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Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 2011

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

	ΑĪ	For the 2	011 calen	dar year, or tax	year beginning	Jul 1	, 2011	1, and	endin	g Jun	30		, 2012	_	-
-		Check if app		C Name of organ					er Iden	tification Nu	mber	-			
		Addres	s change	Doing Busines	_						04-2	2639	947		
		Name o	change	Number and s	treet (or PO box if n	nail is not delivered to	street addr)		Room/s	uite	E Telepho				
		Initial r	eturn	2464 Mass	achusetts	Avenue			Suit	e 101	(61	7) 5	47-987	79	
		Termin		City, town or o			State	ZIP	code + 4		, , ,	., _		-	
		===	ed return	Cambridge	·		MA	02	140		G Gross r	ecainte	\$ 633	555	
		Ħ	ition pending		dress of principal offic	er	121	02	140	H(a) Is this				7 Yes	X No
			ition pending	1		setts Aven Camb	ridae M	A 02	140	H(b) Are all	.			Yes	No
-		Tax-exem	nt status	X 501(c)(3)	501(c) () ◀ (insert no.)	4947(a)(1) or		527	If 'No.'	attach a list	(see in	structions) L		□
_	<u>' </u>	Website	<u> </u>		1301(0) () (insert no.)	1 4547(a)(1) 0	<u>' </u>	327						
	<u>,</u>		rganization	X Corporation	Trust Ass					H(c) Group (. 363	
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	Ø					he governing bod		1b)				4			9 9
ത	jĘ	5 Tot	al number	of individuals	employed in cale	endar year 2011 (Part V, line 2a))				5			3
2013	Activities & Governance				estimate if nece	-						6			22
	۷					VIII, column (C),						7 a			<u> </u>
₩.	_	b Net	unrelated	l business taxa	ble income from	Form 990-T, line	34		-	1		7 b			
=	1	• •								P	rior Year		Cur	rent Yea	
JAN	<u>o</u>				art VIII, line 1h)						321,0			440,	
-5	e l		-	-	art VIII, line 2g)						183,6			184,	
	ا فِي					nes 3, 4, and 7d)					11 2	51.			86.
쁫	_					, 6d, 8c, 9c, 10c,		20 12			11,3		!		611.
Z -	+					st equal Part VIII,		16 12,	'	 	516,1	. 30 .		633,	<u> </u>
SCANNED		Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), time 4)													
<u></u>		15 Col	ents paid	to or for memi	TEUE IV	(A), lifte 4)		E 10)			255 3	27		262	
00	8					efits (Part IX, co	iumn (A), iines	5-10))	-	255,3	3/.	-	263,	9/3.
	Expenses		6a Professional fundraising fees (Part IX, column (A), Ine 1e)												
	x b	b Tot	al fundrais	sıng expenses (Part IX, column	(D); liue (S2) ►		8,3	<u> 393.</u>						
	۳	17 Oth	er expens	es (Part IX, co	lumn (A), lines 1	<u>1a-11d</u> (1-24e)					276,5	45.		319,	963.
		18 Tot	al expens	es Add ines 🤅	3) [Zi@ufst kijua	IPant⊓IX, column	(A), line 25)				531,8	82.		583,	936.
		19 Rev	enue less	expenses Sul	tract line 18-fro	m_line_12_					-15,7	52.		49,	619.
	ងខ្លឹ	_				•				Beginnin	g of Curren	t Year	End	d of Yea	
	Assets or Balancos	20 Tot	al assets	(Part X, line 16)						57,1	43.		98,	307.
	٩	21 Tot	al liabilitie	es (Part X, line	26)						38,6	53.		30,	198.
	훒	22 Net	assets or	fund balances	Subtract line 2	from line 20					18,4	90.		68,	109.
	Pai	rt II	Signatu	re Block		-									
			of perjury	eclare that I have ex	amined this return, in	clyding accompanying ornation of which prep	schedules and stat	ements	, and to	the best of m	v knowledge	and be	elief, it is true	e. correct.	and
_	comp	lete Declara	ation of prepared	arer (other than offic	er) is based on all inf	ormation of which pres	barer has any knowl	ledge							
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Ī	May	the IRS	discuss th			vn above? (see ır				 '	 -	-	. X Ye		No
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Form 990 (2011) Emerge, Inc.

Part IV | Checklist of Required Schedules

			162	NO
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	_6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		<u> </u>
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
i	a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11a	Х	
ı	b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11 ь		<u> </u>
•	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11c		<u>X</u>
•	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		_X_
(e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		<u>x</u> _
1	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f		<u>x</u>
	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a	x	
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12 b		X
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		<u>X</u>
	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u>X</u>
1	b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b		<u>x</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		<u>x</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		_X_
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		<u> </u>
	a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20		<u>x</u> _
- 1	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 ь		

Form 990 (2011) Emerge, Inc.

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		_X_
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 27 If 'Yes,' complete Schedule I, Parts I and III	22		<u> </u>
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J	23		<u> </u>
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25	24a	ı	х
ł	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		X
t	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		<u> </u>
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		<u>X</u>
t	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	28c		X
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	_35a		Х
t	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35Ь		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		<u> </u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		<u>x</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	х	
AA		Form	990 (2011)

Form 990 (2011) Emerge, Inc. Part V Statements Regarding Other IRS Filings and Tax Compliance

Tes. No. 2 1 1 1 1 1 1 1 1 1		Crieck if Schedule O contains a response to any question in this Part V				
b Enter the number of Forms W-23 included in line 1a Enter 0- if not applicable C Did the organization comply with hacking withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 2 a Enter the number of employees reported on Form W-3. Transmittal of Wage, and Tae. State needs, filed for the calendar year ending with or within the year covered by this return. 3 bif all least one is reported on the 23, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions). 3 bif I Yes' has it filed a Form 990-T for this year? If No. provide an explanation in Schedule 0 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial accountly. 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial accountly. 5 a Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5 a Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5 a Was the organization aparty to a prohibited tax shelter transaction of cit if Yes', to line 5 as 65, did the organization file Form 8886-17? 5 a Does the organization in shelt organization file Form 8866-17? 5 a Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5 b If Yes', did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 5 b If Yes', did the organization include with every solicitation in express statement that such contributions or gifts were not tax deductible? 5 b If Yes', did the organization include with every solicitation in express the organization file organization include the number of Forms 8282 filed d	_				Yes	No
c D of the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) without some in the with the part of the payments to receive the payments to receive the payments to receive the payments to the payments that the paymen		· · · · · · · · · · · · · · · · · · ·				
(gambling) winnings to prize winners? 2 a Enter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 1 if at least one is reported on time 23, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3 but the organization have unrelated business gross income of \$1,000 or more during the year? 3 bit If Yes's has it filed a Form 990-1 for this year? If No. Invoide an explanation in Schedule O 3 bit Yes's has the filed a Form 990-1 for this year? If No. Invoide an explanation in Schedule O 4 At any time during the calendar year, delt he organization have an interest in, or a spatiative or other authority over, a financial account in a foreign country. See instructions for filing requirements for Form TD F 90-22 I, Report of Foreign Bank and Financial Accounts. 5 a Was the organization for foreign country. 5 a Was the organization for a prothibeted tax sheller transaction at any time during the tax year? 5 bit and y taxable party notify the organization that it was on is a party to a prohibited tax sheller transaction? 6 a Does the organization andler goos receives that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 5 bit If Yes', did the organization include with every solicitation an express statement that such contributions or girls were not tax deductible? 5 bit If Yes', did the organization include with every solicitation and partly for goods, and services provided? 7 to Justin and the organization on the part of the value of the goods or services provided? 7 to Justin and the organization on the part of the value of the goods or services provided? 7 to Justin and the organization of the part of the value of the goods or services provided? 7 to Justin and the organization organization organiz			0			
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a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O	а	Initiation fees and capital contributions included on Part VIII, line 12				
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b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O 14b	t					
13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O 14b	12 a	1 1	1	2 a		
a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13b 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O 14b				ł		
Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O 14b						
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14a Did the organization receive any payments for indoor tanning services during the tax year?14aXb If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O14b		which the organization is licensed to issue qualified health plans				
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O						
				-		X
ZAA TEE4010E 07/0E/11	<u> </u>		_ 1	<u>4</u> b		

Form 990 (2014) Emerge, Inc. 04-2639947 Page 6 Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI \mathbf{x} Section A. Governing Body and Management Yes Nο 1 a Enter the number of voting members of the governing body at the end of the tax year 1439 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O **b** Enter the number of voting members included in line 1a, above, who are independent 1 h Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other 2 officer, director, trustee or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 3 Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Х 6 Did the organization have members or stockholders? 6 X 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7 a Х **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following a The governing body? 8 a Х b Each committee with authority to act on behalf of the governing body? Х 8 b Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates? 10 a Х b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Х 11 a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 7 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 Х 12a b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise 12b Х c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done 12 c Х 13 Did the organization have a written whistleblower policy? 13 Х Did the organization have a written document retention and destruction policy? 14 Х Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15 a b Other officers of key employees of the organization 15 b If 'Yes' to line 15a or 15b, describe the process in Schedule O (See instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16 a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed • Massachusetts

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply Another's website

X Upon request

Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

► David Adams 2464 Massachusetts Avenue Cambridge 02140 (617) 547-9879 BAA TEEA0106 01/23/12 Form 990 (2011)

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee'
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order, individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization	nor any i	cer, director, or truste	e							
(A) Name and title	(B) Average hours per week	unles	ss per and a	Pos ck me son i direc	s bot tor/tr	nan one h an offi rustee)	box. cer	(D) Reportable compensation from the organization	(E) Reportable compensation from	(F) Estimated amount of other compensation
	(describe hours for related organiza- tions in Schedule O)	adividi el fruscee or director	and percentages	Offi. et	Key amployee	High est connensated employee	กับเกล	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related organizations
(1) David Kuppenheimer Board Member	2.00	Х						0.	0.	0.
(2) Alpert Pless, Jr Board Member	2.00	х						0.	0.	0.
(3) Monica Ghosh Driggers Board Member	2.00	х						0.	0.	0.
(4) Elias Pearson Board Member	2.00	Х						0.	0.	0.
(5) Julia Brumer Board Member	2.00	Х						0.	0.	0.
(6) Sonia Shah Board Member	2.00	Х						0.	0.	0.
(7) Marilee Kenney Hunt President	3.00			X				0.	0.	0.
(8) Norah Wylie Treasurer	3.00			х				0.	0.	0.
(9) Sarah Cortes Clerk	3.00			Х				0.	0.	0.
(10) David Adams Co-Director	47.00				х	х		63,365.	0.	28,497.
(11) Susan Cayouette Co-Director	40.00				х			49,263.	0.	26,511.
(12)										
(13)										
(14)										

Part VII Section A. Officers, Directors, Trust	ees, l	Key	En	ıplo	oye	es,	and	d Highest Con	pensated Emp	loyees (cont)
	i			•	C)					
(A) Name and title	(B) Average hours per	ge box, unless per officer and a di				ıs boti or/trus	h an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	per week (describ e hours for related organi- zations in Sch (1)	Individure or dire	Institu	Officer	Key e	Highest compensate employee	Forme	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	from the organization and related
	hours for related	dual tr	tional	-	employee	st con	Œ.			organizations
	organi- zations	ustee	truste		8	pens				
	Sch O)		ä			ated				
(15)										
(16)										
(17)							-	<u> </u>		
<u>(18)</u>										
(19)				_						
(20)				_	-					
(21)							_			
(22)										
(23)								, , , , , , , , , , , , , , , , , , ,		
(24)										
(25)										
1 b Sub-total			•				•	112,628.	0.	55,008.
c Total from continuation sheets to Part VII, Section A	١.						▶ .			
d Total (add lines 1b and 1c) 2 Total number of individuals (including but not limited	to the	ورا م	hat	aho	ve) :	who	rece	112,628.	0.	55,008.
from the organization	10 1110	, ,,,	icu	abo	•0)	******	1000	sived more than \$	red,000 or reportab	ie compensation
										Yes No
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such inc	or truste dividua	ee, k /	еу е	empl	oye	e, or	hıg	hest compensated	l employee	3 X
4 For any individual listed on line 1a, is the sum of rep the organization and related organizations greater the									om	
such individualDid any person listed on line 1a receive or accrue co		•				•			nduudual	4 X
for services rendered to the organization? If 'Yes,' co	mplete	Sch	edu	le J	for	such	per	rson		5 X
Section B. Independent Contractors 1 Complete this table for your five highest compensate	d inder	end	ent (cont	ract	ors t	hat	received more that	ın \$100.000 of	
compensation from the organization. Report compen-	sation	for th	ne ca	alen	dar	year	end	ding with or within	the organization's	
Name and business address	5							Description o		(C) Compensation
					_					
										-
2 Total number of independent contractors (including b \$100,000 in compensation from the organization ►	out not	lımıt	ed to	o the	ose	liste	d ab	ove) who received	I more than	

Ta	t viii Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
S, GRANTS	1a Federated campaigns1ab Membership dues1bc Fundraising events1c		revenue		312, 313, 01 314
PROGRAM SERVICE REVENUE AND OTHER SIMILAR AMOUNTS	d Related organizations e Government grants (contributions) 1 d 1 e 404,588 f All other contributions, gifts, grants, and similar amounts not included above 1 f 35,647				
CONTRIBL AND OTH	g Noncash contributions included in lns 1a-1f \$	<u>·</u> 440,235.			
E REVENUE	Business Code 2a Client fees 999999 b Program service fees 999999	123,894. 60,729.	123,894. 60,729.	0.	0.
AM SERVICI	c d e				
PROGR,	f All other program service revenue	184,623.			
	 Investment income (including dividends, interest and other similar amounts) Income from investment of tax-exempt bond proceeds Royalties 	86.	0.	0.	86.
	6a Gross rents b Less' rental expenses				
	c Rental income or (loss) d Net rental income or (loss) 7a Gross amount from sales of (i) Securities (ii) Other	•			
	assets other than inventory b Less cost or other basis and sales expenses	_			
	c Gain or (loss) d Net gain or (loss)	>			
OTHER REVENUE	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c) See Part IV, line 18 a				
ОТНЕ	b Less direct expenses c Net income or (loss) from fundraising events	•			
	9a Gross income from gaming activities See Part IV, line 19 b Less direct expenses b				
	c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances a 8,611	<u>.</u>		.	
	b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code	8,611.	8,611.	0.	0.
	11a				
	c rotali Add lines fra-fra	-			
	12 Total revenue. See instructions .	<u>633,55</u> 5.	193,234.	0.	86.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a re				
Do 6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	127,508.	109,416.	13,431.	4,661.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	<u>5</u> 9,081.	55,505.	3,576.	0.
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	63,226.	54,126.	6,910.	2,190.
10	Payroll taxes	14,158.	12,476.	1,312.	370.
11	Fees for services (non-employees)				
á	a Management				
•	s Legal .				
	c Accounting .	10,250.	0.	10,250.	0.
	d Lobbying				
	Professional fundraising services See Part IV, line 17				
	Investment management fees				
	g Other	168,957.	141,684.	27,273.	0.
	Advertising and promotion .	1,482.	0.	1,087.	395.
13	Office expenses	825.	408.	417.	0.
14	Information technology				
15	Royalties	30.400			
16	Occupancy	32,400.	22,877.	9,523.	<u> </u>
17	Travel	643.	643.	0.	0.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 20	Conferences, conventions, and meetings Interest	66,743.	66,031.	712.	0.
21	Payments to affiliates				
22	_ ^	2,167.	924.	1,243.	0.
23	· ' ' ' ' '	3,837.	1,649.	2,161.	27.
24					
	Telephone	4,256.	2,360.	1,896.	0.
1	Supplies	7,747.	5,470.	2,277.	0.
	Postage	2,805.	819.	1,986.	0.
	d Printing	12,850.	12,839.	11.	0.
	e All other expenses	5,001.	2,305.	1,946.	750 <i>.</i>
25	Total functional expenses. Add lines 1 through 24e	583,936.	489,532.	86,011.	8,393.
26	the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	Check here ► ☐ if following				
	SOP 98-2 (ASC 958-720)				
RA4	•				Form 990 (2011

				(A) Beginning of year		(B) End of year
	1	Cash – non-interest-bearing		724.	1	3,245.
l	2	Savings and temporary cash investments		11,558.	2	41,879.
	3	Pledges and grants receivable, net			_3	
	4	Accounts receivable, net		30,868.	4	37,296.
	5	Receivables from current and former officers, director and highest compensated employees Complete Part	s, trustees, key employees, II of Schedule L		5	
	6	Receivables from other disqualified persons (as defining persons described in section 4958(c)(3)(B), and contributions organizations of section 501(c)(9) voluntary organizations (see instructions)	ibuting employers and		6	
A	7	Notes and loans receivable, net			7	
A S S E T S	8	Inventories for sale or use	Ì		8	
T S	9	Prepaid expenses and deferred charges		10,137.	9	9,465.
	10 a	Land, buildings, and equipment cost or other basis. Complete Part VI of Schedule D	10a 41,727.			
	b	Less accumulated depreciation	10b 37,505.	1,656.	10 c	4,222.
	11	Investments - publicly traded securities	3,7333		11	1,221
	12	Investments – other securities See Part IV, line 11			12	
	13	Investments - program-related See Part IV, line 11	Ì		13	
	14	Intangible assets	Ì		14	
	15	Other assets See Part IV, line 11		2,200.	15	2,200.
	16	Total assets. Add lines 1 through 15 (must equal line	34)	57,143.	16	98,307.
	17	Accounts payable and accrued expenses	,	38,653.	17	30,198.
	18	Grants payable		-	18	· · · · ·
	19	Deferred revenue		19		
Ļ	20	Tax-exempt bond liabilities			20	
Å	21	Escrow or custodial account liability Complete Part I	V of Schedule D		21	
LIT	22	Payables to current and former officers, directors, trushighest compensated employees, and disqualified per of Schedule L	stees, key employees, sons Complete Part II		22	
-1-1	23	Secured mortgages and notes payable to unrelated th	ird parties		23	
E S	24	Unsecured notes and loans payable to unrelated third	' h		24	
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	·		25	-
	26	Total liabilities. Add lines 17 through 25		38,653.	26	30,198.
N E T		Organizations that follow SFAS 117, check here ►	X and complete lines			
Ť		27 through 29 and lines 33 and 34.				
Ş	27	Unrestricted net assets		18,490.	27	68,109.
(SSETS	28	Temporarily restricted net assets			28	
	29	Permanently restricted net assets			29	
R		Organizations that do not follow SFAS 117, check he	re ► 🗌 and complete			
E		lines 30 through 34.				
FUZO	30	Capital stock or trust principal, or current funds			30	
Β	31	Paid-in or capital surplus, or land, building, or equipm	ent fund		31	
E	32	Retained earnings, endowment, accumulated income,	or other funds .		32	
BALANCES	33	Total net assets or fund balances		18,490.	33	68,109.
ร	34	Total liabilities and net assets/fund balances		57,143.	34	98,307.

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98,307. Form **990** (2011)

Form 990 (2011) Emerge, Inc. (04-2639947		Pag	ge 12				
Pant XII Reconciliation of Net Assets								
Check if Schedule O contains a response to any question in this Part XI								
1 Total revenue (must equal Part VIII, column (A), line 12)	1	63	3,5	55.				
2 Total expenses (must equal Part IX, column (A), line 25)	2	58	3,9	36.				
3 Revenue less expenses. Subtract line 2 from line 1								
4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1	8,4	90.				
5 Other changes in net assets or fund balances (explain in Schedule O)	5							
6 Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	6	8,1	09.				
Pant XIII Financial Statements and Reporting								
Check if Schedule O contains a response to any question in this Part XII								
		<u> Y</u>	'es	No				
1 Accounting method used to prepare the Form 990.								
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O								
2a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х				
b Were the organization's financial statements audited by an independent accountant?		2b	х					
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight or review, or compilation of its financial statements and selection of an independent accountant?	of the audit,	2c	x					
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.								
d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is separate basis, consolidated basis, or both	sued on a	;						
X Separate basis Consolidated basis Both consolidated and separate basis								
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Audit Act and OMB Circular A-133?	ne Single	3a		Х				
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the re or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired audit	3 b						

Form 990 (2011)

BAA

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

(C)

(D)

(E)

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization Employer identification number Emerge, 04-2639947 Part I | Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii) Enter the hospital's An organization operated for the benefit of a college or university owned or operated by a governmental unit described insection 5 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) R A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts 9 from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h 11 Type II Type III — Functionally integrated Type III – Other By checking this box. I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? Yes No A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) (i) below, the governing body of the supported organization? 11 g (i) A family member of a person described in (i) above? 11 g (ii) A 35% controlled entity of a person described in (i) or (ii) above? 11 g (iii) Provide the following information about the supported organization(s) h (i) Name of supported (ii) EIN (iii) Type of organization (iv) Is the (v) Did you notify (vii) Amount of support (described on lines 1 9 above or IRC section (see instructions)) the organization in organization in organization organization in column (i) listed in your governing document? column (i) of your support? column (i) Yes No Yes No Yes No (A) (B)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Se	ction A. Public Support				· ·	<u></u>					
	endar year (or fiscal year inning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total				
1	Gifts, grants, contributions, and membership fees received (Do not include any 'unusual grants')										
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf										
3	The value of services or facilities furnished by a governmental unit to the organization without charge										
4	Total. Add lines 1 through 3										
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)										
6	Public support. Subtract line 5 from line 4										
Sec	ction B. Total Support		<u> </u>			<u> </u>					
	endar year (or fiscal year inning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total				
7	Amounts from line 4										
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources										
9	Net income from unrelated business activities, whether or not the business is regularly carried on										
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						_				
11	Total support. Add lines 7 through 10										
12	Gross receipts from related activ	ities, etc (see ins	tructions)	d		12					
	First five years. If the Form 990 organization, check this box and	stop here	,	d, third, fourth, or	fifth tax year as a	section 501(c)(3)	▶ ∏				
Sec	tion C. Computation of Pu	blic Support F	Percentage								
	Public support percentage for 20	•	• • •	e 11, column (f))		14	<u>%</u>				
	Public support percentage from 2		,			15					
16	a 33-1/3% support test – 2011. If t and stop here. The organization	he organization d qualifies as a pub	lid not check the b olicly supported or	ox on line 13, and ganization	I the line 14 is 33-	1/3% or more, chec	k this box ►				
ı	b 33-1/3% support test — 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.										
17	7a 10%-facts-and-circumstances test — 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization.										
	b 10%-facts-and-circumstances te or more, and if the organization i organization meets the 'facts-and	meets the 'facts-a d-circumstances' (and-circumstances test The organiza	' test, check this t tion qualifies as a	oox and stop here. publicly supported	Explain in Part IV to descript the Explain in Part IV to descript the Explain in Explain	now the				
	Private foundation. If the organiz	zation did not che	ck a box on line 1	3, 16a, 16b, 17a,							
BAA	1				Sc	hedule A (Form 990	or 990-EZ) 2011				

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Section A. Public Support									
Calendar year (or fiscal yr beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
1 Gifts, grants, contributions and membership fees									
and membership fees received (Do not include any 'unusual grants')	202 160	200 101	200 076	201 001	440 005	4 660 0-6			
2 Gross receipts from admis-	282,160.	300,101.	320,276.	321,084.	440,235.	1,663,856.			
sions, merchandise sold or			İ						
services performed, or facilities furnished in any activity that is	}	i							
related to the organization's									
tax-exempt purpose	214,923.	258,770.	234,994.	194,995.	193,234.	1,096,916.			
3 Gross receipts from activities that are not an unrelated trade or business under section 513									
4 Tax revenues levied for the			_						
organization's benefit and either paid to or expended on									
its behalf 5 The value of services or				-					
facilities furnished by a governmental unit to the									
organization without charge									
6 Total. Add lines 1 through 5	497,083.	558,871.	555,270.	516,079.	633,469.	2,760,772.			
7a Amounts included on lines 1, 2, and 3 received from disqualified persons									
b Amounts included on lines 2									
and 3 received from other than disqualified persons that				İ					
exceed the greater of \$5,000 or									
1% of the amount on line 13 for the year									
c Add lines 7a and 7b									
8 Public support (Subtract line									
7c from line 6)						2,760,772.			
Section B. Total Support				1	·				
Calendar year (or fiscal yr beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total			
9 Amounts from line 6	497,083.	558,871.	555,270.	516,079.	633,469.	2,760,772.			
10a Gross income from interest, dividends, payments received			·						
on securities loans, rents,	1								
royalties and income from similar sources	196.	285.	147.	51.	86.	765.			
b Unrelated business taxable									
income (less section 511 taxes) from businesses		į							
acquired after June 30, 1975									
c Add lines 10a and 10b	196.	285.	147.	51.	86.	765.			
11 Net income from unrelated business activities not included in line 10b,		İ							
whether or not the business is									
regularly carried on									
12 Other income Do not include gain or loss from the sale of									
capital assets (Explain in Part IV)	1,032.	4,794.	2,907.			8,733.			
13 Total support. (Add Ins 9, 10c, 11, and 12.)	498,311.	563,950.	558,324.	516,130.	633,555.	2,770,270.			
14 First five years. If the Form 990	s for the organizat					2,,			
organization, check this box and	stop here								
Section C. Computation of Pul			12 (0)						
15 Public support percentage for 20			13, column (1))		. 15	99.66 %			
16 Public support percentage from 2 Section D. Computation of Inv			· ·	<u> </u>	16	<u>99.59 %</u>			
17 Investment income percentage for			v line 13 column	2 (0)	17	0 03 8			
18 Investment income percentage for		• •	•	i (1))	17	0.03 %			
				t line 15 is more t		0.03 %			
9a 33-1/3% support tests – 2011. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33-1/3% support tests – 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and									
line 18 is not more than 33-1/3%	check this box ar	id stop here. The o	organization quali	fies as a publicly	supported organız	ation . ►			
20 Private foundation. If the organiz	ation did not chect	k a box on line 14,	, 19a, or 19b, che	eck this box and se	ee instructions_	<u> </u>			

Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).
Other Income Part III, Line 12
Description: Other
2007: 1032.
2008: 4794.
2009: 2907.
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~

#### SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990 Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions. OMB No 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Emerge, Inc 04-2639947 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered 'Yes' to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? No Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered 'Yes' to Form 990 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year a Total number of conservation easements 2a 2b b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax vear ► Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and section 170(h)(4)(B)(ıı)? Yes

## Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for

- b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenues included in Form 990, Part VIII, line 1
- (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- a Revenues included in Form 990, Part VIII, line 1
- b Assets included in Form 990, Part X

conservation easements

TEFA3301

Schedule **D** (Form 990) 2011

	ge, Inc.		- C A - L I I' - L		1 *	04-263			Page 2
Part III Organizations Mainta									
<ul> <li>Using the organization's acquisititems (check all that apply)</li> <li>Public exhibition</li> </ul>	on, accession,	and oth				hat are a significant us	e of its o	ollectio	on
b Scholarly research	= = = = = = = = = = = = = = = = = = =								
c Preservation for future gener	ations		e   Other		<del></del> -				
Provide a description of the orgal Part XIV		ctions a	and explain how	they	further the organiza	ation's exempt purpose	ın		
5 During the year, did the organiza assets to be sold to raise funds r	tion solicit or re ather than to b	eceive o e maint	donations of art, ained as part of	histo the d	rical treasures, or o organization's colle	other similar ction?	Yes		No
Part IV Escrow and Custodia line 9, or reported an	I Arrangem amount on	ents. Form	Complete if t 990, Part X,	he o line	rganization ans 21.	swered 'Yes' to Fo	rm 990	), Par 	t IV,
<ul> <li>1 a Is the organization an agent, trus included on Form 990, Part X?</li> <li>b If 'Yes,' explain the arrangement</li> </ul>			_			assets not	Yes		No
bit res, explain the arrangement	III FAIL AIV AII	u comp	iete the followin	y tabi	le		Amount		
c Beginning balance						1c	Amount		
d Additions during the year						1d			
e Distributions during the year						1e	· <del>-</del> ··		
f Ending balance						16	-		
2a Did the organization include an a	mount on Form	1 990, F	Part X, line 21?				Yes		No
b If 'Yes,' explain the arrangement								L	
Part V Endowment Funds. Co	omplete if th	e orga	anization ans	wer	ed 'Yes' to Forr	n 990, Part IV, line	∋ 10.		
	(a) Current y	rear	(b) Prior year		(c) Two years back	(d) Three years back	(e) F	our year	s back
1 a Beginning of year balance							<u> </u>		j
<b>b</b> Contributions							ļ		
c Net investment earnings, gains, and losses									
<b>d</b> Grants or scholarships									
<ul> <li>Other expenditures for facilities and programs</li> </ul>									
f Administrative expenses							ļ <u>.</u>		
g End of year balance							<u> </u>		
2 Provide the estimated percentage		year er	•	1g, c	olumn (a)) held as				
a Board designated or quasi-endow	/ment ►		8						
b Permanent endowment ►	*		0						
c Temporarily restricted endowmen		! 1	_8						
The percentages in lines 2a, 2b, and 2c should equal 100%  3a Are there endowment funds not in the possession of the organization that are held and administered for the									
organization by Yes No				No					
(i) unrelated organizations							3a(i)		
(ii) related organizations					50		3a(ii)		
b If 'Yes' to 3a(ii), are the related of	_		•				3b		
4 Describe in Part XIV the intended Part VI Land, Buildings, and									
Description of property			or other basis		Cost or other	(c) Accumulated	(4) 5	Pook w	
			vestment)		pasis (other)	(c) Accumulated depreciation	(a) E	Book va	ilue
1 a Land									
<b>b</b> Buildings	. [	_							
c Leasehold improvements									
d Equipment	-				41,727.	37,505.		4	<u>, 222 .</u>
e Other									
Total. Add lines 1a through 1e (Column	n (d) must equ	al Form	1 990, Part X, co	lumn	(B), line 10(c))		=		, 222.
BAA						Scher	iule Di <i>l</i> E	orm 90	0) 2011

Schedule b (Form 990)/2011 Emerge, Inc.			04-263	994/	Page :
Part VII Investments - Other Securities. See		line 12.			
(a) Description of security or category (including name of security)	(b) Book value	Cos	(c) Method of valuat t or end-of-year mark	tion ket value	
(1) Financial derivatives					
(2) Closely-held equity interests					
(3) Other					
(A)					
(B)					
<u>(C)</u>					
<u>(D)</u>	_				
(E)					
(F)					
(G)(H)					
(H)					
Total. (Column (b) must equal Form 990 Part X, column (B) line 12)					
Part VIII Investments - Program Related. See	Form 990, Part X,	line 13.			
(a) Description of investment type	(b) Book value		(c) Method of valuat		
		Cos	t or end-of-year mark	ket value	
(1)	<del>-</del>		·		
(2)			··· <u> </u>		
(4)	<u>.</u>		<del></del>	<u> </u>	
(5)		<del> </del>	<del></del>		
(6)					
(7)					
(8)					
(9)					
(10)					
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.)		<u> </u>		<del> </del>	
Part IX Other Assets. See Form 990, Part X,			_ <del></del>	(h) Daali	-1
(1)	scription	<del></del>		(b) Book va	aiue
(2)	<del></del>				
(3)			-		
(4)					
(5)					
(6)					
(7)					
(9)					
(10)					
Total. (Column (b) must equal Form 990, Part X, column (B			<u> </u>		
Part X Other Liabilities. See Form 990, Part		<del></del>	<del> </del>	<del></del>	
(a) Description of liability (1) Federal income taxes	(b) Book value	<del> </del>			
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
(11)					
Total. (Column (b) must equal Form 990, Part X, column (B) line 25)	<u> </u>				
2 FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of	of the footnote to the or	ganization's financia	al statements that re	ports the	

	edule D (Form 990) 2011 Emerge, Inc.		-2639947	Page 4
	t XI   Reconciliation of Change in Net Assets from Form 990 to Audited Financial S	Statements	<del>- ,</del>	
1	Total revenue (Form 990, Part VIII, column (A), line 12)			633,555.
2	Total expenses (Form 990, Part IX, column (A), line 25)			583,936.
3	Excess or (deficit) for the year Subtract line 2 from line 1			49,619.
4	Net unrealized gains (losses) on investments			
5	Donated services and use of facilities			
6	Investment expenses		<u> </u>	
7	Prior period adjustments		-	<del></del>
8	Other (Describe in Part XIV )			<u> </u>
9	Total adjustments (net) Add lines 4 through 8	•		10 610
10 Par	Excess or (deficit) for the year per audited financial statements Combine lines 3 and TXII Reconciliation of Revenue per Audited Financial Statements V		nturn	49,619.
1	Total revenue, gains, and other support per audited financial statements	vitii Kevellue pei Ke	1	640,555.
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		<b>'</b>	040,333.
	Net unrealized gains on investments	al	·	
	Donated services and use of facilities 2			
	Recoveries of prior year grants	<del></del>		
	I Other (Describe in Part XIV)			
	Add lines 2a through 2d	<u>u</u>		7,000.
	Subtract line 2e from line 1		3	633,555.
_	Amounts included on Form 990, Part VIII, line 12, but not on line1:		3	033,333.
	Investment expenses not included on Form 990, Part VIII, line 7b	2		
	O Other (Describe in Part XIV )			
	Add lines 4a and 4b	<u>U                                     </u>	4c	
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		5	633,555.
	t XIII   Reconciliation of Expenses per Audited Financial Statements	With Expenses per	- 1	033,333.
	Total expenses and losses per audited financial statements	THE EXPONSES POL	1	590,936.
	Amounts included on line 1 but not on Form 990, Part IX, line 25			330,330.
	Donated services and use of facilities . 2	a 7,000.		
	Prior year adjustments . 2			
	Other losses . 2	<del></del>		
	I Other (Describe in Part XIV )			
	Add lines 2a through 2d	<u></u>	2 e	7,000.
3	· · · · · · · · · · · · · · · · · · ·		3	583,936.
4	Amounts included on Form 990, Part IX, line 25, but not on line1:			303,330.
	Investment expenses not included on Form 990, Part VIII, line 7b	a		
	Other (Describe in Part XIV )			
•	: Add lines 4a and 4b		4c	
	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)		5	583,936.
Pai	t XIV   Supplemental Information			
Part	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d additional information	d and 4b Also complete t	his part to pro	,, vide 
BAA	TEEA3304 05/25/11		Schedule D (F	Form 990) 2011

Schedule **D** (Form 990) 2011

		Page 5
Schedule D (Form 990) 2011 Emerge, Inc.  Part XIV Supplemental Information (continued)	04-2639947	_
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	<b></b>	<b></b>
	<b>_</b>	<b></b> ·
	<b></b>	
	<b></b>	

#### SCHEDULE O (Form 990 or 990-EZ)

## **Supplemental Information to Form 990 or 990-EZ**

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Emerge, Inc.		Employer identification number $04-2639947$
Pt_VI, Line_11a_	A copy of the form 990 is presented to the Board	d_of_Directors
	who review the form. After it is reviewed and a	approved
	by the Board of Directors it is sent to a office	er for
	signature.	
Pt_VI, Line 12c_	The conflict of interest policy is reviewed annu	ually_during
	one of the Organization's board meetings.	
Pt_VI, Line 19	The Organization's governing documents, conflict	t_of_interest
	policy and financial statements are available to	the public
	upon_request	
	·	
	·	
	· • • • • • • • • • • • • • • • • • • •	
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	<del>-</del>	

Emerge, Inc

04-2639947

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Schedule O (Form 990), Supplemental Information to Form 990 Form 990, Page 2, Part III, Line 1 (continued)

Briefly describe the organization's mission:

or physically abused a woman in a relationship. Emerge, Inc. also offers a course for anyone working with families affected by domestic violence.