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Form 990  Department of the Treasury Internal Revenue Service	Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)	OMB No 1545-0047 <div> <div>2011</div> <div>Open to Public Inspection</div> </div>
	The organization may have to use a copy of this return to satisfy state reporting requirements	

A For the 2011 calendar year, or tax year beginning 07-01-2011 and ending 06-30-2012		D Employer identification number	
B Check if applicable <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending		04-2103580 E Telephone number (617) 495-7792	
C Name of organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE Doing Business As Number and street (or P O box if mail is not delivered to street address) Room/suite 1033 MASSACHUSETTS AVENUE THIRD FLOOR City or town, state or country, and ZIP + 4 CAMBRIDGE, MA 02138		G Gross receipts \$ 47,611,958,971	
F Name and address of principal officer DREW G FAUST MASSACHUSETTS HALL CAMBRIDGE, MA 02138		H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list (see instructions) H(c) Group exemption number ▶	
I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			
J Website: ▶ WWW.HARVARD.EDU			
K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation 1650	M State of legal domicile MA

Part I		Summary		
Activities & Governance	1 Briefly describe the organization's mission or most significant activities UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS			
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets			
	3 Number of voting members of the governing body (Part VI, line 1a)	3	10	
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	8	
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	33,233	
	6 Total number of volunteers (estimate if necessary)	6	23,000	
7a Total unrelated business revenue from Part VIII, column (C), line 12		7a	28,036,076	
b Net unrelated business taxable income from Form 990-T, line 34		7b	0	
Revenue			Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)	1,388,387,596	1,543,769,248
	9	Program service revenue (Part VIII, line 2g)	1,319,676,096	1,370,131,168
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,410,588,194	1,073,942,365
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	61,259,552	66,656,701
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	5,179,911,438	4,054,499,482
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	602,603,189	640,715,440
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,816,278,146	1,901,264,720
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	293,813	309,785
	b	Total fundraising expenses (Part IX, column (D), line 25) <u>96,580,935</u>		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	1,778,451,337	1,818,986,927
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	4,197,626,485	4,361,276,872
	19	Revenue less expenses Subtract line 18 from line 12	982,284,953	-306,777,390
Net Assets or Fund Balances			Beginning of Current Year	End of Year
	20	Total assets (Part X, line 16)	59,837,950,000	56,370,683,000
	21	Total liabilities (Part X, line 26)	23,202,937,000	20,893,292,000
	22	Net assets or fund balances Subtract line 21 from line 20	36,635,013,000	35,477,391,000

Part II		Signature Block		
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.				
Sign Here	<div> <div></div> <div>Signature of officer</div> </div>		<div> <div>2013-05-09</div> <div>Date</div> </div>	
	<div> <div>MAUREEN H FORRESTER CONTROLLER, HARVARD UNIVERSITY</div> <div>Type or print name and title</div> </div>			
Paid Preparer's Use Only	<div> <div>Preparer's signature</div> <div></div> </div>	<div> <div>Date</div> </div>	<div> <div>Check if self-employed</div> <div><input checked="" type="checkbox"/></div> </div>	<div> <div>Preparer's taxpayer identification number (see instructions)</div> </div>
	<div> <div>Firm's name (or yours if self-employed), address, and ZIP + 4</div> <div></div> </div>			<div> <div>EIN</div> <div></div> </div>
				<div> <div>Phone no</div> <div></div> </div>
<div> <div>May the IRS discuss this return with the preparer shown above? (see instructions)</div> <div> <div><input type="checkbox"/> Yes</div> <div><input checked="" type="checkbox"/> No</div> </div> </div>				

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

Briefly describe the organization's mission

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a

(Code) (Expenses \$ 3,254,064,467 including grants of \$ 640,715,440) (Revenue \$ 1,061,976,400)

INSTRUCTION AND RESEARCHHARVARD UNIVERSITY CONSISTS OF ONE UNDERGRADUATE COLLEGE ANDELEVEN GRADUATE AND PROFESSIONAL SCHOOLS HARVARD ENROLLMENT 21,049 DEGREE CANDIDATES

4b

(Code) (Expenses \$ 645,977,000 including grants of \$) (Revenue \$ 308,154,768)

STUDENT LIFE AND AUXILIARY SERVICESREPRESENTS VARIOUS STUDENT SERVICES DEPARTMENTS, INCLUDING FACILITIES MAINTENANCE, FOOD SERVICES, DORMITORIES, HEALTH SERVICES,COMPUTER CENTER, PARKING, SECURITY, ETC

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

























4e

Total program service expenses

\$ 3,900,041,467

Form 990 (2011)

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1	Yes
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4	Yes
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	Yes
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	Yes
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	Yes
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	Yes
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a	Yes
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. 	11b	Yes
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 	11c	No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. 	11d	Yes
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. 	11e	Yes
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. 	11f	No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12a	No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 	12b	Yes
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13	Yes
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I 	14b	Yes
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV 	15	Yes
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV 	16	Yes
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 	17	Yes
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18	Yes
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19	No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance				
Check if Schedule O contains a response to any question in this Part V <input checked="" type="checkbox"/>				
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	9,471	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this return	2a	33,233	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes	
b	AR, AS, BD, BC, BR, VI, CA, CJ, CI, CH, CS, CY, EC, FR, GM, GR, HO, HK, IN, ID, IS, IT, JA, JE, KU, LG, MY, MP, MG, MZ, NL, NZ, NU, NI, PM, PP, RO, SF, WZ, TZ, TH, TU, UG, UK, UY, VM If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7 Organizations that may receive deductible contributions under section 170(c).				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	35	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	Yes	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?				
		8		No
9 Sponsoring organizations maintaining donor advised funds.				
a	Did the organization make any taxable distributions under section 4966?	9a		No
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
10 Section 501(c)(7) organizations. Enter				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b		
11 Section 501(c)(12) organizations. Enter				
a	Gross income from members or shareholders	11a		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b		
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.				
a	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state.	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c	Enter the aggregate amount of reserves on hand	13c		
14a Did the organization receive any payments for indoor tanning services during the tax year?				
		14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .	14b		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
1b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
8a	The governing body?	8a	Yes
8b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
11b	Describe in Schedule O the process, if any, used by the organization to review the Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
12b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	15a	Yes
15b	Other officers or key employees of the organization	15b	Yes
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	MA , IL , CA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	OFFICE OF THE CONTROLLER HARVARD UNIVERSITY 1033 MASSACHUSETTS AVENUE 3RD FLOOR CAMBRIDGE, MA 02138 (617) 495-7792

Check if Schedule O contains a response to any question in this Part VII ☒

☐ Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

Form **990** (2011)

Part VII

1b	Sub-Total	▼			
c	Total from continuation sheets to Part VII, Section A	▼			
d	Total (add lines 1b and 1c)	▼	10,126,398	0	1,333,544

2 Total number of individuals (including but not limited to those listed \$100,000 of reportable compensation from the organization) 3,234

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SKANSKA USA BUILDING INC 253 SUMMER STREET BOSTON, MA 02210	CONTRACTOR	94,933,521
SHAWMUT DESIGN AND CONSTRUCTION 560 HARRISON AVENUE BOSTON, MA 02118	CONTRACTOR	33,891,039
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT STREET BOSTON, MA 02114	MEDICAL/HOSPITAL	33,481,443
BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS STREET BOSTON, MA 02115	RESEARCH SUBCONTRACTOR	29,771,963
TURNER CONSTRUCTION COMPANY 2 SEAPORT LANE BOSTON, MA 02210	CONTRACTOR	27,468,384

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 1,200

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a					
	b	Membership dues	1b	2,071,232				
	c	Fundraising events	1c	175,100				
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	669,552,488				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	871,970,428				
	g	Noncash contributions included in lines 1a-1f \$ 95,903,148						
	h	Total. Add lines 1a-1f		1,543,769,248				
Program Service Revenue			Business Code					
	2a	STUDENT TUITION, R&B,	900099	1,136,831,605	1,136,831,605			
	b	AUXILIARY HEALTH SERVI	900099	46,866,115			46,866,115	
	c	STUDENT/EMPLOYEE SERVI	900099	41,395,404		5,408,909	35,986,495	
	d	PUBLICATIONS	900099	36,523,947	36,415,416	108,531		
	e	LAB AND OTHER SERVICES	900099	32,227,725	29,764,361	2,463,364		
	f	All other program service revenue		76,286,372	30,301,768	20,246,344	25,738,260	
	g	Total. Add lines 2a-2f		1,370,131,168				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		297,793,872		-191,072	297,984,944	
	4	Income from investment of tax-exempt bond proceeds . . .						
	5	Royalties		30,677,022			30,677,022	
	6a	Gross rents	(i) Real	(ii) Personal				
			88,244,248					
		b	Less rental expenses					
			52,214,903					
	c	Rental income or (loss)						
		36,029,345						
	d	Net rental income or (loss)		36,029,345			36,029,345	
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
			44,279,890,574	1,441,383				
		b	Less cost or other basis and sales expenses		627,921			
			43,504,555,543					
	c	Gain or (loss)		813,462				
		775,335,031						
	d	Net gain or (loss)		776,148,493			776,148,493	
	8a	Gross income from fundraising events (not including \$ 175,100 of contributions reported on line 1c) See Part IV, line 18						
			a	11,456				
		b	Less direct expenses	b	61,122			
c	Net income or (loss) from fundraising events . . .		-49,666			-49,666		
9a	Gross income from gaming activities See Part IV, line 19							
		a						
	b	Less direct expenses	b					
c	Net income or (loss) from gaming activities . . .							
10a	Gross sales of inventory, less returns and allowances							
		a						
	b	Less cost of goods sold	b					
c	Net income or (loss) from sales of inventory . . .							
Miscellaneous Revenue		Business Code						
11a								
b								
c								
d	All other revenue							
e	Total. Add lines 11a-11d							
12	Total revenue. See Instructions		4,054,499,482	1,233,313,150	28,036,076	1,249,381,008		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)
Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	121,374,202	121,374,202		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	483,357,819	483,357,819		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	35,983,419	35,983,419		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	7,042,467	508,502	5,894,502	639,463
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	1,052,785	295,525	649,233	108,027
7	Other salaries and wages	1,430,218,554	1,305,074,431	86,885,777	38,258,346
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	121,727,298	111,076,160	7,394,933	3,256,205
9	Other employee benefits	250,426,334	228,514,030	15,213,400	6,698,904
10	Payroll taxes	90,797,282	82,852,520	5,515,935	2,428,827
11	Fees for services (non-employees)				
a	Management	35,816,661	32,682,703	2,175,862	958,096
b	Legal	9,423,939	8,599,345	572,504	252,090
c	Accounting	2,347,840	2,142,404	142,631	62,805
d	Lobbying	378,562	345,437	22,998	10,127
e	Professional fundraising See Part IV, line 17	309,785			309,785
f	Investment management fees	141,173,826		141,173,826	
g	Other	270,240,346	246,594,316	16,417,101	7,228,929
12	Advertising and promotion	12,245,134	11,173,685	743,892	327,557
13	Office expenses	190,714,359	174,026,853	11,585,897	5,101,609
14	Information technology	84,613,303	77,209,639	5,140,258	2,263,406
15	Royalties	3,664,489	3,343,846	222,618	98,025
16	Occupancy	237,354,625	216,586,096	14,419,293	6,349,236
17	Travel	73,098,097	66,702,014	4,440,709	1,955,374
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	4,619	4,619		
19	Conferences, conventions, and meetings	46,331,181	42,277,203	2,814,619	1,239,359
20	Interest	282,102,963	257,418,954	17,137,755	7,546,254
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	264,662,136	241,504,199	16,078,225	7,079,712
23	Insurance	11,956,997	10,910,759	726,388	319,850
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	PAYMENTS TO ANNUITANTS	58,256,432	53,158,994	3,539,078	1,558,360
b	BOOKS/PUBLICATIONS	37,755,025	34,451,460	2,293,618	1,009,947
c	PUBLISHING	25,102,516	22,906,046	1,524,978	671,492
d	TAXES AND FEES	15,358,450	14,014,585	933,026	410,839
e					
f	All other expenses	16,385,427	14,951,702	995,414	438,311
25	Total functional expenses. Add lines 1 through 24f	4,361,276,872	3,900,041,467	364,654,470	96,580,935
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			120,524,000	1	126,046,000
	2	Savings and temporary cash investments			4,138,000	2	5,008,000
	3	Pledges and grants receivable, net			822,539,000	3	978,202,000
	4	Accounts receivable, net			123,863,000	4	86,428,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			2,797,000	5	3,424,000
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net			417,655,000	7	359,919,000
	8	Inventories for sale or use			10,459,000	8	9,861,000
	9	Prepaid expenses and deferred charges			143,371,000	9	150,502,000
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	8,833,576,000			
	b	Less accumulated depreciation	10b	3,381,419,000	5,327,184,000	10c	5,452,157,000
	11	Investments—publicly traded securities			26,613,204,000	11	23,718,086,000
	12	Investments—other securities See Part IV, line 11			15,893,657,000	12	17,004,497,000
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			10,358,559,000	15	8,476,553,000
	16	Total assets. Add lines 1 through 15 (must equal line 34)			59,837,950,000	16	56,370,683,000
Liabilities	17	Accounts payable and accrued expenses			522,710,000	17	424,582,000
	18	Grants payable				18	
	19	Deferred revenue			150,466,000	19	147,094,000
	20	Tax-exempt bond liabilities			3,705,232,000	20	3,520,720,000
	21	Escrow or custodial account liability Complete Part IV of Schedule D				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties			2,630,477,000	24	2,518,419,000
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			16,194,052,000	25	14,282,477,000
	26	Total liabilities. Add lines 17 through 25			23,202,937,000	26	20,893,292,000
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			8,490,001,000	27	8,140,394,000
	28	Temporarily restricted net assets			22,486,092,000	28	21,276,828,000
	29	Permanently restricted net assets			5,658,920,000	29	6,060,169,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			36,635,013,000	33	35,477,391,000
	34	Total liabilities and net assets/fund balances			59,837,950,000	34	56,370,683,000

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,054,499,482
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,361,276,872
3	Revenue less expenses Subtract line 2 from line 1	3	-306,777,390
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	36,635,013,000
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-850,844,610
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	35,477,391,000

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage						
14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))		14				
15 Public Support Percentage for 2010 Schedule A, Part II, line 14		15				
16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization						
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions						

Part III

Support Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6)						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage			
15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15		
16 Public support percentage from 2010 Schedule A, Part III, line 15	16		

Section D. Computation of Investment Income Percentage			
17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17		
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18		
19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization			
b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization			
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions			

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
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Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1

Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV

2

Political expenditures

▶ \$ 0

3

Volunteer hours

0

Part I-B Complete if the organization is exempt under section 501(c)(3).

1

Enter the amount of any excise tax incurred by the organization under section 4955

▶ \$ 0

2

Enter the amount of any excise tax incurred by organization managers under section 4955

▶ \$ 0

3

If the organization incurred a section 4955 tax, did it file Form 4720 for this year?

☐ Yes ☐ No

4a

Was a correction made?

☐ Yes ☐ No

b

If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

1

Enter the amount directly expended by the filing organization for section 527 exempt function activities

▶ \$

2

Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities

▶ \$

3

Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

▶ \$

4

Did the filing organization file Form 1120-POL for this year?

☐ Yes ☐ No

5

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check
- ☐
- if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check
- ☐
- if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		200
	e Publications, or published or broadcast statements?	Yes		40,566
	f Grants to other organizations for lobbying purposes?	Yes		160,826
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		176,970
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
	i Other activities? If "Yes," describe in Part IV	Yes		
	j Total lines 1c through 1i			378,562
	2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
		2a	
		2b	
		2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i. Also, complete this part for any additional information.

Identifier	Return Reference	Explanation
PART IV, SUPPLEMENTAL INFORMATION		SCHEDULE C, PART I-A AND PART I-B THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE. THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE. SCHEDULE C, PART II-B, LOBBYING ACTIVITY: THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768. THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL, AND IN PERSON. LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2011 THROUGH JUNE 30, 2012: ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE: ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF THE TUITION TAX CREDITS AND DEDUCTIONS, EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION AND RELATED TO CHARITABLE GIVING INCENTIVES, ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM, ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID, RESEARCH IN NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, HEALTH PROFESSIONS, HUMANITIES AND ARTS ENDOWMENTS, IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES, STUDENT LENDING ISSUES, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION, INTERNATIONAL EDUCATION, HIGHER EDUCATION ACT REAUTHORIZATION AND VETERANS AND MILITARY EDUCATION ISSUES, LEGISLATION CONCERNING EDUCATION AND THE INTERNET, COMMUNITY SERVICE BY STUDENTS, EDUCATIONAL DATA AND ANALYSIS, AND MUSEUM AND HUMANITIES ISSUES. LEGISLATION RELATING TO RESEARCH AND CLEAN ENERGY ISSUES. ISSUES LOBBIED FOR THE STATE OF MASSACHUSETTS: ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS, ISSUES RELATED TO PRIVATE HIGHER EDUCATION ENDOWMENT FUNDS, ISSUES RELATED TO MUNICIPAL RELIEF FUNDS, ISSUES RELATED TO REPORTING REQUIREMENTS FOR NON-PROFITS, ISSUES RELATED TO EDUCATION REFORM. SCHEDULE C, PART II-B, LINE I, OTHER ACTIVITIES: THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES. THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES.

SCHEDULE D
(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	34
2	Aggregate contributions to (during year)	3,190,976
3	Aggregate grants from (during year)	16,840,762
4	Aggregate value at end of year	160,528,696
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div>YesNo</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div>YesNo</div>	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ►

4

Number of states where property subject to conservation easement is located ►

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

YesNo

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ►

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

YesNo

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

► \$

(ii) Assets included in Form 990, Part X

► \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$

b

Assets included in Form 990, Part X

► \$

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	9,600,076
1e	9,600,076
1f	0

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	30,974,930,000	26,768,706,000	25,279,430,000	35,854,269,000	
b Contributions	305,850,000	223,000,000	284,812,000	239,625,000	
c Investment earnings or losses	708,000	5,374,404,000	3,312,945,000	-9,227,682,000	
d Grants or scholarships	239,374,000	216,754,000	215,812,000	234,855,000	
e Other expenditures for facilities and programs	1,172,548,000	1,035,938,000	1,751,538,000	1,131,073,000	
f Administrative expenses	136,321,000	138,488,000	141,131,000	220,854,000	
g End of year balance	29,733,245,000	30,974,930,000	26,768,706,000	25,279,430,000	

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 26 000 %

b

Permanent endowment ▶ 18 000 %

c

Term endowment ▶ 56 000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i) Yes

(ii) related organizations

3a(ii) Yes

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b Yes

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		474,508,000		474,508,000
b Buildings		6,568,684,000	2,691,805,000	3,876,879,000
c Leasehold improvements		134,562,000		134,562,000
d Equipment		927,174,000	689,614,000	237,560,000
e Other	12,768,000	715,880,000		728,648,000
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				5,452,157,000

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return			
1	Total revenue, gains, and other support per audited financial statements 	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments 	2a	
b	Donated services and use of facilities 	2b	
c	Recoveries of prior year grants 	2c	
d	Other (Describe in Part XIV) 	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b 	4a	
b	Other (Describe in Part XIV) 	4b	
c	Add lines 4a and 4b	4c	
5	Total Revenue Add lines 3 and 4c . (This should equal Form 990, Part I, line 12) 	5	
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return			
1	Total expenses and losses per audited financial statements 	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities 	2a	
b	Prior year adjustments 	2b	
c	Other losses 	2c	
d	Other (Describe in Part XIV) 	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1 :		
a	Investment expenses not included on Form 990, Part VIII, line 7b 	4a	
b	Other (Describe in Part XIV) 	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c . (This should equal Form 990, Part I, line 18) 	5	
Part XIV Supplemental Information			

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
	PART III, LINE 1A	PART III, LINE 1A THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES HOUSES PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS. THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICE. THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER. ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES.
	PART III, LINE 4	PART III, LINE 4 HARVARD ART MUSEUMS THE HARVARD ART MUSEUMS ARE THREE MUSEUMS (FOGG MUSEUM, BUSCH-REISINGER MUSEUM, ARTHUR M. SACKLER MUSEUM) AND FOUR RESEARCH CENTERS (STRAUS CENTER FOR CONSERVATION AND TECHNICAL STUDIES, CENTER FOR THE TECHNICAL STUDY OF MODERN ART, HARVARD ART MUSEUM ARCHIVES, ARCHAEOLOGICAL EXPLORATION OF SARDIS, TURKEY). THE HARVARD ART MUSEUMS' COLLECTION CONSISTS OF MORE THAN 250,000 OBJECTS IN ALL MEDIA, RANGING IN DATE FROM ANTIQUITY TO THE PRESENT, AND COMING FROM EUROPE, NORTH AMERICA, NORTH AFRICA, THE MIDDLE EAST, SOUTH ASIA, EAST ASIA, AND SOUTHEAST ASIA. THE HARVARD MUSEUMS' ART COLLECTION IS AN IMPORTANT RESOURCE FOR THE HARVARD UNIVERSITY COMMUNITY, AS WELL AS TO A BROADER AUDIENCE OF STUDENTS, SCHOLARS, AND THE GENERAL PUBLIC. THE COLLECTION IS USED TO ADVANCE THE KNOWLEDGE AND APPRECIATION OF ART AND ART MUSEUMS THROUGH PROGRAMS INVOLVING RESEARCH, TEACHING, PROFESSIONAL TRAINING, AND PUBLIC EDUCATION. ARNOLD ARBORETUM THE ARNOLD ARBORETUM OF HARVARD UNIVERSITY IS THE OLDEST PUBLIC ARBORETUM IN NORTH AMERICA AND ONE OF THE WORLD'S LEADING CENTERS FOR THE STUDY OF PLANTS ADMINISTERED BY THE OFFICE OF THE PROVOST OF HARVARD UNIVERSITY AND A LINK IN BOSTON'S EMERALD NECKLACE OF PARKS, THE ARNOLD ARBORETUM IS A UNIQUE BLEND OF RESPECTED RESEARCH INSTITUTION AND BELOVED PUBLIC LANDSCAPE. WE PROVIDE AND SUPPORT WORLD-CLASS RESEARCH, HORTICULTURE, AND EDUCATION PROGRAMS THAT FOSTER THE UNDERSTANDING, APPRECIATION, AND PRESERVATION OF TREES. COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS HARVARD UNIVERSITY HAS BEEN ACQUIRING SCIENTIFIC INSTRUMENTS ON A CONTINUOUS BASIS FOR TEACHING AND RESEARCH SINCE 1672. THE COLLECTION OF HISTORICAL SCIENTIFIC INSTRUMENTS, WHICH WAS ESTABLISHED IN 1948 TO PRESERVE THIS APPARATUS AS A RESOURCE FOR TEACHING AND RESEARCH IN THE HISTORY OF SCIENCE AND TECHNOLOGY, HAS BECOME ONE OF THE THREE LARGEST UNIVERSITY COLLECTIONS OF ITS KIND IN THE WORLD. THE COLLECTION CONTAINS OVER 20,000 OBJECTS DATING FROM ABOUT 1400 TO THE PRESENT. A BROAD RANGE OF SCIENTIFIC DISCIPLINES ARE REPRESENTED, INCLUDING ASTRONOMY, NAVIGATION, HOROLOGY, SURVEYING, GEOLOGY, CALCULATING, PHYSICS, BIOLOGY, MEDICINE, PSYCHOLOGY, ELECTRICITY, AND COMMUNICATION. SIGNIFICANT INSTRUMENTS, MADE OBSOLETE BY NEW TECHNOLOGIES, CONTINUE TO BE INCORPORATED. MANY OF THE DOCUMENTS DETAILING THE PURCHASE AND USE OF THE INSTRUMENTS HAVE BEEN PRESERVED, AND ARE AVAILABLE FOR RESEARCH IN THE COLLECTION'S ADJUNCT LIBRARY. MUSEUM OF COMPARATIVE ZOOLOGY (WITHIN THE MUSEUM OF NATURAL HISTORY) THE MUSEUM OF COMPARATIVE ZOOLOGY WAS FOUNDED IN 1859 ON THE CONCEPT THAT COLLECTIONS ARE AN INTEGRAL AND FUNDAMENTAL COMPONENT OF ZOOLOGICAL RESEARCH AND TEACHING. THIS 150-YEAR-OLD COMMITMENT REMAINS A STRONG AND PROUD TRADITION FOR THE MCZ. THE PRESENT-DAY MCZ CONTAINS OVER 21-MILLION SPECIMENS IN TEN RESEARCH COLLECTIONS WHICH COMPRISE ONE OF THE WORLD'S RICHEST AND MOST VARIED RESOURCES FOR STUDYING THE DIVERSITY OF LIFE. THE MUSEUM SERVES AS THE PRIMARY REPOSITORY FOR ZOOLOGICAL SPECIMENS COLLECTED BY PAST AND PRESENT HARVARD FACULTY-CURATORS, STAFF AND ASSOCIATES CONDUCTING RESEARCH AROUND THE WORLD. AS A PREMIER UNIVERSITY MUSEUM AND RESEARCH INSTITUTION, THE SPECIMENS AND THEIR RELATED DATA ARE AVAILABLE TO RESEARCHERS OF THE SCIENTIFIC AND MUSEUM COMMUNITY. USE OF THE COLLECTIONS IN STUDENT RESEARCH, WHETHER AS THESIS WORK OR INDEPENDENT STUDY, IS ALSO ENCOURAGED. FISHER MUSEUM HARVARD FOREST THE FISHER MUSEUM'S MAIN EXHIBIT DISPLAYS TWENTY-THREE INTERNATIONALLY ACCLAIMED MODELS (DIORAMAS) PORTRAYING THE HISTORY, CONSERVATION AND MANAGEMENT OF CENTRAL NEW ENGLAND FORESTS. OTHER EXHIBITS AT THE MUSEUM REPRESENT THE RANGE OF HARVARD FOREST'S RESEARCH. HARVARD UNIVERSITY HERBARIA (WITHIN MUSEUM OF NATURAL HISTORY) THE HARVARD UNIVERSITY HERBARIA ARE AMONG SOME SEVERAL THOUSAND COLLECTIONS OF PRESSED, DRIED PLANT SPECIMENS WORLDWIDE THAT ARE USED BY RESEARCHERS TO FURTHER OUR UNDERSTANDING OF THE PLANT WORLD. SOME OF THE EARLIEST HERBARIA WERE FOUNDED IN EUROPE IN THE EARLY 1600'S, DURING THE DAYS OF EXPLORATION, WHEN KNOWLEDGE OF THE EARTH'S FLORA WAS GROWING AT SUCH A RAPID PACE THAT BOTANICAL GARDENS COULD NO LONGER MAINTAIN LIVING EXAMPLES OF EVERY KNOWN SPECIES. WHILE HERBARIUM COLLECTIONS OF ALL SIZES EXIST TODAY, THERE ARE FEWER THAN 75 HERBARIA WORLDWIDE WITH MORE THAN ONE MILLION SPECIMENS. HERBARIUM COLLECTIONS HAVE BEEN BUILT UP OVER THE YEARS BY THE EFFORTS OF NUMEROUS BOTANISTS AND PLANT COLLECTORS WHO HAVE SEARCHED FROM REMOTE AND ISOLATED JUNGLES TO INNER-CITY WASTE LOTS AND RAILROAD TRACKS TO DOCUMENT THE DIVERSITY AND DISTRIBUTION OF THE EARTH'S FLORA. REPRESENTATIVES OF MOST KNOWN SPECIES OF PLANTS CAN BE FOUND IN HERBARIA TODAY, CAREFULLY MOUNTED ON SHEETS OF ARCHIVAL QUALITY PAPER, LABELED WITH IMPORTANT INFORMATION ABOUT THEM, AND STORED ON SHELVES IN CABINETS. IN ESSENCE, A HERBARIUM IS ANALOGOUS TO A LIBRARY OF CAREFULLY PRESERVED PLANTS WHERE THE SPECIMENS THEMSELVES AND THE LABELS ASSOCIATED WITH THEM PROVIDE A WEALTH OF INFORMATION ONCE THEY HAVE BEEN "READ" AND STUDIED BY SCIENTISTS. THE SPECIMENS ARE THE KEY TO UNDERSTANDING PLANT RELATIONSHIPS, GEOGRAPHIC DISTRIBUTIONS, ECONOMIC USEFULNESS, EVEN THEIR MOLECULAR MAKEUP. AS WE LOSE NATURAL HABITATS THE WORLD OVER, HERBARIA INCREASINGLY SERVE AS A RECORD OF THE RECENT HISTORY OF PLANT LIFE, AND AS A REPOSITORY OF PRECIOUS GENETIC INFORMATION. HERBARIA HOLD THE TOOLS FOR OUR UNDERSTANDING OF THE PLANT WORLD. MINERALOGICAL AND GEOLOGICAL MUSEUM (WITHIN MUSEUM OF NATURAL HISTORY) THE HARVARD MINERAL COLLECTION RANKS AMONG THE WORLD'S FINEST DUE TO ITS VERY BROAD REPRESENTATION, WEALTH OF RARE SPECIES, LARGE NUMBER OF SPECIMENS DESCRIBED IN THE SCIENTIFIC LITERATURE, AND THE QUALITY OF ITS DISPLAY. SPECIMENS A RICH SYSTEMATIC MINERAL COLLECTION AND DISPLAYS OF GEMSTONES ARE THE PRINCIPAL EXHIBITS IN THE MINERAL GALLERY. THE MUSEUM IS COMMITTED TO THE DEVELOPMENT AND PRESERVATION OF WORLD-CLASS COLLECTIONS OF MINERALS, GEMS, ROCKS, ORES, AND METEORITES FOR RESEARCH, EDUCATION, AND PUBLIC DISPLAY. ITS EARLIEST COLLECTIONS DATE BACK TO THE LATE 18TH CENTURY. THE MUSEUM CATERES TO THE NEEDS OF STUDENTS AND FACULTY AT HARVARD UNIVERSITY AS WELL AS THE GEOLOGICAL COMMUNITY AT LARGE BY SERVING AS A UNIQUELY RICH RESOURCE OF MATERIALS AND INFORMATION. PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY THE PEABODY MUSEUM OF ARCHAEOLOGY AND ETHNOLOGY IS STEWARD TO ONE OF THE OLDEST AND LARGEST COLLECTIONS OF CULTURAL OBJECTS IN THE WESTERN HEMISPHERE. SINCE THE LATE NINETEENTH CENTURY, THE MUSEUM HAS PLAYED AN ACTIVE PART IN THE HISTORY OF AMERICAN ANTHROPOLOGY AND IN THE EVOLVING RELATIONSHIP BETWEEN MUSEUMS AND NATIVE PEOPLES. AS A UNIVERSITY MUSEUM SITUATED IN AN ACADEMIC AND REGIONAL COMMUNITY CENTRAL TO THE DEVELOPMENT AND THE STUDY OF AMERICAN CIVIC CULTURE, THE PEABODY STRIVES TO MAKE COLLECTIONS WIDELY ACCESSIBLE AND ENGAGE ISSUES OF CONCERN TO DIVERSE AUDIENCES. TODAY, THE PEABODY HOUSES MORE THAN SIX MILLION INDIVIDUAL OBJECTS, 500,000 PHOTOGRAPHIC IMAGES, AND SUBSTANTIAL ARCHIVAL RECORDS. STRONGEST IN THE CULTURES OF NORTH, CENTRAL, AND SOUTH AMERICA, AND THE PACIFIC ISLANDS, THE PEABODY IS ALSO CARETAKER TO IMPORTANT COLLECTIONS FROM AFRICA, EUROPE, AND ASIA. COLLECTION TYPES INCLUDE ARCHAEOLOGY, ETHNOGRAPHY, OSTEOLOGY, AND PAINTING, DRAWING, AND PRINTS. SEMITIC MUSEUM THE SEMITIC MUSEUM IS HOME TO THE UNIVERSITY'S COLLECTIONS OF NEAR EASTERN ARCHAEOLOGICAL ARTIFACTS. THESE ARTIFACTS COMPRISE OVER 40,000 ITEMS, INCLUDING POTTERY, CYLINDER SEALS, SCULPTURE, COINS AND CUNEIFORM TABLETS. MANY ARE FROM MUSEUM-SPONSORED EXCAVATIONS IN ISRAEL, JORDAN, IRAQ, EGYPT, CYPRUS, AND TUNISIA. THE MUSEUM IS DEDICATED TO THE USE OF THESE COLLECTIONS FOR THE TEACHING, RESEARCH, AND PUBLICATION OF NEAR EASTERN ARCHAEOLOGY, HISTORY, AND CULTURE. WARREN ANATOMICAL MUSEUM THE WARREN ANATOMICAL MUSEUM'S PRESENT COLLECTION CONTAINS APPROXIMATELY 15,000 ARTIFACTS AND CASES INCLUDING ANATOMICAL AND PATHOLOGICAL PREPARATIONS, VARIOUS WAX, PAPER MACHE, AND DRY PREPARATION ANATOMICAL MODELS, PHOTOGRAPHS, PRINTS, PAINTINGS, AND DRAWINGS, MEDICAL INSTRUMENTS AND MACHINES, AND OTHER MEDICAL MEMORABILIA. ALONG WITH THE WELL-KNOWN SKULL OF PHINEAS GAGE, THE MUSEUM HOLDS MANY OTHER RARE AND INTERESTING ITEMS. AMONG THESE ARE THE PHRENOLOGICAL COLLECTION OF JOHANN GASPAR SPURZHEIM, THE BOSTON SOCIETY FOR MEDICAL IMPROVEMENT COLLECTION, AND A W. T. G. MORTON-TYPE ETHER INHALER. THE MUSEUM PROMOTES THE COLLECTION FOR THE PURPOSES OF MEDICAL EDUCATION IN ALL FORMS WHENEVER POSSIBLE, BY EXPANDING ITS SCOPE TO PROVIDE PUBLIC PROGRAMMING AND EDUCATIONAL RESOURCES TO THE LARGER COMMUNITY.
	PART IV, LINE 1B	PART IV, LINE 1B AGENCY FUNDS REPRESENT AWARDS UNDER WHICH HARVARD SERVES AS AN INTERMEDIARY AGENT BETWEEN THE SPONSOR (USUALLY FEDERAL) AND THE ULTIMATE THIRD PARTY RECIPIENT. THE TRANSFER OF THE ASSETS TO HARVARD IS NOT A CONTRIBUTION RECEIVED BY HARVARD AND THE TRANSFER OF ASSETS TO THE RECIPIENT IS NOT A CONTRIBUTION MADE BY HARVARD. HARVARD DRAWS DOWN ON ITS FEDERAL LINES OF CREDIT MONTHLY TO COVER THOSE COSTS INCURRED ON FEDERAL AWARDS. THEREFORE, THERE IS NO BEGINNING OR ENDING BALANCE FOR THESE AGENCY FUNDS.
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	PART V, LINE 4 THE PRIMARY GOAL OF THE ENDOWMENT IS TO SUPPORT THE UNIVERSITY'S TEACHING AND RESEARCH MISSION. PART V, ENDOWMENT FUNDS, THE ENDOWMENT ROLLFORWARD ON SCHEDULE D, PART V HAVE BEEN RESTATED FOR THE FISCAL YEARS ENDED JUNE 30, 2009, 2010, AND 2011 TO PROPERLY EXCLUDE THE ENDOWMENTS OF CERTAIN RELATED ORGANIZATION THAT WERE PREVIOUSLY INCLUDED IN THE REPORTED TOTAL. THIS RESTATEMENT DOES NOT CHANGE NET ASSETS REPORTED ON THE FORM 990 BALANCE SHEET FOR THE FISCAL YEARS ENDED JUNE 30, 2009, 2010, AND 2011.
		PART X, LINE 2, FIN 48 EFFECTIVE JULY 1, 2007, THE UNIVERSITY ADOPTED FASB INTERPRETATION NO. 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES (FIN 48). FIN 48 SETS A MINIMUM THRESHOLD FOR FINANCIAL STATEMENT RECOGNITION OF THE BENEFIT OF A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. TAX POSITIONS FOR THE OPEN TAX YEARS AS OF JUNE 30, 2012 WERE REVIEWED AND IT WAS DETERMINED THAT NO PROVISION FOR UNCERTAIN TAX PROVISIONS WAS REQUIRED. ACCORDINGLY, THERE IS NO DISCLOSURE IN THE JUNE 30, 2012 FINANCIAL STATEMENTS REGARDING UNCERTAIN TAX POSITIONS.

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,
or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

Part I

- 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
- 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
- 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II

- 4 Does the organization maintain the following?
- a Records indicating the racial composition of the student body, faculty, and administrative staff?
- b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?
- c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?
- d Copies of all material used by the organization or on its behalf to solicit contributions?
- If you answered "No" to any of the above, please explain If you need more space, use Part II

- 5 Does the organization discriminate by race in any way with respect to
- a Students' rights or privileges?
- b Admissions policies?
- c Employment of faculty or administrative staff?
- d Scholarships or other financial assistance?
- e Educational policies?
- f Use of facilities?
- g Athletic programs?
- h Other extracurricular activities?
- If you answered "Yes" to any of the above, please explain If you need more space, use Part II

- 6a Does the organization receive any financial aid or assistance from a governmental agency?
- b Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either line 6a or line 6b, explain on Part II

- 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

	YES	NO
1	Yes	
2	Yes	
3		No
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a	Yes	
6b		No
7	Yes	

Part III **Supplemental Information**

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

Identifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4 0 REVENUE PROCEDURE 75-50
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

[illegible]**Schedule F (Form 990) 2011**

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
See Add'l Data							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☐ Yes ☒ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☒ Yes ☐ No

Part V

Supplemental Information
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY CONSTITUTED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS DURING 2010 THROUGH 2012, HARVARD, ACCORDING TO TRANSITION PLANS COORDINATED WITH THE U S GOVERNMENT, CONTINUED THE TRANSITION OF ITS ROLE AS PRIME RECIPIENT OF THE PEPFAR GRANT TO LOCALLY CHARTERED, NOT-FOR-PROFIT ENTITIES IN NIGERIA, TANZANIA, AND BOTSWANA THAT HAD BEEN CREATED BY HARVARD FOR THIS PURPOSE THE LOCAL ENTITIES (APIN IN NIGERIA, BHP IN BOTSWANA, AND MDH IN TANZANIA) ARE STAFFED PRIMARILY BY CITIZENS OF THOSE COUNTRIES, AND CITIZENS OF THOSE COUNTRIES ALSO COMPRISE MAJORITIES OF EACH OF THE BOARDS OF DIRECTORS BY THE END OF 2012, IT IS ESTIMATED THAT APPROXIMATELY 90 PERCENT OF HARVARD'S PEPFAR FUNDING FROM HHS TRANSITIONED TO THESE LOCAL ENTITIES AS PRIME GRANT RECIPIENTS FOR THIS REASON, AND AS PART OF A DELIBERATE PLAN FOR BUILDING LOCAL CAPACITY AND PROMOTING PROGRAM SUSTAINABILITY, HARVARD'S OWN FUNDING, AND HENCE ITS SUBCONTRACTS TO PUBLIC HEALTH ENTITIES IN AFRICA, DECLINED SIGNIFICANTLY DURING 2011, AND CONTINUED AN EVEN SHARPER DECLINE DURING 2012

Additional Data

Software ID:
Software Version:
EIN: 04-2103580
Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARIBBEAN -	0	0	GRANTMAKING		55,296
CENTRAL AMERICA AND THE CARIBBEAN -	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	41,478
CENTRAL AMERICA AND THE CARIBBEAN -	0	0	PROGRAM SERVICES	INSTRUCTION	67,235
CENTRAL AMERICA AND THE CARIBBEAN -	1	30	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	325,044
CENTRAL AMERICA AND THE CARIBBEAN -	0	0	PROGRAM SERVICES	STUDENT SERVICES	700
EAST ASIA AND THE PACIFIC -	0	0	FUNDRAISING		145,458
EAST ASIA AND THE PACIFIC -	0	0	GRANTMAKING		2,416,391
EAST ASIA AND THE PACIFIC -	0	0	PROGRAM SERVICES	SERVICE CENTERS	70,798
EAST ASIA AND THE PACIFIC -	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	569,453
EAST ASIA AND THE PACIFIC -	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	3,699
EAST ASIA AND THE PACIFIC -	0	0	PROGRAM SERVICES	INSTRUCTION	3,331,519
EAST ASIA AND THE PACIFIC -	3	34	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	8,530,311
EAST ASIA AND THE PACIFIC -	0	0	PROGRAM SERVICES	STUDENT SERVICES	1,437,980
EAST ASIA AND THE PACIFIC -	0	0	INVESTMENTS		1,233,008,080
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	FUNDRAISING		128,697
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	GRANTMAKING		7,984,941
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	PROGRAM SERVICES	SERVICE CENTERS	752,520
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	1,578,300
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	128,414
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	PROGRAM SERVICES	INSTRUCTION	3,994,660
EUROPE (INCLUDING ICELAND & GREENLAND) -	2	46	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	4,564,389
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	PROGRAM SERVICES	STUDENT SERVICES	1,260,612
EUROPE (INCLUDING ICELAND & GREENLAND) -	0	0	INVESTMENTS		329,477,341
MIDDLE EAST AND NORTH AFRICA -	0	0	FUNDRAISING		18,131
MIDDLE EAST AND NORTH AFRICA -	0	0	GRANTMAKING		594,033
MIDDLE EAST AND NORTH AFRICA -	0	0	PROGRAM SERVICES	SERVICE CENTERS	10,178
MIDDLE EAST AND NORTH AFRICA -	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	53,101
MIDDLE EAST AND NORTH AFRICA -	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	6,438
MIDDLE EAST AND NORTH AFRICA -	0	0	PROGRAM SERVICES	INSTRUCTION	586,614
MIDDLE EAST AND NORTH AFRICA -	1	1	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	350,079
MIDDLE EAST AND NORTH AFRICA -	0	0	PROGRAM SERVICES	STUDENT SERVICES	3,176
MIDDLE EAST AND NORTH AFRICA -	0	0	INVESTMENTS		10,118,672
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	FUNDRAISING		101,129
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	GRANTMAKING		848,018
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	PROGRAM SERVICES	SERVICE CENTERS	455,932
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	567,169
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	93,603
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	PROGRAM SERVICES	INSTRUCTION	1,173,161
NORTH AMERICA - CANADA AND MEXICO, BUT	0	2	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	949,609
NORTH AMERICA - CANADA AND MEXICO, BUT	0	0	PROGRAM SERVICES	STUDENT SERVICES	89,129
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	GRANTMAKING		192,684
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	PROGRAM SERVICES	SERVICE CENTERS	100
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	4,611
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	PROGRAM SERVICES	INSTRUCTION	76,213
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	2,374
RUSSIA & THE NEWLY INDEPENDENT STATES -	0	0	INVESTMENTS		18,194,828
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	FUNDRAISING		10,329
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	GRANTMAKING		1,083,269
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	PROGRAM SERVICES	SERVICE CENTERS	3,777
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	507,726
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	1,682
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	PROGRAM SERVICES	INSTRUCTION	777,974
SOUTH AMERICA - ARGENTINA, BOLIVIA,	1	5	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	503,342
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	PROGRAM SERVICES	STUDENT SERVICES	346,436
SOUTH AMERICA - ARGENTINA, BOLIVIA,	0	0	INVESTMENTS		140,786,071
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	FUNDRAISING		3,997
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	GRANTMAKING		691,473
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	PROGRAM SERVICES	SERVICE CENTERS	17,408
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	76,242
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	2,175
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	PROGRAM SERVICES	INSTRUCTION	1,232,733
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	15	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	2,408,250
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	PROGRAM SERVICES	STUDENT SERVICES	584,775
SOUTH ASIA - AFGHANISTAN, BANGLADESH,	0	0	INVESTMENTS		82,042,062
SUB-SAHARAN AFRICA - ANGOLA,	0	0	GRANTMAKING		22,117,314
SUB-SAHARAN AFRICA - ANGOLA,	0	0	PROGRAM SERVICES	SERVICES CENTERS	200
SUB-SAHARAN AFRICA - ANGOLA,	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	97,043
SUB-SAHARAN AFRICA - ANGOLA,	0	0	PROGRAM SERVICES	INSTITUTIONAL SUPPORT	2,607
SUB-SAHARAN AFRICA - ANGOLA,	0	0	PROGRAM SERVICES	INSTRUCTION	448,302
SUB-SAHARAN AFRICA - ANGOLA,	0	14	PROGRAM SERVICES	RESEARCH AND OTHER ACADEMIC ACTIVITY	2,303,391
SUB-SAHARAN AFRICA - ANGOLA,	0	0	PROGRAM SERVICES	STUDENT SERVICES	831
SUB-SAHARAN AFRICA - ANGOLA,	0	0	INVESTMENTS		197,652,534

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA AND THE CARIBBEAN	SPONSORED RESEARCH SUB-AWARD	29,924	EFT OR CHECK			
		CENTRAL AMERICA AND THE CARIBBEAN	SPONSORED RESEARCH SUB-AWARD	5,915	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	640,326	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	326,909	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	300,337	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	212,055	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	107,390	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	82,190	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	75,268	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	63,288	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	50,000	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	49,699	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	46,384	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	29,689	EFT OR CHECK			
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	6,365	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	752,159	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	619,135	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	592,701	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	546,025	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	328,282	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	287,435	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	257,829	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	244,471	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	239,136	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	150,000	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	136,447	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	130,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	98,338	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	85,995	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	80,266	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	79,853	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	66,530	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	53,574	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	43,200	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	40,637	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	34,980	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	30,000	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	24,636	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	15,101	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	14,016	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	12,000	EFT OR CHECK			
		EUROPE	SPONSORED RESEARCH SUB-AWARD	5,830	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	134,338	EFT OR CHECK			
		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	62,170	EFT OR CHECK			
		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	29,612	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	129,702	EFT OR CHECK			
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	107,426	EFT OR CHECK			
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	47,464	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	23,700	EFT OR CHECK			
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	20,130	EFT OR CHECK			
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	18,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND THE NEWLY INDEPENDENT STATES	SPONSORED RESEARCH SUB-AWARD	173,783	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	525,017	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	45,518	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	39,345	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	30,000	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	30,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	29,480	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	28,245	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	26,650	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	26,625	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	21,000	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	20,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	20,000	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	17,975	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	14,390	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	14,268	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	12,000	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	11,089	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	9,800	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	9,780	EFT OR CHECK			
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	7,500	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	174,109	EFT OR CHECK			
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	76,737	EFT OR CHECK			
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	72,886	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	70,666	EFT OR CHECK			
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	66,488	EFT OR CHECK			
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	33,883	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	32,495	EFT OR CHECK			
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	27,324	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	5,405,124	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	4,167,335	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	3,869,626	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,792,084	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,399,084	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,124,769	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	820,831	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	785,394	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	612,306	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	551,533	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	511,564	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	344,786	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	137,237	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	92,233	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	76,644	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	69,115	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	67,852	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	42,793	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	34,163	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	22,071	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	20,599	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	20,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	19,898	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	16,923	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	10,000	EFT OR CHECK			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	8,702	EFT OR CHECK			
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	8,427	EFT OR CHECK			

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
GRADUATE STUDENT STIPEND GRANTS	EAST ASIA AND THE PACIFIC -	14	51,914	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	EUROPE (INCLUDING ICELAND & GREENLAND) -	16	31,073	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	MIDDLE EAST AND NORTH AFRICA -	1	1,000	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	NORTH AMERICA - CANADA AND MEXICO, BUT	9	18,898	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	RUSSIA & THE NEWLY INDEPENDENT STATES -	3	4,000	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	6	9,237	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	3	7,500	EFT OR CHECK			
GRADUATE STUDENT STIPEND GRANTS	SUB-SAHARAN AFRICA - ANGOLA,	1	1,500	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	CENTRAL AMERICA AND THE CARIBBEAN -	3	12,000	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	EAST ASIA AND THE PACIFIC -	15	175,042	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	EUROPE (INCLUDING ICELAND & GREENLAND) -	67	2,241,855	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	MIDDLE EAST AND NORTH AFRICA -	10	358,490	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	NORTH AMERICA - CANADA AND MEXICO, BUT	12	128,510	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	RUSSIA & THE NEWLY INDEPENDENT STATES -	4	5,443	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	8	68,727	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	4	6,216	EFT OR CHECK			
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SUB-SAHARAN AFRICA - ANGOLA,	7	66,650	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	EAST ASIA AND THE PACIFIC -	10	27,643	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	EUROPE (INCLUDING ICELAND & GREENLAND) -	32	79,770	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	MIDDLE EAST AND NORTH AFRICA -	4	2,375	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	NORTH AMERICA - CANADA AND MEXICO, BUT	37	78,463	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	RUSSIA & THE NEWLY INDEPENDENT STATES -	2	1,500	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	1	1,700	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	3	30,000	EFT OR CHECK			
STUDENT PRIZES AND AWARDS	SUB-SAHARAN AFRICA - ANGOLA,	6	8,963	EFT OR CHECK			
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EAST ASIA AND THE PACIFIC -	4	6,800	EFT OR CHECK			
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EUROPE (INCLUDING ICELAND & GREENLAND) -	1	2,000	EFT OR CHECK			
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	NORTH AMERICA - CANADA AND MEXICO, BUT	3	10,300	EFT OR CHECK			
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	1	3,000	EFT OR CHECK			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EAST ASIA AND THE PACIFIC -	2	74,000	EFT OR CHECK			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EUROPE (INCLUDING ICELAND & GREENLAND) -	16	560,767	EFT OR CHECK			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	NORTH AMERICA - CANADA AND MEXICO, BUT	6	218,000	EFT OR CHECK			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	1	2,000	EFT OR CHECK			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	1	780	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	CENTRAL AMERICA AND THE CARIBBEAN -	1	7,457	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	EAST ASIA AND THE PACIFIC -	16	91,092	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	EUROPE (INCLUDING ICELAND & GREENLAND) -	17	100,898	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	MIDDLE EAST AND NORTH AFRICA -	3	6,048	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	NORTH AMERICA - CANADA AND MEXICO, BUT	4	47,424	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	RUSSIA & THE NEWLY INDEPENDENT STATES -	3	7,958	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	8	62,923	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH ASIA - AFGHANISTAN, BANGLADESH,	40	89,389	EFT OR CHECK			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SUB-SAHARAN AFRICA - ANGOLA,	3	9,111	EFT OR CHECK			

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19,
or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number
04-2103580

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☒

Mail solicitations

e

☒

Solicitation of non-government grants

b

☒

Internet and e-mail solicitations

f

☒

Solicitation of government grants

c

☒

Phone solicitations

g

☒

Special fundraising events

d

☒

In-person solicitations

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
ANNE LOCKETT ENTERPRISES 12424 WILSHIRE BLVD STE 1060 LOS ANGELES, CA 90025	PRIN GIFTS		No	33,932,706	309,785	33,622,921
Total ▶				33,932,706	309,785	33,622,921

3

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

CA, MA, IL

Part II Fundraising Events.

Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		DINNER (event type)	DINNER (event type)	(total number)	(Add col (a) through col (c))
Revenue	1	Gross receipts	71,556	115,000	186,556
	2	Less Charitable contributions	68,100	107,000	175,100
	3	Gross income (line 1 minus line 2)	3,456	8,000	11,456
Direct Expenses	4	Cash prizes			
	5	Non-cash prizes			
	6	Rent/facility costs	15,985	17,587	33,572
	7	Food and beverages		7,077	7,077
	8	Entertainment			
	9	Other direct expenses	6,430	14,043	20,473
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			(61,122)
	11	Net income summary Combine lines 3 and 10 in column (d). ▶			-49,666

Part III Gaming.

Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
Revenue	1	Gross revenue			
	2	Cash prizes			
Direct Expenses	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes <input type="checkbox"/> No	<input type="checkbox"/> Yes <input type="checkbox"/> No	
7 Direct expense summary Add lines 2 through 5 in column (d) ▶					()
8 Net gaming income summary Combine lines 1 and 7 in column (d) ▶					

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," Explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," Explain _____

- 11

Does the organization operate gaming activities with nonmembers?

☐

Yes

☐

No
- 12

Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?

☐

Yes

☐

No

13

Indicate the percentage of gaming activity operated in

a	The organization's facility	13a
b	An outside facility	13b

14

Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name

Address

15a

Does the organization have a contract with a third party from whom the organization receives gaming revenue?

☐

Yes

☐

No

b

If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$

c

If "Yes," enter name and address

Name

Address

16

Gaming manager information

Name

Gaming manager compensation \$

Description of services provided

☐

Director/officer

☐

Employee

☐

Independent contractor

17

Mandatory distributions

a

Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?

☐

Yes

☐

No

b

Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$

Part IV

Complete this part to provide additional information for responses to quuestion on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation
	SCHEDULE G, PART I, LINE 2B, FUNDRAISING	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY12 BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number
04-2103580

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ▶ ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶

243

3

Enter total number of other organizations listed in the line 1 table ▶

21

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY CONSTITUTED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS ST BOSTON,MA 02115	04-2312909	IRC 501(C)(3)	15,962,063				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT ST BOSTON,MA 02114	04-1564655	IRC 501(C)(3)	13,045,981				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRONTIER SCIENCE TECH RESEARCH FDN INC4033 MAPLE RD AMHERST, NY 14226	16-1056814	IRC 501(C)(3)	11,090,909				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL CORP 300 LONGWOOD AVE BOSTON, MA 02115	04-2774441	IRC 501(C)(3)	7,573,835				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DANA FARBER CANCER INSTITUTE44 BINNEY ST DA-1230 BOSTON, MA 02115	04-2263040	IRC 501(C)(3)	6,694,013				SPONSORED RESEARCH SUB-AWARD
BETH ISRAEL DEACONESS MEDICAL CTR330 BROOKLINE AVE BOSTON, MA 02215	04-2103881	IRC 501(C)(3)	4,550,363				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS INSTITUTE OF TECHNOLOGY77 MASS AVE NE 49-3131 CAMBRIDGE, MA 02139	04-2103594	IRC 501(C)(3)	3,308,013				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MICHIGAN3003 S STATE ST G395 ANN ARBOR, MI 48109	38-6006309	IRC 501(C)(3)	2,102,639				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BROAD INSTITUTE7 CAMBRIDGE CTR CAMBRIDGE, MA 02142	26-3428781	IRC 501(C)(3)	2,021,069				SPONSORED RESEARCH SUB-AWARD
SOCIAL SCIENCE RESEARCH SOLUTIONS53 WEST BALTIMORE PIKE MEDIA, PA 19063		NOT EXEMPT	1,736,881				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHNS HOPKINS UNIVERSITY3910 KESWICK RD N-4327B BALTIMORE, MD 21211	52-0595110	IRC 501(C)(3)	1,557,837				SPONSORED RESEARCH SUB-AWARD
IMMUNE DISEASE INSTITUTE INC3 BLACKFAN CIRCLE 3RD FL BOSTON, MA 02115	04-2158520	IRC 501(C)(3)	1,428,290				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON UNIVERSITY25 BUICK ST BOSTON, MA 02215	04-2103547	IRC 501(C)(3)	1,386,404				SPONSORED RESEARCH SUB-AWARD
INDIANA UNIVERSITY400 E 7TH ST POPLARS RM 501 BLOOMINGTON, IN 47405	35-6001673	IRC 501(C)(3)	1,262,211				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTAT CORPORATION 1600 RESEARCH BLVD ROCKVILLE, MD 20850	84-0529566	NOT EXEMPT	1,075,164				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S MEMORIAL HOSPITAL OF CHICAGO 2300 CHILDRENS PLAZA CHICAGO, IL 60614	36-2170833	IRC 501(C)(3)	1,000,260				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS140 HICKS WAY AMHERST, MA 01003	04-3167352	IRC 115	964,926				SPONSORED RESEARCH SUB-AWARD
STANFORD UNIVERSITY345 PORTER DR PALO ALTO, CA 94304	94-1156365	IRC 501(C)(3)	947,653				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLUMBIA UNIVERSITY1210 AMSTERDAM AVE MAIL CODE 2205 NEW YORK, NY 10027	13-5598093	IRC 501(C)(3)	912,730				SPONSORED RESEARCH SUB-AWARD
NORTHWESTERN UNIVERSITY633 CLARK ST EVANSTON, IL 60208	36-2167817	IRC 501(C)(3)	891,976				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DIAGNOSTICS FOR ALL INC840 MEMORIAL DR CAMBRIDGE, MA 02139	26-1638199	IRC 501(C)(3)	857,585				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORKPO BOX 9 ALBANY,NY 12201	14-1368361	IRC 501(C)(3)	834,194				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST JUDE CHILDREN'S RESEARCH HOSPITAL501 ST JUDE PL MEMPHIS, TN 38105	62-0646012	IRC 501(C)(3)	828,629				SPONSORED RESEARCH SUB-AWARD
BAYLOR COLLEGE OF MEDICINEONE BAYLOR PLAZA HOUSTON, TX 77030	74-1613878	IRC 501(C)(3)	799,981				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF MINNESOTA1300 S 2ND ST STE 206 MINNEAPOLIS, MN 55454	41-6007513	IRC 501(C)(3)	769,252				SPONSORED RESEARCH SUB-AWARD
JOSLIN DIABETES CENTER INCONE JOSLIN PL BOSTON, MA 02215	04-2203836	IRC 501(C)(3)	758,710				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VANDERBILT UNIVERSITY2301 VANDERBILT PLACE NASHVILLE, TN 37232	62-0476822	IRC 501(C)(3)	753,396				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF SOUTHERN CALIFORNIA UNIVERSITY GARDENS-UGB 203 LOS ANGELES, CA 90089	95-1642394	IRC 501(C)(3)	735,463				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA SAN FRANCISCO 3333 CALIFORNIA ST STE 11 SAN FRANCISCO, CA 94143	94-6036493	IRC 501(C)(3)	729,046				SPONSORED RESEARCH SUB-AWARD
TUFTS UNIVERSITY 169 HOLLAND ST SOMERVILLE, MA 02144	04-2103634	IRC 501(C)(3)	727,300				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO9500 GILMAN DR MAIL CODE 0954 LA JOLLA, CA 92093	95-6006144	IRC 501(C)(3)	706,090				SPONSORED RESEARCH SUB-AWARD
BRONX-LEBANON HOSPITAL CTR 1276 FULTON AVE BRONX, NY 10456	13-1974191	IRC 501(C)(3)	671,388				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITY PO BOX 208239 NEW HAVEN, CT 06520	91-1864328	IRC 501(C)(3)	658,485				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NORTH CAROLINA 209 SOUTH RD CHAPEL HILL, NC 27599	56-6001393	IRC 501(C)(3)	657,023				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON HEALTH AND SCIENCE UNIVERSITY3181 SW SAM JACKSON PARK RD PORTLAND, OR 97239	93-1176109	IRC 115	638,427				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF COLORADO AT DENVER1250 14TH ST DENVER, CO 80217	84-6000555	IRC 501(C)(3)	633,212				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF FLORIDA925 NW 56TH TER GAINESVILLE, FL 32605	59-6002052	IRC 115	612,310				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE INC 93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2452600	IRC 501(C)(3)	598,807				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MIAMI1320 S DIXIE HWY CORAL GABLES, FL 33124	59-0624458	IRC 501(C)(3)	579,319				SPONSORED RESEARCH SUB-AWARD
BROWN UNIVERSITY164 ANGELL ST BOX 1929 PROVIDENCE, RI 02912	05-0258809	IRC 501(C)(3)	550,081				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BRANDEIS UNIVERSITY415 SOUTH ST MS NO 116 WALTHAM, MA 02454	04-2103552	IRC 501(C)(3)	545,907				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY185 SOUTH ORANGE AVE NEWARK, NJ 07107	22-1775306	IRC 115	524,450				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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THE FORSYTH INSTITUTE245 FIRST ST CAMBRIDGE, MA 02142	04-2104230	IRC 501(C)(3)	517,143				SPONSORED RESEARCH SUB-AWARD
TULANE UNIVERSITY6823 ST CHARLES AVE NEW ORLEANS, LA 70118	72-0423889	IRC 501(C)(3)	506,904				SPONSORED RESEARCH SUB-AWARD

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REGENTS OF THE UNIVERSITY OF CALIFORNIA SANTA BARBARA 3201 SAASB PAYROLL OFFICE SANTA BARBARA, CA 93106	95-6006145	IRC 501(C)(3)	495,307				SPONSORED RESEARCH SUB-AWARD
HALCYON MOLECULAR INC 160 MONACO DR REDWOOD CITY, CA 94065		NOT EXEMPT	474,436				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF PUERTO RICOPO BOX 363682 SAN JUAN, PR 00936	66-0433761	EXEMPT	472,112				SPONSORED RESEARCH SUB-AWARD
TOPCODER INC95 GLASTONBURY BLVD GLASTONBURY, CT 06033		NOT EXEMPT	463,933				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NEW YORK UNIVERSITY726 BROADWAY 9TH FL NEW YORK, NY 10003	13-5562308	IRC 501(C)(3)	463,623				SPONSORED RESEARCH SUB-AWARD
VANDERBILT MEDICAL CENTER 1211 MEDICAL CTR DR NASHVILLE, TN 37232	16-2047682	IRC 501(C)(3)	459,899				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF ILLINOIS AT CHICAGO 700 S HALSTED ST 2029 CHICAGO, IL 60607	37-6000511	IRC 115	454,185				SPONSORED RESEARCH SUB-AWARD
COMMUNITIES IN SCHOOLS OF NORTH CAROLINA 222 NORTH PERSON ST RALEIGH, NC 27601	56-1677831	IRC 501(C)(3)	448,147				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BOSTON PUBLIC SCHOOLS26 COURT ST 5TH FL BOSTON,MA 02108		GOVERNMENTAL UNIT	447,848				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CONNECTICUT115 N EAGLEVILLE RD STORRSMANSFIELD, CT 06269	06-0772160	IRC 115	442,878				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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JACKSON STATE UNIVERSITYPO BOX 17250 JACKSON, MS 39217	64-6000507	IRC 501(C)(3)	404,466				SPONSORED RESEARCH SUB-AWARD
BOARD OF REGENTS OF UNIV OF AZMAIN GATE CTR TUCSON, AZ 85721	86-0196696	IRC 115	399,090				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BOARD OF REGENTS OF THE UNIV OF WIMADISON750 UNIVERSITY AVE MADISON, WI 53706	39-6006492	IRC 115	390,979				SPONSORED RESEARCH SUB-AWARD
JACOBI MEDICAL CENTERNORTH BRONX HEALTHCARE NETWORK1400 PELHAM PKWY SOUTH BRONX,NY 10461	13-1849594	IRC 501(C)(3)	377,423				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF CALIFORNIA DAVISON E SHIELDS AVE DAVIS, CA 95616	94-6036494	IRC 501(C)(3)	357,458				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MARYLAND COLLEGE PARK 7965 BALTIMORE AVE COLLEGE PARK, MD 20742	52-6002033	IRC 115	344,620				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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DREXEL UNIVERSITY3141 CHESTNUT ST PHILADELPHIA, PA 19104	23-1352630	IRC 501(C)(3)	340,674				SPONSORED RESEARCH SUB-AWARD
SAN JUAN CITY HOSPITALPO BOX 70344 SAN JUAN, PR 00936		EXEMPT	330,895				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF CALIFORNIA LOS ANGELES10920 WILSHIRE BLVD STE 107 LOS ANGELES, CA 90024	95-6006143	IRC 501(C)(3)	327,911				SPONSORED RESEARCH SUB-AWARD
EMORY UNIVERSITY1762 CLIFTON RD STE 1400 ATLANTA, GA 30322	58-0566256	IRC 501(C)(3)	323,283				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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STRATEGIC EDUCATION RESEARCH PARTNERSHIP1101 14TH ST NW WASHINGTON, DC 20005	30-0231116	IRC 501(C)(3)	322,602				SPONSORED RESEARCH SUB-AWARD
MCLEAN HOSPITAL 115 MILL ST BELMONT, MA 02478	04-2697981	IRC 501(C)(3)	319,256				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CHILDREN'S HOSPITAL OF PHILADELPHIA 34TH ST AND CIVIC CTR BLVD PHILADELPHIA, PA 19104	23-1352166	IRC 501(C)(3)	312,848				SPONSORED RESEARCH SUB-AWARD
CALIFORNIA INSTITUTE OF TECHNOLOGY 1200 EAST CALIFORNIA BLVD PASADENA, CA 91125	95-1643307	IRC 501(C)(3)	308,175				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MARINE BIOLOGICAL LABORATORY7 MBL ST WOODS HOLE, MA 02543	04-2104690	IRC 501(C)(3)	302,080				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S DIAGNOSTIC AND TREATMENT CTR INC1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316	65-1026739	IRC 501(C)(3)	292,232				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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POPULATION SERVICES INTERNATIONAL 1120 19TH ST NW STE 600 WASHINGTON, DC 20036	56-0942853	IRC 501(C)(3)	282,644				SPONSORED RESEARCH SUB-AWARD
BOSTON MEDICAL CTRONE BOSTON MEDICAL CTR PL BOSTON, MA 02118	04-3314093	IRC 501(C)(3)	282,174				SPONSORED RESEARCH SUB-AWARD

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GWINNETT COUNTY PUBLIC SCHOOLS437 OLD PEACHTREE RD NW SUWANEE, GA 30021		GOVERNMENTAL UNIT	280,992				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ILLINOIS AT URBANA-CHAMPAIGN901 WILLINOIS ST URBANA,IL 61801	37-6000511	IRC 115	275,166				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF WASHINGTON3917 UNIVERSITY WAY NE BOX 351122 SEATTLE, WA 98105	91-6001537	IRC 115	272,158				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON7000 FANNIN ST STE 1200 HOUSTON, TX 77030	74-1761309	IRC 501(C)(3)	270,273				SPONSORED RESEARCH SUB-AWARD

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GEORGIA INSTITUTE OF TECHNOLOGY225 NORTH AVE NW ATLANTA, GA 30332	58-6002023	IRC 501(C)(3)	268,077				SPONSORED RESEARCH SUB-AWARD
PRINCETON UNIVERSITY701 CARNEGIE CTR STE 154 PRINCETON, NJ 08540	21-0634501	IRC 501(C)(3)	266,137				SPONSORED RESEARCH SUB-AWARD

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SMITHSONIAN ASTROPHYSICAL OBSERVATORY60 GARDEN ST MS23 CAMBRIDGE, MA 02138		GOVERNMENTAL UNIT	256,854				SPONSORED RESEARCH SUB-AWARD
RAND CORPORATION1700 MAIN ST SANTA MONICA, CA 90407	95-1958142	IRC 501(C)(3)	255,494				SPONSORED RESEARCH SUB-AWARD

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SAGE BIONETWORKS1100 FAIRVIEW AVE NORTH SEATTLE, WA 98109	26-4489946	IRC 501(C)(3)	251,690				SPONSORED RESEARCH SUB-AWARD
RESULTS FOR DEVELOPMENT INSTITUTE1100 15TH ST NW STE 400 WASHINGTON, DC 20005	20-8530747	IRC 501(C)(3)	240,816				SPONSORED RESEARCH SUB-AWARD

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BOARD OF TRUSTEES OF THE UNIV OF AL BIRMINGHAM1530 3RD AVE SOUTH BIRMINGHAM,AL 35294	63-6001138	IRC 501(C)(3)	238,573				SPONSORED RESEARCH SUB-AWARD
WGBH EDUCATIONAL FOUNDATIONONE GUEST ST BOSTON,MA 02135	04-2104397	IRC 501(C)(3)	228,495				SPONSORED RESEARCH SUB-AWARD

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CAMBRIDGE HEALTH ALLIANCE 1493 CAMBRIDGE ST CAMBRIDGE, MA 02139	04-3320571	EXEMPT	222,608				SPONSORED RESEARCH SUB-AWARD
NATIONAL INSTITUTE OF STANDARDS AND TECHNOLOGY100 BUREAU DR STOP 3573 GAITHERSBURG, MD 20899		GOVERNMENTAL UNIT	216,391				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF PITTSBURGH116 ATWOOD ST STE 201 PITTSBURGH, PA 15260	25-0965591	IRC 501(C)(3)	213,458				SPONSORED RESEARCH SUB-AWARD
DUKE UNIVERSITY 324 BLACKWELL ST STE 920 DURHAM, NC 27701	56-0532129	IRC 501(C)(3)	209,889				SPONSORED RESEARCH SUB-AWARD

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GREATER BOSTON LEGAL SERVICES 197 FRIEND ST BOSTON, MA 02114	04- 2103907	IRC 501(C)(3)	209,490				SPONSORED RESEARCH SUB-AWARD
WORLD HEALTH ORGANIZATION525 23RD ST NW WASHINGTON, DC 20037		GOVERNMENTAL UNIT	203,536				SPONSORED RESEARCH SUB-AWARD

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WALTER REED ARMY INSTITUTE OF RESEARCH503 ROBERT GRANT AVE SILVER SPRING, MD 20910		GOVERNMENTAL UNIT	201,295				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF HOUSTON4800 CALHOUN RD HOUSTON, TX 77004	74- 6001399	IRC 115	198,959				SPONSORED RESEARCH SUB-AWARD

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THE JACKSON LABORATORY600 MAIN ST BAR HARBOR, ME 04609	01-0211513	IRC 501(C)(3)	190,067				SPONSORED RESEARCH SUB-AWARD
WASHINGTON STATE UNIVERSITYP O BOX 643140 PULLMAN, WA 99164	91-6001108	IRC 115	185,777				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF WISCONSIN-MILWAUKEE3202 N MARYLAND AVE MILWAUKEE, WI 53202	39-1805963	IRC 115	184,145				SPONSORED RESEARCH SUB-AWARD
NORTH CAROLINA STATE UNIVERSITY 2211 HILLSBOROUGH ST RALEIGH, NC 27607	56-6000756	IRC 115	177,532				SPONSORED RESEARCH SUB-AWARD

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GEORGETOWN UNIVERSITYBOX 571168 37 AND O ST N W WASHINGTON, DC 20057	53-0196603	IRC 501(C)(3)	175,529				SPONSORED RESEARCH SUB-AWARD
WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY445 E 69TH ST NEW YORK, NY 10021	15-0532082	IRC 501(C)(3)	174,773				SPONSORED RESEARCH SUB-AWARD

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INNOVATIONS FOR POVERTY ACTION 101 WHITNEY AVE NEW HAVEN, CT 06510	06-1660068	IRC 501(C)(3)	169,354				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT BERKELEY2195 HEARST AVE RM 120 BERKELEY, CA 94720	94-6002123	IRC 501(C)(3)	168,734				SPONSORED RESEARCH SUB-AWARD

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REGENTS OF THE UNIVERSITY OF NEW MEXICOONE UNIVERSITY OF NEW MEXICO ALBUQUERQUE, NM 87131	85-6000642	IRC 115	160,952				SPONSORED RESEARCH SUB-AWARD
DURHAM PUBLIC SCHOOLS511 CLEVELAND ST DURHAM, NC 27702		GOVERNMENTAL UNIT	155,463				SPONSORED RESEARCH SUB-AWARD

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URBAN INSTITUTE 2100 M ST NW WASHINGTON, DC 20037	52-0880375	IRC 501(C)(3)	153,156				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA SANTA CRUZ1156 HIGH ST SANTA CRUZ, CA 95064	94-1539563	IRC 501(C)(3)	150,271				SPONSORED RESEARCH SUB-AWARD

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TEXAS ENGINEERING EXPERIMENT STATION3470 TAMU COLLEGE STATION, TX 77843	74- 1974733	IRC 501(C)(3)	150,205				SPONSORED RESEARCH SUB- AWARD
DARTMOUTH COLLEGE7 LEBANON ST STE 309 HANOVER, NH 03755	02- 0222111	IRC 501(C)(3)	148,905				SPONSORED RESEARCH SUB- AWARD

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RESEARCH TRIANGLE INSTITUTE 3040 E CORNWALLIS RD HANES BLDG RSCH TRIANGLE PARK, NC 27709	56-0686338	IRC 501(C)(3)	146,177				SPONSORED RESEARCH SUB-AWARD
PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DR HERSHEY, PA 17033	24-6000376	IRC 115	135,798				SPONSORED RESEARCH SUB-AWARD

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(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FATHOM INFORMATION DESIGN214 CAMBRIDGE ST 2ND FL BOSTON, MA 02114		NOT EXEMPT	135,300				SPONSORED RESEARCH SUB-AWARD
LOVELACE RESPIRATORY RESEARCH INSTITUTE2425 RIDGECREST DR SE ALBUQUERQUE, NM 87108	85-0110669	IRC 501(C)(3)	135,274				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MONTANA STATE UNIVERSITY101 MONTANA HALL BOZEMAN, MT 59717	81-6010045	IRC 115	134,989				SPONSORED RESEARCH SUB-AWARD
NATIONAL BUREAU OF ECONOMIC RESEARCH1050 MASS AVE CAMBRIDGE, MA 02138	13-1641075	IRC 501(C)(3)	134,776				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ALBUQUERQUE PUBLIC SCHOOLS 6400 UPTOWN BLVD NE ALBUQUERQUE, NM 87110	85- 6000102	GOVERNMENTAL UNIT	132,033				SPONSORED RESEARCH SUB-AWARD
FORT WORTH INDEPENDENT SCHOOL DISTRICT 100 NORTH UNIVERSITY DR NW FORT WORTH, TX 76107		GOVERNMENTAL UNIT	131,370				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SCHOOL DISTRICT OF PHILADELPHIA 440 N BROAD ST PHILADELPHIA, PA 19130	23-2410538	GOVERNMENTAL UNIT	126,070				SPONSORED RESEARCH SUB-AWARD
URBAN REVIVAL INC 284 AMORY ST 1ST FL JAMAICA PLAIN, MA 02130	04-2660311	IRC 501(C)(3)	121,018				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTHEASTERN UNIVERSITY360 HUNTINGTON AVE BOSTON, MA 02115	04-1679980	IRC 501(C)(3)	116,709				SPONSORED RESEARCH SUB-AWARD
PARTNERS IN HEALTH888 COMMONWEALTH AVE 3RD FL BOSTON, MA 02215	04-3567502	IRC 501(C)(3)	116,402				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WAYNE STATE UNIVERSITY5700 CASS AVE STE 3100 DETROIT, MI 48202	38-6028429	IRC 501(C)(3)	111,097				SPONSORED RESEARCH SUB-AWARD
FRED HUTCHINSON CANCER RESEARCH CTR 1100 FAIRVIEW AVE SEATTLE, WA 98109	23-7156071	IRC 501(C)(3)	108,933				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KAISER PERMANENTEONE KAISER PLAZA 15L OAKLAND, CA 94612	94-1340523	IRC 501(C)(3)	108,608				SPONSORED RESEARCH SUB-AWARD
MATHEMATICA POLICY RESEARCH INC1100 1ST ST NE 12TH FL WASHINGTON, DC 20002	22-2112296	NOT EXEMPT	108,333				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LOS ANGELES UNIFIED SCHOOL DISTRICT333 S BEAUDRY AVE 24TH FL LOS ANGELES, CA 90017	95-6101193	GOVERNMENTAL UNIT	103,886				SPONSORED RESEARCH SUB-AWARD
BOSTON REDEVELOPMENT AUTHORITYONE CITY HALL SQ BOSTON, MA 02201		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ECONOMIC DEVELOPMENT AND INDUSTRIAL CORP BOSTONONE CITY HALL SQ BOSTON, MA 02201		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
TOWN OF WATERTOWN149 MAIN ST WATERTOWN, MA 02472		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MATH SOLUTIONS PROFESSIONAL DEVELOPMENTONE HARBOR DR STE 101 SAUSALITO, CA 94965		NOT EXEMPT	100,000				SPONSORED RESEARCH SUB-AWARD
FUND FOR PARKS AND RECREATION IN BOSTON1010 MASS AVE BOSTON, MA 02118	04-2784811	IRC 501(C)(3)	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MONITOR GOVERNMENT VENTURE SERVICES LLC2 CANAL PARK CAMBRIDGE, MA 02141		NOT EXEMPT	99,378				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF HAWAII2444 DOLE ST HONOLULU, HI 96822	99-6000354	IRC 115	98,718				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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GINKGO BIOWORKS27 DRYDOCK AVE BOSTON, MA 02210	26-3118890	NOT EXEMPT	96,264				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEW HAMPSHIRE 83 MAIN ST DURHAM, NH 03824	02-6000937	IRC 115	95,503				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FULTON COUNTY SCHOOL SYSTEM 786 CLEVELAND AVE SW ATLANTA, GA 30315		GOVERNMENTAL UNIT	93,504				SPONSORED RESEARCH SUB-AWARD
BOSTON VA RESEARCH INSTITUTE INC 150 SOUTH HUNTINGTON AVE BOSTON, MA 02130	04-3081524	IRC 501(C)(3)	92,524				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BATTELLE MEMORIAL INSTITUTE505 KING AVE COLUMBUS, OH 43201	31-4379427	IRC 501(C)(3)	90,845				SPONSORED RESEARCH SUB-AWARD
LOCAL ENVIRONMENTAL ACTION DEMANDED AGENCY19257 S 4403 DR VINITA, OK 74301	73-1592485	IRC 501(C)(3)	90,281				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF SCIENCEONE SCIENCE PARK BOSTON, MA 02114	04-2103916	IRC 501(C)(3)	88,706				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF UTAH201 PRESIDENTS CIR RM 411 SALT LAKE CITY, UT 84112	87-6000525	IRC 501(C)(3)	87,460				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF PENNSYLVANIA3451 WALNUT ST PHILADELPHIA, PA 19104	23-1352685	IRC 501(C)(3)	87,251				SPONSORED RESEARCH SUB-AWARD
CENTEYE INC4905 RENO ROAD NW WASHINGTON, DC 20008	52-2234809	NOT EXEMPT	86,445				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON COLLEGE 140 COMMONWEALTH AVE CHESTNUT HILL, MA 02467	04- 2103545	IRC 501(C)(3)	84,521				SPONSORED RESEARCH SUB-AWARD
TEMPLE UNIVERSITY 1801 NORTH BROAD ST PHILADELPHIA, PA 19122	23- 1365971	IRC 501(C)(3)	83,445				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CELLECTA INC320 LOGUE AVE MOUNTAIN VIEW, CA 94043	20-4739615	NOT EXEMPT	80,524				SPONSORED RESEARCH SUB-AWARD
SIMMONS COLLEGE300 THE FENWAY BOSTON, MA 02115	04-2103629	IRC 501(C)(3)	77,333				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CHICAGO5801 S ELLIS AVE CHICAGO,IL 60637	36-2177139	IRC 501(C)(3)	76,483				SPONSORED RESEARCH SUB-AWARD
PENNINGTON BIOMEDICAL RESEARCH CENTER 6400 PERKINS RD BATON ROUGE,LA 70808		EXEMPT	76,191				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DC PUBLIC EDUCATION FUND 1534 14TH ST NW WASHINGTON, DC 20005	26-1607955	IRC 501(C)(3)	76,104				SPONSORED RESEARCH SUB-AWARD
LOS ALAMOS NATIONAL LABORATORY 4200 W JEMEZ RD 300 LOS ALAMOS, NM 87544		GOVERNMENTAL UNIT	75,726				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF ALASKA FAIRBANKS505 S CHANDALAR FAIRBANKS, AK 99775	92-6000147	IRC 115	75,367				SPONSORED RESEARCH SUB-AWARD
CITY OF BOSTON ONE CITY HALL SQ BOSTON, MA 02201		GOVERNMENTAL UNIT	75,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOLDIERS FIELD PARK CHILDREN'S CENTERONE SOLDIERS FIELD PARK BOX 101 BOSTON, MA 02163	04-2615223	IRC 501(C)(3)	75,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF ROCHESTER910 GENESEE ST STE 200 ROCHESTER, NY 14611	16-0743209	IRC 501(C)(3)	74,394				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NORTHERN CALIFORNIA CANCER CENTER2201 WALNUT AVE STE 300 FREMONT,CA 94587	23-7427232	IRC 501(C)(3)	74,200				SPONSORED RESEARCH SUB-AWARD
DANA - FARBERPARTNERS CANCER CARE INC44 BINNEY ST BOSTON,MA 02115	04-3554536	IRC 501(C)(3)	65,237				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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EDUCATIONAL TESTING SERVICE ROSEDALE RD MS 56D PRINCETON, NJ 08541	21-0634479	IRC 501(C)(3)	64,335				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF GEORGIA210 S JACKSON ST ATHENS, GA 30602	58-6001998	IRC 115	64,282				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BOARD OF TRUSTEES OF THE UNIV OF IL 108 HENRY ADMIN BLDG URBANA,IL 60680	37-6000511	IRC 501(C)(3)	64,202				SPONSORED RESEARCH SUB-AWARD
SPAULDING REHABILITATION HOSPITAL125 NASHUA ST BOSTON,MA 02114	04-2551124	IRC 501(C)(3)	62,948				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WOODS HOLE RESEARCH CENTER146 WOODS HOLE RD FALMOUTH, MA 02540	04-3005094	IRC 501(C)(3)	62,742				SPONSORED RESEARCH SUB-AWARD
COLLEGE POSSIBLE INC450 N SYNDICATE ST NO 200 SAINT PAUL, MN 55104	41-1968798	IRC 501(C)(3)	62,364				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF OKLAHOMA660 PARRINGTON OVAL NORMAN, OK 73019	73-6017987	IRC 115	60,758				SPONSORED RESEARCH SUB-AWARD
GENZYME CORP500 KENDALL ST CAMBRIDGE, MA 02142	06-1047163	NOT EXEMPT	57,591				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF ALABAMA PO BOX 870142 TUSCALOOSA, AL 35487	63-6001138	IRC 501(C)(3)	56,934				SPONSORED RESEARCH SUB-AWARD
MAYO CLINIC 4500 SAN PABLO RD JACKSONVILLE, FL 32224	59-3337028	IRC 501(C)(3)	54,963				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL OPINION RESEARCH CENTER55 E MONROE ST 20TH FL CHICAGO, IL 60603	36- 2167808	IRC 501(C)(3)	54,101				SPONSORED RESEARCH SUB- AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT IRVINE1400 BIOLOGICAL SCIENCES 3 IRVINE,CA 92697	95- 2226406	IRC 501(C)(3)	53,393				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CTR FOR STUDYING HEALTH SYSTEM CHANGE600 MARYLAND AVE SW WASHINGTON, DC 20024		EXEMPT	51,963				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF WISCONSIN-MADISON500 LINCOLN DR MADISON, WI 53706	39-6006492	IRC 115	51,927				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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AMERICAN COUNCIL OF LEARNED SOCIETIES633 3RD AVE 8TH FL NEW YORK, NY 10017	13-1851145	IRC 501(C)(3)	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
COLORADO STATE UNIVERSITY1601 CAMPUS DELIVERY FORT COLLINS, CO 80523	84-6000545	IRC 115	49,877				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BROOKHAVEN NATIONAL LABORATORYPO BOX 5000 UPTON, NY 11973		GOVERNMENTAL UNIT	49,415				SPONSORED RESEARCH SUB-AWARD
MEDICAL UNIVERSITY OF SOUTH CAROLINA 169 ASHLEY AVE CHARLESTON, SC 29403	57-6000722	IRC 115	47,860				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF VERMONT85 SO PROSPECT ST RM 333 BURLINGTON, VT 05405	03-0179440	IRC 501(C)(3)	47,318				SPONSORED RESEARCH SUB-AWARD
KITWARE INC28 CORPORATE DR CLIFTON PARK, NY 12065	14-1802694	NOT EXEMPT	46,931				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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PEW RESEARCH CENTER1615 L ST NW STE 700 WASHINGTON, DC 20036	20-0881724	IRC 501(C)(3)	45,500				SPONSORED RESEARCH SUB-AWARD
BAYSTATE MEDICAL CTR759 CHESTNUT ST SPRINGFIELD, MA 01199	04-2790311	IRC 501(C)(3)	44,807				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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INSTITUTE FOR HEALTHCARE IMPROVEMENT20 UNIVERSITY RD 7TH FL CAMBRIDGE, MA 02138	38-3017223	IRC 501(C)(3)	44,088				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEBRASKA - LINCOLN1400 R ST LINCOLN, NE 68508	47-0049123	IRC 501(C)(3)	43,843				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TUFTS MEDICAL CENTER750 WASHINGTON ST BOSTON, MA 02111	04-3400617	IRC 501(C)(3)	41,880				SPONSORED RESEARCH SUB-AWARD
CREIGHTON UNIVERSITY SCHOOL OF DENTISTRY2500 CALIFORNIA PLAZA OMAHA, NE 68154	47-0376583	IRC 501(C)(3)	41,820				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEBREW SENIOR LIFE1200 CENTRE ST ROSLINDALE, MA 02131	90-0183119	IRC 501(C)(3)	41,400				SPONSORED RESEARCH SUB-AWARD
MYOMICS INC135 PROSPECT ST PROVIDENCE, RI 02906	13-4266372	NOT EXEMPT	41,381				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORFOLK PUBLIC SCHOOLS800 E CITY HALL AVE NORFOLK, VA 23510		GOVERNMENTAL UNIT	40,266				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF COLORADO AT BOULDER2055 REGENT DR BOULDER, CO 80309	84-6000555	IRC 501(C)(3)	39,614				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SMITH COLLEGE10 ELM ST COLLEGE HALL RM 204 NORTHAMPTON, MA 01063	04- 1843040	IRC 501(C)(3)	38,657				SPONSORED RESEARCH SUB-AWARD
MOREHOUSE SCHOOL OF MEDICINE720 WESTVIEW DR SW ATLANTA,GA 30310	58- 1438873	IRC 501(C)(3)	38,609				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NEW ENGLAND RESEARCH INSTITUTES INC9 GALEN ST WATERTOWN, MA 02472	04-2919509	EXEMPT	38,184				SPONSORED RESEARCH SUB-AWARD
POMONA COLLEGE 550 N COLLEGE AVE CLAREMONT, CA 91711	95-1664112	IRC 501(C)(3)	38,059				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY AT ALBANY (STATE UNIVERSITY OF NEW YORK)1400 WASHINGTON AVE AD 216 ALBANY, NY 12222	16-1514621	IRC 115	35,948				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF TEXAS MEDICAL BRANCH301 UNIVERSITY BLVD GALVESTON, TX 77555	74-6000949	EXEMPT	34,077				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MASSACHUSETTS ASSOCIATION OF HEALTH BOARDS56 TAUNTON ST PLAINVILLE, MA 02762	04-2774252	IRC 501(C)(3)	33,801				SPONSORED RESEARCH SUB-AWARD
WASHINGTON UNIVERSITY700 ROSEDALE AVE ST LOUIS, MO 63112	43-0653611	IRC 501(C)(3)	33,659				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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HELEN KELLER INTERNATIONAL352 PARK AVE SOUTH 12TH FL NEW YORK, NY 10010	13-5562162	IRC 501(C)(3)	33,586				SPONSORED RESEARCH SUB-AWARD
DISTRICT OF COLUMBIA PUBLIC SCHOOLS825 NO CAPITOL ST NE 9TH FL WASHINGTON, DC 02002	06-1662132	GOVERNMENTAL UNIT	32,552				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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INTERNATIONAL SOCIETY OF PSYCHIATRIC GENETICS5034 THOROUGHbred LN STE A BRENTWOOD, TN 37027	88-0293000	IRC 501(C)(3)	32,250				SPONSORED RESEARCH SUB-AWARD
FBREAGENTS199 AUBURN ST CAMBRIDGE, MA 02139		NOT EXEMPT	31,800				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FENWAY COMMUNITY HEALTH CTR1340 BOYLSTON ST BOSTON, MA 02215	04-2510564	IRC 501(C)(3)	30,885				SPONSORED RESEARCH SUB-AWARD
SCHIZOPHRENIA INTERNATIONAL RESEARCH SOCIETY INC5034 THOROUGHbred LN STE A BRENTWOOD, TN 37027	20-3585630	IRC 501(C)(3)	30,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TERC2067 MASS AVE CAMBRIDGE, MA 02140	04-6134355	IRC 501(C)(3)	28,615				SPONSORED RESEARCH SUB-AWARD
OREGON BUSINESS COUNCIL1100 SW 6TH AVE STE 1608 PORTLAND, OR 97204	93-0884244	IRC 501(C)(6)	28,125				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CARNEGIE MELLON UNIVERSITY5000 FORBES AVE PITTSBURGH, PA 15213	25-0969449	IRC 501(C)(3)	26,322				SPONSORED RESEARCH SUB-AWARD
MAYORS YOUTH FUNDONE CITY HALL SQ BOSTON, MA 02201		GOVERNMENTAL UNIT	25,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIVE AMERICAN AND INDIGENOUS STUDIES ASSOCIATION 1775 E ANDROMEDA PL TUCSON, AZ 85737	80-0419427	IRC 501(C)(3)	25,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
DIMAGI INC585 MASS AVE CAMBRIDGE, MA 02139	83-0343298	NOT EXEMPT	24,933				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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HARVARD PILGRIM HEALTH CARE FOUNDATION93 WORCESTER ST STE 100 WELLESLEY, MA 02481	04-2708004	IRC 501(C)(3)	24,835				SPONSORED RESEARCH SUB-AWARD
POPULATION COUNCILONE DAG HAMMARSKJOLD PLAZA NEW YORK, NY 10017	13-1687001	IRC 501(C)(3)	24,681				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CHILDREN'S HOSPITAL OF ALABAMA1600 7TH AVE SOUTH BIRMINGHAM, AL 35233	63-0307306	IRC 501(C)(3)	24,030				SPONSORED RESEARCH SUB-AWARD
NEW YORK CITY CENTER FOR CHARTER SCHOOL EXCELLENCE111 BROADWAY STE 604 NEW YORK, NY 10006	20-0759687	IRC 501(C)(3)	23,750				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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NATIONAL DEVELOPMENT AND RESEARCH INSTITUTE INC71 W 23RD ST 8TH FL NEW YORK, NY 10010	23-7009089	IRC 501(C)(3)	23,404				SPONSORED RESEARCH SUB-AWARD
CTR FOR COMM HEALTH EDUC RESEARCH AND SERVICE INC716 COLUMBUS AVE BOSTON,MA 02120	04-3286409	IRC 501(C)(3)	23,066				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CAMBRIDGE MEDICAL CARE FDN1493 CAMBRIDGE ST CAMBRIDGE, MA 02139	04-2752962	IRC 501(C)(3)	22,873				SPONSORED RESEARCH SUB-AWARD
BRIGHAM YOUNG UNIVERSITYPO BOX 21231 PROVO,UT 84602	87-0217280	IRC 501(C)(3)	22,502				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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HEALTHCORE INC 800 DELAWARE AVE 5TH FL WILMINGTON, DE 19801	59-3289883	NOT EXEMPT	21,930				SPONSORED RESEARCH SUB-AWARD
COMMITTEE FOR BOSTON PUBLIC HOUSING100 TERRACE ST STE B BOSTON, MA 02120	04-2730930	IRC 501(C)(3)	21,221				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TEXAS A&M UNIVERSITY3000 BRIARCREST DR STE 101 BRYAN,TX 77802	74-2648747	IRC 115	20,882				SPONSORED RESEARCH SUB-AWARD
BOSTON CHILDREN'S MUSEUM300 CONGRESS ST BOSTON, MA 02210	04-2103993	IRC 501(C)(3)	20,710				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WHITEHEAD INSTITUTE FOR BIOMEDICAL RESEARCH9 CAMBRIDGE CTR CAMBRIDGE, MA 02142	06-1043412	IRC 501(C)(3)	20,377				SPONSORED RESEARCH SUB-AWARD
LOUISIANA STATE UNIVERSITY HEALTH SCIENCES CENTER433 BOLIVAR ST NEW ORLEANS, LA 70112	72-6087770	IRC 115	19,990				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SRI INTERNATIONAL 333 RAVENSWOOD AVE RM EJ278 MENLO PARK, CA 94025	94-1160950	IRC 501(C)(3)	19,443				SPONSORED RESEARCH SUB-AWARD
SOUTH CAROLINA COUNCIL ON COMPETITIVENESS 1411 GERVAIS ST STE 315 COLUMBIA, SC 29201	20-1690146	IRC 501(C)(3)	18,563				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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INSTITUTE FOR WILDLIFE STUDIESPO BOX 1104 ARCATA, CA 95518	94-2612613	IRC 501(C)(3)	17,960				SPONSORED RESEARCH SUB-AWARD
BOSTON HOUSING AUTHORITY52 CHAUNCY ST BOSTON, MA 02111	04-6001907	GOVERNMENTAL UNIT	16,625				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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DUFFY HEALTH CTR INC105 PARK ST HYANNIS,MA 02601	04-3373741	IRC 501(C)(3)	16,230				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS COLLEGE OF PHARMACY AND HEALTH SCIENCES 179 LONGWOOD AVE BOSTON,MA 02115	04-2104700	IRC 501(C)(3)	15,688				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TEXAS BIOMEDICAL RESEARCH INSTITUTE7620 N W LOOP 410 SAN ANTONIO, TX 78227	74-1109630	IRC 501(C)(3)	15,500				SPONSORED RESEARCH SUB-AWARD
COUNCIL ON LIBRARY AND INFORMATION RESOURCES1752 N ST NW STE 800 WASHINGTON, DC 20036	52-1576808	IRC 501(C)(3)	15,362				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FAULKNER HOSPITAL1153 CENTRE ST BOSTON, MA 02130	04-2768256	IRC 501(C)(3)	15,323				SPONSORED RESEARCH SUB-AWARD
JOSEPH M SMITH COMMUNITY HEALTH CENTER INC287 WESTERN AVE ALLSTON, MA 02134	23-7221597	IRC 501(C)(3)	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ASSOCIATION OF HEALTH CARE JOURNALISTS INC 10 NEFF HALL COLUMBIA, MO 65211	75-3155529	IRC 501(C)(6)	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF MISSOURI-COLUMBIA 319 JESSE HALL COLUMBIA, MO 65211	43-6003859	IRC 115	14,997				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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LA JOLLA INSTITUTE FOR ALLERGY AND IMMUNOLOGY9420 ATHENA CIR LA JOLLA, CA 92037	33-0328688	IRC 501(C)(3)	14,272				SPONSORED RESEARCH SUB-AWARD
CTR FOR THE STUDY OF SERVICES1625 K ST NW 8TH FL WASHINGTON, DC 20006	52-1000466	IRC 501(C)(3)	14,209				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF NOTRE DAME731 GRACE HALL NOTRE DAME, IN 46556	35-0868188	IRC 501(C)(3)	13,531				SPONSORED RESEARCH SUB-AWARD
WEST END HOUSE INC105 ALLSTON ST ALLSTON, MA 02134	04-2105825	IRC 501(C)(3)	13,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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RUSH UNIVERSITY MEDICAL CENTER 1700 W VAN BUREN RM 150 CHICAGO, IL 60612	36- 2174823	IRC 501(C)(3)	12,691				SPONSORED RESEARCH SUB- AWARD
PRIMARY SOURCE INC101 WALNUT ST WATERTOWN, MA 02472	04- 2911053	IRC 501(C)(3)	12,500				SPONSORED RESEARCH SUB- AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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GARDNER PILOT ACADEMY30 ATHOL ST BOSTON, MA 02134		GOVERNMENTAL UNIT	12,324				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
WELLESLEY COLLEGE106 CENTRAL ST WELLESLEY, MA 02481	04-2103637	IRC 501(C)(3)	11,958				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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HEALTHPARTNERS RESEARCH FOUNDATION8170 33RD AVE SOUTH MINNEAPOLIS, MN 55440	41-1670163	IRC 501(C)(3)	11,654				SPONSORED RESEARCH SUB-AWARD
OAK SQUARE YMCA 615 WASHINGTON ST BRIGHTON, MA 02135		GOVERNMENTAL UNIT	11,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORP20 LINDEN ST ALLSTON, MA 02134	04-2716278	IRC 501(C)(3)	10,750				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
HARVARD VANGUARD MEDICAL ASSOCIATES275 GROVE ST STE 3-300 NEWTON, MA 02466	04-3397450	IRC 501(C)(3)	10,149				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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JAMES W HENNIGAN ELEMENTARY SCHOOL200 HEATH ST JAMAICA PLAIN, MA 02130		GOVERNMENTAL UNIT	10,107				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
MIT MUSEUM265 MASS AVE CAMBRIDGE, MA 02139		EXEMPT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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PHILLIPS BROOKS HOUSEONE HARVARD BUS TUNNEL CAMBRIDGE, MA 02138	04-6046123	IRC 501(C)(3)	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
LEHIGH UNIVERSITY524 BRODHEAD AVE BETHLEHEM, PA 18015	24-0795445	IRC 501(C)(3)	9,900				SPONSORED RESEARCH SUB-AWARD

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RESEARCH FOUNDATION OF CUNY (CITY UNIVERSITY OF NEW YORK)230 WEST 41ST ST 7TH FL NEW YORK, NY 10036	13-1988190	IRC 501(C)(3)	9,852				SPONSORED RESEARCH SUB-AWARD
MULTICULTURAL AIDS COALITION31 HEATH ST JAMAICA PLAIN, MA 02130	04-3042926	IRC 501(C)(3)	9,508				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ENGLISH HIGH SCHOOL144 MCBRIDE ST BOSTON, MA 02130	04-2618038	IRC 501(C)(3)	8,716				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CASA NUEVA VIDA INC53 GLEN RD JAMAICA PLAIN, MA 02130	04-3012063	IRC 501(C)(3)	8,676				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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STONY BROOK UNIVERSITY (STATE UNIVERSITY OF NEW YORK)100 NICOLLS RD STONY BROOK, NY 11794	16-1514621	IRC 115	8,635				SPONSORED RESEARCH SUB-AWARD
HEBREW REHABILITATION CENTER FOR AGED 1200 CENTRE ST ROSLINDALE, MA 02131	04-2104298	IRC 501(C)(3)	8,545				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS TECHNOLOGY COLLABORATIVE2 CENTER PLAZA BOSTON, MA 02108		GOVERNMENTAL UNIT	8,245				SPONSORED RESEARCH SUB-AWARD
MICHIGAN STATE UNIVERSITY426 AUDITORIUM RD RM 350 EAST LANSING, MI 48824	38-6005984	IRC 501(C)(3)	8,013				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMPHATIC COMMUNICATIONS 120 STATE AVE NE NO 304 OLYMPIA,WA 98501		NOT EXEMPT	8,000				SPONSORED RESEARCH SUB-AWARD
MISSION HILL YOUTH COLLABORATIVE31 LENOX ST BOSTON,MA 02118		GOVERNMENTAL UNIT	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ADAMS AND RAFFERTY130 BISHOP ALLEN DR 2ND FL CAMBRIDGE, MA 02139		NOT EXEMPT	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CAMBRIDGE COMMUNITY CENTER5 CALLENDER ST CAMBRIDGE, MA 02139	04-2477881	IRC 501(C)(3)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CRADLES TO CRAYONS155 NORTH BEACON ST BRIGHTON, MA 02135	04-3584367	IRC 501(C)(3)	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
MOBILE HEALTH CLINICS NETWORK1058 HAIGHT ST SAN FRANCISCO, CA 94117	27-1234557	IRC 501(C)(3)	7,000				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL COMMITTEE FOR QUALITY ASSURANCE1100 13TH ST NW STE 1000 WASHINGTON, DC 20005	52-1191985	IRC 501(C)(3)	6,250				SPONSORED RESEARCH SUB-AWARD
FLORIDA INTERNATIONAL UNIVERSITY11200 SW 8TH ST MIAMI, FL 33199	65-0177616	IRC 501(C)(3)	6,072				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MARGARET FULLER NEIGHBORHOOD HOUSE71 CHERRY ST CAMBRIDGE, MA 02139	04-2103782	IRC 501(C)(3)	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
GEISINGER HEALTH SYSTEM100 NORTH ACADEMY AVE DANVILLE, PA 17822	23-1995911	IRC 501(C)(3)	5,600				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMOUNTS 5000 OR LESS VARIOUS CAMBRIDGE, MA 02135		VARIOUS	102,150				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
GRADUATE STUDENT STIPEND GRANTS	4641	76,916,143			
GRADUATE STUDENT TUITION AND FEES GRANTS	9424	188,747,726			
GRANTS AND AWARDS TO NON-HARVARD STUDENTS	767	6,518,635			
OTHER UNDERGRADUATE GRANTS, PRIZES AND AWARDS	1054	3,748,321			
STUDENT PRIZES AND AWARDS	3611	8,837,759			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	1171	29,136,483			
TRAINING GRANTS	15	208,321			
UNDERGRADUATE TUITION, FEES, AND STIPEND GRANTS	4403	164,861,836			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	454	4,382,595			

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number
04-2103580

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	<div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div></div> <div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div></div> <div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div></div> <div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	<div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div></div> <div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div></div> <div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?		No
b	Any related organization?		No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?		No
b	Any related organization?		No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	Yes	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	Yes	

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual.

[illegible]

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 1A	FIRST CLASS OR CHARTER TRAVEL. UNIVERSITY TRAVEL POLICY ALLOWS FOR FIRST CLASS TRAVEL FOR UNIVERSITY BUSINESS PURPOSES IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, CERTAIN REPORTED EMPLOYEES TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY PURPOSES AND THEREFORE ARE NOT TREATED AS TAXABLE COMPENSATION. PART I, LINE 1A. TRAVEL FOR COMPANIONS. UNIVERSITY TRAVEL POLICY ALLOWS REIMBURSEMENT FOR COMPANION TRAVELERS WHEN THE COMPANION'S ATTENDANCE AT A PROFESSIONAL FUNCTION OR INVOLVEMENT IN FUNDRAISING ACTIVITIES SERVES A LEGITIMATE BUSINESS PURPOSE. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED CERTAIN EMPLOYEES FOR COMPANION TRAVEL DURING THE YEAR. IN THESE CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION. PART I, LINE 1A. TAX INDEMNIFICATION AND GROSS-UP PAYMENTS. THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS AND REIMBURSEMENTS. FOUR REPORTED EMPLOYEES RECEIVED THIS BENEFIT DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2011. THESE TAX REIMBURSEMENTS ARE REPORTED TO EACH INDIVIDUAL AS TAXABLE COMPENSATION. PART I, LINE 1A. HOUSING ALLOWANCE/PERSONAL SERVICES. THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A RESIDENCE IN CAMBRIDGE AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$192,000, OF WHICH \$129,175 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A RESIDENCE IN ALLSTON AND REQUIRES ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$156,000, OF WHICH \$107,009 IS ESTIMATED TO BE THE VALUE OF THE CALENDAR 2011 PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. HARVARD UNIVERSITY PROVIDED PROVOST GARBER WITH A TEMPORARY RESIDENCE IN CAMBRIDGE AND REQUIRED ITS USE AS A CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE PROVOST LIVED IN THE TEMPORARY RESIDENCE FROM AUGUST 2011 THROUGH DECEMBER 2012 PRIOR TO MOVING INTO A PERMANENT UNIVERSITY RESIDENCE. THE ESTIMATED RENTAL VALUE OF THE TEMPORARY RESIDENCE FROM AUGUST THROUGH DECEMBER 2011 WAS \$15,865, WHICH HAS BEEN REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. TWO REPORTED EMPLOYEES RECEIVED MORTGAGE SUBSIDIES AND/OR HOUSING ALLOWANCES. THESE AMOUNTS ARE INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION. PART I, LINE 1B. COMPENSATION POLICIES. THE UNIVERSITY FOLLOWS WRITTEN POLICIES REGARDING FIRST CLASS TRAVEL AND TRAVEL FOR COMPANIONS. THE MAJORITY OF TAX GROSS-UP PAYMENTS ARISE FROM RELOCATION EXPENSES, ON WHICH UNIVERSITY HUMAN RESOURCES SETS FORTH DIRECTION IN WRITTEN GUIDELINES. THE UNIVERSITY ALSO FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS. PART I, LINE 3. COMPENSATION REVIEW PROCESS. SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO ESTABLISH THE PRESIDENT'S COMPENSATION.
	PART I, LINE 4B	SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN. ONE REPORTED EMPLOYEE RECEIVED PAYMENT RELATED TO A SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN.
	PART I, LINE 7	BONUS AND INCENTIVE PAYMENTS. THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II, COLUMN (B)(II).
	PART I, LINE 8	INITIAL CONTRACT. THE UNIVERSITY HIRED A NEW PROVOST DURING THE FISCAL YEAR ENDED JUNE 30, 2012. THE PROVOST'S REPORTED COMPENSATION IN SCHEDULE J WAS PAID PURSUANT TO AN INITIAL CONTRACT. THE COMPENSATION ARRANGEMENT WAS APPROVED IN ADVANCE BY THE COMPENSATION COMMITTEE. THE COMPENSATION COMMITTEE OBTAINED AND RELIED UPON APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING ITS DETERMINATION.
SUPPLEMENTAL INFORMATION	PART III	PART II, SUPPLEMENTAL INFORMATION. PROVOST GARBER'S COLUMN (B)(III) OTHER REPORTABLE COMPENSATION INCLUDES \$152,157 IN SUPPLEMENTAL TRANSITION REIMBURSEMENTS ASSOCIATED WITH RELOCATION. THIS AMOUNT INCLUDES A GROSS-UP FOR TAX INDEMNIFICATION. DEAN SMITH'S COLUMN (B)(III) OTHER REPORTABLE COMPENSATION INCLUDES \$49,500 OF TAXABLE TRANSITIONAL PAYMENTS TO COVER HIS HOUSING EXPENSES WHILE HIS UNIVERSITY HOUSING UNDERGOES RENOVATIONS. THE RENOVATIONS BEGAN DURING CALENDAR YEAR 2011. FORMER PROVOST HYMAN AND FORMER ACTING VICE PRESIDENT CASHION CONTINUE TO BE EMPLOYED BY THE UNIVERSITY. THEY ARE REPORTED AS 'FORMER' BECAUSE THEY DID NOT SERVE IN AN OFFICER CAPACITY DURING FISCAL YEAR 2012.

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
DREW GILPIN FAUST	(i) (ii)	720,441 0	0 0	8,665 0	31,410 0	139,218 0	899,734 0	0 0
ALAN M GARBER BEGAN 911	(i) (ii)	198,145 0	0 0	169,678 0	24,660 0	40,325 0	432,808 0	0 0
MARC L GOODHEART	(i) (ii)	310,784 0	0 0	306 0	31,410 0	24,801 0	367,301 0	0 0
MARILYN M HAUSAMMANN	(i) (ii)	327,767 0	20,000 0	928 0	31,410 0	19,301 0	399,406 0	0 0
CHRISTINE M HEENAN	(i) (ii)	370,378 0	15,000 0	745 0	31,410 0	23,207 0	440,740 0	0 0
LISA HOGARTY	(i) (ii)	349,176 0	0 0	6,594 0	31,410 0	12,546 0	399,726 0	0 0
ROBERT WIULIANO	(i) (ii)	431,617 0	25,000 0	9,770 0	31,410 0	21,227 0	519,024 0	0 0
MARK R JOHNSON	(i) (ii)	264,400 0	0 0	104 0	31,410 0	8,358 0	304,272 0	0 0
KATHERINE N LAPP	(i) (ii)	552,839 0	25,000 0	1,183 0	31,410 0	10,102 0	620,534 0	0 0
ANNE H MARGULIES	(i) (ii)	319,756 0	0 0	3,322 0	31,410 0	21,527 0	376,015 0	0 0
TAMARA E ROGERS	(i) (ii)	341,671 0	0 0	3,926 0	31,410 0	19,301 0	396,308 0	0 0
DANIEL S SHORE	(i) (ii)	316,982 0	0 0	768 0	31,410 0	24,300 0	373,460 0	0 0
A CLAYTON SPENCER	(i) (ii)	338,406 0	0 0	3,892 0	31,410 0	9,287 0	382,995 0	0 0
JEFFREY S FLIER	(i) (ii)	561,730 0	0 0	8,932 0	31,410 0	19,301 0	621,373 0	0 0
NITIN NOHRIA	(i) (ii)	501,466 0	0 0	5,507 0	31,410 0	123,671 0	662,054 0	0 0
MICHAEL D SMITH	(i) (ii)	404,632 0	0 0	55,134 0	31,410 0	18,437 0	509,613 0	0 0
JULIO FRENK	(i) (ii)	505,382 0	0 0	49,519 0	31,410 0	20,301 0	606,612 0	0 0
R JOHN COLLIER	(i) (ii)	174,069 0	0 0	353,765 0	22,106 0	21,969 0	571,909 0	0 0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
ELIO RAVIOLA	(i) (ii)	112,944 0	0 0	412,310 0	12,810 0	22,058 0	560,122 0	0 0
MICHAEL J KLARMAN	(i) (ii)	261,532 0	0 0	255,473 0	31,410 0	19,301 0	567,716 0	0 0
BARBARA J MCNEIL	(i) (ii)	297,696 0	0 0	213,889 0	31,410 0	2,309 0	545,304 0	0 0
ROBERT B CASHION	(i) (ii)	265,489 0	3,000 0	239 0	31,410 0	20,665 0	320,803 0	0 0
STEVEN E HYMAN	(i) (ii)	532,426 0	0 0	10,387 0	31,410 0	4,256 0	578,479 0	0 0

Schedule K (Form 990)	Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.										OMB No 1545-0047	
											2011	
	Department of the Treasury Internal Revenue Service											Open to Public Inspection
Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE										Employer identification number 04-2103580		

Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART VI)		X		X		X
D	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CFV2	05-18-2005	199,814,639	SERIES 2005A/B (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds defeased								
3	Total proceeds of issue	103,670,000		13,491,079		14,043,650		200,761,080	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow								
7	Issuance costs from proceeds							1,059,385	
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds							6,740,000	
11	Other spent proceeds	103,670,000		13,491,079		14,043,650		192,961,696	
12	Other unspent proceeds								
13	Year of substantial completion	2007		2007		2007		2007	
14	Were the bonds issued as part of a current refunding issue?	Yes	No	Yes	No	Yes	No	Yes	No
		X		X		X		X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?	Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X	X	

Part IIIPrivate Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X	X	
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?							X	
c	Are there any research agreements that may result in private business use of bond-financed property?		X		X		X	X	
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?							X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government							0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government							0 300 %	
6	Total of lines 4 and 5							0 300 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X	

Part IVArbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X		X
2	Is the bond issue a variable rate issue?	X		X		X			X
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X	

Part VProcedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations ☒ Yes ☐ No

Part VISupplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE K, PART I, BOND ISSUES		COLUMNS A AND B (GENERAL NOTE) THE MASSACHUSETTS HEALTH AND EDUCATIONAL FACILITIES AUTHORITY (EIN 04-2456011) WAS THE ORIGINAL ISSUER OF THE FOLLOWING ISSUES LISTED ON THIS SCHEDULE SERIES R 1-5, SERIES R 6, SERIES R 7, SERIES 2005A/B, SERIES 2005C, SERIES 2007EE, SERIES 2008B, SERIES 2009A, SERIES 2009EE, AND SERIES 2010A IT WAS MERGED INTO THE MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (EIN 04-3431814) ON OCTOBER 1, 2010 ROW A (SERIES R 1-5), COLUMN F SERIES R, TRANCHE 1-5 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES A (7/1/72), SERIES B (7/1/73), SERIES C (4/7/76), SERIES D (6/23/77), SERIES I (5/7/85), SERIES M (2/6/91), SERIES N (9/1/91), SERIES P (6/13/95), SERIES Q-1 (8/29/96), SERIES Q-2 (9/2/97), SERIES Q-3 (9/15/98), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW B (SERIES R 6), COLUMN F SERIES R, TRANCHE 6 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW C (SERIES R 7), COLUMN F SERIES R, TRANCHE 7 WAS ISSUED TO REFUND PORTIONS OF THE FOLLOWING BOND ISSUES WHICH WERE ISSUED ON THE FOLLOWING DATES SERIES P (6/13/95), SERIES Z (10/1/00), AND SERIES AA (10/4/01) ROW D (SERIES 2005A/B), COLUMN F SERIES 2005A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/18/03, AND TO FINANCE CAPITAL EXPENDITURES OF THE UNIVERSITY RELATING TO THE HARVARD DEPOSITORY, SOUTHBOROUGH, AND THE WIDENER LIBRARY, CAMBRIDGE SERIES 2005B WAS ISSUED TO REFUND SERIES P, ISSUED 6/13/95 ROW A (SERIES 2005C), COLUMN F SERIES 2005C WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 9/5/02 AND ON 12/18/03 ROW B (SERIES 2007EE), COLUMN C SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW B (SERIES 2007EE), COLUMN E SERIES 2007EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$229 MILLION WAS OUTSTANDING ON 6/30/12 ROW B (SERIES 2007EE), COLUMN F SERIES 2007EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUBSTATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (III) A RENOVATION OF BUILDING SPACE AT 46 BLACKSTONE STREET, CAMBRIDGE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT LOCATED AT THE SAME SITE (THE CORNER OF MEMORIAL DRIVE AND WESTERN AVENUE, CAMBRIDGE), (IV) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (V) INSTALLATION OF UNDERGROUND PIPES AND WIRES IN THE HARVARD LAW SCHOOL AREA, WEST OF OXFORD STREET BETWEEN EVERETT STREET AND KIRKLAND STREET, CAMBRIDGE, (VI) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (VII) RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VIII) RENOVATION OF THE FIRE ALARM AND SPRINKLER SYSTEM, ROOF, AND ROOM INTERIORS AT RESIDENTIAL BUILDINGS IN THE HARVARD LAW SCHOOL AREA, 16-22 EVERETT STREET, CAMBRIDGE, (IX) RENOVATION AND EXTERIOR RESTORATION OF BYERLY HALL, 6-8 GARDEN STREET, CAMBRIDGE, (X) A RENOVATION OF THE MALKIN ATHLETIC CENTER, 39 HOLYOKE STREET, CAMBRIDGE, (XI) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (XII) CONSTRUCTION OF A RESEARCH FACILITY LOCATED AT 16 DIVINITY AVENUE, CAMBRIDGE, (XIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (XIV) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (XV) RENOVATION AND EXTERIOR RESTORATION OF GALLATIN HALL, 24 HARVARD WAY, BOSTON, (XVI) CLASSROOM RENOVATIONS AT THE MCCOLLUM CENTER, 47 HARVARD WAY, BOSTON, (XVII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XVIII) CONSTRUCTION OF A HOUSING DEVELOPMENT AT 387 WESTERN AVENUE, 28 HINGHAM STREET AND 30 HINGHAM STREET, CAMBRIDGE, (XIX) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON, (XX) DESIGN FOR NEW INFRASTRUCTURE SYSTEMS FOR UTILITIES TUNNELS, MATERIALS HANDLING TUNNELS, WATER UTILITIES, WASTEWATER SYSTEMS, AND TRANSMISSION SUBSTATION TO SUPPORT THE ALLSTON CAMPUS, BOSTON, AND (XXI) A RENOVATION OF THE BUILDING FIRE SPRINKLER AND FIRE ALARM AT DUNSTER HOUSE, 945 MEMORIAL DRIVE, CAMBRIDGE ROW C (SERIES 2008B), COLUMN F SERIES 2008B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFINANCE CAPITAL EXPENDITURES OF THE UNIVERSITY RELATING TO QUINCY HOUSE, 58 PLYMPTON STREET, CAMBRIDGE ROW D (SERIES 2009A), COLUMN F SERIES 2009A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06 AND 12/21/07, AND TO REFUND SERIES GG-1, ISSUED 7/1/04, AND SERIES 2006B, ISSUED 7/20/06 AND PAY RELATED COSTS ROW A (SERIES 2009EE), COLUMN C SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW A (SERIES 2009EE), COLUMN E SERIES 2009EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$60 MILLION WAS OUTSTANDING ON 6/30/12 ROW A (SERIES 2009EE), COLUMN F SERIES 2009EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, (II) AN UNDERGROUND PARKING FACILITY LOCATED AT 6-8 EVERETT STREET, CAMBRIDGE, (III) INSTALLATION OF A SATELLITE CHILLED WATER PLANT AND AN ELECTRICAL SUBSTATION LOCATED ON THE EAST SIDE OF OXFORD STREET BETWEEN HAMMOND AND KIRKLAND STREETS, CAMBRIDGE, (IV) RENOVATION OF ROCKEFELLER HALL, 47 FRANCIS AVENUE, CAMBRIDGE, (V) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (VI) LIFE SAFETY FIRE SYSTEM UPGRADES, OTHER RENOVATIONS, AND STRATEGIC PLANNING FOR ADDITIONAL RENEWAL AND RENOVATIONS AT STUDENT RESIDENCES LOCATED AT 45 FLAGG STREET, 10 HOLYOKE PLACE, 56 PLYMPTON STREET, 10 LINDEN STREET, 13-21 & 53 BOW STREET, 26 PLYMPTON STREET, 966 MEMORIAL DRIVE, 967 MEMORIAL DRIVE, 35-39 OXFORD STREET, 36 OXFORD STREET, 1651 MASSACHUSETTS AVENUE, AND 1533-1544 MASSACHUSETTS AVENUE, CAMBRIDGE, (VII) CONSTRUCTION AND EQUIPPING OF THE LABORATORY FOR INTERFACE SCIENCE AND ENGINEERING, 15 OXFORD STREET, CAMBRIDGE, (VIII) AN ADDITION TO THE NEW COLLEGE THEATRE, 10-12 HOLYOKE STREET, CAMBRIDGE, (IX) CONSTRUCTION OF THE NORTHWEST BUILDING, A SCIENCE FACILITY AT 52 OXFORD STREET, CAMBRIDGE, (X) RENOVATIONS TO EXPAND TEACHING LAB SPACE IN THE NORTHWEST BUILDING, 52 OXFORD STREET, CAMBRIDGE, (XI) ROOF, LIFE SAFETY, AND INFRASTRUCTURE UPGRADES TO PERKINS HALL, 35-39 OXFORD STREET, CAMBRIDGE, (XII) COSMETIC, ROOF, INFRASTRUCTURE AND LIFE SAFETY UPGRADES TO BAKER HALL, 45 HARVARD WAY, BOSTON, (XIII) RENOVATION OF BUILDINGS AT 641 AND 643 HUNTINGTON AVENUE, BOSTON, (XIV) A RENOVATION OF OFFICE SPACE IN GORDON HALL, 25 SHATTUCK STREET, BOSTON, AND (XV) CONSTRUCTION OF THE ALLSTON SCIENCE COMPLEX, INCLUDING A PARKING FACILITY AND AN ENERGY FACILITY AT 150 WESTERN AVENUE, BOSTON ROW B (SERIES 2010A), COLUMN F SERIES 2010A WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 3/9/06, 12/21/07 AND 7/22/09, TO REFUND PORTIONS OF SERIES Z, ISSUED 11/9/00, AND SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) A RENOVATION OF BUILDING SPACE AND A BOILER REPLACEMENT AND ANCILLARY SYSTEM UPGRADE IN THE BLACKSTONE PLANT, 46 BLACKSTONE STREET, CAMBRIDGE, (III) A RETROFIT OF EXISTING HVAC SYSTEMS FOR LARSEN HALL, 14 APPIAN WAY, CAMBRIDGE, (IV) MAINTENANCE AND TOWER RESTORATION AT LOWELL HOUSE, 10 HOLYOKE PLACE, CAMBRIDGE, (V) RENOVATION OF ADMINISTRATIVE OFFICE AND CLASSROOM SPACE IN PIERCE HALL, 25 OXFORD STREET, CAMBRIDGE, AND (VI) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE
		ROW C (SERIES 2010B), COLUMN F SERIES 2010B WAS ISSUED TO REFUND TAX-EXEMPT COMMERCIAL PAPER ISSUED ON 12/21/07 AND 7/22/09, TO REFUND SERIES L, ISSUED 10/4/89, SERIES BB, ISSUED 11/9/00, AND SERIES HH, ISSUED 10/29/03, AND PORTIONS OF SERIES FF, ISSUED 7/24/02 AND PAY RELATED COSTS, AND TO FINANCE THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING AND RELATED RENOVATIONS AND UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (II) RENOVATION, RECONSTRUCTION, AND EXPANSION OF HARVARD UNIVERSITY ART MUSEUMS, 32 QUINCY STREET, CAMBRIDGE, (III) UTILITY INFRASTRUCTURE UPGRADES AT HARVARD LAW SCHOOL, 1585 MASSACHUSETTS AVE, CAMBRIDGE, (IV) RENOVATIONS AND ADDITIONS AT THE HARVARD DEPOSITORY, 1 PINE HILL DRIVE, SOUTHBOROUGH, (V) RENOVATION OF ADMINISTRATIVE OFFICE SPACE IN HOLYOKE CENTER, 1350 MASSACHUSETTS AVENUE, CAMBRIDGE, (VI) RENEWAL AND RENOVATIONS AT WINTHROP HOUSE, 8 MILL STREET, CAMBRIDGE, AND (VII) MAINTENANCE AND TOWER RESTORATION AT ADAMS HOUSE, 10 LINDEN STREET, 13-21 & 53 BOW STREET, AND 26 PLYMPTON STREET, CAMBRIDGE ROW D (SERIES 2011EE), COLUMN C SERIES 2011EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, AND THUS WAS REPRESENTED BY MULTIPLE CUSIPS ROW D (SERIES 2011EE), COLUMN E SERIES 2011EE CONSISTED OF TAX-EXEMPT COMMERCIAL PAPER, WITH AN AUTHORIZED AMOUNT OF \$1,000,000,000 APPROXIMATELY \$83,000 WAS OUTSTANDING ON 6/30/12 ROW D (SERIES 2011EE), COLUMN F SERIES 2011EE, CONSISTING OF TAX-EXEMPT COMMERCIAL PAPER, WAS ISSUED TO PROVIDE SHORT-TERM FINANCING FOR THE FOLLOWING CAPITAL EXPENDITURES OF THE UNIVERSITY (I) CONSTRUCTION OF A BUILDING FOR THE ARNOLD ARBORETUM FOR RESEARCH AND ADMINISTRATION LOCATED AT WELD HILL, 1300 CENTRE STREET, BOSTON, AND (II) STRATEGIC PLANNING FOR RENEWAL AND RENOVATIONS AT STUDENT RESIDENCES LOCATED AT 45 FLAGG STREET, 10 HOLYOKE PLACE, 56 PLYMPTON STREET, 10 LINDEN STREET, 13-21 & 53 BOW STREET, 26 PLYMPTON STREET, 966 MEMORIAL DRIVE, 967 MEMORIAL DRIVE, 35-39 OXFORD STREET, 36 OXFORD STREET, 1651 MASSACHUSETTS AVENUE, AND 1533-1544 MASSACHUSETTS AVENUE, CAMBRIDGE
SCHEDULE K, PART II, PROCEEDS		LINE 3 (GENERAL NOTE) THE DIFFERENCE BETWEEN AMOUNTS REPORTED IN LINE 3 AND IN COLUMN E OF PART I REPRESENTS INVESTMENT EARNINGS, EXCEPT IN THE CASE OF THE COMMERCIAL PAPER ISSUES (SERIES 2007EE, 2009EE, AND 2011EE), FOR WHICH LINE 3 REPRESENTS THE BALANCE OUTSTANDING ON JUNE 30, 2012 AND COLUMN E OF PART I REPRESENTS THE FULL AUTHORIZED AMOUNT OF THE COMMERCIAL PAPER PROGRAM LINE 13, COLUMN B (SERIES 2007EE) ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2012 LINE 13, COLUMN A (SERIES 2009EE) ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2012 LINE 13, COLUMN B (SERIES 2010A) ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2012 LINE 13, COLUMN C (SERIES 2010B) ONE OR MORE PROJECTS FINANCED BY THIS BOND SERIES WAS NOT SUBSTANTIALLY COMPLETE AS OF JUNE 30, 2012
SCHEDULE K, PART III, PRIVATE BUSINESS USE		SERIES R1-5, R6, R7 THESE BONDS WERE ISSUED SOLELY TO REFUND PRE-JANUARY 1, 2003 ISSUES AND ARE NOT SUBJECT TO PART III REPORTING SOFTWARE LIMITATIONS PREVENTED CERTAIN FIELDS FROM BEING LEFT BLANK, "NO" RESPONSES IN PART III FOR THESE ISSUES SHOULD BE DISREGARDED
SCHEDULE K, PART IV, ARBITRAGE		LINE 5 (GENERAL NOTE) "YES" RESPONSES INDICATE MINIMAL AMOUNTS REMAINING DURING THE TAX YEAR IN A COST OF ISSUANCE FUND BEYOND THE TEMPORARY PERIOD, AMOUNTS WERE HELD AND INVESTED IN COMPLIANCE WITH ARBITRAGE RESTRICTIONS

Schedule K (Form 990)	Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.								OMB No 1545-0047	
									2011	
	Department of the Treasury Internal Revenue Service									Open to Public Inspection
Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE									Employer identification number 04-2103580	

Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CNN1	12-15-2005	130,469,345	SERIES 2005C (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	12-21-2007	1,000,000,000	SERIES 2007EE (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586C6U4	06-10-2008	216,886,431	SERIES 2008B (SEE PART VI)		X		X		X
D	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EDD0	01-07-2009	987,282,950	SERIES 2009A (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired			361,581,550					
2	Amount of bonds defeased								
3	Total proceeds of issue	131,725,452		228,692,757		216,895,190		987,678,695	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow								
7	Issuance costs from proceeds	793,845						5,861,589	
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds			243,713,312					
11	Other spent proceeds	130,931,608				216,895,190		981,817,105	
12	Other unspent proceeds								
13	Year of substantial completion	2007		2008					
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X			X	X		X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X			X	X			X
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X			X		X	X	

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	X		X		X		X	
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
c	Are there any research agreements that may result in private business use of bond-financed property?	X			X	X		X	
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	X				X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 100 %		0 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 100 %		0 %		0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X		X
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X	X	
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations ☐ Yes ☒ No

Part VI

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
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Schedule K (Form 990)	Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.										OMB No 1545-0047	
											2011	
	Department of the Treasury Internal Revenue Service											Open to Public Inspection
Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE										Employer identification number 04-2103580		

Part I

Bond Issues

	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	07-22-2009	1,000,000,000	SERIES 2009EE (SEE PART VI)		X		X		X
B	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,814,469	SERIES 2010A (SEE PART VI)		X		X		X
C	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11-17-2010	663,862,239	SERIES 2010B (SEE PART VI)		X		X		X
D	MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	02-08-2011	1,000,000,000	SERIES 2011EE (SEE PART VI)		X		X		X

Part II

Proceeds

		A		B		C		D	
		100,317,319						2,916,898	
1	Amount of bonds retired								
2	Amount of bonds defeased								
3	Total proceeds of issue	60,037,681		533,205,283		665,080,429		83,102	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds			17,025,424		8,317,506			
6	Proceeds in refunding escrow			53,945,944		36,964,027			
7	Issuance costs from proceeds			2,755,155		2,437,073			
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds	73,045,699		194,892,921		44,194,897		3,000,000	
11	Other spent proceeds			257,777,305		479,592,954			
12	Other unspent proceeds			6,811,335		93,577,190			
13	Year of substantial completion	2012							
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X	X		X			X
15	Were the bonds issued as part of an advance refunding issue?		X	X		X			X
16	Has the final allocation of proceeds been made?		X		X		X	X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X	X		X			X

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	X		X		X			X
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X		X			
c	Are there any research agreements that may result in private business use of bond-financed property?		X	X		X			X
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?			X		X			
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 800 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 %		0 800 %		0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?	X			X		X	X	
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X	X		X			X
6	Did the bond issue qualify for an exception to rebate?	X			X		X	X	

Part V

Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations ☐ Yes ☒ No

Part VI

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
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Schedule L
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 ► \$ _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ► \$ _____

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
(1) JEFFREY FLIER DEPENDENT'S EDUCATION		X	47,000	30,000		No	Yes		Yes	
(2) JULIO FRENK PURCHASE OF HOME		X	1,163,000	1,163,000		No	Yes		Yes	
(3) JULIO FRENK DEPENDENT'S EDUCATION		X	68,000	60,000		No	Yes		Yes	
(4) STEVEN HYMAN PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	
(5) MICHAEL J KLARMAN PURCHASE OF HOME		X	1,400,000	1,400,000		No	Yes		Yes	
(6) MICHAEL J KLARMAN DEPENDENT'S EDUCATION		X	29,000	21,000		No	Yes		Yes	
Total			► \$ 3,424,000							

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance
(1) JEFFREY IULIANO	FAMILY MEMBER OF CURRENT OFFICER	4,000

Part IV

Business Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
See Additional Data Table					

Part V

Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
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Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction \$	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
PROF CHARLES ROSENBERG	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	233,291	COMPENSATION		No
DR THOMAS H LEE JR	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	43,210	COMPENSATION		No
DR RICHARD T LEE	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	12,600	NONEMPLOYEE COMPENSATION		No
DR SO HEYLA GHARIB	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	307,723	COMPENSATION		No
ROSEMARY KEANE	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	65,235	COMPENSATION		No
WILLIAM MARGULIES	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	19,636	COMPENSATION		No
BHARAT ANAND	EMPLOYEE/FAMILY MEMBER OF KEY EMPLOYEE	333,133	COMPENSATION		No
WILMERHALE	EMPLOYER OF DIRECTOR	1,332,558	LEGAL SERVICES		No
SUGARMAN ROGERS BARSHAK	EMPLOYER OF FAMILY MEMBER	753,966	LEGAL SERVICES		No
STAPLES INC	HARVARD OFFICER IS A STAPLES DIRECTOR	630,863	OFFICE SUPPLIES		No

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

NonCash Contributions

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.
► Attach to Form 990.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number
04-2103580

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining contribution amounts
1 Art—Works of art	X	53	0	
2 Art—Historical treasures				
3 Art—Fractional interests	X	1	0	
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes	X	1	0	
8 Intellectual property				
9 Securities—Publicly traded	X	1,022	83,471,324	MEAN MKT VALUE
10 Securities—Closely held stock	X	9	12,110,824	APPRAISED VALUE/FMV
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential	X	1	321,000	APPRAISED VALUE/FMV
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles	X	7	0	
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts	X	1	0	
23 Scientific specimens	X	3	0	
24 Archeological artifacts	X	1	0	
25 Other ► (AUCTION)	X	14	0	
26 Other ► (EQUIPMENT)	X	3	0	
ARCHIVAL				
27 Other ► (RECORDS/BOOKS)	X	4	0	
VARIOUS				
28 Other ► (OTHER)	X	8	0	

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

35

30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		Yes	No
b	If "Yes," describe the arrangement in Part II	30a		No
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a	Yes	
b	If "Yes," describe in Part II			
33	If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
THIRD PARTY USE	PART I, LINE 32B	SCHEDULE M, LINE 32B THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE UNIVERSITY
NON REPORTING OF REVENUE	PART I, LINE 33	WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES HOUSES PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICES THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES " NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY IN SUCH CASES, THE SALE PROCEEDS WOULD BE RECORDED AS GIFT REVENUE AT THE TIME OF SALE SCHEDULE M, LINE 33 OTHER NONCASH CONTRIBUTIONS CERTAIN NONCASH CONTRIBUTIONS LISTED IN PART I HAVE NOT REPORTED AN AMOUNT IN PART I, COLUMN (C) NO AMOUNT IS REPORTED FOR THESE CONTRIBUTIONS EITHER BECAUSE THEY ARE INTENDED FOR DISPLAY, AS DISCUSSED ABOVE, OR BECAUSE THE VALUE OF THE NONCASH CONTRIBUTION IS IMMATERIAL

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
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Identifier	Return Reference	Explanation
	FORM 990, PART I, LINE 6, VOLUNTEERS	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS WHILE HARVARD DOES NOT TRACK OR ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000

Identifier	Return Reference	Explanation
	FORM 990, PART I, LINE 5, TOTAL NUMBER OF INDIVIDUALS EMPLOYED	AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2011 THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 31, 2011 WAS 16,954

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 7B	GOVERNANCE DECISIONS CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	REVIEW PROCESS THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF AND INTERNAL AND EXTERNAL COUNSEL FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE HARVARD CORPORATION BEFORE IT WAS FILED

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST POLICY ANNUALLY, THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	<p>AND SCHEDULE J, PART I, LINE 3 COMPENSATION REVIEW PROCESS THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF THE FISCAL YEAR 2012 WAS APRIL 30, 2012 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING APPROVAL BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPETITIVE COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	PUBLIC DOCUMENTS HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE HARVARD'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST

Identifier	Return Reference	Explanation
	FORM 990, PART VII, LINE 1A, COLUMN (B), AVERAGE HOURS PER WEEK	THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT

Identifier	Return Reference	Explanation
RELATED ORGANIZATION	FORM 990, PART VII, LINE 1A, COLUMN (B), HOURS PER WEEK PROVIDED TO A	MANY OF THE INDIVIDUALS LISTED IN PART VII ARE ON THE BOARDS OF DIRECTORS OF RELATED ORGANIZATIONS THE HOURS PER WEEK DEVOTED TO EACH RELATED ORGANIZATION IS LISTED BELOW TRUSTEES FOR HARVARD UNIVERSITY JAMES F ROTHENBERG 5 00 LAWRENCE S BACOW 1 00 SUSAN L GRAHAM 1 00 NANNERL O KEOHANE 1 00 PATRICIA A KING 1 00 WILLIAM F LEE 1 00 JOSEPH J O'DONNELL 1 00 ROBERT D REISCHAUER 1 00 ROBERT E RUBIN 1 00 DREW GILPIN FAUST 1 00 MARC L GOODHEART 1 00 HARVARD MANAGEMENT COMPANY DREW GILPIN FAUST 1 00 JAMES F ROTHENBERG 1 00 KATHERINE N LAPP 1 00 HARVARD REAL ESTATE - ALLSTON, INC KATHERINE N LAPP 1 00 DANIEL S SHORE 1 00 LISA HOGARTY 1 00 HARVARD REAL ESTATE, INC KATHERINE N LAPP 1 00 LISA HOGARTY 1 00 HARVARD MEDICAL CENTER JEFFREY S FLIER 0 20 HARVARD DEDICATED ENERGY LIMITED LISA HOGARTY 1 00 HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES, INC LISA HOGARTY 5 00 AMERICAN REPERTORY THEATRE COMPANY, INC ALAN GARBER 0 05

Identifier	Return Reference	Explanation
	FORM 990, PART X, LINE 33, NET ASSETS	AS REPORTED IN THE UNIVERSITY'S FY 12 FINANCIAL STATEMENTS, THE UNIVERSITY HAS CONSOLIDATED CERTAIN NON-CONTROLLING INTERESTS RELATING TO ITS INVESTMENTS IN REAL ASSETS UNDER ASU 2010-7. THESE NON-CONTROLLING INTERESTS REPRESENT THE PORTION OF THE REAL ASSETS NOT CONTROLLED BY THE UNIVERSITY, BUT REQUIRED TO BE PRESENTED ON THE UNIVERSITY'S BALANCE SHEET UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES. THESE INTERESTS WERE \$1.07 BILLION AS OF JUNE 30, 2012.

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -1,065,033,212 OTHER CHANGES IN NET ASSETS - 35,185,844 NON-CONTROLLING INTERESTS IN REAL ASSET INVESTMENTS 237,797,000 TRANSFERS FROM AFFILIATED ORGANIZATIONS 11,577,446 TOTAL TO FORM 990, PART XI, LINE 5 -850,844,610

Identifier	Return Reference	Explanation
	FORM 990, PART XII, LINE 2, FINANCIAL STATEMENTS AND REPORTING	HARVARD UNIVERSITY'S FINANCIAL STATEMENTS INCLUDE THE ACTIVITIES OF CERTAIN SUBSIDIARIES THAT FILE SEPARATE TAX RETURNS THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2012 WERE AUDITED BY AN INDEPENDENT ACCOUNTANT

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number
04-2103580

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV LLC C/O HRES 1350 MASS AVE CAMBRIDGE, MA 02138 20-2138990	REAL ESTATE	MA	22,483,469	66,536,646	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) FIELD COURSE LLC 1209 ORANGE ST C/O THE CORP TRUST C WILMINGTON, DE 19801 00-1069145	ACADEMIC	DE	63,162	60,265	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(3) HARVARD INTERNATIONAL LLC 1350 MASS AVE STE 980 CAMBRIDGE, MA 02138 00-0968923	INTERNATIONAL SUPPORT	MA	-79	33,493	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	0	79,851,048	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
See Additional Data Table							

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Sale of assets to related organization(s)

g

Purchase of assets from related organization(s)

h

Exchange of assets with related organization(s)

i

Lease of facilities, equipment, or other assets to related organization(s)

j

Lease of facilities, equipment, or other assets from related organization(s)

k

Performance of services or membership or fundraising solicitations for related organization(s)

l

Performance of services or membership or fundraising solicitations by related organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

n

Sharing of paid employees with related organization(s)

o

Reimbursement paid to related organization(s) for expenses

p

Reimbursement paid by related organization(s) for expenses

q

Other transfer of cash or property to related organization(s)

r

Other transfer of cash or property from related organization(s)

Yes

No

1a

Yes

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

Yes

1g

Yes

1h

No

1i

Yes

1j

No

1k

Yes

1l

Yes

1m

Yes

1n

Yes

1o

Yes

1p

Yes

1q

Yes

1r

Yes

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
AS A TRUST	SCHEDULE R, PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE	SPLIT INTEREST TRUSTS IN ORDER TO PRESERVE DONOR PRIVACY, AND IN ACCORDANCE WITH THE 2011 IRS INSTRUCTIONS FOR SCHEDULE R, THE ORGANIZATION HAS REFRAINED FROM DISCLOSING THE DETAILS OF SPLIT INTEREST TRUSTS AND HAS INSTEAD REPORTED THE AGGREGATE NUMBER OF CHARITABLE REMAINDER TRUSTS, CHARITABLE LEAD TRUSTS, AND POOLED INCOME FUNDS THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D C

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	(g) Section 512 (b)(13) controlled organization	
AMERICAN REPERTORY THEATRE COMPANY INC 62 BRATTLE ST CAMBRIDGE, MA 02138 04-2665867	PERFORMING ARTS	MA	501(C)(3)	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ASSOC D ROCKEFELLER CTR DE UNIV DE HVD AVENIDA PAULISTA 1337 17 ANDAR CJ SAO PAULO,SAO PAULO BR	EDUCATION	BR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BLUE MARBLE HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
CENTRE RECHERCHE EUROPEEN DE LA HBS 62 RUE FRANCOIS 1ER PARIS FR	RESEARCH SUPPORT	FR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DEMETER HOLDINGS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DOYUKAI FUND FOR HARVARD INC C/O ROPES GRAY LLP 800 BOYLSTON ST BOSTON, MA 02199 04-3478889	RESEARCH SUPPORT	MA	501(C)(3)	11,TYPE I	NOT APPLICABLE		No
DUBAI HARVARD FND FOR MED RSCH INC 401 PARK DR BOSTON, MA 02215 52-2446955	EDUCATION AND RESEARCH	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY INC 160 FEDERAL ST BOSTON, MA 02115 04-2702030	RESEARCH	MA	501(C)(3)	11,TYPE III-O	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMIN DE EMPRESA CERRITO 1320 PISO 11 BUENOS AIRES AR	RESEARCH SUPPORT	AR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
GIOVANNI ARMENISE-HVD FDN FOR SCI RSCH INC HMS C/O DEAN OFF FAC OF MED BOSTON, MA 02115 04-3293162	RESEARCH SUPPORT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL INTERACTIVE INC C/O HBS SOLDIERS FIELD RD BOSTON, MA 02163 04-3395140	EXECUTIVE EDUCATION	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING CORP 300 NORTH BEACON ST WATERTOWN, MA 02474 04-3177990	PUBLISHING	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD DEDICATED ENERGY LTD 1033 MASS AVE CAMBRIDGE, MA 02138 03-0425512	ELECTRICITY PURCHASING	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD GLOBAL RSCH AND SUPPORT SVCS INC 1033 MASS AVE CAMBRIDGE, MA 02138 45-4535664	GLOBAL SUPPORT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MAGAZINE INC 7 WARE ST CAMBRIDGE, MA 02138 04-6112308	PUBLISHING	MA	501(C)(3)	11,TYPE III-FI	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT COMPANY INC 600 ATLANTIC AVE BOSTON, MA 02210 23-7361259	MANAGEMENT COMPANY	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT PRIVATE EQUITY CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MEDICAL CENTER 25 SHATTUCK ST BOSTON, MA 02115 04-2213292	MEDICAL EDUCATION	MA	501(C)(3)	11,TYPE I	NOT APPLICABLE		No
HARVARD MEDICAL COLLABORATIVE INC 25 SHATTUCK ST BOSTON, MA 02115 04-3476764	MEDICAL EDUCATION AND RESEARCH	MA	501(C)(3)	11,TYPE I	NOT APPLICABLE		No
HARVARD NEURODISCOVERY CENTER INC 25 SHATTUCK ST BOSTON, MA 02115 31-1745145	RESEARCH SUPPORT	MA	501(C)(3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	g Section 512 (b)(13) controlled organization	
HARVARD PRIVATE CAPITAL HOLDINGS INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3070519	INVESTMENT MANAGEMENT	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD PRIVATE CAPITAL REALTY INC 600 ATLANTIC AVE BOSTON, MA 02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE - ALLSTON INC 1033 MASS AVE CAMBRIDGE, MA 02138 04-3373410	TITLE HOLDING COMPANY	MA	501(C) (25)	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE INC 1033 MASS AVE CAMBRIDGE, MA 02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD-YENCHING INSTITUTE VANSERG HALL STE 20 25 FRANCIS AVE CAMBRIDGE, MA 02138 04-2062394	EDUCATION	MA	501(C) (3)	11,TYPE I	NOT APPLICABLE		No
ION INC C/O HARVARD UNIVERSITY 1350 MASS AV CAMBRIDGE, MA 02138 22-3032677	RESEARCH	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER INC 100 BIGELOW ST HOLYOKE, MA 01040 27-3014805	RESEARCH	MA	501(C) (3)	11,TYPE I	NOT APPLICABLE		No
MGHPCC HOLYOKE INC 100 BIGELOW ST HOLYOKE, MA 01040 45-2257442	RESEARCH	MA	501(C) (3)	11,TYPE I	NOT APPLICABLE		No
PHEMUS CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
PUTNAM SQUARE APARTMENTS INC C/O HRES 1350 MASS AVE CAMBRIDGE, MA 02138 04-6251287	REAL ESTATE	MA	501(C) (3)	9	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
RED TOP INC 1033 MASS AVE CAMBRIDGE, MA 02138 51-0189788	ATHLETICS	CT	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SHIPPING VENTURE CORP 600 ATLANTIC AVE BOSTON, MA 02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
STUDENT CLUBS OF HBS INC SOLDIERS FIELD RD BOSTON, MA 02163 57-1152691	STUDENT SUPPORT	MA	501(C) (3)	11,TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
THE CARL J SHAPIRO INSTITUTE 330 BROOKLINE AVE BOSTON, MA 02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(C) (3)	11,TYPE I	NOT APPLICABLE		No
TRUSTEES FOR HARVARD UNIVERSITY 1033 MASS AVE CAMBRIDGE, MA 02138 53-0199180	EDUCATION	DC	501(C) (3)	11,TYPE II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Dispropportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
ALCION REAL ESTATE PARTNERS II LP ONE POST OFF SQ STE 4100 BOSTON, MA 02109 26-3400946	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	UNRELATED	-504,944	57,393,418		No	-686,070		No	99 500 %
ALCION REAL ESTATE PARTNERS LP ONE POST OFF SQ STE 4100 BOSTON, MA 02109 20-1973523	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	UNRELATED	6,409,544	205,661,184		No	-6,437,612		No	93 930 %
AMERRA AGRICULTURE OPPORTUNITY FUND LP 1185 AVENUE OF THE AMERICAS 18TH FL NEW YORK, NY 10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	5,810,264	67,322,500		No	720,928		No	99 420 %
ATLANTIC TORONTO LP C/O HARVARD MGMT CO 600 ATLANTIC AV BOSTON, MA 02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	992,982	15,977,121		No			No	99 990 %
BAYNORTH HPCH LLC ONE FINANCIAL CTR FL 23 BOSTON, MA 02111 20-5305576	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	UNRELATED	3,531,464	4,672,989		No	-1,815,104		No	100 000 %
BAYNORTH REALTY FUND V LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3537051	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	-768,140	26,962,160		No	-448		No	60 590 %
B-BROOK-B SARL 20 RUE DE LA POSTE L-2346 LU 98-0558809	INVESTMENTS	LU	HB CAYMAN LTD	EXCLUDED	17,171	62,952		No			No	54 330 %
BLUE ATLANTIC ACQUISITION GROUP LLC 111 SOUTH WACKER DR STE 3300 CHICAGO, IL 60606 27-4668306	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	EXCLUDED	429,240	12,749,296		No			No	98 000 %
BPR CO-INVESTOR LLC 645 MADISON AVE 18TH FL NEW YORK, NY 10022 20-8376342	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	162,146	18,739,756		No			No	100 000 %
CAPITAL PARTNERS (2) US TAX EXEMPT INVESTORS FUND LP 88 PHILLIP ST SYDNEY NSW 2000 AS 98-0542678	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	45,717	9,385,348		No			No	100 000 %
CHARLESBANK EQUITY FUND IV LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423448	INVESTMENTS	MA	HARVARD INVESTMENT ASSOCIATES	EXCLUDED	2,564,753	586,641		No			No	80 560 %
CHARLESBANK REALTY FUND IV LP 200 CLARENDON ST 54TH FL BOSTON, MA 02116 04-3423446	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	1,151,559	8,727,263		No			No	83 290 %
CHEROKEE INVEST PTNRS III PARALLEL FUND LP 111 E HARGETT ST RALEIGH, NC 27601 71-0890767	INVESTMENTS	DE	HPC CHEROKEE VENTURES LLC	EXCLUDED	3,016,806	11,479,735		No			No	53 050 %
COMPOSITION CAPITAL ASIA FUND II CV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL 98-0563996	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA II FEEDER CV	EXCLUDED	4,906,798	36,156,169		No			No	58 390 %
COMTEL TELECOM ASSETS LP 200 CLARENDON ST BOSTON, MA 02116 20-3237782	INVESTMENTS	TX	COMTEL ASSETS CORP	EXCLUDED	930,855	13,526,600		No			No	72 810 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Dispropportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
CORAL SENIOR HOUSING LLC 975 F ST NW 9TH FL WASHINGTON, DC 20004 27-3934030	INVESTMENTS	DE	CORAL LIVING LLC	EXCLUDED	-15,784	42,617,434		No			No	99.500%
CROSSPOINT TECHNOLOGY HOLDINGS LLC 300 THIRD AVE STE 2 WALTHAM, MA 02451 04-3520886	INVESTMENTS	DE	CHARLESBANK REALTY FUND IV LP	EXCLUDED	1,159,623	10,630,112		No			No	74.960%
CYPRESS REALTY IV LP 301 CONGRESS AVE STE 500 AUSTIN, TX 78701 74-3000106	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	-103,645	8,115,551		No			No	51.630%
DENHAM COMMODITY PARTNERS FUND II LP 200 CLARENDON ST 25TH FL BOSTON, MA 02116 77-0644776	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	31,682,571	143,365,325		No			No	81.590%
DENHAM COMMODITY PARTNERS FUND III LP 200 CLARENDON ST 25TH FL BOSTON, MA 02116 56-2502675	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	9,279,092	120,406,636		No			No	83.600%
DENHAM COMMODITY PARTNERS FUND LP 200 CLARENDON ST 25TH FL BOSTON, MA 02116 20-1256865	INVESTMENTS	DE	LATHI LLC	EXCLUDED	3,043,303	4,309,925		No			No	81.690%
DEVONCB LLC 2000 POWELL ST STE 1240 EMERYVILLE, CA 94608 73-1665198	INVESTMENTS	DE	BAYNORTH REALTY FUND V LP	EXCLUDED	-3,267,388	159,362		No			No	54.530%
DEVONIAN LLC C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 90-0721046	INVESTMENTS	DE	MEDOWLARK LLC	EXCLUDED	5,351,760	123,340,983		No	2,647,005		No	99.910%
EMBARCADERO CAPITAL INVESTORS LP 1301 SHOREWAY RD STE 250 BELMONT, CA 94002 05-0556547	INVESTMENTS	DE	ATLANTIC PACIFIC REALTY INC	EXCLUDED	5,519,202	59,635,550		No			No	80.950%
EMERGING COUNTRIES OPPORT MASTER FUND LP 68 FORT ST GRAND CAYMAN KY1-1107 CJ 98-0548448	INVESTMENTS	CJ	EMERGING COUNTRIES OPPORTUNITY FUND LTD	EXCLUDED	-1,996,534	2,006,017		No			No	94.080%
GBE INVESTMENTS LP PO BOX 309GT S CHURCH ST GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	EXCLUDED	-3,775,071	139,728,136		No			No	98.700%
GERRITY ATLANTIC RETAIL PARTNERS LLC 977 LOMAS SANTA FE DR STE A SOLANA BEACH, CA 92075 27-4257497	INVESTMENTS	DE	ATLANTIC RETAIL WEST LLC	EXCLUDED	1,084,776	91,371,852		No			No	97.560%
GREENFIELD BLR FINANCE PARTNERS LP 50 NORTH WATER ST SOUTH NORWALK, CT 06854 27-4267038	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	-632,682	1,137,745		No			No	69.100%
GREENFIELD BLR PARTNERS LP 50 NORTH WATER ST SOUTH NORWALK, CT 06854 20-1221910	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	90,824,590	-1,435,361		No	4,079,529		No	69.100%
GREENHAVEN APARTMENTS LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 27-4746803	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	-470,073	34,267,162		No			No	91.630%

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Disproprtionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
HARVARD COMMINGLED ACCOUNT C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3344621	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	368,866,426	2,826,594,102		No			No	95 660 %
HARVARD CV LLC 1033 MASS AVE CAMBRIDGE, MA 02138 80-0641747	REAL ESTATE	MA	HARVARD REAL ESTATE CV INC	EXCLUDED		88,496,907		No			No	99 000 %
HARVARD INVESTMENT ASSOCIATES C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3507407	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	35,904,200	53,356,697		No	-164,346		No	100 000 %
HB INSTITUTIONAL LP 10 ST JAMES AVE STE 1700 BOSTON, MA 02116 04-3425685	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	111,447,610	2,152,810,291		No	-3,545,502		No	98 370 %
HELIOS ROYALTY PARTNERS I LP 5910 N CENTRAL EXPRESSWAY STE 1520 DALLAS, TX 75225 20-0260138	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	24,328			No			No	83 330 %
IEC ATLANTIC I LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 27-3609237	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	EXCLUDED	-526,687	64,974,504		No			No	98 000 %
IEC ATLANTIC II LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 37-1657369	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	EXCLUDED	319,892	62,104,728		No			No	98 000 %
IEC BREAKWATER LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-4447102	INVESTMENTS	DE	IEC ATLANTIC II LLC	EXCLUDED	42,209	17,763,819		No			No	88 200 %
IEC HIDDEN CREEK LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-3083079	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	-16,118	16,994,499		No			No	78 400 %
IEC JEFFERSON 2 LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-5466161	INVESTMENTS	DE	IEC ATLANTIC II LLC	EXCLUDED				No			No	83 300 %
IEC JEFFERSON LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-3679129	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	-11,393	3,788,722		No			No	78 400 %
IEC NINTH AVENUE LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-5466236	INVESTMENTS	DE	IEC ATLANTIC II LLC	EXCLUDED				No			No	83 300 %
IRON POINT CO- INVESTMENT I LLC 201 MAIN ST FORT WORTH, TX 76102 45-4748900	INVESTMENTS	DE	ATLANTIC T5 HOLDINGS LLC	EXCLUDED		49,038,443		No			No	80 000 %
IRON POINT REAL ESTATE PTRS - TE (H) LP 201 MAIN ST FORT WORTH, TX 76102 26-0526961	INVESTMENTS	TX	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	747,923	68,510,390		No	-85,362		No	73 560 %
IRON POINT REAL ESTATE PTRS II - TE (H) LP 201 MAIN ST FORT WORTH, TX 76102 45-2502061	INVESTMENTS	DE	ATLANTIC IP HOLDINGS LLC	UNRELATED	-209,489	5,506,983		No	-464,331		No	99 830 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
ISLA VISTA ACQUISITION GROUP LLC 111 SOUTH WACKER DR STE 3300 CHICAGO, IL 60606 27-2436234	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	EXCLUDED	1,960,000	22,603,774		No			No	70 000 %
KLEINER PERKINS CAUFIELD & BYERS VI LP 2750 SAND HILL RD MENLO PARK, CA 94025 94-3157816	INVESTMENTS	CA	PHEMUS CORP	EXCLUDED	13	3,280,204		No			No	70 180 %
LIQUID REALTY PTRS IV (PF1) LP 199 E LINDA MESA AVE DANVILLE, CA 94526 26-0346359	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	-1,617,018	46,468,710		No	115,873		No	100 000 %
LIQUID REALTY PTRS IV INVEST AIV (PF1) LP 199 E LINDA MESA AVE DANVILLE, CA 94526 26-0489609	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LTD	EXCLUDED				No			No	100 000 %
LIQUID REALTY PTRS IV INVEST II AIV (PF1) LP 199 E LINDA MESA AVE DANVILLE, CA 94526 26-1508955	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	EXCLUDED				No			No	100 000 %
LIQUID REALTY PTRS IV TAX EXEMPT (PF1) LP 199 E LINDA MESA AVE DANVILLE, CA 94526 26-0489545	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	76,906	11,853,904		No			No	100 000 %
LUBERT ADLER CAPITAL REAL ESTATE OPPORT FUND LP 2929 ARCH ST PHILADELPHIA, PA 19104 22-3526698	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	516,274	18,966		No	38,811		No	77 750 %
LUBERT-ADLER CAPITAL REAL ESTATE FUND III LP 2929 ARCH ST PHILADELPHIA, PA 19104 52-2279515	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	UNRELATED	24,740,362	50,482,016		No	22,842,181		No	77 860 %
MCRS LLC 152 WEST 57TH ST 46TH FL NEWYORK, NY 10019 27-3637201	INVESTMENTS	MA	SAPPHIRE HOSPITALITY LLC	EXCLUDED	2,298,579	79,334,549		No			No	85 900 %
NORTH IDAHO APARTMENTS LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 27-4596307	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	21,507	4,864,995		No			No	91 630 %
OLD LANE HMA MASTER FUND LP PO BOX 309 S CHURCH ST GEORGE TOWN, GRAND CAYMAN CJ 98-0487260	INVESTMENTS	CJ	OLD LANE HMAFF LP	EXCLUDED	570,330	7,047,783		No			No	99 690 %
OXFORD HPC INVESTMENT COMPANY LLC 350 WEST HUBBARD STE 450 CHICAGE, IL 60610 36-4191828	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	31,531			No			No	75 000 %
PATIO GARDENS LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-5311665	INVESTMENTS	DE	IEC ATLANTIC II LLC	EXCLUDED				No			No	83 300 %
PINO LLC AVDA SANTA MARIA NO 6350 PISO 3 VITACURA, SANTIAGO CI 32-0302061	INVESTMENTS	DE	PHEMUS CORP	EXCLUDED	-2,047	34,700,076		No			No	100 000 %
PUTNAM SQUARE APTS CO LP C/O HRES 1350 MASS AVE CAMBRIDGE, MA 02138 04-3183446	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	596,333	2,707,089		No			No	99 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
ROUND TABLE ASSET RECVRY MSTR FUND LTD WINDWARD I W BAY RD GRAND CAYMAN CJ 98-0550169	INVESTMENTS	CJ	ROUND TABLE ASSET RECOVERY INTERMEDIATE FUND LTD	EXCLUDED	15,048,302	176,925,714		No			No	70 270 %
ROUND TABLE GLOBAL MACRO MSTR FUND LTD WINDWARD I W BAY RD GRAND CAYMAN CJ 98-0645295	INVESTMENTS	CJ	ROUND TABLE GLOBAL MACRO INTERMEDIATE FUND LTD	EXCLUDED	-4,019,112	34,275,493		No			No	56 650 %
SOIL INNOVATIONS LLC AV DR CARDOSO DE MELO 1340-11 AN SAO PAULO 04548-004 BR 90-0538481	INVESTMENTS	DE	PHEMUS CORP	EXCLUDED	-67,733	284,934,258		No			No	100 000 %
SOUTHWOOD GARDENS LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-4154784	INVESTMENTS	DE	IEC ATLANTIC II LLC	EXCLUDED	289,356	45,344,178		No			No	93 100 %
STOLBERG MEEHAN & SCANO II-A LP 370 17TH ST STE 3650 DENVER, CO 80202 02-0537969	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	60	10,889,361		No			No	67 410 %
TFO CO- INVESTOR LLC 645 MADISON AVE 18TH FL NEW YORK, NY 10022 06-1762649	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED				No			No	100 000 %
THE BREITHORN FUND LP PO BOX 1234 GT S CHURCH ST GEORGE TOWN, GRAND CAYMAN CJ 98-0549446	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	168,943	6,418,290		No			No	57 160 %
THE ECO PRODUCTS FUND 400 MADISON AVE SUITE 14A NEW YORK, NY 10017 26-1329990	INVESTMENTS	DE	PHEMUS CORP	UNRELATED	-99,830	12,819,348		No	133,646		No	59 760 %
THE TRITON FUND II NO 2 LP 22 GRENVILLE ST ST HELIER JE4 8PX JE	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	24,329,885	90,524,344		No			No	100 000 %
THE VILLAGE 1 AT LAWRENCE STATION LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-3419666	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	25,533	3,246,794		No			No	78 400 %
THE VILLAGE 2 AT LAWRENCE STATION LLC 4970 EL CAMINO REAL STE 220 LOS ALTOS, CA 94022 45-3159941	INVESTMENTS	DE	IEC ATLANTIC I LLC	EXCLUDED	-27,063	2,808,853		No			No	78 410 %
THE WILDHORN FUND LP PO BOX 1234 GT S CHURCH ST GEORGE TOWN, GRAND CAYMAN CJ 98-0527266	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED	1,795,077	2,863,012		No			No	99 730 %
TRAVIS COAL RESTRUCTURED HOLDINGS LLC 200 CLARENDON ST BOSTON, MA 02116 20-2595311	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	EXCLUDED	12,810,357	177,436,858		No			No	82 270 %
USRA ATLANTIC CAPITAL PARTNERS LLC 1370 AVE OF AMERICAS NEW YORK, NY 10019 45-2686195	INVESTMENTS	DE	ATLANTIC NET LEASE INVESTOR LLC	EXCLUDED	213,556	25,463,877		No			No	71 930 %
VERBENA LLC DBA PURPLE VERBENA LLC 5700 WILSHIRE BLVD STE 330 LOS ANGELES, CA 90036 90-0708621	INVESTMENTS	DE	DEVONIAN LLC	EXCLUDED		121,652,219		No			No	84 700 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end- of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V- UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
WBH KIRBY HILL CO - INVESTMENT LLC 645 MADISON AVE 18TH FL NEW YORK, NY 10022 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED		301,856		No			No	100 000 %
WILLIAMSON ROYALTY VENTURES LLC 200 CLARENDON ST BOSTON, MA 02116 56-2563228	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND III LP	EXCLUDED	8,648,853	62,635,515		No			No	59 160 %
WORLDWIDE BEAUTY ONSHORE LP 630 FIFTH AVE 27TH FL NEW YORK, NY 10111 27-4577536	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORP	EXCLUDED		16,535,057		No			No	71 430 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
2226081 ONTARIO LTD 333 BAY ST STE 3400 TORONTO, ON M5H 2S7 CA	INVESTMENTS	CA	ALCION REAL ESTATE PARTNERS LP	C	-878,037	30,309,494	93 930 %
365 CHURCH ST LP 4711 YONGE ST STE 1400 TORONTO, ON M2N 7E4 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		6,817,926	57 370 %
ADELAIDE-PETER DEVELOPMENTS 4711 YONGE ST STE 1400 TORONTO, ON M2N 7E4 CA 98-0684328	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		13,158,289	53 600 %
AGRICOLA BRINZAL LTDA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERS PAMPA ALEGRE SA	C	-382,214	11,374,579	100 000 %
AGRICOLA CRECER LTDA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERS PAMPA ALEGRE SA	C	1,028,544	2,040,684	100 000 %
AGRICOLA DURAMEN LTDA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	AGRICOLA E INVERS PAMPA ALEGRE SA	C	-110,544	3,252,356	100 000 %
AGRICOLA E INVERSIONES PAMPA ALEGRE SA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA	C	-150,862	9,621,884	100 000 %
AGRICOLA FUNDO BUCALEMU LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-61,660	9,577,151	100 000 %
AGRICOLA RAPEL LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0639218	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-63,381	3,541,598	100 000 %
AGRICOLA RETIRO LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-141,790	9,063,071	100 000 %
AGRICOLA RIBERA LTDA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-23,170	3,725,577	100 000 %
AGROFLORESTAL VERDE SUL SA RODOVIA RS-473 KM 22 RINCAO SO SA DISTRICT MATARAZZO, RIO GRANDE DO SUL BR	INVESTMENTS	BR	PHEMUS CORP	C			100 000 %
AQUILA INC WALKER HOUSE MARY ST PO BOX 908G GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ 98-0532782	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	4,164,164	173,535,575	100 000 %
ARA INC WALKER HOUSE MARY ST PO BOX 908G GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ 98-0543813	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	-10,753,953	7,235,131	100 000 %
ATLANTIC AVENUE REALTY LTD WALKER HOUSE MARY ST PO BOX 908G GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ 98-0533323	INVESTMENTS	CJ	HRVD PRVT CAP REALTY INC	C	-2,722,213	59,996,110	100 000 %
ATLANTIC EUROPE INVESTMENTS GP LTD 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH EH39WJ UK	INVESTMENTS	UK	HARVARD PRVT CAP REALTY INC	C	-382		100 000 %
ATLANTIC EUROPE INVESTMENTS LP 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH EH39WJ UK 98-0670648	INVESTMENTS	UK	HARVARD PRVT CAP REALTY INC	C	-1,628,347	2,506,374	100 000 %
ATLANTIC PACIFIC REALTY INC 1301 SHOREWAY RD STE 250 BELMONT, CA 94002 13-4283871	INVESTMENTS	MD	HARVARD PRVT CAP REALTY INC	C	5,213,116	17,628,478	100 000 %
ATLANTIC TORONTO 365 CHURCH ST GP INC 355 BURNARD ST STE 1900 VANCOUVER, BC V6C 2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		59	100 000 %
ATLANTIC TORONTO A - P GP INC 355 BURNARD ST STE 1900 VANCOUVER, BC V6C 2G8 CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		61	100 000 %

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ATLANTIC TORONTO GRENVILLE GP INC 355 BURRARD ST STE 1900 VANCOUVER,BC V6C 2G8 CA	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		147	100 000 %
ATLANTIC TORONTO HOLDINGS INC 355 BURRARD ST STE 1900 VANCOUVER,BC V6C 2G8 CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C		32,939,661	100 000 %
BLACK KITE PTY LTD LEVEL 38 201 ELIZABETH ST SYDNEY NSW 2000 AS	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C			100 000 %
BLACK KITE TRUST LEVEL 38 201 ELIZABETH ST SYDNEY NSW 2000 AS 98-6063158	INVESTMENTS	AS	SWT LP	C	1,412,525	15,916,701	100 000 %
BLUE ATLANTIC INVESTORS INC 111 SOUTH WACKER DR STE 3300 CHICAGO, IL 60606 45-1022813	INVESTMENTS	DE	BLUE ATLANTIC ACQUISITION GROUP LLC	C	-1,433,546	21,101,035	97 800 %
BLUE ATLANTIC SHUTTLE LLC 111 SOUTH WACKER DR STE 3300 CHICAGO, IL 60606 45-2542872	INVESTMENTS	DE	BLUE ATLANTIC INVESTORS INC	C	36,733	83,553	97 800 %
BRASIL TIMBER LTDA AVENIDA CANDIDO DE ABREU 776 SALA CANTRO CIVICO 80 530-000 BR 98-0645399	INVESTMENTS	BR	DIVERS INTL TIMBER HOLDINGS LLC	C	-2,585,095	5,213,286	100 000 %
BRODIAEA INC 5757 PACIFIC AVE STE 222 STOCKTON, CA 95207 90-0862085	INVESTMENTS	DE	BELLUM LLC	C			100 000 %
CAMPO GRANDE SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	DIVERS INTL TIMBER HOLDINGS LLC	C	-2,868,477	27,721,254	100 000 %
CARACOL AGROPECUARIA LTDA RUA SETE DE SETEMBRO 730 11TH FL PORTO ALEGRE,RS CEP 90010 BR 98-0642730	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C	-8,125,935	34,126,585	100 000 %
CCA JAPAN INVESTMENT BV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C	420,368	5,878,523	58 980 %
CHENNAI 2007 IFS COURT 28 CYBERCITY EBENE MP 98-0644770	INVESTMENTS	MP	PRES& FELLOWS OF HARVARD COLLEGE	C	-868,640	80,486,670	100 000 %
CHEVAL SP PARTICIPACOES LTDA RUA DO FORUM S/N SALA B CENTRO, GUADALUPE CEP 64840 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C			98 700 %
CLAG (CHILE) SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0650099	INVESTMENTS	CI	CLAG LLC	C	-3,341,537	40,580,207	100 000 %
COMPOSITION CAPITAL ASIA FUND CV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL 98-0469927	INVESTMENTS	NL	HARVARD PRVT CAP REALTY INC	C	184,055	65,839,633	58 980 %
COMPOSITION CAPITAL ASIA II FEEDER CV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL 98-0563995	INVESTMENTS	NL	HARVARD PRVT CAP REALTY INC	C	4,907,099	34,608,037	81 300 %
COMPOSITION CAPITAL EUROPE FUND CV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL 98-0459793	INVESTMENTS	NL	HARVARD PRVT CAP REALTY INC	C	-11,939,034	41,201,387	58 250 %
COMPOSITION CAPITAL EUROPE II FEEDER CV WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL 98-0569903	INVESTMENTS	NL	HARVARD PRVT CAP REALTY INC	C	-2,432,931	37,388,957	71 750 %
COMPOSITION FEEDER GMBH BORSENSTRASSE 2-4 60313 FRANKFURT AM MAIN GM	INVESTMENTS	GM	COMPOSITION CAPITAL EUROPE FUND CV	C	-1,219,795	18,561,283	58 250 %
COMTEL ASSETS CORP 433 E LAS CALINAS BL IRVING, TX 75039 20-3239161	INVESTMENTS	DE	DENHAM COMMOD PTRS FUND III LP	C	693,520	15,170,051	83 600 %

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COMTEL ASSETS INC 433 E LAS CALINAS BL IRVING, TX 75039 20-3239269	INVESTMENTS	DE	DENHAM COMMOD PTRS FUND III LP	C	2,867	135,397	73 600 %
COOPERATIE CC ASIA KOREA FEEDER UA WORLD TRADE CTR TOWER H - 15TH FL AMSTERDAM 1077 XV NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C	27,284	7,052,296	58 980 %
CSH PROGRAM REIT INC 975 F ST NW 9TH FL WASHINGTON, DC 20004 27-4280903	INVESTMENTS	DE	CORAL SENIOR HOUSING LLC	C	-5,215,289	89,620,033	99 500 %
CSH TRS HOLDING LLC 975 F ST NW 9TH FL WASHINGTON, DC 20004 27-4286092	INVESTMENTS	DE	CSH PROGRAM REIT INC	C	48,452	3,133,463	99 500 %
DAIRY FARMS PARTNERSHIP 113 RUTHERFORD RD PUKEKOHE E POB PUKEKOHE NZ 98-0594944	INVESTMENTS	NZ	DF1 LTD	C	4,367,605	48,132,027	100 000 %
ECO CEBACO SOCIEDAD ANONIMA CALLE 52 Y ELVIRA MENDEZ PO BOX 08 PM	INVESTMENTS	PM	NICATECA INC	C	-52,810	19,616,082	100 000 %
ECONOMIZA AGROPECUARIA LTDA ESTADA GERAL CONDOMINIO BOA ESPERAN S/N GRANDE DO RIBEIRO, PIAUI BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C		364,380	95 790 %
ECUADOR TIMBER LP PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1-1104 CJ 98-0492706	INVESTMENTS	CJ	PHEMUS CORP	C	529,128	39,884,446	80 000 %
EGRET INVESTMENTS LTD C/O MAPLES CALDER PO BOX 309 UG GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ 98-0650989	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	3,766,087		100 000 %
EL MARIA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-44	807,901	100 000 %
EMBARCADERO CAPITAL INVESTORS II REIT INC 1301 SHOREWAY RD STE 250 BELMONT, CA 94002 37-1508503	INVESTMENTS	MD	HRVD PRVT CAP REALTY INC	C	-3,063,729	67,960,392	50 560 %
EMERALD CATASTROPHE FUND LTD STE 193 48 PAR-LA- VILLE RD HAMILTON HM 11 BD	INVESTMENTS	BD	BLUE MARBLE HOLDINGS CORP	C	5,902,111	124,137,086	98 650 %
EMERGING COUNTRIES OPPORTUNITY FUND LTD 68 FORT ST PO BOX 705GT GRAND CAYMAN KY1- 1107 CJ	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	-2,146,692	1,804,416	98 000 %
EMPRESA ECOLOGICA DEL ORINOCO SAS CRA 9 NO 77 - 67 OFC 804 BOGOTA D C CO	INVESTMENTS	CO	TOUCANET SA	C	-3,755	4,826	100 000 %
EMPRESAS VERDES ARGENTINA SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES W3400BAT AR	INVESTMENTS	AR	QUEBRADA HONDA SA	C	-59,110	27,961,017	100 000 %
ENKI HOLDINGS CORP WALKER HOUSE MARY ST PO BOX 908G GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ 98-0540586	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	1,747,944	623,181	100 000 %
ESTANCIA CELINA SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	LAS MISIONES SA	C	-345,717	2,946,410	100 000 %
FLORESTAS DO SUL AGROFLORESTAL LTDA RUA TAQUARY 335 DRISTAL PORTO ALEGRE CEP 90810 BR 98-0493906	INVESTMENTS	BR	PHEMUS CORP	C	-22,652,052	100,909,666	100 000 %
FORESTAL BOSQUEPALM CIA LTDA AVENIDA PATRIA FL 5 OFFICE 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C	-53	10,347,821	79 790 %
FORESTAL DEL RIO SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	QUEBRADA HONDA SA	C			100 000 %

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FORESTAL FORESVERGAL CIA LTDA AVENIDA PATRIA FL 5 OFFICE 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C	755	14,526,777	79 790 %
FRANCOLIN PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1- 1104 CJ 98-1006384	INVESTMENTS	CJ	SHIPPING VENTURE CORP	C	-7,195,410	108,931,339	100 000 %
GALILEIA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-1,182,020	52,205,117	95 790 %
GATEWAY REAL ESTATE FUND III-TE LP CRICKET SQUARE HUTCHINS DR PO BO GEORGE TOWN, GRAND CAYMAN KY1-1111 CJ	INVESTMENTS	CJ	HARVARD PRVT CAP REALTY INC	C	-665,818	13,829,224	64 930 %
GAVEA INVESTMENT FUND II B LP PO BOX 986 GARDENIA COURT STE 33 CAMANA BAY, GRAND CAYMAN KY1-1103 CJ 98-0537951	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	-24,713,000	111,062,000	100 000 %
GBE DEVELOPMENT I LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,226	6,390,825	98 700 %
GBE DEVELOPMENT II LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,236	296,100	98 700 %
GBE DEVELOPMENT III LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,227	246,750	98 700 %
GBE DEVELOPMENT IV LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-5,039	3,784,158	98 700 %
GBE DEVELOPMENT V LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,989	16,852,429	98 700 %
GBE DEVELOPMENT VI LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-4,512		98 700 %
GBE FAZENDAS LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		101,434	6,154,107	98 700 %
GBE HOLDINGS LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-622,245	969	98 700 %
GBE INVESTMENTS LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C	-4,829	135,322,095	98 700 %
GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-57,587	142,938	98 700 %
GBE PROPERTIES I LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-2,831	7,264,320	98 700 %
GBE PROPERTIES II LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,234	6,525,057	98 700 %
GBE PROPERTIES III LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-2,607	1,579,200	98 700 %
GBE PROPERTIES IV LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-5,114	10,288,488	98 700 %
GBE PROPERTIES V LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC		-3,086	9,573,900	98 700 %

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GBE PROPERTIES VI LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTD	C	-4,504		98 700 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS I LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C	-59,723	7,414,530	98 700 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS III LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C	-63,351	6,038,154	98 700 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS IV LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C	-146,131	23,222,239	98 700 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS V LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C	-58,240	17,034,970	98 700 %
GERRITY ATLANTIC RETAIL PARTNERS INC 977 LOMAS SANTA FE DR STE A SOLANA BEACH, CA 92075 27-4802513	INVESTMENTS	DE	GERRITY ATLAN RETAIL PTRS LLC	C	1,858,180	217,493,217	97 560 %
GLOBAL MARITIME INVESTMENTS LTD WALKER HOUSE 87 MARY ST GEORGE TOWN, GRAND CAYMAN KY1-9002 CJ	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C			57 000 %
GRANARY INVESTMENTS IFS COURT 28 CYBERCITY CYBERCITY, EBENE MP 98-0607880	INVESTMENTS	MP	LUCY HOLDINGS	C	-15,142,767	66,061,144	100 000 %
GUANARE AARL JUNCAL 1327 FL 21 MONTEVIDEO 11000 UY 98-0641951	INVESTMENTS	UY	PHEMUS CORP	C	1,831,441	67,447,640	100 000 %
GUANARE SA JUNCAL 1327 FL 21 MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C	840,516	74,024,797	100 000 %
GULF ATLANTIC OPERATIONS LLC 200 CLARENDON ST BOSTON, MA 02116 20-2386722	INVESTMENTS	TX	DENHAM COMMOD PTRS FUND III LP	C	-509,343	748,832	83 600 %
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LTD 23 SICILIAN AVE LONDON UK	SALES SUPPORT	UK	HARVARD BUS SCH PUBLISH CORP	C	2,639,638	973,615	100 000 %
HARVARD BUSINESS SCHOOL PUBLISHING FRANCE 23 RUE DU ROULE PARIS FR	SALES SUPPORT	FR	HARVARD BUS SCH PUBLISH EUROPE LTD	C	396,332	197,044	100 000 %
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD UNIT 423 GRAND HYATT MUMBAI MUMBAI IN	PUBLISHING SUPPORT	IN	HARVARD BUS SCH PUBLISH CORP	C	2,323,228	1,478,328	99 990 %
HARVARD CENTER SHANGHAI CO LTD 5TH FL HSBC BLDG INTL FIN CTR N SHANGHAI 200120 CH	RESEARCH SUPPORT	CH	HARVARD INTERNATIONAL LLC	C	116,058	5,516,129	100 000 %
HARVARD MANAGEMENT COMPANY ADVISOR LTD 21ST FL THE LANDMARK 15 QUEENS HK 98-1069444	INVESTMENTS	HK	HARVARD MGMT COMPANY INC	C			100 000 %
HARVARD MASTER TRUST 1033 MASS AVE CAMBRIDGE, MA 02138 04-2636388	INVESTMENTS	MA	PRES& FELLOWS OF HARVARD COLLEGE	T	14,217,653	744,496,295	100 000 %
HARVARD PRIVATE CAPITAL PROPERTIES II INC C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3140558	INVESTMENTS	DE	N/A	C	347,742	607,673	100 000 %
HARVARD PRIVATE CAPITAL PROPERTIES III INC C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02110 76-0254935	INVESTMENTS	DE	PHEMUS CORP	C		1,050	100 000 %
HARVARD REAL ESTATE CV INC 1033 MASS AVE CAMBRIDGE, MA 02138 61-1627962	REAL ESTATE	MA	PRES& FELLOWS OF HARVARD COLLEGE	C		87,611,938	100 000 %

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HARVARD UNIVERSITY PRESS OF NEW YORK C/O HU PRESS 79 GARDEN ST CAMBRIDGE, MA 02138 13-3784301	PUBLISHING	NY	PRES& FELLOWS OF HARVARD COLLEGE	C			100 000 %
HARVARD UNIVERSITY PRESS LTD VERNON HOUSE 23 SICILIAN AVE LONDON UK	BOOK DISTRIBUTION	UK	PRES& FELLOWS OF HARVARD COLLEGE	C	3,431,783	1,321,185	100 000 %
HB CAYMAN LTD PO BOX 309GT UGLAND HOUSE S CHUR GRAND CAYMAN CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C	7,596,724	193,183,054	98 370 %
HMC ADAGE MANAGER INC C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 04-3567988	INVESTMENTS	MA	PHEMUS CORP	S	-456		100 000 %
HPC PATRON SCOTLAND LP 50 LOTHIAN RD FESTIVAL SQUARE EDINBURGH UK 98-0438748	INVESTMENTS	UK	HARVARD PRVT CAP REALTY INC	C	-11,239,691	336,821,183	100 000 %
INDIA CAPITAL OPPORTUNITIES 1 LTD IFS COURT 28 CYBERCITY EBENE MP	INVESTMENTS	MP	HARVARD MGMT PRIVATE EQUITY CORP	C	-16,821,385	36,192,194	64 350 %
INSOLO AGROINDUSTRIAL SA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	IPA INVEST E PARTIC AGRICOLASLTD	C	-10,623,325	234,004,011	95 800 %
INVERSIONES ANAY Y ASOCIADOS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %
INVERSIONES BRASIL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %
INVERSIONES CATIVAL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-699	307,961	100 000 %
INVERSIONES CORAL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %
INVERSIONES SANTA RITA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-4,364	1,513,251	100 000 %
INVERSIONES TRES CUMBRES LTDA ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES, SANTIAGO CI 98-0446986	INVESTMENTS	CI	PHEMUS CORP	C	-1,251,884	15,885,949	100 000 %
IPE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-7,883,476	179,639,359	95 790 %
ISLA VISTA FOOD SERVICES LLC 111 EAST WAYNE ST STE 500 FORT WAYNE, IN 46802 27-3070185	INVESTMENTS	DE	ISLA VISTA INVESTORS LLC	C	121,528	424,935	69 860 %
ISLA VISTA INVESTORS LLC 111 SOUTH WACKER DR STE 3300 CHICAGO, IL 60606 27-3070148	INVESTMENTS	MD	ISLA VISTA ACQUISITION GROUP LLC	C	1,666,911	75,714,355	69 860 %
KAINGAROA TIMBERLANDS GROUND FL 1243 RANOLF ST NZ 98-0412394	INVESTMENTS	NZ	PHEMUS CORP	C	86,734,800	1,177,857,600	60 000 %
KTR LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1-1104 CJ	INVESTMENTS	CJ	PHEMUS CORP	C			100 000 %
KUPE SHIPPING LTD PO BOX 160 209 QUEEN ST AUCKLAND 1140 NZ	INVESTMENTS	NZ	KAINGAROA TIMBERLANDS	C	33,600	276,600	60 000 %
LA ARENOSA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %

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LA JACARANDA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		91,019	100 000 %
LA MORA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		901,572	100 000 %
LA ZARZA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-6,125	3,639,304	100 000 %
LABELLE SP PARTICIPACOES LTDA RUA DO FORUM S/N SALA B CENTRO, GUADALUPE CEP 64840 BR	INVESTMENTS	BR	GBE INVESTMENTS LTD	C			98 700 %
LAS ACACIAS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-44	66,206	100 000 %
LAS MISIONES SA SUIPACHA 1111 - PISO 18 BUENOS AIRES C1008AAW AR	INVESTMENTS	AR	CAMPO GRANDE SA	C	-650,465	27,296,524	100 000 %
LASALLE ASIA OPPORTUNITY CAYMAN I LTD WALKER HOUSE 87 MARY ST GEORGE TOWN, GRAND CAYMAN CJ 98-0447511	INVESTMENTS	CJ	HARVARD PRVT CAP REALTY INC	C	16,046,341	67,451,509	100 000 %
LIFETIME CENTRECOURT GRENVILLE LP ANDREW HOFFMAN 1010-22 ST CHAIR A TORONTO, ON 4MT 2S3 CA 98-0684331	INVESTMENTS	CA	ATLANTIC TORONTO HOLDINGS INC	C		15,462,170	52 510 %
LINDENE LTD PO BOX 309 UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN KY1-1104 CJ	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C		51,734,408	100 000 %
LONGSTOCKING INVESTMENT CORP C/O HMC INC 600 ATLANTIC AVE BOSTON, MA 02210 52-2116455	INVESTMENTS	MA	PRES& FELLOWS OF HARVARD COLLEGE	S	-1,272		100 000 %
LONGTERM FOREST PARTNERS CIA LTDA AVENIDA PATRIA FL 5 OFFICE 5 QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C	1,535,186	17,874,129	79 790 %
LOS ALMENDROS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %
LOS AROMOS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C			100 000 %
LOS ARRAYANES SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,445	100 000 %
LOS BOLDOS SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	PINO LLC	C	-15,848	2,784,398	100 000 %
LOS LAURELES SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	DIVERS INTL TIMBER HOLDINGS LLC	C	-327,238	2,591,080	100 000 %
LOS LAURELES SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		524,458	100 000 %
LRP IV TAX EXEMPT (PF1) II LP 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0560775	INVESTMENTS	JE	LIQUID REALTY PTRS IV TAX EXEM(PF1) LP	C	1,855	405,445	100 000 %
LRP IV TAX EXEMPT (PF1) LTD 199 E LINDA MESA AVE 10 DANVILLE, CA 94526 98-0555927	INVESTMENTS	JE	LIQUID REALTY PTRS IV TAX EXEM(PF1) LP	C	13,423	10,853,386	100 000 %
MCRS REAL ESTATE INVESTMENT TRUST INC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3605599	INVESTMENTS	MD	MCRS LLC	C	2,508,753	147,676,918	85 900 %

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MCRS TENANT HOLDCO LLC 152 WEST 57TH ST 46TH FL NEW YORK, NY 10019 27-3869467	INVESTMENTS	DE	MCRS REAL ESTATE INVES TRUST INC	C	-230,496	3,164,976	85 900 %
MIRABILIS SA CALLE LAS BEGONIAS NO 475 DPTO 7 SAN ISIDRO,LIMA PE	INVESTMENTS	PE	PARFEN SA	C		3,754	100 000 %
NAZARE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS,SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-677,644	22,367,666	95 790 %
NCH AGRIBUSINESS INVESTORS CORP PO BOX 309 UGLAND HOUSE S CHURCH GEORGE TOWN,GRAND CAYMAN KY1-1104 CJ 98-0559097	INVESTMENTS	CJ	HARVARD PRVT CAP REALTY INC	C	-7,236,248	179,157,965	59 110 %
NEANDERTHAL INVESTMENTS IFS COURT 28 CYBERCITY CYBERCITY,EBENE MP 98-0607884	INVESTMENTS	MP	LUCY HOLDINGS	C	-3,364,853	13,089,220	100 000 %
NEW VERNON INDIA (CAYMAN) FUND LP 2330 PLAZA FIVE JERSEY CITY 07311 CJ 20-1577934	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	-55,859,386	113,326,585	99 990 %
NGL HOLDINGS INC 200 CLARENDON ST BOSTON, MA 02116 33-1101243	INVESTMENTS	DE	DENHAM COMMOD PTRS FUND II LP	C	1,415,195	9,256,247	81 590 %
NICA TECA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-5,636	2,570,591	100 000 %
NICARAO I LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1- 1104 CJ 98-0643167	INVESTMENTS	CJ	NICARAO LTD	C		735,288	100 000 %
NICARAO II LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1- 1104 CJ 98-0643169	INVESTMENTS	CJ	NICARAO LTD	C		735,288	100 000 %
NICARAO LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1- 1104 CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C		35,293,846	100 000 %
NICATECA INC WALKER HOUSE 87 MARY ST GEORGE TOWN,GRAND CAYMAN CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORP	C	-5,181,850	65,778,875	100 000 %
OLD LANE HMAFF LP PO BOX 309 UGLAND HOUSE GEORGE TOWN,GRAND CAYMAN CJ 98-0487312	INVESTMENTS	CJ	HARVARD MGMT PRIVATE EQUITY CORP	C	571,079	6,204,184	100 000 %
OPERA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-2,042,208	9,483,227	100 000 %
PARFEN SA JUNCAL 1305 FL 21 MONTEVIDEO UY	INVESTMENTS	UY	AZARA LLC	C	-1,167,425	73,103,184	100 000 %
PATRIOT INTEREST HOLDINGS INC 200 CLARENDON ST BOSTON, MA 02116 01-0938844	INVESTMENTS	DE	NGL HOLDINGS INC	C	398,303	1,196,528	81 590 %
PEARL RETAIL INC C/O MAPLES CALDER PO BOX 309 UG GEORGE TOWN,GRAND CAYMAN KY1-1104 CJ 98-1048757	INVESTMENTS	CJ	PEARL RETAIL LLC	C	-1,152,022	38,769,167	100 000 %
PERMIAN MIDSTREAM CORP 200 CLARENDON ST BOSTON, MA 02116 01-0938834	INVESTMENTS	TX	PATRIOT INTEREST HOLDINGS INC	C		856,139	81 590 %
PINARES AARL JUNCAL 1327 FL 21 MONTEVIDEO 11000 UY 98-0641950	INVESTMENTS	UY	PHEMUS CORP	C	-91,264	7,846,158	100 000 %
POLARIS WINES INC 855 BORDEAUX WAY STE 260A NAPA, CA 94658	INVESTMENTS	DE	PHEMUS CORP	C		1,575,000	72 000 %

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PRADARIA AGROFLORESTAL LTDA RUA LUIZ DODERO 28 SALA 3 CAMPO GRANDE, MS CEP 79004 BR 98-0642732	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C	-227,039,878	119,826,849	100 000 %
QUEBRADA HONDA SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA, SANTIAGO CI	INVESTMENTS	CI	PINO LLC	C	-73,072	25,075,299	100 000 %
QUETZAL BLUE SA CALLE 52Y ELVIRA MENDEZ PANAMAN PM	INVESTMENTS	PM	PHEMUS CORP	C			100 000 %
REPRESA PROPERTIES LTD PO BOX 309GT UGLAND HOUSE S CHUR GEORGE TOWN, GRAND CAYMAN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LTDC	C	-4,015	71,255,451	98 700 %
RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC	C	-10,684	35,151,894	98 700 %
ROMPLY MEROPS SRL 28-C C-TIN BUDISTEANUI ST 3RD FL BUCHAREST RO 98-0646095	INVESTMENTS	RO	PHEMUS CORP	C	6,867,647	13,505,735	100 000 %
ROUND TABLE ASSET RECOVERY INTERMEDIATE FUND LTD WINDWARD I REGATTA OFF PARK WEST GRAND CAYMAN KY1 1205 CJ	INVESTMENTS	CJ	ROUND TABLE ASSET RECOVERY FUND LTD	C			76 360 %
ROUND TABLE ASSET RECOVERY FUND LTD WINDWARD I REGATTA OFF PARK WEST GRAND CAYMAN KY1 1205 CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C	-15,178,157	117,755,148	76 440 %
ROUND TABLE GLOBAL MACRO FUND LTD WINDWARD I REGATTA OFF PARK WEST GRAND CAYMAN KY1 1205 CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C	-4,739,124	27,027,798	69 270 %
ROUND TABLE GLOBAL MACRO INTERMEDIATE FUND LTD WINDWARD I REGATTA OFF PARK WEST GRAND CAYMAN KY1 1205 CJ	INVESTMENTS	CJ	ROUND TABLE GLOBAL MACRO FUND LTD	C			69 240 %
SANTA FILOMENA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C		263,387	95 790 %
SCOLOPAX SRL BRASOV 8 VICTORIEI ST B1 42 BIS BRASOV COUNTY RO	INVESTMENTS	RO	PHEMUS CORP	C	-1,809,887	126,772,513	100 000 %
SERRA GRANDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-1,100,588	21,671,700	95 790 %
SIA EMPETRUM KULDIGAS RAJONS KURMALES PAGASTS PRIEDAINIE BRALI 3301 LG 98-0648693	INVESTMENTS	LG	PHEMUS CORP	C	-750,519	16,591,580	100 000 %
SOCIEDAD EXPLOTADORA AGRICOLA SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES, SANTIAGO CI 98-0632838	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-595,534	13,615,283	100 000 %
SOROTIVO AGROPECUARIA LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	IPE AGROINDUSTRIAL LTDA	C	-101,416	1,599,677	95 790 %
SUSTAINABLE TEAK PARTICIPACOES LTDA AVENIDA GOVERNADOR PONCE DE ARRUDA VAREZEA GRANDE, MATO GROSSO CEP 78110 BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C	4,196,111	203,179,334	100 000 %
SUSTAINABLE TIMBERS SA AVE JUSTO AROSEMANA 32 ST E CORREGIMIENTO DE CALIDONIA PM	INVESTMENTS	PM	PHEMUS CORP	C	18,853	28,194,419	100 000 %
TDR SCOTLAND LP ONE STANHOPE GATE LONDON W1K 1AF UK 98-0471766	INVESTMENTS	UK	HARVARD MGMT PRIVATE EQUITY CORP	C	974,050	7,023,196	75 080 %
TERENA SA JUNCAL 1327 FL 21 MONTEVIDEO 11000 UY	INVESTMENTS	UY	PHEMUS CORP	C	5,667,546	38,067,067	100 000 %

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TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE BAHIA LTDA FAZENDA BOQUEIRAO S/N ZONA RURAL, BARRA CEP 47100 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-340,840	492,544	98 700 %
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MARANHAO LTDA FAZENDA SANTO ANTONIO DA MANGA S/N ZONA RURAL, MARANHAO CEP 65660 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-27,916	60,321	98 700 %
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE MINAS GERAIS LTDA FAZENDA FLEXAS S/N ZONA RURAL, MINAS GERAIS CEP 39290 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-1,665,897	2,503,627	98 700 %
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE PIAUI LTDA FAZENDA OITEIROS S/N ZONA RURAL, GUADALUPE CEP 64840 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-1,222,228	1,833,526	98 700 %
TERRACAL ALIMENTOS E BIOENERGIA - UNIDADE TOCANTINS LTDA FAZENDA ESPIANADA RODOVIA ESTADUAL PEIXE CEP 77460 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-161,119	3,425,456	98 700 %
TERRACAL ALIMENTOS E BIOENERGIA LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-4,540,509	9,465,114	98 700 %
TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		-8,794	2	98 700 %
TERRACAL PROPRIEDADES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO CEP 22640 BR	INVESTMENTS	BR	GBE INVESTMENTS LTDC		84,228	83,511,493	98 700 %
TINAMOU PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1-1104 CJ 98-1014421	INVESTMENTS	CJ	FRANCOLIN	C		250,000	100 000 %
TOUCANET SA PLAZA 2000 16TH FL 50TH ST REPUBLIC OF PANAMA PM	INVESTMENTS	PM	PHEMUS CORP	C		2,225	100 000 %
TUNUYAN SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-9,542	6,322,702	100 000 %
UNITECA AGROFLORESTAL SA AVENIDA GOVERNADOR PONCE DE ARRUDA VAREZEA GRANDE, MATO GROSSO CEP 78110 BR	INVESTMENTS	BR	SUSTAIN TEAK PARTICIPACOES LTDA	C	259,640	52,124,144	87 260 %
USRA ATLANTIC NET LEASE CAPITAL CORP 1370 AVE OF AMERICAS NEW YORK, NY 10019 45-2732642	INVESTMENTS	DE	USRA ATLANTIC CAPITAL PARTNERS LLC	C	339,838	36,378,369	71 930 %
VALHOLL LTD PO BOX 309 UGLAND HOUSE GRAND CAYMAN KY1-1104 CJ 98-0668673	INVESTMENTS	CJ	PHEMUS CORP	C	11,152,460	779,634,931	100 000 %
VERIWASTE LP 20-22 BEDFORD ROW LONDON WC1R 4JS UK 98-0656246	INVESTMENTS	UK	HARVARD MGMT PRIVATE EQUITY CORP	C	-9,640,810		100 000 %
VISTA VERDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2 ANDA PINHEIROS, SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-1,253,760	35,717,463	95 790 %
CHARITABLE LEAD TRUSTS (53)	CHARITABLE TRUST	MA	PRES& FELLOWS OF HARVARD COLLEGE	T			
CHARITABLE REMAINDER TRUSTS (730)	CHARITABLE TRUST	MA	PRES& FELLOWS OF HARVARD COLLEGE	T			
POOLED INCOME FUNDS (4)	CHARITABLE TRUST	MA	PRES& FELLOWS OF HARVARD COLLEGE	T			

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a- r)	(c) Amount Involved (\$)	(d) Method of determining amount involved
(1) AMERICAN REPERTORY THEATRE COMPANY INC	B	3,000,000	CASH
(2) AMERICAN REPERTORY THEATRE COMPANY INC	D	57,847	CASH
(3) AMERICAN REPERTORY THEATRE COMPANY INC	I	675,932	COST
(4) AMERICAN REPERTORY THEATRE COMPANY INC	L	601,268	COST
(5) ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	Q	805,000	CASH
(6) BLUE MARBLE HOLDINGS CORP	B	117,747,049	CASH
(7) BLUE MARBLE HOLDINGS CORP	C	24,563,151	CASH
(8) CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,098,322	CASH
(9) CENTRE RECHERCHE EUROPEEN DE LA HBS	N	61,846	COST
(10) CHENNAI 2007	Q	73,456,662	CASH
(11) DEMETER HOLDINGS CORP	B	69,036,703	CASH
(12) DEMETER HOLDINGS CORP	C	24,072,035	CASH
(13) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	200,000	CASH
(14) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	M	14,573	COST
(15) DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	410,338	COST
(16) FUNDACION CNTR DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESA	B	343,000	CASH
(17) FUNDACION CNTR DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESA	D	80,000	CASH
(18) FUNDACION CNTR DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESA	N	131,099	COST
(19) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	2,464,752	CASH
(20) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	M	13,035	COST

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount Involved (\$)	(d) Method of determining amount involved
(21) GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	N	403,757	COST
(22) HARVARD BUSINESS SCHOOL INTERACTIVE INC	P	11,842,211	COST
(23) HARVARD BUSINESS SCHOOL INTERACTIVE INC	R	12,140,820	CASH
(24) HARVARD BUSINESS SCHOOL PUBLISHING CORP	A	16,601,279	FAIR MARKET VALUE
(25) HARVARD BUSINESS SCHOOL PUBLISHING CORP	F	235,961	COST
(26) HARVARD BUSINESS SCHOOL PUBLISHING CORP	G	5,702,295	COST
(27) HARVARD BUSINESS SCHOOL PUBLISHING CORP	O	8,037,762	COST
(28) HARVARD BUSINESS SCHOOL PUBLISHING CORP	R	24,141,898	CASH
(29) HARVARD CENTER SHANGHAI CO LTD	L	5,002,651	COST
(30) HARVARD DEDICATED ENERGY LTD	G	20,001,566	COST
(31) HARVARD GLOBAL RESEARCH AND SUPPORT SERVICES INC	Q	147,090	CASH
(32) HARVARD MAGAZINE INC	A	54,821	COST
(33) HARVARD MANAGEMENT COMPANY INC	L	139,255,343	CASH
(34) HARVARD MANAGEMENT PRIVATE EQUITY CORP	B	3,017,162,136	CASH
(35) HARVARD MANAGEMENT PRIVATE EQUITY CORP	C	3,844,363,997	CASH
(36) HARVARD NEURODISCOVERY CENTER INC	C	313,941	CASH
(37) HARVARD NEURODISCOVERY CENTER INC	M	807,171	COST
(38) HARVARD NEURODISCOVERY CENTER INC	N	1,118,663	COST
(39) HARVARD PRIVATE CAPITAL HOLDINGS INC	B	288,310,423	CASH
(40) HARVARD PRIVATE CAPITAL HOLDINGS INC	C	766,392,755	CASH

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization		(b) Transaction type(a-r)	(c) Amount Involved (\$)	(d) Method of determining amount involved
(41)	HARVARD PRIVATE CAPITAL REALTY INC	B	1,120,228,477	CASH
(42)	HARVARD PRIVATE CAPITAL REALTY INC	C	685,988,305	CASH
(43)	HARVARD REAL ESTATE - ALLSTON INC	Q	2,102,512	CASH
(44)	HARVARD REAL ESTATE INC	B	572,906	CASH
(45)	HARVARD REAL ESTATE INC	C	14,377	CASH
(46)	HARVARD REAL ESTATE CV INC	B	56,717,711	CASH
(47)	HARVARD UNIVERSITY PRESS LTD	R	1,650,000	CASH
(48)	HARVARD UNIVERSITY PRESS OF NEW YORK	O	506,895	COST
(49)	LONGSTOCKING INVESTMENT CORP	B	1,272	CASH
(50)	LONGSTOCKING INVESTMENT CORP	C	25,000	CASH
(51)	PHMUS CORP	B	467,974,238	CASH
(52)	PHMUS CORP	C	549,410,742	CASH
(53)	PUTNAM SQUARE APTS CO LP	R	23,667	CASH
(54)	RED TOP INC	R	16,737	CASH
(55)	SHIPPING VENTURE CORP	B	131,000,868	CASH
(56)	SHIPPING VENTURE CORP	C	14,831,244	CASH
(57)	STUDENT CLUBS OF HBS INC	A	4,105	COST
(58)	STUDENT CLUBS OF HBS INC	K	5,978	COST
(59)	TRUSTEES FOR HARVARD UNIVERSITY	C	10,090,846	CASH

Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
LAWRENCE S BACOW BEGAN 711 FELLOW, PRES-IN-RESIDENCE, GSE	5 00	X						3,634	0	0
SUSAN L GRAHAM BEGAN 711 FELLOW	5 00	X						0	0	0
NANNERL O KEOHANE FELLOW	5 00	X						0	0	0
PATRICIA A KING FELLOW	5 00	X						0	0	0
WILLIAM F LEE FELLOW	5 00	X						0	0	0
JOSEPH J O'DONNELL BEGAN 711 FELLOW	5 00	X						0	0	0
ROBERT D REISCHAUER FELLOW	5 00	X						0	0	0
ROBERT E RUBIN FELLOW	5 00	X						0	0	0
DREW GILPIN FAUST PRESIDENT	60 00	X		X				729,106	0	170,628
JAMES F ROTHENBERG TREASURER	10 00	X		X				0	0	0
ALAN M GARBER BEGAN 911 PROVOST	60 00			X				367,823	0	64,985
MARC L GOODHEART V P AND UNIV SECRETARY	60 00			X				311,090	0	56,211
MARILYN M HAUSAMMANN V P HUMAN RESOURCES	60 00			X				348,695	0	50,711
CHRISTINE M HEENAN V P GOVT COMM & PUB AFFAI	60 00			X				386,123	0	54,617
LISA HOGARTY V P CAMPUS SERVICES	60 00			X				355,770	0	43,956
ROBERT WIULIANO V P AND GENERAL COUNSEL	60 00			X				466,387	0	52,637
MARK R JOHNSON V P CAMPUS PLANNING	60 00			X				264,504	0	39,768
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60 00			X				579,022	0	41,512
ANNE H MARGULIES V P AND C I O	60 00			X				323,078	0	52,937
TAMARA E ROGERS V P ALUMNI AFFAIRS & DEV	60 00			X				345,597	0	50,711
DANIEL S SHORE V P FINANCE AND C F O	60 00			X				317,750	0	55,710
A CLAYTON SPENCER V P POLICY	60 00			X				342,298	0	40,697
JEFFREY S FLIER DEAN, FACULTY OF MEDICINE	60 00				X			570,662	0	50,711
NITIN NOHRIA DEAN, FACULTY OF BUSINESS	60 00				X			506,973	0	155,081
MICHAEL D SMITH DEAN, FACULTY OF ARTS & SC	60 00				X			459,766	0	49,847

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
JULIO FRENK DEAN, FACULTY OF PUBLIC HE	60 00					X		554,901	0	51,711
R JOHN COLLIER PROFESSOR	60 00					X		527,834	0	44,075
ELIO RAVIOLA PROFESSOR	60 00					X		525,254	0	34,868
MICHAEL J KLARMAN PROFESSOR	60 00					X		517,005	0	50,711
BARBARA J MCNEIL PROFESSOR	60 00					X		511,585	0	33,719
ROBERT B CASHION ASSOC VP DEV, FORMER ACTING V P	60 00						X	268,728	0	52,075
STEVEN E HYMAN PROFESSOR, FORMER PROVOST	60 00						X	542,813	0	35,666