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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

OMB No 1545-0047

<u>A I</u>	For the	2011 calendar year, or tax year beginning OCT 1, 2011 and endir	ng J	UN 30, 2012	
В	Check if applicable	C Name of organization		D Employer identif	ication number
	Addre	THE CHESHIRE HEALTH FOUNDATION			
	Name chang			02-0	202220
	Initial return	Number and street (or P.O. box if mail is not delivered to street address) Room	n/suite	E Telephone numbe	er
	Termu ated	580 COURT STREET		(603	3) 354-5400
	Amen	City or town, state or country, and ZIP + 4		G Gross receipts \$	857,011.
L	Application pendi	AEENE, NA U3431		H(a) Is this a group i	
	ропол	F Name and address of principal officer.ARTHUR NICHOLS		for affiliates?	Yes X No
		SAME AS C ABOVE	-	H(b) Are all affiliates in	
		empt status: X 501(c)(3)	527	1	a list (see instructions)
		te: ► N/A organization: X Corporation Trust Association Other ► L	. V.	H(c) Group exemption	
	art I	Summary		•	M State of legal domicile: NH
ë	1	Briefly describe the organization's mission or most significant activities: THE PUR			
Jan		IS TO ADDRESS THE HEALTH-RELATED NEEDS OF S			
Governance	2	Check this box if the organization discontinued its operations or disposed o	of more		
Ĝ	3	Number of voting members of the governing body (Part VI, line 1a)		3	18 17
•ජ ග	1	Number of independent voting members of the governing body (Part VI, line 1b) Total number of individuals employed in calendar year 2011 (Part V, line 2a)		5	17
Activities &	1	Total number of volunteers (estimate if necessary)		6	0
Ę	1	Total unrelated business revenue from Part VIII, column (C), line 12		7a	
Ă	1	Net unrelated business taxable income from Form 990-T, line 34		76 7b	
	-	The dividuals been less takes in some ment of the coop, find on		Prior Year	Current Year
■ Ø ∠Ui∠ Revenue	8	Contributions and grants (Part VIII, line 1h)		16,285.	
٦ <u>ټ</u>	9	Program service revenue (Part VIII, line 2g)		0.	
9 8	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		854,815	450,325.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		205,772.	161,848.
ا ا	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,076,872	
	13	Grants and similar amounts paid (Part 1) column (A), lines 1 3)		861,117.	
SAN SERVICE Expenses	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	
	15	Salaries, other compensation, employee benefits (Part IX) column (A), lines 5-10)	<u> </u>	0,	
氢草	16a	Professional fundraising fees (Part, IX) column (A), line 1193		0.	0.
SA	_b	Total fundraising expenses (Part IX, column (D), line 25)	<u>·</u>	022 127	000 041
劢	''	Other expenses (Part IX, column (A), lines 11a 11d Hf-24e)	-	833,137. 1,694,254.	
		Total expenses Add lines 13-17 (must equal Part 1X, column (A), line 25) Revenue less expenses Subtract line 18 from line 12	-	<617,382	
50	3	nevenue less expenses Subtract line 10 from line 12	- Po	ginning of Current Year	
Net Assets or	20	Total assets (Part X, line 16)	De	36,332,805	
ASS	21	Total liabilities (Part X, line 26)		12,741,268	
Set	22	Net assets or fund balances Subtract line 21 from line 20		23,591,537	
	art II	Signature Block			
Und	der pen	alties of perjury, I declare that I have examined this return, including accompanying schedules and	statem	ents, and to the best of r	ny knowledge and belief, it is
true	e, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of which pi	reparer	has any knowledge.	
		La Call Out			
Sig	jn	Signature of officer 3		Date	_
He	re	JILL BATTY, CHIEF FINANCIAL OFFICER		1/5/201	<u></u>
_		Type of print name and title	ı	Date / Check	DTIN
D-:		Print/Type preparer's name Profiler's signature	1/-	10/00/. 1 1	PTIN
Pai		MICHAEL A. BARBARITA, CPA //Uhay Off Officer of the Company of the	118	self-emplo	
	parer Only	Firm's name WILLIAM STEELE & ASSOCIATES P.C. Firm's address 40 STARK STREET		Firm's EIN	02-0383073
531	,	MANCHESTER, NH 03101		Phone no.	(603)622-8881
Ma	v the I	RS discuss this return with the preparer shown above? (see instructions)		T HOUSE HO.	X Yes No
	001 01-				Form 990 (2011)

	990 (2011) THE CHESHIRE HEALTH FOUNDATION 02-0202220 Page 2
Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	THE PURPOSE OF THE ORGANIZATION IS TO ADDRESS THE HEALTH-RELATED NEEDS
	OF SOUTHWESTERN NEW HAMPSHIRE AND THE NEIGHBORING CONNECTICUT RIVER
	VALLEY AREA FOR QUALITY CARE BY INTEGRATING HEALTHCARE SERVICES,
	PROVIDING STRATEGIC DIRECTION, COORDINATING RELATED ACTIVITIES AND
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
•	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
-	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported. (Code) (Expenses \$ 1,181,836 • including grants of \$) (Revenue \$ 71,072 •)
4a	
	MANAGEMENT OF BOARD DESIGNATED, SPECIAL PURPOSE AND BUILDING AND
	ENDOWMENT FUNDS. DISTRIBUTION OF FUNDS TO THE CHESHIRE MEDICAL CENTER
	IN ACCORDANCE WITH DONOR STIPULATIONS.
	· · · · · · · · · · · · · · · · · · ·
4b	(Code) (Expenses \$
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$)
	
	Other recovery (December 2 Cabadala O)
4d	Other program services (Describe in Schedule O)
4d 4e	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses \$ 1,181,836.

Form 990 (2011) 02-0202220 THE CHESHIRE HEALTH FOUNDATION Page 3 Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A 1 X Is the organization required to complete Schedule B, Schedule of Contributors? 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes." complete Schedule C. Part I X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 4 X Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or X similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to X provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II X 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete X 8 Schedule D. Part III Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide X credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent 10 X 10 endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X Part VI 11a b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 11d X e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11<u>e</u> f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D. Part X X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X Schedule D. Parts XI, XII, and XIII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 12h X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 Х 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 X 14b or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Х Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 Х Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, Х column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II X 18

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19

20a 20b X

X

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

complete Schedule G, Part III

Form 990 (2011) THE CHESHIRE HEALTH FOUNDATION

[Part IV | Checklist of Required Schedules (continued)

			Yes	NO
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<u>X</u>	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	ļ		
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified		'	1
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member		:	
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	Instructions for applicable filing thresholds, conditions, and exceptions):			3,7
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	28b		^
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	200		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	28c 29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity?			
	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			_
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38 Form	X	<u> </u>

Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response to any question in this Part V No Yes 1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable ol Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? X 1¢ 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 0 filed for the calendar year ending with or within the year covered by this return b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За b If "Yes," has it filed a Form 990 T for this year? If "No," provide an explanation in Schedule O X 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a X financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 5с 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible? 6a X b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? Х 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? X 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7e X Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting 8 organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. a Did the organization make any taxable distributions under section 4966? 9a b Did the organization make a distribution to a donor, donor advisor, or related person? 9b Section 501(c)(7) organizations, Enter: Initiation fees and capital contributions included on Part VIII, line 12 10a b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b Section 501(c)(12) organizations. Enter: 11 a Gross income from members or shareholders 11a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a 12b b If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b c Enter the amount of reserves on hand 13c X 14a Did the organization receive any payments for indoor tanning services during the tax year? 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Form **990** (2011)

132005 01-23-12 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI						$\overline{\mathbf{X}}$
Sec	tion A. Governing Body and Management						
						Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		18			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.						
b	Enter the number of voting members included in line 1a, above, who are independent	1b		17			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh		any other				
	officer, director, trustee, or key employee?	•	·		2		X
3	Did the organization delegate control over management duties customarily performed by or under the	he direc	t supervision	ſ			
	of officers, directors, or trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form	990 wa	is filed?	[4		X
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		- 1	5		X
6	Did the organization have members or stockholders?			Į	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a	appoint	one or				
	more members of the governing body?				7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	stockh	olders, or	ļ			
	persons other than the governing body?			j	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the years of the properties o	ear by th	e following:				
а	The governing body?				8a	X	ļ
b	Each committee with authority to act on behalf of the governing body?			ļ	8b	<u> </u>	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re	ached	at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O				9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenu	e Code)				
				ı		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?				10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such of	chapter	s, affiliates,				
	and branches to ensure their operations are consistent with the organization's exempt purposes?				10b	7.7	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy befo	re filing the forn	ገ?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		4lanta O		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris				12b	X	-
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If " In Schedule O how this was done	res, a	escribe		10-	X	1
13					12c	X	
14	Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?				14	X	
15	Did the process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate process for determining compensation of the following persons include a review and approximate persons in the following person	ual by u	ndenendent		14		
13	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	-	dependent				
а	The organization's CEO, Executive Director, or top management official	•			15a	Х	
	Other officers or key employees of the organization				15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)				.55		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement v	vith a				
	taxable entity during the year?				16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu	ate its i	participation				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization		="				
	exempt status with respect to such arrangements?				16b		1
Sec	tion C. Disclosure	·					
17	List the states with which a copy of this Form 990 is required to be filed ▶NH				**		
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990	-T (Sec	tion 501(c)(3)s o	nly) a	vailab	le	
	for public inspection. Indicate how you made these available. Check all that apply.						
	Own website Another's website X Upon request						
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, or	conflict	of interest polic	y, an	d finar	ncial	
	statements available to the public during the tax year.		•				
20	State the name, physical address, and telephone number of the person who possesses the books	and rec	ords of the orga	anızat	ion.	-	
	MARY SHERWIN - 603-354-5488						
-	580 COURT STREET, KEENE, NH 03431						
13200 01-23					Form	990	(2011)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons

Name and Title	(A)	(B)			(0)			(D)	(E)	(F)
Nours per Nours per Nours per Nours per Nours per Nours for Nours for related organizations		Average	(40					one	Reportable	Reportable	Estimated
Compensation Comp			Ьох	, unle	ss pe	rson	is bot	h an	· ·		
Nours for related organizations Nours for five field Nours for related organizations Nours for five field Nours for fie				Cerai	10 4 0	recio	Trus	(66)			
ARTHUR NICHOLS PRESIDENT			liect								
ARTHUR NICHOLS PRESIDENT		1	10 96	stee			rate		•	(11 2) 1000 (11100)	ļ.
ARTHUR NICHOLS PRESIDENT		1	trust	al fru		yee	эшс				_
ARTHUR NICHOLS PRESIDENT		ın Schedule	woul	tutor	55	emp	nest c	ë			organizations
STATE STAT		O)	힐	重	ĕ	, Ke	皇島	를			
(2) JAY KAHN CHAIR 3.00 X X 0. 0. 0. 0. (3) MICHAEL NEWBOLD TRUSTEE 2.00 X 0. 0. 0. 0. (4) BILL KELLEHER TRUSTEE 2.00 X 0. 0. 0. 0. (5) JOSEPH BERGMAN, MD TRUSTEE 2.00 X 0. 196,262. 0. (6) KATHI SNOW TRUSTEE 2.00 X 0. 0. 0. 0. (7) LARRY JAEGER, MD TRUSTEE 2.00 X 0. 0. 0. 0. (8) SYLVIA MCBETH VICE CHAIR 2.00 X 0. 0. 0. 0. (9) JUDY KALICH TRUSTEE 2.00 X 0. 0. 0. 0. (10) MICHAEL ORMONT MED STAFF PRES 2.00 X 0. 0. 0. (11) WALTER ROHR TRUSTEE 1.00 X 0. 0. 0. 12) LESLIE PITTS	(1) ARTHUR NICHOLS										
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A BILL KELLEHER	(3) MICHAEL NEWBOLD									_	_
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(8) SYLVIA MCBETH VICE CHAIR (9) JUDY KALICH TRUSTEE (10) MICHAEL ORMONT MED STAFF PRES (11) WALTER ROHR TRUSTEE (12) LESLIE PITTS 2.00 X X 0. 0. 0. 0. 0. 0. 0. 0. 0.	(7) LARRY JAEGER, MD			į					_		
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(9) JUDY KALICH TRUSTEE (10) MICHAEL ORMONT MED STAFF PRES (11) WALTER ROHR TRUSTEE (12) LESLIE PITTS 2.00 X 0. 2,752. 0. 0. 0. 0. 0. 0. 0.	(8) SYLVIA MCBETH										
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(10) MICHAEL ORMONT MED STAFF PRES (11) WALTER ROHR TRUSTEE (12) LESLIE PITTS 2.00 X 0. 0. 0. 0. 0.	(9) JUDY KALICH										
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(11) WALTER ROHR TRUSTEE 1.00 X 0. 0. 0.	(10) MICHAEL ORMONT										
TRUSTEE 1.00 X 0. 0. 0. (12) LESLIE PITTS	MED STAFF PRES	2.00	X	_	<u> </u>	ļ	ļ		0.	0.	0.
(12) LESLIE PITTS	(11) WALTER ROHR										
(12) LESLIE PITTS	TRUSTEE	1.00	X	<u> </u>	ļ	<u> </u>	1		0.	0.	0.
						ł					
MEDICAL DIRECTOR 1.00 X X 0. 0. 0.	MEDICAL DIRECTOR	1.00	X	-	X	<u> </u>	 	<u> </u>	0.	0.	0.
(13) JAMES PUTNAM	(13) JAMES PUTNAM										
TRUSTEE 2.00 X 0. 0. 0.	TRUSTEE	2.00	X		<u> </u>		<u> </u>	ļ	0.	0.	0.
(14) ED BERGERON	(14) ED BERGERON		1								
TRUSTEE 2.00 X 0. 0. 0.	TRUSTEE	2.00	X	┾-		<u> </u>	<u> </u>	-	0.	<u> </u>	0.
(15) MARY ANN KRISTIANSEN	(15) MARY ANN KRISTIANSEN										
TRUSTEE 2.00 X 0. 0. 0.	TRUSTEE	2.00	<u> X</u>	┿			<u> </u>	_	0.	0.	0.
(16) MARY LOUISE CAFFREY	(16) MARY LOUISE CAFFREY					ļ	1			1	
SECRETARY 2.00 X X 0. 0. 0.	SECRETARY	2.00	<u>X</u>		 X	-	_	├-	0.	0.	0.
(17) STEVE HORTON											
	TRUSTEE	2.00	X	1	1	L_		1	<u> </u>	<u> </u>	Form 990 (2011)

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(A) Name and title	(B) (C) Average hours per (do not check more than one box, unless person is both an officer and a director/trustee)					than	one h an	(D) Reportable compensation	(E) Reportable compensation		(F) Estimated amount of		
	week (describe hours for related organizations in Schedule O)	tee or director	Institutional trustee	Officer	Key employee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	comp fro orga	m th nızat relat	e ion ed
(18) GEOF MOLINA								_			•		
TRUSTEE	2.00	X	-			-		0.		<u>) . </u>			0.
(19) ROBERT MUCHA TREASURER	2.00	x		х				0.		o .			0.
(20) DON CARUSO	2.00								<u>.</u>				
CHIEF MEDICAL OFFICER	2.00	X	ļ					0.	(0.			0.
(21) GREGG TEWKSBURY													_
TRUSTEE	2.00	X				-		0.	(0.			0.
(22) JILL BATTY CHIEF FINANCIAL OFFICER	52.00			x				0.	261,74	3 .	4 -	5 . 1	03.
CHIEF FINANCIAL OFFICER	32.00							0.	201,74.	<u>, </u>	==	, <u>, </u>	<u>05.</u>
		ļ				-							
			-			-							
1b Sub-total		<u> </u>	<u> </u>			_	<u> </u>	0.	983,749	a	9:	1	07.
c Total from continuation sheets to Part VI	I. Section A					-		0.		0.		, <u>, </u>	0.
d Total (add lines 1b and 1c)	,					>		0.	983,749	\rightarrow	93	3,1	07.
2 Total number of individuals (including but n	ot limited to th	nose	liste	ed a	bov	e) wi	no r	eceived more than \$100	,000 of reportable				
compensation from the organization							_	· · · · · · · · · · · · · · · · · · ·	·				0
3 Did the organization list any former officer,	d		مدانم					h.ch.at a				Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s			e, ke	y ei	пріс	уее	, Or	nighest compensated e	inployee on		3		x
4 For any individual listed on line 1a, is the su			omp	ensa	atıor	n and	d ot	her compensation from	the organization				
and related organizations greater than \$15										L	4	X	
5 Did any person listed on line 1a receive or a							elat	ed organization or indiv	idual for services		İ		
rendered to the organization? If "Yes," com	plete Schedul	e J t	for s	uch	per	son					5		X
Section B. Independent Contractors 1 Complete this table for your five highest co	mnensated in	done	ande	nt c	ont	racto	ore t	hat received more than	\$100 000 of comp	enest	ion fr	om	
the organization Report compensation for	•	•							•	311341		J	
(A)	•							(B)			(C		
Name and business	address	N	INC	3				Description of s	services	Cor	mpen	satio	n ———
													<u>.</u>
Total number of independent contractors (i \$100,000 of compensation from the organi	•	ot li	mite	d to		se la	stec	d above) who received n	nore than				
	·								· · · · · · · · · · · · · · · · · · ·	F	orm 9	990 (2011)

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-		- Ctatoment of Never	<u> </u>					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues	1b					
Ağ,	С	Fundraising events	1c	·				
重	d	Related organizations	<u>1d</u>					
S.E	е	Government grants (contribut	ions) <u>1e</u>					
를 들	f	All other contributions, gifts, gran						
흕죍		similar amounts not included above	ve 1f	187,611.				
55	g	Noncash contributions included in lines	1a-1f \$					
<u>5 g</u>	<u>h</u>	Total. Add lines 1a-1f		•	187,611.			
				Business Code		İ		
<u>ğ</u>	2 a							
E 5	b							
E SI	C							
Ra	d							
Program Service Revenue	e	All about the same and the same						
_			enue					
\dashv	<u> </u>	Total. Add lines 2a-2f Investment income (including	duudondo intoro	et and			···	
	3	other similar amounts)	dividends, intere	sst, and	190,674.		3 730	186,944.
- 1	4	Income from investment of ta	v-exempt bond r	- 1	170,014.		3,730.	100,744.
	5	Royalties	x-exempt bond p	100000				
	J	Hoyamos	(i) Real	(II) Personal				
	6 a	Gross rents	56,800.					1
ŀ	b		0.					1
	c		56,800.					;
		Net rental income or (loss)		•	127,872.	71,072.		56,800.
		Gross amount from sales of	(ı) Securities	(II) Other		. = / • · = •		
		assets other than inventory	259651.					
	b	Less. cost or other basis						
		and sales expenses	0.					
l	С	Gain or (loss)	259651.					
- 1	đ	Net gain or (loss)		•	259,651.			259,651.
ē	8 a	Gross income from fundraisin	g events (not		- · · · · · · · · · · · · · · · · ·			
		ıncluding \$	of					
Other Revenu		contributions reported on line	1c). See					
e E		Part IV, line 18	а	40,988.				
됩		Less. direct expenses	b	7,012.				
_		Net income or (loss) from fund	-		33,976.			33,976.
	9 a	Gross income from gaming ad	ctivities. See					
		Part IV, line 19	a					
		Less. direct expenses	b	L				
ŀ		Net income or (loss) from gar	•	<u> </u>	· · · · · · · · · · · · · · · · · · ·			
	10 a	Gross sales of inventory, less						
1		and allowances	а			1		
		Less cost of goods sold	b					
t	C	Net income or (loss) from sale Miscellaneous Revenu		Business Code		 		
ł	11 a			Dusiness Code				
	ıı a b							
	C							
		All other revenue						-
	_	Total, Add lines 11a-11d		•			-	<u> </u>
_	12	Total revenue. See instructions.			799,784.	71,072.	_3,730.	537,371.
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Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do i	Check if Schedule O contains a response to tinclude amounts reported on lines 6b.	(A)	(B)	(C)	(D) Fundraising
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	320,492.	320,492.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				-
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and section 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (non-employees).				
а	Management				
b	Legal	78,109.		78,109.	
C	Accounting	29,165.		29,165.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	29,623.		29,623.	
g	Other				<u> </u>
12	Advertising and promotion				
13	Office expenses	.==			
14	Information technology				
15	Royalties				
16	Occupancy	8,178.	8,178.		
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	109,977.	109,977.		
23	Insurance	18,716.	18,716.		
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	ADMINISTRATIVE SERVICES	474,021.	474,021.		
b	DEVELOPMENT	118,278.	118,278.		
c	REPAIRS & MAINTENANCE	76,344.	76,344.		
d	PROPERTY TAXES	45,858.	45,858.		
	All other expenses	9,972.	9,972.		
25	Total functional expenses. Add lines 1 through 24e	1,318,733.	1,181,836.	136,897.	0
<u> 26</u>	Joint costs. Complete this line only if the organization		_,,,		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)				

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Form 990 (2011)
Part X | Balance Sheet

Par	t X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			422,609.	1_	618,965.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net				4	
	5	Receivables from current and former officers, di	rectors, trus	stees, key			
		employees, and highest compensated employee	es. Complet	te Part II			
		of Schedule L				5	
	6	Receivables from other disqualified persons (as	defined und	der section			
		4958(f)(1)), persons described in section 4958(c	;)(3)(B), and	contributing			
		employers and sponsoring organizations of sect	tion 501(c)(9	9) voluntary			
.		employees' beneficiary organizations (see instru	uctions)			6	
Assets	7	Notes and loans receivable, net				7	
Ass	8	Inventories for sale or use				8	
1	9	Prepaid expenses and deferred charges			1,105,053.	9	1,058,234.
1	10a	Land, buildings, and equipment, cost or other					
		basis Complete Part VI of Schedule D	10a	3,984,716.			
	b	Less: accumulated depreciation	10b	1,822,084.	2,274,481.	10c	2,162,632.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities See Part IV, line 1	11		27,425,399.	12	28,364,814.
	13	Investments - program-related See Part IV, line	11			13	
ŀ	14	Intangible assets		14			
Ì	15	Other assets. See Part IV, line 11		5,105,263.	15	5,381,661.	
	16	Total assets. Add lines 1 through 15 (must equ	ıal line 34)		36,332,805.	16	37,586,306.
	17	Accounts payable and accrued expenses			33,712.	17	25,715.
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities			20		
ရွ	21	Escrow or custodial account liability Complete	chedule D		21		
Liabilities	22	Payables to current and former officers, director	, key employees,				
ā		highest compensated employees, and disqualifi	ied persons	Complete Part II			
<u>ت</u>		of Schedule L				22	
	23	Secured mortgages and notes payable to unrela	ated third p	arties		23_	
i	24	Unsecured notes and loans payable to unrelate	d third parti	es		24	
1	25	Other liabilities (including federal income tax, pa	ayables to re	elated third			
		parties, and other liabilities not included on lines	s 17-24) Co	mplete Part X of			
		Schedule D			12,707,556.	25	13,189,345.
	26	Total liabilities. Add lines 17 through 25			12,741,268.	26	13,215,060.
		Organizations that follow SFAS 117, check he	ere 🕨 🗀	X and complete			
es		lines 27 through 29, and lines 33 and 34.					
age	27	Unrestricted net assets			4,994,977.		4,705,287.
3als	28	Temporarily restricted net assets			9,103,773.		9,875,451.
힏	29	Permanently restricted net assets			9,492,787.	29	9,790,508.
		Organizations that do not follow SFAS 117, c	heck here	▶			
ō		complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds	,			30	
Ass	31	Paid-in or capital surplus, or land, building, or ed	quipment fu	nd	<u></u>	31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in	ncome, or o	ther funds		32	
z	33	Total net assets or fund balances			23,591,537.		24,371,246.
)	34	Total liabilities and net assets/fund balances		·	36,332,805.	34	37,586,306.

Form	1990 (2011) THE CHESHIRE HEALTH FOUNDATION	02-	0202	220	Pad	ge 12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		_79	9,7	84.
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	,31	8,7	33.
3	Revenue less expenses. Subtract line 2 from line 1	3		<51	8,9	49.>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	23	,59	1,5	37.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	1	,29	8,6	58.
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	24	, 37	1,2	46.
Pa	rt XIII Financial Statements and Reporting					
	Check if Schedule O contains a response to any question in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audıt,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	edule O				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a				
	separate basis, consolidated basis, or both			İ		
	Separate basis X Consolidated basis Both consolidated and separate basis			1		
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Au	drt			
	Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	red aud	dit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			26		

132012 01-23-12

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

THE CHESHIRE HEALTH FOUNDATION 52-0202220

Part I	Reason	for Public Char	ty Status (All organiz	zations mu	st complet	e this part	:.) See inst	ructions		-	
The organ	ization is not a	private foundation I	pecause it is: (For lines	1 through	11, check	only one b	ox)				-
1 🔲	A church, cor	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)				
2			0(b)(1)(A)(ii). (Attach Sc								
з 🗀	A hospital or	a cooperative hospit	al service organization i	described	n section	170(b)(1)((A)(iii).				
4 🔲			perated in conjunction					(b)(1)(A)(ii	i). Enter th	ne hospital's name),
	city, and state	e:									
5 🔲	An organizati	on operated for the	penefit of a college or ui	niversity ov	wned or op	erated by	a governr	nental und	describe	ed in	
	section 170	(b)(1)(A)(iv). (Comple	te Part II.)								
6	A federal, sta	te, or local governme	ent or governmental uni	t described	d in sectio	n 170(b)(1	I)(A)(v).				
7 🗀	An organizati	on that normally rec	eives a substantial part	of its supp	ort from a	governme	ntal unit o	r from the	general p	public described in	
	section 170(b)(1)(A)(vi). (Comple	te Part II)								
8 🖳	A community	trust described in s	ection 170(b)(1)(A)(vi).	(Complete	Part II)						
9 🔲	An organizati	on that normally rec	eives: (1) more than 33	1/3% of its	support fi	rom contri	butions, m	nembershij	o fees, an	d gross receipts fr	om
	activities rela	ted to its exempt fur	octions - subject to certa	aın exceptı	ons, and (2	2) no more	than 33 1	/3% of its	support 1	from gross investm	nent
	income and u	inrelated business ta	axable income (less sec	tion 511 ta	x) from bu	sinesses a	cquired b	y the orga	nization a	ifter June 30, 1975	i.
	See section	509(a)(2). (Complete	Part III)								
10			erated exclusively to te								
11 X	An organizati	on organized and op	erated exclusively for the	he benefit (of, to perfo	rm the fur	nctions of,	or to carry	out the p	purposes of one o	r
	more publicly	supported organiza	tions described in secti	on 509(a)(⁻	1) or section	on 509(a)(2	?). See se c	tion 509(a	a)(3). Che	ck the box that	
		_ · · · _ · · _ ·	organization and compl		-						
	a Type I		• •	с 🔲 Тур		•	•		d L	Type III - Other	
e X			t the organization is not								
		_	nan one or more publicly		•				(a)(1) or s	section 509(a)(2)	
f			ten determination from	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III			
		rganization, check th									Ш
g			rganization accepted ar								
		•	rectly controls, either al	lone or tog	ether with	persons c	lescribed i	n (II) and (I	ıı) below,		No_
	_		ipported organization?							11g(i)	<u>X</u>
		· ·	described in (i) above?		_					11g(ii)	X
•	• •	-	person described in (i)	• •						11g(iii)	<u>X</u>
h	Provide the fe	ollowing information	about the supported or	ganization	(s)						
			(iii) Type of	kina ta tha a		to Did ion		(vi) Is	the		
	of supported	(ii) EIN	organization		organization sted in your		on in col.	Lorganizatio	on in col. I	(vii) Amount of	
OI ya	anization		(described on lines 1-9		document?		support?	(i) organiz U.S	ed in the	support	
	_		above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No		
	HESHIRE							-			
MEDIC	AL CEN	02-0354549	7	X		X		X			0.
				ļ							
				 							
				<u> </u>	ļ		ļ				
				-				<u> </u>			
Total	1										0.
	Paperwork Re	duction Act Notice	see the Instructions f	or	·	• • •	•	Schedul	e A (Form	n 990 or 990-EZ) 2	

132021 01-24-12

Form 990 or 990-EZ.

Pe	(Complete only if you checke fails to qualify under the tests	d the box on line 5	5, 7, or 8 of Part I	or if the organization				•
Sec	ction A. Public Support		•	,				
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e	2011	(f) Total
	Gifts, grants, contributions, and	<u> </u>	, , , , , , , , , , , , , , , , , , ,	197	10,000		7	(7.5.5.
	membership fees received (Do not							
	include any "unusual grants.")							
2	Tax revenues levied for the organ-						-	
	ization's benefit and either paid to						,	
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to				ĺ			
	the organization without charge				1	<u> </u>		
4	Total. Add lines 1 through 3							
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included					İ		
	on line 1 that exceeds 2% of the					Ì		
	amount shown on line 11,							
	column (f)				ļ	ļ		<u></u>
	Public support. Subtract line 5 from line 4		1		<u> </u>			
	ction B. Total Support	1 1 2007	1	1 1 2000	1 2 2 2 1 2	Τ.		
	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(6	e) 2011	(f) Total
_	Amounts from line 4					-		
8	Gross income from interest,					ł		
	dividends, payments received on							
	securities loans, rents, royalties and income from similar sources							
9	Net income from unrelated business					 		
3	activities, whether or not the							
	business is regularly carried on		<u> </u>					
10	Other income. Do not include gain					+		
	or loss from the sale of capital							
	assets (Explain in Part IV)							1
11	Total support. Add lines 7 through 10		 	<u> </u>	 	 		
12		. etc. (see instruct	ions)		L	12		
	First five years. If the Form 990 is fo	•	•	rd, fourth, or fifth t	tax vear as a section		c)(3)	
	organization, check this box and sto	-	,		,	`		▶□
Se	ction C. Computation of Pub	lic Support Pe	rcentage					
14	Public support percentage for 2011 ((line 6, column (f) c	livided by line 11,	column (f))		14		9
15	Public support percentage from 2010	0 Schedule A, Parl	t II, line 14			15		9
16	a 33 1/3% support test - 2011. If the	organization did ne	ot check the box (on line 13, and line	9 14 is 33 1/3% or r	more, c	heck this be	ox and
	stop here. The organization qualifies	as a publicly supp	oorted organizatio	n	•			
ı	33 1/3% support test - 2010. If the	organization did n	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	% or mo	ore, check t	his box
	and stop here. The organization qua	lifies as a publicly	supported organi	zation				▶□
17:	a 10% -facts-and-circumstances tes	st - 2011. If the org	ganization did not	check a box on lir	ne 13, 16a, or 16b,	and lin	e 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstar	nces" test, check	this box and stop	here. Explain in Pa	art IV ho	ow the organ	nization
	meets the "facts-and-circumstances"	test The organization	ation qualifies as a	a publicly supporte	ed organization			
ı	10% -facts-and-circumstances tes		=					
	more, and if the organization meets t							Ð
	organization meets the "facts-and-cir	cumstances" test	. The organization	qualifies as a pub	licly supported org	anızatı	on	▶∟_

132022 01-24-12

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990 EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support				-			
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and							
	membership fees received (Do not							
	ınclude any "unusual grants ")							
2	Gross receipts from admissions,							
	merchandise sold or services per-							
	formed, or facilities furnished in any activity that is related to the							
	organization's tax-exempt purpose			İ				
3	Gross receipts from activities that			· · · · · · · · · · · · · · · · · · ·				
_	are not an unrelated trade or bus-							
	iness under section 513					İ		
4	Tax revenues levied for the organ-				 	1		
7	ization's benefit and either paid to							
	or expended on its behalf							
_	·					<u> </u>		<u> </u>
5	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge	•			ļ	-		
	Total. Add lines 1 through 5							
78	Amounts included on lines 1, 2, and							
	3 received from disqualified persons							
t	Amounts included on lines 2 and 3 received							
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the							
	amount on line 13 for the year							
•	Add lines 7a and 7b							
8	Public support (Subtract line 7c from line 6)							
	ction B. Total Support			•	•			
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	[(e) 2011	(f) Total
9	Amounts from line 6							
10a	Gross income from interest,							
	dividends, payments received on		1					
	securities loans, rents, royalties and income from similar sources							
ŀ	Unrelated business taxable income							
-	(less section 511 taxes) from businesses							
	acquired after June 30, 1975							
	Add lines 10a and 10b		-		 	 		
-	Net income from unrelated business				+			
• •	activities not included in line 10b,							İ
	whether or not the business is							
40	regularly carried on		 	 		1		
12	Other income. Do not include gain or loss from the sale of capital							
	assets (Explain in Part IV.)	-				 		
	Total support (Add lines 9, 10c, 11, and 12)							
14	First five years. If the Form 990 is for	r the organization?	s first, second, thi	rd, fourth, or fifth t	tax year as a section	on 501	(c)(3) organi	zation,
_	check this box and stop here							
	ction C. Computation of Publ							
	Public support percentage for 2011 (, ,,	•	column (f))		15		<u>%</u>
	Public support percentage from 2010					16		<u>%</u>
<u>Se</u>	ction D. Computation of Inve	stment Incom	e Percentage			, ,		
17	Investment income percentage for 20)11 (line 10c, colui	mn (f) dıvıded by lı	ne 13, column (f))		17		<u>%</u>
18	Investment income percentage from	2010 Schedule A,	Part III, line 17			18		<u>%</u>
198	a 33 1/3% support tests - 2011. If the	organization did i	not check the box	on line 14, and lin	e 15 is more than	33 1/3	%, and line	17 is not
	more than 33 1/3%, check this box a	nd stop here. The	e organization qua	lifies as a publicly	supported organiz	ation		▶□
ı	33 1/3% support tests - 2010. If the	organization did r	not check a box o	n line 14 or line 19	a, and line 16 is m	ore tha	an 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	=						
20	Private foundation. If the organization			•			-	▶□

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ▶ Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

Da	THE CHESHIRE HEALTH		02-0202220
Pa			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		
	<u></u>	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		-
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writ	ing that the assets held in donor advised	I funds
	are the organization's property, subject to the organization's exc	_	☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and donor advi		sed only
	for charitable purposes and not for the benefit of the donor or d		-
	impermissible private benefit?	,	Yes No
Pa		ization answered "Yes" to Form 990. Par	
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or edu		rically important land area
	Protection of natural habitat	Preservation of a certifie	
	Preservation of open space		a motorio di dotaro
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form of	a conseniation easement on the last
-	day of the tax year	Conservation contribution in the form of	a conservation easement on the last
	day of the tax year		Held at the End of the Tax Year
-	Total number of conservation easements		<u> </u>
h	Total acreage restricted by conservation easements		2a
b	-	vivo included in (a)	2b
ا	Number of conservation easements on a certified historic struct	* •	2c
a	Number of conservation easements included in (c) acquired after	er 6/17/06, and not on a historic structure	
2	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release year	sed, extinguished, or terminated by the o	rganization during the tax
4	Number of states where property subject to conservation easen	nent is legated	
5	Does the organization have a written policy regarding the period		
Ŭ	violations, and enforcement of the conservation easements it has	· , , , , , , , , , , , , , , , , , , ,	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, an		
7	Amount of expenses incurred in monitoring, inspecting, and enf		
8	Does each conservation easement reported on line 2(d) above s	-	
•	and section 170(h)(4)(B)(ii)?	action the requirements of section 17 o(n)	Yes No
9	In Part XIV, describe how the organization reports conservation	easements in its revenue and expense s	
•	include, if applicable, the text of the footnote to the organization		
	conservation easements	To maneral statements that describes th	o organization o accounting for
Pa	t III Organizations Maintaining Collections of A	rt. Historical Treasures, or Oth	er Similar Assets.
	Complete if the organization answered "Yes" to Form 99		
	If the organization elected, as permitted under SFAS 116 (ASC		nt and balance sheet works of art
	historical treasures, or other similar assets held for public exhibit	•	•
	the text of the footnote to its financial statements that describes		, , , , , , , , , , , , , , , , , , , ,
b	If the organization elected, as permitted under SFAS 116 (ASC		nd halance sheet works of art, historical
-	treasures, or other similar assets held for public exhibition, educ		·
	relating to these items.	autori, or resourch in factoraries of publi	e sorvice, provide the following amounts
	(i) Revenues included in Form 990, Part VIII, line 1		▶ ¢
	(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art, historical treasu	ires or other similar assets for financial o	S sam provide
~	the following amounts required to be reported under SFAS 116	· · · · · · · · · · · · · · · · · · ·	jani, provide
_	Revenues included in Form 990, Part VIII, line 1	(UDO 300) IRISTING TO THESE STRIES	~ ¢
a b	Assets included in Form 990, Part X		\$
D	ASSOCIATION OF THE PROPERTY OF		Ψ

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 132051 01-23-12

Schedule D (Form 990) 2011

		SHIRE HEALT					020222	
Par	rt III Organizations Maintaining C	ollections of Ar	t, Historical Tre	easures, c	r Othe	r Similar A	ssets (cont	inued)
3	Using the organization's acquisition, accessi	on, and other records	s, check any of the	following that	t are a sig	anficant use o	f its collectio	n items
	(check all that apply):							
а	Public exhibition	d	Loan or excl	nange progra	ıms			
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	llections and explain	how they further th	ne organizatio	on's exem	npt purpose in	Part XIV	
5	During the year, did the organization solicit of	r receive donations o	of art, historical treas	sures, or othe	er sımılar :	assets		
	to be sold to raise funds rather than to be ma	untained as part of th	ne organization's co	llection?			Yes	No_
Par	rt IV Escrow and Custodial Arran	gements. Comple	te if the organizatio	n answered '	'Yes" to F	Form 990, Part	IV, line 9, or	
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custodi	an or other intermed	ary for contribution	s or other as	sets not i	ncluded		
	on Form 990, Part X?						Yes	L No
b	If "Yes," explain the arrangement in Part XIV	and complete the fol	lowing table [.]			<u> </u>		
							Amoun	t
С	Beginning balance					1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
f	Ending balance					1f		
2 a	Did the organization include an amount on Fe	orm 990, Part X, line	21?				Yes	L∐ No
	If "Yes," explain the arrangement in Part XIV					-		
Par	rt V Endowment Funds. Complete	the organization and	swered "Yes" to For	rm 990, Part				
		(a) Current year	(b) Prior year	(c) Two year	s back (d) Three years t	oack (e) Fou	r years back
1a	Beginning of year balance	13,780,435.	14,052,297.	13,363	3,091,	13,533,8	47.	
þ	Contributions		:	;	2,976.	400,0	00.	
С	Net investment earnings, gains, and losses	789,013,	<271,862.	> 686	5,230	<570,7	56.>	
d	Grants or scholarships		<u> </u>					
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance	14,569,448,	13,780,435,	14,05	2,297	13,363,0	91,	
2	Provide the estimated percentage of the cur	ent year end balance	e (line 1g, column (a	ı)) held as [.]				
а	Board designated or quasi-endowment		_%					
b		%						
C	Temporarily restricted endowment ▶ 10	<u>0.00</u> %						
	The percentages in lines 2a, 2b, and 2c shou	ıld equal 100%						
3a	Are there endowment funds not in the posse	ssion of the organiza	ation that are held a	nd administe	red for th	e organization	1	
	by							Yes No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations						3a(ii)	X
b	If "Yes" to 3a(ii), are the related organizations	•					3b	
4	Describe in Part XIV the intended uses of the							
Pai	rt VI Land, Buildings, and Equipm						T	
	Description of property	(a) Cost or of	1 ' '	or other		cumulated	(d) Boo	k value
		basis (investn		(other)	aep	reciation		<u> </u>
	Land			5,044.		00 510		5,044.
	Buildings		2,40	3,779.	1,2	<u>92,512.</u>	\perp 1,11	<u>1,267.</u>
	Leasehold improvements			2 04 5		100 200	1.0	4 401
d	• •			3,817.	4	<u>199,396.</u>		$\frac{4,421}{1,000}$
	Other			2,076.		30,176.		1,900.
Tota	al. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part	X. column (B), line 1	U(C))		. •	1 4,16	2,632.

Schedule D (Form 990) 2011

Part VII Investments - Other Securities. Se	e Form 990, Part X. line 12	•		
(a) Description of security or category (including name of security)	(b) Book value	(c) M	ethod of valua nd-of-year mark	
(1) Financial derivatives				
Closely-held equity interests				
(3) Other				
(A) WELLINGTON COMMON TRUST	504 400			
(B) FUND	584,128.	END-OF-YEAR	MARKET	VALUE
(C) AMERICAN CENTURY	72.020			****
(D) FUND (20THCEN)	73,038.	END-OF-YEAR		
(E) SEI	496,574.	END-OF-YEAR		_
(F) MERIDIAN	342,181.	END-OF-YEAR		
(G) CRM	743,309.	END-OF-YEAR		
(H) EUROPACIFIC	3,178,644.	END-OF-YEAR		
(I) HSBC	2,255,158.	END-OF-YEAR	MARKET	VALUE
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ► Part VIII Investments - Program Related. S	28,364,814.	2		
	(b) Book value		ethod of valua	tion
(a) Description of investment type	(b) Book value	Cost or e	nd-of-year mari	ket value
(1)				
(2)	 			
(4)				
(5)				<u>.</u>
(6)				
(7)		 		
(8)				
(9)			.	
(10)				
Total (Col (b) must equal Form 990, Part X, col (B) line 13.)				····
Part IX Other Assets. See Form 990, Part X, line	15			
	Description			(b) Book value
(1) CSV - LIFE INSURANCE				277,157
(2) BENEFICIAL INTEREST IN TR	RUSTS			5,086,493
(3) GIFT ANNUITY				18,011
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				·· · - · - · - · · · · · · · ·
Total. (Column (b) must equal Form 990, Part X, col (B) line				5,381,661
Part X Other Liabilities. See Form 990, Part X,				
1. (a) Description of liability		(b) Book value		
(1) Federal income taxes				
(2) DUE TO AFFILIATES		1,437,331.		
(3) GIFT ANNUITY LIABILITY		10,859.		
(4) MARKET VALUE ADJUSTMENTS	1	1,194,819.		
(5) INVESTMENT IN SUBSIDIARY		546,336.		
(6)				
(8)				
(9)				
(10)		-		
(11)		2 100 245		
Total (Column (b) must equal Form 900, Part Y, col (P) lin	e 25.) ▶ l 1	3,189,345.		
Total. (Column (b) must equal Form 990, Part X, col (B) lin- FIN 48 (ASC 740) Footnote In Part XIV, provide the text of the footnote t 2. FIN 48 (ASC 740)	o the organization's financial statem	ents that reports the organization's	liability for uncertain	n tax positions under

	dule D (Form 990) 2011 THE CHESHIRE HEALTH FOUNDA'					202220	Page 4
Pa	t XI Reconciliation of Change in Net Assets from Form 990 to	Audit	ted Fina	incial St	atements		
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1			<u>, 784.</u>
2	Total expenses (Form 990, Part IX, column (A), line 25)			2		1,318	
3	Excess or (deficit) for the year Subtract line 2 from line 1			3			<u>,949.</u> :
4	Net unrealized gains (losses) on investments			4		1,408	<u>,976.</u>
5	Donated services and use of facilities			5		·	
6	Investment expenses			6			
7	Prior period adjustments			7			
8	Other (Describe in Part XIV)			8		<110	318.
9	Total adjustments (net). Add lines 4 through 8			9		1,298	658.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 an	d 9		10		779	<u>709.</u>
Pai	t XII Reconciliation of Revenue per Audited Financial Stateme	ents W	/ith Rev	enue pe	r Return		
1	Total revenue, gains, and other support per audited financial statements				1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12.						
а	Net unrealized gains on investments	2a					
b	Donated services and use of facilities	2b					
c	Recoveries of prior year grants	2c					
d	Other (Describe in Part XIV)	2d					
	Add lines 2a through 2d	_ Zu					
e	Subtract line 2e from line 1				3		
3					3		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.	!				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	 				
b	Other (Describe in Part XIV.)	4b]				
С	Add lines 4a and 4b				4c		
5			ACAL E.		5		
Ра	rt XIII Reconciliation of Expenses per Audited Financial Statem	ents \	With Ex	penses _l	per Ketur	<u>n</u>	
1	Total expenses and losses per audited financial statements				1	 	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	ı	1				
а	Donated services and use of facilities	2a	<u> </u>				
b	Prior year adjustments	2b					
С	Other losses	2c					
d	Other (Describe in Part XIV)	2d					
e	Add lines 2a through 2d				2e		
3	Subtract line 2e from line 1				3		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1.						
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIV)	4b	<u> </u>				
	Add lines 4a and 4b	1.5			4c		
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)				5		
	rt XIV Supplemental Information						
			44	Dark IV. Iva	16 0	5. Dort V. Jose	4 Dod
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part II						4, Part
	e 2; Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also comp					information.	
PA.	RT V, LINE 4: INCOME FROM ENDOWMENTS ARE U	250	10 50	PPORT	TRE		
~ ~ ~ ~	SINTELETONIA DROGRAMA						
OR	GANIZATION'S PROGRAMS.						
PA.	RT XI, LINE 8 - OTHER ADJUSTMENTS:		. = .			 	
LO	SS FROM KEENE HEALTH SERVICES, INC.					-110	<u>,318.</u>
					-		
-	•				Sched	ule D (Form 9	90) 2011

Part VII Investments - Other Securities. See Form 990, Part X, Irr	ne 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation. Cost or end-of-year market value
VANGUARD - BOND INDEX FUND	1,504,488.	FMV
VANGUARD - INTER TERN TREAS	1,320,975.	FMV
VANGUARD - MID CAP INDEX	604,318.	FMV
VANGUARD - INFLATION PROTECTED	674,834.	FMV
VANGUARD - ENERGY	654,108.	FMV
FIDELITY SPARTAN 500 INDEX MF	2,304,827.	FMV
DODGE & COX	3,489,254.	FMV
FORESTER PARTNERS	2,892,226.	FMV
TAP	666,420.	FMV
AEW	879,422.	FMV
PIMCO TOTAL RETURN	1,386,964.	FMV
COLCHESTER	1,566,364.	FMV
CHARTER TRUST	18,950.	FMV
NYES LEDGE - HEDGE FUND	1,011,268.	FMV
WEATHERLOW - HEDGE FUND	1,009,274.	FMV
DRAKE - HEDGE FUND	708,090.	FMV
132421		Schedule D (Form 990) 201

SCHEDULE F

Department of the Treasury

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 **Open to Public** Inspection

Internal Revenue Service

Name of the organization					Employer ident	ification number
THE CHESHIRE	HEALTH FOU	NDATION			02-02022	20
			tside the United States. Comple	te if the organi	zation answered	"Yes"
to Form 990	, Part IV, line 14b					
_	_		ds to substantiate the amount of its grai			,
the grantees' eligibi	lity for the grants or a	assistance, and	the selection criteria used to award the	grants or assis	stance?	Yes No
2 For grantmakers, f	Dosoribo in Bart V the	organization's	procedures for monitoring the use of its	grants and at	nor accietance ou	todo the
United States	Describe in Fart V trie	organization s	procedures for monitoring the use of its	grants and ou	ier assistance ou	itside ti le
	n. (The following Part	I, line 3 table ca	an be duplicated if additional space is ne	eeded.)		
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If active is a proget describe	rty listed in (d) ram service, specific type e(s) in region	(f) Total expenditures for and investments in region
			INVESTMENT IN INVESTMENT			
CENTRAL AMERICA AND		_	ENTITIES DOMICILED IN			
THE CARIBBEAN	0	0	FOREIGN JURISDICTIONS			19271283.
						
					·	
						,
						-
- · · · - · · · · · · · · · · · · · · ·						+
3 a Sub-total	0	0				19,271,283.
b Total from continua						
sheets to Part I c Totals (add lines 3a)		0		, - -		0-
and 3b)	a o	0				19 271 283

132071 01-23-12

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2011

(i) Method of valuation (book, FMV, appraisal, other) Page 2 Schedule F (Form 990) 2011 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any (h) Description of non-cash assistance (g) Amount of non-cash assistance 02-0202220 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by of cash grant cash disbursement (f) Manner of (e) Amount recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000. the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter THE CHESHIRE HEALTH FOUNDATION (d) Purpose of grant (c) Region Part II can be duplicated if additional space is needed Enter total number of other organizations or entities (b) IRS code section and EIN (if applicable) Schedule F (Form 990) 2011 (a) Name of organization Part II က

N

02-0202220

Page 3

THE CHESHIRE HEALTH FOUNDATION

Schedule F (Form 990) 2011

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16 Part III can be duplicated if additional space is needed.

j.	1	1			,		 ı	1
(h) Method of valuation (book, FMV, appraisal, other)								
(g) Description of non-cash assistance								
(f) Amount of non-cash assistance								
(e) Manner of cash disbursement								
(d) Amount of cash grant								
(c) Number of (d) Amount of recipients cash grant								
dortonal space is needer (b) Region								
(a) Type of grant or assistance (b) Region (c) (a) Type of grant or assistance (d) Region (d) (e) Region (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e								

Schedule F (Form 990) 2011

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions

Schedule F (Form 990) 2011

Yes X No

6

for Form 5713)

SCHEDULE G

Department of the Treasury

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

Open To Public Inspection

Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Name of the organization Employer identification number 02-0202220 THE CHESHIRE HEALTH FOUNDATION Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply X Mail solicitations e X Solicitation of non-government grants X Internet and email solicitations Solicitation of government grants X Phone solicitations g X Special fundraising events d X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? No Yes b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (v) Amount paid (iii) Did (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity have custody or control of contributions? to (or retained by) or entity (fundraiser) fundraiser from activity organization listed in col (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

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LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2011

Sch Pe	edu irt l	le G (Form 990 or 990-EZ) 2011 THE CHE II Fundraising Events. Complete if the	SHIRE HEALTH	FOUNDATION	02-	0202220 Page 2
	•	of fundraising event contributions and gr				
			(a) Event #1	(b) Event #2 MONADNOCK SPORTS 5K RA (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	31,219.	9,769.		40,988.
	2	Less: Charitable contributions				
	3	Gross income (line 1 minus line 2)	31,219.	9,769.		40,988.
	4	Cash prizes	300.	450.		750.
ses	5	Noncash prizes		275.		275.
Direct Expenses	6	Rent/facility costs				
Direct	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	1,895.	4,092.		5,987.
	10 11	, ,				7,012) 33,976.
Pa	rt	III Gaming. Complete if the organization		990, Part IV, line 19, or re	eported more than	33,3700
		\$15,000 on Form 990-EZ, line 6a.				
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
æ	1	Gross revenue				
Expenses	2	Cash prizes	<u> </u>			
	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes%	Yes % No	
	7	Direct expense summary Add lines 2 throug	h 5 ın column (d)		•	(
	8	Net gaming income summary Combine line	1, column d, and line 7			
ŧ	ls 1	ter the state(s) in which the organization operate the organization licensed to operate gaming at No," explain.	ctivities in each of these	states?		Yes No
		ere any of the organization's gaming licenses r 'Yes," explain.	•	• •	ear?	Yes No
1320	82 0	1-23-12			Schedule G (Fo	rm 990 or 990-EZ) 2011

19 Does the origanization operate gaming activities with informentheer? 19 Is the origanization or gamine, beneficiary of tustes of a trust or a member of a partnership or other entity formed to administer chantable gaming? 19 Indicate the percentage of gaming activity operated in: 20 The origanization's facility 21 Indicate the percentage of gaming activity operated in: 21 The origanization's facility 22 Indicate the percentage of gaming activity operated in: 23 Indicate the percentage of gaming activity operated in: 24 The facility operated in: 25 Indicate the percentage of gaming activity operated in: 26 Indicate the percentage of gaming activity operated in: 27 Indicate the percentage of gaming activity operated in: 28 Indicate the percentage of gaming activity operated in: 29 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 29 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 20 Indicate the percentage of gaming activity operated in: 20 Indicate the gaming revenue retained by the third party indicates a gaming activities of the percentage of gaming activities of the percentage of gaming activities of the percentage of gaming activities of the percentage of gaming activities of the percentage of gaming activities of the percentage of gaming activities of the percentage of gaming activities of gaming activities of the percentage of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities of gaming activities activities of gaming activities activities of gaming activities activ	Sche	ledule G (Form 990 or 990-EZ) 2011 THE CHESHIRE HEALTH FOUNDATION 02-020	<u>)222</u>	20 Page 3
to administer charitable gaming? Yes No No Indicate the procrinings of gaming activity operated in: The organization's facility 139 56, An outside facility 130 56, An outside facility 130 56, An outside facility 130 57, Enter the name and address of the person who prepares the organization's gaming/special events books and records Name Address Name			Ye	s No
13 Indicate the percentage of gaming activity operated in:	12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed	_	
a The organization's facility An outside facility 139		to administer charitable gaming?	ˈYeː	s No
b An outside facility 14. Enter the name and address of the person who prepares the organization's gaming/special events books and records Name ▶ Address ▶ 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?				
Name ▶ Address ▶ 15a Does the organization have a confract with a third party from whom the organization receives gaming revenue? Yes No b if "Yes," enter the amount of gaming revenue received by the organization ▶ \$			3a	
Address ► 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?			ib 📗	%
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Name		
b If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the amount of gaming revenue retained by the third party ► \$ c If "Yes," enter name and address of the third party Name ►		Address		
of gaming revenue retained by the third party Name Address Giff Yes, enter name and address of the third party Name Address Gaming manager information: Name Gaming manager compensation Significant Gaming manager compensation Significant Description of services provided □ Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a is the organization required under state law to make chantable distributions from the gaming proceeds to retain the state gaming license? Before the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization so win exempt activeties during the tax year Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (iv), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Ye	s No
of gaming revenue retained by the third party Name Address Giff Yes, enter name and address of the third party Name Address Gaming manager information: Name Gaming manager compensation Significant Gaming manager compensation Significant Description of services provided □ Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a is the organization required under state law to make chantable distributions from the gaming proceeds to retain the state gaming license? Before the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization so win exempt activeties during the tax year Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (iv), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	b	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
c If "Yes," enter name and address of the third party Name Address Addr				
Address Garning manager information: Name Garning manager compensation \$	C			
Address Garning manager information: Name Garning manager compensation \$		Name N		
Saming manager compensation ► \$				
Saming manager compensation ► \$ Description of services provided ► Description of services provided ► Director/officer Employee Independent contractor		Address		
Description of services provided ▶ Description of services provided ▶ Description of services provided ▶ Director/officer	16	Gaming manager information:		
Director/officer		Name >		
Director/officer		Gaming manager compensation ▶ \$		
Director/officer				
a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).		Description of services provided		
a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).				
a is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$ Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).				
a Is the organization required under state law to make chantable distributions from the gaming proceeds to retain the state gaming license?		Director/officer Employee Independent contractor		
a Is the organization required under state law to make chantable distributions from the gaming proceeds to retain the state gaming license?	17	Mandatory distributions:		
retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable Also complete this part to provide any additional information (see instructions).		·		
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	a		¬ _{Ye}	s No
organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	h			
Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).	-	· · · · · · · · · · · · · · · · · · ·		
132083 01:23-12 Schedule G (Form 990 or 990-EZ) 2011	Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and		
132083 01-23-12 Schedule G (Form 990 or 990-FZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-FZ) 2011		··· -· · · · · · · · · · · · · · · · ·		
132083 01-23-12 Schedule G (Form 990 or 990-FZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-EZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-EZ) 2011				- :
132083 01-23-12 Schedule G (Form 990 or 990-EZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-EZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-FZ) 2011				
132083 01-23-12 Schedule G (Form 990 or 990-FZ) 2011				
	13208	983 01-23-12 Schedule G (Form 96	90 or s	990-EZ) 2011

SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

2011
Open to Public Inspection

2 Employer identification number WEIGHT LOSS PROGRAM - BE 02-0202220 CHILD/FAMILY WEIGHT LOSS NUTRITIONAL COMPONENT OF ACTING OUT PROGRAM FOR (h) Purpose of grant ADVOCATES FOR HEALTH DENTAL CARE IN THE or assistance WORKSITE WELLNESS X Yes ROGRAM - BE FIT Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any OMMUNITY **YOUTH** recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed and address of organization (b) EIN (c) IRC section or government (d) Amount of cash grant assistance or government (e) EIN (f) Method of cash grant non-cash assistance other) 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection 0 ö Ö Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. 10,000 10,000 10 000 5,000 5,000 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table THE CHESHIRE HEALTH FOUNDATION 501(C)(3) 501(C)(3) 501(c)(3)501(C)(3) 02-0222247 02-6000937 02-0464932 02-6012230 30-0275867 General Information on Grants and Assistance critena used to award the grants or assistance? 1 (a) Name and address of organization MONADNOCK FAMILY SERVICES HOME HEALTHCARE HOSPICE DENTAL HEALTH WORKS KEENE STATE COLLEGE Name of the organization 312 MARLBOROUGH ST KEENE FAMILY YMCA 200 SUMMIT ROAD KEENE NH 03431 KEENE NH 03431 229 MAIN STREET KEENE NH 03431 KEENE NH 03431 KEENE NH 03431 17 93RD STREET 69 ISLAND ST Part Part II

3 Enter total number of other organizations listed in the line 1 table

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Schedule I (Form 990) (2011)

Schedule I (Form 990) (2011)

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Page 2

02-0202220

Schedule I (Form 990) (2011)

Part III

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

► Attach to Form 990. ► See separate instructions.

THE CHESHIRE HEALTH FOUNDATION

Employer identification number

02-0202220

Part I **Questions Regarding Compensation** No Yes ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, 2 trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director Explain in Part III. X Compensation committee Written employment contract Independent compensation consultant X Compensation survey or study X Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of a The organization? X 5a 5b b Any related organization? If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of. X a The organization? 6a X b Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 X Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the X 8 initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C)	(D)	(E) Total of columns	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(D)-(I)(B)	reported as deferred in prior Form 990
	3	0	0	0	0	0	0	0
1 ARTHUR NICHOLS	€ €	370,74	106,750.	45,497.	27,735.	20,269.	570,996.	0
	Ξ		٠.	₹ .	0	0	0	0
2 JOSEPH BERGMAN, MD	€	196,26	0	0		0.	196,262.	0
	Ξ			0.		0	0	0.
3 JILL BATTY	: =	215,843.	0	45,900.	22,83	22,268.	306,846.	0
,	€ (
4	3					ļ		
Ľ	3							
	€							
ဖ	: €							
	Ξ							
7	Ξ							
	ε							
80	(ii)							
	Θ							
6	Ξ							
	Θ							
10	(ii)							
	ε							
11	≘							
	Ξ							
12	Ξ							
	Ξ							
13	(ii)							
	Θ							
14	(ii)							
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15	Ξ							
	Ξ							
16	Ξ							
							Schedu	Schedule J (Form 990) 2011

Schedule J (Form 990) 2011 THE CHESHIRE HEALTH FOUNDATION Part III Supplemental Information	02-0202220 F	ا الله
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	t II. Also complete this part for any	1
PART I, LINE 7: SENIOR MANAGEMENT IS ELIGIBLE FOR AN INCENTIVE COMP		
PAYMENT AT THE DISCRETION OF THE BOARD BASED ON, BUT NOT DIRECTLY RELATED		
TO, OVERALL ORGANIZATIONAL FINANCIAL PERFORMANCE AND OTHER DISCRETIONARY		
MEASURES.		l
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Schedule J (Form 990) 2011

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

THE CHESHIRE HEALTH FOUNDATION

Employer identification number 02-0202220

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
AND THE NEIGHBORING CONNECTICUT RIVER VALLEY AREA FOR QUALITY CARE BY
INTEGRATING HEALTHCARE SERVICES, PROVIDING STRATEGIC DIRECTION,
COORDINATING RELATED ACTIVITIES AND RESOURCES, AND RAISING FUNDS FOR
THEIR SUPPORT. THE CHESHIRE HEALTH FOUNDATION PROVIDES MANAGEMENT OF
BOARD DESIGNATED, SPECIAL PURPOSE AND BUILDING AND ENDOWMENT FUNDS.
THE CHESHIRE HEALTH FOUNDATION DISTRIBUTES FUNDS TO THE CHESHIRE
MEDICAL CENTER IN ACCORDANCE WITH DONOR STIPULATIONS.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
RESOURCES, AND RAISING FUNDS FOR THEIR SUPPORT. THE CHESHIRE HEALTH
FOUNDATION PROVIDES MANAGEMENT OF BOARD DESIGNATED, SPECIAL PURPOSE AND
BUILDING AND ENDOWMENT FUNDS. THE CHESHIRE HEALTH FOUNDATION
DISTRIBUTES FUNDS TO THE CHESHIRE MEDICAL CENTER IN ACCORDANCE WITH
DONOR STIPULATIONS.
FORM 990, PART VI, SECTION A, LINE 7A: THE BY-LAWS OF THE FOUNDATION
STIPULATE THAT THE BOARDS OF TRUSTEES SHALL CONSIST OF NOT LESS THAN
FIFTEEN MEMBERS. THE CURRENT BOARD CONSISTS OF 18 TRUSTEES, INCLUDING THE
PRESIDENT/CEO OF THE MEDICAL CENTER AND THE PRESIDENT OF THE MEDICAL STAFF,
WHO SERVE AS EX-OFFICIO, VOTING MEMBERS. EACH TRUSTEE SERVES FOR THREE
YEARS AND MAY SERVE THREE CONSECUTIVE TERMS.
FORM 990, PART VI, SECTION B, LINE 11: COPY OF 990 IS AVAILABLE FOR ANY
BOARD MEMBER TO REVIEW PRIOR TO FILING. THE BOARD HAS FORMALLY DELEGATED
REVIEW OF THE 990 TO THE FINANCE AND AUDIT COMMITTEE. COMMITTEE MEMBERS
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2011) 132211 01-23-12

Schedule O (Form 990 or 990-EZ) (2011) Page 2 Name of the organization **Employer identification number** THE CHESHIRE HEALTH FOUNDATION 02-0202220 RECEIVE COPIES OF THE 990 AND IT IS REVIEWED IN A MEETING PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS AND OFFICERS ARE REQUIRED TO ANNUALLY DISCLOSE RELATIONSHIPS THAT COULD CREATE CONFLICTS OF INTEREST AND IDENTIFY POTENTIAL CONFLICTS PRIOR TO PARTICIPATING IN BOARD DISCUSSION OR ACTION RELATED TO THE CONFLICT. FORM 990, PART VI, SECTION B, LINE 15: CHESHIRE MEDICAL CENTER/DARTMOUTH HITCHCOCK KEENE HAS RETAINED YAFFE & COMPANY, INC. TO PROVIDE CONSULTATION TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES REGARDING EXECUTIVE COMPENSATION, BENEFITS, AND PEROUISITES. YAFFE & COMPANY, INC. IS A INDEPENDENT CONSULTING FIRM WITH 35 YEARS OF SERVICE AND PROVIDES SERVICES TO NOT-FOR-PROFIT HOSPITALS AND HEALTH SYSTEMS. FURTHER YAFFE & COMPANY, INC. HAS BEEN ENGAGED DIRECTLY BY THE BOARD OF TRUSTEES OF CHESHIRE MEDICAL CENTER THROUGH ITS EXECUTIVE COMMITTEE TO ONLY PROVIDE SERVICES TO THE BOARD. AN EXECUTIVE COMMITTEE D/B/A COMPENSATION COMMITTEE CHARTER AND COMPENSATION PHILOSOPHY (APPROVED BY THE BOARD) DOCUMENTS THE COMPENSATION REVIEW PROCESS AND GUIDELINES SO AS TO PROVIDE AN ORDERLY STRUCTURE FOR EXECUTIVE TOTAL COMPENSATION DECISIONS. ANNUALLY, A MULTI-TIERED APPROACH USING INDEPENDENT COMPARABILITY DATA IS UTILIZED TO GAUGE APPROPRIATE COMPARATIVE MARKET LEVELS OF COMPENSATION AND BENEFITS. AN ANNUAL PERFORMANCE EVALUATION IS BASED ON SUBJECTIVE AND OBJECTIVE CRITERIA WHICH FLOW FROM THE STRATEGIC PLAN. BY WAY OF QUESTIONNAIRE, BOARD MEMBERS PARTICIPATE IN THE PERFORMANCE REVIEW PROCESS AND A SUMMARY REPORT IS SHARED WITH THE CEO. VARIABLE PAY IS AWARDED BASED ON ACHIEVEMENT OF

SPECIFIC QUALITATIVE AND QUANTITATIVE GOALS. IN CONJUNCTION WITH THE

Schedule O (Form 990 or 990-EZ) (2011)

THE CHESHIRE HEALTH FOUNDATION	02-0202220
EXECUTIVE COMMITTEE, CHALLENGING AND MEASURABLE GOALS ARE	ESTABLISHED FOR
THE OFFICE OF THE PRESIDENT WHICH PROVIDES AN ALIGNMENT B	ETWEEN EXECUTIVE
COMPENSATION AND ACHIEVEMENT OF THE HOSPITAL'S STRATEGIC	GOALS."
FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION M	AKES GOVERNING
DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STAT	EMENTS AVAILABLE
TO MEMBERS OF THE PUBLIC UPON REQUEST, THROUGH ITS ANNUAL	REPORT, AND
THROUGH STATE AND FEDERAL FILINGS.	
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
NET UNREALIZED GAINS ON INVESTMENTS:	1,408,976.
LOSS FROM KEENE HEALTH SERVICES, INC.	-110,318.
TOTAL TO FORM 990, PART XI, LINE 5	1,298,658.
· · · · · · · · · · · · · · · · · · ·	

SCHEDULE R

Department of the Treasury Internal Revenue Service (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ► Attach to Form 990.

2011 : Open to Public Inspection

OMB No 1545-3047

Employer identification number 02-0202220 ε **e** Ð Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) <u>છ</u> THE CHESHIRE HEALTH FOUNDATION 9 (a) Name of the organization

(t) Direct controlling entity		:	эхетрt	Section 512(b)(13) controlled entity?	ß ×		Schedule R (Form 990) 2011
			r more related tax-e	(f) Direct controlling entity	CHESHIRE HEALTH		Schedule
(e) End-of-year assets			luse it had one o	(e) Public chanty status (if section 501(c)(3))			
(d) Total income			art IV, line 34 beca	(d) Exempt Code section st	501(C)(3) 3		
(c) Legal domicile (state or foreign country)	,		ıswered "Yes" to Form 990, P	(c) Legal domicile (state or foreign country)	NEW HAMPSHIRE 50		
(b) Primary activity			ions (Complete if the organization ar	(b) Primary activity	HOSPITAL		for Form 990.
(a) Name, address, and EIN of disregarded entity			Part II organizations of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)	(a) Name, address, and EiN of related organization	CHESHIRE MEDICAL CENTER - 02-0354549 580 COURT STREET KEENE NH 03431		For Paperwork Reduction Act Notice, see the Instructions for Form 990.

02-0202220

Page 2

THE CHESHIRE HEALTH FOUNDATION Schedule R (Form 990) 2011

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year) Part III

General or Percentage managing ownership 50,00% 3 Yes × 9 Code V-UBI amount in box 720 of Schedule K-1 (Form 1065) N/A ate allocations? Disproportion-Yes No × Ξ o. Share of end-of-year assets <u>6</u> 0 Share of total income Predominant income (related, unrelated, excluded from tax under sections 512-514) MEDICAL CARE <u>e</u> (d)
(Direct controlling entity MEDICAL CENTER CHESHIRE (c)
Legal
domicile
(state or
foreign Ë Primary activity SEDICAL CARE 9 30-0179297, 580 COURT STREET Name, address, and EIN of related organization KEENE HEALTH ALLIANCE 03431 KEENE NH

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year) Part IV

(a)	(Q)	<u></u>	<u>(</u>	(e)	€	(6)	Œ
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
KEENE HEALTH SERVICES - 02-0374997			CHESHIRE				
580 COURT STREET	INVESTMENT REAL		неагтн		-		
KEENE, NH 03431	ESTATE	HN	FOUNDATION	C CORP	<35,398,>	140,537.	100,008
KEENE HEALTH REALTY - 02-0374998							
580 COURT STREET	INVESTMENT REAL		KEENE HEALTH				
KEENE, NH 03431	ESTATE	NH	SERVICES	c corp	<45,381,>	<709,548,>	100,008
KEENE HEALTH ENTERPRISES - 02-0374999							
580 COURT STREET	INVESTMENT REAL		KEENE HEALTH				
KEENE, NE 03431	ESTATE	NH	SERVICES	C CORP	0	<149,620,>	100,008
							

Schedule R (Form 990) 2011

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Page 3

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THE CHESHIRE HEALTH FOUNDATION Schedule R (Form 990) 2011

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36) Part V

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

During the tax year, did the organization engage in any of the following transactions with	tions with one or more related organizations listed in Parts II-IV?
--	---

- Receipt of (I) Interest (II) annuities (III) royal
 - Gift, grant, or capital contribution to related organization(s)
- Gift, grant, or capital contribution from related organization(s)
- d Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
- Exchange of assets with related organization(s)
- i Lease of facilities, equipment, or other assets to related organization(s)
- j Lease of facilities, equipment, or other assets from related organization(s)

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- Performance of services or membership or fundraising solicitations for related organization(s)
- Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- q Other transfer of cash or property to related organization(s)
- r Other transfer of cash or property from related organization(s)

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(d) Method of determining amount involved	HSV	HST	HST	HS		
(c) Amount involved	1,437,331.CASH	54,000.CASH	212,631.CASH	740,566.CASH		
(b) Transaction type (a-r)	ы	A	В	×		
(a) Name of other organization	(1) CHESHIRE MEDICAL CENTER	(2) CHESHIRE MEDICAL CENTER	(3) CHESHIRE MEDICAL CENTER	(4) CHESHIRE MEDICAL CENTER	(5)	(9)

Schedule R (Form 990) 2011

132163 01-23-12

Schedule R (Form 990) 2011

Page 4

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

Uspropor Code V-UBI General or Percentage borations? of Schedule K-1 partner? ownership ves. No (Form 1065) ves. No Schedule R (Form 990) 2011 Share of end-of-year assets Share of total income (e) Are all partners sec 501(c)(3) orgs? Predominant income parties so: (related, unrelated, excluded from tax under section 512-514) Yes No (state or foreign Legal domicile country) Primary activity <u>e</u> Name, address, and EIN of entity

44

Schedule R	(Form 990) 2011 Supplemental in	THE	CHESHIRE H	IEALTH FOUND	ATION	02-0202220	Page 5
Part Vil	Supplemental in	formation					
	Cappiomontain				6		
	Complete this part to	provide addit	ional information for	responses to question	ns on Schedule R (see instr	uctions)	
	 						
					· · · · · · · · · · · · · · · · · · ·	-	
					 		
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Form 1128 (Rev. January 2008)

Application To Adopt, Change, or Retain a Tax Year

OMP	NO I	543)-U I	34

► See separate instructions.

Attachment Sequence No 148

Inter	artment of the Treasury nai Revenue Service		> See separate	mstructions.		Sequence No 148
Pa	rt I General II	nformation	•			
	Important: All filers musi	t complete Part I a	nd sign below See instructions			
	Name of filer (if a joint re	eturn is filed, also e	enter spouse's name) (see instructions)		Filer's identifying number	
-	THE CHESHIRE	HEALTH F	OUNDATION		02-0202220	
	Number, street, and roor	m or suite no (if a F	O box, see instructions)		Service Center where income tax retuined	m will be filed
Ħ	580 COURT ST	REET			OGDEN, UT	
<u>.</u>	City or town, state, and Z	IP code			Filer's area code and telephone number	er/Fax number
8	KEENE, NH O	3431			603-354-5400	503-354-5419
ځ[Name of applicant, if dif	iferent than the filer	r (see instructions)		Applicant's identifying number (see	nstructions)
ļ						
	Name of person to conta	act (if not the appl	licant or filer, attach a power of attorney)		Contact person's area code and teleph	
1	MICHAEL A. B				(603)610-8004	(603) 647-4520
1	Check the app	propriate box(es) to indicate the type of applic	ant (see instru	ictions).	
	<u></u>	_	Cooperative (200, 1381(a))		Passive foreign investmen	at company (PFIC)
	Individual	<u> </u>	Cooperative (sec 1381(a)) Controlled foreign corporation (CFC) (000 067)	(sec 1297)	John parry (* * * =)
	Partnership		Foreign sales corporation (FSC) or Inte	•	Other foreign corporation	
	Estate	L	domestic international sales corporation		X Tax-exempt organization	
	Domestic cor	rporation	Specified foreign corporation (SFC) (s	ec 898)	Homeowners Association	(sec 528)
	S corporation	1	10/50 corporation (sec 904(d)(2)E))		Other	
	Personal serv corporation (F		Trust		(Specify entity and applic	able Code section)
			ck one) (see instructions)			
_		•	• •			11
	Adopt a tax	.year ending >	· (I	Partnerships and	d PSCs. Go to Part III after com	pleting Part I)
	X Change to a	a tax year endı	ng ► JUNE 30	Retain a tax	year ending ▶	
	_					
	b If changing a tax	x year, indicate	e the date the present tax year ends	►_JUNE_30) 	
	c If adopting or ch	nanging a tax y	ear, the first return or short period	return will be fil	led for the tax year	
	beginning ► 00			ending ► JUN		, 20 12
			year, as stated on line 2b above	also its currer	nt financial reporting year?	X Yes No
·			your, as stated on the 25 deets	aloo ko ourroi	it initiational reporting year	
	If "No," attach a		е			
4	Indicate the app	licant's preser	nt overall method of accounting			
	Cash receip	pts and disburs	sements method X Accrual me	thod		
	Other meth	nod (specify)				
5	State the nature	e of the applica	ant's business or principal source of	income		· ·
		* *	RE ORGANIZATION			
			Signature - All Filers (See Who	Must Sign in	the instructions.)	
Und	der penalties of perjury	y, I declare that	I have examined this application, include eclaration of preparer (other than filer) is b	ling accompanying	schedules and statements, and to	o the best of my knowledge
anu	beller, it is true, correct				Preparer (other tha	
Part I Import S Nam TH Num S R City KE Nam MI 1. () 2 a / C 3 4		Filer		440	reparer (other than	ii iiiei j
				Allreh	all aka con	
-		Signature ar	nd date	-17.444	Signature of individual preparing the a	pplication and date
				(
	Jill I Ba	the Chi	ef Financial Officer	m_{i}	UPAEL A KARI	BARITA CDA
-		Name and title (buut ou tabe)	<i></i>	Name of individual preparing th	e application
		,,		ı		
					(whiteen Stocks &	Asene P.C.

*If the application is filed on behalf of a controlled foreign corporation or a 10/50 corporation by a controlling domestic shareholder, see instructions

Name of firm preparing the application

46 Stark St., Manchester, NH 03101

Seasonal business test Attach a statement showing gross receipts from sales and services (and inventory cost if applicable) for the test

Enter the taxable income or (loss) for the 3 tax years immediately preceding the year of change and for the short

Note: Individuals, enter adjusted gross income Partnerships and S corporations, enter ordinary income Section 501(c) organizations, enter unrelated business taxable income. Estates, enter adjusted total income. All other

applicants, enter taxable income before net operating loss deduction and special deductions

First preceding year \$

Third preceding year \$

25-percent gross receipts test

applicable box

period (see instructions)

Second preceding year \$

Annual business cycle test

period If necessary, estimate the amount for the short period

.6	•Corporations only, enter the losses or c	credits, if any, that were	generated or that expire	d in the short period.	Yes	No
		Generated	Expiring			
	Net operating loss		\$		The second	
	Capital loss	\$	\$		72-17	1 K 10
	Unused credits	\$	\$		12 (A)	
7	Enter the amount of deferral, if any, Rev. Proc. 2002-39, or its successor)	_	- -		44 A 15	
8 a	Is the applicant a U.S shareholder in a C	FC?		<u> </u>	~ '7,."	(1)21-10-2
	If "Yes," attach a statement for each	h CFC providing the n	ame, address, identifyir	ng number, tax year, the	13.5	
	percentage of total combined voting p	ower of the applicant,	and the amount of inco	me included in the gross		
	income of the applicant under section	951 for the 3 tax year	s immediately before the	e short period and for the		
	short period				1 4.7	
b	Will each CFC concurrently change its ta	ax year?		>		ļ
	If "Yes" to line 8b, go to Part II, line'3.				(A)	
	If "No," attach a statement explaining w	why the CFC will not be	conforming to the tax	ear requested by the U.S.	4	12.5
	shareholder			· · · · · · · · · · · · · · · · · · ·	12 3 3 s.s.	E 12.00
9 a	Is the applicant a U S shareholder in a f			· · · · · · · · · · · · · · · · · · ·	7.0	1. 5 C. v.~
	If "Yes," attach a statement providing					
	percentage of interest owned by the			ordinary earnings and net	33	
	capital gain from the PFIC included in the			_		1 37.
	Did the applicant elect under section 12st ls the applicant a member of a partner	<u> </u>			+	10.5
IVa	a shareholder of an IC-DISC, or a shareholder					1,-1
	If "Yes," attach a statement providing		ntifying number type o	f entity (partnership trust	7 . ,	, , , ,
	estate, S corporation, IC-DISC, or FSC)					
	interest of each IC-DISC or FSC and the					12.37
	and for the short period Indicate the p					100
b	Will any partnership concurrently change				, , ,,,,,,	1 (200) (44
	If "Yes" to line 10b, has any Form 1128					 -
11	Does the applicant or any related ent					
	advice request pending with the IRS Nat		=			
	If "Yes," attach a statement explaining t				2,000	
	ın each request.					
12	Is Form 2848, Power of Attorney and De					
13	Does the applicant request a conference	- · · · · · · · · · · · · · · · · · · ·			13:20	10334
	IRS proposes to disapprove the application					<u> </u>
14	Enter amount of user fee attached to the					
	tion B - Corporations (other than S co	orporations and contr	olled foreign corporat	ions) (see instructions)		
15	Enter the date of incorporation	4- h 0	f = 1h = 1 = 1 = 1 = 1	details fallows a the about		T
16 a	Does the corporation intend to elect				Yes	No
h	If "Yes," will the corporation be going to	a normitted S corporation	ntay year?			
b	If "No" to line 16b, attach an explanation		ii tax year ,		1	1 mg 1
17	Is the corporation a member of an affiliat		dated return?		+	1.57
••	If "Yes," attach a statement providing (a				<u> </u>	
	tax year, and Service Center where the				A	
	of each member of the affiliated group,	• •			7.50 m	
	before the short period and for the short				, , ,	1 3
18 a					7	
	(individual, partnership, corporation, et	•	-	·		
	amount of income received from the PS0				,,,	1. `` .
b	If the PSC is using a tax year other than t				12.70	
	Grandfathered (attach copy of lette		tion 444 election (date of		1	-
	Letter ruling (date of letter ruling	(attach o			1:	

Secti	en C - S Corporations (see instructions)		
19	Enter the date of the S corporation election ▶	Yes	No
20	Is any shareholder applying for a corresponding change in tax year?	†	
	If "Yes," each shareholder requesting a corresponding change in tax year must file a separate Form 1128 to get		~ g****
	advance approval to change its tax year	U.5	
21	If the corporation is using a tax year other than the required tax year, indicate how it obtained its tax year	7 . }	
	Grandfathered (attach copy of letter ruling) Section 444 election (date of election)	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	
	Letter ruling (date of letter ruling (attach copy))	100]
22	Attach a statement providing each shareholder's name, type of shareholder (individual, estate, qualified	7	3
	subchapter S Trust, electing small business trust, other trust, or exempt organization), address, identifying number,	• .	
	tax year, percentage of ownership, and the amount of income each shareholder received from the S corporation		
	for the first preceding year and for the short period		
Secti	on D - Partnerships (see instructions)		
23_	Enter the date the partnership's business began 🕨	Yes	No
24	Is any partner applying for a corresponding change in tax year?		
25	Attach a statement providing each partner's name, type of partner (individual, partnership, estate, trust,	447.5	- 11 T
	corporation, S corporation, IC-DISC, etc.), address, identifying number, tax year, and the percentage of interest		, (g), .
	in capital and profits		
26	Is any partner a shareholder of a PSC as defined in Regulations section 1 441-3(c)?	<u></u>	<u> </u>
	If "Yes," attach a statement providing the name, address, identifying number, tax year, percentage of interest		1, 4.
	in capital and profits, and the amount of income received from each PSC for the first preceding year and for the	1800 28 200 18	1.00
	short period	1000 St 1000 St	7.07
27	If the partnership is using a tax year other than the required tax year, indicate how it obtained its tax year	1	3. A. A.
	Grandfathered (attach copy of letter ruling) Section 444 election (date of election)	1	
	Letter ruling (date of letter ruling (attach copy))	(1)	1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	on E - Controlled Foreign Corporations (CFC)	lia .a	15ee .
28	Attach a statement for each U.S shareholder (as defined in section 951(b)) providing the name, address, identifying	1	
	number, tax year, percentage of total value and percentage of total voting power, and the amount of income	1	4 3 3 V
	included in gross income under section 951 for the 3 tax years immediately before the short period and for the		1
	short period	11 500	*,***
	on F - Tax-Exempt Organizations	Vac	TN-
29	Type of organization Corporation Trust Other (specify) ▶	Yes	No
30	Date of organization •		
31	Code section under which the organization is exempt	-	
32 33	Is the organization required to file an annual return on Form 990, 1120-C, 990-PF, 990-T, 1120-H, or 1120-POL?	1 7	
33	Enter the date the tax exemption was granted Attach a copy of the letter ruling granting	79	
24	exemption If a copy of the letter ruling is not available, attach an explanation If the organization is a private foundation, is the foundation terminating its status under section 507?	- '-' #	
Socti			ــــــــــــــــــــــــــــــــــــــ
35	Enter the date the estate was created Enter the date the estate was created		
	Attach a statement providing the name, identifying number, address, and tax year of each beneficiary and each	nersor	who
50 a	is an interested party of any portion of the estate	porsor	1 11110
b		howin	a the
U	distribution deduction and the taxable amounts distributed to each beneficiary for the 2 tax years immediately		
	short period and for the short period	50.0.	0 1110
Secti	ion H - Passive Foreign Investment Companies		
37	If the applicant is a passive foreign investment company, attach a statement providing each U.S. shareholder's nar	ne ad	dress
٠.	identifying number, and percentage of interest owned	, au	L. 000,
			
	Form 1128	(Rev	1-2008)