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**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545 0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► The organization may have to use a copy of this return to satisfy state reporting requirements For the 2011 calendar year, or tax year beginning , 2012 7/01 , 2011, and ending D Employer Identification Number Check if applicable FORSYTH DENTAL INFIRMARY FOR 04-2104230 Address change CHILDREN D/B/A THE FORSYTH INSTITUTE Telephone number Name change 245 FIRST STREET 617-262-5200 Initial return CAMBRIDGE, MA 02142 Terminated 28, 139, 825. Amended return G Gross receipts \$ F Name and address of principal officer H(a) is this a group return for affiliates? Application pending No Yes H(b) Are all affiliates included? SAME AS C ABOVE Yes No If 'No,' attach a list (see instructions) X 501(c)(3) 527 Tax-exempt status 501(c) ( ) ◀ (insert no ) 4947(a)(1) or WWW.FORSYTH.ORG Website: ► H(c) Group exemption number Form of organization X Corporation L Year of Formation 1910 Trust M State of legal domicile MA Association Other P Part I Summary Briefly describe the organization's mission or most significant activities THE FORSYTH INSTITUTE REINVENTS ORAL AND OVERALL HEALTH THROUGH PIONEERING BIOMEDICAL RESEARCH AND TRANSFORMATIONAL ADVANCES IN HEALTHCARE. Check this box ► If the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) 4 15 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 5 201 Total number of volunteers (estimate if necessary) 6 65,850. 7a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990-T, line 34 7b -118,160. **Prior Year Current Year** 18,254,432 8 Contributions and grants (Part VIII, line 1h) 21,242,127. S 9 Program service revenue (Part VIII, line 2g)
10 Investment income (Part VIII, column (A), lines 3, 4 and 70MAY 3 0 2013 6,271,133. 4,353,080. 28,914 98,596. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8d, 3t, 10c, and 11e) 318,826 478,071. 12 Total revenue - add lines 8 through 11 (must equal Part VIII) 22,955,252 28,089,927. 13 Grants and similar amounts paid (Part IX, column (A), lines) 14 Benefits paid to or for members (Part IX, column (A), line 4) 13,546,896 15,526,388. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 209,046. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 11,721,067 12,637,830. 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 25,267,963. 28,164,218. 19 Revenue less expenses Subtract line 18 from line 12 -2,312,711-74,291. **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 92,369,633. 90,424,356. 21 Total liabilities (Part X, line 26) 8,526,332 11,306,597. Net assets or fund balances. Subtract line 21 from line 20 83,843,301. 79,117,759 Part II Signature Block amined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and er) is based on all information of which preparer has any knowledge Under penalties of perjury, I declare that I bard complete Declaration of preparer fother than of Sign Here THOMAS J. MOQUAID VP OF FINANCE, CFO Type or print name and title Print/Type preparer's name Check 5.13.13 BARBARA GONSALVES P01242771 Paid self employed Preparer ► QRGA, LLP Firm's name Use Only ► 1410 PROVIDENCE HWY Firm's EIN > 04-3564919 Firm's address NORWOOD, MA 02062 (781) 551-0040 Phone no May the IRS discuss this return with the preparer shown above? (see instructions) Yes

BAA For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2011

	M 990 (2011) FORSITA DENTAL INFIRMARI FOR	04-21042.	50		age Z
Par	Statement of Program Service Accomplishments				_
	Check if Schedule O contains a response to any question in this Part III				
1					
	THE FORSYTH INSTITUTE REINVENTS ORAL AND OVERALL HEALTH THROUGH P	IONEERING	BIO	EDI	CAL
	RESEARCH AND TRANSFORMATIONAL ADVANCES IN HEALTHCARE.				
2	Did the organization undertake any significant program services during the year which were not listed or	the prior			
2			Vaa	v	Ma
	Form 990 or 990-EZ?		Yes	X	No
	If 'Yes,' describe these new services on Schedule O			<del></del> -1	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program ser	vices?	Yes	X	No
	If 'Yes,' describe these changes on Schedule O				
4	Describe the organization's program service accomplishments for each of its three largest program service Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the anothers, the total expenses, and revenue, if any, for each program service reported	ces, as measur nount of grants	ed by o and all	expens ocatio	ses ns to
48	(Code	E HEALTHI BADLY NEE S, FORSYT TH SCIENT KE HEART INFECTIO BASIC, TR	ER L DED I H'S ISTS DISE JS D ANSL	EVES DENT. HAV. ASE, ESEA	AL _
	h (Code: Expenses \$ including grapts of \$ ) (Fixeness \$				
41	<b>b</b> (Code:) (Expenses \$ including grants of \$) (R	evenue \$			—,
				<b>_</b>	
4	c (Code) (Expenses \$ including grants of \$) (R	evenue \$			)
				- <b></b>	
			<b>-</b>		
Δ	d Other program services (Describe in Schedule O )				
7	(Expenses \$ including grants of \$ ) (Revenue \$			`	
_		<del></del>			
4	e Total program service expenses ► 23,772,060.				

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		<u>x</u>
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6_		<u>x</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10	Х	***************************************
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable			
	<b>a</b> Did the organization report an amount for land, buildings and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI</i>	11 a	Х	
	<b>b</b> Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16° If 'Yes,' complete Schedule D, Part VII	11 b	Х	
	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		X
	<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	<u>X</u>	
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, XII, and XIII	12a	Х	
	<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Х
14	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i>	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19		х
20	aDid the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20	<u> </u>	X
	b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20 b		L

Form 990 (2011) FORSYTH DENTAL INFIRMARY FOR
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		<u>x</u>
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		<u>x</u>
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	х	
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,'go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
C	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		X
ł	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		<u>x</u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		<u>x</u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27	wa ne ave	X
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	a A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		<u> </u>
:	A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28b		x
29	c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	28c	Х	Х
30		30		X
31		31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1	34	Х	
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
ı	b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Х	
BAA	· · · · · · · · · · · · · · · · · · ·	Form	990	(2011)

Form 990 (2011) FORSYTH DENTAL INFIRMARY FOR
Part.V. Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V				$\perp \perp$								
•			Yes	No								
1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1 a	46	3	^ `;								
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1 b	0	** \(\hat{\sigma}\)									
c Did the organization comply with backup withholding rules for reportable payments to ve (gambling) winnings to prize winners?	ndors and reportable gaming	1 c	X									
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Staments, filed for the calendar year ending with or within the year covered by this return	ate-	201	( ) ( ) ( ) ( )									
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employ		2b	X									
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (si		1,000										
3a Did the organization have unrelated business gross income of \$1,000 or more during the		3a	X									
<b>b</b> If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedul	•	3b										
4a At any time during the calendar year, did the organization have an interest in, or a signal		· · · · ·										
financial account in a foreign country (such as a bank account, securities account, or other financial account)?  b If 'Yes,' enter the name of the foreign country												
See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank a				v								
5a Was the organization a party to a prohibited tax shelter transaction at any time during the		<u>5a</u>		X								
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax s	shelter transaction?	<u>5b</u>		X								
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?		<u>5c</u>		<del></del>								
6a Does the organization have annual gross receipts that are normally greater than \$100,00 solicit any contributions that were not tax deductible?	6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?											
b If 'Yes,' did the organization include with every solicitation an express statement that su not tax deductible?	ch contributions or gifts were	6 b										
7 Organizations that may receive deductible contributions under section 170(c).												
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?												
b If 'Yes,' did the organization notify the donor of the value of the goods or services provide	ded?	7b	Х									
c Did the organization sell, exchange, or otherwise dispose of tangible personal property f Form 8282?			х									
d if 'Yes,' indicate the number of Forms 8282 filed during the year	7d			₹2; A ~								
e Did the organization receive any funds, directly or indirectly, to pay premiums on a pers	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?											
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?												
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899											
as required?		_ 7g										
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, die Form 1098-C?	d the organization file a	7 h	30.0									
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organization, or a donor advised fund maintained by a sponsoring organization holdings at any time during the year?	porting organizations. Did thon, have excess business	8										
9 Sponsoring organizations maintaining donor advised funds.			#7F									
a Did the organization make any taxable distributions under section 4966?		9a		L								
<b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person?		9b										
10 Section 501(c)(7) organizations. Enter		- 23%	#355	: 14								
a Initiation fees and capital contributions included on Part VIII, line 12	10a	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1									
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			035								
11 Section 501(c)(12) organizations. Enter	<u> </u>			100								
a Gross income from members or shareholders	11 a		1	1								
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them ).	116											
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in the		12 a										
<b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	126	17.7	Q# 2,	0.73								
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			1	,								
a is the organization licensed to issue qualified health plans in more than one state?		13a										
<b>Note.</b> See the instructions for additional information the organization must report on Sci	hedule O	11,300	100	^ }								
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in			14 A	1 3								
which the organization is licensed to issue qualified health plans	136											
c Enter the amount of reserves on hand	13c		136 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	25 (A) - (								
14a Did the organization receive any payments for indoor tanning services during the tax ye		14a	<del></del>	X								
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation	n ın Schedule O	14b	1									

Form 990 (2011) FORSYTH DENTAL INFIRMARY FOR 04-2104230 Page 6 Part 🕅 Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O 15 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? SEE SCHEDULE O 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? SEE SCHEDULE O members of the governing body? X 7 a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a Х b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b Х 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11 a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990 SEE SCHEDULE O 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13 12a X b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done 12c Х SEE SCHEDULE O Х 13 Did the organization have a written whistleblower policy? 13 14 Did the organization have a written document retention and destruction policy? 14 Х Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х a The organization's CEO, Executive Director, or top management official 15 a **b** Other officers of key employees of the organization SEE SCHEDULE O 15<sub>b</sub> X If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions ) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? 161 Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed > Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you make these available. Check all that apply Another's website Upon request Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. SEE SCHEDULE O State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

## Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any
     See instructions for definition of 'key employees.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons

Check this box if neither the organization	n nor any	relate	d or	gan	ızatı	on co	mpe	nsated any current of	ficer, director, or trus	tee.
(A) Name and title	(B) Average hours per week		s per	Pos ck mo	s both	(E)  Reportable compensation from	(F) Estimated amount of other compensation			
	(describe hours for related organiza- tions in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099 MISC)	from the organization and related organizations
(1) MR. DONALD BARR TRUSTEE	1	х						0.	0.	0.
(2) MR. STANLEY BERGMAN	1	v							0	
TRUSTEE  (3) MS. ELYSE CHERRY	1	Х						0.	0.	0.
TRUSTEE	1	Х						0.	0.	0.
	1	X						0.	0.	0.
(5) DR. JOHN FICARELLI	1							<u> </u>		<del></del>
TRUSTEE	1	X		<u> </u>			_	0.	0.	0.
_(6)_ DR STEVEN FREEDMAN	4 .									
VICE-CHAIRMAN	1	<u>X</u>	_					0.	0.	<u> </u>
O MS. HELENA HARTNETT DIRECTOR	1	X						0.	0.	0.
(8) MS ROSALEE HERMENS										
TRUSTEE	1	X			ļ		<del> </del>	0.	0.	0.
(9) MS. JANET KELLY TRUSTEE	1	X						0.	0.	0.
(10) MR. PETER NESSEN										
DIRECTOR	3.8	X	<u> </u>					0.	0.	0.
(11) MR. STEPHEN PHILLIPS TRUSTEE	1	x						0.	0.	0.
(12) MR. JOHN PLUKAS TRUSTEE	1	Х						0.	0.	0.
(13) MR. WALTER PRESSEY	<del> <u>+</u></del>	<u> </u>		-			<del> </del>	0.	0.	0.
DIRECTOR	1 1	X						0.	0.	0.
(14) MS. NANCY ROSENZWEIG TRUSTEE	$\frac{1}{1}$	x						0.	0.	0.

	990 (2011) FORSYTH DENTAL INFIRMARY									04-210423	
Par	t VII Section A. Officers, Directors, Trust	ees, k	€ey	Em	plo	ye	es,	and	Highest Com	pensated Empl	oyees (cont)
•	(A) Name and title	(B) Average hours per	box. offic	unle er an	Pos heck ss pe	rson	than is both or/trus	h an	(D)  Reportable compensation from the organization	(E)  Reportable compensation from	(F) Estimated amount of other compensation
		week (describ e hours for related organi- zations in Sch O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W 2/1099-MISC)	related organizations (W 2/1099-MISC)	from the organization and related organizations
<u>(15)</u>	DR. ANTHONY VOLPE TRUSTEE	1	х						0.	0.	0.
(16)	DR. PHILIP STASHENKO PRESIDENT & CEO	45			X				411,588.	0.	70,922.
<u>(17)</u>	MR. THOMAS MCQUAID TREASURER & CFO	45			Х				206,754.	0.	53,604.
(18)	DR. THOMAS VAN DYKE VP CLINICAL & TRANSLATIONAL RESE	45				х			275,119.	0.	58,110.
<u>(19)</u>	MR. PAUL MCDONOUGH VP OPERATIONS	45				х			198,542.	0.	50,009.
(20)	DR. MARTIN TAUBMAN SENIOR SCIENTIST	45					х		212,338.	0.	52,964.
(21)	DR. JO MAX GOODSON SENIOR SCIENTIST	45					х		201,565.	0.	48,734.
(22)	DR. ANTONIO CAMPOS-NETO SENIOR SCIENTIST	45					x		243,246.	0.	65,041.
(23)	DR. PRAMOD SOPARKAR SENIOR SCIENTIST	45					X		215,741.	0.	53,446.
<u>(24)</u>	DR. HENRY MARGOLIS SENIOR SCIENTIST	45					Х		194,366.	0.	55,877.
<u>(25)</u>	KATHLEEN ZICHY VP FUNDRAISING	45				-	<del>                                     </del>	x		0.	35, 436.
16	Sub-total	1_10	٠			ـــــ	1	<u> </u>	2,321,518.	0.	544,143.
	Total from continuation sheets to Part VII, Section	Α						<b>•</b>	0.	0.	0.
	Total (add lines 1b and 1c)							<b>&gt;</b>	2,321,518.	0.	544,143.
2	Total number of individuals (including but not limite from the organization ► 26	d to th	ose	liste	d ab	ove	) wh	o re	ceived more than	\$100,000 of report	able compensation
3	Did the organization list any <b>former</b> officer, director on line 1a? If 'Yes,' complete Schedule J for such it	or trus	stee,	key	em	ploy	∕ee,	or h	ighest compensa	ted employee	Yes No

- For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual
- Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person

**Section B. Independent Contractors** 

\$100,000 in compensation from the organization ► 1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
AGG INTELLECTUAL PROPERTY LAW 100 CUMMINGS CENTER, SUITE 213C BEVER	L LEGAL SERVICES	177,334.
		<u> </u>
Total number of independent contractors (including but not limited to those listed	l above) who received more than	

Pai	t VIII Statement of Revenue				<del></del>	
			<b>(A)</b> Total revenue	(B) Related or exempt	(C) Unrelated business	(D) Revenue excluded from tax
				function revenue	revenue	under sections 512, 513, or 514
22	1a Federated campaigns 1a				, —	8 4 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
AN	<b>b</b> Membership dues 1 b					
8 8	c Fundraising events. 1c		•			
FA	d Related organizations 1 d					
S. E.	e Government grants (contributions) 1e 15, 791,	645.	** <sub>1/4</sub> ,		7	
CONTRIBUTIONS, GIFTS, GRANTS AND OTHER SIMILAR AMOUNTS					,	
돌림	f All other contributions, gifts, grants, and similar amounts not included above 1f 5, 450,	482.			45.2	
E O	g Noncash contributions included in lns 1a-1f. \$		,		,	
Ş₹	h Total. Add lines 1a-1f		21,242,127.			
	Business	Code	.4	<u> </u>	***	
Ē.	2a NON FEDERAL CONTRACTS		6,271,133.	6,205,283.	65,850.	
Ē	b		0/2/1/133.	0/200/200.	03,030.	
필	c				<del></del>	
<u> </u>	d				<del> </del>	
S N	e					<del> </del>
8	f All other program service revenue				<del></del>	<del> </del>
PROGRAM SERVICE REVENUE	g Total. Add lines 2a-2f		6,271,133.			
-			0,2,1,155.	,	<u> </u>	to Bet it in I Must Ve .
l	3 Investment income (including dividends, interest a other similar amounts)	ına ►	98,596.			98,596.
	4 Income from investment of tax-exempt bond proce	eeds ►	33733			307030.
	5 Royalties	<b>&gt;</b>				
- 1	(i) Real (ii) Pers	sonal		» - ·		
	6a Gross rents					
	b Less: rental expenses					
i	c Rental income or (loss)			7	.%. 3	
	d Net rental income or (loss)					
	(i) Securities (ii) (ii)	her		· · · · · · · · · · · · · · · · · · ·		- C. Water - Species - 1
	7a Gross amount from sales of assets other than inventory			( \$ \langle \tau \tau \tau \tau \tau \tau \tau \tau		
			, 1			
	b Less. cost or other basis and sales expenses		and the second			
Ì	c Gain or (loss)			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
	d Net gain or (loss)			M		
1			*			60 (5, #13876) John 64
띡	8a Gross income from fundraising events (not including \$			3.5		* ** <b>*</b> **
EN L	of contributions reported on line 1c)					200
<u> </u>	See Part IV, line 18 a 181,	378				
OTHER REVENU		898.			14 M. M. C.	
5	c Net income or (loss) from fundraising events	• 090.	131,480.			02 015
	1		131,460.	***	<u> </u>	93,915.
	9a Gross income from gaming activities See Part IV, line 19			* .	, ° , ·	
ĺ	b Less: direct expenses		·^ '	*		
	c Net income or (loss) from gaming activities					<u> </u>
				ļ	, · · · ·	#
	10a Gross sales of inventory, less returns and allowances		***	<b>*</b>	257	
	b Less cost of goods sold b		\$**	· · · · · ·		
	c Net income or (loss) from sales of inventory		***************************************			- 1577 Te 162 ( 1 A A A A A A A A A A A A A A A A A A
	Miscellaneous Revenue Business	Code		<del> </del>	<del> </del>	
	11a CORE FACILITIES		337,856.			337 056
	b MISCELLANEOUS INCOME		8,735.		<del> </del>	337,856.
	P. TIOCHER THEODY THEODIE		0,133.	<del> </del>	<del> </del>	8,735.
	d All other revenue			<del></del>	<del> </del>	<del></del>
	e Total. Add lines 11a-11d		246 501		<u> </u>	
	12 Total revenue. See instructions		346,591.	6 305 303	6E 9E0	F30 102
	12 Total revenue. See Instructions		28,089,927.	6,205,283.	65,850.	539,102.

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a r	esponse to any question	n in this Part IX		
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				9-5146 (33-2)
5	Compensation of current officers, directors, trustees, and key employees	1,064,819.	402,629.	662,190.	0.
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages.	10,568,267.	9,486,590.	974,913.	106,764.
8	Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions).				
9	Other employee benefits	3,893,302.	3,308,638.	547,712.	36,952.
10	Payroll taxes				
11	Fees for services (non-employees):				
ā	Management				
ŀ	Legal		·		
•	Accounting				
•	d Lobbying				
•	Professional fundraising services See Part IV, line 17		1.30		
	Investment management fees	248,133.		248,133.	
ç	g Other				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties		* <del>-</del> .		
16	Occupancy	4,456,148.	4,274,068.	172,513.	9,567.
17	Travel	364,987.	270,752.	85,329.	8,906.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 20	Conferences, conventions, and meetings Interest	77,758.	30,844.	44,279.	2,635.
21	Payments to affiliates		<del></del>		·
22	Depreciation, depletion, and amortization	1,569,548.	1,569,548.		
23	Insurance	167,187.	21,465.	145,722.	
	Other expenses Itemize expenses not	107/107.	21,400.	143,722.	
	covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10%				
	of line 25, column (A) amount, list line 24e				
	expenses on Schedule O)	A STATE OF THE STA	1.4 A. (3.4 B. T. ) 1.7 A. (4.4 B. T. )		
	SUBCONTRACTOR	2,134,638.	2,134,638.		
	SUPPLIES	1,707,026.	1,598,038.	107,072.	1,916.
	PROFESSIONAL EXPENSES	751,704.	25,973.	660,129.	65,602.
	OUTSIDE SERVICES	379,305.	286,897.	78,707.	13,701.
	All other expenses	781,396.	361,980.	456,413.	-36,997.
25	Total functional expenses. Add lines 1 through 24e	28,164,218.	23,772,060.	4,183,112.	209,046.
26	the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	<u> </u>				
	SOP 98-2 (ASC 958-720)		<u> </u>		L

T <sub>i</sub> a	ii r.V.	Balance Sheet	(A)		(P)
•			(A) Beginning of year		( <b>B)</b> End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	9,582,373.	2	3,884,567.
	3	Pledges and grants receivable, net	62,730.	3	805,083.
	4	Accounts receivable, net	2,043,092.	4	4,160,318.
	_	Passurables from surrent and former officers durables to the law to the same of the same o	***	- 100 j.	
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	additional distribution resident and the second	5	
A	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
A S E T S	7	Notes and loans receivable, net		7	_
Ē	8	Inventories for sale or use		8	
Š	9	Prepaid expenses and deferred charges	469,314.	9	591,176.
	10 a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a  21,271,803.			
	ь	D Less accumulated depreciation 10b 3,768,736.	17,173,492.	10c	17,503,067.
	ı	Investments – publicly traded securities.	36,856,446.	11	37,258,849.
	12	Investments – other securities. See Part IV, line 11	24,457,186.	12	24,496,296.
	13	Investments – program-related See Part IV, line 11	24,457,100.	13	24,490,290.
	14	Intangible assets	·····	14	
	15	Other assets See Part IV, line 11	1,725,000.	_	1 725 000
		Total assets. Add lines 1 through 15 (must equal line 34)		15	1,725,000.
		Accounts payable and accrued expenses	92,369,633. 1,012,508.	16 17	90,424,356. 3,278,639.
	18	Grants payable	1,012,306.	18	3,210,039.
	19	Deferred revenue		19	<del> </del>
L	20	Tax-exempt bond liabilities		20	
Ā	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
AB I L I T	1			22	
- 1	23	Secured mortgages and notes payable to unrelated third parties		23	
S	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	7,513,824.	25	8,027,958.
	26	Total liabilities. Add lines 17 through 25.	8,526,332.	26	11,306,597.
N E T		Organizations that follow SFAS 117, check here ► X and complete lines		. 2 5 23	We are a second
Ť		27 through 29 and lines 33 and 34.			
Ą	27	Unrestricted net assets	21,031,728.	27	20,537,234.
A SOUTH S	28	Temporarily restricted net assets	62,311,573.	28	58,080,525.
	29	Permanently restricted net assets	500,000.	29	500,000.
Q R		Organizations that do not follow SFAS 117, check here ► and complete		8. \ * T.	
FUZD		lines 30 through 34.		1.37 d.3	
	30	Capital stock or trust principal, or current funds		30	
B	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Ą	32	Retained earnings, endowment, accumulated income, or other funds		32	
<b>BALAZCE</b> の	33	Total net assets or fund balances .	83,843,301.	33	79,117,759.
<u>\$</u>	34	Total liabilities and net assets/fund balances	92,369,633.	34	90,424,356.

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Form **990** (2011)

For	m 990 (2011) FORSYTH DENTAL INFIRMARY FOR	04-2104230		Page 12
Pä	Reconciliation of Net Assets		-	
	Check if Schedule O contains a response to any question in this Part XI		<del></del>	X
		1 1		
1	Total revenue (must equal Part VIII, column (A), line 12)		28,089	
2	Total expenses (must equal Part IX, column (A), line 25)	2	28,164	
3	Revenue less expenses Subtract line 2 from line 1	3		1,291.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	83,843	3,301.
5	Other changes in net assets or fund balances (explain in Schedule O) SEE SCHEDULE O	5	-4,651	.,251.
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	79,117	1,759.
Pa	rt XIII Financial Statements and Reporting			<del></del>
	Check if Schedule O contains a response to any question in this Part XII			
			Yı	es No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O			
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
	<b>b</b> Were the organization's financial statements audited by an independent accountant?		2b	Χ
	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigl review, or compilation of its financial statements and selection of an independent accountant?	nt of the audit,	2c :	x
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
	d If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were	s issued on a		
	separate basis, consolidated basis, or both  X Separate basis Consolidated basis Both consolidated and separate basis			
3	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in Audit Act and OMB Circular A-133?	n the Single	3a :	х
	b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the	e required audit	26	v

Form **990** (2011)

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### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

<u>(E)</u>

**Total** 

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047 **2011** 

Open to Rublic Inspection

															· · · ·
Name	of the	organization		TH DENTAL			mrrmm			Employer identification number					
Da	- XIV	Dagger				FORSYTH INSTI			1 a 11a -			10423			
						(All organizations e it is (For lines 1 thro					See i	nstruct	ions.		
1	orga 					ciation of churches desi									
2	Н					(ii). (Attach Schedule I		Section	1 170(0)	COKAKO	•				
3	Н			- •		e organization describe	•	ction 17	0/hV1V#	VIII)					
4	Н					in conjunction with a h					0/5V1V	VIII E	ntor the he	costal'a	
	ш	name, city			alcu	in conjunction with a n	ЮЗРКаг	acscribe	u III <b>366</b>		(DX 1 X	<b>-</b> XIII) ∟	inter the no	ospital s	•
5		An organiz	zation opei		efit o	f a college or university	y owned	or oper	ated by	a gover	nmenta	l unit de	scribed in	sectio	n — -
6		A federal,	state, or lo	ocal government	or go	overnmental unit descri	bed in s	ection 1	<b>70(b)(</b> 1)	(A)(v).					
7	Ц	in section	170(b)(1)(	<b>A)(vi).</b> (Complet	te Par	•		_	vernme	ntal uni	t or fron	n the ge	neral publi	c desci	rıbed
8						'0(b)(1)(A)(vi). (Comple									
9	X	investmen	ties relate t income a	d to its exempt f	tunction sines:	) more than 33-1/3% of ons – subject to certain s taxable income (less mplete Part III)	n excent	ions, an	ıd (2) no	more t	han 33-	1/3% of	its suppor	t from	arnss
10						xclusively to test for pu									
11	Ш	An organizemore public describes	zation orga icly suppoi the type o	inized and opera ted organization f supporting orga	ated e is des anizat	xclusively for the benef cribed in section 509(a ion and complete lines	fit of, to a)(1) or s 11e thr	perform section 5 ough 11	the fun 509(a)(2) h	ctions o	of, or ca section	rry out t 5 <b>09(a)(3</b> )	he purpose <b>).</b> Check t	es of or he box	ne or that
		a Type	1	<b>b</b> Type		c 🗌 Type III						d 🗌	Type III		
•	: L	By checkir other than section 50	foundation	, I certify that th n managers and	e orga other	anization is not controll than one or more pub	led direc licly sup	tly or in ported o	directly organiza	by one tions de	or more scribed	disqual in secti	lified perso on 509(a)(	ons (1) or	
f		If the orga check this	nization re box	ceived a written	deter	rmination from the IRS	that is a	a Type !	, Type II	or Typ	e III sup	porting	organizatio	on,	
ç	J	Since Aug	ust 17, 200	06, has the orgai	nızatı	on accepted any gift o	r contrib	oution fro	om any	of the fo	llowing	persons	57		
														Yes	No
		belov	w, the gove	erning body of th	ne sup	ontrols, either alone or opported organization?	togethe	r with pe	ersons d	escribe	d ın (ıı)	and (III)	11 g (i)		
						oed in (i) above?							11 g (ii)		
						described in (i) or (ii) a							_11 g (iii		
!	<u> </u>	Provide th	e following	information abo	out the	e supported organization	on(s)		T						
		(i) Name of si organiza	upported Ition	(ii) EIN		(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	organiz column ( your go	Is the zation in in listed in overning ment?	the organ	ou notify ization in n (i) of upport?	organız colur	s the ation in in (i) ed in the S ?	(vii) Amou	ınt of sup	port
							Yes	No	Yes	No	Yes	No			
(A)															
(B)															
(C)											-				
(D)			·												
<del>-</del> /							1								

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

### Partill Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
	ndar year (or fiscal year	(=) 2007	(h) 2000	4-2 2000	(4) 2010	(-) 2011	(O Total
begir	nning in) 🟲	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
	ndar year (or fiscal year nning in) ►	(a) 2007	<b>(b)</b> 2008	(c) 2009	<b>(d)</b> 2010	<b>(e)</b> 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on .						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc (see ins	tructions)			1:	2
13	First five years. If the Form 990 organization, check this box and	is for the organiz	ation's first, seco	nd, third, fourth, c	or fifth tax year as	a section 501(	c)(3)
	tion C. Computation of Pu					<del></del>	
	Public support percentage for 2	•	• • • • • • • • • • • • • • • • • • • •	ne 11, column (f)	).	1.	
	Public support percentage from					_ 1	
16 a	a 33-1/3% support test — 2011. If and stop here. The organization				nd the line 14 is 3	33-1/3% or more	e, check this box
t	b 33-1/3% support test — 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17 <i>a</i>	17a 10%-facts-and-circumstances test — 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and stop here. Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization.						
ŀ	o 10%-facts-and-circumstances to or more, and if the organization organization meets the 'facts-ar	meets the 'facts- nd-circumstances'	and-circumstance test. The organiz	s' test, check this ation qualifies as	box and <b>stop he</b> a publicly suppor	<b>re.</b> Explain in F ted organization	rart IV how the
18	<del></del>	ization did not che	eck a box on line	13, 16a, 16b, 17a			
RΔΔ					Sc	rhedule 🗛 (Forn	n 990 or 990-F7) 2011

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

500	tion A. Public Support			<del></del>	<del></del>		
_	dar year (or fiscal yr beginning in)	(a) 2007	<b>(b)</b> 2008	(2) 2000	(4) 2010	<b>(e)</b> 2011	(f) Total
1	Gifts grants contributions	(a) 2007	(b) 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	(i) Total
	and membership fees received (Do not include						
	any funusual grants )	18196596.	19605304.	17978872.	18254432.	21242127.	95,277,331.
2	Gross receipts from admis- sions, merchandise sold or						
	services performed, or facilities						
	furnished in any activity that is related to the organization's					1	
	tax-exempt purpose	3,723,077.	4,181,185.	3,414,426.	4,353,080.	6,271,133.	21,942,901.
3	Gross receipts from activities						<del></del>
	that are not an unrelated trade or business under section 513						0.
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on						
-	its behalf			<u> </u>			0.
5	The value of services or facilities furnished by a						
	governmental unit to the						
6	organization without charge  Total. Add lines 1 through 5	21919673.	23786489.	21393298.	22607512.	27513260.	0. 117220232.
	Amounts included on lines 1.	21919073.	23/00403.	21393290.	22007312.	2/313200.	11/220232.
•	2, and 3 received from		0				,
j.	disqualified persons Amounts included on lines 2	0.	0.	0.	0.	0.	0.
	and 3 received from other than						
	disqualified persons that exceed the greater of \$5,000 or						
	1% of the amount on line 13						
	for the year	0.	0.	0.	0.	0.	0.
	Add lines 7a and 7b	0.	0.	0.	0.	0.	0.
8	Public support (Subtract line 7c from line 6.)						117220232.
Sec	tion B. Total Support						
Calen	dar year (or fiscal yr beginning in)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6	21919673.	23786489.	21393298.	22607512.	27513260.	117220232.
10 a	Gross income from interest,						
	dividends, payments received on securities loans, rents,				Ì		
	royalties and income from similar sources	211,015.	111,932.	22,202.	15,914.	98,596.	450 650
Ŀ	Unrelated business taxable	211,015.	111, 932.	22,202.	15,914.	96,596.	459,659.
	income (less section 511				<u> </u>		
	taxes) from businesses acquired after June 30, 1975				1	l	0.
c	: Add lines 10a and 10b	211,015.	111,932.	22,202.	15,914.	98,596.	459,659.
11	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on			<u></u>			0.
12	Other income. Do not include gain or loss from the sale of				]		
	capital assets (Explain in Part IV.) SEE PART IV	113,666.	184,677.	328,041.	318,826.	478,071.	1,423,281.
12	Total support. (Add Ins 9, 10c, 11, and 12)	22244354.	24083098.	21743541.	22942252.	28089927.	119103172.
	• • • • • • • • • • • • • • • • • • • •				<del></del>	<del></del>	
	First five years. If the Form 990 organization, check this box and						<b>▶</b>
	tion C. Computation of Pu					<del></del>	
	Public support percentage for 20		· · · · · · · · · · · · · · · · · · ·	ne 13, column (f))	).	15	98.42 %
	Public support percentage from						98.60 %
	tion D. Computation of Inv				(6)	145	0 20 %
17	Investment income percentage t			•	ırın (1))	17	0.39 %
18 19:	Investment income percentage to 33-1/3% support tests — 2011.				and line 15 is mo		
136	is not more than 33-1/3%, check	this box and <b>sto</b>	<b>p here.</b> The organ	nization qualifies	as a publicly supp	orted organization	n ►X
ŀ	is not more than 33-1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization  • X  • 33-1/3% support tests – 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization						
	Title 10 is not more than 33-1/37	o, check this box	and Stop Here. II	ie organization de	annes as a pablic	ay supported orge	inization

<u>Sche</u> dule <b>A</b>	<u>(Form 990 or 990-EZ</u>	)_2011 F	ORSYTH	DENTAL	INFIR	MARY F	OR		04-210	4230	_ Page <b>4</b>
Partiț	Supplemental Interpretation Part II, line 17a of (See instructions)	formation or 17b; an	n. Comple nd Part III	te this p , line 12.	art to p . Also c	orovide t complete	he explana this part	ations re for any a	quired by idditional	Part II, line information.	10;
	· <b>-</b>	·									
<b></b>											
<b></b>	- <b></b>	<del>_</del>									<b>-</b>
<b></b>	<b>-</b>	. <b>-</b>		- <b></b> -	<b>-</b> -				<b>-</b>		
	<b></b>							<del>-</del>			
	- <b>-</b>									<b>_</b>	
- <b>-</b>											
	<b>-</b>										
		- <del>-</del>			- <b></b> -						. <b></b> -
										- <b></b>	
				<b>-</b>	- <b>-</b>						<b>-</b>
				<b>-</b>							
					<b></b>						<b>-</b>
<b></b>										- <b></b> -	
			. <b>_</b>								

#### SCHEDULE C (Form 990 or 990-EZ)

### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Publica Inspection

Department of the Treasury Internal Revenue Service

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

the organization answered	res, to rotti 330, rattiv, title 3, of	FUTIL 330-EZ, Part V, liste 46 (Politica	ii Cairipaigii Activities), tileli
♠ Carting F01/a\/2\ avanner	tions, Complete Darte I A and D. De	and commists David C	

Section 501(c)(3) organizations: Complete Parts I-A and B Do not complete Part I-C

• Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below. Do not complete Part I-B.

Section 527 organizations Complete Part I-A only

#### If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B Do not complete Part II-A.

	•	,' to Form 990, Part IV, line 5 (Proxy Tax) o rganizations Complete Part III	or Form 990-EZ, Part	V, line 35a (Proxy Tax),	then
	of organization		<del> </del>	Employer identifica	ation number
FOE	RSYTH DENTAL INFIRM	ARY FOR		04-210423	0
Pai	t I-A Complete if the o	rganization is exempt under section	on 501(c) or is a s	section 527 organi:	zation.
1	Provide a description of the	organization's direct and indirect political of	ampaign activities in	Part IV.	
2	Political expenditures			▶\$	
3	Volunteer hours				
Pai	t I-B Complete if the o	rganization is exempt under section	on 501(c)(3).		
1	Enter the amount of any exc	ise tax incurred by the organization under	section 4955	▶\$	0.
2	Enter the amount of any exc	ise tax incurred by organization managers	under section 4955	<b>►</b> \$	0.
3	If the organization incurred a	section 4955 tax, did it file Form 4720 for	this year?		Yes No
4 a	Was a correction made?				Yes No
	If 'Yes,' describe in Part IV.				
Pai	t I-C Complete if the o	rganization is exempt under section	on 501(c) , excep	t section 501(c)(3).	·
1	Enter the amount directly ex	pended by the filing organization for section	on 527 exempt function	n activities > \$	
2	Enter the amount of the filing function activities	g organization's funds contributed to other	organizations for sec	tion 527 exempt ►\$	·
3	Total exempt function expen line 17b	ditures Add lines 1 and 2 Enter here and	on Form 1120-POL,	<b>►</b> \$	<b>.</b>
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No
5	organization made payments amount of political contribution	and employer identification number (EIN) s. For each organization listed, enter the air ons received that were promptly and direct action committee (PAC). If additional spans	mount paid from the t	filing organization's fun- arate political organizat	ds. Also enter the ion, such as a separat
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) Amount paid from filing organization's funds if none, enter-0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
(1)					
(2)					
(3)					
(4)					
(5)					

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

(6)

Schedule C (Form 990 or 990-EZ) 2011

. , Schedule C (Form 990 or 990-EZ) 201				04-210				
Pant II:A⊘ Complete if section 501(	the organization is 'h)).	s exempt under se	ction 501(c)(3) and	filed Form 5768 (e	lection under			
<del></del>		s to an affiliated group	(and list in Part IV each	n affiliated group memb	er's name			
		nare of excess lobbying		rammatoa group momo	or o riamo,			
_		d box A and 'limited co						
	Limits on Lobbying			(a) Filing organization's totals	(b) Affiliated group totals			
1 a Total lobbying expenditi	ures to influence public	opinion (grass roots lo	bbying).					
<b>b</b> Total lobbying expenditi	ures to influence a legi	slative body (direct lobb	ying).	128,109.				
c Total lobbying expenditi	ures (add lines 1a and	1b)		128,109.	0.			
d Other exempt purpose e	expenditures			28,086,007.				
e Total exempt purpose e	expenditures (add lines	1c and 1d)		28,214,116.	0.			
f Lobbying nontaxable an both columns.	nount Enter the amou	nt from the following tal	ole in	1,000,000.				
If the amount on line 1e, col	umn (a) or (b) is The	lobbying nontaxable a	mount is					
Not over \$500,000	209	% of the amount on line 1e						
Over \$500,000 but not over \$1,	,000,000 \$10	0,000 plus 15% of the excess	over \$500,000.					
Over \$1,000,000 but not over \$		5,000 plus 10% of the excess						
Over \$1,500,000 but not over \$		5,000 plus 5% of the excess of						
Over \$17,000,000	\$1,							
g Grassroots nontaxable a	amount (enter 25% of	ine 1f).	<del></del>	250,000.	0.			
h Subtract line 1g from lir	ne 1a. If zero or less, e	nter -0-		0.	0.			
i Subtract line 1f from lin	e 1c. If zero or less, er	nter -0-		0.	0.			
j If there is an amount of section 4911 tax for this	her than zero on eithe		he organization file For	m 4720 reporting	☐Yes ☐No			
		an Averaging Desired L	Indon Continu F01(b)		Tes No			
(Som	e organizations that m columns b	ear Averaging Period L ade a section 501(h) el elow. See the instruction	ection do not have to cons for lines  ons for lines 2a throug	complete all of the five h 2f.)				
	Lobbyin	g Expenditures During	4-Year Averaging Peri	od				
Calendar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	(e) Total			
2a Lobbying non-taxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.			
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.			
c Total lobbying expenditures	272,635.	187,014.	74,126.	128,109.	661,884.			
<b>d</b> Grassroots nontaxable amount	d Grassroots nontaxable							

f Grassroots lobbying expenditures

BAA

e Grassroots ceiling amount (150% of line 2d, column (e))

Schedule C (Form 990 or 990-EZ) 2011

1,500,000.

Schedule C (Form 990 or 990-EZ) 2011 FORSYTH DENTAL INFIRMARY FOR 04-2104230

[Partill B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each West response to lines to through It holow, provide in Bort IV a detailed description	(a)		(b)		
For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity	Yes	No	Am	ount	
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:	**				¥
a Volunteers?				<b>X</b> 3.	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  c Media advertisements?			4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4. 4	<b>4</b> 34.95343	
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislative body?	<u> </u>				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	_				
i Other activities?					
j Total Add lines 1c through 1:		2.00 2.00 3.00 3.00 3.00 3.00 3.00 3.00			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	ļ	X7 *A.		45000	
<b>b</b> If 'Yes,' enter the amount of any tax incurred under section 4912	39 7 70	\$ 57		Para Share S. M.A.	en especial
c If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912		1 3 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		A		<b>18</b> 10	120
Partill A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	. or	O DE ANGEL ANGELS	334773	
section 501(c)(6).		,			
				Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?			. 1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Rartilli B: Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	. or s	ection		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' O answered 'Yes.'	Ř (b)	Part	III-A, lin	∋ 3, is	; 
1 Dues, assessments and similar amounts from members.		1			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a Current year		2a			
<b>b</b> Carryover from last year		2b			
c Total .		2 c			
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		_ 3			
A 16 makes a compared and the amount on long On according the amount of the 2. Test and a contribution of		30 g			
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and polities expenditure next year?	ical	4			
5 Taxable amount of lobbying and political expenditures (see instructions)		5			
Partity Supplemental Information					
Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4; Part I-C, line 5, Pa Also, complete this part for any additional information	art II-A	A; and	Part II-B, I	ine 1.	
		_		_	
BAA	edule	C (For	m 990 or 9	90-EZ	2011

Schedule C (Form 990 or 990-EZ) 2011 FORSYTH DENTAL INFIRMARY FOR	04-2104230	Page <b>4</b>
Schedule C (Form 990 or 990-EZ) 2011 FORSYTH DENTAL INFIRMARY FOR  Rantilv Supplemental Information (continued)		
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		. <b></b>
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	,	
	<del> </del>	
		- <b></b>
		<b>_</b>

#### SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes,' to Form 990, Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection 🖟 🤄

Department of the Treasury Internal Revenue Service Name of the organization Employer identification number FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE 04-2104230 **Partila Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate contributions to (during year). Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? No Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No Part II Conservation Easements. Complete if the organization answered 'Yes' to Form 990, Part IV 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year `\$) Held at the End of the Tax Year a Total number of conservation easements 2a 2b **b** Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► Number of states where property subject to conservation easement is located > Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, No and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? Yes No In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Partill Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art,

historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following

amounts required to be reported under SFAS 116 (ASC 958) relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

b Assets included in Form 990, Part X

a Revenues included in Form 990, Part VIII, line 1

•						
Schedule <b>D</b> (Form 990) 2011 FORSY				04-2104		Page 2
Part III Organizations Maintai	ning Collections	of Art, Historical	Treasures, or O	ther Similar Asse	ets (continu	ıed)
<ul> <li>3 Using the organization's acquisition items (check all that apply)</li> </ul>	on, accession, and ot	her records, check ar	y of the following th	at are a significant us	se of its collec	ction
a Public exhibition		<b>d</b> Loan or excl	nange programs			
<b>b</b> Scholarly research		e Other				
c Preservation for future genera						
4 Provide a description of the organ Part XIV		•	-		e in	
5 During the year, did the organizations assets to be sold to raise funds raise.	ion solicit or receive ather than to be main	donations of art, historial designs of the control	orical treasures, or o organization's collec	ther similar	່ Yes [	No
Part IV Escrow and Custodial line 9, or reported an a	Arrangements.	Complete if the oil	ganization answ			
1a Is the organization an agent, trus included on Form 990, Part X?	tee, custodian, or oth	er intermediary for co	entributions or other	assets not		———
<b>b</b> If 'Yes,' explain the arrangement				L	'•3 [	
bir res, explain the arrangement	are are some	siete the following tab			Amount	
c Beginning balance				1c		
d Additions during the year				1 d		
e Distributions during the year				1e		
f Ending balance				1f		
2a Did the organization include an a		Part X, line 21?		Į.	Yes	No
<b>b</b> If 'Yes,' explain the arrangement		——————————————————————————————————————				
Part V   Endowment Funds. Co						
4.5.	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four yea	rs back
1a Beginning of year balance	60,546,884.	67,888,836.	69,660,551.	85,695,165.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	- "
<b>b</b> Contributions					1	
c Net investment earnings, gains, and losses	-482,585.	7,571,709.	5,152,212.	-10,330,265.		
d Grants or scholarships						2 4
Other expenditures for facilities and programs.	4,163,034.	14,913,661.	6,923,927.	5,704,349.		
f Administrative expenses	<del></del>				\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	· **
g End of year balance	55,901,265.	60,546,884.	67,888,836.	69,660,551.	2 德	·
2 Provide the estimated percentage	<del>-</del>	end balance (line 1g,	column (a)) held as	:		
a Board designated or quasi-endov		<sup>%</sup>				
<b>b</b> Permanent endowment ►	1.00%	0.0				
c Temporarily restricted endowmer						
The percentages in lines 2a, 2b,	and 2c should equal	100%				
3a Are there endowment funds not i organization by:	n the possession of t	he organization that a	re held and adminis	tered for the	Yes	No
(i) unrelated organizations					3a(i) X	
(ii) related organizations					3a(ii)	X
<b>b</b> If 'Yes' to 3a(II), are the related of	-	•			3b	
4 Describe in Part XIV the intended				XIV		
Part VI Land, Buildings, and I						
Description of property	(a) Cos		Cost or other	(c) Accumulated	(d) Book v	<i>r</i> alue

1 a Land **b** Buildings. . 14,338,465. 12,843,571. 1,494,894. c Leasehold improvements. **d** Equipment 6,217,668. 2,190,213. 4,027,455. e Other 715,670. 83,629. 632,041. Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c)) 17,503,067.

BAA

Schedule **D** (Form 990) 2011

(4)
(5)
(6)
(7)
(8)
(9)
(10)
(11)

Total. (Column (b) must equal Form 990, Part X, column (B) line 25)

8, 027, 958.

2 FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

SEE PART XIV

Schedule D (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR	)4-2104230 Page <b>4</b>
Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements	
1 Total revenue (Form 990, Part VIII, column (A), line 12)	28,089,927.
2 Total expenses (Form 990, Part IX, column (A), line 25)	28,164,218.
3 Excess or (deficit) for the year Subtract line 2 from line 1	-74,291.
4 Net unrealized gains (losses) on investments	
5 Donated services and use of facilities	<del></del>
6 Investment expenses	<del></del>
7 Prior period adjustments	4 651 051
8 Other (Describe in Part XIV ) SEE PART XIV	<u>-4,651,251.</u>
9 Total adjustments (net). Add lines 4 through 8	-4,651,251.
10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	-4,725,542.
Part XII   Reconciliation of Revenue per Audited Financial Statements With Revenue per I	
1 Total revenue, gains, and other support per audited financial statements	1 23,488,574.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12	
a Net unrealized gains on investments  2a 9,291	<del>'`</del>
b Donated services and use of facilities  2b	
c Recoveries of prior year grants  2c	9 * 4
d Other (Describe in Part XIV) SEE PART XIV 2d 49,898	
e Add lines 2a through 2d.	2e 59,189.
3 Subtract line 2e from line 1	3 23,429,385.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1	
a Investment expenses not included on Form 990, Part VIII, line 7b	
b Other (Describe in Part XIV.) SEE PART XIV 4b 4,660,542	
c Add lines 4a and 4b .	4c 4,660,542.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5 28,089,927.
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per	
1 Total expenses and losses per audited financial statements	1 28,214,116.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25	
a Donated services and use of facilities 2a	
b Prior year adjustments	<b> `}`</b> `
c Other losses 2c	
d Other (Describe in Part XIV.) SEE PART XIV 2d 49,898	
e Add lines 2a through 2d	2e 49,898.
3 Subtract line 2e from line 1	3 28,164,218.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	
a Investment expenses not included on Form 990, Part VIII, line 7b. 4a  b Other (Describe in Part XIV) 4b	<b> </b> <sup>*</sup> (* †
c Add lines 4a and 4b	4c
5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5 28, 164, 218.
Part XIV Supplemental Information	20/101/2101
	IV. lines 1b and 2b:
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete the part XIII and Part XIII	lete this part to provide
any additional information	
PART Y, LINE 4 - INTENDED USES OF ENDOWMENT FUND	
MO CURRORM MUR CURRITARIE MICCION OR MUR FORCUMU PRIMAT INTERNARY	IOD GUILDDEN
TO_SUPPORT_THE_CHARITABLE_MISSION_OF_THE_FORSYTH_DENTAL_INFIRMARY_F	OR CHILDREN
PART X - FIN 48 FOOTNOTE	
PARIX-FIN48FDDINULE	
THE_INSTITUTE_COMPLIES_WITH_THE_ACCOUNTING_GUIDANCE_IN_TOPIC_740-10	. INCOME TAXES.
OF THE FASE ACCOUNTING CODIFICATION (ASC 740-10) RELATING TO THE UN	ICERTAINTY IN
INCOME_TAXESTHE_INSTITUTE_IS_A_PUBLIC_CHARITY_EXEMPT_FROM_FEDERA	AL AND STATE
THOOME TAY INDED OFOTON FOI /C/ /2) OF THE IMPERIAL DESCRIPTION CORE OF	IE TMONTOUND DODO
INCOME_TAX_UNDER_SECTION_501(C)(3)_OF_THE_INTERNAL_REVENUE_CODETH	iぎ TNタ1TT 61を「FARター <sup>ー</sup>
NOT BELIEVE IT HAS DONE ANYTHING DURING THE PAST YEAR THAT WOULD JE	COPARDIZE ITC
BAA  TEEA3304L 05/25/11	Schedule <b>D</b> (Form 990) 2011

Schedule D (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR	04-2104230	Page 5
Part XIV Supplemental Information (continued)	<del></del>	
PART X - FIN 48 FOOTNOTE (CONTINUED)		
TAX-EXEMPT STATUS AT EITHER THE FEDERAL OR STATE LEVEL. THE INS	STITUTE REPORTS II	'S
ACTIVITIES TO THE IRS IN AN ANNUAL INFORMATION RETURN. THESE FI	ILINGS ARE SUBJECT	<u> </u>
REVIEW BY THE TAXING AUTHORITIES AND THE FEDERAL INCOME TAX RET	TURNS FOR 2009, 20	010,
AND 2011 ARE SUBJECT TO EXAMINATION BY THE IRS, GENERALLY FOR T	THREE YEARS AFTER	THEY
WERE FILED.		
		<b>-</b> -
	<b>-</b>	
		<b>-</b> -
~		

Schedule <b>D</b> (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR	04-2104230	Page <b>5</b>
Part XIV Supplemental Information (continued)		
Tarana Joseph Maria (commission)	· · · · · · · · · · · · · · · · · · ·	
		<b>_</b>

#### **SCHEDULE G** (Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

elldysjonero Rolleegenl

Department of the Treasury Internal Revenue Service

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

CHILDREN D/				UTE	04-210423	
Fundraising Activities. Comp	olete if the orga	nization ai	nswered 'Y			<del></del>
Indicate whether the organization     Mail solicitations     Internet and email solicitation     Phone solicitations     In-person solicitations	raised funds the	rough any	of the foll e f g	Solicitation of non- Solicitation of gove Special fundraising	government grants rnment grants events directors, trustees or k	<sup>ey</sup> □Yes ☒No
<b>b</b> If 'Yes,' list the ten highest paid if compensated at least \$5,000 by t	ndıvıduals or en he organızatıon	tities (fund	draisers) p	ursuant to agreements	under which the fundra	iser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	have custo	fundraiser dy or control ibutions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in column (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6		Ţ				
7						
8						
9						
10						
Total  3 List all states in which the organization	zation is registe	red or lice	ensed to so	plicit contributions or ha	s been notified it is ex	0.
or licensing.						
			- <b></b> -			

-21		

Par	gri <u>s</u>	Fundraising Events. Complete if more than \$15,000 of fundraising List events with gross receipts gro	event contributions	nswered 'Yes' to Fo s and gross income	rm 990, Part IV, III on Form 990-EZ,	ne 18, or reported lines 1 and 6b.
R		grund gr	(a) Event #1 GOLF (event type)	(b) Event #2 SIGMUND SOCRAN (event type)	(c) Other events  1 (total number)	(d) Total events (add column (a) through column (c))
REVENUE	1	Gross receipts	122,004.	49,374.	10,000.	181,378.
Ē	2	Less. Charitable contributions				
	3	Gross income (line 1 minus line 2)	122,004.	49,374.	10,000.	181,378.
	4	Cash prizes				
	5	Noncash prizes	323.			323.
D-RECT	6	Rent/facility costs	13,800.	12,800.		26,600.
Č	7	Food and beverages	7,419.			7,419.
E X P	8	Entertainment				
EXPESSES	9	Other direct expenses .	6,547.	9,009.		15,556.
S	10	Direct expense summary Add lines 4 thi	rough 9 in column (d)		•	49,898.
D.S.	11	Net income summary. Combine line 3, co			<b>•</b>	131,480.
rai	<u> Cani</u>	Gaming. Complete if the organiza \$15,000 on Form 990-EZ, line 6a	ation answered Ye	s to Form 990, Par	t IV, line 19, or rep	oorted more than
ハスホイネン			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add column (a) through column (c))
	_1	Gross revenue				
	2	Cash prizes				
DIRECT	3					
E N C S T E	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes% No	Yes% No	Yes%	recedit.
	7	Direct expense summary Add lines 2 th	rough 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Combine	lines 1, column (d) and	line 7 .	•	
	Ent	er the state(s) in which the organization o he organization licensed to operate gamin No,' explain	perates gaming activitieg activities in each of the	es nese states?	•	
		re any of the organization's gaming licensities,' explain	es revoked, suspended	or terminated during the	e tax year?	Yes No
BAA			TEEA3702L	01/24/12	Schedule <b>G</b> (Fo	rm 990 or 990-EZ) 2011

Sche	edule G (Form 990 or 990-EZ) 2011 FORSYTH DENTAL INFIRMARY FOR	04-2104230	Page 3
	Does the organization operate gaming activities with nonmembers?	Yes	No
· 12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity administer charitable gaming?	formed to Yes	☐ No
13	Indicate the percentage of gaming activity operated in.		
	The organization's facility	13a	8
	<b>b</b> An outside facility	13b	8
14	Enter the name and address of the person who prepares the organization's gaming/special events books	and records:	
	Name •		<del>-</del>
	Address		
t	a Does the organization have a contact with a third party from whom the organization receives gaming revenue if 'Yes,' enter the amount of gaming revenue received by the organization ► \$ are of gaming revenue retained by the third party ► \$ C If 'Yes,' enter name and address of the third party		es No
	Name •		
	Address ►		į
16	Gaming manager information:		
	Name •		
	Gaming manager compensation ► \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to state gaming license?	. <u> </u>	s No
١	b Enter the amount of distributions required under state law to be distributed to other exempt organization:	s or spent in the	
Pa	organization's own exempt activities during the tax year ► \$  Supplemental Information. Complete this part to provide the explanations required columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as ap this part to provide any additional information (see instructions).	red by Part I, line plicable. Also con	e 2b, mplete
_			
	<del></del>		
			<del></del>
			<del></del>

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Attach to Form 990. ► See separate instructions.

► Complete if the organization answered 'Yes' to Form 990, Part IV, line 23.

OMB No 1545-0047 2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FORSYTH DENTAL INFIRMARY FOR

Employer identification number

04-2104230

Par	Questions Regarding Compensation				
				Yes	No
1 a	Check the appropriate box(es) if the organization provided any of tVII, Section A, line 1a. Complete Part III to provide any relevant	he following to or for a person listed in Form 990, Part ant information regarding these items	;		
	First-class or charter travel	Housing allowance or residence for personal use	1		
	Travel for companions	Payments for business use of personal residence		**************************************	
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees	1 3 A		
	Discretionary spending account	Personal services (e.g., maid, chauffeur, chef)	1 ( 6%		33.3
			/ / 8		
t	If any of the boxes on line 1a are checked, did the organization reimbursement or provision of all of the expenses described a	on follow a written policy regarding payment or above? If 'No,' complete Part III to explain	1 b	X	
2	Did the organization require substantiation prior to reimbursing trustees, and the CEO/Executive Director, regarding the items	g or allowing expenses incurred by all officers, directors, schecked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization is CEO/Executive Director. Check all that apply Do not check are establish compensation of the CEO/Executive Director Explain	used to establish the compensation of the organization's ny boxes for methods used by a related organization to n in Part III			
	X Compensation committee	X Written employment contract			
	X Independent compensation consultant	X Compensation survey or study	285		
	Form 990 of other organizations	X Approval by the board or compensation committee	19 6		
	_	_			
4	During the year, did any person listed in Form 990, Part VII, S or a related organization:	Section A, line 1a with respect to the filing organization			77
a	Receive a severance payment or change-of-control payment?		4a		Х
t	Participate in, or receive payment from, a supplemental nonq	ualified retirement plan?	4b		X
•	Participate in, or receive payment from, an equity-based com	pensation arrangement?	4c		X
	If 'Yes' to any of lines 4a-c, list the persons and provide the a	applicable amounts for each item in Part III			
	Only section 501(c)(3) and 501(c)(4) organizations must com	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, d contingent on the revenues of:	d the organization pay or accrue any compensation			
a	The organization?		5 a		X
ı	Any related organization? .		5 b	V 1882-20.	X
	If 'Yes' to line 5a or 5b, describe in Part III		72.1g		
6	For persons listed in Form 990, Part VII, Section A, line 1a, d contingent on the net earnings of:	id the organization pay or accrue any compensation			
í	The organization?		6a		X
ı	Any related organization?		6b		X
	If 'Yes' to line 6a or 6b, describe in Part III.				
7	For persons listed in Form 990, Part VII, Section A, line 1a, d described in lines 5 and 6? If 'Yes,' describe in Part III	lid the organization provide any non-fixed payments not	7		х
8	Were any amounts reported in Form 990, Part VII, paid or accontract exception described in Regulations section 53 4958-4	crued pursuant to a contract that was subject to the initial 4(a)(3)? If 'Yes,' describe in Part III	8		х
9	If 'Yes' to line 8, did the organization also follow the rebuttable section 53.4958-6(c)?	le presumption procedure described in Regulations	9		

Page 2

FORSYTH DENTAL INFIRMARY FOR

Schedule J (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR PARTILL OF INFIRMARY FOR RATIONAL OF Incertors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISO	MISC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name		(f) Base compensation	(ii) Bonus and incentive compensation	(III) Other reportable compensation	other deferred compensation	benefits	(Q)-(i)(g)	reported as deferred in prior Form 990
DR. PHILIP	Θ	366, 588.	45,000.	0		70,922.	482,510.	0.
1 STASHENKO	(ii)	0.	0.	0.	0	0	0	0.
MR. THOMAS MCQUAID	Θ	206,754	0	0		53,604.	. 358, 358.	0
2	<b>(E)</b>	0.	0.	0.			0	.0
DR. THOMAS VAN	Θ	275,119.	00.	.00	0	58,110.	333, 229.	0
3 DYKE	(ii)	0.	0	0.	0.	1	.0	0.
MR. PAUL MCDONOUGH	Θ	186,042.	12,50	0		50,009.	248, 551.	0.
4	(ii)	0		0.	0	0.	i I	0.
DR. MARTIN TAUBMAN	]())	212, 338.	0.	0.		52,964.	265,302.	0.
5	€	0.	0.	0.	0	0.		0.
DR. JO MAX GOODSON	Ξ	201,565.	0.	0.	0	48,734.	250,299.	0.
9	(ii)	0.	0.	0	0.	,	ı	0.
DR. ANTONIO	]())	203,246.	40,000.	0.	0.	65,041.	308, 287.	0.
7 CAMPOS-NETO	(ii)	0.		0.		0	0	0.
DR. PRAMOD	]ω	190,741.	25,000.	0	0	53, 446.	269, 187.	0.
8 SOPARKAR	€	0.		0.		0.		0.
DR. HENRY MARGOLIS	Ξ	194,366.	0	0.	0	. 25, 877.	250,243.	0
6	Ξ	0.	0.	0.	0.		!	0.
KATHLEEN ZICHY	Ξ	162,259		0.		35,436.	197,695.	0
10	€	0.	0.	0	0.			0.
	Ξ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1	           	    			
11	€							
	Ξ			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
12								
	€ (				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
CI	3							
	<u> </u>				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		           	1 1 1 1 1 1 1 1
14								
	<u>e</u>	1 1 1 1 1 1 1	1 1 1 1 1 1		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			           
15								
Ī	Ξ		           	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 1 1	; ; ; ; ; ;
	₫							
ВАА				TEEA4102L 01/2	01/24/12		Schec	Schedule <b>J</b> (Form 990) 2011

Schedule J (Form 990) 2011

## SCHEDULE L (Form 990 or 990-EZ)

**Transactions With Interested Persons** 

2011

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered
 'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
 Attach to Form 990 or Form 990-EZ.

	21	J I	ı	
Q	pen Insr	to P ecti	ubli on:	Ġ

Name of the org	anization FORSYTH DENTAL I	NFIRMA	RY FO	)R	-	-		Employer (	lentifica	tion nu	mber		
	CHILDREN D/B/A	THE FO	RSYTH	INSTI				04-210					
Parti	Excess Benefit Transaction Complete if the organization answ	<b>ns</b> (sect vered 'Yes	ion 50 s' on Fo	1(c)(3) a rm 990, Pa	and section art IV, line 25	n 501(c)( 5a or 25b,	4) orgar or Form 9	nizations 90-EZ, Pa	only art V, I	). ine 40	)b.		
1	(a) Name of disqualified person					(h) Description	on of transact	100				(c) Corr	rected?
1	(a) Hame of disqualined person					(b) Description	,, or transact					Yes	No
(1)												igsqcut	
(2)						<u> </u>							
(3)													
(4)													
(5)						·							<u> </u>
(6)													L
2 Enter section	the amount of tax imposed on the n 4958	organiza	tion ma	nagers or	disqualified i	persons du	ring the y	ear under	<b>►</b> \$				_
	the amount of tax, if any, on line				e organizatio	n			▶\$				
	Loans to and/or From Inte												
	Complete if the organization answer	ered 'Yes'	on Forr	n 990, Part	IV, line 26 o	r Form 990	-EZ, Part \	/, line 38a					
(a) N	ame of interested person and purpose	(b) Loan the orga	to or from anization?	n (c) princi	Original pal amount	(d) E	alance due	(e) In (	default?	(f) App by boo comm	oroved ard or oittee?	(g) W agree	/ritten ment?
		То	From					Yes	No	Yes	No	Yes	No
(1)													
(2)			<u> </u>	<u> </u>									
(3)			<u> </u>				_						
(4)													
(5)								<u> </u>					
(6)													
_(7)	<del></del>		<u> </u>										
(8)			ļ	<u> </u>									
(9)			<u> </u>	<u> </u>					<u> </u>		<b></b> _		<u> </u>
(10)			L	l				40.7241				92	
Total	<del></del>			<del></del>		\$			12	<b>100</b> .0			200
Partill	Grants or Assistance Bene Complete if the organization answer												
	(a) Name of interested person		(b) Relatio	nship between the organ	interested personization	on and		(c) Amour	nt and ty	pe of as	ssistanc	е	
(1)													
(2)			-										
(3)													
(4)				-	· ·								
(5)													
(6)													
(6) (7)													
(8)													
(9)													
(10)							T						

## SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Open to Public Inspection

Name of the organization FORSYTH DENTAL INFIRMARY FOR	Employer identification number
CHILDREN D/B/A THE FORSYTH INSTITUTE	04-2104230
FORM 990, PART VI, LINE 6 - EXPLANATION OF CLASSES OF MEMBERS OR SHAR	EHOLDER
THE_ORGANIZATION'S MEMBERS_ARE_THOSE_DIRECTORS_ON_THE_GOVERNING	BOARD WITH VOTING
POWER.	
FORM 990, PART VI, LINE 7A - HOW MEMBERS OR SHAREHOLDERS ELECT GOVE	RNING BODY
THE FORSYTH INSTITUTE HAS A BOARD OF DIRECTORS COMPOSED OF 15 M	EMBERS WHO ARE THE
GOVERNING BODY. SOME OF ITS MEMBERS SERVE ON A NOMINATING COMM	ITTEE WHO HAVE THE
RESPONSIBILITY TO NOMINATE NEW BOARD MEMBERS TO REPLACE THOSE M	EMBERS WHO ARE
RETIRING OR WHOSE TERM HAS BEEN REACHED.	
FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS	
THE FORM 990 IS REVIEWED BY THE CFO WITH THE ASSISTANCE OF OTHE	RS ON THE FORSYTH
STAFF. THE FORM 990 IS THEN REVIEWED, DISCUSSED AND APPROVED B	RY THE FINANCE & AUDIT
COMMITTEE WHO HAS BEEN DELEGATED THAT RESPONSIBILITY BY THE BOA	ARD OF DIRECTORS.
FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEM	ENT OF CONFLICTS
ANNUALLY A CONFLICT OF INTEREST FORM IS SENT TO EACH DIRECTOR A	AND TRUSTEE FOR THEM
TO REVIEW, SIGN AND RETURN TO THE CHAIRMAN OF THE BOARD. ANNUA	ALLY, CERTAIN
MANAGEMENT EMPLOYEES ARE ALSO REQUIRED TO COMPLETE, SIGN AND DA	ATE A WRITTEN CONFLICT
OF INTEREST AND COMMITMENT DISCLOSURE FORM WHICH IS RETURNED TO	HUMAN RESOURCES TO
BE REVIEWED.	
FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS	FOR OFFICERS & KEY EMPLOYEES
CEO AND CFO COMPENSATION IS REVIEWED ANNUALLY BY THE COMPENSATI	ON COMMITTEE OF THE
BOARD OF DIRECTORS AND ANY DECISIONS REGARDING THE COMPENSATION	N OF THE CEO OR CFO
MUST BE APPROVED BY THE BOARD OF DIRECTORS.	
FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AV	/AILABLE
THE FORSYTH INSTITUTE MAKES ITS GOVERNING DOCUMENTS, WRITTEN PO	
STATEMENTS AVAILABLE TO THE PUBLIC. THESE ITEMS ARE AVAILABLE	UPON REQUEST.

SCHEDULE R (Form 990)

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Related Organizations and Unrelated Partnerships

OMB No 1545-0047

(g) Sec 512(b)(13) controlled entity? (f)
Direct controlling
entity Open to Public Partils Identification of Related Tax-Exempt Organizations (Complete of the organization answered 'Yes' to Form 990, Part IV, line 34 because it had **Employer identification number** INFIRMARY FOR (f)
Direct controlling
entity 04-2104230 CHILDREN FORSYTH DENTAL (e) End-of-year assets (e)
Public charity status
(if section 501(c)(3)) Partion Identification of Disregarded Entities (Complete of the organization answered 'Yes' to Form 990, Part IV, line 33.) σ Complete if the organization answered 'Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 Attach to Form 990. (d) Total income (d) Exempt Code section 501 (C) (3) (c)
Legal domicile (state or foreign country) (c)
Legal domicile (state or foreign country) D/B/A THE FORSYTH INSTITUTE A (b) Primary activity one or more related tax-exempt organizations during the tax year.) DENTAL CARE PROGRAMS IN CARRIES OUT (b) Primary activity KUWAIT FORSYTH DENTAL INFIRMARY FOR CHILDREN (a) (a) Name, address, and EIN of disregarded entity (a) Name, address, and EIN of related organization 1 | | (1) FORSYTH INTERNATIONAL, 245 FIRST STREET - CAMBRIDGE, MA 02142 - 04-3443294 Department of the Treasury Internal Revenue Service Name of the organization

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Yes

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Schedule R (Form 990) 2011

TEEA5001L 09/08/11

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE

| Parkling Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(K) Percentage ownership				 art IV,	(h) Percentage ownership				1.00	n 990) 2011
Genera manag partne	Yes			rm 990, Pa	(g) Share of end-of-year assets					Schedule R (Form 990) 2011
Code V-UBI amount in box 20 of Schedule K-1	(Form 1055)			d 'Yes' to Fo	ome Share of					SCD
ropor- nate atrons	Ves No		 -	tion answere tax year.)	Share of total income					
(g) Share of end-of-year assets				of the organiza	(C corp, S corp, or trust)					
Share of total income				as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, izations treated as a corporation or trust during the tax year.)	Legal domicile Direct (state or foreign controlling entity country)					5/24/11
Predominant income (related, unrelated, excluded from tax under	sections 512-514)			orporation or T s treated as a	(c) Legal domicile (state or foreign country)					TEEA5002L 05/24/11
(d) Direct controlling entity					(b) Primary activity					
(c) Legal domicile (state or foreign	country)			<b>izations</b> nore relat	ation					
(b) Primary activity				Identification of Related Organizations Taxable and 10 stable and 10 sta	a) N of related organiz					
(a) Name, address, and EIN of related organization	<u>ω</u>	(2)	(3)	Partival Identification of Related Organizations Taxable Inte 34 because it had one or more related organ	(a) Name, address, and EIN of related organization	ω	(2)	(3)		ВАА

Schedule R (Form 990) 2011 FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE

Page 4

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Rankwill Unrelated Organizations Taxable as a Partnership (Complete of the organization answered 'Yes' to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d) (e) (f)	(p)	(3)	(Đ)	e	-	ω	(b)	Œ				3
Name, address, and EIN of entity		(state or foreign	Predominant income	Are all partners section		Share of total income	Share of end-of-year	Dispropor- tionate	or- Code V-UBI amount in box		General or If	Percentage ownership
		(keino)	lated, excluded from tax under	organiza	ations?		633663	מוסכמנוס			<u>.</u>	
			section 512-514)	Yes	No			Yes	No	Yes	٤	
(1)												
							-					
(2)								<u> </u>				
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(3)					-							
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(8)								<u> </u>			\	
			_									
ВАА			TEE	TEEA5004L	05/24/11				Sche	dule R (	Form 99	Schedule R (Form 990) 2011

Schedule R	(Form 990) 2011	Page 5
Part VII	(Form 990) 2011  Supplemental Information  Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	
·	(see instructions).	
		· <b></b> -
		. <b>.</b>
		<b>-</b> -

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2011 SCHEDULE D, PART XIV - SUPPLEMENTAL INFORMATION PAGE 4

FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE

04-2104230

SCHEDULE D, PART XI, LINE 8
OTHER CHANGES IN NET ASSETS OR FUND BALANCES

DEPRECIATION ON PERPETUAL TRUSTS DISTRIBUTIONS FROM PERPETUAL TRUST UNREALIZED APPRECIATION ON INVESTMENTS

\$ -482,584. -4,177,958. 9,291. TOTAL \$ -4,651,251.

SCHEDULE D, PART XII, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

FUNDRAISING EXPENSES

TOTAL \$ 49,898. 49,898.

SCHEDULE D, PART XII, LINE 4B OTHER REVENUE INCLUDED ON FORM 990 BUT NOT INCLUDED IN F/S

DEPRECIATION ON PERPETUAL TRUSTS DISTRIBUTIONS FROM PERPETUAL TRUSTS

\$ 482,584. 4,177,958. TOTAL \$ 4,660,542.

SCHEDULE D, PART XIII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S

FUNDRAISING EXPENSES

\$ 49,898. TOTAL \$ 49,898. 201.1

## SCHEDULE A, PART IV - SUPPLEMENTAL INFORMATION PAGE 5

FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE

04-2104230

#### PART III, LINE 12 - OTHER INCOME

NATURE AND SOURCE	2011	2010	2009	2008	2007
MISCELLANEOUS INCOME PARKING FEES	8,735.	2,157. 8,260.	1,195. 36,993.	664. 36,862.	689. 36,290.
EVENT INCOME	131,480.	112,457.	171,205.	64,726.	45,093.
ROYALTY INCOME			4,838.		
CORE FACILITIES INCOME	<u>337,856.</u>	<u> 195,952.</u>	<u> 113,810.</u>	<u>82,425.</u>	31,594 <u>.</u>
TOTAL	<u>\$ 478,071.</u>	\$ 318,826. \$	328,041.	184,677. \$	113,666.

2011

Acres Al

### **SCHEDULE O - SUPPLEMENTAL INFORMATION**

FORSYTH DENTAL INFIRMARY FOR CHILDREN D/B/A THE FORSYTH INSTITUTE

PAGE 2

04-2104230

FORM 990, PART XI, LINE 5 OTHER CHANGES IN NET ASSETS OR FUND BALANCES

DEPRECIATION ON PERPETUAL TRUSTS
DISTRIBUTIONS FROM PERPETUAL TRUST
UNREALIZED APPRECIATION ON INVESTMENTS

\$ -482,584. -4,177,958. 9,291. TOTAL \$ -4,651,251.



(Rev January 2012)

Department of the Treasury Internal Revenue Service

## Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

If you a	re filing for an Automatic 3-Month Extension	on, complete only	Part I and check this box		► X	
	re filing for an Additional (Not Automatic)			his form)		
	aplete Part II unless you have already been					
Electronic 1 corporation request an Associated	illing (e-file). You can electronically file For required to file Form 990-T), or an addition extension of time to file any of the forms lis With Certain Personal Benefit Contracts, w ling of this form, visit www.irs.gov/efile.and	m 8868 if you nee hal (not automatic sted in Part I or P hich must be sent	d a 3-month automatic extension of time ) 3-month extension of time You can el art II with the exception of Form 8870, I to the IRS in paper format (see instruc	e to file (6 months fo lectronically file Form Information Return fo	r Transters	
Partil	Automatic 3-Month Extension of Ti	me. Only subm	nt original (no copies needed).	<u>.</u>		
	on required to file Form 990-T and requesti			complete Part I only	<b>▶</b>	
All other co income tax	rporations (including 1120-C filers), partnei returns	rships, REMICS, a	ŕ			
	Name of exempt organization or other filer, see instruc	tions	Enter filer's ident	tifying number, see in Employer identification no		
Type or		Cloris		Employer identification in	amber (Lily) of	
print		FORSYTH DENTAL INFIRMARY			X 04-2104230	
File by the	FOR CHILDREN  Number, street, and room or suite number If a P O be	ox. see instructions			ber (SSN)	
due date for filing your	245 FIRST STREET					
return See instructions	City, town or post office, state, and ZIP code For a foreign address, see instructions					
	CAMBRIDGE, MA 02142					
Application Is For		Return Code	Application Is For		Return Code	
Form 990		01	Form 990-T (corporation)		07	
Form 990-BL		02	Form 1041-A		08	
Form 990-E	Z	01	Form 4720		09	
Form 990-P	PF	04	Form 5227		10	
Form 990-T	(section 401(a) or 408(a) trust)	05	Form 6069		11	
Form 990-T	(trust other than above)	06	Form 8870		12	
Telephor  If the or  If this is check the extent of the ex	ension is for lest an automatic 3-month (6 months for a 2/15, 20 _13 _, to file the exer	FAX Ne of business in the state of business in the state of the state	D Exemption Number (GEN)	If this is for the whole ames and EINs of all		
	xtension is for the organization's return for calendar year 20 or					
► X	calendar year 20 or tax year beginning _ 7/01, 20	11 , and endu	na 6/30 20 12			
<u> </u>	<u> </u>	,	···s _ <u> , - , - , - , - , - , - , - , - , </u>			

b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.

c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return

**3a** If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions

Change in accounting period

0.

0.

0.

Final return

3a|\$

Form <b>8868</b>	8 (Rev 1-2012)			_		Page 2
• If you	are filing for an Additional (Not Automatic) 3-Mon	th Extensio	n, complete only Part II and check t	his box		► X
Note. Only	y complete Part II if you have already been granted	d an automa	itic 3-month extension on a previous	sly filed For	m 8868	_
<ul><li>If you</li></ul>	are filing for an Automatic 3-Month Extension, co	mplete only	Part I (on page 1).			
Part II	Additional (Not Automatic) 3-Month Exte	ension of	Time. Only file the original (r	no copies	needed).	
			Enter filer's i			instructions
	Name of exempt organization or other filer, see instructions			Employer iden	itification number	r (EIN) or
Type or	FORSYTH DENTAL INFIRMARY					
print	FOR CHILDREN				X 04-2104230	
-	Number, street, and room or suite number. If a P.O. box, see ins				number (SSN)	
File by the extended due date for	QRGA, LLP					
filing the	1410 PROVIDENCE HWY					
return See instructions	City, town or post office, state, and ZIP code For a foreign addre	ess, see instruct	ions			
mod decions	NORWOOD, MA 02062					
	THORMOOD, INI OLOGE					
Enter the	Return code for the return that this application is for	or (file a sei	parate application for each return)			01
Enter the	retain code for the retain that this application is it	or (me a se	sarate application for each retain,			OT.
Application	nn	Return	Application			Return
Is For	<b>,</b>	Code	Is For			Code
Form 990		01				+
Form 990	.RI	02	Form 1041-A			08
Form 990	<del></del>	01	Form 4720			09
Form 990	72.3	04	Form 5227			10
	T (section 401(a) or 408(a) trust)	05	Form 6069			11
	-T (trust other than above)	06	Form 8870			12
	<u> </u>	•				
<ul><li>If the</li><li>If this</li><li>whole gro</li></ul>	organization does not have an office or place of builds for a Group Return, enter the organization's four	usiness in th r digit Group		th the name		s is for the
<ul><li>5 For</li><li>6 If the</li><li>7 State</li></ul>	quest an additional 3-month extension of time untilicalendar year, or other tax year beginning tax year entered in line 5 is for less than 12 months. Change in accounting period e in detail why you need the extensionTAXETHER_INFORMATION_NECESSARY_TO_FI	ng _ 7/01 oths, check of PAYER_RE	, 20 11, and ending	Fin DITIONA	al return L_TIME_T	
	is application is for Form 990-BL, 990-PF, 990-T, 4 refundable credits. See instructions	720, or 606	9, enter the tentative tax, less any	8a	\$	
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.					\$	
c Bala EFT	ance due. Subtract line 8b from line 8a. Include you PS (Electronic Federal Tax Payment System). See	ur payment instruction	with this form, if required, by using s	80	\$	
	Signature and Verific	ation mu	st be completed for Part II or	nly.		
Under penalt correct, and	ies of perjury, I declare that I have examined this form, including accomplete, and that I am authorized to prepare this form		•	_	pelief, it is true,	
Signature •	Title ▶	VP OF	FINANCE, CFO	n	ate -	
BAA			. 07/29/11	_		(Rev 1-2012)