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DLN: 93493045009233

Form 990

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

ion may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

| For the Check if a | | | | | |
|--|--|-----------------|---|--|--|
| Check if a | 2011 calendar year, or tax year beginning 07-01-2011 and ending 06- | 30-2012 | D E | vor id- | tification number |
| - | NC IDEA | | | - | tification number |
| Address ch | change Doing Business As | | 01-07 E Teleph | 02442 | |
| Name cha | ange | | | | |
| Initial retu | Number and street (of P or box it mail is not delivered to street address) | Room/suite | | 941-5 | |
| Terminate | 334 BLACKWELL STREET SUITE B015 | | G Gross r | eceipts \$ | 3,926,235 |
| Amended | return City or town, state or country, and ZIP + 4 DURHAM, NC 27701 | | | | |
| Application | n pending | | | | |
| | F Name and address of principal officer JOHN CAMBIER | H(a) | Is this a group | return | |
| | 334 BLACKWELL STREET STE B015 | | affiliates? | | ⊤Yes ∀ No |
| | DURHAM,NC 27701 | Н(b) | Are all affiliates | include | d? |
| Tax-exen | mpt status | 17 | | | (see instructions) |
| | e: ► NCIDEA ORG | H(c) | Group exempt | ion num | iber 🗲 |
| | rganization | l l vas | ar of formation 20 | .02 M | State of legal domicile N |
| Part I | | L fea | ii oi ioiiiiatioii 20 | 03 M : | state of legal doffficile. N |
| | Briefly describe the organization's mission or most significant activities | | | | |
| | TO PERFORM CERTAIN FUNCTIONS OF, AND/OR CARRY OUT CERT | AIN PURPOSE | SOFTHECOL | JNCIL | FOR |
| 2 | ENTREPRENEURIAL DEVELOPMENT | | | | |
| | | | | | |
| | | - | - | | |
| 2 | Check this box F if the organization discontinued its operations or dis | posed of more t | han 25% of its | net ass | sets |
| 3 | Number of voting members of the governing body (Part VI, line 1a) $$. | | | 3 | 1 |
| 4 | Number of independent voting members of the governing body (Part VI, $$ | line 1b) | | 4 | 1 |
| 5 | Total number of individuals employed in calendar year 2011 (Part V , line α | e 2a) | | 5 | |
| 6 | Total number of volunteers (estimate if necessary) | | | 6 | 2 |
| 7a | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 7a | -2,33 |
| b | Net unrelated business taxable income from Form 990-T, line 34 | | | 7b | -109,92 |
| | | | Prior Year | | Current Year |
| 8 | Contributions and grants (Part VIII, line 1h) | | | 0 | |
| 9 | Program service revenue (Part VIII, line 2g) | | 153,171 | | 138,90 |
| 9 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 1,588,306 | | 3,777,32 |
| 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 1: | Le) | 0 | | 10,00 |
| 12 | Total revenue—add lines 8 through 11 (must equal Part VIII, column | (A), line | | | |
| \bot | 12) | | 1,741,4 | 477 | 3,926,23 |
| 13 | Grants and similar amounts paid (Part IX, column (A), lines 1–3) . | | 382,0 | 096 | 326,930 |
| 14 | Benefits paid to or for members (Part IX, column (A), line 4) \cdot . | | | 0 | |
| , 15 | Salaries, other compensation, employee benefits (Part IX, column (A) | , lines | | 0 | |
| ا ا | 5-10) | - | | 0 | |
| ₹ 16a | Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) •0 | • | | | |
| <u> </u> | | | 4 007 | | 1,005,035 |
| 16a b | Other expanses (Part IV column (A) lines 11a 11d 11f 24e) | | 1 () 8 / 1 | 1 K R I | 1,000,000 |
| 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 1,087, | | 1 331 961 |
| 17 18 | Total expenses Add lines 13-17 (must equal Part IX, column (A), lir | e 25) | 1,469, | 264 | |
| 17 18 19 | | e 25) | | 264 | 2,594,270 |
| 17 18 19 | Total expenses Add lines 13-17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) | 1,469, 272, inning of Curre Year | 264 213 nt | 2,594,270 End of Year |
| 17 18 19 | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) | 1,469,, 272,, inning of Curre Year 43,048, | 264 213 nt | 2,594,270 End of Year 42,554,600 |
| 17 18 19 8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) | 1,469, 272, inning of Curre Year 43,048, | 264 213 nt 725 | 2,594,27 End of Year 42,554,60 91,76 |
| 17 18 19 800000000000000000000000000000000 | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) | 1,469,, 272,, inning of Curre Year 43,048, | 264 213 nt 725 | 2,594,27 End of Year 42,554,60 91,76 |
| 17 18 19 Solution 20 21 22 Part III der pena | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469,, 272,, inning of Curre Year 43,048, 63,, 42,984, | 264 213 nt 725 838 887 | 2,594,27 End of Year 42,554,60 91,76 42,462,83 the best of my |
| 17 18 19 Social 20 Part III | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements, ed on all informa | 264 213 nt 725 838 887 | 2,594,27 End of Year 42,554,60 91,76 42,462,83 the best of my |
| 17 18 19 Social 20 Part III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements, ed on all informa | 264 213 nt 725 838 887 | 2,594,270 End of Year 42,554,600 91,760 42,462,830 the best of my |
| 17 18 19 Solution 20 21 22 Part III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements, ed on all informa | 264 213 nt 725 838 887 | 2,594,27 End of Year 42,554,60 91,76 42,462,83 the best of my |
| 17 18 19 Social 20 21 22 Part III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements, ed on all informa | 264 213 nt 725 838 887 | 2,594,27 End of Year 42,554,60 91,76 42,462,83 the best of my |
| 17 18 19 SOCIETY 20 20 21 22 Part III | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements,ed on all informations 2013-02-11 Date Preparer | 264 | 42,554,600 91,762 42,462,838 the best of my |
| 17 18 19 Social 20 Part III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | e 25) Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements,ed on all information 2013-02-11 Date Preparer (see inst | 264 | 2,594,270 End of Year 42,554,600 91,762 42,462,838 the best of my which preparer has an |
| 17 18 19 20 21 22 2art III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements,ed on all information 2013-02-11 Date Preparer (see inst | 264 | 2,594,279 End of Year 42,554,600 91,765 42,462,836 the best of my which preparer has an |
| 17 18 19 Secondary 20 21 22 Part III der pena owledge owledge. | Total expenses Add lines 13–17 (must equal Part IX, column (A), line Revenue less expenses Subtract line 18 from line 12 | Beg | 1,469, 272, inning of Curre Year 43,048, 63, 42,984, and statements,ed on all information 2013-02-11 Date Preparer (see inst | 264 | 2,594,279 End of Year 42,554,600 91,765 42,462,836 the best of my which preparer has an |

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes No

| 1 01111 | 330 (2011) | | | | Page 2 |
|---------------------------|---|--|---|--|----------------------------|
| Par | Statement of P | | e Accomplishments use to any question in this Part | TTT | F |
| 1 | Briefly describe the organ | | ise to any question in this Part | | * |
| - ТО С ТЕСН SUC(| REATE JOBS THROUGH (INOLOGICAL BREAKTHR | COMMERCIALIZAT OUGHS DEVELOP INTO COMMERCI | TION OF RESEARCH INNOVA ED IN NORTH CAROLINA THA ALLY VIABLE HIGH-GROWTH 'SUPPORT | AT HAVE A SIGNIFICANT PO | TENTIALTO |
| | | | | | |
| 2 | | | t program services during the y | | ┌ Yes ┌ No |
| | If "Yes," describe these n | ew services on Sch | edule O | | |
| 3 | Did the organization cease services? | | ke significant changes in how it | conducts, any program | ┌ Yes ┌ No |
| 4 | Describe the organization expenses Section 501(c) | 's program service (3) and 501(c)(4) | accomplishments for each of its organizations and section 4947 penses, and revenue, if any, for | (a)(1) trusts are required to re | port the amount of |
| 4a | · | | 683,351 including grants of \$ D GROWTH OF EARLY-STAGE TECHNOL ON GRANTS | 326,930) (Revenue \$ OGY COMPANIES THROUGH OUTREAG |) CH ACTIVITIES, DIRECT |
| 4b | (Code |) (Expenses \$ | including grants of \$ |) (Revenue \$ |) |
| | | | | | |
| 4 c | (Code |) (Expenses \$ | including grants of \$ |) (Revenue \$ |) |
| | | | | | |
| | | | | | |
| 4d | Other program services | | | | |
| | (Expenses \$ | | ling grants of \$ |) (Revenue \$ |) |
| 4e | Total program service ex | penses ⊳ \$ | 683,351 | | |

| | · | | Yes | No |
|-----|---|-----|-----|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | | No |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | No |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | No |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1 | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV. | 9 | | No |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | No |
| 11 | If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI. | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. | 11b | Yes | |
| C | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. | 11d | | No |
| e | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. | 11e | | No |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. | 11f | Yes | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII | 12a | Yes | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | Yes | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Νo |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I | 14b | | No |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV | 15 | | No |
| 16 | Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV | 16 | | No |
| 17 | Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | No |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20a | | No |
| b | If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements | 20b | | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|---|-----|-----|----|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | No |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25 | 24a | | No |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| c | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | Yes | |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | No |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV | 28c | Yes | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Νo |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | Yes | |
| 35a | Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)? | 35a | Yes | |
| b | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2 | 35b | Yes | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | No |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | No |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | 38 | Yes | |

| Part V | Statements Regarding Other IRS Filings and Tax Compliance |
|--------|---|

| | Check if Schedule O contains a response to any question in this Part V | | . [| |
|----------------|--|------------------|-----|-----|
| | | | Yes | No |
| a | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable | | | |
| | | | | |
| | 1a 11 | | | |
| b | Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b | | | |
| | | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | Yes | |
| a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements filed for the calendar year ending with or within the year covered by this | | | |
| | return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| а | Did the organization have unrelated business gross income of \$1,000 or more during the | | | |
| - | year? | 3a | Yes | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | Yes | |
| a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account or securities account)? | 4a | | No |
| h | · | | | 110 |
| • | If "Yes," enter the name of the foreign country ► | | | |
| | See histractions for himly requirements for Form 10 F 30-22 1, Report of Foreign Bank and Financial Accounts | | | |
| a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | No |
| | | 5b | | |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| а | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | 6a | | No |
| - | organization solicit any contributions that were not tax deductible? | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| | were not tax deductible? | 6b | | |
| | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| h | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to | | | |
| | file Form 8282? | 7c | | Νo |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | | | |
| | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | No |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | No |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as | -'' - | | 110 |
| y | required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a | | | |
| | Form 1098-C? | 7h | | |
| | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did | | | |
| | the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| | | • | | |
| - | Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? | 9a | | |
| | · | | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 0 | Section 501(c)(7) organizations. Enter | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club and the latest terms of t | | | |
| 1 | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| | Gross income from other sources (Do not net amounts due or paid to other | | | |
| J | sources against amounts due or received from them) | | | |
| - | | 42 | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| D | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 3 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | | | |
| - | Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue | | | |
| | qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state | 13a | | |
| h | 1 | | | |
| ט | Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | |
| c | Enter the aggregate amount of reserves on hand | | | |
| | 13c | | | |
| 1 a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Νo |
| h | If "Yes " has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O | 14b | | |

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| Se | ction A. Governing Body and Management | | | |
|-----|--|-----|-----|-----|
| | | | Yes | No |
| | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | | No |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?. | 3 | Yes | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | | No |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | | No |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | No |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | No |
| | ection B. Policies (This Section B requests information about policies not required by the Internal | | | |
| Re | venue Code.) | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | res | No |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, | 100 | | 140 |
| _ | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | | No |
| b | Describe in Schedule O the process, if any, used by the organization to review the Form 990 | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Yes | |
| b | Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Yes | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | Yes | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Yes | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Yes | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Yes | |
| b | Other officers or key employees of the organization | 15b | Yes | |
| | If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | | No |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | | |
| _ | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | | |
| Se | ection C. Disclosure | | | |
| | List the States with which a copy of this Form 990 is required to be filed▶ | | | |

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization > JOHN CAMBIER

334 BLACKWELL STREET SUITE B015 DURHAM, NC 27701

(919) 941-5600

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

| (A) Name and Title | (B) Average hours per week (describe hours | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related |
|--|---|--|-----------------------|---------|--------------|---------------------------------|--------|--|--|--|
| | for related organizations in Schedule O) | Individual trustee or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | | MISC) | organizations |
| (1) MITCH MUMMA DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (2) FRED HUTCHINSON DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (3) JOAN SIEFERT ROSE DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (4) TED ZOLLER DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (5) LAWSON RANKIN DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (6) LOU ANNE FLANDERS-STEC DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (7) DOUGLAS ELLIS CHAIRMAN | | х | | Х | | | | 0 | 0 | 0 |
| (8) RICH WEST DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (9) JEFF BARBER DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (10) DR ROBERT MCMAHAN DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (11) KIMBERLY JENKINS DIRECTOR | | х | | | | | | 0 | 0 | 0 |
| (12) DAVID P RIZZO CEO | 35 0 | х | | Х | | | | 0 | 296,966 | 14,563 |
| (13) JOHN W CAMBIER CFO | 15 0 | | | х | | | | 0 | 193,554 | 12,358 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| | (A) Name and Title | (B) Average hours per week (describe hours | mor unles an | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | Repo compe froi organiz | (D) ortable ensation m the eation (W- 9-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- | , | (F) Estima amount o compens from organizat relat | ated fother sation the ion and |
|--------|---|--|-----------------------------------|--|---------|--------------|------------------------------|---------------------|----------------------------------|---|--|----------|--|--|
| | | for related organizations in Schedule O) | Individual trustee or director | Institutional Trustee | Officei | Ke) emplojee | Highest compensated employee | Former | | | MI3C) | | organiza | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 1b | Sub-Total | | | | • | | | P | | | | | | |
| c d | Total (add lines thank 16) | | | | • | • | | * | | 0 | 490,5 | 520 | | 26,921 |
| 2 | Total (add lines 1b and 1c) . Total number of individuals (incl \$100,000 of reportable compen | | nited to | thos | e lıs | | | <u>- </u>) who | o receive | <u> </u> | <u>, </u> | | | 20,321 |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any for on line 1a? <i>If</i> "Yes," complete Sc. | | | | - | ey e | mploy • | ee, c | or highest | t compens | ated employee | 3 | | No |
| 4 | For any individual listed on line organization and related organiz individual | | | | | | | | | | | 4 | Yes | |
| 5 | Did any person listed on line 1a services rendered to the organiz | | | | | | | | | anızatıon d | or individual for • | 5 | | No |
| Se | ection B. Independent Con | tractors | | | | | | | | | | | | |
| 1 | Complete this table for your five \$100,000 of compensation from or within the organization's tax y | n the organizatio | | | | | | | | | | | | |
| | Nai | (A) me and business ad | dress | | | | | | | Desc | (B) ription of services | | (C Comper | |
| 334 E | FUND PARTNERS LLC BLACKWELL STREET SUITE B-015 HAM, NC 27701 | | | | | | | | | MANAGEMEN | IT SERVICES | | | 595,575 |
| | | | | | | | | | | | | \dashv | | |
| 2 | Total number of Independent cont | ractors (includir | na but r | not lir | nıted | d to | those | liste | d above) | who recei | ved more than | + | | |

\$100,000 of compensation from the organization \blacktriangleright 1

| Form 99 | | | | | | Page 9 |
|---|-------------|---|----------------------|--|---|---|
| Part \ | /*** | Statement of Revenue | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512,513,or 514 |
| ats ats | 1a | Federated campaigns 1a | | | | |
| 蓝蓝 | b | Membership dues 1b | | | | |
| Ωğ | c | Fundraising events 1c | | | | |
| £ ã | d | Related organizations 1d | | | | |
| % <u>E</u> | e | Government grants (contributions) 1e | | | | |
| Contributions, gifts, grants and other similar amounts | f g | All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in | _ | | | |
| Sontrí and o | h | lines 1a-1f \$ Total. Add lines 1a-1f | ▶ - 0 | | | |
| | | Business Co | de l | | | |
| Ę | 2a | | 5990 138,907 | 138,907 | | |
| eve! | ь | THIN GETTERT TEES | 136,907 | 136,907 | | |
| 達 | | | | | | |
| Program Serwce Revenue | C . | | | | | |
| Ž. | d | | | | | |
| Ē | е | | | | | |
| Ž | f | All other program service revenue | | | | |
| ž | g | Total. A dd lines 2a−2f | 138,907 | | | |
| | 3 | Investment income (including dividends, interest | · | | | |
| | | and other similar amounts) | ▶ 303,397 | 303,397 | | |
| | 4 | Income from investment of tax-exempt bond proceeds I | - 0 | | | |
| | 5 | Royalties | - 0 | | | |
| | | (ı) Real (ıı) Persona | ı | | | |
| | 6a | Gross rents | | | | |
| | b | Less rental expenses | | | | |
| | c | Rental income | | | | |
| | | or (loss) Net rental income or (loss) | - | | | |
| | d | · · · | | | | |
| | 7a | Gross amount from sales of assets other than inventory (i) Securities (ii) Other 2,728,894 745 | ,037 | | | |
| | ь | Less cost or other basis and sales expenses | | | | |
| | C | | ,037 | | | |
| Φ | d 8a | Net gain or (loss) | 3,473,931 | 3,476,268 | -2,337 | |
| Other Revenue | | \$ of contributions reported on line 1c) See Part IV, line 18 | | | | |
| <u>.</u> | b | Less direct expenses b | _ | | | |
| 둦 | l c | Net income or (loss) from fundraising events | • o | | | |
| | 9a | Gross income from gaming activities See Part IV, line 19 | | | | |
| | b | Less direct expenses b | | | | |
| | С | Net income or (loss) from gaming activities | - 0 | | | |
| | 10a | Gross sales of inventory, less returns and allowances . | | | | |
| | b | Less cost of goods sold b | | | | |
| | _ c | | • O | | | |
| | | Miscellaneous Revenue Business Co. | de | | | |
| | | MISCELLANEOUS OTHER PORT PORT PORT PORT PORT PORT PORT POR | 10,000 | 10,000 | | |
| | b | | | | | |
| | c | | | | | |
| | d | All other revenue | | | | |
| | 12 | Total. Add lines 11a-11d | 10,000 | | | |
| | | iotal levelue. See Histiactions | 3,926,235 | 3,928,572 | | |
| | | | | | | Form 990 (2011) |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

| | | <u> </u> | (B) | (c) | (D) |
|---------|--|-----------------------|-----------------------------|---------------------------------|-------------------------|
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the United States See Part IV, line 21 | 326,930 | 326,930 | | |
| 2 | Grants and other assistance to individuals in the United States See Part IV, line 22 | 326,930 | 326,930 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 | 0 | | | |
| 4 | Benefits paid to or for members | 0 | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 0 | | | |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 0 | | | |
| 7 | | 0 | | | |
| 7 8 | Other salaries and wages Pension plan contributions (include section 401(k) and section 403(b) employer contributions) | 0 | | | |
| 9 | Other employee benefits | 0 | | | |
| 9 10 | Payroll taxes | 0 | | | |
| | | 0 | | | |
| 11 | Fees for services (non-employees) | | | | |
| а | Management | 402,760 | 356,421 | 46,339 | |
| b | Legal | 53,405 | | 53,405 | |
| C | Accounting | 39,600 | | 39,600 | |
| d | Lobbying | 0 | | | |
| е | Professional fundraising See Part IV, line 17 | 0 | | | |
| f | Investment management fees | 342,264 | | 342,264 | |
| g | Other | 1,619 | | 1,619 | |
| 12 | Advertising and promotion | 12,808 | | 12,808 | |
| 13 | Office expenses | 10,419 | | 10,419 | _ |
| 14 | Information technology | 10,264 | | 10,264 | |
| 15 | Royalties | 0 | | | |
| 16 | Occupancy | 51,906 | | 51,906 | |
| 17 | Travel | 3,831 | | 3,831 | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 0 | | , | _ |
| 19 | Conferences, conventions, and meetings | 0 | | | _ |
| 20 | Interest | 579 | | 579 | |
| 21 | Payments to affiliates | 0 | | | |
| 22 | Depreciation, depletion, and amortization | 5,482 | | 5,482 | _ |
| 23 | Insurance | 63,177 | | 63,177 | |
| 24 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) | · | | | |
| а | 401A PLAN EXPENSES | 750 | | 750 | |
| b | TAXES & LICENSES | 1,093 | | 1,093 | |
| c | DONATIONS | 5,000 | | 5,000 | |
| d | MISCELLANEOUS EXPENSE | 78 | | 78 | |
| e | | | | | |
| f | All other expenses | | | | |
| 25 | Total functional expenses. Add lines 1 through 24f | 1,331,965 | 683,351 | 648,614 | 0 |
| 26 | Joint costs. Check here ► ☐ If following | 1,331,303 | 333,331 | 340,014 | |
| | SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | | | | |
| | combined educational campaign and fundralsing solicitation | | | <u> </u> | orm 990 (201 |

Part X **Balance Sheet** (A) (B) Beginning of year End of year 271,829 132,070 1 1.035.150 1.334.060 2 2 3 0 3 0 23.577 67.750 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 1 415 7 0 8 79.544 9 9 76,431 Prepaid expenses and deferred charges 10a 53.671 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 34,815 b Less accumulated depreciation 23,739 10c 18,856 11 0 11 41,610,561 40,833,533 12 12 Investments—other securities See Part IV, line 11 13 13 0 Investments—program-related See Part IV, line 11 . . 0 14 14 3,910 15 91,899 15 43,048,725 42,554,600 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 63,838 17 91,762 17 Accounts payable and accrued expenses . 18 18 0 19 19 0 20 0 20 0 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 0 25 O D 26 63,838 26 91,762 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 42,984,887 27 42,462,838 Unrestricted net assets 28 0 28 Temporarily restricted net assets Fund 29 0 29 0 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 42.984.887 33 42.462.838 34 Total liabilities and net assets/fund balances 43,048,725 34 42.554.600

| Pai | Check if Schedule O contains a response to any question in this Part XI | | | . [| |
|-----|---|---------|----|------|---------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 3.9 | 926,235 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 31,965 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | | | 594,270 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | 42,9 | 984,887 |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | | -3,: | 116,319 |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | | 42,4 | 162,838 |
| Par | t XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | ┌ | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Yes | |
| C | If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O | | 2c | Yes | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is | ssued | | | |
| _ | on a separate basis, consolidated basis, or both | | | | |
| | Separate basis Consolidated basis Both consolidated and separated basis | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? | e | За | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | equired | 3b | | |

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

NC IDEA

h

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

01-0702442 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is $\,$ (For lines 1 through 11 , check only one box)A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type II С ▼ Type III - Functionally integrated Type III - Other By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) Νo (ii) a family member of a person described in (i) above? 11g(ii) Νo (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Νo

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see | (iv) Is the organization in col (i) listed in your governing document? | | (v) Did you notify the organization in col (i) of your support? | | (vi) Is the organization in col (i) organized in the US? | | (vii) A mount of support? |
|---|--------------------|---|--|----|---|----|---|----|---------------------------------|
| | | instructions)) | Yes | No | Yes | No | Yes | No |] |
| (A) COUNCIL FOR ENTREPRENEURIAL DEVELOPMENT | 561399587 | 09 | Yes | | Yes | | Yes | | 0 |
| | | | | | | | | | |
| | | | | | | | | | <u> </u> |
| | | | | | | | | | |
| Total | | | | | | | | | 0 |

Provide the following information about the supported organization(s)

instructions

| Sch | edule A (Form 990 or 99 | 90-EZ)2011 | | | | | | Page 2 |
|--------|---|------------------|-------------------------|---------------------|------------------------|---|---------------------|--------------------|
| | (Complet | e only if you | checked the | box on line 5, | 7, or 8 of Part | (b)(1)(A)(iv) I or if the orgar | nızatıon faıle | d to qualify |
| | | | <u>organızatıon f</u> | fails to qualify ι | <u>under the tests</u> | listed below, pl | <u>lease comple</u> | ete Part III.) |
| | ection A. Public Su | | | | | Т | 1 | |
| Cal | endar year (or fiscal ye in) | ar beginning | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 | Gifts, grants, contribut | ions, and | | | | | | |
| | membership fees recei | | | | | | | |
| | ınclude any "unusual | | | | | | | |
| _ | grants ") Tax revenues levied fo | rtho | | | | | | |
| 2 | organization's benefit a | | | | | | | |
| | paid to or expended on | | | | | | | |
| | behalf | | | | | | | |
| 3 | The value of services of | | | | | | | |
| | furnished by a governme the organization withou | | | | | | | |
| 4 | Total. Add lines 1 thro | _ | | | | | | |
| 5 | The portion of total cor | - | | | | | | |
| - | by each person (other | than a | | | | | | |
| | governmental unit or p | • | | | | | | |
| | supported organization line 1 that exceeds 2% | | | | | | | |
| | amount shown on line 1 | | | | | | | |
| | (f) | 21,0014 | | | | | | |
| 6 | Public Support. Subtractine 4 | ct line 5 from | | | | | | |
| S | ection B. Total Sup | port | | | | | | |
| Cal | endar year (or fiscal yea | r beginning | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| _ | ın) | _ | (4) 2007 | (2) 2000 | (4) 2005 | (4) 2020 | (0) 2022 | (1) 1 3 4 4 |
| 7 8 | A mounts from line 4 Gross income from inte | rost – | | | | | | |
| 0 | dividends, payments re | | | | | | | |
| | securities loans, rents | | | | | | | |
| | and income from simila | ır | | | | | | |
| _ | sources | | | | | | | |
| 9 | Net income from unrela business activities, wh | | | | | | | |
| | not the business is reg | | | | | | | |
| | carried on | | | | | | | |
| 10 | Other income (Explain | | | | | | | |
| | IV) Do not include gai from the sale of capital | | | | | | | |
| 11 | Total support (Add line | | | | | | | |
| | through 10) | | | | | | | |
| 12 | Gross receipts from re | lated activities | s, etc (See inst | ructions) | | | 12 | |
| 13 | First Five Years If the | | r the organizati | on's first, second | l, thırd, fourth, or | fıfth tax year as a | 501(c)(3) or | |
| | check this box and sto | p here | | | | | | ▶ □ |
| S | ection C. Computat | ion of Publ | ic Support F | Percentage | | | | |
| 14 | Public Support Percen | tage for 2011 | (line 6 column | (f) dıvıded by lıne | 11 column (f)) | | 14 | |
| 15 | Public Support Percen | tage for 2010 | Schedule A , Pa | rt II, line 14 | | | 15 | |
| 16a | 33 1/3% support test- | | | | | line 14 is 33 1/3% | % or more, che | |
| h | and stop here. The org 33 1/3% support test | | | | | 6a and line 15 is | 33 1/20% or m | ore check this |
| D | box and stop here. The | | | | | oa, and inte 15 IS | 1/3%0 UI M | ore, check this |
| 17a | 10%-facts-and-circum | - | • | | - | ne 13, 16a, or 16 | b and line 14 | ٠, |
| | ıs 10% or more, and ıf | | | | | | | |
| | in Part IV how the orga | anızatıon meet | s the "facts and | d circumstances" | test The organiz | zatıon qualıfıes as | a publicly su | |
| b | organization 10%-facts-and-circum | stances test— | 2010. If the ora | anization did not | check a hov on li | ne 13, 16a 16b | or 17a and lin | ▶ □ |
| , | 15 is 10% or more, an | | | | | | | - |
| | Explain in Part IV how | the organizati | | | | | | |
| 10 | supported organization Private Foundation If t | | n did not chools | a hov on line 12 | 16a 16h 17a a | or 17h chack this | hov and coc | ► □ |

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

| Part IV | Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions). |
|---------|--|
| | |
| | Facts And Circumstances Test |
| | |
| | Explanation |
| | |
| | |
| | |
| | |

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493045009233

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

| | me of the organization | om 550. F See Separate instructions. | | oloyer identification number |
|--------|--|--|--------------|---|
| Pa | rt I Organizations Maintaining Donor A organization answered "Yes" to Form 9 | | | or Accounts. Complete if the |
| | organization anowered Teo to Form 5 | (a) Donor advised funds | | (b) Funds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate contributions to (during year) | | | |
| 3 | Aggregate grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and donor adv funds are the organization's property, subject to the | | | rsed Yes No |
| 6 | Did the organization inform all grantees, donors, and used only for charitable purposes and not for the be conferring impermissible private benefit | | | |
| Par | t II Conservation Easements. Complete | e if the organization answered "Ye | s" to Forn | n 990, Part IV, line 7. |
| 1 2 | Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qual easement on the last day of the tax year | tion or pleasure) Preservation o | f a certifie | ically importantly land area d historic structure onservation |
| | cusement on the last day of the tax year | | | Held at the End of the Year |
| а | Total number of conservation easements | | 2a | Tion at the Line of the Tear |
| b | Total acreage restricted by conservation easement | :s | 2b | |
| c | Number of conservation easements on a certified hi | | 2c | |
| d | Number of conservation easements included in (c) | | 2d | |
| 3 4 | Number of conservation easements modified, transfithe taxable year Number of states where property subject to conservations. | | | ne organization during |
| 5 | Does the organization have a written policy regarding enforcement of the conservation easements it holds | ng the periodic monitoring, inspection, l | | violations, and Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, ins | specting and enforcing conservation ea | sements d | uring the year 🗠 |
| 7 | A mount of expenses incurred in monitoring, inspect \$ \ | ting, and enforcing conservation easem | ents durin | g the year |
| 8 | Does each conservation easement reported on line $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$? | 2(d) above satisfy the requirements of | section | ☐ Yes ☐ No |
| 9 | In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease | f the footnote to the organization's finan | | |
| Par | Organizations Maintaining Collecti Complete if the organization answered | "Yes" to Form 990, Part IV, line 8 | | |
| 1a | If the organization elected, as permitted under SFA art, historical treasures, or other similar assets hel provide, in Part XIV, the text of the footnote to its fi | d for public exhibition, education or res | earch in fu | |
| b | If the organization elected, as permitted under SFA historical treasures, or other similar assets held for provide the following amounts relating to these item | r public exhibition, education, or resear | | |
| | (i) Revenues included in Form 990, Part VIII, line | 1 | | ► \$ |
| | (ii) Assets included in Form 990, Part X | | | ▶ \$ |
| 2 | If the organization received or held works of art, his following amounts required to be reported under SFA | | ts for finan | |
| а | Revenues included in Form 990, Part VIII, line 1 | | | ► \$ |
| b | Assets included in Form 990, Part X | | | <u></u> |

| Part | IIII Organizations Maintaining Co | llections of Art | t, His | tori | <u>cal Tr</u> | <u>easur</u> | <u>es, or Oth</u> | <u>ıer Siı</u> | milar Ass | sets (| ontinued) |
|-------------------|---|----------------------|-------------|----------|-------------------------|--------------|---------------------------|---|-------------------------------|----------------|-----------------|
| | Using the organization's accession and othe items (check all that apply) | r records, check an | y of th | ne foll | owing t | hat are | a sıgnıfıcan | t use of | its collect | ion | |
| а | Public exhibition | | d | Γ | Loan | or excha | ange prograr | ns | | | |
| b | Scholarly research | | e | Γ | Other | | | | | | |
| C | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and expla | ain hov | w the | / furthe | r the or | ganızatıon's | exemp | t purpose 11 | n | |
| | During the year, did the organization solicit of assets to be sold to raise funds rather than t | | | | | | | imilar | Г | – Yes | ┌ No |
| Part | Escrow and Custodial Arrang Part IV, line 9, or reported an an | | | | | | answered | "Yes" t | to Form 9 | 90, | |
| | Is the organization an agent, trustee, custod included on Form 990, Part X? | ian or other interme | edıary | for c | ontrıbu | tions or | other asset | s not | Г | _ Yes | ┌ No |
| b | If "Yes," explain the arrangement in Part XIV | / and complete the | follow | /ıng ta | able | | | | Λm | ount | |
| _ | Danis na balanca | | | | | | 10 | _ | AIII | Ount | |
| c d | Additions during the year | | | | | | 10 | | | | |
| u e | Additions during the year Distributions during the year | | | | | | 10 | | | | |
| f | - <i>'</i> | | | | | | 11 | | | | |
| | Ending balance Did the organization include an amount on Fo | orm 990 Part V I:- | a 212 | | | | | <u>' </u> | г | Yes | Г No |
| | - | | ezir | | | | | | ' | res |) NO |
| ь Par | If "Yes," explain the arrangement in Part XIV t V Endowment Funds. Complete | | n 200 | | od "Vo | c" to E | 2rm 000 D | ort TV | lino 10 | | |
| Fai | Endowment Funds. Complete | (a)Current Year | |)Prior \ | | | | | | (e)Four | Years Back |
| 1a | Beginning of year balance | | • | | | | | | | () | |
| b | Contributions | | | | | | | | | | |
| c | Investment earnings or losses | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the yea | r end balance held | as | | | | | | | | |
| а | Board designated or quasi-endowment 🕨 | | | | | | | | | | |
| b | Permanent endowment 🕨 | | | | | | | | | | |
| c | Term endowment ▶ | | | | | | | | | | |
| | Are there endowment funds not in the posses organization by | ssion of the organiz | ation | that a | re held | l and ad | mınıstered f | or the | | Yes | No |
| | (i) unrelated organizations | | | | | | | | 3a(| | |
| | (ii) related organizations | | | | | | | | 3a(i | | <u> </u> |
| | If "Yes" to 3a(II), are the related organizatio | • | | | | | | • • | 3b | | 1 |
| 4 | Describe in Part XIV the intended uses of th | | | | | | | | | | |
| Pari | VI Land, Buildings, and Equipme | ent. See Form 95 | 90, Pa | | | | | Π. | | | |
| | Description of property | | | | a) Cost o sıs (ınve: | | (b) Cost or other | |) Accumulated depreciation | (d) | Book value |
| | | | | | | | | | | | |
| 1 a L | and | | | | | | | | | | |
| | and | | | | | | | | | | |
| b B | | | | | | | | | | | |
| b E | Buildings | | · · · | | | 0 | 41,0 | 31 | 33,1 | 82 | 7,849 |
| b E c L d E | Buildings | | | | | 0 | | | 33,1 1,6 | | 7,849 11,007 |

| Investments—Other Securities. See | Form 990, Part X, line 12 | | |
|---|------------------------------|--------------------|------------------------|
| (a) Description of security or category | (b)Book value | | d of valuation |
| (including name of security) | (2,2333 | Cost or end-of | -year market value |
| (1)Financial derivatives | | | |
| (2)Closely-held equity interests | | | |
| Other | | | |
| See Additional Data Table | | | |
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| | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 12) | 40,833,533 | | |
| Part VIII Investments—Program Related. See | | | |
| | | | d of valuation |
| (a) Description of investment type | (b) Book value | | -year market value |
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| Total (Column (h) should agual Form 900, Part V col (P) line 12.) | | | |
| Total. (Column (b) should equal Form 990, Part X, col (B) line 13) | | | |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin | e 15. | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip | ne 15. tion | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. | ne 15. tion 5.) | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X | ne 15. tion 5.) | | (b) Book value |
| Part IX Other Assets. See Form 990, Part X, lin (a) Descrip Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. | ne 15. tion 5.) | , , , , , , | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X | 5.) | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |
| Total. (Column (b) should equal Form 990, Part X, col.(B) line 1. Part X Other Liabilities. See Form 990, Part X (a) Description of Liability | 5.) , line 25. (b) A mount | | (b) Book value |

| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 3,926,235 |
|----|--|--------------|------------|
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 1,331,965 |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | 3 | 2,594,270 |
| 4 | Net unrealized gains (losses) on investments | 4 | -3,116,319 |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | Other (Describe in Part XIV) | 8 | |
| 9 | Total adjustments (net) Add lines 4 - 8 | 9 | -3,116,319 |
| 10 | Excess or (deficit) for the year per financial statements Combine lines 3 and 9 | 10 | -522,049 |
| | t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p | | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 1,011,010 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | |
| а | Net unrealized gains on investments | | |
| b | Donated services and use of facilities | | |
| C | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIV) | | |
| e | Add lines 2a through 2d | 2e | -2,805,684 |
| 3 | Subtract line 2e from line 1 | 3 | 3,816,694 |
| 4 | A mounts included on Form 990, Part VIII, line 12, but not on line 1 | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | | |
| b | Other (Describe in Part XIV) 4b 109,541 | | |
| C | Add lines 4a and 4b | 4c | 109,541 |
| 5 | Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12) | 5 | 3,926,235 |
| | Reconciliation of Expenses per Audited Financial Statements With Expenses | per | |
| 1 | Total expenses and losses per audited financial statements | ₁ | 1,340,779 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | _ | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| c | Other losses | | |
| d | Other (Describe in Part XIV) 2d 8,814 | | |
| e | Add lines 2a through 2d | 2e | 8,814 |
| 3 | Subtract line 2e from line 1 | 3 | 1,331,965 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIV) 4b | | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18) | 5 | 1,331,965 |
| Do | TXIV Supplemental Information | | |

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

| Identifier | Return Reference | Explanation |
|---------------------------------------|------------------|--|
| LIABILITY FOR UNCERTAIN TAX POSITIONS | | THE ORGANIZATION IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES EFFECTIVE JULY 1, 2009, THE ORGANIZATION ADOPTED AMENDMENTS TO FINANCIAL ACCOUNTING STANDARDS BOARD ("FASB") ACCOUNTING STANDARDS CODIFICATION ("ASC") 740, INCOME TAXES, WHICH CLARIFY THE ACCOUNTING FOR UNCERTAIN TAX POSITIONS RECOGNIZED IN FINANCIAL STATEMENTS ADOPTION OF THE AMENDMENT DID NOT HAVE AN IMPACT ON THE FINANCIAL STATEMENTS OF THE ORGANIZATION OR THE RESULTS OF ITS OPERATIONS |
| RECONCILIATION OF REVENUE | , | SUBSUDIARY INTEREST/DIVIDENDS \$43,149 + SUBSIDIARY UNREALIZED GAINS/LOSSES \$267,486 = \$310,635 |
| RECONCILIATION OF REVENUE | , , | MANAGEMENT FEES ELIMINATED IN CONSOLIDATION \$99,541 + MISCELLANEOUS REVENUE NETTED WITH EXPENSE FOR AFS \$10,000 = \$109,541 |
| RECONCILIATION OF EXPENSES | , | SUBSIDIARY EXPENSES \$18,813 - MISCELLANEOUS REVENUE NETTED WITH EXPENSE FOR AFS \$10,000 + ROUNDING \$1 = \$8,813 |

Additional Data

Software ID: Software Version:

EIN: 01-0702442

Name: NC IDEA

Form 990, Schedule D, Part VII - Investments— Other Securities

| (a) Description of security or cateory (including name of security) | (b)Book value | (c) Method of valuation Cost or end-of-year market value | | | |
|--|---------------|--|--|--|--|
| IDEA FUND I LP | 3,844,907 | F | | | |
| TRIUMPHANT, INC | 1 | F | | | |
| SOUTHEAST TECHINVENTURES, INC | 1 | F | | | |
| JOYSTICK LABS | 1 | F | | | |
| SOUTHEAST TECHNOLOGY FUND II | 20,239 | F | | | |
| SOUTHEAST TECHNOLOGY FUND III | 8,305 | F | | | |
| PIEDMONT VENTURE PTRSHP, LP I | 1 | F | | | |
| PIEDMONT VENTURE PTRSHP, LP II | 1 | F | | | |
| FORESTER PARTNERS, LP | 3,427,882 | F | | | |
| CHAMPION VENTURES | 626,861 | F | | | |
| TIFF MAF | 20,875,196 | F | | | |
| MCNC ENTERPRISE FUND LP | 2,030,138 | F | | | |
| KEYSTONE FUND | 10,000,000 | C | | | |

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DLN: 93493045009233 OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Inspection

| Name of the organization | | | | | | Employer identification | on number |
|--|--|---|---|---|---|--|--------------------|
| NC IDEA | | | | | | 01-0702442 | |
| Part I General Information | n on Grants and | Assistance | | | | ' | |
| Does the organization maintain the selection criteria used to av Describe in Part IV the organization Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule | ward the grants or ass ation's procedures for ssistance to Gov e 21 for any recipion | istance? monitoring the use of ernments and Or ent that received m | grant funds in the Uniter than the uniter than \$5,000. Che | | mplete if the organ | | Use |
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of gra |
| See Additional Data Table | | | | | | | |
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Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . .

Enter total number of other organizations listed in the line 1 table

GRANT FUNDS

(a)Type of grant or assistance

(b) Number of

recipients

(f)Description of non-cash assistance

| Part III | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. |
|----------|---|
| | Use Schedule I-1 (Form 990) if additional space is needed. |

(d)A mount of

non-cash assistance

(e)Method of valuation

(book, FMV, appraisal, other)

ORDER TO BE ELIGIBLE FOR THE NEXT TRANCHE OF FINANCING IN EVERY CASE, 10% OF THE AWARD AMOUNT IS HELD UNTIL RECEIPT OF THE RECIPIENT'S FINAL REPORT, AND IN ADDITION, EACH RECIPIENT COMPANY IS SUBJECT TO AUDIT BY NC IDEA ON THE USE OF FUNDS IN ACCRODANCE WITH THE AGREED TO ITEMS AND

(c)A mount of

cash grant

OBJECTIVES

| | | | <u> </u> | 1 | | | |
|---|----------------|-------|--|---|--|--|--|
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| Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. | | | | | | | |
| Identifier | Return Referen | ce Ex | planation | | | | |
| PROCEDURES FOR MONITORING USE OF | SCHEDULE I, P. | | GRANT AWARD DOLLARS ARE FUNDED IN TRANCHES BASED UPON MILESTONES ESTABLISHED AT THE TIME OF THE AWARD AWARD RECIPIENTS ARE REQUIRED TO REPORT BACK TO NC IDEA ON THE STATUS OF PROGRESS IN | | | | |

Software ID: Software Version:

EIN: 01-0702442

Name: NC IDEA

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | ` ' | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|--|-------------------------------------|-----|---|---|---|
| KEONA HEALTH 510 MEADOWMONT VIL CR CHAPEL HILL, NC 27517 | 27- 2917264 | | 35,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| OTHER SCREEN 3951 ARBOR WAY CHARLOTTE, NC 28211 | 27- 3675608 | | 15,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|--|--|--|---|---|---|
| NANO FORGE104 TW ALEXANDER DR DURHAM, NC 27709 | 27- 3105141 | | 25,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| SARDA TECHNOLOGIES 4915 PROSPECTUS DR DURHAM,NC 277134401 | 27- 5089205 | | 20,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | ` ' | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|--|------------------------------|-----|---|---|---|
| LOYALESE203 OLD DOCK TRAIL CARY,NC 27519 | 27- 2104616 | | 20,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| POWERCHALK114 EDINBURGH SOUTH DR CARY,NC 27511 | 56- 2297078 | | 10,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | ` - | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------|--|------------------------------|-----|---|---|---|
| MAILVU222 S CHURCH ST CHARLOTTE, NC 28202 | 27- 2054457 | | 27,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| BOOSTSUITE334 BLACKWELL ST STE B018 DURHAM,NC 27701 | 45- 3772971 | | 29,300 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|--|-----------------------------|---|---|---|---|
| INFOSENSE8701 MALLARD CREEK RD CHARLOTTE, NC 28262 | 26- 1494699 | | 26,500 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| INPULSONIC100 EUROPA DR CHAPEL HILL, NC 27517 | 45- 2526585 | | 11,500 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | ` ' | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|--|------------------------------|-----|---|---|---|
| CLINICAL SENSORS102 WESTSIDE DR CHAPEL HILL,NC 27516 | 26- 4086805 | | 34,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| DEALCLOUD100 NORTH TRYON ST CHARLOTTE, NC 28202 | 45- 2448156 | | 19,730 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) A mount of cash grant | (e) A mount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------|--|---------------------------------|--|---|---|---|
| GEMATOUCH2124 FALLON OAKS CT RALEIGH, NC 27608 | 45- 4867903 | | 20,000 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |
| CELL MICROSYSTEMS907 GREENWOOD RD CHAPEL HILL,NC 27514 | 27- 2697672 | | 17,100 | 0 | | | TECHNOLOGY COMMERCIALIZATION ASSISTANCE |

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DLN: 93493045009233

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

ın Part III

section 53 4958-6(c)?

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23. ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization **Employer identification number** NC IDEA 01-0702442 **Questions Regarding Compensation** Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e g, maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No." complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? 4a Nο 4h Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo **4**c Participate in, or receive payment from, an equity-based compensation arrangement? Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? **5**a Νo 5b Any related organization? Νo If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo 6b Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

8

Νo

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

| (A) Name | | (i) Base compensation (ii) Base compensation (iii) Bonus & (iii) Other reportable compensation (iii) Bonus & (iiii) Other reportable compensation (iiiii) Other reportable compensation (iiiii) Other reportable compensation (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii | | (C) Retirement and other deferred benefits compensation | | (E) Total of columns (B)(ı)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ | |
|--------------------|-------------|--|-----|---|-------------|------------------------------------|--|---|
| (1) DAVID P RIZZO | (I) (II) | 0 283,166 | 0 | 0 13,800 | 0 | 0 20,545 | 0 317,511 | 0 |
| (2) JOHN W CAMBIER | (I) (II) | 0 178,714 | 0 0 | 0 14,840 | 0 10,723 | 0 4,411 | 0 208,688 | |
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Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

| Identifier | Return Reference | Explanation |
|------------|------------------------|--|
| | SCHEDULE J, PART II | DAVID RIZZO AND JOHN CAMBIER BOTH RECEIVED COMPENSATION FROM IDEA FUND PARTNERS, LLC, AS REFLECTED AND DISCLOSED IN PART II |

Schedule J (Form 990) 2011

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DLN: 93493045009233

Schedule L

(Form 990 or 990-EZ)

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Transactions with Interested Persons

OMB No 1545-0047

Open to Public **Inspection**

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization NC IDEA Part I **Excess Benefit Transactions** (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to Approved (g)Written (e) In or from the (a) Name of interested person and (c)Original default? by board or (d)Balance due agreement? organization? principal amount purpose committee? Τо From Yes No Yes No Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c) A mount of grant or type of assistance and the organization

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the | (c) A mount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
|-------------------------------|--|----------------------------|--------------------------------|---|----|
| | organization | | | Yes | No |
| (1) JOHN CAMBIER | CFO, SECRETARY, TREASURER | | SEE PART V | | No |
| (2) DAVID RIZZO | CEO | | SEE PART V | | Νo |
| (3) FRED HUTCHINSON | DIRECTOR | | SEE PART V | | Νo |
| (4) LAWSON RANKIN | DIRECTOR | | SEE PART V | | No |
| (5) MITCH MUMMA | DIRECTOR | | SEE PART V | | No |
| (6) IDEA FUND I LP | PARTNER | | SEE PART V | | No |

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

| Identifier | Return Reference | Explanation |
|--|-------------------|--|
| BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS | PART IV, COLUMN D | PERSON JOHN CAMBIER AMOUNT OF TRANSACTION NC IDEA PAID IDEA FUND PARTNERS \$595,576 IN MANAGEMENT SERVICES FEES DURING 2011 Description of the transaction IDEA Fund Partners, LLC (IFP) is owned and operated by David Rizzo, John Cambier and Lister Delgado IFP has a management services agreement with NC IDEA under which Mr Rizzo and Mr Cambier continue to serve as officers of NC IDEA and the team continues to manage NC IDEA's venture capital portfolio in addition to day-to-day operations of NC IDEA NC IDEA is the largest limited partner in the venture capital fund managed by IFP, IDEA Fund I, LP Person David Rizzo AMOUNT OF TRANSACTION NC IDEA PAID IDEA FUND PARTNERS \$595,576 IN MANAGEMENT SERVICES FEES IN 2011 Description of the transaction IDEA Fund Partners, LLC (IFP) is owned and operated by David Rizzo, John Cambier and Lister Delgado IFP has a management services agreement with NC IDEA under which Mr Rizzo and Mr Cambier continue to serve as officers of NC IDEA and the team continues to manage NC IDEA's venture capital portfolio in addition to day-to-day operations of NC IDEA NC IDEA is the largest limited partner in the venture capital fund managed by IFP, IDEA Fund I, LP Mr Rizzo also serves on the Board of NC IDEA's supported organization, the COUNCIL FOR ENTREPRENEURIAL DEVELOPMENT Person Fred Hutchison AMOUNT OF TRANSACTION \$0 Description of the transaction The law firm of Fred Hutchison, Hutchison Law Group, serves as outside counsel to the Affinergy which is one of the NC IDEA and MCNC Enterprise Fund portfolio companies Hutchlaw also serves as outside counsel to Brightdoor, an IDEA Fund of Produce Produce Produce Rankin McKenzie Rankin McKenzie Provides services for the MCNC Enterprise Fund companies Hexatech and Intervolve, and the IDEA Fund I company Windsor Circle Person Mitch Mumma AMOUNT OF TRANSACTION \$0 Description Lawson Rankin is a partner with the accounting service provider, Rankin McKenzie Rankin McKenzie provides services for the MCNC Enterprise Fund companies Hexatech and Intervolve, an |
| | | Schedule L (Form 990 or 990-EZ) 2011 |

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As Filed Data -

DLN: 93493045009233

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

Inspection

Name of the organization NC IDEA

Employer identification number

01-0702442

| ldentifier | Return | Explanation |
|---|---|---|
| | Reference | • |
| DESCRIPTION OF ORGANIZATION MISSION | FORM 990, PART I, LINE 1 | TO PERFORM CERTAIN FUNCTIONS OF, AND/OR CARRY OUT CERTAIN PURPOSES OF THE COUNCIL FOR ENTREPRENEURIAL DEVELOPMENT, A NORTH CAROLINA NONPROFIT CORPORATION ("ced") AS FOLLOWS A) TO SUPPORT RESEARCH, EDUCATION AND PROGRAMS IN A VARIETY OF TECHNOLOGICAL FIELDS, B) TO COOPERATE AND COLLABORATE WITH UNIVERSITIES, OTHER PUBLIC SECTOR INSTITUTIONS, AND PRIVATE SECTOR INSTITUTIONS AND ORGANIZATIONS TO PROMOTE ECONOMIC DEVELOPMENT IN NORTH CAROLINA THROUGH THE FORMATION, ATTRACTION, GROWTH AND RETENTION OF COMPANIES UTILIZING A VARIETY OF TECHNOLOGIES IN NORTH CAROLINA, C) TO ESTABLISH AND MAINTAIN EFFECTIVE WORKING RELATIONS WITH INDUSTRY TO FACILITATE THE DEVELOPMENT OF A VARIETY OF TECHNOLOGIES FOR THE MUTUAL BENEFIT AND SUPPORT OF INDUSTRY AND ECONOMIC DEVELOPMENT, AND D) TO PROMOTE THE DEVELOPMENT OF ENTREPRENEURIAL MANAGEMENT RESOURCES IN COOPERATION WITH NORTH CAROLINA'S UNIVERSITIES AND OTHER PUBLIC SERVICE AND PRIVATE ORGANIZATIONS THROUGH EDUCATIONAL PROGRAMS, INTERNSHIPS, ETC |
| DELEGATION OF CONTROL OF MANAGEMENT DUTIES | FORM 990, PART VI, SECTION A, LINE 3 | NC IDEA CONTRACTED WITH IDEA FUND PARTNERS TO PROVIDE MANAGEMENT SERVICES, HOWEVER, THE BOARD STILL HAS OVERSIGHT AND CONTROL |
| FORM 990 REVIEW PROCESS | FORM 990, PART VI, SECTION B, LINE 11 | FORM 990 IS REVIEWED BY THE CFO BEFORE IT IS FILED |
| MONITORING CONFLICTS OF INTEREST | FORM 990, PART VI, SECTION B, LINE 12C | COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY IS ENFORCED BY AN ANNUAL REVIEW WITH EACH DIRECTOR BY THE CFO |
| THE PROCESS FOR DETERMINING COMPENSATION | FORM 990, PART VI, SECTION B, LINE 15 | COMPENSATION IS CONTINUOUSLY REVIEWED THE DELIBERATIONS AND DECISIONS ARE DOCUMENTED BY THE BOARD |
| MAKING DOCUMENTS AVAILABLE TO THE PUBLIC | FORM 990, PART VI, SECTION C, LINE 19 | THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICY OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE RETAINED IN THE OFFICE OF THE CFO THESE DOCUMENTS ARE AVAILABLE TO THE PUBLIC DURING NORMAL BUSINESS HOURS AND BY REQUEST |
| RECONCILIATION OF NET ASSETS | FORM 990, PART XI, LINE 5 | \$3,116,319 NET UNREALIZED LOSS ON INVESTMENTS |
| OVERSIGHT OF AUDIT PROCESS | FORM 990, PART XII, LINE 2C | THE RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS AND THE SELECTION OF AN INDEPENDINET ACCOUNTANT HAVE NOT CHANGED FROM THE PRIOR YEAR |
| RELATED ORGANIZATIONS PRIMARY ACTIVITY | SCHEDULE R, PART I & PART II, COL B | PART I, LINE 1, COL B PRIMARY ACTIVITY - GEN PARTNER FOR MCNC ENTERPRISE FUND, LP PART II, LINE 1, COL B PRIMARY ACTIVITY - STIMULATE CREATION AND GROWTH OF IMPACT COMPANIES |

SCHEDULE R Polated Or

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493045009233

Related Organizations and Unrelated Partnerships

2011

Schedule R (Form 990) 2011

Employer identification number

OMB No 1545-0047

Open to Public Inspection

(Form 990)

Name of the organization

Department of the Treasury Internal Revenue Service ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

01-0702442 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (d) Name, address, and EIN of disregarded entity Direct controlling Primary activity Legal domicile (state Total income End-of-year assets or foreign country) entity (1) MCNC VENTURES LLC 4505 EMPEROR BLVD SUITE 130 NA SEE SCHED O NC DURHAM, NC 27703 13-4227859 Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year.) (g) (a)
Name, address, and EIN of related organization (c) Section 512(b)(13) Direct controlling Primary activity Legal domicile (state Exempt Code section Public charity status controlled (if section 501(c)(3)) or foreign country) entity organization Yes No (1) COUNCIL FOR ENTREPRENEURIAL DEVELOPMENT 100 CAPITOLA DRIVE SUITE 101 SEE SCHED O NC 501(C)(3) LINE 11A, I No DURHAM, NC 27713 56-1399587

Cat No 50135Y

| Part III | Identification of Related Organizations Taxable as a Partnership (Complete If the organization answered "Yes" on Form 990, Part | IV, line 34 |
|----------|---|-------------|
| | because it had one or more related organizations treated as a partnership during the tax year.) | |

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (f) Share of total Income | (g) Share of end-of- year assets | (h) Dispropitionate allocations? | | Disproprtionate | | Disproprtionate | | Disproprtionate | | Disproprtionate | | Disproprtionate | | Disproprtionate | | Disproprtionate | | Disproprtionat | | Disproprtionate | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j Gene mana parti | ral or aging | (k) Percentage ownership |
|---|--------------------------------|---|-------------------------------------|--|--|---|--|----|-----------------|-----|-----------------|--|-----------------|--|-----------------|--|-----------------|--|-----------------|--|-----------------|--|----------------|--|-----------------|--|---|-----------------------------|-----------------|---------------------------------------|
| | | | | | | | Yes | No | | Yes | No | | | | | | | | | | | | | | | | | | | |
| (1) MCNC ENTERPRISE FD LP 334 BLACKWELL ST STE B-015 DURHAM, NC 27701 57-1143668 | INVESTMENTS | NC | MCNC VENTURES | RELATED | | 1,902,497 | | No | | | No | | | | | | | | | | | | | | | | | | | |
| (2) IDEA FUND I LP 334 BLACKWELL ST STE B-105 | INVESTMENT FUNDS | NC | NA | RELATED | | 3,844,907 | | No | | | No | | | | | | | | | | | | | | | | | | | |
| DURHAM, NC 27701 20-4767643 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| (3) IDEA FUND PTRS LLC 334 BLACKWELL ST STE B-015 DURHAM, NC 27701 20-4767588 | SERVICE | NC | NA | N/A | | | | | | | | | | | | | | | | | | | | | | | | | | |
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Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total Income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|--------------------------------|--|-------------------------------------|---|--|--|---------------------------------------|
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| Par | t V | Transactions With Related Organizations (Complete if the organization answered "Yes | s" on Form 990, Pai | t IV, line 34, 35, 3 | 5A, or 36.) | | |
|--------------|---------|--|--|------------------------|--|-----|------|
| | Note. | Complete line 1 if any entity is listed in Parts II, III or IV | | | | Yes | No |
| 1 Dui | ing th | e tax year, did the orgranization engage in any of the following transactions with one or more related orgar | nizations listed in Part | s II-IV? | | | |
| а | Receij | ot of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity | | | 1a | | No |
| b | Gıft, g | rant, or capital contribution to related organization(s) | | | 1b | | No |
| c (| Gıft, g | ant, or capital contribution from related organization(s) | | | 1 c | | No |
| d | Loans | or loan guarantees to or for related organization(s) | | | 1d | | No |
| е | Loans | or loan guarantees by related organization(s) | | | 1e | | No |
| | | | | | | | |
| f : | Sale o | assets to related organization(s) | | | 1f | | No |
| g | Purch | ase of assets from related organization(s) | | | 1 g | | No |
| h | Excha | nge of assets with related organization(s) | | | 1h | | No |
| i L | .ease | of facilities, equipment, or other assets to related organization(s) | | | 1 i | | No |
| | | | | | | | |
| j l | ease | of facilities, equipment, or other assets from related organization(s) | | | 1 j | | No |
| k | Perfor | mance of services or membership or fundraising solicitations for related organization(s) | | | 1k | Yes | |
| I F | erforr | nance of services or membership or fundraising solicitations by related organization(s) | | | 11 | Yes | |
| m s | Sharın | g of facilities, equipment, mailing lists, or other assets with related organization(s) | | | 1m | Yes | |
| n | Sharır | g of paid employees with related organization(s) | | | 1n | Yes | |
| o | Reımb | ursement paid to related organization(s) for expenses | | | 10 | Yes | |
| р | Reımb | ursement paid by related organization(s) for expenses | | | 1 p | Yes | |
| q | O ther | transfer of cash or property to related organization(s) | | | 1 q | | No |
| r | ther | ransfer of cash or property from related organization(s) | | | 1r | | No |
| | fthea | inswer to any of the above is "Yes," see the instructions for information on who must complete this line, in | ncluding covered relati | onships and transact | ion thresholds | | |
| | | (a) Name of other organization | (b) Transaction type(a-r) | (c) Amount involved | (d) Method of determing involved | | ount |
| | Additio | nal Data Table | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income(related, unrelated, excluded from tax under sections 512- 514) | org | (e) Are all partners section 501(c)(3) janizations? | (f) Share of total income | (g) Share of end-of-year assets | (h) Dispropitionate allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man part | j) eral or aging ener? | (k) Percentage ownership |
|---|--------------------------------|---|---|-----|---|--|---|-------------------------------------|----|---|---------------------|--|---------------------------------------|
| | | | , | Yes | No | | | Yes | No | | Yes | No | |
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Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

EIN: 01-0702442

Name: NC IDEA

Form 990, Schedule R, Part V - Transactions With Related Organizations

| | (a) Name of other organization | (b) Transaction type(a-r) | (c) A mount Involved (\$) | (d) Method of determining amount involved |
|-----|-----------------------------------|--|------------------------------------|--|
| (1) | MCNC ENTERPRISE FUND LP | К | 99,541 | MGMT FEE AGREEM |
| (2) | IDEA FUND PARTNERS LLC | L | 595,575 | MGMT FEE AGRREM |
| (3) | IDEA FUND PARTNERS LLC | М | 39,366 | ADMIN FEE AGREE |
| (4) | IDEA FUND PARTNERS LLC | N | 595,575 | MGMT FEE AGRREM |
| (5) | IDEA FUND PARTNERS LLC | 0 | 66,607 | REIMBURSEMENT |
| (6) | MCNC ENTERPRISE FUND LP | Р | 18,676 | REIMBURSEMENT |
| (7) | IDEA FUND PARTNERS LLC | Р | 23,454 | REIMBURSEMENT |

Additional Data

Software ID: Software Version:

EIN: 01-0702442

Name: NC IDEA

Form 990, Special Condition Description:

Special Condition Description