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Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

		2044		l " oc 20 204			-					
			ndar year, or tax year beginning 07-01-2011 Name of organization	and ending 06-30-201	2	D Employer	identification number					
_		pplicable	MARY AND JOHN ELLIOT CHARITABLE FOUNDATION			02.0512	220					
_	ress ch	_	Doing Business As			02-0512: E Telephone						
Nan	ne char	nge	-			-						
Inıtı	al retur	rn –	Number and street (or P O box if mail is not delivered	I to street address) Room/su	ııte	(603) 663						
– Ten	mınated	d	1070 HOLT AVENUE UNIT 1 SUITE 2100			G Gross receip	ots \$ 2,384,257					
– Ame	ended r	return	City or town, state or country, and ZIP + 4									
– App	lication	pending	MANCHESTER, NH 03109									
		_	F Name and address of principal officer				_					
			RICHARD ELWELL		H(a) Is the	s a group reti	urn for					
			1070 HOLT AVENUE UNIT 1 SUITE 2100)			,					
			MANCHESTER, NH 03109		H(b) Are al	l affiliates incl	uded?					
Tax	, ovom	pt status	▼ 501(c)(3)	047/->/1>			st (see instructions)					
102	K-CXCIII	ipt status	301(c)(3) 301(c) ()	947(a)(1) 01 527	H(c) Grou	ip exemption	number 🟲					
W	ebsit e	∷ ⊨ N/A										
C Form	n of org	ganization [Corporation Trust Association Other		L Year of fo	rmation 2001	M State of legal domicile NH					
	rt I	Sumn					<u>-</u>					
			cribe the organization's mission or most sign	ificant activities								
	l	•	IDATION'S MISSION IS TO SUPPORT THE		GOING RESO	URCE NEED:	S OF THE ELLIOT					
پ ا	<u> </u>	HOSPITA	<u>L</u>									
Activities & Governance	-											
.	-											
5) -	Check this	box 🕌 If the organization discontinued its (operations or disposed i	of more than 2	5% of its net	assets					
5			voting members of the governing body (Part \			3	i					
o 1				•		<u> </u>						
١			independent voting members of the governing				-					
Į			per of individuals employed in calendar year 2			5	_					
ť			per of volunteers (estimate if necessary) .			6						
			lated business revenue from Part VIII, colum			7a						
	Ь	vet unrela	ted business taxable income from Form 990-	1, line 34		71						
					Prio	r Year	Current Year					
ա	8		itions and grants (Part VIII, line 1h)			924,388	1,739,361					
Ě	9	Program	service revenue (Part VIII, line 2g)		0							
Revenue	10	Investm	ent income (Part VIII, column (A), lines 3, 4		589,924	208,767						
-	11		venue (Part VIII, column (A), lines 5, 6d, 8c			340,979	421,559					
	12		venue—add lines 8 through 11 (must equal Pa	, , , , , , , , , , , , , , , , , , , ,	e	1,855,291	2,369,687					
	13		nd sımılar amounts paıd (Part IX, column (A)			599,090	<u> </u>					
	14		paid to or for members (Part IX, column (A),			0 0 0 0	 					
					_		-					
88	15	10)	, other compensation, employee benefits (Par	?-	0	0						
Expenses	16a	•	onal fundraising fees (Part IX, column (A), lin		0	0						
<u></u>	ь		raising expenses (Part IX, column (D), line 25) •0	,								
ا ت	17		spenses (Part IX, column (A), lines 11a-11d,	11f-24a)		385,712	348,561					
	18		penses Add lines 13-17 (must equal Part IX	•		984,802	 					
	19		less expenses Subtract line 18 from line 12			870,489						
er		Revenue	Tess expenses Subtract line 10 from line 12		Reginning	of Current	323,114					
net Assets or Fund Bafances						ear	End of Year					
348	20	Total as	sets (Part X, line 16)			7,130,550	6,584,489					
(g	21	Total lıa	bilities (Part X, line 26)			724,470	661,947					
ŽĒ	22	Netass	ets or fund balances Subtract line 21 from lin	ie 20		6,406,080	5,922,542					
Par	t II	Signa	ture Block									
			ury, I declare that I have examined this return, in									
	edge a edge.	and belief,	it is true, correct, and complete. Declaration of p	reparer (other than office	er) is based on	all information	of which preparer has any					
o vv I	Jage.											
		*****			20	113-05-08						
Sign			****** Signature of officer Date									
lere		1:	RD ELWELL CFO									
			r print name and title									
		D	,	Date	Check If	Prenarer's tox	paver identification number					
اداء(Preparer's signature		self- employed F	(see instructions)							
Paid	05051		r	P00233103								
	arer's	S Fırm's nar ıf self-em	ne (or yours WILLIAM STEELE & ASSOCIATES PC	WILLIAM STEELE & ASSOCIATES PC								
Jse (only		and ZIP + 4 40 STARK STREET			EIN ▶ 02-038						
			MANCHESTED NH 03101			Phone no 🕨	(603) 622-8881					

May the IRS discuss this return with the preparer shown above? (see instructions)

Form	990 (2011)				Page 2
Par		t of Program Service And the second of the s	Accomplishments to any question in this Part III		୮
1	Briefly describe th	e organization's mission			
THE	FOUNDATION'S M	ISSION IS TO SUPPORT TH	E IMMEDIATE AND ONGOING R	ESOURCE NEEDS OF THE E	ELLLIOT HOSPITAL
2	the prior Form 990	or 990-EZ?	ogram services during the year wh	nich were not listed on	Yes ▽ No
_	·	hese new services on Schedu 			
3	services?		significant changes in how it condu · · · · · · · · · · · ·	icts, any program	Yes 🔽 No
	If "Yes," describe t	hese changes on Schedule O			
4	expenses Section	501(c)(3) and 501(c)(4) orga	omplishments for each of its three anizations and section 4947(a)(1) ses, and revenue, if any, for each p	trusts are required to report	
4a	(Code) (Expenses \$	2,044,573 including grants of \$	1,696,012) (Revenue \$	331,449)
	•		OT HOSPITAL AND ITS RELATED TAX EXEMI	, , , , , , , , , , , , , , , , , , , ,	,
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
	O than n===================================	muses (December in Cabrillia	0.)		
4d	Other program se (Expenses \$	rvices (Describe in Schedule including	grants of \$) (Revenue \$)
4e	Total program ser	vice expenses ! -\$	2,044,573		

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νο
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Νο
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		N o
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νο
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		N o
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Νο
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		N o
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV	15		Νο
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		N o
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		N o
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		Νο
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		Νο
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		Νo
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Νο
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V		. [
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	· · · · · · ·			
	1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
		2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year ⁹	3a		Νo
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		Νo
	account)?			IN U
D	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	We shall a second to the secon	F-		NI -
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No.
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	_		
_		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6Ь		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νο
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νο
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	_		
		8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
-	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
h	Enter the aggregate amount of reserves the organization is required to maintain by			
	the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
L	If "Vee, " has it filed a Form 730 to report these normante? If "Ne " provide an explanation in Schodule O	446		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI $\,$. $\,$. $\,$.

Se	ction A. Governing Body and Management			
			Yes	No
_				
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was	_		NO
5	filed? Did the organization become aware during the year of a significant diversion of the organization's assets? .	4 5		No No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			110
, u	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νo
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10Ь		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		163	
-	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	15b	Yes		
	130	162		
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νο
b	161			
5-	organization's exempt status with respect to such arrangements?	16b		
<u> </u>	List the States with which a copy of this Form 990 is required to be filed NH			
	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			
10	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply			

Own website Another's website Vopon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 MARC CULLEROT 1070 HOLT AVENUE UNIT 1 SUITE 2100

MANCHESTER, NH 03101

(603) 663-5809

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization	•	lated o	rganı	zatio	ons	compe	nsat	ed any current or fo	ormer officer, direct	or, or trustee	
(A) Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former		MISC)	related organizations	
(1) MARY ELLEN BISER SECRETARY	1 00	х		х				0	22,808	4,331	
(2) JAMES F CONWAY JR MD VICE CHAIR	1 00	х						0	0	0	
(3) DOUGLAS F DEAN CHIEF EXECUTIVE OFFICER	40 00	х		Х				0	775,340	337,512	
(4) SELMA NACCACH-HOFF CHAIR	1 00	х		Х				0	0	0	
(5) RICHARD I WINNEG TRUSTEE	1 00	х						0	0	0	
(6) RICHARD RAWLINGS TRUSTEE	1 00	х						0	0	0	
(7) WAYNE ROBINSON TRUSTEE	1 00	х						0	0	0	
(8) RUTH ANSELL ESQUIRE TRUSTEE	1 00	х						0	0	0	
(9) SID BAINES TRUSTEE	1 00	х						0	0	0	
(10) RENEE WALSH TRUSTEE	1 00	х						0	0	0	
(11) RICHARD A ELWELL CFO	40 00			х				0	711,978	127,871	
(12) RICHARD PHELPS OFFICER	40 00			х				0	686,077	69,674	

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (describe	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)							(D) ortable ensation m the eation (W- 9-MISC)	(E) Reportable compensatior from related organizations (W- 2/1099-		(F) Estimated amount of othe compensation from the organization al related	
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		organiza	
												+		
												+		
												+		
												-		
1b	Sub-Total					•		P						
	Total from continuation sheets Total (add lines 1b and 1c)	to Part VII, Sec	tion A	• •	•	•		<u> </u>		0	2,196,2	0.3		539,388
2	Total number of individuals (inclusion), 100,000 of reportable compens					ted	• above		receive	1		<u> </u>		333,300
													Yes	No
3	Did the organization list any form on line 1a? <i>If</i> "Yes," complete Sch						mploy •	ee, c	r highes • • •	t compens	ated employee	3		No
4	For any individual listed on line 1 organization and related organization and related organization.											4	Yes	
5	Did any person listed on line 1a is services rendered to the organiza									anızatıon (or individual for	5	165	N o
-62	ction B. Independent Cont	tractors											•	
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax you	highest comper the organizatio												
	-	(A) ne and business add	fress							Desc	(B) ription of services		(C Comper	
2	Total number of Independent conti	ractors (includer	na hut n	ot lin	nitos	l to	thosa	lista	d above)	who recor	ved more than			
	\$100,000 of compensation from t			. J. 1111		0			a above)	******	, cu more than			

Part V	<u> </u>	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated campaigns 1a					
ੋਂ ਤੋਂ	ь	Membership dues 1b					
ಕ್ಕ	l c	Fundraising events 1c					
ફ્રે સ્ટ		-					
ਰੂ <u>ਫ਼</u>	d	Related organizations 1d					
⊈ <u>`</u> E	e	Government grants (contributions) 1e					
⊵≝	f	All other contributions, gifts, grants, and 1f	1,739,361		İ		
さる	_	similar amounts not included above –					
<u>₹</u> 5	g	Noncash contributions included in					
Contributions, gifts, grants and other similar amounts		lines 1a-1f \$ Total. Add lines 1a-1f	•	1,739,361			
ပဏ	h	Total. Add filles 1a-11		1,733,301			
<u> </u>		E	Business Code				
릹	2a						
%¥ 99	ь						
α. Œ							
Š	c .						
Ŕ	d						
Ë	e						
Program Service Revenue	f	All other program service revenue					
۵	g	Total. Add lines 2a-2f	▶				
	3	Investment income (including dividends,	ınterest				
		and other similar amounts)	. ▶	139,957			139,957
	4	Income from investment of tax-exempt bond proc	eeds 🕨				
	5	Royalties	▶				
			(II) Personal				
	6a	Gross rents	(II) I CISOIIUI				
		Less rental					
	Ь	expenses					
	С	Rental income or (loss)					
	d	Net rental income or (loss)					
		(ı) Securities	(II) O ther				
	7a	Gross amount 68,810	(ii) o thei				
	' "	from sales of					
		assets other than inventory					
	ь	Less cost or 0					
		other basis and sales expenses					
	l c	Gain or (loss) 68,810					
	d	Net gain or (loss)	▶	68,810			68,810
	8a	Gross income from fundraising					
Φ		events (not including					
드		\$					
ψ >-		of contributions reported on line 1c)					
œ E		See Part IV, line 18					
<u></u>		a	104,680				
Other Revenue	Ь	Less direct expenses b	14,570				
0	C	Net income or (loss) from fundraising eve	nts 🟲	90,110			90,110
	9a	Gross income from gaming activities					
		See Part IV, line 19					
		a					
	b	Less direct expenses b					
	C	Net income or (loss) from gaming activiti	es Ի				
	10a	Gross sales of inventory, less returns and allowances .					
		a					
	b	Less cost of goods sold b					
	С	Net income or (loss) from sales of invento					
		Miscellaneous Revenue B	Susiness Code				
	11a	MANAGEMENT FEE INCOME	561000	325,169	325,169		
	Ь	OTHER REVENUE	900099	6,280	6,280		
	c						
	d	All other revenue					
	e e	Total. Add lines 11a-11d					
			· · · •	331,449			
	12	Total revenue. See Instructions	. ▶	2,369,687	331,449	0	298,877

Part IX Statement of Functional Expenses

combined educational campaign and fundraising solicitation

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 1,696,012 1,696,012 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages Pension plan contributions (include section 401(k) and section 403(b) employer contributions) Other employee benefits 10 Fees for services (non-employees) 11 Management Legal Accounting Lobbying Professional fundraising See Part IV, line 17 . . Investment management fees g Advertising and promotion . . . 12 Office expenses 1,523 1,523 13 14 Information technology 15 Royalties . . 8,908 16 8,908 770 770 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Payments to affiliates 21 22 Depreciation, depletion, and amortization 470 23 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) a PURCHASED SERVICES 224,192 224,192 35,307 CONSULTING FEES 35,307 TRUST FUND FEES 27,289 27,289 d PRINTING/PUBLICATIONS 17,607 17,607 e f All other expenses 32,495 32,495 25 Total functional expenses. Add lines 1 through 24f 2,044,573 2,044,573 0 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a

Form 990 (2011) Page **11** Part X Balance Sheet (A) (B) Beginning of year End of year 895.971 Cash—non-interest-bearing 773,856 1 2 2 Savings and temporary cash investments 602,484 148,416 3 125,200 4 16.000 Accounts receivable, net . 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 8 9 9 Prepaid expenses and deferred charges 9 991 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 7,886 2,575 **10c** 10b 2,105 b Less accumulated depreciation 11 11 5,491,120 5,632,528 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 13,200 15 15 11,584 7,130,550 16 16 6,584,489 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 4,470 21,947 17 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 720.000 23 640.000 Secured mortgages and notes payable to unrelated third parties . . 24 Unsecured notes and loans payable to unrelated third parties . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 724,470 26 661,947 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balance through 29, and lines 33 and 34. 27 Unrestricted net assets 5,630,135 4,854,937 775.945 1,067,605 28 Temporarily restricted net assets 28 Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 6.406.080 33 5.922.542 33 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 7.130.550 6.584.489

Ра	rt XII Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			. [
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,3	369,687
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,0	044,573
3	Revenue less expenses Subtract line 2 from line 1	3			325,114
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			106,080
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 8	308,652
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		5,9	922,542
Pai	rt XII Financial Statements and Reporting	<u>'</u>			
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its contents.				
	Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	required	3b		

Public Charity Status and Public Support

(Form 990 or 990EZ)

Department of the Treasury

Internal Revenue Service

h

SCHEDULE A

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization
MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

Employer identification number

02-0512229 Reason for Public Charity Status (All organizations must complete this part.) See instructions organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h **b** Type II c Type III - Functionally integrated d Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) No Yes and (III) below, the governing body of the the supported organization? 11g(i) 11g(ii) (ii) a family member of a person described in (i) above? (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organizati col (i) list your gove docume	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		e on in anized S ?	(vii) A mount of support?	
		ınstructıons))	Yes	No	Yes	No	Yes	No		
Total										

Provide the following information about the supported organization(s)

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	under Part III. If the	e organızatıon f	iails to qualify ເ	ınder the tests lı	sted below, ple	ase co	nplete P	Part III.)
	ection A. Public Support		_					
Cale	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2	011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	2,137,28	7 1,013,59	3 1,184,977	918,380	1	.,844,041	7,098,278
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column	2,137,28	7 1,013,59	3 1,184,977	918,380	1	.,844,041	7,098,278
6	(f) Public Support. Subtract line 5 from line 4	n						7,098,278
Se	ection B. Total Support							
Cale	endar year (or fiscal year	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20	11	(f) Total
7	beginning in) A mounts from line 4	2,137,287	1,013,593	1,184,977	918,380	1	,844,041	7,098,278
8	Gross income from interest,	_,,	2,020,000	2,20 .,51 .	520,000		, ,	.,,,,,,,,,
Ū	dividends, payments received on securities loans, rents, royalties and income from similar sources	147,115	204,092	188,299	135,741		139,957	815,204
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets							
11	Total support (Add lines 7 through 10)					1 1		7,913,482
12	Gross receipts from related activit					12		1,739,134
13	First Five Years If the Form 990 is check this box and stop here		, 	, third, fourth, or fif	th tax year as a !	01(c)(3) organiz	ation, ►
	ection C. Computation of Pul			11 column (5)		1 !		
14	Public Support Percentage for 201	-	•	II column (T))		14		89 700 %
15	Public Support Percentage for 201	,	•			15		88 170 %
b	33 1/3% support test—2011. If the and stop here. The organization quantum 33 1/3% support test—2010. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organization Part IV how the organization memorganization	alifies as a public e organization did n qualifies as a pu — 2011. If the orga ition meets the "fa	ly supported orga not check the bo ublicly supported anization did not o acts and circums	nization x on line 13 or 16 a organization check a box on line tances" test, chec	i, and line 15 is 3 : 13, 16a, or 16b k this box and st o	3 1/3% and line op here.	or more, o 14 Explain	check this
ь 18	10%-facts-and-circumstances test 15 is 10% or more, and if the organization Explain in Part IV how the organization Private Foundation If the organization	nization meets the	e "facts and circu acts and circums	mstances" test, cl tances" test The o	neck this box and organization quali	l stop he ifies as a	r e. publicly	▶ □
	instructions							

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons **b** Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (d) 2010 (e) 2011 (c) 2009 (f) Total ın) A mounts from line 6 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage 15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16

S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2010 Schedule A, Part III, line 17	18	

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test								
	Explanation								

Schedule A (Form 990 or 990-EZ) 2011

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DLN: 93493130016103

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization
MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

b Assets included in Form 990, Part X

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Employer identification number

				0512229
Pai	Organizations Maintaining Donor A		ar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 9	90, Part IV, line 6. (a) Donor advised funds		(b) Funds and other accounts
	Total number at end of year	(a) Bonor advised fands	<u>'</u>	(b) I alias alia other accounts
	Aggregate contributions to (during year)			
	Aggregate grants from (during year)			
	Aggregate value at end of year			
	Did the organization inform all donors and donor adv funds are the organization's property, subject to the			sed Yes No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the beconferring impermissible private benefit		•	
T	t III Conservation Easements. Complete	ıf the organızatıon answered "Y	es" to Forn	n 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreat Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qua	tion or pleasure)	n of a certifie	ically importantly land area d historic structure onservation
	easement on the last day of the tax year			
				Held at the End of the Year
	Total number of conservation easements		2a	
	Total acreage restricted by conservation easements		2b	
	Number of conservation easements on a certified hi	• •	2c	
	Number of conservation easements included in (c) a	acquired after 8/17/06	2d	
	Number of conservation easements modified, transf	erred, released, extinguished, or terr	minated by th	ne organization during
	the taxable year 🛌			
	Number of states where property subject to conserv	ation easement is located 🗠		
	Does the organization have a written policy regarding enforcement of the conservation easements it holds		n, handling of	violations, and Yes No
	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation ϵ	easements d	uring the year 🛌
	A mount of expenses incurred in monitoring, inspect	ing, and enforcing conservation ease	ments durin	g the year
	▶ \$			
	Does each conservation easement reported on line	2(d) above satisfy the requirements	ofsection	
	170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)?			☐ Yes ☐ No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's fin	•	•
П	Organizations Maintaining Collection Complete if the organization answered			her Similar Assets.
	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi	S 116, not to report in its revenue st d for public exhibition, education or re	atement and esearch ın fu	
)	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item	S 116, to report in its revenue stater public exhibition, education, or rese	ment and bala	•
	(i) Revenues included in Form 990, Part VIII, line :	1		► \$
	(ii) Assets included in Form 990, Part X			► \$
	If the organization received or held works of art, his following amounts required to be reported under SFA	•	sets for finan	
	Revenues included in Form 990, Part VIII, line 1			► \$
	= = = , = = = , =			· -

Cat No 52283D

Schedule D (Form 990) 2011

Par	••••• Organizations Maintaining Co	ollections of Ar	t, His	toric	al Tr	<u>easur</u>	es, or O	ther	Similar A	<u>Asse</u>	ts (cc	ntınued)
3	Using the organization's accession and other items (check all that apply)	r records, check ar	ny of th	ie follo	owing t	hat are	a significa	nt us	se of its coll	ection		
а	Public exhibition		d	Γ	Loan	rexcha	ange progr	ams				
Ь	Scholarly research		e	Γ	Other							
c	Preservation for future generations											
4	Provide a description of the organization's c	ollections and expla	aın hov	v the v	furthe	r the or	aanızatıon	's ex	empt purpos	e in		
•	Part XIV			,	1411114		gamzation	J GA	op. pa.poo			
5	During the year, did the organization solicit								ılar			-
Do	assets to be sold to raise funds rather than t IV Escrow and Custodial Arrang								oc" to Form	<u> </u>		│ No
ΡŒ	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an ai						answere	u it	נט רטווו	1 990	,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?						other ass	ets n	ot		res	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ıng ta	ble		_					
										A mou	nt	
c	Beginning balance						L	1c				
d	Additions during the year						L	1d				
e	Distributions during the year						L	1e				
f	Ending balance							1 f				
2a	Did the organization include an amount on F	orm 990, Part X, Iır	ne 21?							┌ \	í es	┌ No
b	If "Yes," explain the arrangement in Part XI	/										
Pa	rt V Endowment Funds. Complete											
		(a)Current Year	(b)	Prior Ye		(c) Two	Years Back		Three Years Ba)Four Y	ears Back
1a	Beginning of year balance	775,945		-	37,619		1,582,05		1,097,	_		
b	Contributions	282,540			.90,477		670,87	+	413,0	_		
С	Investment earnings or losses	9,120			18,083		84,69	1	71,4	172		
d	Grants or scholarships											
e	Other expenditures for facilities and programs			1,/	70,234							
f	Administrative expenses											
q	End of year balance	1,067,605		7	75,945		2,337,61	9	1,582,0	058		
2	Provide the estimated percentage of the year	r end balance held	as									
а	Board designated or quasi-endowment	100 000 %										
ь	Permanent endowment -											
c	Term endowment ►											
3a	Are there endowment funds not in the posse	ssion of the organiz	zation	that a	re held	and ad	ministere	d for t	:he			
	organization by	3									Yes	No
	(i) unrelated organizations								_	Ba(i)		Νo
	(ii) related organizations								📮	Ba(ii)		No
	If "Yes" to 3a(II), are the related organization	•						٠		3b		
4	Describe in Part XIV the intended uses of the trivial of the control of the contr					^						
24	t VI Land, Buildings, and Equipme	ent. See Form 95	90, Pa									
	Description of property) Cost or sis (inves		(b)Cost or basis (otl		(c) Accumu depreciati		(d) B	ook value
1a	Land			+								
	Buildings											
	Leasehold improvements											
	Equipment											
	Other							9,991		7,886	\vdash	2,105
	II. Add lines 1a-1e (Column (d) should equal F	orm 990 Part X colu	mn (B)	l line	10(c))				▶	,,500	\vdash	2,105
	To resistant (a) should equal to	223, raic X, colu	(5)	,	(-)-/	<u> </u>	<u> </u>	•		e D / F	orm 9	90) 2011

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of end-of-year market value
(2)Closely-held equity interests (3)O ther		
(A) SECURITIES AND OTHER INVESTMENTS	5,632,528	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	5,632,528	
Part VIII Investments—Program Related. Se		13.
(a) Description of investment type	(b) Book value	(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, III		
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		
Part X Other Liabilities. See Form 990, Part >		
1 (a) Description of Liability	(b) A mount	
Federal Income Taxes		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)		

Total revenue (Form 990, Part VIII, column (A), line 12)

2,369,687

1

2 Total expenses (Form 990, Part IX, column (A), line 25)		2	2,044,57
3 Excess or (deficit) for the year Subtract line 2 from line 1		3	325,11
4 Net unrealized gains (losses) on investments		4	-136,77
5 Donated services and use of facilities		5	
6 Investment expenses		6	
7 Prior period adjustments		7	
8 Other (Describe in Part XIV)		8	-671,87
9 Total adjustments (net) Add lines 4 - 8		9	-808,65
10 Excess or (deficit) for the year per financial statements. Combine lines 3 and 9		10	-483,53
Part XII Reconciliation of Revenue per Audited Financial Statement	ts With Revenue p		•
1 Total revenue, gains, and other support per audited financial statements		1	603,94
A mounts included on line 1 but not on Form 990, Part VIII, line 12			
a Net unrealized gains on investments 2a	-136,775		
b Donated services and use of facilities 2b			
c Recoveries of prior year grants			
d Other (Describe in Part XIV) 2d			
e Add lines 2a through 2d		2e	-136,77
3 Subtract line 2e from line 1	[3	740,71
4 A mounts included on Form 990, Part VIII, line 12, but not on line 1			
a Investment expenses not included on Form 990, Part VIII, line 7b . 4a			
b Other (Describe in Part XIV) 4b	1,628,970		
c Add lines 4a and 4b		4c	1,628,97
5 Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)		5	2,369,68
Part XIII Reconciliation of Expenses per Audited Financial Statemen	nts With Expenses	per Retu	rn
Total expenses and losses per audited financial		1	415,60
statements	ŀ	-	
a Donated services and use of facilities			
b Prior year adjustments			
c Other losses			
d Other (Describe in Part XIV)			
e Add lines 2a through 2d		2e	
3 Subtract line 2e from line 1		3	415,60
4 A mounts included on Form 990, Part IX, line 25, but not on line 1:		_	
a Investment expenses not included on Form 990, Part VIII, line 7b 4a			
b Other (Describe in Part XIV) 4b	1,628,970		
c Add lines 4a and 4b		4c	1,628,97
5 Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)		5	2,044,57
Part XIV Supplemental Information		<u> </u>	· · · · · · · · · · · · · · · · · · ·

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
PART XI, LINE 8 - OTHER ADJUSTMENTS		TRANSFERS TO AFFILIATES -671,877
PART XII, LINE 4B - OTHER ADJUSTMENTS		EXPENSE RECLASS 1,628,970
PART XIII, LINE 4B - OTHER ADJUSTMENTS		EXPENSE RECLASS 1,628,970
		RECLASSIFICATION OF EXPENSES
		PART X, INCLUDED IN THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS WAS THE FOLLOWING, "MANAGEMENT HAS EVALUATED THE SYSTEM'S TAX POSITIONS AND CONCLUDED THE SYSTEM HAS MAINTAINED ITS TAX-EXEMPT STATUS, DOES NOT HAVE ANY SIGNIFICANT UNRELATED BUSINESS INCOME AND HAD TAKEN NO UNCERTAIN TAX POSITIONS THAT REQUIRE ADJUSTMENT TO THE CONSOLIDATED FINANCIAL STATEMENTS "

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MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

As Filed Data -

DLN: 93493130016103

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

licensing

Name of the organization

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Employer identification number

						02-0512229	
Pā	art I Fundraising Ac	tivities. Complet	e if the d	organiza	tion answered "Yes"	to Form 990, Part IV	, line 17.
a b c d 2a b	Phone solicitations In-person solicitations	licitations s a written or oral agre Form 990, Part VII st paid individuals or	eement wi) or entity r entities (e f g th any ind y in conne (fundraise	Solicitation of no Solicitation of go Solicitation of go Special fundraisii Iividual (including office ction with professional	n-government grants vernment grants ng events ers, directors, trustees fundraising services? ents under which the fui	
	(i) Name and address of ındıvıdual or entıty (fundraıser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		from activity (or reta fundraise of of col		(vi) A mount paid to (or retained by) organization
			Yes	No			
Γot	al			•			

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1 GOLF TOURNAMENT (event type)	(b) Event #2 (event type)	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
Revenue	1 2	Gross receipts Less Charitable	104,680			104,680
<u>~</u>	3	contributions Gross income (line 1 minus line 2)	104,680)		104,680
	4	Cash prizes				
မှာ	5	Non-cash prizes	3,945	5		3,945
Expenses	6	Rent/facility costs	9,884	ı		9,884
	7	Food and beverages				
Direct	8	Entertainment				
Δ	9	Other direct expenses .	741			741
	10	Direct expense summary Add line	es 4 through 9 ın column	(d)	🛌	(14,570)
	11	Net income summary Combine li	nes 3 and 10 in column (d)		90,110
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	irt IV, line 19, or rep	orted more than
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) O ther gaming	(d) Total gaming (Add col (a) through col (c))
~	1	Gross revenue				
<u>۾</u>	2	Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes ┌ No	Г Yes Г No	┌ Yes ┌ No	
		Direct expense summary Add lines				()
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	<u> -</u>	
9 a b	Ist	ter the state(s) in which the organiza the organization licensed to operate 'No," Explain	gaming activities in eac	h of these states?		· · 「Yes 「No
10a b		re any of the organization's gaming l			the tax year?	· · Fyes FNo

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493130016103

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Open to Public Inspection

lame of the organization						E	Employer identif	ication number
1ARY AND JOHN ELLIOT CHA	ARITABLE FOUNDAT	ION				c	02-0512229	
Part I General Inform	mation on Grants	and Assistance				'		
Does the organization mathe selection criteria useDescribe in Part IV the o	d to award the grants	orassistance?						ר Yes □
Form 990, Part 1	IV, line 21 for any i	• Governments and recipient that received 0) if additional space	d more than \$5,000	. Check this box if	no one recipient rece	ived m	ore than \$5,0	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)		escription of sh assistance	(h) Purpose of grant or assistance
(1) THE CAREGIVERS INC	02-0395429	501(C)(3)	10,000					SUPPORTED EXPANSION AND ENHANCEMENT EFFORTS OF THE CARING CUPBOARD
(2) CHILD AND FAMILY SERVICES	02-0222164	501(C)(3)	30,000					PROVIDED HOME CARE SERVICES FOR TWENTY LOW INCOME ELDERLY INDIVIDUALS
(3) EASTER SEALS OF NEW HAMPSHIRE	02-0272825	501(C)(3)	25,000					PROVIDED DENTAL SERVICES TO INDIGENT, FRAIL SENIORS IN THE GREATER MANCHESTER AREA
(4) THE MOORE CENTER	02-0261136	501(C)(3)	25,000					ASSISTED THE MOORE OPTIONS FOR SENIORS PROGRAM IN DEVELOPING SHARED HOUSING FOR ELDERLY
2 Enter total number of sec	tion 501(c)(3) and go	vernment organizations	listed in the line 1 tabl	e				4

Enter total number of other organizations listed in the line 1 table

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.											
(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance						
				1							

Part IV	Supplemental Information. Co	mplete this part to p	provide the information red	quired in Part I, line 2,	and any other additional information.

Ident if ier	Return Reference	Explanation
	· · · · · · · · · · · · · · · · · · ·	SCHEDULE I, PART I, LINE 2 THE PEARL MANOR ADVISORY COMMITTEE MEETS TO REVIEW REQUESTS FOR
MONITORING GRANTS IN THE U S		GRANTS, MEET LEADERS OF ORGANIZATIONS REQUESTING GRANT FUNDING, AND REQUIRES UPDATES ON THE USE OF FUNDS IN MANY INSTANCES, BOTH WRITTEN AND PRESENTATION

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DLN: 93493130016103

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of	t he organizat ion	
MADV AND	TOUR FLUTOT CHARTTARIE	

MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

Employer identification number

02-0512229

Pa	rt I Questions Regarding Compensation			
			Yes	Νo
1a	Check the approplate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
ь	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		l No
	Any related organization?	5b		No
_	If "Yes," to line 5a or 5b, describe in Part III			<u> </u>
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
ь	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
_	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	<u> </u>
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs-section 53 4958-4(a)(3)? If "Yes," describe			
	in Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	ات ا		<u> </u>
•	section 53 4958-6(c)?	9		1

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		f W-2 and/or 1099-MI (ii) Bonus &	SC compensation (iii) Other	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior				
	(i) Base compensation	incentive compensation	reportable compensation	compensation		,,,,,,	Form 990 or Form 990-EZ				
(1) DOUGLAS F DEAN (I) 529,809		-	0 325,293	_	l e	0 0				
(2) RICHARD A (I ELWELL (II) 338,211		_	0 116,187	0 11,684	0 839,849	0 221,290				
(3) RICHARD PHELPS (I) () 374,367		_	0 53,493	0 16,181	0 755,751	0 149,684				

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	PART I, LINE 4B	DOUGLAS DEAN - \$287,928, RICK PHELPS - \$51,158, RICHARD ELWELL - \$75,929, WILLIAM BAXTER - \$33,960
	7	THE ORGANIZATION HAS ADOPTED AN INCENTIVE PAY PROGRAM THAT PROVIDES DESIGNATED MANAGEMENT EMPLOYEES AN OPPORTUNITY TO EARN A DESIGNATED PERCENTAGE OF SALARY BASED ON THE ACHIEVEMENT BY THE ORGANIZATION OF A NUMBER OF CRITICAL SUCCESS FACTORS ARE ESTABLISHED ANNUALLY BY THE INDEPENDENT EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES WITH ASSISTANCE FROM AN INDEPENDENT NATIONAL COMPENSATION CONSULTING COMPANY THE MAXIMUM POTENTIAL INCENTIVE PAYMENTS UNDER THE PLAN ARE CONSIDERED BY THE COMPENSATION CONSULTANT IN ENSURING THAT MANAGEMENT COMPENSATION IS REASONABLE
SUPPLEMENTAL INFORMATION	PART III	THE SALARIES OF DOUGLAS DEAN, RICK PHELPS, AND RICHARD ELWELL REPRESENT SERVICES PROVIDED TO ALL RELATED ENTITIES
SUPPLEMENTAL INFORMATION		PART II LINE 2 AND 3 - DURING THE YEAR MR ELWELL AND DR PHELPS EACH WITHDREW FUNDS FROM THEIR DEFERRED COMPENSATION PLANS (\$221,290 AND \$149,684 RESPECTIVELY) AS SUCH THESE AMOUNTS ARE REPORTED IN COLUMN B(III) AND IN PRIOR YEARS CONTRIBUTIONS TO THEIR DEFERRED COMPENSATION PLANS WHICH SUPPORT THE CURRENT DISTRIBUTION REPORTED IN COLUMN C

Schedule J (Form 990) 2011

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DLN: 93493130016103

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public Inspection

Name of the organization MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

Employer identification number

02-0512229

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	THE COMPLETED 990 IS PRESENTED TO THE BOARD PRIOR TO FILING SPECIFIC KEY SECTIONS OF THE 990 ARE SINGLED OUT FOR ADDITIONAL DISCUSSION AND INPUT FROM BOARD MEMBERS
	FORM 990, PART VI, SECTION B, LINE 12C	OFFICERS, DIRECTORS AND KEY EMPLOYEES ARE REQUIRED ANNUALLY TO SIGN A CONFLICT OF INTEREST FORM WHICH REQUIRES REPORTING ANY POTENTIAL CONFLICT OF INTEREST ARRANGEMENTS WITH THE ORGANIZATION
	FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE OF THE BOARD UTILIZES OUTSIDE COMPENSATION CONSULTANTS TO EVALUATE THE SALARIES FOR THE CEO, CFO, AND COO THE CONSULTANTS UTILIZE THEIR INTERNAL DATA ALONG WITH NATIONAL AND LOCAL BENCHMARK DATA FROM THE INDUSTRY TO DEVELOP SALARY LEVELS RECOMMENDATIONS OF THE CONSULTANT ARE REVIEWED BY THE COMPENSATION COMMITTEE, WHO RECOMMENDS COMPENSATION LEVELS TO THE FULL BOARD FOR APPROVAL AN OUTSIDE CONSULTING FIRM IS ALSO USED BY THE ORGANIZATION TO REVIEW THE COMPENSATION OF THE REMAINDER OF THE VP'S AGAIN NATIONAL AND LOCAL BENCHMARKS FOR SALARIES ARE CONSULTED TO DETERMINE SALARY LEVELS FOR THESE VP'S
	FORM 990, PART VI, SECTION C, LINE 19	EACH OF THESE DOCUMENTS IS FILED WITH THE NEW HAMPSHIRE SECRETARY OF STATE AND IS AVAILABLE UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -136,775 TRANSFERS TO AFFILIATES -671,877 TOTAL TO FORM 990, PART XI, LINE 5 -808,652

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

DLN: 93493130016103

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the MARY AND JOH	e organization In Elliot Charitable foundation				02-051222			
Part I	Identification of Disregarded Entities (Comp	lete ıf the organızatı	on answered "Yes'	' on Form 990, Pa	art IV, line 33.)			
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
Part II	Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		ıf the organızatıor	answered "Yes"	on Form 990, P	art IV, line 34 becau	ise it had	d one
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3)		(g) Section 512(b)(13 controlled organization	
See Additional	Data Table					, Part IV, line 34 because (f) Direct controlling entity (f) Direct controlling entity	Yes	No
See Additional	Data Table							

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
							Yes	No		Yes	No		
(1) ELLIOT COMMON TRUST FUND LLC 1 ELLIOT WAY MANCHESTER, NH 03103 20-3653624	INVESTMENTS	NH		N/A	161,514	5,685,104		No			No		
									1 1157 11				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership			

(6)

Pai	t V Tr	ansactions With Related Organizations (Complete if the organization answers	ered "Yes'	' on Form 990, Pa	rt IV, line 34, 35, 3	55A, or 36.)				
	Note. Com	nplete line 1 if any entity is listed in Parts II, III or IV					Yes	No		
1 Du	ırıng the ta	x year, did the orgranization engage in any of the following transactions with one or more rela	ated organi	zatıons lısted ın Part	s II-IV?					
а	Receipt of	f (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity					а	No		
b	Gıft, grant	, or capital contribution to related organization(s)				1	ь	No		
c	Gıft, grant	, or capital contribution from related organization(s)				1	с	No		
d	Loans or I	oan guarantees to or for related organization(s)				1	d	No		
e	Loans or l	oan guarantees by related organization(s)				1	е	No		
f	Sale of as:	sets to related organization(s)				1	f	No		
g	Purchase	of assets from related organization(s)				1	g	No		
h										
i	i Lease of facilities, equipment, or other assets to related organization(s)									
j	Lease of fa	acilities, equipment, or other assets from related organization(s)				1	j	No		
k										
1										
m	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
n	Sharing of	f paid employees with related organization(s)				1	n	No		
o	Reimburs	ement paid to related organization(s) for expenses				1	0	No		
p	Reimburs	ement paid by related organization(s) for expenses				1	р	No		
q	O ther trar	nsfer of cash or property to related organization(s)				1	q	No		
r	O ther tran	sfer of cash or property from related organization(s)				1	.r	No		
2	If the ansv	wer to any of the above is "Yes," see the instructions for information on who must complete t	this line, inc	luding covered relat	ionships and transact	ion thresholds				
		(a) Name of other organization		(b) Transaction type(a-r)	(c) Amount involved	(d) Method of detern Involv	nining am	ount		
(1)										
(2)										
(3)										
(4)										
(5)										
(3)						1				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	5	Are all partners Share of end-of-year section (f) Share of total income assets Disproprtionate allocations? Code warmount 20 of Sche		Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	V—UBI General t ın box managıı edule K-1 partneı		(k) Percentage ownership	
			311)	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Return Reference	Explanation	

Schedule R (Form 990) 2011

Software ID: Software Version:

EIN: 02-0512229

Name: MARY AND JOHN ELLIOT CHARITABLE FOUNDATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part 11 -	- Identification of	Clatca Tax	Excilipt of	gamization		
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	g Section 512 (b)(13) controlled organization
ELLIOT HEALTH SYSTEM PROFESSIONAL & GENERAL LIABILITY INSURANCE TRUST 1070 HOLT AVENUE UNIT 1 STE 2100 MANCHESTER, NH 03109 01-6217452	INSURANCE TRUST	NH	501(C) 3	LINE 11, TYPE II	ELLIOT HEALTH SYSTEM	No
ELLIOT HOSPITAL 1 ELLIOT WAY MANCHESTER, NH 03103 02-0232673	PHYSICIAN SERVICES	NH	501(C) 3		ELLIOT HEALTH SYSTEM	No
ELLIOT PHYSICIAN NETWORK 1070 HOLT AVENUE UNIT 1 STE 2100 MANCHESTER, NH 03109 02-0509589	PHYSICIAN SERVICES	NH	501(C) 3		ELLIOT HEALTH SYSTEM	No
ELLIOT HEALTH SYSTEM 1070 HOLT AVENUE UNIT 1 STE 2100 MANCHESTER, NH 03109 02-0509911	MA NA GEMENT	NH	501(C) 3	LINE 11, TYPE II		No
VNA OF MANCHESTER & SOUTHERN NH & SUBS 33 SOUTH COMMERCIAL STREET SUITE 40 MANCHESTER, NH 03101 02-0395296	VNA HOLDING COMPANY	NH	501(C) 3		ELLIOT HOSPITAL	N o
ELLIOT PROFESSIONAL SERVICES NETWORK 1070 HOLT AVENUE UNIT 1 STE 2100 MANCHESTER, NH 03109 33-1003630	PHYSICIAN SERVICES	NH	501(C) 3	1	ELLIOT HEALTH SYSTEM	No
VNA HOME HEALTH & HOSPICE SERVICES INC 33 SOUTH COMMERCIAL STREET SUITE 40 MANCHESTER, NH 03101 02-0222241	HOME CARE & HOSPICE SERVICES	NH	501(C) 3	LINE 11,	VNA OF MANCHESTER & SOUTHERN NH INC	No
VNA COMMUNITY SERVICES INC 33 SOUTH COMMERCIAL STREET SUITE 40 MANCHESTER, NH 03101 02-0396549	NURSING SERVICES	NH	501(C) 3	LINE 11,	VNA OF MANCHESTER & SOUTHERN NH INC	N o
VNA PERSONAL SERVICES INC 33 SOUTH COMMERCIAL STREET SUITE 40 MANCHESTER, NH 03101 02-0395295	PRIVATE HEALTH & HOMEMAKER SERVICES	NH	501(C) 3	1.10.5.1.1	VNA OF MANCHESTER & SOUTHERN NH INC	No