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DLN: 93493129004383

Department of the Treasury Internal Revenue Service

#### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements calendar year, or tax year beginning 07-01-2011 and ending 06-30-2012 A For the 2011 D Employer identification number B Check if applicable Rhode Island School of Design 05-0258956 Address change E Telephone number Doing Business As (401) 454-6766 ☐ Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite **G** Gross receipts \$ 1,158,524,873 Terminated City or town, state or country, and ZIP + 4 PROVIDENCE, RI 02903 Amended return Application pending Name and address of principal officer Is this a group return for JOHN MAEDA affiliates? TWO COLLEGE ST PROVIDENCE, RI 02903 H(b) Are all affiliates included? □ Yes □ No If "No," attach a list (see instructions) **▽** 501(c)(3) **▽** 501(c) ( ) ◀ (insert no ) ☐ 4947(a)(1) or ☐ 527 Group exemption number Website: ► www.risd.edu K Form of organization ✓ Corporation ☐ Trust ☐ Association ☐ M State of legal domicile RI L Year of formation 1887 Summary Part I Briefly describe the organization's mission or most significant activities SEE SCHEDULE O Activities & Governance Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 29 Number of independent voting members of the governing body (Part VI, line 1b) . 4 28 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 5 3,476 Total number of volunteers (estimate if necessary) . . . . 6 53 1,790,635 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a  ${f b}$  Net unrelated business taxable income from Form 990-T, line 34 7b 1,129,612 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 6,151,095 8,514,731 9 Program service revenue (Part VIII, line 2g) . 119,386,012 124,019,589 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 15,027,941 10,696,159 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 616,146 590,849 11 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 141,181,194 143,821,328 16,435,440 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 15,787,929 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 Expenses 67,367,719 70,701,184 Professional fundraising fees (Part IX, column (A), line 11e) . 0 0 16a Total fundraising expenses (Part IX, column (D), line 25)  $\blacktriangleright \frac{3,141,547}{}$ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . 45.584.162 49,302,082 128,739,810 136,438,706 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 19 12,441,384 7,382,622 Revenue less expenses Subtract line 18 from line 12 . Assets or d Balances **Beginning of Current End of Year** Year 20 Total assets (Part X, line 16) . . . 561,724,525 545,533,242 214,422,931 21 Net. Total liabilities (Part X, line 26) . . . . . 213,570,066 22 Net assets or fund balances Subtract line 21 from line 20 348,154,459 331,110,311 Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2013-05-02 Signature of officer Sign Here WILLIAM DECATUR EVP FINANCE & ADMIN Type or print name and title Check If Date Preparer's taxpayer identification number Preparer's

Firm's name (or yours

if self-employed), address, and ZIP + 4

Paid

Preparer's

**Use Only** 

PRICEWATERHOUSECOOPERS LLP

125 High Street

Boston, MA 02110

May the IRS discuss this return with the preparer shown above? (see instructions) .

PricewaterhouseCoopers LLF

employed 🕨 🔽

(see instructions)

Phone no (617) 530-5000

art IV	Checklis	t of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20h		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		N o
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		N o
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		N o
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		N o
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		N o
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🕏	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		N o
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F (	orm <b>990</b>	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•		
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b> 3,124			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	<b>1b</b> 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
_		2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year <sup>7</sup>	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a	Yes	
L	account)?		165	
Ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_	Was the organization a party to a prohibited tay shelter transaction of any time down the tay was 2	E-		NI ~
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
D	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	_		
		5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
U	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		No
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Delate and the second of the s			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
-	year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
h	Enter the aggregate amount of reserves the organization is required to maintain by			
ט	the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
	13c	, [		
<del>1</del> a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
L	If "Voc " has it filed a Form 730 to report these nayments? If "No " provide an evaluation in Schedule O	146		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . .

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are			
_	Independent         1b         28			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
	venue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12</b> c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14		No
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	O ther officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure	00		
17	List the States with which a copy of this Form 990 is required to be filed▶CA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.			

Own website Another's website Vpon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 RHODE ISLAND SCHOOL OF DESIG 2 COLLEGE ST

PROVIDENCE, RI 029032790

(401) 454-6766

## <u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organiza		ited org	janıza	atıor	ns co	mpen	sate	ed any current or fo	rmer officer, direct	or, or trustee
(A) Name and Title	(B) Average hours per week (describe	director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) JOHN MAEDA PRESIDENT	50 0	х		Х				490,865	0	67,251
(2) SEE SCHEDULE O FOR LIST OF TRUSTEES	2 0	х						0	0	0
(3) WILLIAM DECATUR EVP FINANCE & ADMINISTRATION	50 0			Х				303,496	0	47,368
(4) ETHEL J SHEFRIN PROVOST	50 0				Х			244,177	0	36,125
(5) ROSANNE SOMERSON INTERIM PROVOST/PROFESSOR	50 0				Х			197,295	0	48,727
(6) CANDACE BAER VP HUMAN RESOURCES	50 0					Х		173,905	0	42,607
(7) REBECCA BERMONT VP MEDIA & PARTNERS	50 0					Х		167,891	0	30,141
(8) JEAN EDDY SR VP FOR STUDENTS&ENROLLMENT	50 0					Х		326,204	0	45,127
(9) ERIC GRAAGE VP INSTITUTIONAL ENGAGEMENT	50 0					Х		272,582	0	45,245
(10) RALPH FASANO AVP FOR OFFICE OF INFO TECH	50 0					х		228,049	0	35,528

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)		(E) Reportable compensation from related organizations (W- 2/1099-		(F) Estima amount of compen from organizat	ated of other sation the ion and
		hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former			MISC)		relat organıza	
												_		
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	0.1.7.1											$\downarrow$		
1b c	Sub-Total		tion A			•		<u>-</u>				+		
d	Total (add lines 1b and 1c) .						•	<b> -</b>		2,404,464		0		398,119
2	Total number of individuals (incl \$100,000 of reportable compens						above	) who	receive	ed more tha	in			
													Yes	No
3	Did the organization list any <b>form</b> on line 1a? <i>If</i> "Yes," complete Sch								r highes		ated employee			
4	For any individual listed on line 1										n from the	3		No
	organization and related organization	ations greater th	nan \$15	50,00 •	00?	If "Y •	'es," cc	mple •	te Sched	ule J for su	ch • • • •	4	Yes	
5	Did any person listed on line 1a										or individual for		1	
	services rendered to the organiz	ation? <i>If "Yes," (</i>	compiet	e Scn	eaui	елт	or suci	n pers	son .		•	5		No
Se	ection B. Independent Con													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio												
	Nan	(A) ne and business add	dress							Desc	(B) ription of services		(C Compe	
4375	TEL INC FAIR LAKES COURT FAX, VA 22033									SOFTWARE (	CONSULTING		1	.,263,574
560 F	/MUT WOODWORKING HARRISON AVENUE ON, MA 02118									CONSTRUCT	TON SRVCS			452,080
9 WE	MIT ROCK ST 57TH STREET 12TH FLOOR YORK, NY 10019									INVESTMENT	MGMT			364,001
245 N	ESSIONAL SECURITY SERVICES MACKLIN STREET ISTON, RI 02920									TRANSPORT	ATION SVCS			336,453
44 MI	MS SERVICES INC										246,617			

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization 19

Form 99			-f Davidson					Page <b>9</b>
Part	<u>/!!! </u>	Statement of	or Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
#\$ #	1a	Federated cam	paigns 1a					
g g	b	Membership du	ues <b>1b</b>					
ું.લ	C	Fundraising ev	ents <b>1c</b>					
<u>₹</u> , <u>₹</u>	d		zations 1d					
ξĒ	e	Government grant	rs (contributions) 1e		ļ			
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no Noncash contr	ibutions included in	7,501,101				
Sont	h	lines 1a-1f \$ _ <b>Total.</b> Add line	s 1a-1f	•	8,514,731			
e E				Business Code				
Program Service Revenue	2a	TUITION/ROOM/BO	OARD	900099	120,389,269	120,389,269		
<u>æ</u>	b	MUSEUM		900099	636,130	636,130		
¥ C	C	BOOK/SUPPLY STO	JRE	451211	2,994,190			2,994,190
Ì	d							
Ē	e	All other progra	om comuse revenue					
Ş	f	All other progra	am service revenue					
	g		s 2a – 2f		124,019,589			
	3		come (including dividen	· ·	2,103,612		1,199,786	903,826
	4		ar amounts) stment of tax-exempt bond	<b>⊢</b>	-1,399,329		1,199,780	-1,399,329
	5			proceeds .	0			
		rroyalcies :	(ı) Real	(II) Personal				
	6a	Gross rents	(1)	(,				
	b	Less rental expenses						
	c	Rental income						
	d	or (loss)  Net rental inco	me or (loss)	<u> </u>				
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	1,024,695,421					
	ь	Less cost or other basis and sales expenses	1,012,311,437	2,392,108				
	C	Gain or (loss)	12,383,984	-2,392,108				
	d	Net gain or (los		· · · · · · ·	9,991,876			9,991,876
anne æ	8a	events (not inc						
Other Revenue			s reported on line 1c) ne 18 a					
Ħ.	ь	Less direct ex	penses b					
Ö	С		(loss) from fundraising	events 🕨 🗍	0			
	9a		from gaming activities ne 19 a					
	b c		penses <b>b</b> (loss) from gaming acti		0			
	10a	Gross sales of returns and allo						
	b c	_	oods sold <b>b</b> (loss) from sales of inv	entory 🗠	0			
		Mıscellaneou	s Revenue	Business Code				
	11a	RISD WORKS		453220	516,846		516,846	
	b	OUTSIDE CAT		722320	57,883		57,883	
	C	FESTIVAL BAI		711120	16,120		16,120	
	d	All other reven						
	12	Total revenue			590,849			
		iocai ievenue.	See Instructions .		143,821,328	121,025,399	1,790,635	12,490,563

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	heck if Schedule O contains a response to any question in this Part IX  ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	·		<u> </u>
2	Grants and other assistance to individuals in the United States See Part IV, line 22	16,435,440	16,435,440		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,407,275	581,827	666,090	159,358
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	48,576	48,576		
7	Other salaries and wages	54,212,654	49,242,775	3,567,646	1,402,233
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	3,495,960	3,107,210	276,354	112,396
9	Other employee benefits	7,705,649	6,848,781	609,128	247,740
10	Payroll taxes	3,831,070	3,405,055	302,844	123,171
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	146,287		146,287	
c	Accounting	301,701		301,701	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	1,001,835		1,001,835	
g	Other	2,118,576	1,734,075	321,423	63,078
12	Advertising and promotion	255,684	250,444	510	4,730
13	Office expenses	12,186,017	10,178,699	1,782,986	224,332
14	Information technology	4,332,973	3,852,201	325,895	154,877
15	Royalties	0			
16	Occupancy	6,167,235	1,973,882	4,193,353	
17	Travel	1,617,762	1,537,450	4,895	75,417
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	4,539,398	4,034,617	358,837	145,944
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	9,468,910	8,415,967	748,513	304,430
23	Insurance	602,071	602,071		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	WORKS OF ART	820,329	820,329		
b	OTHER RENTAL EXPENSES	536,958	486,349	2,278	48,331
c	MAINTENANCE SERVICES	1,218,329	788,639	390,303	39,387
d	ENTERTAINMENT	1,046,901	988,340	24,617	33,944
e					
f	All other expenses	2,941,116	1,346,283	1,592,654	2,179
25	Total functional expenses. Add lines 1 through 24f	136,438,706	116,679,010	16,618,149	3,141,547
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 28,039,808 39.366.034 1 0 2 136,431 2 3 1,879,289 2,653,147 3 3.554.770 4.078.098 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . . . . . . ol 5 0 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 5,732,763 5,436,561 7 2.078.567 8 1.561.154 9 2.001,633 2,604,066 Prepaid expenses and deferred charges . . . . . . 10a 330,748,411 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 141,874,543 b Less accumulated depreciation . . . . 191,530,276 10c 188,873,868 105,493,647 11 146,969,579 11 203,277,562 135,493,639 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 14 0 14 17,999,779 15 18,497,096 15 561,724,525 545,533,242 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 8,156,324 17 6,613,477 17 Accounts payable and accrued expenses . 18 18 0 19 6,442,474 19 6,539,367 20 170.928.717 20 169.288.690 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 ol 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 ol 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 28,042,551 25 31,981,397 D . . . . . 26 26 213,570,066 214,422,931 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 261,129,518 **27** 246,208,384 Unrestricted net assets . . . . 56,526,636 28 52,575,836 28 Temporarily restricted net assets . . . . . Fund 29 30,498,305 29 32,326,091 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 348.154.459 33 331,110,311 Total net assets or fund balances . . . . . 34 Total liabilities and net assets/fund balances . . . . . 561.724.525 34 545.533.242

Pai	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI		•	▽	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		143,8	321,328
2	Total expenses (must equal Part IX, column (A), line 25)	2		136,4	138,706
3	Revenue less expenses Subtract line 2 from line 1	3		7,3	382,622
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		348,1	154,459
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-24,426,7	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		331,1	110,311
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	୮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
С	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O				
		•	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	issued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3 <b>a</b>	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	ne	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

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As Filed Data -

DLN: 93493129004383

OMB No 1545-0047

#### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection

		ne organi School of					identificatio	n number				
De	T	Door	on for Du	blic Charity Sta	tue / All ou		must som	nlata this n	05-0258			
	rt I			Iblic Charity Sta te foundation becaus						instructions		
1				ion of churches, or a			-		^ )			
2	<u> </u>		-	d in <b>section 170(b)(</b> 1			·-	//(±/(ឝ/(i/:				
3	, T			pperative hospital se			•	n 170(b)(1)	(			
4	Ë			h organization opera						(1)(A)(iii) F	nter the	
•	,			ity, and state	ted iii conjun	iction with a	nospital acs	enbed in <b>see</b>	CIOII 170(D)	(±)(A)(III). L	incer the	
5	Γ	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
_	_	section 170(b)(1)(A)(iv). (Complete Part II)										
6	Ļ			local government of						£	L l- L	
7	1	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)										
8	Г			: described in <b>sectio</b> i		<b>A)(vi)</b> (Cor	nplete Part I	I )				
9	Γ			at normally receives					outions, mei	mbership fee:	s, and gross	
		receipt	s from activ	rities related to its e	xempt functi	ons—subjec	t to certaın e	xceptions, a	nd (2) no m	ore than 331	/3% of	
		ıts sup	port from gr	oss investment inco	me and unre	lated busine	ss taxable in	come (less s	section 511	. tax) from bu	ısınesses	
		acquire	ed by the or	ganızatıon after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Par	tIII)			
10	Γ	An org	anızatıon or	ganızed and operate	d exclusively	y to test for p	public safety	See <b>section</b>	509(a)(4).			
11	Γ	one or the box	more public that descr	ganized and operated ly supported organiz ibes the type of supp	ations descr porting organ	ribed in sect lization and o	ion 509(a)(1 complete line	) or section ! s 11e throug	509(a)(2) S jh 11h	See <b>section 5</b>	<b>609(a)(3).</b> Check	
e	Γ	By che	-	<b>b</b>	organization	n is not conti		or indirectly	y by one or	more disqual		
f		If the o		received a written d	etermination	from the IR	S that it is a	Type I, Type	II or Type	III supporti	ng organization,	
g		Since A	this box August 17, ; ng persons?	2006, has the organ	ızatıon accep	pted any gıft	or contributi	on from any	of the		,	
				rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons des	crıbed ın (ıı	)	Yes No	
		and (III	) below, the	governing body of th	ne the suppo	rted organiza	ation?			11g	(i)	
		(ii) a fa	amıly memb	er of a person descrı	bed in (i) abo	ove?				11g	(ii)	
				lled entity of a perso						11g(	(iii)	
h 		Provide	e the followi	ng information about	the support	ed organızat	ion(s)					
	(i) Name suppo rganız	e of rted	ed EIN lines 1-9 abov		(iv) Is the organizat col (i) list your gove docume	e Ion In ted In Erning	organizat col (i) of	(v) Did you notify the organization in col (i) of your support?		he tion in ganized JS?	(vii) A mount of support?	
				(see instructions))	Yes	No	Yes	No	Yes	No		
Tota	1											

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

Political Campaign and Lobbying Activities

DLN: 93493129004383

OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes." to Form 990. Part IV. Line 4. or Form 990-FZ. Part VI. line 47 (Lobbying Activities), then

• Se	ection 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A	A Do not o	comple	te Part Il-B		
	ection 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete P			•	: II-A	
	e organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line	35c (Pro	ку Тах	), then		
	ection 501(c)(4), (5), or (6) organizations Complete Part III	nloverid	entifica	ation numbe	-r	
	ode Island School of Design	1p10 / C1 1u	circiii c	acron mamb		
_		-025895	-			-
<u> 2</u>	t I-A Complete if the organization is exempt under section 501(c) or is a sec	ction 52	2/ or	ganizatio	n.	-
1	Provide a description of the organization's direct and indirect political campaign activities on behal in opposition to candidates for public office in Part IV	fofor				
2	Political expenditures	►	\$ _			
3	Volunteer hours		_			-
Pai	t I-B Complete if the organization is exempt under section 501(c)(3).					
1	Enter the amount of any excise tax incurred by the organization under section 4955	<b>&gt;</b>	\$ _			
2	Enter the amount of any excise tax incurred by organization managers under section 4955	<b>&gt;</b>	\$ _			_
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			☐ Yes	┌ No	
4a	Was a correction made?			☐ Yes	┌ No	
b	If "Yes," describe in Part IV					
Pai	t I-C Complete if the organization is exempt under section 501(c) except se	ction 5	01(c)	(3).		
1	Enter the amount directly expended by the filing organization for section 527 exempt function activ	ities 🕨	\$ _			
2	Enter the amount of the filing organization's funds contributed to other organizations for section 52 exempt funtion activities	7	\$ _			_
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17	b <b>►</b>	\$_			
4	Did the filing organization file Form 1120-POL for this year?			┌ Yes	┌ No	
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political o	raanızatıc	ns to v	which the fil	ına	

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>			
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election			
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,			
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. Soon over \$1,000,000  Fig. Soon ov			expenses, and share of excess lob	bying expenditures)		_	•				
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Diver \$500,000  Diver \$500,000  Diver \$500,000 but not over \$1,000,000  Diver \$1,000,000 but not over \$1,000,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1			
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated			
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals			
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars			
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -							
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)						
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)							
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures								
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)							
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both						
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:						
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e						
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000					
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000					
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000					
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000							
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount											
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)							
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -							
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount											
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	reporting				
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No			
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five			
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d				
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total			
	2a	Lobbyin	g non-taxable amount								
	b										
c Total lobbying expenditures	c	Total loi	obying expenditures								
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount								
e Grassroots ceiling amount (150% of line 2d, column (e))	e										

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(	a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
C	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		Νo	
e	Publications, or published or broadcast statements?	Yes		1,170
f	Grants to other organizations for lobbying purposes?		Νo	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		54,240
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		33,986
i	O ther activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			89,396
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		İ	
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
	A TIT A Complete if the every instinction is every tunder costion FO1(s)(4) costion	=04/	\ <u>-</u>	

## Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

	answered "Yes".		
1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	

- b Carryover from last yearc Total
- Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
  - 5 Taxable amount of lobbying and political expenditures (see instructions)

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
SCHEDULE C, PART II-B, LINE 1I		RISD PAYS MEMBERSHIP DUES TO A NUMBER OF ARTS-AND-EDUCATION-RELATED AND PROFESSIONAL ORGANIZATIONS, SOME OF WHICH MAY ENGAGE IN LOBBYING ACTIVITIES ON BEHALF OF ALL MEMBERS TOTAL MEMBERSHIP DUES PAID BY RISD DURING THE FISCAL YEAR WAS \$229,938 WE ARE UNABLE TO DETERMINE THE SPECIFIC AMOUNT OF THAT TOTAL DEVOTED TO LOBBYING, BUT WE BELIEVE IT TO BE A RELATIVELY SMALL AND IMMATERIAL PORTION

2b

2c

3

4

5

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493129004383

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization de Island School of Design		Emp	loyer ident if icat	ion numbe	er
11110	ac Bana School of Besign		05-0	0258956		
Pa	rt I Organizations Maintaining Donor Adordary organization answered "Yes" to Form 99		unds	or Accounts.	Comple	te ıf the
		(a) Donor advised funds	(	<b>(b)</b> Funds and ot	her accou	nts
L	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advidunds are the organization's property, subject to the		or advi	ısed	┌ Yes	┌ No
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit				┌ Yes	┌ No
Pa	t II Conservation Easements. Complete	if the organization answered "Yes" t	o Forn	n 990, Part IV	, line 7.	
1 2	Purpose(s) of conservation easements held by the o  Preservation of land for public use (e g , recreate  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual	on or pleasure) Preservation of ar Preservation of a	certifie	d historic struct	•	a
	easement on the last day of the tax year			Held at the	End of the	Voor
а	Total number of conservation easements		2a	neiu at the	end or the	Teal
a b	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified his		2c			
d	Number of conservation easements included in (c) a	• • •	2d			
3	Number of conservation easements modified, transfer the taxable year -	erred, released, extinguished, or terminate	ed by tr	ne organization o	luring	
4	Number of states where property subject to conserva	ation easement is located ►				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds		dlıng of	violations, and	┌ Yes	┌ No
5	Staff and volunteer hours devoted to monitoring, insp	pecting and enforcing conservation easen	nents d	uring the year 🕨		
7	A mount of expenses incurred in monitoring, inspecti  \$\blue{\subset}\$  \	ng, and enforcing conservation easement	s durin	g the year		
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion		┌ Yes	┌ No
9	In Part XIV, describe how the organization reports contained sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financia				
ar	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures,	or Ot	her Similar <i>F</i>	\ssets.	
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	for public exhibition, education or resear	ch ın fu			е,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i				
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$		
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		or finan	cıal gaın, provid	e the	
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	torical	Treas	ures, or Ot	<u>her</u>	<u> Similar Ass</u>	ets (c	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	y of th	e followi	ng that a	are a significar	nt us	e of its collection	on	
а	Public exhibition		d	<b>√</b> Lo	an or ex	change progra	ms			
b	Scholarly research		e	<b>▽</b> ot	ther ED	UCATION OF	AR	TISTS & DESIG	NERS	
С	Preservation for future generations									
4	Provide a description of the organization's control Part XIV	ollections and expla	ın how	they fu	rther the	e organization's	sexe	empt purpose ın		
5	During the year, did the organization solicit assets to be sold to raise funds rather than								Yes	✓ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					on answered	"Ye	es" to Form 99	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	diary	for cont	rıbutıons	or other asse	ts n		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ıng table	<b>:</b>	_				
_						<u> </u>	_	Amo	ount	
c d	Beginning balance						Lc Ld			
	Additions during the year					<u> </u>	$\dashv$			
e f	Distributions during the year					_	le lf			
	Ending balance	orm 990 Dort V J	2 2 1 2			<u></u>	<u>''  </u>		Yes	┌ No
2a	Did the organization include an amount on F		5 21,					'	res	) NO
	If "Yes," explain the arrangement in Part XIV  rt V Endowment Funds. Complete		2.200	word!	'Voc" to	Form 000	Dart	· TV lung 10		
Pa	rt V Endowment Funds. Complete	(a)Current Year		Prior Year		Two Years Back			<b>(e)</b> Four	Years Back
1a	Beginning of year balance	304,478,607	(-)	274,542		260,262,437	+	357,541,310	(-)	
b	Contributions	1,827,786		4,782	,494	6,876,341		5,758,390		
c	Investment earnings or losses	-4,647,750		36,731	,182	21,745,574		-76,183,979		
d	Grants or scholarships	2,498,635		2,404	,861	3,660,193	3	13,790,118		
e	Other expenditures for facilities and programs	14,660,280		8,011	,101	10,608,161		11,834,800		
f	Administrative expenses	1,001,835		1,161	,776	73,329		1,228,366		
g	End of year balance	283,497,893		304,478	,607	274,542,669		260,262,437		
2	Provide the estimated percentage of the yea	r end balance held a	as		·					
а	Board designated or quasi-endowment 🕨	72 800 %								
b	Permanent endowment 🕨 10 900 %									
С	Term endowment ► 16 300 %									
За	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat are	held and	admınıstered	for t	:he		
	organization by								Yes	+
	(i) unrelated organizations						•	3a(i)		No
	(ii) related organizations						•	3a(ii	<u> </u>	No
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					•	<u>3b</u>		<u> </u>
4										
Peli	t VI Land, Buildings, and Equipme	ent. See Follii 99	0, Pa			T	Т			
	Description of property				t or other vestment)	( <b>b</b> )Cost or oth basis (other)		(c) Accumulated depreciation	( <b>d</b> ) Bo	ok value
1a	Land		•			7,911,5	598			7,911,598
b	Buildings		•			265,885,1	196	97,770,534	16	58,114,662
C	Leasehold improvements						$\perp$			
d	Equipment					47,577,8	390	41,500,930		6,076,960
	Other		•	<u> </u>		9,373,7	727	2,603,079		6,770,648
Tota	I. Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colur	nn (B),	, line 10(	(c).) .		•	►		38,873,868
								Schedule D	(Form 9	90) 2011

Part VII Investments—Other Securities. See	<u>Form 990, Part X, line 12.</u>		
(a) Description of security or category	( <b>b)</b> Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives			
(2)Closely-held equity interests (3)Other			
(A) ALTERNATIVE INVESTMENTS	135,493,639		F
· ·			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	135,493,639		
Part VIII Investments—Program Related. See		3.	
		(c) Method of valuation	
(a) Description of investment type	(b) Book value	Cost or end-of-year market value	
	+		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, lir	ne 15.		
(a) Descrip	otion	(b) Book value	!
<b>Total.</b> (Column (b) should equal Form 990, Part X, col.(B) line 1	5.)		
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	( <b>b)</b> Amount		
Federal Income Taxes	0		
US GOVERNMENT LOAN FUNDS	4,153,194		
INTEREST RATE SWAP	12,381,437		
ASSET RETIREMENT OBLIGATION	3,703,193		
CAPITAL LEASE OBLIG - LONG-TER	11,743,573		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	31,981,397		
, , ,	31,301,337		

Schedule D (Form 990) 2011					Page <b>4</b>
Part XI Reconciliation of C	hange in Net Assets from Fori	n 990 to	Financial Stateme	nts	
1 Total revenue (Form 990, Part	VIII, column (A), line 12)			1	143,821,328
2 Total expenses (Form 990, Pa	rt IX, column (A), line 25)			2	136,438,706
3 Excess or (deficit) for the year	Subtract line 2 from line 1			3	7,382,622
4 Net unrealized gains (losses) of	on investments			4	-19,563,767
5 Donated services and use of fa	cilities			5	
6 Investment expenses				6	
7 Prior period adjustments				7	
8 Other (Describe in Part XIV)				8	-4,863,003
9 Total adjustments (net) Add II	nes 4 - 8			9	-24,426,770
10 Excess or (deficit) for the year	per financial statements Combine line	3 and 9		10	-17,044,148
	evenue per Audited Financial		nts With Revenue	er R	eturn
1 Total revenue, gains, and other	er support per audited financial stateme	nts		1	102,781,463
2 A mounts included on line 1 bu	ıt not on Form 990, Part VIII, line 12				
a Net unrealized gains on invest	tments	. 2a	-19,563,767		
<b>b</b> Donated services and use of f	acılıtıes	. 2b			
<b>c</b> Recoveries of prior year grant	s	. 2c			
<b>d</b> Other (Describe in Part XIV)		. 2d	-21,476,098		
e Add lines <b>2a</b> through <b>2d .</b>				2e	-41,039,865
3 Subtract line <b>2e</b> from line <b>1</b> .				3	143,821,328
<b>4</b> A mounts included on Form 99	0, Part VIII, line 12, but not on line 1		_		
<b>a</b> Investment expenses not incl	uded on Form 990, Part VIII, line 7b	. 4a			
<b>b</b> Other (Describe in Part XIV)		4b			
c Add lines 4a and 4b				<b>4</b> c	
	d <b>4c.</b> (This should equal Form 990, Par			5	143,821,328
	xpenses per Audited Financia	Statem	ents With Expenses	per	
1 Total expenses and losses pe statements	r audited financial			1	119,583,306
	it not on Form 990, Part IX, line 25				
	acilities	.   2a			
<b>b</b> Prior year adjustments		. 2b		1	
c Other losses		. 2c		1	
<b>d</b> Other (Describe in Part XIV)		. 2d	581,875	1	
e Add lines 2a through 2d				2e	581,875
3 Subtract line 2e from line 1.				3	119,001,431
4 Amounts included on Form 99	0, Part IX, line 25, but not on line 1:				
a Investment expenses not incl	uded on Form 990, Part VIII, line 7b	.   4a	1,001,835		
<b>b</b> Other (Describe in Part XIV)		. 4b	16,435,440		
c Add lines 4a and 4b				4c	17,437,275
5 Total expenses Add lines 3 a	nd <b>4c.</b> (This should equal Form 990, Pa	t I, line 18		5	136,438,706
Part XIV Supplemental In	formation				
	scriptions required for Part II, lines 3, 1, , Part XII, lines 2d and 4b, and Part XI				
Identifier	Return Reference		Explanat	ion	

Identifier	Return Reference	Explanation
COLLECTIONS OF ART, HISTORICAL TREASURERS OR OTHER ASSETS	SCHEDULE D, PART III, LINE 1A	THE MAJORITY OF THE SCHOOL'S COLLECTION RESIDES IN THE MUSEUM AND CONSISTS OF ARTIFACTS OF HISTORICAL SIGNIFICANCE, ART OBJECTS AND BOOKS THAT ARE HELD FOR EDUCATIONAL, RESEARCH AND CURATORIAL PURPOSES EACH OF THE ITEMS ARE CATALOGUED, PRESERVED AND CARED FOR AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED PERIODICALLY THE COLLECTIONS ARE SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS THE SCHOOL EXPENDED \$812,185 AND \$656,163 FOR ACQUISITIONS DURING 2012 AND 2011, RESPECTIVELY
SCHEDULE D, PART III, LINE 4		THE MUSEUM OF ART, ALSO KNOWN AS THE RISD MUSEUM, IS RHODE ISLAND'S LEADING MUSEUM OF FINE AND DECORATIVE ART, HOUSING A COLLECTION OF 86,200 OBJECTS OF INTERNATIONAL SIGNIFICANCE IT IS SOUTHEASTERN NEW ENGLAND'S ONLY COMPREHENSIVE ART MUSEUM AND IS ACCREDITED BY THE AMERICAN ASSOCIATION OF MUSEUMS THE RISD MUSEUM STRIVES TO BE A VITAL CULTURAL RESOURCE BY EDUCATING AND INSPIRING A WIDE VARIETY OF AUDIENCES FAMILIES AND INDIVIDUALS, SCHOLARS AND RESEARCHERS, ARTISTS AND DESIGNERS, AND STUDENTS OF ALL AGES THE MUSEUM MAINTAINS AN ACTIVE PROGRAM OF EXHIBITIONS, LECTURES, TOURS, WORKSHOPS AND PUBLICATIONS DEDICATED TO THE INTERPRETATION OF ART AND DESIGN FROM DIVERSE CULTURES RANGING FROM ANCIENT TIMES TO THE PRESENT
ENDOWMENT FUNDS	SCHEDULE D, PART V, LINE 4	THE INTENT OF THE ENDOWMENT FUND IS TO GENERATE INVESTMENT EARNINGS AS A SOURCE OF REVENUE FOR FUNDING THE SCHOOL'S GENERAL OPERATING ACTIVITIES AND FOR FUNDING SPECIFIC PURPOSES, EITHER RESTRICTED BY DONORS OR INTERNALLY DESIGNATED BY THE BOARD OF TRUSTEES EXAMPLES OF SPECIFIC PURPOSES INCLUDE SCHOLARSHIP FOR STUDENTS, FACILITIES UPKEEP, RESEARCH, AND SUPPORT FOR THE MUSEUM AND OTHER ACADEMIC OPERATIONS
OTHER LIABILITIES	SCHEDULE D, PART X, LINE 2	THE RHODE ISLAND SCHOOL OF DESIGN DOES NOT HAVE A FIN 48 (ASC 740) STATEMENT
SCHEDULE D, PART XI, LINE 8		UNREALIZED DEPRECIATION ON SWAP VALUATION (\$4,863,001) ROUNDING (2) TOTAL SCHEDULE D, PART XI, LINE 8 (\$4,863,003)
SCHEDULE D, PART XII, LINE 2D		UNREALIZED DEPRECIATION ON SWAP VALUATION (\$4,863,000) INVESTMENT EXPENSE NETTED AGAINST UNREALIZED GAIN/LOSS (\$1,001,835) SCHOLARSHIPS (\$16,435,440) RISD HOLDINGS REVENUE NET OF ELIMINATING ENTRIES \$824,177

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OMB No 1545-0047

2011

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#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service ►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

**Schools** 

Name of the organization Rhode Island School of Design **Employer identification number** 

05-0258956

_	05-0236930		\	110
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5	Does the organization discriminate by race in any way with respect to	- -   _		
а	Students' rights or privileges?	5a	 	Νo
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		Νo
е	Educational policies?	5e		Νo
f	Use of facilities?	5f		Νo
g	Athletic programs?	5g		No
h	Other extracurricular activities?  If you answered "Yes" to any of the above, please explain If you need more space, use Part II	<u>5h</u>		No
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	Yes	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		Νo
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev Proc 75-50, 1975-2 CB 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

#### Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE E, LINE 3		IN THE RHODE ISLAND SCHOOL OF DESIGN CATALOGUE AND STUDENT HANDBOOK
SCHEDULE E, LINE 6		FINANCIAL AID IS RECEIVED FROM THE US DEPARTMENT OF EDUCATION IN THE FORM OF FEDERAL COLLEGE WORK STUDY, FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS, FEDERAL PELL GRANTS, FEDERAL PERKINS LOANS, FEDERAL DIRECT LOANS AND FEDERAL PLUS LOANS WHICH ARE ADMINISTERED THROUGH THE DIRECT LOAN PROGRAM IN ADDITION, THE COLLEGE RECEIVES FINANCIAL AID FROM VARIOUS STATE SCHOLARSHIP PROGRAMS AND OTHER FEDERAL AGENCIES, E.G. VETERANS ADMINISTRATION AND BUREAU OF INDIAN AFFAIRS

Schedule E (Form 990 or 990-EZ) 2011

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2011

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Statement of Activities Outside the United States

Complete if the organization answered "Yes" to Form 990,
 Part IV, line 14b, 15, or 16.
 ► Attach to Form 990.
 ► See separate instructions.

F--

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Rhode	Island	School	of I	Desig

**SCHEDULE F** 

Department of the Treasury

Internal Revenue Service

(Form 990)

Employer identification number

THOC	e Island School of Design					05-0258956	
Pa	rt I General Informatio "Yes" to Form 990, Pa			he United States. C	omplete	ıf the organıza	ition answered
1	For grantmakers. Does the assistance, the grantees' eli the grants or assistance?	organization r gibility for the	maıntaın record grants or assı	stance, and the select	tion criteria	a used to awaı	
2	<b>For grantmakers.</b> Describe in Pa United States	art V the organi	zatıon's procedu	res for monitoring the us	e of grant f	unds outside the	e
3	Activites per Region (Use Part	V ıf addıtıonal s	space is needed	)			
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	program s speci	y listed in (d) is a ervice, describe fic type of (s) in region	(f) Total expenditures for region/investments in region
	Europe (Including Iceland and Greenland)	1	8	Program Services	INDEPEN	DENT STUDY	1,539,44
	South America		1	Program Services	INDEPEN	DENT STUDY	31,99
	South Asia		2	Program Services	INDEPEN	DENT STUDY	1,439,30
	East Asia and the Pacific		2	Program Services	INDEPEN	DENT STUDY	89,87
	Central America and the Caribbean		2	Program Services	INDEPEN	DENT STUDY	41,74
	Central America and the Caribbean			Investments			124,200,55
2 FU 3 A A S S S S S S S S S S S S S S S S S							
За	Sub-total	1	. 15				127,342,91

**b** Total from continuation sheets

c Totals (add lines 3a and 3b)

to Part I

127,342,910

Pai	Part IV,	line 15, for any	sistance to Organ recipient who recesspace is needed.	<b>nizations or Entiti</b> erved more than \$5,	<b>es Outside the Ur</b> ,000. Check this box	<b>nited States.</b> Comp x if no one recipient	plete if the organiza received more thai	tion answered "Yes' n \$5,000	' to Form 990, ▶ 厂
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
2	Enter total nur tax-exempt by	mber of recipie y the IRS, or fo	ent organizations lis or which the grante	ted above that are e or counsel has pro	recognized as chari ovided a section 50	ties by the foreign of 1(c)(3) equivalency	country, recognized letter	as . •	
3	Enter total nur	mber of other o	organizations or en	tities					(Form 990) 2011

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	( <b>d)</b> A mount of cash grant	(e) Manner of cash disbursement	( <b>f</b> ) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
					1		
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#### Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	굣	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Γ	Yes	<b>▽</b>	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	굣	Yes	Г	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	ি	Yes	Г	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	F	Yes	Г	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	<b>▽</b>	Νo

Schedule F (Form 990) 2011

Part V Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

ldentifier	Return Reference	Explanation		
SCHEDULE F, LINE 3, COLUMN F	RHODE ISLAND SCHOOL OF DESIGN TRACKS EXPENSES FOR EACH INTERNATIONAL	PROGRAM USING SEPARATE ACCOUNT NUMBERS		

Schedule F (Form 990) 2010

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Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990 OMB No 1545-0047

2011

DLN: 93493129004383

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Inspection

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Name of the organization Rhode Island School of Design Employer identification number 05-0258956

Does the organization maintain the selection criteria used to av  Describe in Part IV the organization	vard the grants or as ation's procedures fo	sistance? or monitoring the use o	f grant funds in the Unite	d States			▼ Yes
Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule	e 21 for any recip	ient that received n	nore than \$5,000. Ch	eck this box if no one	recipient receive	d more than \$5,000	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gr or assistance

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) SCHOLARSHIPS/GRANTS	1266		16,435,440	воок	TUITION/FEES

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
MONITORING USE OF GRANTS		FINANCIAL AID IS CREDITED TO THE STUDENTS' ACCOUNTS TO COVER ANY OUTSTANDING INSTITUTIONAL CHARGES ANY CREDIT BALANCE IS REFUNDED TO THE STUDENT TO BE USED FOR OTHER EDUCATIONAL-RELATED EXPENSES STUDENTS RECEIVING FEDERAL AND/OR STATE AID MUST COMPLETE THE FREE APPLICATION FOR FEDERAL STUDENT AID (FAFSA) BY SIGNING THE FAFSA, THE STUDENT AGREES THAT THEY "WILL USE FEDERAL AND/OR STATE STUDENT FINANCIAL AID ONLY TO PAY THE COST OF ATTENDING AN INSTITUTION OF HIGHER EDUCATION"

**Compensation Information** 

DLN: 93493129004383

OMB No 1545-0047

Open to Public Inspection

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization Rhode Island School of Design

**Employer identification number** 05-0258956

Pa	Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	<u> </u>	Housing allowance or residence for personal use			
	Travel for companions	$\vdash$	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the oreimbursement orprovision of all the expenses desc			1b		No
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv		- · · · · · · · · · · · · · · · · · · ·		V	
	officers, directors, trustees, and the CLO/Executiv	e Directo	or, regarding the items thetked in line 14.	2	Yes	
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t					
	∇ Compensation committee	Г	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line $1a$ with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	nt?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?					Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?					No
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		No
_	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described i	n Regs	section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section $534958-6(c)$ ?	ne rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) JOHN MAEDA	(I) (II)	465,858 0	0 0	25,007 0	26,510 0	40,741 0	558,116 0		
(2) WILLIAM DECATUR	(ı) (ıı)	287,058 0	0	16,438 0	26,510 0	20,858 0	350,864 0		
(3) ETHEL J SHEFRIN	(I) (II)	234,177 0	10,000 0	0	25,900 0	10,225 0	280,302 0		
(4) CANDACE BAER	(ı) (ıı)	173,905 0	0	0	19,124 0	23,483 0	216,512 0		
(5) REBECCA BERMONT	(ı) (ıı)	167,891 0	0	0	15,478 0	14,663 0	198,032 0		
(6) ROSANNE SOMERSON	(ı) (ıı)	187,295 0	10,000 0	0	20,630 0	28,097 0	246,022		
(7) JEAN EDDY	(ı) (ıı)	301,204 0	25,000 0	0	36,510 0	8,617 0	371,331 0		
(8) ERIC GRAAGE	(ı) (ıı)	252,582 0	20,000 0	0	26,510 0	18,735 0	317,827 0		
(9) RALPH FASANO	(I) (II)	164,859 0	0	63,190 0	8,927 0	26,601 0	263,577 0		
								1	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
INFORMATION	PART I, LINES 1A AND 1B	TAX INDEMNIFICATIONS AND GROSS-UP PAYMENTS - CERTAIN OFFICERS AND KEY EMPLOYEES WERE PROVIDED DEPENDENT TUITION PAYMENTS THAT HAVE BEEN REPORTED AS TAXABLE COMPENSATION IN SCHEDULE J, PART II, COLUMN (B)(III) THESE AMOUNTS WERE GROSSED UP FOR TAX PURPOSES SUCH PAYMENTS ARE INCLUDED IN AGREEMENTS BETWEEN THE INDIVIDUAL AND RISD AND ARE APPROVED IN ADVANCE BY THE PRESIDENT OR THE BOARD HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE - THE SCHOOL MAINTAINS A HOUSE FOR USE BY THE PRESIDENT AS A CONDITION OF EMPLOYMENT AND FOR THE CONVENIENCE OF RISD THEREFORE, NO AMOUNT IS INCLUDED IN TAXABLE COMPENSATION
SCHEDULE J, PART I, LINE 4A		RALPH FASANO RECEIVED SEVERANCE PAYMENTS OF \$63,190 DURING 2011, WHICH REPRESENTED FOUR MONTHS OF SEVERANCE AND RELATED SEVERANCE TRANSITION BENEFITS SCHEDULE J, PART I, LINE 7 ON OCCASION CERTAIN INDIVIDUALS RECEIVE A BONUS OR OTHER FORM OF NON-FIXED PAYMENT IN RECOGNITION OF EXCELLENT JOB PERFORMANCE, AS A SIGN-ON BONUS OR OTHER ONE-TIME PAYMENT THE AMOUNT OF SUCH BONUSES ARE SHOWN ON SCHEDULE J, PART II, COLUMN (B)(II) FOR EACH INDIVIDUAL

Schedule J (Form 990) 2011

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990.
 ► See separate instructions.

OMB No 1545-0047

DLN: 93493129004383

2011

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

Rhode Island School of Design

Employer identification number 05-0258956

Р	art I Bond Issues	T	Т	_	Г										
	(a) Issuer Name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date Issued	<b>(e)</b> Issue P	rice	(f)	f) Description of Purpose		(g) Def	feased		-le -e (		Pool ncing
										Yes	No	Yes	No	Yes	No
A	RHODE ISLAND HEALTH AND EDUC BUILDING CORP 2004D	52-1300173	762243HG1	05-14-2004	58,43!	5,000	SEE P	ART V			X		х		x
В	RHODE ISLAND HEALTH AND EDUC BUILDING CORP 2008AB	52-1300173	762197CG4	03-27-2008	93,780	0,000	SEE P	PART V			Х		х		х
c	RHODE ISLAND HEALTH AND EDUC BUILDING CORP 2012	52-1300173	762197KB6	03-28-2012	28,79:	1,988	2001	BOND REF	UNDING		Х		X		х
Pa	art III Proceeds													1	1
						A			В		С			D	
1	A mount of bonds retired					4,312	2,244 7,400,000		0			0			
2	2 A mount of bonds defeased						0		0	0			0		
3	3 Total proceeds of issue					60,168	3,633		93,780,000	28,791,988			8		
4	4 Gross proceeds in reserve funds						0		0	0			0		
5	Capitalized interest from proceeds					7,675	,125		0				0		
6	Proceeds in refunding escrow	ı				0 0			0			0			
7	Issuance costs from proceed	s				1,118,676 692,102		692,102			329,65	9			
8	Credit enhancement from pro	ceeds				0 87,898			0			0			
9	Working capital expenditures	from proceeds				0 0			0	0					
10	Capital expenditures from pro	oceeds				49,641,199 1,935,724			1,935,724	1 0			0		
11	O ther spent proceeds						0		91,064,276	28,462,329			9		
12	Other unspent proceeds						0		0				0		
13	Year of substantial completio	n			20	2005 2008		2012							
					Yes	No	0	Yes	No	Yes		No	Ye	s	No
14	Were the bonds issued as pai	rt of a current refun	ding issue?			_ x		Х		X					
15	Were the bonds issued as pai	rt of an advance ref	unding issue?			Х			Х			Х			
16	Has the final allocation of pro	ceeds been made?			Х			Х		Х					
17	allocation of proceeds?		and records to sup	port the final	Х			Х		X					
Pa	rt IIII Private Business l	Use			_										
						Α			В		С			D	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Χ

Yes

Χ

No

Χ

Yes

Yes

Yes

No

No

Par	t III Private Business Use (Continued)								
			Α		В	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		×		х				
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		×		×				
С	Are there any research agreements that may result in private business use of bond-financed property?		х		Х				
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?		х		×				
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 400 %		0 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %	0 %			
6	Total of lines 4 and 5		0 %		0 400 %		0 %		
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	×		Х					
Do.	WETTY Aubituage								

Part IV Arbitrage

- 6	CIV Albitiage									
			4	В		С		D		
		Yes	No	Yes	No	Yes	No	Yes	No	
	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		x		x			
2	Is the bond issue a variable rate issue?		X	X			X			
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		x	×			×			
b	Name of provider	0	1	BARCLAYS	1	0	1			
С	Term of hedge				26 5					
d	Was the hedge superintegrated?				х					
e	Was a hedge terminated?				х					
4a	Were gross proceeds invested in a GIC?		Х		Х		Х			
b	Name of provider	0	•	0	•	0				
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
5	Were any gross proceeds invested beyond an available temporary period?		Х		х		х			
6	Did the bond issue qualify for an exception to rebate?		x	х			х			

#### **Procedures To Undertake Corrective Action**

# Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return	Explanation
	Reference	
PURPOSE OF	SCHEDULE K,	A 2004D BOND - FACILITY AQUIS/CONST/EQUIP/RENOV, REFUNDING OF 1996 BONDS B 2008AB BOND - FACILITY AQUIS/CONST/EQUIP/RENOV,
BOND	PART I,	REFUNDING OF 2004A, 2004B, 2006A, AND 2006B BONDS TOTAL PROCEEDS OF ISSUE SCHEDULE K, PART II, LINE 3 A 2004D BOND - THIS
	COLUMN F	AMOUNT INCLUDES INVESTMENT EARNINGS

efile GRAPHIC print - DO NOT PROCESS

Schedule L (Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

Internal Revenue Service

As Filed Data -

DLN: 93493129004383

**Employer identification number** 

OMB No 1545-0047

**Transactions with Interested Persons** 

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public **Inspection** 

Rhode Isla	and School of Design							0	5-02589	56		
Part I	Excess Benefit Trar Complete if the organizat							organı	zations d	nly).	ıne 40b	
1	(a) Name of disqu					( <b>b)</b> Desc				,		(c) rected?
											Yes	No
	er the amount of tax imposition 4958										1	l
	er the amount of tax, if any									\$ —— \$ <u>—</u>		
Part II	Loans to and/or F					) Part IV line 26	or For	n 990-F	7 Part V	line 38	a	
(a) Namo	e of interested person and purpose	(b) L or fro	oan to om the zation?	(c)Orig	jinal	(d)Balance due	(e) I	[n	(f) Approv	(f) proved (g		ten ent?
		То	From				Yes	No	Yes	No	Yes	No
								1				
								<u> </u>			_	
								<del> </del>				
Total .		<del></del>			<b>▶</b> \$			<u> </u>		1		
Part III	Grants or Assistar	ice Be	nefitt	ing Inter	ested I	Persons.					•	
	Complete if the orga					rm 990, Part IV een interested per						
(6	a) Name of interested pers	on				ganization	3011	( <b>c)</b> A m	nount of gi	ant or ty	pe of assı	stance

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ii aliswered Tes Oli	TOTHI 550, Fart IV, III	ie 20a, 20b, 01 20c.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization' revenues?	
	organization			Yes	No
1) ERNESTO APARICIO	SPOUSE OF TRUSTEE	48,576	FACULTY WAGES		No

## Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation
---

Schedule L (Form 990 or 990-EZ) 2011

efile GRAPHIC print - DO NOT PROCESS As Filed Data -

DLN: 93493129004383

**Employer identification number** 

OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE M** (Form 990)

Department of the Treasury

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**NonCash Contributions** 

Internal Revenue Service Name of the organization

Rhode Island School of Design 05-0258956 Part I Types of Property (d) (a) (b) (c) Check Number of Contributions Contribution amounts Method of determining reported on ıf or items contributed contribution amounts applicable Form 990, Part VIII, line 1 g 101 0 1 Art-Works of art . . . . Χ 2 Art—Historical treasures 3 Art-Fractional interests 4 Books and publications Clothing and household goods . . . . . . Cars and other vehicles Boats and planes . . . Intellectual property . . . 207,926 FMV Securities—Publicly traded . Χ 18 10 Securities—Closely held stock 11 Securities—Partnership, LLC, or trust interests . . . . 12 Securities-Miscellaneous . . 13 Qualified conservation contribution—Historic structures . . . . 14 Oualified conservation contribution-Other . . . Real estate—Residential . 16 Real estate—Commercial . 17 Real estate—Other . . . 18 Collectibles . . . . 19 Food inventory . . . Drugs and medical supplies . 20 21 Taxidermy . . . . . Historical artifacts . . . . 23 Scientific specimens . . Archeological artifacts . 24 25 Other ► (\_\_ 26 Other ►( \_\_\_ **27** Other ▶ (\_\_ 28 Other ► (\_ Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement . Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . . . 30a No **b** If "Yes," describe the arrangement in Part II 31 Yes 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash 

If the organization did not report revenues in column (c) for a type of property for which column (a) is checked,

**b** If "Yes," describe in Part II

32a

Νo

#### Part II

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
, ,	THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS	SCHEDULE M, PART I, LINE 33 RHODE ISLAND SCHOOL OF DESIGN DOES NOT CAPITALIZE OR ASSIGN A VALUE TO ITS MUSEUM COLLECTIONS, BOOKS AND PUBLICATIONS, OR TO ANY INSIGNIFICANT ITEMS RECEIVED THESE ITEMS ARE NOT RECOGNIZED AS ASSETS NOR AS REVENUE ON THE SCHOOL'S FINANCIAL STATEMENTS ALSO SEE DESCRIPTION FOR SCHEDULE D, PART III, LINE 4

Schedule M (Form 990) 2011

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493129004383

OMB No 1545-0047

2011

Open to Public Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
Rhode Island School of Design

05-0258956

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION	FORM 990, PARTS I & III, LINE 1	THE MISSION OF RHODE ISLAND SCHOOL OF DESIGN, THROUGH ITS COLLEGE AND MUSEUM, IS TO EDUCATE ITS STUDENTS AND THE PUBLIC IN THE CREATION AND APPRECIATION OF WORKS OF ART AND DESIGN, TO DISCOVER AND TRANSMIT KNOWLEDGE AND TO MAKE LASTING CONTRIBUTIONS TO A GLOBAL SOCIETY THROUGH CRITICAL THINKING, SCHOLARSHIP AND INNOVATION

ldentifier	Return Reference	Explanation
GOVERNING BODY AND	FORM 990, PART VI,	BOTH RISD ALUMNI COUNCIL PRESIDENT AND IMMEDIATE PAST PRESIDENT FOR 2
MANAGEMENT	LINE 7A	YEARS AFTER TERM, SERVE AS EX-OFFICIO TRUSTEES

ldentifier	Return Reference	Explanation
	990 REVIEW PROCESS	FORM 990, PART VI, LINE 11B THE PROCESS FOR THE FY2012 FORM 990 INCLUDES REVIEW BY SENIOR MANAGEMENT, THE AUDIT COMMITTEE, AND THE INDEPENDENT EXTERNAL TAX CONSULTANTS THE AUDIT COMMITTEE IS PRESENTED WITH A DRAFT OF THE RETURN FOR THEIR REVIEW THE FULL BOARD RECEIVES A FINAL COPY OF FORM 990 BEFORE IT IS FILED

Identifier Return Reference	Explanation
CONFLICT OF PART VI, INTEREST LINE 12C	ON AN ANNUAL BASIS, THE SCHOOL'S TRUSTEES' OFFICE DISTRIBUTES A SURVEY TO ALL OF THE TRUSTEES REQUESTING INFORMATION ON MATTERS RELATING TO THE SCHOOL'S CONFLICT OF INTEREST POLICY THERE ARE FOLLOW UP PROCEDURES TO ENSURE THAT SURVEYS ARE COMPLETED AND RETURNED FOR REVIEW THE GENERAL COUNSEL'S OFFICE PROVIDES ASSISTANCE TO TRUSTEES BY RESPONDING TO ANY QUESTIONS THEY MAY HAVE RESULTS OF THE COMPLETED SURVEYS ARE PRESENTED TO THE TRUSTEES' AUDIT COMMITTEE. THE THRESHOLD FOR REPORTING FINANCIAL CONFLICTS TO THE COMMITTEE IS MORE THAN \$10,000 PER YEAR (IN THE AGGREGATE, FOR EACH TRUSTEE) IN ADDITION TO THE ANNUAL SURVEY, THE TRUSTEES ARE REQUIRED TO DISCLOSE ANY ADDITIONAL CONFLICTS THAT MAY ARISE DURING THE COURSE OF THE YEAR FURTHER, WHENEVER ANY MATTER INVOLVING A CONFLICT OF INTEREST ON THE PART OF ANY TRUSTEE IS DISCUSSED OR PROPOSED FOR ACTION AT BOARD OR COMMITTEE MEETINGS, SUCH CONFLICT SHALL BE DISCLOSED TO OTHER TRUSTEES PRESENT, AND THE TRUSTEE HAVING SUCH CONFLICT SHALL NOT VOTE OR USE HIS OR HER PERSONAL INFLUENCE ON THE MATTER

ldentifier	Return Reference	Explanation
DOCUMENT RETENTION AND DESTRUCTION	FORM 990, PART VI, LINE 14	THE SCHOOL HAS A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY IN PLACE HOWEVER, THE BOARD HAS NOT YET APPROVED THE DOCUMENT RETENTION AND DESTRUCTION POLICY APPROVAL IS EXPECTED AT A FUTURE DATE

ldentifier Return Reference	Explanation
COMPENSATION FORM 990, PART VI, LINE 15	THE SCHOOL'S PROCESS FOR DETERMINING COMPENSATION FOR ITS OFFICERS (INCLUDING THE PRESIDENT) AND KEY EMPLOYEES INCLUDES 1 PREPARING A DESCRIPTION OF THE POSITION AND REQUIREMENTS VIA A FORMAL JOB DESCRIPTION, JOB SUMMARY, OR ADVERTISEMENT 2 DEVELOPING AN UNDERSTANDING OF THE EXTERNAL MARKET FOR SIMILAR POSITIONS AND REQUIREMENTS VIA VARIOUS SOURCES SUCH AS COMPENSATION SURVEYS (E.G., YAFFEE, SNE CUPA, THE SURVEY GROUP), OTHER ORGANIZATIONS' 990 DATA, DIALOG WITH SEARCH FIRMS, AND KNOWLEDGE OF APPLICANT POOL AND CURRENT EARNINGS 3 CONSIDERING THE EXTERNAL MARKET DATA LISTED ABOVE IN LIGHT OF INTERNAL OPERATING BUDGET AND INTERNAL EQUITY FACTORS 4 UNDERSTANDING THE CANDIDATE'S PREVIOUS SALARY HISTORY, CURRENT EARNINGS POTENTIAL AND SKILL SET AS RELATED TO THE POSITION'S REQUIREMENTS AND THE COLLEGE'S NEEDS 5 ENGAGING AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE AND VERIFY REASONABLENESS OF THE COMPENSATION LEVELS FOR THE INDIVIDUAL 6 PRESENTING A RECOMMENDED HIRING RANGE (OFFER) TO THE PRESIDENT, EVP FINANCE, AND BOARD OF TRUSTEES, AS APPROPRIATE, FOR APPROVAL 7 GENERATING AN OFFER LETTER OR CONTRACT DURING FISCAL YEAR 2012, A COMPENSATION SUBCOMMITTEE WAS CREATED BY THE BOARD OF TRUSTEES TO ASSIST THE BOARD IN ESTABLISHING AND REVIEWING THE COMPENSATION OF RISD'S SENIOR ADMINISTRATIVE STAFF THE SUBCOMMITTEE CONSISTS OF THE CHAIR OF THE FINANCE COMMITTEE OF THE BOARD, AND WILL BE ASSISTED BY THE BOARD AND THE CHAIR OF THE FINANCE COMMITTEE OF THE BOARD, AND WILL BE ASSISTED BY THE SECRETARY OF THE BOARD, THE PRESIDENT, THE VICE PRESIDENT FOR HUMAN RESOURCES, AND/OR THE GENERAL COUNSEL WHEN APPROPRIATE

Identifier	Return Reference	Explanation
ORGANIZATION DOCUMENTS AVAILABILITY TO PUBLIC	FORM 990, PART VI, LINE 19	THE SCHOOL'S BY LAWS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST

ldentifier	Return Reference	Explanation
RISD BOARD OF TRUSTEES MAY 2011 - MAY 2012	FORM 990, PART VII	OFFICERS OF THE BOARD CHAIR MERRILL W SHERMAN VICE CHAIR STEPHEN L KEY VICE CHAIR LISA PEVAROFF-COHN VICE CHAIR MICHAEL SPALTER SECRETARY V DUNCAN JOHNSON TERM TRUSTEES 1 MICHAEL D ALLEN 2 DAVID C BARCLAY 3 JOHN BEUG 4 ERICA DI BONA 5 SHERRI DONGHIA 6 SUSAN DRY FOOS 7 CATHY GRAHAM 8 RICHARD W HAINING, SR 9 WILLIAM R HAMMER 10 JON KAMEN 11 SCOTT R LATHAM 12 STEPHEN A METCALF 13 SUSAN B MONTGOMERY 14 STUART J MURPHY 15 SANDRA P SMITH 16 DONALD R STANTON 17 PHILIP E TOBEY 18 WILLIAM G TSIARAS, M D 19 ARNOLD-PETER C WEISS, M D 20 PATRICIA A WHITE 21 MARGARET A WILLIAMS 22 MARY ANN (TOOTS) ZYNSKY LIFE TRUSTEE LOUIS M S BEAL EX-OFFICIO TRUSTEES JOHN MAEDA, PRESIDENT MEGHAN REILLY MICHAUD, PRESIDENT RISD ALUMNI ASSOCIATION NATHANIEL HESSE, PAST PRESIDENT RISD ALUMNI ASSOCIATION ALL OF THE TRUSTEES WORK, ON AN AVERAGE, 2 HOURS PER WEEK AND RECEIVE NO COMPENSATION

ldentifier	Return Reference	Explanation
RISD BOARD OF TRUSTEES MAY 2012 - MAY 2013	FORM 990, PART VII	OFFICERS OF THE BOARD 1 CHAIR MICHAEL SPALTER 2 VICE CHAIR LISA PEVAROFF-COHN 3 SECRETARY V DUNCAN JOHNSON TERM TRUSTEES 4 MICHAEL D ALLEN 5 DAVID C BARCLAY 6 LOUIS BEAL, LIFE TRUSTEE 7 JOHN BEUG 8 ERICA DI BONA 9 SHERRI DONGHIA 10 SUSAN DRY FOOS 11 JOE GEBBIA 12 ROBERT W GLASS 13 CATHY GRAHAM 14 RICHARD W HAINING, SR 15 JON KAMEN 16 AMY KORENVAES 17 SCOTT R LATHAM 18 MARY LOVEJOY 19 STEPHEN A METCALF 20 SUSAN B MONTGOMERY 21 MERRILL W SHERMAN, CHAIR EMERITA 22 SANDRA P SMITH 23 PETER D A STEIN 24 WILLIAM G TSIARAS, M D 25 PATRICIA A WHITE 26 MARGARET A WILLIAMS EX-OFFICIO TRUSTEES 27 JOHN MAEDA, RISD PRESIDENT 28 MEGHAN REILLY MICHAUD, PRESIDENT RISD ALUMNI ASSOCIATION 29 NATHANIEL HESSE, PAST PRESIDENT RISD ALUMNI ASSOCIATION ALL OF THE TRUSTEES WORK, ON AN AVERAGE, 2 HOURS PER WEEK AND RECEIVE NO COMPENSATION

ldentifier	Return Reference	Explanation
RECONCILIATION OF NET ASSETS	FORM 990, PART XI, LINE 5	UNREALIZED LOSS ON INVESTMENTS (\$19,563,767) UNREALIZED DEPRECIATION ON SWAP VALUATION (\$4,863,001) ROUNDING (\$2) (\$24,426,770)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data SCHEDULE R | Related Or

DLN: 93493129004383

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization Rhode Island School of Design	05-025		tification number					
Part I Identification of Disregarded Entities (Comp	lete ıf the organızat	on answered "Yes	" on Form 990,	•				
<b>(a)</b> Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets		<b>(f)</b> Direct controlling entity		
(1) TECHNOLOGY AND DESIGN BUILDINGS LLC 2 COLLEGE STREET PROVIDENCE, RI 02903 05-0258956	REAL ESTATE	RI	103,003		RISD			
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		e if the organization	n answered "Ye	s" on Form 990	, Part	: IV, line 34 becaus	e ıt had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	(e) Public charity status (if section 501(c)(3))		<b>(f)</b> Direct controlling entity	(g) Section 512(b)(1 controlled organization	
							Yes	No
(1) RISD HOLDINGS INC  2 COLLEGE STREET  PROVIDENCE, RI 02903 05-0508151	REAL ESTATE	RI	501(C)(25)			RISD	Yes	
or Privacy Act and Paperwork Reduction Act Notice, see the Instruct	ons for Form 990.	Cat No 5	0135Y			Schedule R (F	orm 990)	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, lin	ie 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	, ·	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets			Disproprtionate		Disproprtionate		Disproprtionate		Disproprtionate		Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gener mana partr	ral or iging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No											
											·											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) CHARITABLE REMAINDER TRUSTS (9)	FUNDRAISING	МА	NA	TRUST			

chedule R (Form 990) 2011				
Pa	art V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> D	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a	Yes	
b	Gift, grant, or capital contribution to related organization(s)	1b		No
C	Gift, grant, or capital contribution from related organization(s)	1c		No
d	Loans or loan guarantees to or for related organization(s)	1d	Yes	
e	Loans or loan guarantees by related organization(s)	1e		No
£	Sale of assets to related organization(s)	1f		No
	Purchase of assets from related organization(s)	1g	<del> </del>	No
_	n Exchange of assets with related organization(s)	1h	<del>                                     </del>	No
	Lease of facilities, equipment, or other assets to related organization(s)	1i	<del>                                     </del>	No
•	Lease of facilities, equipment, of other assets to related organization(s)	<u> </u>	<del>                                     </del>	<del>                                     </del>
j	Lease of facilities, equipment, or other assets from related organization(s)	1j	Yes	$\vdash$
_	Performance of services or membership or fundraising solicitations for related organization(s)	1k	Yes	
ı	Performance of services or membership or fundraising solicitations by related organization(s)	11		No
m	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m		No
n	Sharing of paid employees with related organization(s)	1n	Yes	
0	Reimbursement paid to related organization(s) for expenses	10		No
p	Reimbursement paid by related organization(s) for expenses	1р	Yes	
q	Other transfer of cash or property to related organization(s)	<b>1</b> q		No
r	Other transfer of cash or property from related organization(s)	1r		No

 If the allswer to ally of the above is	res, see the mstr	uctions for information on w	nio iliust complete tilis ilile, i	licidality covered relat	ionsinps and transactio	on tillesilolus
				(b)		(b)

(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	<b>(d)</b> Method of determining amount involved
(1) RISD HOLDINGS INC	Α	260,004	CASH
(2) RISD HOLDINGS INC	Р	122,042	CASH
(3) RISD HOLDINGS INC	N	71,208	CASH
(4)			
(5)			
(6)			

## Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		partners Sł section tota 501(c)(3)		(f) Share of end-of-year assets		(h) Disproprtionate allocations?		amount in box m		<b>j)</b> eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No			

Schedule R (Form 990) 2011

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE R, PART IV, LINE 1		CHARITABLE REMAINDER TRUSTS ARE DOMICILED IN MASSACHUSETTS, MARYLAND, CALIFORNIA, RHODE ISLAND, AND CONNECTICUT

Schedule R (Form 990) 2011