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Form 990
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

2011

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2011 calendar year, or tax year beginning 07-01-2011 and ending 06-30-2012

- B Check if applicable
Address change
Name change
Initial return
Terminated
Amended return
Application pending

C Name of organization
CARDINAL CUSHING CENTERS INC
Doing Business As
Number and street (or P O box if mail is not delivered to street address) Room/suite
405 WASHINGTON STREET
City or town, state or country, and ZIP + 4
HANOVER, MA 02339

D Employer identification number
04-2104871
E Telephone number
(781) 826-6371
G Gross receipts \$ 22,002,907

F Name and address of principal officer
JO ANN SIMONS
405 WASHINGTON STREET
HANOVER, MA 02339

H(a) Is this a group return for affiliates?
H(b) Are all affiliates included?
H(c) Group exemption number

I Tax-exempt status
501(c)(3)
501(c) () (insert no)
4947(a)(1) or
527

J Website: WWW.CUSHINGCENTERS.ORG

K Form of organization
Corporation
Trust
Association
Other
L Year of formation 1947
M State of legal domicile MA

Part I Summary

Table with 3 main sections: Activities & Governance, Revenue, and Expenses. Includes rows for mission statement, member counts, revenue breakdown, and fund balances.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete.

Sign Here
Signature of officer: JOSEPH P GREENE
Date: 2013-04-29
Type or print name and title: SIGMUND R KOZARYN VP OF FINANCE AND TREASURER

Paid Preparer's Use Only
Preparer's signature: JOSEPH P GREENE
Date:
Check if self-employed:
Preparer's taxpayer identification number: P00632697
Firm's name: LEONARD MULHERIN & GREENE PC
Address: 625 GROVE STREET, BRAINTREE, MA 02184
EIN: 04-3108635
Phone no: (781) 356-4800

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1 Briefly describe the organization's mission
CARDINAL CUSHING CENTERS, FOUNDED IN 1947, IS AN INDEPENDENT NOT-FOR-PROFIT ORGANIZATION THAT PROVIDES INTERGENERATIONAL EDUCATIONAL, VOCATIONAL, INDEPENDENT LIVING, AND ASSISTED LIVING SUPPORTS FOR STUDENTS, ADULTS AND THE ELDERLY WHO HAVE DEVELOPMENTAL DISABILITIES THE ORGANIZATION SERVES APPROXIMATELY 420 INDIVIDUALS IN TWO SCHOOL LOCATIONS, TEN COMMUNITY RESIDENCES, A WORKSHOP, DAY HABILITATION, AND APARTMENTS

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses \$ 16,425,543 including grants of \$) (Revenue \$ 16,062,025)
DAY AND RESIDENTIAL SCHOOLS - CARDINAL CUSHING CENTERS PROVIDES AN INDIVIDUALIZED LIFE SKILLS PROGRAM DESIGNED TO PREPARE STUDENTS FOR LIVING AND WORKING IN THE REAL WORLD STUDENTS ARE OFFERED A CONTINUUM OF LEARNING EXPERIENCES INCLUDING EDUCATIONAL, PREVOCATIONAL, VOCATIONAL, DAY AND RESIDENTIAL PROGRAMS ADAPTED TO MEET THE NEEDS OF EACH STUDENT CARDINAL CUSHING IS PRIMARILY A PSYCHO-EDUCATIONAL PROGRAM SPECIALIZING IN HELPING STUDENTS WITH AUTISM AND MILD, MODERATE, AND SEVERE INTELLECTUAL DISABILITIES, MANY OF WHOM HAVE ADDITIONAL SECONDARY DISABILITIES BOTH DAY AND RESIDENTIAL PROGRAMS PROVIDE A FULL COMPLIMENT OF SUPPORTIVE SERVICES INCLUDING EDUCATIONAL TESTING, PHYSICAL, SPEECH AND OCCUPATIONAL THERAPIES, ADAPTIVE PHYSICAL EDUCATION, ART, MUSIC, COMPUTER EDUCATIONAL AND RECREATION IN ADDITION TO OFF-CAMPUS VOCATIONAL TRAINING OPPORTUNITIES IN LOCAL COMMUNITY, CARDINAL CUSHING OFFERS ON-SITE VOCATIONAL PROGRAMS INCLUDING A BOTTLE REDEMPTION CENTER, GREENHOUSE, CULINARY ARTS AND SEVERAL RETAIL SITES WE SUPPORTED 59 DAY STUDENTS AND 71 RESIDENTIAL STUDENTS IN THESE PROGRAMS DURING THE YEAR ENDED JUNE 30, 2012

4b (Code) (Expenses \$ 2,540,282 including grants of \$) (Revenue \$ 2,885,502)
ADULT COMMUNITY RESIDENCES - PROVIDES HOME SUPPORTS TO INDIVIDUALS WITH DEVELOPMENTAL DISABILITIES OVER THE AGE OF TWENTY-TWO CURRENTLY, THE PROGRAM HAS EIGHT HOMES LOCATED IN THE COMMUNITY THAT WERE COOPERATIVELY CHOSEN WITH INDIVIDUALS AND FAMILIES WE SUPPORT THE INDIVIDUALS RESIDING IN THESE HOMES RECEIVE TWENTY-FOUR HOUR SUPPORT SERVICES BY EXCEPTIONALLY QUALIFIED AND EXPERIENCED STAFF AT HOME, WE PROVIDE TRAINING CENTERED ON FUNCTIONAL SKILLS SUCH AS PLANNING AND PREPARING NUTRITIOUS MEALS, ASSUMING RESPONSIBILITIES FOR DAILY CHORES, TAKING PRIDE IN PERSONAL APPEARANCE, AND PRACTICING SELF-PRESERVATION SKILLS WE SUPPORTED 41 ADULT INDIVIDUALS IN THIS PROGRAM DURING THE YEAR ENDED JUNE 30, 2012

4c (Code) (Expenses \$ 645,973 including grants of \$) (Revenue \$ 633,307)
SOUTH SHORE INDUSTRIES - OFFERS A WIDE RANGE OF EMPLOYMENT OPPORTUNITIES TO ADULTS WITH DISABILITIES OVER THE AGE OF TWENTY-TWO WE ARE COMMITTED TO THE EXPLORATION, DEVELOPMENT AND IMPLEMENTATION OF EMPLOYMENT PLANS THAT REFLECT EACH INDIVIDUAL'S PREFERENCES, SKILLS AND NEEDS MANY ARE SUCCESSFULLY EMPLOYED BY LOCAL BUSINESSES AND NEED VARYING LEVELS OF SUPPORT FROM THE EXPERIENCED JOB COACHES PROVIDED THROUGH SOUTH SHORE INDUSTRIES FOR OTHERS, SOUTH SHORE INDUSTRIES MAY BE THEIR INITIAL STEP INTO A WORK ENVIRONMENT THESE INDIVIDUALS ARE OFFERED OPPORTUNITIES TO EXPLORE A VARIETY OF EMPLOYMENT SETTINGS, WHICH INCLUDE VOLUNTEER PROGRAMS, AND/OR PARTICIPATION AS A MEMBER OF A COMMUNITY-BASED WORK CREW WE SUPPORTED OVER 52 ADULTS IN THIS PROGRAM DURING THE YEAR ENDED JUNE 30, 2012

(Code) (Expenses \$ 665,219 including grants of \$) (Revenue \$ 575,720)
DAY HABILITATION SERVICES - LIFE OPPORTUNITIES UNLIMITED, AN INNOVATIVE AND GOAL ORIENTED DAY HABILITATION PROGRAM IS OPEN IN BRAINTREE, MASSACHUSETTS THERE HAS BEEN CAREFUL CONSIDERATION IN BUILDING A HIGHLY MOTIVATED TEAM AND DEVELOPING CURRICULUM THAT WILL BEST MEET THE NEEDS OF INDIVIDUALS REFERRED WE OFFER A MEANINGFUL AND PRODUCTIVE DAY FOR ALL THE INDIVIDUALS THAT ATTEND OUR DEDICATED TEAM INCLUDES A REGISTERED NURSE, PHYSICAL THERAPIST, OCCUPATIONAL THERAPIST, SPEECH THERAPIST, AND BEHAVIORAL THERAPIST AN EMPHASIS ON A HEALTHY LIFE STYLE, COMMUNITY ENGAGEMENT AND CHOICE IS WHAT WE ARE ABOUT THE PROGRAM SERVED APPROXIMATELY 36 INDIVIDUALS DURING THE YEAR ENDED JUNE 30, 2012

(Code) (Expenses \$ 18,348 including grants of \$) (Revenue \$ 19,266)
COMPUTER TRAINING - THIS PROGRAM RUNS THE IT CENTER AT CUSHING RESIDENCE INC A, SENIOR HOUSING PROJECT THE IT CENTER ASSISTS AND TRAINS THE RESIDENTS IN HOW TO USE COMPUTERS THE PROGRAM SERVES APPROXIMATELY 50 INDIVIDUALS

(Code) (Expenses \$ 13,795 including grants of \$) (Revenue \$ 0)
INDIVIDUAL SUPPORTS PROGRAM - THE INDIVIDUAL SUPPORTS PROGRAM SUPPORTS INDIVIDUALS AND FAMILIES THAT NEED HELP THESE INDIVIDUALS LIVE AT CUSHING RESIDENCE INC , A SENIOR HOUSING PROJECT WE SUPPORT APPROXIMATELY 6 INDIVIDUALS AT THIS LOCATION

(Code) (Expenses \$ 18,425 including grants of \$) (Revenue \$ 0)
CAMPUS MINISTRY - PROMOTES FRANCISCAN VALUES THROUGHOUT OUR PROGRAMS IT SUPPORTS BOTH STUDENTS AND STAFF OF ALL FAITHS

(Code) (Expenses \$ 250 including grants of \$) (Revenue \$ 0)
ADULT FAMILY DAY CARE - PROGRAM FUNDED BY MASSHEALTH THAT PAYS FAMILY MEMBERS OR NON-FAMILY MEMBERS TO CARE FOR PEOPLE WITH DISABILITIES IN A HOME SETTING THE GOAL OF THE PROGRAM IS TO DELAY OR PREVENT OUT OF HOME PLACEMENTS FOR INDIVIDUALS WHO CANNOT LIVE SAFELY ON THEIR OWN

(Code) (Expenses \$ 11,598 including grants of \$) (Revenue \$ 12,752)
ACHIEVE PROGRAM - OFFERS A TEN-MONTH POST-SECONDARY PROGRAM FOR STUDENTS WITH MILD TO MODERATE INTELLECTUAL DISABILITIES, INCLUDING AUTISM, WHO HAVE COMPLETED SECONDARY SCHOOL OR A SIMILAR PROGRAM THE PROGRAM IS OPEN TO BOTH DAY STUDENTS AND FULL-TIME RESIDENTIAL STUDENTS

(Code) (Expenses \$ 17,888 including grants of \$) (Revenue \$ 0)
WASTE WATER TREATMENT PLANT

4d Other program services (Describe in Schedule O)
(Expenses \$ 745,523 including grants of \$) (Revenue \$ 607,738)

4e Total program service expenses \$ 20,357,321

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i> <input checked="" type="checkbox"/>	Yes	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? <input checked="" type="checkbox"/>	Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>		No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>		No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>		No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i> <input checked="" type="checkbox"/>		No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i> <input checked="" type="checkbox"/>		No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i> <input checked="" type="checkbox"/>		No
9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i> <input checked="" type="checkbox"/>	Yes	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i> <input checked="" type="checkbox"/>	Yes	
11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i> <input checked="" type="checkbox"/>	Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i> <input checked="" type="checkbox"/>		No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i> <input checked="" type="checkbox"/>		No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i> <input checked="" type="checkbox"/>		No
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i> <input checked="" type="checkbox"/>	Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i> <input checked="" type="checkbox"/>	Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i> <input checked="" type="checkbox"/>	Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i> <input checked="" type="checkbox"/>		No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i> <input checked="" type="checkbox"/>	Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?		No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Part I.</i>		No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If "Yes," complete Schedule F, Part II and IV.</i>		No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S? <i>If "Yes," complete Schedule F, Part III and IV.</i>		No
17 Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i>		No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		No
20a Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>		No
b If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements.		

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

Table with columns for question number, question text, and Yes/No columns. Includes sub-questions 1a-1b, 2a-2b, 3a-3b, 4a-4b, 5a-5c, 6a-6b, 7a-7h, 8, 9a-9b, 10a-10b, 11a-11b, 12a-12b, 13a-13c, 14a-14b.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (17); 1b Enter the number of voting members included in line 1a, above, who are independent (17); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (No); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? (No); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (No); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (No); 6 Did the organization have members or stockholders? (Yes); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (Yes); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (Yes); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body? (Yes); 8b Each committee with authority to act on behalf of the governing body? (Yes); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O (No).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (No); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (Yes); 11b Describe in Schedule O the process, if any, used by the organization to review the Form 990; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (Yes); 12b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (Yes); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (Yes); 13 Did the organization have a written whistleblower policy? (Yes); 14 Did the organization have a written document retention and destruction policy? (Yes); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a The organization's CEO, Executive Director, or top management official (Yes); 15b Other officers or key employees of the organization (No); 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (No); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed; 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply: [] Own website [X] Another's website [X] Upon request; 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table; 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: SIGMUND R KOZARYN, 405 WASHINGTON STREET, HANOVER, MA 02339, (781) 829-1215

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL BULMAN DIRECTOR	1 00	X						0	0	0
(2) PAUL BUTKA DIRECTOR	1 00	X						0	0	0
(3) CHARLES DREA DIRECTOR	1 00	X						0	0	0
(4) GEORGE DRUMMEY DIRECTOR	1 00	X						0	0	0
(5) FAYE FLORENCE DIRECTOR	1 00	X						0	0	0
(6) JAMES FRENCH DIRECTOR	1 00	X						0	0	0
(7) RITA HARRIS DIRECTOR	1 00	X						0	0	0
(8) CAROL KEOHANE DIRECTOR	1 00	X						0	0	0
(9) PAUL KILEY DIRECTOR	1 00	X						0	0	0
(10) SR GABRIELLE KOWALSKI OSF DIRECTOR	1 00	X						0	0	0
(11) FREDERICK M MISILO DIRECTOR	1 00	X						0	0	0
(12) SR DIANE OMAN OSF DIRECTOR	1 00	X						0	0	0
(13) PETER O'MEARA DIRECTOR	1 00	X						0	0	0
(14) SR KENAN REBHOLZ OSF DIRECTOR	1 00	X						0	0	0
(15) SR HELEN ROBERTS OSF DIRECTOR	1 00	X						0	0	0
(16) DAVID B SMITH DIRECTOR	1 00	X						0	0	0
(17) DAVID YOSHIDA DIRECTOR	1 00	X						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JO ANN SIMONS PRESIDENT AND CEO	40 00			X				180,866	0	5,072
(19) SIGMUND R KOZARYN CFO AND TREASURER	40 00			X				112,523	0	12,844
(20) MARYBETH HASENFUSS VP HUMAN RESOURCES	40 00					X		105,485	0	12,834
(21) LAWRENCE SAUER VP STUDENT PROGRAMS & SERVICES	40 00					X		103,328	0	1,264
(22) PAUL MURPHY VP DEVELOPMENT & EXTERNAL	40 00					X		101,086	0	1,253
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								603,288	0	33,267

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **5**

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns 1a					
	b	Membership dues 1b					
	c	Fundraising events 1c	652,574				
	d	Related organizations 1d					
	e	Government grants (contributions) 1e	6,000				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	1,063,353				
	g	Noncash contributions included in lines 1a-1f \$ <u>33,522</u>					
	h	Total. Add lines 1a-1f ▶		1,721,927			
Program Service Revenue			Business Code				
	2a	DAY AND RESIDENTIAL SC	611600	16,074,777	16,074,777		
	b	COMMUNITY RESIDENCES	624200	2,885,502	2,885,502		
	c	EMPLOYMENT SUPPORTS	624310	633,307	633,307		
	d	DAY HABILITATION SERVI	611420	575,720	575,720		
	e	COMPUTER TRAINING	541519	19,266	19,266		
	f	All other program service revenue					
g	Total. Add lines 2a-2f ▶		20,188,572				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) ▶		68,183		68,183	
	4	Income from investment of tax-exempt bond proceeds . . ▶					
	5	Royalties ▶					
	6a	(i) Real		(ii) Personal			
		Gross rents					
		Less rental expenses					
		Rental income or (loss)					
	d	Net rental income or (loss) ▶					
	7a	(i) Securities		(ii) Other			
		Gross amount from sales of assets other than inventory					
		Less cost or other basis and sales expenses					
		Gain or (loss)					
	d	Net gain or (loss) ▶					
	8a	Gross income from fundraising events (not including \$ <u>652,574</u> of contributions reported on line 1c) See Part IV, line 18					
a			0				
b	Less direct expenses b		136,634				
c	Net income or (loss) from fundraising events . . ▶		-136,634		-136,634		
9a	Gross income from gaming activities See Part IV, line 19						
a							
b	Less direct expenses b						
c	Net income or (loss) from gaming activities . . ▶						
10a	Gross sales of inventory, less returns and allowances						
a							
b	Less cost of goods sold b						
c	Net income or (loss) from sales of inventory . . ▶						
Miscellaneous Revenue		Business Code					
11a	CUSHING RESIDENCE FEES	900099	17,800	17,800			
b	ADULT EDUCATION SEMINA	900099	6,425	6,425			
c							
d	All other revenue						
e	Total. Add lines 11a-11d ▶		24,225				
12	Total revenue. See Instructions ▶		21,866,273	20,212,797	0	-68,451	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	318,553		318,553	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	14,856,279	13,928,059	561,416	366,804
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits	1,698,157	1,592,822	85,605	19,730
10	Payroll taxes	1,166,142	1,075,313	61,189	29,640
11	Fees for services (non-employees)				
a	Management				
b	Legal	19,575		19,575	
c	Accounting	61,151		61,151	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	160,412	160,412		
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy	1,673,711	1,634,693	36,920	2,098
17	Travel	240,843	223,720	5,337	11,786
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	53,386	49,038	3,051	1,297
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	555,305	550,906	4,399	
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	FOOD	561,704	560,938	216	550
b	PROGRAM SUPPLIES & MATE	295,607	295,607		
c	PROGRAM SUPPORT	107,208	107,208		
d	CLIENT PERSONAL ALLOWAN	58,142	58,142		
e					
f	All other expenses	342,225	120,463	177,059	44,703
25	Total functional expenses. Add lines 1 through 24f	22,168,400	20,357,321	1,334,471	476,608
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash—non-interest-bearing	764,290	1	708,582
	2 Savings and temporary cash investments	4,145,667	2	4,242,330
	3 Pledges and grants receivable, net	36,500	3	128,656
	4 Accounts receivable, net	1,612,492	4	1,839,872
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	427,786	9	554,277
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	22,026,236		
	b Less accumulated depreciation	12,802,105	10c	9,224,131
	11 Investments—publicly traded securities	275,211	11	268,246
	12 Investments—other securities See Part IV, line 11		12	
	13 Investments—program-related See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets See Part IV, line 11	11,863	15	10,528
16 Total assets. Add lines 1 through 15 (must equal line 34)	16,473,578	16	16,976,622	
Liabilities	17 Accounts payable and accrued expenses	1,963,531	17	1,819,865
	18 Grants payable		18	
	19 Deferred revenue	190,117	19	112,862
	20 Tax-exempt bond liabilities	6,990,051	20	6,879,796
	21 Escrow or custodial account liability Complete Part IV of Schedule D	19,910	21	35,741
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties	500,000	23	0
	24 Unsecured notes and loans payable to unrelated third parties	585,462	24	585,462
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	1,330,336	25	1,412,817
	26 Total liabilities. Add lines 17 through 25	11,579,407	26	10,846,543
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	3,941,707	27	5,323,376
	28 Temporarily restricted net assets	677,253	28	538,457
	29 Permanently restricted net assets	275,211	29	268,246
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	4,894,171	33	6,130,079	
34 Total liabilities and net assets/fund balances	16,473,578	34	16,976,622	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	21,866,273
2	Total expenses (must equal Part IX, column (A), line 25)	2	22,168,400
3	Revenue less expenses Subtract line 2 from line 1	3	-302,127
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,894,171
5	Other changes in net assets or fund balances (explain in Schedule O)	5	1,538,035
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	6,130,079

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A
(Form 990 or 990EZ)

Public Charity Status and Public Support

OMB No 1545-0047

2011

Open to Public Inspection

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1 A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10 An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h
 a Type I b Type II c Type III - Functionally integrated d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?
 (ii) a family member of a person described in (i) above?
 (iii) a 35% controlled entity of a person described in (i) or (ii) above?
- h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV.) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	

13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	14	
15 Public Support Percentage for 2010 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization <input type="checkbox"/>		
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions <input type="checkbox"/>		

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	

- 19a 33 1/3% support tests—2011.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- b 33 1/3% support tests—2010.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization
- 20 Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE D (Form 990)

OMB No 1545-0047

Supplemental Financial Statements

2011

Open to Public Inspection

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization CARDINAL CUSHING CENTERS INC

Employer identification number 04-2104871

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 2 columns: (a) Donor advised funds, (b) Funds and other accounts. Rows 1-4: Total number at end of year, Aggregate contributions to (during year), Aggregate grants from (during year), Aggregate value at end of year.

- 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

- 1 Purpose(s) of conservation easements held by the organization (check all that apply): Preservation of land for public use, Protection of natural habitat, Preservation of open space, Preservation of an historically important land area, Preservation of a certified historic structure.

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

Table with 2 columns: Description, Held at the End of the Year. Rows 2a-2d: Total number of conservation easements, Total acreage restricted by conservation easements, Number of conservation easements on a certified historic structure included in (a), Number of conservation easements included in (c) acquired after 8/17/06.

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

- a** Public exhibition
- b** Scholarly research
- c** Preservation for future generations
- d** Loan or exchange programs
- e** Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c Beginning balance	19,910
1d Additions during the year	41,444
1e Distributions during the year	25,613
1f Ending balance	35,741

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	275,211	243,837	236,172	294,981	
b Contributions					
c Investment earnings or losses	-6,965	31,374	7,665	-58,809	
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	268,246	275,211	243,837	236,172	

2 Provide the estimated percentage of the year end balance held as

- a** Board designated or quasi-endowment
- b** Permanent endowment 100.000 %
- c** Term endowment

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
(i) unrelated organizations	<input type="checkbox"/>	<input type="checkbox"/>
(ii) related organizations	<input type="checkbox"/>	<input type="checkbox"/>
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	<input type="checkbox"/>	<input type="checkbox"/>

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	1,065,514			1,065,514
b Buildings	17,660,588		9,765,749	7,894,839
c Leasehold improvements				
d Equipment	3,300,134		3,036,356	263,778
e Other				
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				9,224,131

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	21,866,273
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	22,168,400
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-302,127
4	Net unrealized gains (losses) on investments	4	-6,965
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	1,545,000
9	Total adjustments (net) Add lines 4 - 8	9	1,538,035
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	1,235,908

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	21,995,942
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	-6,965
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	
e	Add lines 2a through 2d	2e	-6,965
3	Subtract line 2e from line 1	3	22,002,907
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	-136,634
c	Add lines 4a and 4b	4c	-136,634
5	Total Revenue Add lines 3 and 4c . (This should equal Form 990, Part I, line 12)	5	21,866,273

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	22,305,034
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	136,634
e	Add lines 2a through 2d	2e	136,634
3	Subtract line 2e from line 1	3	22,168,400
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c . (This should equal Form 990, Part I, line 18)	5	22,168,400

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
	PART IV, LINE 1B	THE ORGANIZATION MAINTAINS CLIENT FUNDS FOR PERSONAL NEED/CARE EXPENSES OF THE STUDENTS
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE INCOME GENERATED FROM THE ENDOWMENT FUNDS IS USED TO FURTHER ENHANCE THE EDUCATIONAL MISSION OF THE ORGANIZATION AND PROVIDE LONG-TERM STABILITY
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA REQUIRE THE ORGANIZATION TO EVALUATE TAX POSITIONS TAKEN AND RECOGNIZE A TAX LIABILITY (OR ASSET) IF THE ORGANIZATION HAS TAKEN AN UNCERTAIN POSITION THAT MORE LIKELY THAN NOT WOULD BE SUSTAINED UPON EXAMINATION BY TAXING AUTHORITIES THE ORGANIZATION HAS ANALYZED THE TAX POSITIONS TAKEN, AND CONCLUDED THAT AS OF JUNE 30, 2012, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OR A LIABILITY (OR ASSET) OR DISCLOSURE IN THE FINANCIAL STATEMENTS
		PART XI, LINE 8 NET TRANSFER FROM CUSHING RESIDENCE CUSHING RESIDENCE, INC SOLD ITS HANOVER, MASSACHUSETTS REAL PROPERTY AND SUBSEQUENTLY TRANSFERRED CLOSING PROCEEDS, AFTER SATISFYING CERTAIN OBLIGATIONS, IN THE AMOUNT OF \$1,665,263 TO THE ORGANIZATION UNDER A PETITION ASSENTED TO BY THE COMMONWEALTH OF MASSACHUSETTS OFFICE OF THE ATTORNEY GENERAL AND APPROVED BY THE COMMONWEALTH OF MASSACHUSETTS SUPREME JUDICIAL COURT AS A RESULT OF THE TRANSFER, THE ORGANIZATION RECOGNIZED AN INCREASE IN UNRESTRICTED NET ASSETS OF \$1,545,000 (PROCEEDS RECEIVED NET OF RELATED LEGAL COSTS TOTALING \$120,263 INCURRED BY THE ORGANIZATION)

SCHEDULE E
(Form 990 or 990-EZ)

Schools

OMB No 1545-0047

2011

Open to Public Inspection

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**
▶ **Attach to Form 990 or Form 990-EZ.**

Department of the Treasury
Internal Revenue Service

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Part I

	YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	Yes	
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space use Part II	Yes	
4 Does the organization maintain the following?		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	Yes	
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	Yes	
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	Yes	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II	Yes	
5 Does the organization discriminate by race in any way with respect to		
a Students' rights or privileges?		No
b Admissions policies?		No
c Employment of faculty or administrative staff?		No
d Scholarships or other financial assistance?		No
e Educational policies?		No
f Use of facilities?		No
g Athletic programs?		No
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II		No
6a Does the organization receive any financial aid or assistance from a governmental agency?	Yes	
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II		No
7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	Yes	

Part III Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

Identifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	THE ORGANIZATION IS A MEMBER IN THE PRIVATE SCHOOLS LISTING APPROVED BY THE MASSACHUSETTS ASSOCIATION OF APPROVED CHAPTER 766 PRIVATE SCHOOLS, WHOSE ANNUAL ADVERTISEMENTS MAKE KNOWN TO THE GENERAL PUBLIC THAT THE MEMBERS ON THE LISTING ARE IN COMPLIANCE WITH THE NONDISCRIMINATION POLICY
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	THE ORGANIZATION RECEIVES FINANCIAL ASSISTANCE FROM THE MASSACHUSETTS DEPARTMENT OF DEVELOPMENTAL SERVICES, DEPARTMENT OF ELEMENTARY AND SECONDARY EDUCATION, DEPARTMENT OF CHILDREN AND FAMILIES, REHABILITATION COMMISSION AND VARIOUS CITIES AND TOWNS UNDER CHAPTER 766

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No 1545-0047

2011

Open to Public Inspection

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization CARDINAL CUSHING CENTERS INC

Employer identification number 04-2104871

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a Mail solicitations
b Internet and e-mail solicitations
c Phone solicitations
d In-person solicitations
e Solicitation of non-government grants
f Solicitation of government grants
g Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

Table with 6 columns: (i) Name and address of individual or entity (fundraiser), (ii) Activity, (iii) Did fundraiser have custody or control of contributions? (Yes/No), (iv) Gross receipts from activity, (v) Amount paid to (or retained by) fundraiser listed in col (i), (vi) Amount paid to (or retained by) organization.

3 List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		<u>GOLF TOURNAMENTS</u> (event type)	<u>SPRINGTIME EVENT</u> (event type)	(total number)	(Add col (a) through col (c))
Revenue	1 Gross receipts	465,551	187,023		652,574
	2 Less Charitable contributions	465,551	187,023		652,574
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Non-cash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	123,818	12,816		136,634
	10 Direct expense summary Add lines 4 through 9 in column (d) ▶				(136,634)
11 Net income summary Combine lines 3 and 10 in column (d) ▶				-136,634	

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Non-cash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ <input type="checkbox"/> No	
7 Direct expense summary Add lines 2 through 5 in column (d) ▶				()	
8 Net gaming income summary Combine lines 1 and 7 in column (d) ▶					

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? Yes No

b If "No," Explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No

b If "Yes," Explain _____

- 11** Does the organization operate gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No

13 Indicate the percentage of gaming activity operated in

a The organization's facility	13a
b An outside facility	13b

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

- Director/officer Employee Independent contractor

- 17** Mandatory distributions
- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation
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Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2011

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For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Department of the Treasury
Internal Revenue Service

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Part I Questions Regarding Compensation

Yes No

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items

- First-class or charter travel
- Travel for companions
- Tax idemnification and gross-up payments
- Discretionary spending account
- Housing allowance or residence for personal use
- Payments for business use of personal residence
- Health or social club dues or initiation fees
- Personal services (e g , maid, chauffeur, chef)

b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply

- Compensation committee
- Independent compensation consultant
- Form 990 of other organizations
- Written employment contract
- Compensation survey or study
- Approval by the board or compensation committee

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

a Receive a severance payment or change-of-control payment?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.

5 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

a The organization?

b Any related organization?

If "Yes," to line 5a or 5b, describe in Part III

6 For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

a The organization?

b Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

	Yes	No
1b		
2		
4a		No
4b		No
4c		No
5a		No
5b		No
6a		No
6b		No
7		No
8		No
9		

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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**Schedule K
(Form 990)**

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).**

▶ **Attach to Form 990. ▶ See separate instructions.**

2011

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Part I Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583FM73	06-29-2010	7,085,000	REFINANCING OF EXISTING DEBT		X		X		X

Part II Proceeds

	A	B	C	D
1 Amount of bonds retired				
2 Amount of bonds defeased				
3 Total proceeds of issue	7,085,000			
4 Gross proceeds in reserve funds	452,465			
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrow				
7 Issuance costs from proceeds				
8 Credit enhancement from proceeds	141,700			
9 Working capital expenditures from proceeds				
10 Capital expenditures from proceeds				
11 Other spent proceeds				
12 Other unspent proceeds				
13 Year of substantial completion	2010			
	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue?		X		
15 Were the bonds issued as part of an advance refunding issue?		X		
16 Has the final allocation of proceeds been made?	X			
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						

Part III Private Business Use (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use?		X						
b If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6 Total of lines 4 and 5								
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	X							
2 Is the bond issue a variable rate issue?		X						
3a Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was a hedge terminated?								
4a Were gross proceeds invested in a GIC?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		X						
6 Did the bond issue qualify for an exception to rebate?		X						

Part V Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations Yes No

Part VI Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
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SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

OMB No 1545-0047

2011

Open to Public Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number
04-2104871

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods	X		33,522	FAIR MARKET VALUE
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (_____)				
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b If "Yes," describe the arrangement in Part II			
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a		No
b If "Yes," describe in Part II			
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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Schedule M (Form 990) 2011

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ **Attach to Form 990 or 990-EZ.**

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	THE SOLE MEMBER OF CARDINAL CUSHING CENTERS, INC IS THE CANONICALLY ELECTED ADMINISTRATIVE TEAM OF THE SISTERS OF ST FRANCIS ASSISI
	FORM 990, PART VI, SECTION A, LINE 7A	THE ORGANIZATION'S SOLE MEMBER (THE ADMINISTRATIVE TEAM OF THE SISTERS OF ST FRANCIS OF ASSISI) HAVE THE RIGHT TO APPOINT AND REMOVE THE BOARD OF DIRECTORS
	FORM 990, PART VI, SECTION A, LINE 7B	THE ORGANIZATION'S SOLE MEMBER (THE ADMINISTRATIVE TEAM OF THE SISTERS OF ST FRANCIS OF ASSISI) HAVE THE FOLLOWING RIGHTS GRANTED BY THE ORGANIZATIONS BY-LAWS -REVIEW, ADOPT, AMEND AND APPROVE THE ORGANIZATION'S ANNUAL OPERATING AND CAPITAL BUDGETS -REVIEW, APPROVE OR DISAPPROVE ANY UNBUDGETED CAPITAL EXPENDITURE IN EXCESS OF \$100,000, ANY BORROWING IN EXCESS OF \$100,000, AND ANY BORROWING WHICH IS TO BE SECURED BY A MORTGAGE OR OTHER INTEREST IN REAL PROPERTY OWNED BY THE ORGANIZATION, REGARDLESS OF THE AMOUNT -APPROVE ANY PURCHASE, SALE, OR TRANSFER OF THE ORGANIZATION'S REAL PROPERTY -REVIEW, APPROVE OR DISAPPROVE ANY GENERAL PLAN BY OR ON BEHALF OF THE ORGANIZATION FOR THE SOLICITATION OF CONTRIBUTIONS AND APPROVE OR DISAPPROVE ACCEPTANCE OF ANY CHARITABLE CONTRIBUTION WHICH IMPOSES A MATERIAL OBLIGATION THE ORGANIZATION
	FORM 990, PART VI, SECTION B, LINE 11	FORM 990 HAS BEEN REVIEWED BY THE CFO, CEO, AND THE BOARD AT A BOARD MEETING
	FORM 990, PART VI, SECTION B, LINE 12C	THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY THAT IS REVIEWED WITH THE BOARD OF DIRECTORS AND KEY EMPLOYEES ANNUALLY EACH YEAR EVERY BOARD MEMBER AND OFFICER ARE REQUIRED TO DISCLOSE ANY RELATED PARTY/CONFLICT OF INTEREST TRANSACTION THE ORGANIZATION ALSO HAS A COMPLIANCE OFFICER THAT REVIEWS THIS POLICY ANNUALLY
	FORM 990, PART VI, SECTION B, LINE 15A	THE ORGANIZATION CEO'S COMPENSATION IS REVIEWED ANNUALLY BY THE EXECUTIVE COMMITTEE THE PROCESS FOR DETERMINING COMPENSATION IS APPROVED BY THIS COMMITTEE
	FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY THAT IS REVIEWED WITH THE BOARD OF DIRECTORS AND KEY EMPLOYEES ANNUALLY EACH YEAR EVERY BOARD MEMBER AND OFFICER ARE REQUIRED TO DISCLOSE ANY RELATED PARTY/CONFLICT OF INTEREST TRANSACTIONS THE ORGANIZATION ALSO HAS A COMPLIANCE OFFICER THAT REVIEWS THIS POLICY ANNUALLY THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC VIA THE WEBSITES OF CERTAIN STATE REGULATORY AGENCIES AS WELL AS UPON REQUEST THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICTS OF INTEREST POLICY ARE ALSO AVAILABLE UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -6,965 NET TRANSFER FROM CUSHING RESIDENCE, INC 1,545,000 TOTAL TO FORM 990, PART XI, LINE 5 1,538,035
OVERSIGHT OF THE AUDIT	FORM 990, PART XII, LINE 2C	THE ORGANIZATION HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT AND ITS SELECTION OF AN INDEPENDENT AUDITOR THERE HAVE BEEN NO CHANGES IN THIS PROCESS SINCE THE PRIOR YEAR
VOLUNTARY FILING		CARDINAL CUSHING CENTERS, INC IS VOLUNTARILY FILING THIS FORM 990 EVEN THOUGH IT IS NOT REQUIRED TO FILE CARDINAL CUSHING CENTERS, INC APPEARS IN THE OFFICIAL CATHOLIC DIRECTORY

**SCHEDULE R
(Form 990)**

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2011

**Open to Public
Inspection**

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Department of the Treasury
Internal Revenue Service

Name of the organization
CARDINAL CUSHING CENTERS INC

Employer identification number

04-2104871

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) CUSHING RESIDENCE INC 536 GRANITE STREET BRAINTREE, MA 02184 04-2688380	HOUSING OF ELDERLY AND DISABLED PERSONS	MA	501(C)(3)	LINE 9	N/A		No

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)

- f** Sale of assets to related organization(s)
- g** Purchase of assets from related organization(s)
- h** Exchange of assets with related organization(s)
- i** Lease of facilities, equipment, or other assets to related organization(s)

- j** Lease of facilities, equipment, or other assets from related organization(s)
- k** Performance of services or membership or fundraising solicitations for related organization(s)
- l** Performance of services or membership or fundraising solicitations by related organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- n** Sharing of paid employees with related organization(s)

- o** Reimbursement paid to related organization(s) for expenses
- p** Reimbursement paid by related organization(s) for expenses

- q** Other transfer of cash or property to related organization(s)
- r** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k	Yes	
1l		No
1m	Yes	
1n	Yes	
1o		No
1p		No
1q		No
1r	Yes	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) CUSHING RESIDENCE INC	M	61,219	
(2) CUSHING RESIDENCE INC	N	17,800	
(3) CUSHING RESIDENCE INC	K	19,266	
(4) CUSHING RESIDENCE INC	R	1,545,000	
(5)			
(6)			

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
OTHER TRANSFER OF CASH OR PROPERTY FROM RELATED ORGANIZATION	SCHEDULE R, PART V, LINE 1R	CUSHING RESIDENCE, INC SOLD ITS HANOVER, MASSACHUSETTS REAL PROPERTY AND SUBSEQUENTLY TRANSFERRED CLOSING PROCEEDS, AFTER SATISFYING CERTAIN OBLIGATIONS, IN THE AMOUNT OF \$1,665,263 TO THE ORGANIZATION UNDER A PETITION ASSENTED TO BY THE COMMONWEALTH OF MASSACHUSETTS OFFICE OF THE ATTORNEY GENERAL AND APPROVED BY THE COMMONWEALTH OF MASSACHUSETTS SUPREME JUDICIAL COURT AS A RESULT OF THE TRANSFER, THE ORGANIZATION RECOGNIZED AN INCREASE IN UNRESTRICTED NET ASSETS OF \$1,545,000 (PROCEEDS RECEIVED NET OF RELATED LEGAL COSTS TOTALING \$120,263 INCURRED BY THE ORGANIZATION)

Additional Data

Software ID:
Software Version:
EIN: 04-2104871
Name: CARDINAL CUSHING CENTERS INC

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ 665,219 including grants of \$) (Revenue \$ 575,720)

DAY HABILITATION SERVICES - LIFE OPPORTUNITIES UNLIMITED, AN INNOVATIVE AND GOAL ORIENTED DAY HABILITATION PROGRAM IS OPEN IN BRAINTREE, MASSACHUSETTS THERE HAS BEEN CAREFUL CONSIDERATION IN BUILDING A HIGHLY MOTIVATED TEAM AND DEVELOPING CURRICULUM THAT WILL BEST MEET THE NEEDS OF INDIVIDUALS REFERRED WE OFFER A MEANINGFUL AND PRODUCTIVE DAY FOR ALL THE INDIVIDUALS THAT ATTEND OUR DEDICATED TEAM INCLUDES A REGISTERED NURSE, PHYSICAL THERAPIST, OCCUPATIONAL THERAPIST, SPEECH THERAPIST, AND BEHAVIORAL THERAPIST AN EMPHASIS ON A HEALTHY LIFE STYLE, COMMUNITY ENGAGEMENT AND CHOICE IS WHAT WE ARE ABOUT THE PROGRAM SERVED APPROXIMATELY 36 INDIVIDUALS DURING THE YEAR ENDED JUNE 30, 2012

(Code) (Expenses \$ 18,348 including grants of \$) (Revenue \$ 19,266)

COMPUTER TRAINING - THIS PROGRAM RUNS THE IT CENTER AT CUSHING RESIDENCE INC A, SENIOR HOUSING PROJECT THE IT CENTER ASSISTS AND TRAINS THE RESIDENTS IN HOW TO USE COMPUTERS THE PROGRAM SERVES APPROXIMATELY 50 INDIVIDUALS

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services			
(Code) (Expenses \$	13,795	including grants of \$ (Revenue \$ 0)
INDIVIDUAL SUPPORTS PROGRAM - THE INDIVIDUAL SUPPORTS PROGRAM SUPPORTS INDIVIDUALS AND FAMILIES THAT NEED HELP THESE INDIVIDUALS LIVE AT CUSHING RESIDENCE INC , A SENIOR HOUSING PROJECT WE SUPPORT APPROXIMATELY 6 INDIVIDUALS AT THIS LOCATION			
(Code) (Expenses \$	18,425	including grants of \$ (Revenue \$ 0)
CAMPUS MINISTRY - PROMOTES FRANCISCAN VALUES THROUGHOUT OUR PROGRAMS IT SUPPORTS BOTH STUDENTS AND STAFF OF ALL FAITHS			

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services			
(Code) (Expenses \$	250	including grants of \$ (Revenue \$ 0)
ADULT FAMILY DAY CARE - PROGRAM FUNDED BY MASSHEALTH THAT PAYS FAMILY MEMBERS OR NON-FAMILY MEMBERS TO CARE FOR PEOPLE WITH DISABILTIIES IN A HOME SETTING THE GOAL OF THE PROGRAM IS TO DELAY OR PREVENT OUT OF HOME PLACEMENTS FOR INDIVIDUALS WHO CANNOT LIVE SAFELY ON THEIR OWN			
(Code) (Expenses \$	11,598	including grants of \$ (Revenue \$ 12,752)
ACHIEVE PROGRAM - OFFERS A TEN-MONTH POST-SECONDARY PROGRAM FOR STUDENTS WITH MILD TO MODERATE INTELLECTUAL DISABILITIES, INCLUDING AUTISM, WHO HAVE COMPLETED SECONDARY SCHOOL OR A SIMILAR PROGRAM THE PROGRAM IS OPEN TO BOTH DAY STUDENTS AND FULL-TIME RESIDENTIAL STUDENTS			

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$	17,888	including grants of \$) (Revenue \$	0)
WASTE WATER TREATMENT PLANT					