	edu	e J	for such individual		4	X
5 Did any person listed on line 1a receive or							relat	ted organization or indiv	idual for services		
rendered to the organization? If "Yes," con	nplete Schedu	le J	for s	uch	per	son		······································		5	<u> </u>
Section B. Independent Contractors 1 Complete this table for your five highest co	mpopostod in	don	ond	ont i	oon!	root	ore :	that received more than	\$100,000 of compon	antion from	
 Complete this table for your five highest co the organization. Report compensation for 										Sation no	111
(A)								(B)		(C)	
Name and business	address	N	ON	E				Description of	services	Compens	ation
											<u> </u>
						-					
2 Total number of independent contractors	(including but i	not l	lmite	ed to	o the	ose l	iste	d above) who received i	nore than		······································
\$100,000 of compensation from the organ	ization >					0					
SEE PART VII, SECTIO	N A CON	ΤĪ	NŪ	ĀΤ	ΙO	N	SH	EETS		Form 99	90 (2011)

Part VII Section A. Officers, Directors, T	(B)			(((D)	(E)	(F)
Name and title	Average hours	Position (check all that apply)					ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) KEVIN EGAN	1.00	х						0.	0.	0
REPRESENTATIVE	1.00	^	_	-		-		0.	<u> </u>	0
(28) TANYA KORES	1.00	Х						0.	0.	^
REPRESENTATIVE	1.00	^		-	-		<u> </u>	0.	<u> </u>	0
(29) MARIA MARCARELLI	1 00	v	ļ				ļ		_	_
REPRESENTATIVE	1.00	X	├		-	<u> </u>	-	0.	0.	0
(30) DIANE MARINARO	1 00	١,,				ļ				
REPRESENTATIVE	1.00	X		<u> </u>		 	ļ	0.	0.	0
(31) KATHLEEN PYNE	1 1 00				Ì					
REPRESENTATIVE	1.00	X				ļ.,	ļ.,	0.	0.	0
(32) MICHAEL FREEMAN	1 00	l								
REPRESENTATIVE	1.00	X	ļ	<u> </u>	_	ļ.,	_	0.	0.	0
(33) BETH HORLER	1 00		1							
REPRESENTATIVE	1.00	Х	ļ					0.	0.	0
(34) ROBERT SLADJA	1 00	l								
REPRESENTATIVE	1.00	X	<u> </u>		<u> </u>	_	_	0.	0.	0
(35) SHERRY HINCHEY										
REPRESENTATIVE	1.00	X		ļ		1	╄	0.	0.	0
(36) MEGAN FUNARO										
REPRESENTATIVE	1.00	X		_	<u> </u>	<u> </u>	_	0.	0.	0
(37) KATIE JAMBARD	1					1				
REPRESENTATIVE	1.00	X	ļ	<u> </u>	<u> </u>		↓_	0.	0.	0
(38) DEBORAH CRAWFORD				İ						
REPRESENTATIVE	1.00	X	ļ	<u> </u>	<u> </u>	ļ	 	0.	0.	0
(39) GLORIA BROWN										
REPRESENTATIVE	1.00	X				\perp		0.	0.	0
(40) WALTER DOMEIKA										}
REPRESENTATIVE	1.00	X	<u> </u>	_			<u> </u>	0.	0.	0
(41) KAREN MARTIN				ŀ			1		_	
REPRESENTATIVE	1.00	X	<u> </u>	ļ	<u> </u>	_	_	0.	0.	0
(42) MARK JANICK									_	
REPRESENTATIVE	1.00	X		<u> </u>		Ь.	_	0.	0.	0
(43) ROBERT BROWN								_		
REPRESENTATIVE	1.00	X	<u> </u>	ļ		<u> </u>	_	0.	0.	0
(44) TARA FLAHERTY								_	_	
REPRESENTATIVE	1.00	X	_	<u> </u>	<u> </u>	4_	_	0.	0.	0
(45) ROBERT WYLLIE			1					_	_	
REPRESENTATIVE	1.00	X	_	↓_	1	-	1	0.	0.	0
(46) PETER SILVA										_
REPRESENTATIVE	1.00	X	<u> </u>	1	1			0.	0.	. 0

Form 990 (2011) CONNECT I Part VII Section A. Officers, Directors, To	rustees, Key Er	nplo	oyee	s, ar	nd H	ligh	est	Compensated Employ	ees (continued)	5277
` (A)	(B)		_	(C				(D)	(E)	(F)
Name and title	Average			Posi	tion			Reportable	Reportable	Estimated
•	hours	(c	heck	all t	hat	apply)		compensation	compensation	amount of
	per					•		from	from related	other
	week	<u>ā</u>				ploye		the organization	organizations	compensation
		gua				шара		(W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
		ag G	ustee			ensate		(1121000 111100)		and related
		E E	al 4		ioyee	comp				organizations
		Individual frustee or director	Institutional trustee	Officer	Кеу етріоуее	Highest compensated employee	Former			
47.	 	Ĕ	<u>=</u>	5	S.	Ŧ	<u></u>			
47) MAUREEN HONAN REPRESENTATIVE	1.00	X						0.	0.	C
(48) SUSAN FERLAND	1.00	A		Н			 	0.	0.	
REPRESENTATIVE	1.00	X						0.	0.	C
(49) GRETCHEN NOONAN	1.00	<u> </u>	 			\vdash	\vdash	0.		
REPRESENTATIVE	1.00	Х						o.	0.	(
(50) MICHAEL BREEN	1	 ``	t	\Box		 	_		0.	
REPRESENTATIVE	1.00	Х				ļ		0.	0.	(
(51) MICHELLE TINE		1 -	Ì				<u> </u>			
REPRESENTATIVE	1.00	X						0.	0.	(
(52) PHIL APRUZZESE		T	†				ļ —	1-		
PRESIDENT	40.00	X		X			1	95,674.	75,988.	19,86
(53) SHEILA COHEN			T-						·	
VICE PRESIDENT	40.00	X	l	X				67,236.	84,438.	11,623
(54) CHERYL PREVOST			Ī	Ι						
SECRETARY	40.00	X		X				11,760.	22,239.	(
(55) JEFFREY LEAKE				!				1		
PREASURER	40.00	X		X			ļ	11,760.	31,330.	(
(56) MARY LOFTUS LEVINE	1						1		_	
EXECUTIVE DIRECTOR	40.00	ļ	ļ	X		ļ	<u> </u>	180,331.	0.	84,85
(57) GLENN SILVA	40.00							154 660		- 4 - 5
DIRECTOR OF ADMINISTRATION	40.00	-	-	Х	-	<u> </u>	ļ	154,660.	0.	54,72
(58) JANET STRECKFUS	40.00			,,			ļ	122 422		77 00
DIRECTOR OF FINANCE	40.00	╁	↓_	X			┞	132,433.	0.	77,28
(59) KATHLEEN FREGA	40.00				,,		İ	161 505		70 75
DIRECTOR OF COMMUNICATIONS	40.00	\vdash	+		Х	├	-	161,595.	0.	79,75
(60) RONALD CORDILICO	40.00				х			107 573	0.	74 76
DIRECTOR OF LEGAL SERVICES	40.00	╁	╁		^	┢	├	187,573.	0.	74,76
(61) CHRISTOPHER HANKINS	40.00				Х			168,590.	0.	01 65
DIRECTOR OF LEGAL SERVICES	40.00	┼─	-	\vdash	^	-	\vdash	100,390.	· · · · · ·	81,65
(62) SUE FULLETON DIRECTOR OF AFFILIATE & ME	40.00				X			167,931.	0.	69,41
(63) JOANNE GAY	40.00	╁	+			\vdash	\vdash	1017551.		09,41
ASSISTANT DIRECTOR AFFILIC	40.00	İ	İ		Х	İ	•	152,905.	0.	65,32
(64) VINCENT LOFFREDO	10.00	+	+	+	 ^* -	 	\vdash	132/303.	J.	00,02
DIRECTOR OF GOVERNMENT RELATIONS	40.00				X			166,610.	0.	79,31
(65) JAMES MCAULEY	+	1	+					135,010.	J.	, , , , , ,
UNISERV REP	40.00					X		143,175.	0.	72,93
(66) JOAN HUGHES	1 2 2 3 0	1	+-					1,		. 2,75
UNISERV REP	40.00	1	1		1	х	1	143,175.	0.	72,93

Total to Part VII, Section A, line 1c

Pai	<u>ቲ V</u>	Ш	Statement of Rever	nue					
	•					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1	а	Federated campaigns	1a					
E O		b	Membership dues	16					
Am Am		С	Fundraising events	1c					
ള		d	Related organizations	1d					
Š.E		е	Government grants (contribut	ions) 1e					
할입		f	All other contributions, gifts, gran	ts, and					
를			similar amounts not included abor	ve 1f					
받		9	Noncash contributions included in lines	1a-1f \$					
<u>ರ ೯</u>		h	Total. Add lines 1a-1f		>				
					Business Code				
မွ	2	а	MEMBERSHIP DUES	3	900099	17,890,180.	17,890,180.		
ه څ		b	NEA SUPPORT AND	REIMBU	900099	1100846.	1100846.		
S S		С	SPECIAL SERVICE	S	900099	134,641.	134,641.		
eve eve		ď	ADVERTISING	_ 	541800	12,350.		12,350.	
Program Service Revenue		е						-	
٩		f	All other program service reve	enue					
		9	Total. Add lines 2a-2f		>	19,138,017.			
	3		Investment income (including	dividends, intere	est, and				
			other similar amounts)		>	375,213.			375,213.
	4		Income from investment of ta	x-exempt bond p	proceeds				
	5		Royalties			120,686.		120,686.	
				(i) Real	(II) Personal				•
	6	а	Gross rents	2,396,869.			1		
l		b	Less: rental expenses	2,308,078.					
		С	Rental income or (loss)	88,791.					
		d	Net rental income or (loss)		>	88,791.			88,791.
	7	а	Gross amount from sales of	(i) Securities	(II) Other				
			assets other than inventory	5,098,786					
		b	Less: cost or other basis						
			and sales expenses	5,178,176.	15,295.				
1		С	Gain or (loss)	-79390.	-15295.				
		d	Net gain or (loss)		>	-94,685.			-94,685.
	8	а	Gross income from fundraisin	g events (not					
_ E			including \$	of					
ě			contributions reported on line	1c). See					
<u> </u>			Part IV, line 18	а					
Other Revenue		b	Less: direct expenses	b					
		С	Net income or (loss) from fund	draising events	>				
	9	a	Gross income from gaming as	ctivities See					
			Part IV, line 19	а		<u> </u>			
		b	Less: direct expenses	b					
		С	Net income or (loss) from gan	ning activities					
	10	а	Gross sales of inventory, less	returns					
			and allowances	a					
		b	Less: cost of goods sold	b]			
		Ç	Net income or (loss) from sale	es of inventory	<u> </u>				
			Miscellaneous Revenu	ıe	Business Code				
	11	а							
		b							
		С							
		d	All other revenue						
		е	Total. Add lines 11a-11d		•			,	
	12		Total revenue. See instructions		<u> </u>	19,628,022	19,125,667.	133,036.	
13200 01-23)9 -12								Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

comp	elete columns (B), (C), and (D).	· · · · · · · · · · · · · · · · · · ·			
	Check if Schedule O contains a respon			(0)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundralsing expenses
1	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21	300,784.			***
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,936,455.			
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	6,139,513.			
7	Other salaries and wages		•		
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)	2,324,227.			
9	Other employee benefits	2,105,543.			
10	Payroll taxes	578,880.			
11	Fees for services (non-employees):				
а	Management	9,247.			
ь	Legal	183,226.			
С	Accounting	39,000.			
d	Lobbying				
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other	254,219.			
12	Advertising and promotion	1,319,113.			
13	Office expenses	524,373.			
14	Information technology	365,624.	,		
15	Royalties				
16	Occupancy	773,971.			
17	Travel	274,164.			
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	826,549.			
20	Interest	15,196.			
21	Payments to affiliates	32,125.			
22	Depreciation, depletion, and amortization	183,589.			
23	Insurance	7,875.			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0) PENSION RELATED CHANGES	9,998,901.			
a	OTHER BENEFITS RELATED	3,347,017.			
Ь	OTHER DEMERITS KETHIED	3,341,UI1.		-	
C	·				
d	All sales and a second			-	
	•	21 520 501	<u> </u>		
25	Total functional expenses. Add lines 1 through 24e	31,539,591.	· · · · · · · · · · · · · · · · · · ·		
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation				
	Check here If following SOP 98-2 (ASC 958-720)				5 000 (0044)

Form 990 (2011)
Part X Balance Sheet

		Balance Sheet .		(A) Beginning of year		(B) End of year
•	1	Cash · non·interest-bearing			1	
	2	Savings and temporary cash investments	Γ	4,799,626.	2	6,681,538.
	3	Pledges and grants receivable, net			3	· · · · · · · · · · · · · · · · · · ·
	4	Accounts receivable, net		2,921,122.	4	1,606,283.
	5	Receivables from current and former officers, directors, tr	ustees, key			·····
		employees, and highest compensated employees. Comp	lete Part II			
		of Schedule L			5	
	6	Receivables from other disqualified persons (as defined u	nder section			
		4958(f)(1)), persons described in section 4958(c)(3)(B), an				
		employers and sponsoring organizations of section 501(c)(9) voluntary			
_		employees' beneficiary organizations (see instructions)			6	
Assets	7	Notes and loans receivable, net	Γ		7	
Ass	8	Inventories for sale or use			8	
7	9	Prepaid expenses and deferred charges		94,473.	9	32,599.
1	0a	Land, buildings, and equipment: cost or other				
		basis. Complete Part VI of Schedule D 10a	27,892,950.			
ļ	b	Less: accumulated depreciation 10b	13,360,918.	14,865,157.	10c	14,532,032.
1	11	Investments · publicly traded securities		10,781,080.	11	14,532,032. 10,724,895.
1	12	Investments - other securities See Part IV, line 11			12	
1	13	Investments - program-related See Part IV, line 11			13	
1	14	Intangible assets			14	
1	15	Other assets See Part IV, line 11	Ĺ		15	
1	16	Total assets. Add lines 1 through 15 (must equal line 34)		33,461,458.	16	33,577,347.
1	17	Accounts payable and accrued expenses	ļ	759,167.	17	856 , 386.
1	18	Grants payable	1		18	
1	19	Deferred revenue			19	
2	20	Tax-exempt bond liabilities	Ļ		20	
S 2	21	Escrow or custodial account liability. Complete Part IV of	Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustee	1 1			
iab		highest compensated employees, and disqualified perso	ns. Complete Part II			
-		of Schedule L			22	
2	23	Secured mortgages and notes payable to unrelated third	parties		23	
2	24	Unsecured notes and loans payable to unrelated third pa	T T		24	
2	25	Other liabilities (including federal income tax, payables to				
		parties, and other liabilities not included on lines 17-24).	Complete Part X of	10 204 220	1	24 666 506
		Schedule D	-	12,384,339.		24,666,586.
- 2	26	Total liabilities. Add lines 17 through 25	TOT .	13,143,506.	26	25,522,972.
İ		-	X and complete			
Ses		lines 27 through 29, and lines 33 and 34.		20 217 052		0 054 375
	27	Unrestricted net assets	-	20,317,952.	1 1	8,054,375.
Ba 2	28	Temporarily restricted net assets	}		28	
בַ בַּ	29	Permanently restricted net assets	. — .	······································	29	
표		Organizations that do not follow SFAS 117, check her	e ▶ 🔲 and			
Net Assets or Fund Balances	^^	complete lines 30 through 34.				
set	30	Capital stock or trust principal, or current funds	£		30	
As	31 22	Paid-in or capital surplus, or land, building, or equipment	· · · · · · · · · · · · · · · · · · ·		31	
Ne S	32	Retained earnings, endowment, accumulated income, or	omer tunas	20,317,952.	32	8,054,375.
'	33	Total hebities and not exact fined belonged	}	33,461,458.		33,577,347.
	<u> 34</u>	Total liabilities and net assets/fund balances		22/401/420	34	Form 990 (2011)

Form **990** (2011)

<u>Form</u>	990 (2011) CONNECTICUT EDUCATION ASSOCIATION, INC.	06-0666	5277	Pac	те 12
Par	Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)		628		
2	Total expenses (must equal Part IX, column (A), line 25)	2 31	1,539	7,5	91.
3	Revenue less expenses. Subtract line 2 from line 1	3 -11	L,9 <u>1</u> :	1,5	69.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4 20	31	7,9	52.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-352	2,0	08.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6 8	3,054	1,3	75.
Par	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				1
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	J .			Ì
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u>X</u>
þ	Were the organization's financial statements audited by an independent accountant?		2b	X	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.			
d	if "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued	i on a			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audıt	i l		
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	red audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990 ((2011)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2011

Spen to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

See separate instructions.

If the organization answered "Yes" to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	of orgai	J1(c)(4), (5), or (6) organizat nization	ions: Complete Part III		En	nployer identification number
	v.g		ICUT EDUCATION AS	SSOCIATION.		06-0666277
Parl	l I-A		anization is exempt under			
2 F		expenditures	ation's direct and indirect politica	il campaign activities in		*\$ <u>259,729</u> .
Pari	t I-B	Complete if the org	anization is exempt unde	er section 501(c)(3).	
1 E	nter the		incurred by the organization unde		>	\$
2 E	Enter the	amount of any excise tax	incurred by organization manage	rs under section 4955	•	\$
3 li	f the org	anization incurred a sectio	n 4955 tax, did it file Form 4720 f	or this year?		Yes No
		orrection made?				Yes No
		describe in Part IV.				N4 (-)(0)
	t I-C		janization is exempt unde			
			by the filing organization for sec			^ \$
			ization's funds contributed to oth	er organizations for se	ection 527	. ♠
	•	function activities	Addings 1 and 0. Enter have so	nd on Form 1100-DOL	•	
	i otai exe ine 17b	empt function expenditures	Add lines 1 and 2 Enter here a	id on Form 1120-FOL,		▶ €
		iling organization file Form	1120-POL for this year?		•	Yes No
		• •	nployer identification number (EII	N) of all section 527 po	litical organizations to w	
			tion listed, enter the amount paid			
			omptly and directly delivered to a			
F	oolitical	action committee (PAC). If	additional space is needed, provi	de information in Part	IV.	
		(a) Name	(b) Address	(c) EIN	(d) Amount paid fro filing organization's funds. If none, enter	contributions received and
					:	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2011

132041 01-27-1

Schedule C (Form 990 or 990-EZ) 2011 (Part II-A Complete if the org					0666277 Pag	<u>qe 2</u>
(election under sec		inpranaci scono	n oo noono, and m	24 1 01111 01 00		
A Check If the filing organizate expenses, and share	tion belongs to an af e of excess lobbying	filiated group (and list in expenditures). and "limited control" pro		group member's nar	ne, address, EIN,	
Limit	s on Lobbying Exp			(a) Filing organization's totals	(b) Affiliated gro totals	oup
1a Total lobbying expenditures to influ	ience public opinion	(grass roots lobbying)				
b Total lobbying expenditures to influ	ience a legislative bo	ody (direct lobbying)				
c Total lobbying expenditures (add li	nes 1a and 1b)					
d Other exempt purpose expenditure						
e Total exempt purpose expenditure	s (add lines 1c and 1	d)			<u></u>	
f Lobbying nontaxable amount. Ente						
If the amount on line 1e, column (a) o	r (b) is: The lo	bbying nontaxable am	ount is:			
Not over \$500,000		f the amount on line 1e				
Over \$500,000 but not over \$1,000		000 plus 15% of the exc	·			
Over \$1,000,000 but not over \$1,5		000 plus 10% of the exc				
Over \$1,500,000 but not over \$17,		000 plus 5% of the exce	ess over \$1,500,000.			
Over \$17,000,000	\$1,000),000.				
- Creeresta nestavable amount (on	tor 25% of line 1f					
g Grassroots nontaxable amount (enh Subtract line 1g from line 1a. If zer	•					
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than ze	•	or line 11 did the organiz	ration file Form 4720		 	
reporting section 4911 tax for this		, mio in, dia tito organiz	action mo i omi ii zo		Yes	No
	4-Year A	veraging Period Under		1 A 11		
	lumns below. See t	section 501(h) elections for line	es 2a through 2f on pa			
	Lobbying Exp	enditures During 4-Ye	ar Averaging Period			
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total	
2a Lobbying nontaxable amount						
b Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots celling amount			†			
(150% of line 2d, column (e))			<u> </u>			
		ļ	1			

Schedule C (Form 990 or 990-EZ) 2011

Schedule C (Form 990 or 990-EZ) 2011 CONNECTICUT EDUCATION ASSOCIATION, INC. 06-0666277 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

(election under section 501(h)).

or each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a	1)	(b)		
the lobbying activity.	Yes	No	Amo	unt	
During the year, did the filing organization attempt to influence foreign, national, state or	1				
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?	\ <u></u>				
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislative body?					
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i Other activities?					
j Total. Add lines 1c through 1i					
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		(2)			
Part III-A Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6).	tion 501(c)	(5), or se	ection		
	··· · · · · · · · · · · · · · · · · ·		Yes	N	
			 		
1 Were substantially all (90% or more) dues received nondeductible by members?		1	X	!	
		1 2	Х	7	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), sec 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered		2 3 (5), or se	ection		
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), sec 		2 3 (5), or se	ection	e 3,	
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132043 01-27-12

SCHEDULE D

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

CONNECTICIT EDUCATION ASSOCIATION

Employer identification number

Pai		d Funds or Other Similar Fund	
	organization answered "Yes" to Form 990, Part IV, line		(I.) Francisco (I.)
_		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in		
	are the organization's property, subject to the organization's	-	Yes No
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	
Pa	impermissible private benefit? II Conservation Easements. Complete if the organization.	panization answered "Ves" to Form 990	Part IV line 7
1	Purpose(s) of conservation easements held by the organization		Fait IV, line 7.
•	Preservation of land for public use (e.g., recreation or e		istorically important land area
	Protection of natural habitat	· —	rtified historic structure
	Preservation of open space	reservation or a cer	tined historic structure
2	Complete lines 2a through 2d if the organization held a quality	fied conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.	ned defined validit definition in the form	Tota conscivation easement on the last
	ady of the tax your		· Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ructure included in (a)	2c
d	Number of conservation easements included in (c) acquired	* *	ture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	ne organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea	sement is located >	
5	Does the organization have a written policy regarding the pe	riodic monitoring, inspection, handling of	<u> </u>
	violations, and enforcement of the conservation easements	t holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	· ·	
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements durin	g the year ► \$
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 17	
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIV, describe how the organization reports conservat		
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describe	s the organization's accounting for
n.	conservation easements	AArt Historical Transcript	Odla - Circila - A 4
Pa	Organizations Maintaining Collections of Complete if the organization answered "Yes" to Form		other Similar Assets.
ıa	If the organization elected, as permitted under SFAS 116 (As	•	•
	historical treasures, or other similar assets held for public ex the text of the footnote to its financial statements that descr		ance of public service, provide, in Part XIV,
b	If the organization elected, as permitted under SFAS 116 (AS		nt and halance shoot works of out historical
	treasures, or other similar assets held for public exhibition, e		·
	relating to these items:	decation, or research in fortherance of p	ublic service, provide the following afficultis
	(i) Revenues included in Form 990, Part VIII, line 1		> ¢
	(ii) Assets included in Form 990, Part X		► \$ ► \$
2	If the organization received or held works of art, historical tre	easures, or other similar assets for finance	
-	the following amounts required to be reported under SFAS 1		a gang provide
а	Revenues included in Form 990, Part VIII, line 1	,,	▶ \$
b	Assets included in Form 990, Part X		► \$ ► \$
_	···· • • · · · · · ·		· · · · · · · · · · · · · · · · · · ·

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

Sched	dule D (Form 990) 2011 CONNECT	ICUT EDUCA	TION ASS	OCIATION	, INC		06-0	666277	Page 2
Par	t III Organizations Maintaining C	ollections of Ar	t, Historical	Treasures,	or Othe	r Simila	ar Ass	ets (contin	nued)
3	Using the organization's acquisition, accessi	on, and other record	s, check any of	the following the	at are a si	gnificant	use of its	s collection	items
	(check all that apply)								
а	Public exhibition	d	Loan or	exchange progr	ams				
b	Scholarly research	е	Other_						
C	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they furth	er the organizat	ion's exer	npt purp	ose in Pa	art XIV.	
5	During the year, did the organization solicit o	r receive donations o	of art, historical	treasures, or oth	ner sımılar	assets			
	to be sold to raise funds rather than to be ma							Yes	No_
Par	LIV Escrow and Custodial Arran		ete if the organiz	ation answered	"Yes" to	Form 990), Part IV	, line 9, or	
	reported an amount on Form 990, Par								
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for contribu	itions or other a	ssets not	ıncluded	_		
	on Form 990, Part X?						L	Yes	└─ No
ь	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:						
								Amount	
C	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					_1e			
f	Ending balance					1f	<u> </u>		
	Did the organization include an amount on Fe		21?				L	Yes	L No
	If "Yes," explain the arrangement in Part XIV.								
Par	t V Endowment Funds. Complete						 -		
		(a) Current year	(b) Prior yea			(d) Three			years back
1a	Beginning of year balance	10,781,080.	10,231,9		8,012.		556 _, 863		
b	Contributions			<u> </u>	0,000.		000,000	_ ;	
	Net investment earnings, gains, and losses	-56,185.	1,549,1	31. 92	26,100.	-1,	748,851	L .	************
	Grants or scholarships								
е	Other expenditures for facilities								
	and programs		1,000,0	1,90	02,163.		500,000).	
	Administrative expenses								··
-	End of year balance	10,724,895.	10,781,0		31,949.	10,	208,012	2.	
	Provide the estimated percentage of the cur			nn (a)) held as:					
	Board designated or quasi-endowment	100.00	_%						
	Permanent endowment ▶	%							
C	Temporarily restricted endowment	%							
_	The percentages in lines 2a, 2b, and 2c should be a sh								
За	Are there endowment funds not in the posse	ession of the organiza	ation that are he	eld and administ	ered for ti	ne organi	zation	Г	· · · · ·
	by:							6 (1)	Yes No
	(i) unrelated organizations							3a(i)	$\frac{X}{X}$
	(ii) related organizations		- 0 - b - d d - D 0					3a(ii)	<u> </u>
	If "Yes" to 3a(ii), are the related organizations							3b	!
4 D2:	Describe in Part XIV the intended uses of the tVI Land, Buildings, and Equipm							 	
T CAI				Cost or other	(2) (4)			(d) Dool	le vede e
	Description of property	(a) Cost or o		asis (other)	1	ccumulat preciation		(d) Bool	k value
	Lond	Sasis (III vesti		430,276			`	121	0,276.
	Land		26	226,424		348,6	15		7,809.
b	Buildings	-	20,	220,727	127	240,0	1.7.	13,01	1,003.
ر م	Leasehold improvements		 1	236,250.	1 1	012,3	03	22.	3,947.
d	Equipment Other			200,200	+/	,5	+		2/24/0
	. Add lines 1a through 1e. (Column (d) must e	oual Form 990 Part	X column (P)	ine 10(c))	1.			14.53	2,032.
ividi	. Mas intes in through responding of those e	ggar om 330, rait	25, COIGITHT (B), 1	10(0)		_	Schodu		990) 2011
								(1 111	, 2011

	t XI Reconciliation of Change in Net Assets from Form 990 to Audited Finance			0666277 Page 4
			ment	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1		19,628,022.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2		31,539,591.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		-11,911,569.
4	Net unrealized gains (losses) on investments	4		-352,008.
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV.)	8		
9	Total adjustments (net). Add lines 4 through 8	9		-352,008.
10 Par	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 † XII Reconciliation of Revenue per Audited Financial Statements With Rever	10 nue per F		-12,263,577.
1	Total revenue, gains, and other support per audited financial statements		1	21,584,092
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а		2,008.	.	
b	Donated services and use of facilities 2b		7 }	
С	Recoveries of prior year grants 2c	-	1 1	
d		8,078.		
е	Add lines 2a through 2d		2e	1,956,070
3	Subtract line 2e from line 1		3	1,956,070
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	•	1. 5	
а	Investment expenses not included on Form 990, Part VIII, line 7b		1 1	
b	Other (Describe in Part XIV.)	.	7	
c	Add lines 4a and 4b		4c	0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	19,628,022
Pa	t XIII Reconciliation of Expenses per Audited Financial Statements With Expe	enses pei	Retu	
1	Total expenses and losses per audited financial statements	· · · · · ·	1	33,847,669
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities 2a			
b	Prior year adjustments 2b		7	
c			7	
d		8,078		
			2e	2,308,078
3	Subtract line 2e from line 1		3	31,539,591
4	Amounts included on Form 990, Part IX, line 25, but not on line 1.			
а	Investment expenses not included on Form 990, Part VIII, line 7b			
	Other (Describe in Part XIV)		٦ ١	
	Add lines 4a and 4b		4c	0
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	31,539,591
	rt XIV Supplemental Information			
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part III, l	art IV, lines	1b and	2b; Part V, line 4; Part
	e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to pro			I information.
PAI	RT X, LINE 2: THE ASSOCIATION HAS IMPLEMENTED THE AC	COUNT	ING	
CII.	IDANCE FOR UNCERTAINTY IN INCOME TAXES USING CERTAIN	י מסטעי	TCTO	NC OF ACC
<u>G</u> 0.	IDANCE FOR UNCERTAINTY IN INCOME TAKES USING CERTAIN	FROV.	1310	NO OF ASC
740	O, INCOME TAXES. USING THIS GUIDANCE, TAX POSITIONS	INITI	ALLY	NEED TO BE
REC	COGNIZED IN THE FINANCIAL STATEMENTS WHEN IT IS MORE	-LIKE	LY-T	HAN-NOT
TH	AT THE POSITION WILL BE SUSTAINED UPON EXAMINATION E	BY THE	TAX	
AU	THORITIES. AS OF JUNE 30, 2012 AND 2011, THE ASSOCIA	ATION I	HAS	NO
UNG	CERTAIN TAX POSITIONS THAT QUALIFY FOR EITHER RECOGN	ITION	OR	DISCLOSURE
IN	THE FINANCIAL STATEMENTS AND BELIEVES THAT IT HAS A	APPROP	RIAT	E SUPPORT
13205	4		Sched	dule D (Form 990) 201
13205 01-23	-12			

Schedule D (Form 990) 2011 CONNECTICUT EDUCATION ASSOCIATION, INC. 06-0666277 Page 5 Part XIV Supplemental Information (continued)
FOR INCOME TAX POSITIONS TAKEN IN ITS TAX RETURNS. CURRENTLY, THE
ASSOCIATIONS FEDERAL INFORMATIONAL RETURNS FOR FISCAL YEARS 2008-2010
REMAIN OPEN TO INSPECTION BY THE IRS.
Additive of the Thornest and Th
PART XII, LINE 2D - OTHER ADJUSTMENTS:
RENTAL EXPENSE 2,308,078.
PART XIII, LINE 2D - OTHER ADJUSTMENTS:
RENTAL EXPENSES 2,308,078.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

2011	Open to Public
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Employer identification number 06-0666277		[X Yes No		: IV, line 21, for any	(h) Purpose of grant or assistance	TO DEFRAY ADMINISTRATIVE	TO DEFRAY ADMINISTRATIVE	TO DEFRAY ADMINISTRATIVE COSTS	TO DEFRAY ADMINISTRATIVE COSTS	TO DEFRAY ADMINISTRATIVE COSTS	TO DEFRAY ADMINISTRATIVE COSTS		Schedule I (Form 990) (2011)
		the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection			es" to Form 990, Part	(g) Description of non-cash assistance								
		y for the grants or ass			anization answered "\	(f) Method of valuation (book, FMV, appraisal, other)								
•		grantees' eligibility		States.	omplete if the orga	(e) Amount of non-cash assistance	0	6		0	0.0	0.		
TION, INC		or assistance, the	:	funds in the United	United States. C	(d) Amount of cash grant	800		5 000	7,000.	7,000	.000,2	listed in the line 1 table	
ION ASSOCIATION,			,	oring the use of grant	Organizations in the	(c) IRC section if applicable							ganizations listed in th	ons for Form 990.
UT EDUCAT	nd Assistance	o substantiate the	tance?	cedures for mont	Governments and	(b) EIN	06-0866571		23-7107191	06-1251851	06-6082479	23-7412518	nd government org	see the Instructi
Name of the organization CONNECTICUT EDUCATION	Part 1 General Information on Grants and Assistance	1 Does the organization maintain records to substantiate the amount of		힗	Part # Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	1 (a) Name and address of organization or government	CEA/BRIDGEPORT EDUCATION ASSOCIATION - 3543 MAIN STREET -	ARTFC	CONNECTICUT EDUCATION ASSOCIATION IN EAST HADDAM - PO BOX 191 -	CEA/ENFIELD TEACHERS ASSOCIATION 546A ENFIELD STREET ENFIELD CT 06082	CEA FAIRFIELD EDUCATION ASSOCIATION - P.O. BOX 2 - FAIRFIELD CT 06824	CONNECTICUT EDUCATION ASSOCIATION IN GROTON - PO BOX 1041 - GROTON, CT 06340		S Enter total number of other organizations listed in the line 1 table LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Page 1

	ntinuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	Part II C
	1040	Dame 31
06-06662	orm 990) CONNECTICUT EDUCATION ASSOCIATION, INC.	Schedule L

(b) EIN (c) IRC se organization or government	(p) EIN	(c) IRC section (d) / if applicable ca	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CEA/MANCHESTER EDUCATION ASSOCIATION - 483 WEST MIDDLE TPRE - MANCHESTER, CT 06040	23-7107210		7,000.	.0			TO DEFRAY ADMINISTRATIVE COSTS
CONNECTICUT EDUCATION ASSOCIATION IN MILFORD - 56 BROAD STREET - MILFORD, CT 06460	23-7106726		12,000.	0			TO DEFRAY ADMINISTRATIVE COSTS
CONNECTICUT EDUCATION ASSOCIATION IN NEW MILFORD - 52 MEADOWOOD DRIVE - NEW MILFORD, CT 06776	23-7106736		5,000.	o			TO DEFRAY ADMINISTRATIVE COSTS
CONNECTICUT EDUCATION ASSOCIATION IN ORANGE - 500 PECK LANE - ORANGE, CT 06477	23-7127990		5,000.	0			TO DEFRAY ADMINISTRATIVE
CONNECTICUT EDUCATION ASSOCIATION IN REGION 15 (POMPERAUG) - 39 KINSEY ROAD - NEW HARTFORD, CT 06057	23-7106746		7,500.	0			TO DEFRAY ADMINISTRATIVE COSTS
CEA/STAMFORD EDUCATION ASSOCIATION 25 CRESCENT ST STAMFORD, CT 6906	06-0712064		25,000.	0			TO DEFRAY ADMINISTRATIVE COSTS
CONNECTICUT EDUCATION ASSOCIATION - TRUMBULL - 799 SILVER LANE - TRUMBULL, CT 06611	06-1299952		7,000.	0,			TO DEFRAY ADMINISTRATIVE COSTS
CEA/WALLINGFORD EDUCATION ASSOCIATION - 45 PUTTER DRIVE - WALLINGFORD, CT 06492	23-7106769		9,000	.0			TO DEFRAY ADMINISTRATIVE COSTS
WATERBURY TEACHERS ASSOCIATION 26 LAKESIDE BLVD EAST WATERBURY, CT 6708	06-1071127		26,000.	0			TO DEFRAY ADMINISTRATIVE COSTS Schedule I (Form 990)

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Page 1

Schedule I (Form 990) CONNECTICUT' EDUCATION ASSOCIATION, INC.

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.) CONNECTICUT EDUCATION ASSOCIATION, INC.

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule (Form 990), Part III.	Assistance to Go	vernments and Organ	lizations in the Ur	nted States (Sche	dule I (romi ssu), rar	(11.)	
(a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CEA/WEST HARTFORD EDUCATION ASSOCIATION - 10 CROSSROADS PLAZA - WEST HARTFORD CT 6117	06-0764610		15 000	0			IO DEFRAY ADMINISTRATIVE COSTS
1 2 2	05-0881866		7,000,	0			TO DEFRAY ADMINISTRATIVE COSTS
CEA DANBURY 87A SAND PIT ROAD DANBURY CT 06810	23-7107187		7,000.	o			TO DEFRAY ADMINISTRATIVE COSTS
1 # 5	06-0867892		12,000.	0,			TO DEFRAY ADMINISTRATIVE COSTS
EN EI THORI	23-7107199		7,000.	0.			TO DEFRAY ADMINISTRATIVE COSTS
1 2 2 2	06-0834117		5 000.	o			to defray administrative costs
	22-2653502		5,000.	0.			TO DEFRAY ADMINISTRATIVE COSTS
WORKING FAMILIES ORGANIZATION, INC 2 NEVINS ST BROOKLYN, NY 11217	20-4994004		16,800.	0.			TO DEFRAY ADMINISTRATIVE COSTS
.9							
							Schedule I (Form 990)

Schedule I (Form 990) (2011) (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Schedule I (Form 990) (2011) CONNECTICUT EDUCATION ASSOCIATION, INC.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed. Part IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance 132102 01-27-12

Page 2

06-0666277

CONNECTICUT EDUCATION ASSOCIATION, INC.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

2011

Open to Public Inspection

Name of the organization

Department of the Treasury

CONNECTICUT EDUCATION ASSOCIATION, INC.

Employer identification number 06-0666277

Pa	rt I Questions Regarding Compensation		-	
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
2				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director. Explain in Part III. X Compensation committee X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	<u> </u>	X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		j
	Any related organization?	5b		\vdash
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		
ь	Any related organization?	6b		
	If "Yes" to line 6a or 6b, describe in Part III.			1
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments		ļ	
	not described in lines 5 and 6? If "Yes," describe in Part III	7		L
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			1
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	<u> </u>	1
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	1		
_	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2011

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (ii) and from related organizations, described in the instructions, on row (iii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	ļ	(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(D)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	netirement and other deferred compensation	benefits	(B)(0-(D)	reported as deferred in prior Form 990
	(83,914.	0	11,760.	19,863.	0	115,537.	0
1 PHIL, APRUZZESE	<u> </u>	886	0	0	0	0	.886,27	0
	9	55,476.	0	11,760.	11,623.	0	8	• 0
SHEILA COHEN			0	0	0	0	-	0
	9		0	0	61,172.	23,684.	265,187.	0
3 MARY LOFTUS LEVINE	: @	0	0	0	0	0		0
	9	154,660.	0	0	54,180.	544.	209,384.	0
4 GLENN SILVA	: 3	0	0	0	0.			0
	ε	132,433.	0	0	48,125.	29,157.	209,715.	0.
5 JANET STRECKFUS	: ::	0	0	0	0		- 1	0
	9	161,595.	0	0	.690,95	23,684.	241,348.	0
6 KATHLEEN FREGA	: 6	0	0	0	0	0.	j	0
	8	187,573.	0	0	63,145.	11,623.	262,341.	
7 RONALD CORDILICO	: 8		0	0				
	ε	168,590.	0	0	57,974.	23,684.	250,248.	
8 CHRISTOPHER HANKINS	: (2)	0	0	0		0		
	8	156,171.	0	11,76	57,794.	11,623.	237,348.	0
SUE FULLETON	: 3	0	0	0	0.	0		0
	8	152,905.	0	0	53,702.	11,623.	218,230.	0
10 JOANNE GAY	: 3	0	0	0	0	0.	- 1	0
	9	154,850.	0	11,760.	57,435.	21,884.	245,929.	0
11 VINCENT LOFFREDO	: (3)	0	0	0	0			0
	9	131,415.	0	11,760.	51,051.	21,884.	216,110.	0
12 JAMES MCAULEY	E	0	0	0	0			0.
	6	131,415.	0	11,760.	51,051.	21,884.	216,110.	0
13 JOAN HUGHES	Ξ	0	0	0				0
	8	131,415.	0	11,760.	51,051.	27,359.	221,585.	0
14 THOMAS DUNN	: 6	0	0.	0			,	0
	ε	131,415.	0.	11,760.	51,051.	21,884.	216,110.	
15 GAIL MCKINLEY ANDERSON		0	0			- 1	- 1	
		139,556.	0	11,760.	53,269.	21,884.	226,469.	0
16 LINETTE BRANHAM	: 3	0	0	0	0	0	0.	0
				,			Schedu	Schedule J (Form 990) 2011

CONNECTICUT EDUCATION ASSOCIATION, INC.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(0)	(a)	(E)	(F)
(A) Name	<u>- L</u>	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported as deferred in prior Form 990
	6	0	0	6.860.	50,410.	14,980.	72,250.	0
ALHUMA NHOL	3 8	133,962	0	0	0	0	133,962.	
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13	(ii)							
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SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

CONNECTICUT EDUCATION ASSOCIATION, INC. 06-0666277
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
RELATIONS AND PROFESSIONAL DEVELOPMENT.
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
TO SPONSOR APPROXIMATELY 10 CONFERENCES AND CONVENTIONS HELD THROUGHOUT
THE YEAR FOR TEACHERS' DEVELOPMENT.
FORM 990, PART VI, SECTION A, LINE 6: THE ORGANIZATION'S MEMBERS TAKE
PART IN GOVERNANCE.
FORM 990, PART VI, SECTION A, LINE 7A: LOCAL BRANCHES ELECT A
REPRESENTATIVE FROM THEIR DISTRICT TO SIT ON THE BOARD OF DIRECTORS.
FORM 990, PART VI, SECTION B, LINE 11: THE CEA 990 IS INITIALLY REVIEWED
BY THE EXECUTIVE COMMITTEE BEFORE ADVISING THE BOARD OF THE FILING.
FORM 990, PART VI, SECTION B, LINE 15: THE STAFF PERSONNEL COMMITTEE AND
THE BOARD COMPARES SALARIES TO COMPARABLE POSITIONS IN THE STATE AND THEN
APPROVES RAISES.
FORM 990, PART VI, SECTION C, LINE 19: UPON REQUEST
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:
NET UNREALIZED LOSSES ON INVESTMENTS: -352,008.
A STATE OF THE STA

PART XII, LINE 2C

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 132211 01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

Department of the Treasury Internal Revenue Service SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

2011 Open to Public Inspection

OMB No 1545-0047

Employer identification number

Direct controlling 06-0666277 entity End-of-year assets <u>e</u> ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. Total income ত্র Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) CONNECTICUT EDUCATION ASSOCIATION, INC. Primary activity Name, address, and EIN of disregarded entity Name of the organization Part

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Part #

12(b)(13) 11ed 17	No	>	4					
(g) Section 512(b)(13) controlled entity?	Yes						_	
(f) Direct controlling entity								
(e) Public charity status (if section	501(c)(3))		170(B)(1)(A)					
(d) Exempt Code section			501(C)(3)					
(c) Legal domicile (state or			CONNECTICUT					
(b) Primary activity		PROVIDE EMERGENCY AID, SCHOLARSHIPS, AND	ASSISTANCE TO TEACHERS &			, -		
(a) Name, address, and EIN		ON, INC	SUITE 500, HARTFORD, CT 06106					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2011

132161 01-23-12 LHA

SEE PART VII FOR CONTINUATIONS33

06-0666277

Page 2

Schedule R (Form 990) 2011 CONNECTICUT EDUCATION ASSOCIATION, INC.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	e Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General or Francisco	General or Percentage managing ownership Pariner?
Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)	ganizations Taxable as rporation or trust during	s a Corp	oration or Trust (Coyear)	mplete if the organi	zation answered "Yes	to Form 990, Par	t IV, line 34	because it had or	e or more	related
(a) Name, address, and EIN of related organization	<u> </u>		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp., S corp., or trust)	(f) Share of total Income	(g) Share of end-of-year assets		(h) Percentage ownership
		i.					-			
						ı				•
132162 01-23-12				34				Schedule R (Form 990) 2011	R (Form	990) 2011

Schedule R (Form 990) 2011 CONNECTICUT EDUCATION ASSOCIATION, INC.

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36)

Note Complete line 1 if any entity is listed in Darts II III or 11/ of this school-				Vás	ے ا
 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? 	ns with one or more r	elated organizations listed	in Parts II-IV?	3	2
a Receipt of (i) interest (ii) annuttes (iii) royalties or (iv) rent from a controlled entity		,		Ta X	
b Gift, grant, or capital contribution to related organization(s)				1b X	ſ
c Gift, grant, or capital contribution from related organization(s)				1c X	اب
d Loans or loan guarantees to or for related organization(s)				X bt	اب
e Loans or loan guarantees by related organization(s)				1e X	اب
f Sale of assets to related organization(s)					,اب
g Purchase of assets from related organization(s)				Tg X	ار
h Exchange of assets with related organization(s)				1h	اب
i Lease of facilities, equipment, or other assets to related organization(s)				it X	ار
j Lease of facilities, equipment, or other assets from related organization(s)				-1- X	м
k Performance of services or membership or fundraising solicitations for related organization(s)	janization(s)			1k X	الدا
I Performance of services or membership or fundraising solicitations by related organization(s)	anization(s)			× =	ال
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	tion(s)			1 1 1 ×	را ا
 Reimbursement paid to related organization(s) for expenses 				10 X	اہ
 P Reimbursement paid by related organization(s) for expenses 				1p X	ال
q Other transfer of cash or property to related organization(s)				1g X	. ا ب
Other transfer of cash or property from related organization(s)				V 11	ا
2 If the answer to any of the above is 'Yes,' see the instructions for information on v	who must complete t	his line, including covered	mation on who must complete this line, including covered relationships and transaction thresholds.		1
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount Involved	(d) Method of determining amount involved		١
(F)				!	
(6)					i
(4)					1
(9)					l
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Schedule R (Form 990) 2011 CONNECTICUT EDUCATION ASSOCIATION, INC.

Part Vi Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) centage nership) 2011
Perc)66 I
General or managing partner?					Form
Gen Par Yes					
(h) (i) (j) (k) Dspropor Code V-UBI General or Percentage unorate amount in box 20 managing ownership of Schedule K-1 Partner? Yes No (Form 1065) Yes No					Schedule R (Form 990) 2011
(h) Disproportionate allocations?		-			
V DS PS	 		 	 	
(g) Share of end-of-year assets					
(f) Share of total Income					
(e) Are all Are all 501(c)(3) 0095 7 Yes No					
Soline A C			 	 	
(cd) Predominant income parnerses (related, unrelated, solve) ons 2000(3) excluded from tax under section 512-514) yes No					
(c) Legal domicile (state or foreign country)					
(b) Primary activity					
(a) Name, address, and EIN of entity					