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DLN: 93493134004813

# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A Fo	r the 2	2011 ca	alendar year, or tax year beginning 07	-01-2011 and ending 06	30-2012		D Formlesses:	dankifiaakian muuban
		pplicable	C Name of organization THE FAIRFIELD COUNTRY DAY SCHOOL CO	PRPORATION				dentification number
_	Iress ch	_	Doing Business As			-	06-06621 E Telephone	
	me cha ıal retu	_					(203) 259	0-2723
	minate		Number and street (or P O box if mail is n 2970 BRONSON ROAD	ot delivered to street address)	Room/suite			ts \$ 12,255,436
_	ended		City or town, state or country, and ZIP + 4	<u> </u>		-		
		pending	FAIRFIELD, CT 06430	•				
77	, ileaction	Pending	F Name and address of principal	officer		H(2) To th	ls a group retu	for
			MAUREEN BARTOLOMEO			affilia		⊤Yes <b>▽</b> No
			2970 BRONSON ROAD FAIRFIELD, CT 06430			H(h) Are al	l affiliates inclu	uded? Yes No
			<u> </u>					st (see instructions)
<b>I</b> Tax	x-exem	pt status	▼ 501(c)(3)	no)	27	H(c) Grou	ıp exemptıon r	number ►
J W	ebsite	: <b>:►</b> WV	VW FAIRFIELDCOUNTRYDAY ORG					
<b>K</b> Forn	n of org	ganızatıon	Corporation Trust Association C	ther 🕨		<b>L</b> Year of fo	rmation 1936	<b>M</b> State of legal domicile CT
Pa	rt I	Sum	ımary					
			escribe the organization's mission or i	most significant activities				
3			TART SCHOOL EDUCATION					
Governance	-							
<u>ş</u>	2 (	Check th	his box ▶┌ if the organization discont	inued its operations or dis	posed of	more than 2	5% of its net	assets
ŝ			of voting members of the governing bo			more than 2	3	21
න් ර			of independent voting members of the					21
Activities &			mber of individuals employed in calen				5	150
톭	6	Total nu	mber of volunteers (estimate if necess	sary)			6	0
ĕ	7a -	Total un	related business revenue from Part VI	III, column (C), line 12			7a	0
	ь	Net unre	elated business taxable income from F	orm 990-T, line 34			7b	0
						Pric	r Year	Current Year
g)	8		ibutions and grants (Part VIII, line 1h				1,078,283	2,629,508
Ravenue	9	_	am service revenue (Part VIII, line 2g				8,162,520	8,132,335
Š	10		tment income (Part VIII, column (A),				330,994	190,103
	11		revenue (Part VIII, column (A), lines revenue—add lines 8 through 11 (mus		-		10,028	822
	12		· · · · · · · · · · · · · · · ·				9,581,825	10,952,768
	13	Grants	s and sımılar amounts paıd (Part IX, c	olumn (A), lines 1-3) .			941,900	889,600
	14		its paid to or for members (Part IX, co				0	0
88	15	Saları 5–10	es, other compensation, employee ber )	nefits (Part IX, column (A)	, lines		5,009,056	
Expenses	16a		, ssional fundraising fees (Part IX, colur	mn (A), line 11e)			4,911,438 69,750	197,500
χ	ь		undraising expenses (Part IX, column (D), line					
ш	17		expenses (Part IX, column (A), lines		<u> </u>		3,201,873	3,384,416
	18		expenses Add lines 13–17 (must equ				9,124,961	9,480,572
	19	Reven	ue less expenses Subtract line 18 fro	om line 12			456,864	1,472,196
6 Q							g of Current 'ear	End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)			<u>"</u>	22,183,385	22,502,245
A B	21		liabilities (Part X, line 26)				3,968,830	3,067,724
25 25	22		ssets or fund balances Subtract line 2				18,214,555	19,434,521
Par	t II		nature Block		*		. , -	, , ==
know  know	ledge a ledge.	****	erjury, I declare that I have examined thief, it is true, correct, and complete. Decla			is based on		
Sign Here		OFFI	ICER TREASURER e or print name and title					
Paid	arer <sup>i</sup> o	Preparei signatur	BRUCE BLASNIK	Date 2013-05-09	sel	eck if - ployed 🕨 🦵	Preparer's tax (see instructio P00733345	payer identification number ns)
Prepa Use (		ıf self-ei	mployed),				EIN 🕨 27-172	8945
	•	address,	, and ZIP + 4 ONE STAMFORD LANDING				Phone no	(203) 323-2400
			STAMFORD, CT 06902				1	. ,

May the IRS discuss this return with the preparer shown above? (see instructions) . .

Part	1111	Statement of Program S Check if Schedule O contains a			ı	
1	Briefl	y describe the organization's mi	ssion			
SOUT COMM CHAL STIM	HWES MUNIT LENG ULATI	ELD COUNTRY DAY SCHOOL ITERN CONNECTICUT FROM K IY DEDICATED TO THE PERSO ING PROGRAM IS DESIGNED HIS CURIOSITY AND CREAT IL DEVELOPMENT IS ENCOUR	INDERGARTEN TH DNAL GROWTH AN TO HELP EACH ST IVITY, AND ENHA	HROUGH NINTH GRA D INTELLECTUAL D UDENT EXPAND HIS NCE HIS SELF-ESTE	NDE THE SCHOOL PROVIDI EVELOPMENT OF BOYS A F DESIRE AND ABILITY TO EEM AND RESPECT FOR OTI	ES AN EDUCATIONAL BALANCED AND ACQUIRE KNOWLEDGE, HERS EACH BOY'S
		e organization undertake any sig				
		or Form 990 or 990-EZ?				┌ Yes ┌ No
		s," describe these new services				
	servic	e organization cease conducting es?		it changes in now it c	onducts, any program	☐ Yes ☑ No
4	Descr expen	ibe the organization's program s ses Section 501(c)(3) and 501 and allocations to others, the t	ervice accomplishn (c)(4) organizations	s and section 4947(a	)(1) trusts are required to rep	
	(Code	) (Expenses \$	7,662,469	ıncludıng grants of \$	889,600 ) (Revenue \$	8,132,335 )
	K THE	U NINTH GRADE EDUCATION OF APPRO	OXIMATELY 254 STUDEN		IONS IN THE FORM OF FINANCIAL A	
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
	-					
4d	Othe	r program services (Describe ir	n Schedule O )			
·	(Exp	enses \$	ıncludıng grants o	f \$	) (Revenue \$	)
4e	Tota	l program service expenses►\$	7,662,46	9		

Part IV	Checklist of	Required	<b>Schedules</b>

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20a		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28 a	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)  A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			i.
L		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	_
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line $2$	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	20	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $$		. [	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a.	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this			
_	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	За		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	·			1,10
_	If "Yes," enter the name of the foreign country ►			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
-	2 22 22 mile da di dagi and di gambadon me i dim dodo 1 ° 1 ° 1 ° 1 ° 1 ° 1 ° 1 ° 1 ° 1 ° 1	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	_		
	file Form 8282?	<b>7</b> c		N o
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	7		NI a
L	required?	7g		No_
п	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		No
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
1	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities Folia (1)(12) arranizations Enter			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
-	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
h	Enter the aggregate amount of reserves the organization is required to maintain by	-		
0	the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	14b		Ì

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management									
			Yes	No						
1.	Enter the number of voting members of the governing body at the and of the tax									
1a	Enter the number of voting members of the governing body at the end of the tax year									
b	Enter the number of voting members included in line 1a, above, who are independent									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No						
3										
4										
5										
6	Did the organization have members or stockholders?	6		Νo						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following									
а	The governing body?	8a	Yes							
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes							
9										
Se	ection B. Policies (This Section B requests information about policies not required by the Internal									
Re	venue Code.)									
			Yes	No						
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo						
b	10b									
11a	purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing									
	the form?  Describe in Schedule O the process, if any, used by the organization to review the Form 990	11a	Yes							
	Describe in Schedule of the process, if any, used by the organization to review the Form 990									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes							
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes							
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes							
13	Did the organization have a written whistleblower policy?	13	Yes							
14	Did the organization have a written document retention and destruction policy?	14	Yes							
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
а	The organization's CEO, Executive Director, or top management official	15a	Yes							
b	Other officers or key employees of the organization	15b	Yes							
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)									
				1						
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No						
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?										
Se	ction C. Disclosure									
17	List the States with which a copy of this Form 990 is required to be filed▶CT									

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website 🔽 Another's website 🔽 Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization MAUREEN BARTOLOMEO
  2970 BRONSON ROAD
  FAIRFIELD, CT 06430
  (203) 259-2723

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) Average hours per week (describe hours	(C)  Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former		Hisey	organizations
(1) JAMES D HAAS PRESIDENT	4 00	х		Х				0	0	0
(2) GERRY PEARCE VICE PRESIDENT	4 00	х		Х				0	0	0
(3) MARK BEAUDOIN TREASURER	4 00	х		Х				0	0	0
(4) ELIZABETH SOLAZZO SECRETARY	4 00	х		х				0	0	0
(5) ALAN B OFFENBERG TRUSTEE	1 00	х						0	0	0
(6) BRIAN MCGRATH TRUSTEE	1 00	х						0	0	0
(7) CHERYL L BUNDY TRUSTEE	1 00	х						0	0	0
(8) DAN ZELSON TRUSTEE	1 00	х						0	0	0
(9) FRODE FOSS-SKIFTESVIK TRUSTEE	1 00	х						0	0	0
(10) JAMES B VOSE TRUSTEE	1 00	Х						0	0	0
(11) JAMES CONZELMAN III TRUSTEE	1 00	х						0	0	0
(12) JENNIFER POLING TRUSTEE	1 00	X						0	0	0
(13) KATHLEEN GARVEY TRUSTEE	1 00	х						0	0	0
(14) LAWRENCE G FOLEY TRUSTEE	1 00	Х						0	0	0
(15) LOUIS COLOSIMO TRUSTEE	1 00	×						0	0	0
(16) MICHAEL PALIOTTA TRUSTEE	1 00	Х						0	0	0
(17) PATRICK J SHAW TRUSTEE	1 00	х						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe		n on	e bo ıs b nd a	x, oth	(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estimated amount of other compensation from the organization and related					
		hours for related organizations in Schedule O)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)		relat organiza		
(18) S TRUS	Sheila Clancy Tee	1 00	х							0	0		0	
(19) S TRUS	STEPHANIE B FROST TEE	1 00	х							0	0		0	
(20) \ TRUS	/irginia cargill fee	1 00	х							0	0		0	
` '	OHN MUNRO MASTER	40 00			Х				235,4	79	0		74,215	
\——,	MAUREEN M BARTOLOMEO CTOR OF OPERATIONS & FINANCE	40 00				х			161,5	39	0		29,567	
	CLIFFORD E PAIGE OF UPPER SCHOOL	40 00					Х		132,1	12	0		25,858	
	RICHARD D RUNKEL CTOR OF ADMISSIONS/CAMP DIRECTOR	40 00					Х		123,1	05	0		25,432	
	DEBORAH L SULLINGER OF LOWER SCHOOL	40 00					Х		105,2	52	0		23,480	
1b c d 2	Sub-Total	ding but not lim ation from the o er officer, direct edule J for such i	ion A  ted to t rganiza  or or tr ndividua	hose tion ustee al	list 5 e, ke	ed a	mploye	ee, o	r highest comper	sated employee	3	Yes	178,552 No	
5	Individual	eceive or accrue	· ·	• • ensat	:ion 1	• from	• nany u	• inrel	• • • • • • ated organization	or individual for	5	Yes	No	
Se	ection B. Independent Cont	ractors												
1	Complete this table for your five h \$100,000 of compensation from or within the organization's tax ye	nighest compens the organization												
(A) Name and business address									Des	<b>(B)</b> cription of services		<b>(C</b> Comper		
PO BO BOSTO	ECTICARE INC X 416191 DN, MA 02241								HEALTH IN	SURANCE			377,393	
FLIK INTERNATIONAL PO BOX 91337 CHICAGO, IL 60693									GROUNDS MAINTENC			354,387		
1110	REEK ENTERPRISES BROADBRIDGE AVE FFORD, CT 06615								COMPUTER SERVICE	EQUIPMENT AND	$\downarrow$		237,457	
											+			

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization  $\triangleright$ 3

Part \	<u> </u>	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a					
速量	ь	Membership dues 1b					
عٌق	c	Fundraising events 1c 24.	3,734				
ज़ <sup>™</sup> <del>द</del>							
ಕ್ಷ	d	Related organizations 1d					
Æ,Ē	e	Government grants (contributions) 1e					
_ই ত	f		5,774		į		
ぎる		similar amounts not included above					
置る	g	Noncash contributions included in lines 1a-1f \$					
들	١.	Total. Add lines 1a-1f		2,629,508			
ပ္က	h	Iotal. Add lines 1a-11		2,027,300			
Q.		Business C	ode				
몵	2a	TUITION AND FEES	611110	7,617,845	7,617,845		
% 99	ь	SUMMER PROGRAM INCOME	611710	421,677	421,677		
а Ш	<sub>c</sub>		611710	92,813	,		
Š		OTHER SCHOOL PROGRAM I	611710	92,013	92,813		
ž	d						
Program Serwce Revenue	e						
© Ba	f	All other program service revenue					
۶							
	g	Total. Add lines 2a-2f	-	8,132,335			
	3	Investment income (including dividends, interest	,				
		and other similar amounts)	•	195,535			195,535
	4	Income from investment of tax-exempt bond proceeds	<b>&gt;</b>				
	5	Royalties	. ▶-				
		(ı) Real (ıı) Persor	nal				
	6a	Gross rents					
	ь	Less rental					
	<sub>c</sub>	expenses Rental income					
	`	or (loss)					
	d	Net rental income or (loss)	•				
		(ı) Securities (ıı) O the	r				
	7a	Gross amount 1,076,712 from sales of					
		assets other					
		than inventory Less cost or 1,082,144					
	b	other basis and					
	_	sales expenses Gain or (loss) -5,432					
	C			5 422			5 422
	d	Net gain or (loss)	.►	-5,432			-5,432
Other Revenue	8a	Gross income from fundraising events (not including  \$					
ď		See Part IV, line 18	,,,,,				
Ψ.	Ь	- 3	92,410				
둦			01,068 <b>-</b>	-8,658			-8,658
•	9a		·	0,030			0,030
	94	Gross income from gaming activities See Part IV, line 19					
	Ь	Less direct expenses b					
	С	Net income or (loss) from gaming activities	.• [				
	10a	Gross sales of inventory, less returns and allowances .	28,936				
	Ь		19,456				
	_	Net income or (loss) from sales of inventory	L9,436 <b>▶</b> -	9,480			9,480
	⊢	Miscellaneous Revenue Business C		-,			-,
	11a	scenaneous Nevenue Business C	540				
	Ь						
	C						
	d	All other revenue	T				
	e	Total. Add lines 11a-11d	Ţ				
	12	Total revenue. See Instructions	•	10,952,768	8,132,335	0	190,925
	i		- 1	10,932,708	0,132,333	U	130,925

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

	heck if Schedule O contains a response to any question in this Part IX	<del></del>	(5)	(0)	/B)
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	( <b>A</b> ) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	889,600	889,600		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	486,697	171,290	258,310	57,097
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	3,482,778	3,049,236	209,381	224,161
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	269,588	240,809	16,536	12,243
9	Other employee benefits	463,502	414,022	28,430	21,050
10	Payroll taxes	306,491	273,773	18,799	13,919
11	Fees for services (non-employees)				
а	Management				
b	Legal	20,664		20,664	
С	Accounting	,			
d	Lobbying				
e	Professional fundraising See Part IV, line 17	197,500			197,500
f	Investment management fees	43,042		43,042	137,300
g	Other	218,467	165,422	37,378	15,667
12	Advertising and promotion	259,449	103,122	27,270	232,179
13	Office expenses	767,422	608,814	158,533	75
14	Information technology	44,055	000,814	44,055	
15		44,055		44,033	
	Royalties	622.201	624.420	707	276
16 17	Occupancy	622,301	621,138	787	376
17	Travel				
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	40,078		40,078	
20	Interest	25,939		25,939	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	944,617	938,477	4,156	1,984
23	Insurance	103,642		103,642	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	AUXILIARY EXPENSES	275,140	275,140		
b	MISCELLANEOUS EXPENSES	18,383	14,748	1,736	1,899
С	BAD DEBT EXPENSE	1,217		1,217	
d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	9,480,572	7,662,469	1,039,953	778,150
26	Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	-,,-,-	,,,,	_,	

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1,166,397 990,304 1 1 505.589 2 460,769 2 3 1,085,508 1,943,793 3 73.660 4 75.199 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 235,260 7 0 14.309 8 7.731 9 289,142 9 375,545 Prepaid expenses and deferred charges . . . . . . 23.093.832 Land, buildings, and equipment cost or other basis *Complete* 10a Part VI of Schedule D 10a 10b 10,113,866 b Less accumulated depreciation . . . . . 12,947,097 10c 12,979,966 5,911,243 5,624,118 11 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 22,183,385 22,502,245 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 585,171 1,146,767 17 17 Accounts payable and accrued expenses . 18 18 19 2,532,567 19 1,211,801 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 798.592 23 709, 156 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 52,500 25 D . . . . 26 3,968,830 26 3,067,724 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 13,302,648 27 Unrestricted net assets . . . . 13,226,969 2,546,537 28 3,728,767 28 Temporarily restricted net assets . . . . . Fund 29 2,365,370 29 2,478,785 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 18.214.555 33 19.434.521 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 22.183.385 22.502.245 34

	Check if Schedule O contains a	response to any question in this Part XI		•	. [고	
1	. Total revenue (must equal Part VIII, co	olumn (A), line 12)	1		100	952,76
2	Total expenses (must equal Part IX, co	olumn (A), line 25)	2			180,57
3	Revenue less expenses Subtract line 2	2 from line 1	3		1,4	72,19
4	Net assets or fund balances at beginnir	ng of year (must equal Part X, line 33, column (A))	4		18,2	214,55
5	O ther changes in net assets or fund ba	lances (explain in Schedule O)	5		- 2	252,23
6	(B))	rear Combine lines 3, 4, and 5 (must equal Part X, line 33, column	6		19,4	134,52
Par	Check if Schedule O contains a	d Reporting response to any question in this Part XII			৮	
			,		Yes	No
1	Accounting method used to prepare the If the organization changed its method Schedule O	e Form 990 Cash Accrual Other of accounting from a prior year or checked "Other," explain in				
2a	Were the organization's financial staten	nents compiled or reviewed by an independent accountant?		2a		Νo
b	• Were the organization's financial staten	nents audited by an independent accountant?		2b	Yes	
c	audit, review, or compilation of its finan	tion have a committee that assumes responsibility for oversight of to claim statements and selection of an independent accountant? versight process or selection process during the tax year, explain in the control of		2c	Yes	
d	on a separate basis, consolidated basis		ssued			
	▼ Separate basis	•				1
3a	Single Audit Act and OMB Circular A-1			За		Νo
b		he required audit or audits? If the organization did not undergo the ree O and describe any steps taken to undergo such audits	equired	3b		

**Employer identification number** 

## OMB No 1545-0047

2011

Open to Public Inspection

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

# Complete if the organization is a section 501(c)(3) organization or a section

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

		06-0662125			
Par	tΙ	Reason for Public Charity Status (All organizations must complete this part.) See instruct	tions		
The o	ganı:	zation is not a private foundation because it is (For lines 1 through 11, check only one box )			
1	Γ	A church, convention of churches, or association of churches section 170(b)(1)(A)(i).			
2	굣	A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )			
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).			
4	Γ	A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(</b> hospital's name, city, and state	iii). Ente	r the	
5	Г	An organization operated for the benefit of a college or university owned or operated by a governmental unit section 170(b)(1)(A)(iv). (Complete Part II)	describe	_ ed in	
6	$\Gamma$	A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>			
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the described in section 170(b)(1)(A)(vi) (Complete Part II)	e general	public	
8	$\Gamma$	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II )			
9	$\Gamma$	An organization that normally receives (1) more than 331/3% of its support from contributions, membershi	p fees, aı	nd gros	ss
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than	า 331/3%	of	
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from	m busine	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )			
10	$\Gamma$	An organization organized and operated exclusively to test for public safety Seesection 509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See sect the box that describes the type of supporting organization and complete lines 11e through 11h  a Type I b Type II c Type III - Functionally integrated d		a)(3).	Check
е	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more di other than foundation managers and other than one or more publicly supported organizations described in s section 509(a)(2)	•		
f		If the organization received a written determination from the IRS that it is a Type I, Type II or Type III sup check this box	porting o	rganız	ation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?		<b>V</b>	NI-
		(i) a person who directly or indirectly controls, either alone or together with persons described in (ii)	11~(:)	Yes	No
		and (III) below, the governing body of the the supported organization?	11g(i)		
		(ii) a family member of a person described in (i) above?	11g(ii)	1	i

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	I Ordanization in I		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support?	
		ınstructions))	Yes	No	Yes	No	Yes	No		
Total										

(iii) a 35% controlled entity of a person described in (i) or (ii) above? Provide the following information about the supported organization(s)

11g(iii)

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
L	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

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DLN: 93493134004813

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

**Supplemental Financial Statements** 

ntema	al Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspection				
	me of the organi	ization RY DAY SCHOOL CORPORATION	Employer ident i	fication number					
IП	E FAIRFIELD COUNT	RY DAY SCHOOL CORPORATION		06-0662125					
Pā			dvised Funds or Other Similar F		<b>nts.</b> Complete if the				
	organiz	zation answered "Yes" to Form 99	· · · · · · · · · · · · · · · · · · ·	(h) 5d	- 4 - 4   - 4				
1	Total number a	t and of year	(a) Donor advised funds	(b) Funds an	nd other accounts				
2		tributions to (during year)							
3		nts from (during year)							
4		ue at end of year							
5	Did the organiz	<i>'</i>	sors in writing that the assets held in don organization's exclusive legal control?	nor advised	┌ Yes ┌ No				
6	used only for c conferring impe	haritable purposes and not for the ben ermissible private benefit	donor advisors in writing that grant funds efit of the donor or donor advisor, or for ai	ny other purpose	┌ Yes ┌ No				
Pa	rt III Conse	rvation Easements. Complete	ıf the organization answered "Yes" t	o Form 990, Par	t IV, line 7.				
2	Preservati Protection Preservati Complete lines	of natural habitat	on or pleasure) Preservation of an Preservation of a G	certified historic st	•				
				Held at	the End of the Year				
а	Total number o	of conservation easements		2a	1				
b	Total acreage	restricted by conservation easements		2b	1 90				
С	Number of con	servation easements on a certified his	toric structure included in (a)	2c	0				
d	Number of con	servation easements included in (c) ac	equired after 8/17/06	2d	0				
3	Number of cont the taxable yea		rred, released, extinguished, or terminate	ed by the organizat	ion during				
4	Number of stat	tes where property subject to conserva	ation easement is located 🗕 1						
5		nization have a written policy regarding f the conservation easements it holds?	g the periodic monitoring, inspection, hand	dling of violations,	and <b>┌ Yes                                   </b>				
6	Staff and volun	iteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	nents during the ye	ar <b>⊳</b> 100				
7	· .	enses incurred in monitoring, inspectir 0	ng, and enforcing conservation easement:	s during the year					
8		nservation easement reported on line 2 ) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	ction	✓ Yes				
9	balance sheet,		onservation easements in its revenue and the footnote to the organization's financial ments						
Pai			ns of Art, Historical Treasures, 'Yes" to Form 990, Part IV, line 8.	or Other Simil	ar Assets.				
1a	art, historical t	treasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or resear ancial statements that describes these it	ch in furtherance o					
b	historical treas		116, to report in its revenue statement a public exhibition, education, or research i						
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1		<b>►</b> \$					
	(ii) Assets Incl	luded in Form 990, Part X		<b>-</b> \$					
2	If the organizat	·	orical treasures, or other similar assets fo S 116 relating to these items	or financial gain, pr	ovide the				
а	Revenues inclu	uded in Form 990, Part VIII, line 1		<b>►</b> \$					

**b** Assets included in Form 990, Part X

Par	Organizations Maintaining Colle	Ctions of Art, H	ISTO	<u> </u>	cai ireas	ures, or O	tne	r Similar Ass	ets (co	<u>ntinuea)</u>
3	Using the organization's accession and other relatems (check all that apply)	cords, check any of	the f	ollo	owing that a	are a significa	nt u	se of its collectio	n	
а	Public exhibition	d	Γ	-	Loan or ex	change progra	ams			
b	Scholarly research	e	Γ	-	Other					
С	Preservation for future generations									
4	Provide a description of the organization's colle	ctions and explain h	ow th	ney	further the	organization	's ex	empt purpose in		
5	Part XIV  During the year, did the organization solicit or r	eceive donations of	art.h	nist	orical treas	sures or other	sım	ular		
	assets to be sold to raise funds rather than to b	e maintained as par	t of t	he	organızatıo	n's collection	?		Yes	┌ No
Pai	Part IV, line 9, or reported an amou					on answered	Y" t	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custodiar included on Form 990, Part X?	or other intermedia	ry foi	rco	ontributions	or other ass	ets i		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV a	nd complete the follo	owing	j ta	ble	Г		Amo	unt	
С	Beginning balance					-	1c	Amo	unc	
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance					-	1f			
2a	Did the organization include an amount on Form	1 990 . Part X. line 21	[ ?			_		Г	Yes	┌ No
	If "Yes," explain the arrangement in Part XIV		-					,		,
	rt V Endowment Funds. Complete if t	he organization ai	ารพย	ere	d "Yes" to	Form 990,	Par	t IV, line 10.		
		(a)Current Year (	<b>b)</b> Pric	or Y	ear <b>(c)</b> 1	wo Years Back	(d)	Three Years Back (	<b>e)</b> Four Y	ears Back
1a	Beginning of year balance	6,275,845			527,925	5,162,231	-	6,343,914		
b	Contributions	155,165			127,730	432,542	₩	976,470		
C	Investment earnings or losses	-68,625		1,1	188,200	479,046	1	-1,688,316		
d	Grants or scholarships	270 217			21 700	417.600	+	17,875		
е	Other expenditures for facilities and programs	270,217			521,788	417,690		145,419		
f	Administrative expenses	42,392			46,222	28,204	-	31,636		
g	End of year balance	6,049,776		6,2	275,845	5,627,925	<u> </u>	5,437,138		
2	Provide the estimated percentage of the year e									
а	Board designated or quasi-endowment 🕨 43	3 000 %								
b	Permanent endowment ► 40 000 %									
С	Term endowment ▶ 17 000 %									
3a	Are there endowment funds not in the possessi	on of the organizatio	n tha	ıt a	re held and	administered	for	the		
	organization by  (i) unrelated organizations							3a(i)	Yes	No No
	(ii) related organizations			٠.	· . · . · .			3a(ii)		No
b	If "Yes" to 3a(II), are the related organizations							3b	1	<u> </u>
4	Describe in Part XIV the intended uses of the o	rganızatıon's endow	ment	fui	nds					
Pai	t VI Land, Buildings, and Equipment	:. See Form 990, I	Part	Χ,	line 10.	_				
	Description of property				Cost or other (investment)	(b)Cost or ot basis (other		(c) Accumulated depreciation	<b>(d)</b> Bo	ok value
1a	Land					1,774,	732			1,774,732
b	Buildings					18,378,	921	8,528,793		9,850,128
c	Leasehold improvements		L			698,	799	585,860		112,939
d	Equipment		L			1,217,	230	957,436		259,794
	Other					1,024,	150	41,777		982,373
Tota	I. Add lines 1a-1e (Column (d) should equal Form	990, Part X, column (	B), In	ne	10(c).) .				1	2,979,966

Pari VIII Investments—Other Securities. See	Form 990, Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(5)200. Talac	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
		12
Part VIII Investments—Program Related. See	Porm 990, Part X, line	
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
	-	Cost or end-or-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, lir	ne 15.	
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	25.)	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	10,952,768
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	9,480,572
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,472,196
4	Net unrealized gains (losses) on investments	4	-252,230
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	-252,230
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	1,219,966
	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p		
1	Total revenue, gains, and other support per audited financial statements	1	9,767,896
2	A mounts included on line 1 but not on Form 990, Part VIII, line 12		. ,
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-252,230
3	Subtract line <b>2e</b> from line <b>1</b>	3	10,020,126
4	A mounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 43,042		
b	Other (Describe in Part XIV) 4b 889,600		
c	Add lines 4a and 4b	4c	932,642
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	10,952,768
Part	<b>XIII</b> Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	8,547,930
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	<u> </u>	
a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	8,547,930
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 43,042		
b	Other (Describe in Part XIV)	1	
c	Add lines 4a and 4b	4c	932,642
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18 )	5	9,480,572
Pai	rt XIV Supplemental Information	•	

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS		THE SCHOOL'S ENDOWMENT FUNDS CONSIST OF DONOR-RESTRICTED FUNDS ESTABLISHED FOR VARIOUS PURPOSES AS WELL AS BOARD-DESIGNATED FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD OF TRUSTEES ARE CLASSIFIED AND REPORTED BASED UPON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS THE SCHOOL HAS CLASSIFIED ITS BOARD DESIGNATED ENDOWMENT AS UNRESTRICTED NET ASSETS AND ITS DONOR-RESTRICTED ENDOWMENT AS TEMPORARILY OR PERMANENTLY RESTRICTED NET ASSETS IN THE FINANCIAL STATEMENTS THE BOARD OF TRUSTEES HAS INTERPRETED THE CONNECTICUT UNIFORM PRUDENT MANAGEMENT OF INSTITUTIONAL FUNDS ACT ("CUPMIFA") AS REQUIRING THE PRESERVATION OF THE FAIR VALUE OF THE ORIGINAL GIFT AS OFTHE GIFT DATE OF THE DONOR-RESTRICTED NET STIPULATIONS TO THE CONTRARY AS A RESULT OF THIS INTERPRETATION, THE SCHOOL CLASSIFIES AS PERMANENT ENDOWMENT (B) THE ORIGINAL VALUE OF THE GIFTS DONATED TO THE ORIGINAL VALUE OF THE GIFTS DONATED TO THE PERMANENT ENDOWMENT, AND (C) ACCUMULATIONS TO THE PERMANING PORTION OF THE DONOR-RESTRICTED ENDOWMENT FUNDS ARE CLASSIFIED AS EMPORABLY PROPERTIED FOR EXPENDITURE BY THE SCHOOL IN A MANNER CONSISTENT WITH THE STANDARD PRUDENCE PRESCRIBED BY CUPMIFA, THE SCHOOL AND THE SCHOOL CONSIDERS THE VARIOUS FACTORS IN MAKING A DETERMINATION TO APPROPRIATE OR ACCUMULATE DONOR-RESTRICTED ENDOWMENT FUNDS INCLUDING THE PURPOSE OF THE SCHOOL HAS A POLICY OF APPROPRIATING FOR DISTRIBUTION EACH YEAR UP TO FIVE PERCENT OF THE SCHOOL HAS A POLICY OF APPROPRIATING FOR DISTRIBUTION EACH YEAR UP TO FIVE PERCENT OF THE SCHOOL EXPECTS THE CURRENT
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	RETURN  THE SCHOOL RECOGNIZES THE EFFECT OF INCOME TAX POSITIONS ONLY IF THOSE POSITIONS ARE MORE LIKELY THAN NOT TO BE SUSTAINED MANAGEMENT HAS DETERMINED THAT THE SCHOOL HAD NO UNCERTAIN TAX POSITIONS THAT WOULD REQUIRE FINANCIAL STATEMENT RECOGNITION OR DISCLOSURE THE SCHOOL IS NO LONGER SUBJECT TO EXAMINATIONS BY THE APPLICABLE TAXING JURISDICTIONS FOR PERIODS PRIOR TO FISCAL 2009
PART XII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID 889,600
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FINANCIAL AID 889,600
VANOSIMENTS		CONSERVATION EASEMENTS - PART II, LINE 2 THE SCHOOL HAS NOT INCURRED ANY REVENUE OR EXPENSES RELATED TO THE EASEMENT HELD IN THE CURRENT FISCAL YEAR

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DLN: 93493134004813

OMB No 1545-0047

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

**Schools** 

ame of the	organiza	tıon			
IE FAIRFIELD	COUNTRY	DAY	SCHOOL	CORPOR	ATION

**Employer identification number** 

	06-0662125			
Pa I	rt I		YES	NO
L	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
l a	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
С	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
	Educational policies?	5e		No
-	Use of facilities?	5f		No
_	Athletic programs?	5g		No
n	Other extracurricular activities?  If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>  5h</u>  -		No_
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a		No
	Has the organization's right to such aid ever been revoked or suspended?	6b		No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Vec	

### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	A DISCLAIMER STATING THAT THE SCHOOL HAS A NON RACIALLY DISCRIMINATORY POLICY IS INCLUDED IN ITS PUBLICITY AND OPEN HOUSE HANDOUT MATERIALS

Schedule E (Form 990 or 990-EZ) 2011

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DLN: 93493134004813

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Name of the organization		5.4.T.C.N.			Employer ide	ntification number
THE FAIRFIELD COUNTRY DA	AY SCHOOL CORPO	RATION			06-0662125	
Part I Fundraising Ac	<b>ctivities.</b> Complet	e if the d	organiza	tion answered "Yes"	to Form 990, Part IV	, line 17.
a	olicitations  a written or oral agre n Form 990, Part VII est paid individuals or	eement wi ) or entity	e f g th any inc / in conne (fundraise	Solicitation of noi Solicitation of gov Special fundraising dividual (including office ection with professional ers) pursuant to agreem	n-government grants vernment grants ng events rs, directors, trustees fundraising services? ents under which the fu	
(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrais custo cont	Did ser have ody or trol of outions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
CCS 451 FIFTH AVENUE NEW YORK, NY 10017	STRATEGIC FUNDRAISING CONSULTING, FEASIBILITY STUDIES AND O	Tes	No	0	195,000	0
Total		· · ·	<b>▶</b>	co collect funds or has be	195,000	
licensing	e organization is regis	rered of	ncenseu (	S Somete funds of flas be	cen notified it is exemple	. Hom registration of

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form	plete if the organization of the place of th	on answered "Yes" to events with gross rec	Form 990, Part IV, lii eipts greater than \$5	ne 18, or reported ,000.
			(a) Event #1 75 ANNIVERSARY GALA	(b) Event #2	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
Ф			(event type)			
Revenue	1	Gross receipts Less Charitable	336,144			336,144
Rey	2	contributions	243,734			243,734
	3	Gross income (line 1 minus line 2)	92,410			92,410
	4	Cash prizes				
မွာ	5	Non-cash prizes	12,014			12,014
Expenses	6	Rent/facility costs	10,791			10,791
ă	7	Food and beverages	56,070			56,070
Direct	8	Entertainment	7,748			7,748
Ā	9	Other direct expenses .	14,445			14,445
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)		(101,068)
	11	Net income summary Combine III	nes 3 and 10 ın column (	d)		-8,658
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
	1	Gross revenue				
ee See	2	Cash prizes				
Direct Expenses	3	Non-cash prizes				
<u>а</u> Б	4	Rent/facility costs				
ă	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	┌ Yes	Γ Yes Γ No	_
	7	Direct expense summary Add lines	s 2 through 5 in column (	d)		( )
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)		
9 a b	Ist If"N	er the state(s) in which the organization licensed to operate No," Explain	gaming activities in eacl	n of these states?		· Fyes FNo
10a b	 Wer	re any of the organization's gaming l	icenses revoked, susper	ided or terminated during	the tax year?	

Sche	dule G (Form 990 or 990-EZ) 20	11			Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? .		Г <sub>Yes</sub> Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (	gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza			
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			_ No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	<b>\$</b> \$			
	Description of services provided	<b>&gt;</b>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		<del>-</del>
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to property instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

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Schedule I

(Form 990)

DLN: 93493134004813 OMB No 1545-0047

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Department of the Treasury ► Attach to Form 990 **Inspection** Internal Revenue Service Name of the organization Employer identification number THE FAIRFIELD COUNTRY DAY SCHOOL CORPORATION 06-0662125 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIPS	32	889,600			REDUCTION OR DIRECT OFFSET OF TUITION

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	,	SCHEDULE I, PART I, LINE 2 THE SCHOOL GRANTS FINANCIAL AID AWARDS TO STUDENTS WHO DEMONSTRATE FINANCIAL NEED STUDENTS SEEKING AID ARE REQUIRED TO COMPLETE THE SCHOOL AND STUDENT SERVICES FOR FINANCIAL AID (SSS) APPLICATION THE SCHOOL USES THE ANALYSIS OF SSS IN DETERMINING THE AMOUNT OF EACH STUDENT'S FINANCIAL AID AWARD THE STUDENT'S TUITION BILL IS REDUCED BY THE AMOUNT OF THE FINANCIAL AID AWARDED NO AMOUNTS ARE PAID OUT TO INDIVIDUALS DIRECTLY

DLN: 93493134004813

OMB No 1545-0047

**Compensation Information** 

**Schedule J** (Form 990)

> **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

For certain Officers, Directors, Trustees, Key Employees, and Highest

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE FAIRFIELD COUNTRY DAY SCHOOL CORPORATION

**Employer identification number** 

06-0662125

Pa	rt I Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	$\vdash$	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses described by the company of			1b	Yes	
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2	Yes	
3	Indicate which, if any, of the following the organization's CEO/Executive Director Check all t					
	✓ Compensation committee	굣	. ,			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	✓	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	, Part VII	I, Section A, line ${ t 1a}$ with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	ıt?	4a		Νo
b	Participate in, or receive payment from, a supplement	ental non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-l	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p					
	Only 501(c)(3) and 501(c)(4) organizations only m	nust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
Ь	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of $\ensuremath{N}$	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described					
	ın Part III	. 5 -	· · · · · · · · · · · · · · · · · · ·	8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	he rebutta	able presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Dellelits	(6)(1)-(0)	Form 990 or Form 990-EZ
(1) JOHN MUNRO	(I) (II)	235,479 0	0 0	0 0		58,871 0	309,694 0	0 0
(2) MAUREEN M BARTOLOMEO	(I) (II)	161,539 0	0 0	0 0	· · ·	12,631 0	191,106 0	0 0
(3) CLIFFORD E PAIGE	(I) (II)	132,112 0	0 0	0 0		12,424 0	157,970 0	0 0

Schedule J (Form 990) 2011 Page **3** 

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
		HOUSING IS PROVIDED TO THE HEADMASTER AS HE IS REQUIRED TO LIVE ON CAMPUS THE HOUSING BENEFIT IS PART OF HIS NON- TAXABLE COMPENSATION TOTALING \$46,000 THIS AMOUNT IS INCLUDED IN SCHEDULE J, PART II, COLUMN (D)
SUPPLEMENTAL INFORMATION		SCHEDULE J, PART II COLUMN D - NONTAXABLE BENEFITS INCLUDE CONTRIBUTIONS TO EMPLOYEE HEALTH AND OTHER BENEFIT PLANS FOR ALL EMPLOYEES

Schedule J (Form 990) 2011

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As Filed Data -

DLN: 93493134004813

OMB No 1545-0047

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions with Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**2011** 

Open to Public Inspection

	<b>of the organization</b> RFIELD COUNTRY DAY SCHOOL CO	RPORAT	ION					E	mployer i	dent if ica	tion numb	er	
Part I											.na 40h		
	Complete if the organizat	ion ans	wered	res on For		rarciv, line 25a c	)	or Form	990-62,	Part V, I	line 40b	(c)	
1	(a) Name of disq	ualıfıed	person			(b) Desc	ription	of trans	action	Cor	(c) Corrected?		
_						(2, 2 33 )					Yes	No	
							(b) Description of transaction  Cor Yes  Cor Yes						
										spart V, line 40b  Cart V, line 40b  You  you  show a green  ed (g)William  door agreen  eee?  No Yes			
			tions (section 501(c)(3) and section 501 (c)(4) organizationswered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990 ded person  (b) Description of transation managers or disqualified persons during the years of the organization managers or disqualified persons during the years of the organization of transation or the organization or t										
	•		_		-				ear unde	r •			
										+			
<b>J</b> L.	iter the amount of tax, if any	, 011 1111	2,400	ve, reimbars	ca by cit	e organización :	•			<u> </u>			
Part 1													
	Complete if the organiz	zation a	nswere	d "Yes" on F	orm 990	, Part IV, line 26	, or For	m 990-l			<u>a</u>		
							(e)	In			(a)\//rit	ten	
<b>(a)</b> Nai	me of interested person and	1				(d)Balance due					agreement?		
	purpose	organi	Zation	principal a	amount	` `							
		То	From				Yes	No	Yes	No	Yes	No	
								-					
								-					
Total					<b>b</b> ¢								
						Persons							
r ar c 1							, line	27.					
											ına af naai	atanaa	
	(a) Name of interested pers	011		an	d the or	ganızatıon		(C)AII	iount or g	rant or ty	/pe or assi	Stance	

Part IV Business Transactions Involving Interested Persons
--

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	ni aliswereu Tes Oli	roilli 990, Pait IV, III	ie zoa, zob, ui zoc.		
(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organi	aring of zation's nues?
	organization			Yes	No
(1) MARGAROT PEARCE HEAD OF MIDDLE SCH	WIFE TO A TRUSTEE OF THE SCHOOL AND EMPLOYED BY THE SCHOOL AS A TEACHER	, , , , , , , , , , , , , , , , , , ,	MARGAROT PEARCE, HEAD OF MIDDLE SCHOOL AND TEACHER AT THE SCHOOL IS MARRIED TO GERRY PEARCE, A TRUSTEE OF THE SCHOOL MARGAROT AS A TEACHER AT THE SCHOOL RECEIVED TUITION REMISSION FOR THEIR TWO SONS FOR THE SCHOOL YEAR 2011-2012		No
-					<u> </u>
					<del>                                     </del>

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

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DLN: 93493134004813

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2011

OMB No 1545-0047

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization		Employer identification number	
THE FAIRFIELD COUNTRY DAY SCHOOL CORPORATION			
	06-0662125		

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	FAIRFIELD COUNTRY DAY SCHOOL CIRCULATES AN EMAIL TO ALL TRUSTEES PRIOR TO THE TREASURER SIGNING OFF ON THE FORM 990 OFFERING TRUSTEES THE OPPORTUNITY TO REVIEW THE FORM 990 AT THE BUSINESS OFFICE AT THE SCHOOL THE TREASURER REVIEWS THE FORM 990 BEFORE FILING AND SIGNING THERE WERE NO CHANGES TO THE FORM BEFORE FILING WITH THE IRS
	FORM 990, PART VI, SECTION B, LINE 12C	FAIRFIELD COUNTRY DAY SCHOOL HAS A WRITTEN CONFLICT OF INTEREST POLICY IN THE BOARD HANDBOOK ALL TRUSTEES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST FORM AT THE BEGINNING OF THE YEAR THE FORM REQUIRES THE TRUSTEE TO INDICATE ANY POTENTIAL CONFLICTS IF A CONFLICT IS INDICATED, THE EXECUTIVE COMMITTEE REVIEWS THE POTENTIAL CONFLICT AND DETERMINES ANY RESTRICTIONS ON THE ACTIVITY OR THE BOARD MEMBER'S PARTICIPATION
	FORM 990, PART VI, SECTION B, LINE 15	FAIRFIELD COUNTRY DAY SCHOOL UTILIZES THE NATIONAL ASSOCIATION OF INDEPENDENT SCHOOL STATISTIC REPORTS FOR HEADMASTER AND BUSINESS MANAGER COMPENSATION SETTING EVERY YEAR DATA IS ANALYZED RELATIVE TO PEER SCHOOL COMPENSATION PACKAGES BEFORE COMPENSATION IS SET FOR THESE TWO POSITIONS THE EXECUTIVE COMMITTEE SETS THESE SALARIES THIS PROCESS TAKES PLACE EVERY YEAR IN MAY, LAST DONE IN MAY 2012
	FORM 990, PART VI, SECTION C, LINE 19	FAIRFIELD COUNTRY DAY SCHOOL MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -252,230
OVERSIGHT OF THE AUDIT	FORM 990, PART XII, LINE 2C	THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THIS PROCESS DID NOT CHANGE FROM THE PRIOR YEAR