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DLN: 93493257005122

990 orm

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

2011

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

bo 2011 ca	 	11 and anding 06.	20-2012			Inspection
	C Name of organization	. I am ending V6-	20-2012		D Employer i	dentification number
ss change	UNITED WAY OF EASTERN MAINE				01-02114	
change	Doing Business As				E Telephone	number
return	Number and street (or P.O. box if mail is not delive	ered to street address)	Room/suite		(207)941	
nated	24 SPRINGER DRIVÈ 201	sied to street dudiessy	ittoorii, saite		G Gross receipt	ts \$ 3,057,341
ded return ation pending	BANGOR, ME 044013621					
	F Name and address of principal officer			H(a) Is thi	s a group retu	ırn for
	JOHN KUROPCHAK 24 SPRINGER DRIVE 201					⊤Yes 🔽 No
	BANGOR,ME 044013621			H(b) Are all	affiliates inclu	uded?
yomnt status	[[[[[[[[[[[[[[[[[[[- 4047/->/1>				st (see instructions)
<u> </u>		4947(a)(1) 01 52	.7	H(c) Grou	p exemption r	number 🟲
	<u> </u>					
	·			L Year of for	mation 1937	M State of legal domicile ME
THE MIS	SSION OF UNITED WAY OF EASTERN MAI AND COMMUNITIES WE WILL ACHIEVE	NE IS TO IMPROV OUR MISSION TH	ROUGH T	HREE KEY		
2 Check th	nis box দ if the organization discontinued i	ts operations or dis	posed of i	more than 2	5% of its net	assets
3 Number	of voting members of the governing body (Pa	ırt VI, lıne 1a) .			3	18
						18
			e 2a) .		5	13
	·					725
	•					+
		.,		Prio		Current Year
8 Contri	butions and grants (Part VIII, line 1h) .				5,238,998	2,903,337
9 Progra	am service revenue (Part VIII, line 2g) .					0
0 Inves	tment income (Part VIII, column (A), lines 3	,4, and 7d)			40,974	38,332
					130,881	115,672
					5,410,853	3,057,341
3 Grants	s and sımılar amounts paıd (Part IX, column	(A), lines 1-3) .			2,010,076	2,104,100
						0
		Part IX, column (A)	, lines		634,142	619,005
			•			0
					-	281,760
			-			3,004,865 52,476
	de 1000 expendes educado mo 20 nom mo				of Current	End of Year
O Total	assets (Part X, line 16)				5,561,025	5,684,639
1 Total	liabilities (Part X, line 26)				1,003,041	1,106,284
		line 20			4,557,984	4,578,355
					_	
JOHN	N KUROPCHAK EXECUTIVE DIRECTOR			Da	te	
		Date 2012-09-11				payer identification number
. L	· •				,	,
ار If self-e	mployed),				EIN Þ	
	720 0.11011 0.1				Phone no 🕨	(207) 947-4575
IRS discus		(see instructions)				
	return nated ded return ation pending xempt status site: HT f organization I Sum I Briefly d THE MIS PEOPLE HEALTH 2 Check th 3 Number 4 Number 5 Total nu 6 Total nu 7 Total un 6 Total nu 7 Total un 7 Total un 6 Total fu 7 Other 1 Salari 9 Progra 0 Invest 1 Other 1 Total 1 Sign 1 Total 2 Net as 1 Total 2 Net as 1 Total 3 Grants 4 Benefit 5 Salari 5 Salari 6 Profes b Total fu 7 Other 8 Reven 0 Total 1 Total 2 Net as 1 Total 2 Net as 1 Total 3 Grants 4 Benefit 5 Salari 5 Salari 5 Salari 6 Profes b Total fu 7 Other 8 Total fu 9 Reven 1 Total 2 Net as 1 Total 2 Net as 1 Total 3 Grants 4 Benefit 5 Salari 5 Salari 6 Profes 6 Profes 6 Profes 6 Profes 7 Other 8 Total fu 9 Reven 1 Total 2 Net as 1 Total 3 Grants 4 Benefit 5 Salari 5 Salari 6 Profes 6 Profes 8 Total fu 9 Reven 1 Total 2 Net as 1 Total 3 Grants 6 Profes 6 Profes 6 Profes 8 Total fu 9 Reven 1 Total 2 Net as 1 Total 3 Grants 6 Profes 6 Profes 6 Profes 7 Other 8 Total 9 Reven 1 Total 1 Total 2 Net as 1 Total 3 Reven 1 Total 4 Reven 6 Profes 6 Profes 6 Profes 7 Other 8 Total fu 9 Reven 1 Total 2 Net as 1 Total 3 Reven 1 Total 4 Reven 6 Profes 6 Profes 6 Profes 7 Other 8 Total fu 9 Reven 6 Profes 8 Total fu 9 Reven 7 Total fu 9 Reven 8 Total fu 9 Reven 8 Total fu 9 Reven 8 Total fu 9 Reven	If applicable is change change change change change change change change return is change change return (and the properties of the proper	Common of organization Common of organization	Capplicable Capplicable	Fragilicable Schange Dong Business As Insumber and street (or P 0 box if mail is not delivered to street address) Dong Business As Insumber and street (or P 0 box if mail is not delivered to street address) Room/suite 24 95RBIGK DRIN 201 DRIN KURD PCHAK 24 95RBIGK DRIN 201 BANGOR, ME 044013621 F Name and address of principal officer JOHN KURD PCHAK 24 95RBIGK DRIN 201 BANGOR, ME 044013621 H(b) Areal	Demotive Channel of organization Demotive Demotive On-1-2-1 Endephants On-1-2-1 On-1-2-1 Endephants On-1-2-1 On-1-2-1

orm	990 (2011)				Page 2
Par	Statement of Program S Check if Schedule O contains a				
COM	Briefly describe the organization's mi MISSION OF UNITED WAY OF EAST MUNITIES WE WILL ACHIEVE OUR INCOME OF PEOPLE IN THE FIVE C	ERN MAINE IS TO IM MISSION THROUGH	THREE KEY STRATEG		
2	Did the organization undertake any si			nich were not listed on	_
	the prior Form 990 or 990-EZ? If "Yes," describe these new services				Yes 🔽 No
3	Did the organization cease conducting services?		changes in how it cond	ucts, any program	Yes 🔽 No
4	If "Yes," describe these changes on S Describe the organization's program s expenses Section 501(c)(3) and 501 grants and allocations to others, the t	ervice accomplishme (c)(4) organizations a	nd section 4947(a)(1)	trusts are required to report	
4a	(Code) (Expenses \$ AGENCY SUPPORT/ALLOCATIONS TO MEMBEI REVIEW AGENCY APPLICATIONS TO ENSURE MEET BASIC NEEDS ARE APPROVED THIS YE 2012 CONTINUED ON SCHEDULE O AT THE SUBMITTED YEAR END REPORTS THAT WERE MODEL, OR HAD OTHER ISSUES REQUIRING CONTACTS, INCLUDING ON-SITE VISITS WIT	R AGENCIES JUNE 30, 2012 THE BEST PROGRAMS THA AR OUR VOLUNTEERS APPI END OF THE UNITED WAY (REVIEWED BY STAFF WHO ATTENTION UNITED WAY (F MEET OUR OUTCOMES TH ROVED A TOTAL OF 964,000 DF EASTERN MAINE FUNDIN D FOLLOWED-UP WITH PROC	AT SUPPORT CHILDREN AND FAMILI IN GRANTS FOR OUR NEXT FUNDIN G CYCLE FOR FISCAL YEAR 2012 AL GRAMS WHO DID NOT MEET OUTCOI	ES, SUPPORT SENIORS AND IG CYCLE BEGINNING JULY 1, L 76 FUNDED PROGRAMS MES PER THEIR LOGIC
4b	(Code) (Expenses \$ VOLUNTEERISM THE VOLUNTEER CENTER IS CHARACTER, FAMILIES TO BOND, YOUNG PR NEEDS THROUGH OUR ONLINE DATABASE A' VOLUNTEER CENTER WE COORDINATE AN AI THE MENTOR/TUTOR/READER DRIVE AS WE OFFERS CAPACITY BUILDING AND TECHNICA VOLUNTEER MANAGEMENT RESOURCES AND	A ONE-STOP RESOURCE FO OFESSIONALS TO EXCEL AS I WWW UNITEDWAYEM OR NUUAL "DAY OF CARING", T LL AS FAMILY, GROUP AND L SUPPORT FOR AGENCIES	ELEADERS, MATURE ADULTS G, WE MATCH VOLUNTEERS THE "I WILL" CAMPAIGN, "W CORPORATE OPPORTUNITIE THAT UTILIZE VOLUNTEERS	5 TO STAY ENGAGED AND BUSINESSI 5 TO MEANINGFUL OPPORTUNITIES E ISDOM WORKS", THE NATIONAL LET 5S CONTINUED ON SCHEDULE O TH	ES TO ADDRESS COMMUNITY EVERY DAY THROUGH THE ITER CARRIER FOOD DRIVE, E VOLUNTEER CENTER
4 c	(Code) (Expenses \$ 2-1-1 MAINE UWEM ADMINISTERS 2-1-1 MA AND HUMAN SERVICES AVAILABLE IN MAINE SPECIALISTS WHO CAN HELP 24 HOURS A DA RESOURCES IS AS QUICK AND EASY AS DIAL	INE FOR OUR 5 COUNTY S THE TOLL FREE 2-1-1 HOT AY, 7 DAYS A WEEK FINDII	LINE IS CONFIDENTIAL AND NG THE ANSWERS TO HEALT	ANONYMOUS, AND CONNECTS CAL	LERS TO TRAINED CALL
	(Code) (Expenses \$ HUNGER INITIATIVES NATIONAL ASSOCIATIO DRIVE EACH SPRING IN COOPERATION WITH THE ADMINISTRATIVE FUNCTIONS AND RECI TRANSLATES TO 68,073 MEALS AND 171,544 HOUSEHOLDS DO NOT HAVE RELIABLE AND C DO NOT INCREASE SIGNIFICANTLY UNTIL MA PANTRY PROJECT "FOOD DRIVE" WHERE LO COLLECTED TRANSLATING TO 5,594 MEALS O PARTICIPATED IN A MONTH LONG FOOD DRI APPROXIMATELY 7,000 LBS OF FOOD AND MA BACKPACK PROGRAM THE BACK PACK PROG AVAILABLE, SUCH AS WEEKENDS AND SCHOOL PANTRIES UNITED WAY BRINGS TOGETHER SPONSORS TO PROVIDE BACKPACKS FILLED PROGRAMS ARE ACTIVE IN CORINTH, GUILF BACKPACK PROGRAM IN YOUR COMMUNITY WAY ALLOWS INDIVIDUALS AND FAMILIES TO TOTAL SAVINGS OF 62,763 FOR THE INDIVID UWEM LEAD COLLABORATION, COMPRISED O MAKE THE MOST OF THEIR MONEY THE EAS DEVELOPMENT PRODUCTS LEADING TO FINA 16,600 INDIVIDUALS, BROUGHT IN 3 8 MILLI OFFERS FREE TAX PREPARATION AT 75 SITE	N OF LETTER CARRIERS (N I THE NALC POSTAL WORK RUITING OF VOLUNTEERS F FOR LOCAL PANTRIES PAI CONSISTENT ACCESS TO FO Y DURING THE NATIONAL A CAL BUSINESSES HOST A SI OR 14,087 IN VALUE HANC VE TO BENEFIT THE FOOD ATCHING CONTRIBUTIONS ORAM IS DESIGNED TO MEE OL VACATIONS UNITED WA A COALITION OF THE HOST WITH NUTRITIOUS, EASILY ORD AND KINGMAN SERVIN FAMILYWIZE PRESCRIPTIC OBTAIN SAVINGS ON PRES UALS AND FAMILIES IN OUI OBTAIN SAVINGS ON PRES UALS AND FAMILIES IN OUI F20+ NON-AND FOR-PRO TERN MAINE CAH COALITIC NCIAL STABILITY FOR FAMI ON IN EARNED INCOME TA	ERS UNION NALC IS THE LA COR THE DAY LAST YEAR THY TRY PROJECT THE LATEST YEAR THY TRY PROJECT THE LATEST YEAR THY RECOGNIZING THAT DO ASSOCIATION OF LETTER CACTOR SHELL FOR THE MAINE COMMUNITY OF EASTERN MAINE HAS FOUNDED TO THE SECHOOL DISTRICT, A LOCATOR ACCESSIBLE FOOD TO THE SECHOOL DISTRICT, A LOCATOR DISCOUNT CARDS THE SECHOOL DISTRICT, A LOCATOR DISCOUNT CARDS THE SECRIPTION DRUGS THIS YEAR FIVE COUNTY REGION EASTERN WORKING TON PROVIDES ACCESS TO FILLES AND INDIVIDUALS IN EXCREDITS AND SAVED 28	RGEST FOOD DRIVE IN THE UNITED IIS DRIVE COLLECTED 81,688 POUNISTATISTICS SHOW THAT MORE THA DINATIONS TO LOCAL FOOD CUPBOAI RRIERS FOOD DRIVE, UWEM SPONS DITH PERIODS THIS YEAR 6,713 PONEW THIS YEAR, IN HANCOCK COUIT COUNTY THIRTEEN CUPBOARDS REITY FOUNDATION AND UNITED WAY CHILDREN AT TIMES WHEN OTHER REPARTNERED WITH SEVERAL SCHOOL ALFOOD PANTRY, COMMUNITY PART SECTION FOR WEEKEND CUINTACT UWEM IF YOU ARE INTERES AMILYWIZE COMMUNITY SERVICE PAR FAMILYWIZE RECEIVED 2,743 CLISTERN MAINE CAH (CREATING ASSICOGETHER TO HELP LOW- AND MODIT CASTERN MAINE SINCE 2009 EASTER MILLION IN TAX PREPARATION SERVILLION SER	STATES UWEM HANDLES DS OF FOOD WHICH N 20% OF MAINE ROS PEAK IN DECEMBER AND SORS AND MANAGES A DUNDS OF FOOD WAS NTY, 60 BUSINESSES CEIVED FOOD THAT RAISED OF EASTERN MAINE RESOURCES ARE NOT DISTRICTS AND FOOD THERS AND FISCAL RRENTLY BACKPACK FOOD TED IN STARTING A ARTNERSHIP WITH UNITED AIMS WHICH RESULTED IN A ETS SAVINGS AND HOPE) A ERATE-INCOME MAINERS EDUCATION, AND ASSET RN MAINE CAH HAS SERVED
4d	Other program services (Describe i (Expenses \$ 545,590		329.74	5)(Revenue\$)
4e	Total program service expenses▶\$	2,453,976	323,27	- , (v	,

CHECKIIST OF REGULE CO SCHEDULE	art IV	Checklist o	f Required	Schedule
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	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 💋	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\textcircled{\textbf{5}}$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule Ma	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O Contains a response to any question in this Part V	•	• 1	
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable		Yes	No
.a				
	1a 6			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	165	
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b		
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
ia	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
1	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
.3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Se	ction A. Governing Body and Management							
			Yes	No				
4-								
1a	Enter the number of voting members of the governing body at the end of the tax year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No				
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the							
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo				
	ection B. Policies (This Section B requests information about policies not required by the Internal venue Code.)							
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		No				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а								
b	Other officers or key employees of the organization	15b	Yes					
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	16a		No				
h	taxable entity during the year?	104		INU				
ט	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b						
Se	ection C. Disclosure	100						
17	List the States with which a conventities Form 000 is required to be filed ME							

- List the States with which a copy of this Form 990 is required to be filed►ME
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply

✓ Own website ✓ Another's website ✓ Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 KARLA EDNEY

24 SPRINGER DRIVE BANGOR, ME 04401 (207)941-2800

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e thai	n on son er a	e bo ıs bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) DEBORAH M SANFORD CHAIR	1 00	Х		Х				0	0	0
(2) ANDREW P HAMILTON VICE CHAIR	1 00	Х		Х				0	0	0
(3) TRACY HARDING TREASURER	1 00	х		Х				0	0	0
(4) HELEN MCKINNON SECRETARY/SC	1 00	х		Х				0	0	0
(5) FRANK BRAGG MD DIRECTOR	1 00	Х						0	0	0
(6) AMANDA BUTTERFIELD DIRECTOR	1 00	Х						0	0	0
(7) MR JOHN DOUGHERTY DIRECTOR	1 00	Х						0	0	0
(8) SUSAN FALOON DIRECTOR	1 00	Х						0	0	0
(9) NICHI FARNHAM DIRECTOR	1 00	Х						0	0	0
(10) JOHN HANSON DIRECTOR	1 00	X						0	0	0
(11) BEN HASKELL DIRECTOR	1 00	Х						0	0	0
(12) JIM MILLER DIRECTOR	1 00	х						0	0	0
(13) YOLANDA LANNIE MOFFATT DIRECTOR	1 00	х						0	0	0
(14) TOM PALMER DIRECTOR	1 00	Х						0	0	0
(15) ESTHER RAUCH DIRECTOR	1 00	х						0	0	0
(16) DONALD STURGEON DIRECTOR	1 00	х						0	0	0
(17) BRIAN DONAHUE DIRECTOR	1 00	Х						0	0	0

\$100,000 of compensation from the organization \blacktriangleright

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (describe hours	unles	ion (c e tha	n on son er a	e bo ıs b nd a	x, oth)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F Estim amount of compen from organizat	ated of other sation the tion and
	for related organizations in Schedule	Individual trustee or director	Institutional Trustee	Officei	Kej emplojee	Highest compensated employee	Former		MISC)	relai organız	
(18) JOHN KUROPCHAK EXECUTIVE DI	43 00			х				82,754	0		12,214
(19) KARLA EDNEY FINANCE DIRE	44 00			х				62,522	0		9,802
				•	•		<u> </u>				
d Total (add lines 1b a	tion sheets to Part VII, Sec	tion A	• •	•	•			145,276			22,016
2 Total number of indiv	viduals (including but not lin ble compensation from the				ted	above) who	received more tha	n		1
=	list any former officer, direc complete Schedule J for such			-	ey e	mploy •	ee, d	or highest compensa		Yes	No
4 For any individual lis	ted on line 1a, is the sum o ited organizations greater th	f report	able (omp					from the		No
individualDid any person listed	on line 1a receive or accru	· ·	• oensa	• ition	fron	· · n any	• unrel	• • • • • lated organization o		4	No
services rendered to	the organization? <i>If "Yes,"</i>	complet	e Sch	edul	e J fo	or such	per:	son	• [!	5	No
Section B. Indepen											
	for your five highest comper nsation from the organizatio ation's tax year										
	(A) Name and business ad	dress						Descr	(B) uption of services	Compe	
2 Total number of indep	endent contractors (includii	na but n	ot lın	nıted	to t	those	ıste	d above) who receiv	red more than		

Part v		Statement of Revenue				
	T -		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
육육	1a	Federated campaigns 1a 41,73	29			
흔듯	ь	Membership dues 1b				
ω <u>ξ</u>	С	Fundraising events 1c				
¥¥	d	Related organizations 1d				
 Ω.Ξ	e	Government grants (contributions) 1e 45,99	90			
흢	f	All other contributions, gifts, grants, and 1f 2,815,6				
重量	'	similar amounts not included above	-			
皇を	g	Noncash contributions included in				
Contributions, gifts, grants and other similar amounts	h	Innes 1a-1f \$ 226,685 Total. Add lines 1a-1f	> 2,903,337			
O @						
<u>a</u>		Business Cod	e			
E E	2a					
<u>æ</u>	b					
မှ	С					
ē. Y	d					
3 E	e					
Program Serwce Revenue	f	All other program service revenue				
ۆ م		Tabel Addition 2 20				
	g	Total. Add lines 2a-2f				
	3	Investment income (including dividends, interest and other similar amounts)	38,332			38,332
		and other similar amounts) Income from investment of tax-exempt bond proceeds	30,332			30,332
	5	Royalties				
	3	(i) Real (ii) Personal				
	6a	Gross rents (1) Real (11) Personal				
	ь	Less rental				
		expenses				
	С	Rental income or (loss)				
	d	Net rental income or (loss)				
		(1) Securities (11) Other				
	7a	Gross amount from sales of				
		assets other than inventory				
	ь	Less cost or				
		other basis and sales expenses				
	c	Gain or (loss)				
	d	Net gain or (loss)				
	8a	Gross income from fundraising				
пе		events (not including				
듄		of contributions reported on line 1c)				
é		See Part IV, line 18				
Other Revenue		a				
Ě	Ь	Less direct expenses b				
0	C O-	Net income or (loss) from fundraising events				
	9a	Gross income from gaming activities See Part IV, line 19				
		a				
	ь	Less direct expenses b	7			
	c	Net income or (loss) from gaming activities	-			
	10a	Gross sales of inventory, less returns and allowances .				
	 	a	_			
	b	Less cost of goods sold b	_			
	С	Net income or (loss) from sales of inventory				
	11-	Miscellaneous Revenue Business Code	112,793	112,793		
	11a	SERVICE FEES	· ·			
	Ь	SPECIAL EVENTS	2,273	2,273		
	C	MISCELLANEOUS INCOME	606	606		
	d	All other revenue				
	e	Total. Add lines 11a-11d	115,672			
		·				
	12	Total revenue. See Instructions	3,057,341	115,672		38,332

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	2,104,100	2,104,100		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	167,292	42,889	87,796	36,607
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	357,605	158,807	35,263	163,535
8	Pension plan contributions (include section $401(k)$ and section $403(b)$ employer contributions)				
9	Other employee benefits	49,162	21,210	2,008	25,944
10	Payroll taxes	44,946	18,009	9,811	17,126
11	Fees for services (non-employees)				
а	Management				
b	Legal				
c	Accounting	21,000		21,000	
d	Lobbying				
е	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	21,406	12,089	5,636	3,681
12	Advertising and promotion				
13	Office expenses	22,737	3,619	1,693	17,425
14	Information technology	16,233	8,714	3,988	3,531
15	Royalties				
16	Occupancy	62,889	28,168	12,119	22,602
17	Travel	16,486	10,800	450	5,236
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	11,589	3,424	2,033	6,132
20	Interest	579	264	113	202
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	12,063	5,346	2,326	4,391
23	Insurance	5,514	2,134	954	2,426
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а		31,324	5,450	2,246	23,628
b	NATIONAL DUES PAYMENTS	22,929	10,314	4,886	7,729
c	COMMUNITY EVENTS	14,115	5,379	1,046	7,690
d		11,278	4,565	2,061	4,652
e f	All other expenses	11 (10	8,695	1,068	1 0FF
25	Total functional expenses. Add lines 1 through 24f	11,618		·	1,855
		3,004,865	2,453,976	196,497	354,392
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
		1	<u>I</u>		rm 990 (2011

Part X **Balance Sheet** (A) (B) Beginning of year End of year 84,074 151,194 1 1 579.844 363,773 2 2 Savings and temporary cash investments 3 1,083,631 1,120,253 2.268.812 4 28.106 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 59.320 9 49.399 Prepaid expenses and deferred charges 145.094 Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10a 10b 105,837 b Less accumulated depreciation 29,864 10c 39,257 884,358 1,061,801 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 571,122 15 15 2,870,856 5,561,025 5,684,639 16 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 42,864 70,770 17 17 Accounts payable and accrued expenses . 18 950.354 18 997,599 19 19 31,944 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 9,823 5,971 25 D 26 1,003,041 26 1,106,284 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 1,383,839 27 Unrestricted net assets 1,362,377 511,917 28 563,731 28 Temporarily restricted net assets Fund 29 2,662,228 29 2,652,247 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 4.557.984 33 4.578.355 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 5.561.025 34 5.684.639

Ра	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		3.0)57,341
2	Total expenses (must equal Part IX, column (A), line 25)	2			04,865
3	Revenue less expenses Subtract line 2 from line 1	3			52,476
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4,5	557,984
5	Other changes in net assets or fund balances (explain in Schedule O)	5			-32,105
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		4,5	578,355
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		,	,	
			2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions. **Employer identification number**

		ie organi OF EASTE	zation RN MAINE						Employe	r ident if ica	ation nu	ımber	
									01-0211				
	rt I			blic Charity Sta						ınstructıo	ns		
	rganı —			te foundation becaus			_) x				
1	<u> </u>		•	on of churches, or a			•))(1)(A)(I).					
2	<u> </u>			in section 170(b)(1				470(1-)(4)	(a) (:::)				
3 4	<u> </u>			perative hospital se						/4\/A\/:::	\ Ento	r +h.a	
4	l			h organization opera ity, and state	ted in conjun	ction with a	nospital des	cribed iii sec	tion 170(b)	(L)(A)(III). Enter	rtile	
5	Γ	_	•	erated for the benefi	_	e or universi	ty owned or o	perated by a	governme	ntal unit de	escribe	- d ın	
6	_			(A)(iv). (Complete P · local government o	•	tal unit doco	ribod in coct i	ion 170(b)/1	\(A \(\v\)				
6 7	<u>ا</u>	An org descrit	anızatıon tha oed in	at normally receives (A)(vi) (Complete P	a substantia					from the g	jeneral	public	
8	Γ	A com	munity trust	described in section	n 170(b)(1)(A)(vi) (Cor	mplete Part I	I)					
9	\sqcap	An org	anızatıon th	at normally receives	(1) more th	an 331/3%	of its support	t from contrib	outions, me	mbership 1	fees, ar	nd gro	ss
		receipt	s from activ	ities related to its e	xempt functi	ons—subjec	t to certaın e	xceptions, a	nd (2) no m	ore than 3	31/3%	of	
				oss investment inco						L tax) from	n busine	esses	
	_			ganızatıon after June									
10	_			ganızed and operated									_
11	' _	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a											
e	ı	other t section	han foundatı 1 509(a)(2)	ox, I certify that the on managers and ot	her than one	or more pub	olicly support	ed organizat	ions descri	bed in sec	tion 50	9(a)(:	1) or
f			this box	received a written d	etermination	nom the 1K	.5 tilat it is a	Type I, Type	e II or rype	: III Suppo	orting o	rganiz	
g		Since A	August 17, 2	2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the				,
			ng persons?	rectly or indirectly c	ontrole outh	aralana art	ogothor with	narcana das	aribad in fi	١	Γ	V	NI-
				governing body of th	•		_	persons des	cribed iii (ii		11g(i)	Yes	No
				er of a person descri			acion.			<u> </u>	L1g(ii)		
			-	lled entity of a perso			above?			—	.1g(iii)		
h				ng information about						L	5(/		
				J	• • •	•	. ,						
(i) Name suppo organız		e of rted	(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see	(iv) Is the organizati col (i) list your gove docume	e ion in ted in rning	(v) Did you no organizat col (i) of suppor	tify the ion in your	(vi Is t organiza col (i) or in the	he ation in ganized		(v A mou supp	unt of
				(see (nstructions))	Yes	No	Yes	No	Yes	No			
				"									

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ection A. Public Support	e organization	rails to qualify u	naer the tests I	istea below, ple	ase co	mpietė i	art III.)
	endar year (or fiscal year beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2	011	(f) Total
1	In) Gifts, grants, contributions, and membership fees received (Do not include any "unusual"				2,798,998		,903,337	16,966,398
2	grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities							
	furnished by a governmental unit to the organization without charge							
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a	4,263,48	8 3,881,237	3,119,338	2,798,998	2	,903,337	16,966,398
	governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							1,343,061
6	Public Support. Subtract line 5							15,623,337
S	from line 4 ection B. Total Support							
	endar year (or fiscal year	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 20)11	(f) Total
7	beginning in) A mounts from line 4	4,263,488	3,881,237	3,119,338	2,798,998		,903,337	16,966,398
8	Gross income from interest,	.,255,155	0,001,20.	3,213,600	2,130,330		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10/200/030
	dividends, payments received on securities loans, rents, royalties and income from similar sources	63,673	39,942	39,348	40,974		38,332	222,269
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets							
11	Total support (Add lines 7 through 10)					, ,		17,188,667
12	Gross receipts from related activity				61.	12		115,672
13	First Five Years If the Form 990 is check this box and stop here		·	, third, fourth, or fi	fth tax year as a !	501(c)(:	3) organiz	eation, ▶
<u> </u>	ection C. Computation of Pul Public Support Percentage for 201			11 column (f))		14		90 890 %
15	Public Support Percentage for 201	-				15		87 230 %
	33 1/3% support test—2011. If the	·	•	on line 13, and l	ıne 14 ıs 33 1/3%		, check t	
	and stop here. The organization qua 33 1/3% support test—2010. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organiza	e organization dic n qualifies as a p — 2011. If the org	I not check the box ublicly supported Janization did not o	k on line 13 or 16 organization check a box on lin	e 13, 16a, or 16b	and line	14	check this
h	in Part IV how the organization med organization 10%-facts-and-circumstances test	ets the "facts an	d cırcumstances"	test The organiza	ation qualifies as a	a publicl	y support	ed ►
	15 is 10% or more, and if the orgal Explain in Part IV how the organiza supported organization	nization meets th tion meets the "	ie "facts and circu facts and circumst	mstances" test, c cances" test The	heck this box and organization qual	d stop he Ifies as a	e re. a publicly	▶ □
18	Private Foundation If the organizations	ion did not checl	k a box on line 13,	16a, 16b, 17a or	· 17b, check this b	oox and	see	▶ □

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).
	Facts And Circumstances Test
	Explanation

Schedule A (Form 990 or 990-EZ) 2011

Software ID: Software Version:

EIN: 01-0211478

Name: UNITED WAY OF EASTERN MAINE

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ 545,590 including grants of \$ 329,245) (Revenue \$ HUNGER INITIATIVES NATIONAL ASSOCIATION OF LETTER CARRIERS (NALC) FOOD DRIVE THE UNITED WAY OF EASTERN MAINE CO-MANAGES THE NALC FOOD DRIVE EACH SPRING IN COOPERATION WITH THE NALC POSTAL WORKERS UNION NALC IS THE LARGEST FOOD DRIVE IN THE UNITED STATES. UWEM HANDLES THE ADMINISTRATIVE FUNCTIONS AND RECRUITING OF VOLUNTEERS FOR THE DAY LAST YEAR THIS DRIVE COLLECTED 81,688 POUNDS OF FOOD WHICH TRANSLATES TO 68,073 MEALS AND 171,544 FOR LOCAL PANTRIES PANTRY PROJECT THE LATEST STATISTICS SHOW THAT MORE THAN 20% OF MAINE HOUSEHOLDS DO NOT HAVE RELIABLE AND CONSISTENT ACCESS TO FOOD RECOGNIZING THAT DONATIONS TO LOCAL FOOD CUPBOARDS PEAK IN DECEMBER AND DO NOT INCREASE SIGNIFICANTLY UNTIL MAY DURING THE NATIONAL ASSOCIATION OF LETTER CARRIERS FOOD DRIVE. UWEM SPONSORS AND MANAGES A PANTRY PROJECT "FOOD DRIVE" WHERE LOCAL BUSINESSES HOST A SET OF SHELVES FOR ONE MONTH PERIODS THIS YEAR 6,713 POUNDS OF FOOD WAS COLLECTED TRANSLATING TO 5.594 MEALS OR 14.087 IN VALUE HANCOCK COUNTY FOOD DRIVE NEW THIS YEAR. IN HANCOCK COUNTY, 60 BUSINESSES PARTICIPATED IN A MONTH LONG FOOD DRIVE TO BENEFIT THE FOOD CUPBOARDS OF HANCOCK COUNTY THIRTEEN CUPBOARDS RECEIVED FOOD THAT RAISED APPROXIMATELY 7.000 LBS OF FOOD AND MATCHING CONTRIBUTIONS FROM THE MAINE COMMUNITY FOUNDATION AND UNITED WAY OF EASTERN MAINE BACKPACK PROGRAM THE BACK PACK PROGRAM IS DESIGNED TO MEET THE NEEDS OF HUNGRY CHILDREN AT TIMES WHEN OTHER RESOURCES ARE NOT AVAILABLE, SUCH AS WEEKENDS AND SCHOOL VACATIONS UNITED WAY OF EASTERN MAINE HAS PARTNERED WITH SEVERAL SCHOOL DISTRICTS AND FOOD PANTRIES UNITED WAY BRINGS TOGETHER A COALITION OF THE HOST SCHOOL DISTRICT, A LOCAL FOOD PANTRY, COMMUNITY PARTNERS AND FISCAL SPONSORS TO PROVIDE BACKPACKS FILLED WITH NUTRITIOUS, EASILY ACCESSIBLE FOOD TO THESE CHILDREN EVERY WEEKEND CURRENTLY BACKPACK FOOD PROGRAMS ARE ACTIVE IN CORINTH, GUILFORD AND KINGMAN SERVING OVER 200 CHILDREN CONTACT UWEM IF YOU ARE INTERESTED IN STARTING A BACKPACK PROGRAM IN YOUR COMMUNITY FAMILYWIZE PRESCRIPTION DISCOUNT CARDS THE FAMILYWIZE COMMUNITY SERVICE PARTNERSHIP WITH UNITED WAY ALLOWS INDIVIDUALS AND FAMILIES TO OBTAIN SAVINGS ON PRESCRIPTION DRUGS THIS YEAR FAMILYWIZE RECEIVED 2,743 CLAIMS WHICH RESULTED IN A TOTAL SAVINGS OF 62,763 FOR THE INDIVIDUALS AND FAMILIES IN OUR FIVE COUNTY REGION EASTERN MAINE CAH (CREATING ASSETS SAVINGS AND HOPE) A UWEM LEAD COLLABORATION, COMPRISED OF 20+NON-AND FOR-PROFIT PARTNERS, WORKING TO GETHER TO HELP LOW- AND MODERATE-INCOME MAINERS MAKE THE MOST OF THEIR MONEY THE EASTERN MAINE CAH COALITION PROVIDES ACCESS TO FREE TAX PREPARATION, FINANCIAL EDUCATION, AND ASSET DEVELOPMENT PRODUCTS LEADING TO FINANCIAL STABILITY FOR FAMILIES AND INDIVIDUALS IN EASTERN MAINE SINCE 2009 EASTERN MAINE CAH HAS SERVED 16,600 INDIVIDUALS, BROUGHT IN 3 8 MILLION IN EARNED INCOME TAX CREDITS AND SAVED 2 8 MILLION IN TAX PREPARATION SERVICES EASTERN MAINE CAH OFFERS FREE TAX PREPARATION AT 75 SITES ACROSS OUR SERVICE AREA FROM JANUARY THROUGH APRIL

DLN: 93493257005122

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Supplemental Financial Statements

Name of the organization

Employer identification number

UNI	TED WAY OF EASTERN MAINE		01-0211478
Pa	rt I Organizations Maintaining Donor Ac		
	organization answered "Yes" to Form 99	,	
_		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advi funds are the organization's property, subject to the		nor advised Yes V No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	5 5	•
Pai	t II Conservation Easements. Complete	ıf the organızatıon answered "Yes" i	to Form 990, Part IV, line 7.
1 2	Purpose(s) of conservation easements held by the or Preservation of land for public use (e.g., recreating Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a quality	on or pleasure) Preservation of a	n historically importantly land area certified historic structure n of a conservation
_	easement on the last day of the tax year		
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified his	* *	2c
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d
3	Number of conservation easements modified, transfe the taxable year ▶	rred, released, extinguished, or terminat	ed by the organization during
4	Number of states where property subject to conserva	ation easement is located 🗠	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		dling of violations, and Yes V No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easer	nents during the year ▶
7	A mount of expenses incurred in monitoring, inspecting	ng, and enforcing conservation easement	s during the year
8	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of se	ction Yes V No
9	In Part XIV, describe how the organization reports cobalance sheet, and include, if applicable, the text of the organization's accounting for conservation easen	he footnote to the organization's financia	
Par	Complete if the organization answered "		or Other Similar Assets.
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition, education or resear	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research	
	(i) Revenues included in Form 990, Part VIII, line 1		▶ - \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA		or financial gain, provide the
а	Revenues included in Form 990, Part VIII, line 1		▶ \$

Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	<u>, His</u>	<u>toric</u>	<u>cal Tre</u>	easur	es, or O	<u>ther</u>	<u>Similar</u>	· Asse	ts (cc	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing th	nat are	a significa	nt us	se of its co	llection	1	
а	Public exhibition		d	Γ	Loan o	rexch	ange progra	ams				
b	Scholarly research		e	\vdash	Other							
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ın hov	v they	further	the or	rganızatıon	's ex	empt purp	ose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ılar	Γ,	Yes	√ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						answered	1 "Y€	es" to For	m 990	,	
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	ıan or other ınterme	ediary	for co	ontribut	ions o	r other ass	ets n	ot	Γ.	Yes	√ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ıng ta	ible		Г			Amou	nt	
c	Beginning balance							1c		7111101		
d	Additions during the year						<u> </u>	1d				
e	Distributions during the year							1e				
f	Ending balance						<u> </u>	1f				
2a	Did the organization include an amount on Fo	orm 990 . Part X. lin	e 21?				_				Yes	✓ No
	If "Yes," explain the arrangement in Part XIV									,		,
	rt V Endowment Funds. Complete		n ans	were	d "Yes	" to F	orm 990.	Part	TV. line	10.		
	Enactment i unaci complete	(a)Current Year		Prior Y			o Years Back		Three Years) Four Y	ears Back
1a	Beginning of year balance	242,525			208,130		192,552	2	248	3,747		
b	Contributions	2,240,000			2,736		1,380					
С	Investment earnings or losses	109,116			42,990		23,448	3	-46	5,335		
d	Grants or scholarships											
e	Other expenditures for facilities and programs	-29,250			-8,780		-9,250		- <u>č</u>	9,860		
f	Administrative expenses	-9,452			-2,551							
g	End of year balance	2,552,939			242,525		208,130		192	2,552		
2	Provide the estimated percentage of the year	rend balance held	as									
а	Board designated or quasi-endowment 🕨	4 630 %										
b	Permanent endowment 🕨 91 430 %											
С	Term endowment ► 3 940 %											
3a	Are there endowment funds not in the posse	ssion of the organiz	ation	that a	re held	and ac	dministered	fort	:he			
	organization by										Yes	No
	(i) unrelated organizations			•				•		3a(i)	Yes	
	(ii) related organizations If "Yes" to 3a(ii), are the related organization									3a(ii)		No
ь 4	Describe in Part XIV the intended uses of th	•						•		3b		No
	t VI Land, Buildings, and Equipme					n						
Fell	Land, Buildings, and Equipme	int. See roini 93	о, га				(1-) (2-1		(-) 1			
	Description of property) Cost or sis (invest		(b)Cost or o basis (oth		(c) Accum depreca		(d) B	ook value
1a	Land		•									
	Buildings		•									
c	Leasehold improvements											
d	Equipment		•				145	,094		105,837		39,257
	Other		•									
Tota	I. Add lines 1a-1e (Column (d) should equal Fo	orm 990, Part X, colui	nn (B)	, line	10(c).)				▶			39,257
						· <u></u>			Sched	ule D (F	orm 9	90) 201:

Part VII Investments—Other Securities. See	Form 990, Part X, line 1		
(a) Description of security or category (including name of security)	(b) Book value		d of valuation -year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•		
Part VIII Investments—Program Related. Se	e Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
(a) Bescription of investment type	(B) Book value	Cost or end-of	-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. See Form 990, Part X, II			
(a) Descri			(b) Book value
(1) ASSETS HELD IN PERP AT MCF			2,552,939
(2) TRUST ASSETS HELD AT FLEET BANK			265,227
(3) TRUST ASSETS HELD BY ACADIA TRUST			52,690
Tabal (Caluman (b) abouted a rupl Farma 000, Bart V, and (B) lines	(5.)		2.070.056
Total. (Column (b) should equal Form 990, Part X, col.(B) line 2 Part X Other Liabilities. See Form 990, Part X			2,870,856
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	(b) Amount		
CAPITAL LEASE OBLIGATION	F 0.71		
CAPITAL LEASE OBLIGATION	5,971		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25) ▶	5,971		

Par	t XI Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	3,057,34
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	3,004,865
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	52,476
4	Net unrealized gains (losses) on investments	4	42,391
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-74,496
9	Total adjustments (net) Add lines 4 - 8	9	-32,105
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	20,371
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Retur	n
1	Total revenue, gains, and other support per audited financial statements	1	2,201,130
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d -74,496		
e	Add lines 2a through 2d	2e	-32,105
3	Subtract line 2e from line 1	3	2,233,235
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 824,106		
C	Add lines 4a and 4b	4c	824,106
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	3,057,341
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Ret	
1	Total expenses and losses per audited financial statements	1	2,180,759
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d		
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	2,180,759
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	824,106
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	3,004,865

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
INTENDED USES FOR ENDOWMENT FUNDS	LINE 4	THE ORGANIZATION'S ENDOWMENTS CONSIST OF FUNDS ESTABLISHED TO SUPPORT THE ORGANIZATION AND ITS PROGRAMS ITS ENDOWMENTS INCLUDE BOTH DONOR-RESTRICTED ENDOWMENT FUNDS AND FUNDS DESIGNATED BY THE BOARD OF DIRECTORS TO FUNCTION AS ENDOWMENTS NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD OF DIRECTORS TO FUNCTION AS ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED RESTRICTIONS THE ORGANIZATION HAS REPORTED ITS ENDOWMENT NET ASSETS AS THE FOREVER FUND
RECONCILIATION OF CHANGES - OTHER		LOSSES FROM UNCOLLETIBLE PLEDGES -74,496 DONOR DESIGNATIONS -824,106 DONOR DESIGNATIONS 824,106
REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 2D	LOSSES FROM UNCOLLETIBLE PLEDGES -74,496
REVENUE AMOUNTS INCLUDED ON RETURN - OTHER	SCHEDULE D, PAGE 4, PART XII, LINE 4B	DONOR DESIGNATIONS 824,106
EXPENSE AMOUNTS INCLUDED ON RETURN - OTHER	SCHEDULE D, PAGE 4, PART XIII, LINE 4B	DONOR DESIGNATIONS 824,106
SUPPLEMENTAL FINANCIAL INFORMATION	, , , , , , , , , , , , , , , , , , , ,	THE ORGANIZATION'S FEDERAL RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX FOR 2012, 2011, AND 2010 ARE SUBJECT TO EXAMINATION BY THE IRS, GENERALLY FOR THREE YEARS AFTER THEY WERE FILED

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493257005122 OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Inspection

Department of the Treasury Internal Revenue Service

UNITED WAY OF EASTERN MAINE

Schedule I

(Form 990)

► Attach to Form 990 Name of the organization

Employer identification number 01-0211478

Part II Grants and Other A Form 990, Part IV, lin Part IV and Schedule	e 21 for any recip	ient that received n	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000.	Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
See Addıtıonal Data Table							
	_						
	_						

	(
Part III	Grants and Other Assista Use Schedule I-1 (Form 990		. Complete if the organi	ızatıon answered "Yes"	to Form 990, Part IV, line 22.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURES FOR	SCHEDULE I, PAGE 1, PART I,	THE ORGANIZATION COLLABORATES WITH ITS AGENCY PARTNERS DURING THE YEAR VOLUNTEERS ANNUALLY
MONITORING THE USE	LINE 2	REVIEW FUNDED PROGRAMS TO DETERMINE PROGRESS TOWARD THE GOALS AND OUTCOMES UPON WHICH
OF GRANT FUNDS		GRANTS ARE AWARDED NON-AGENCY PARTNERS MUST PROVIDE PROOF THAT THEY ARE EXEMPT
INSIDE THE UNITED		ORGANIZATIONS
STATES		

Software ID: Software Version:

EIN: 01-0211478

Name: UNITED WAY OF EASTERN MAINE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BANGORY	20- 3282977	501	126,460				
SHAWHOUSE	01- 0495262	501	99,839				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF GREATER PORTLAND	01- 0241767	501	77,450				
EASTERN AREA AGENCY ON AGING	01- 0328376	501	75,091				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PENQUIS	01- 0541817	I 501	75,013				
GOOD SAMARITAN AGENCY	01- 0211507	501	71,210				_

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SPRUCE RUN ASSOCIATION	01- 0358090	501	61,408				
BANGOR AREA HOMELESS SHELTER	01- 0412267	501	54,329				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NEXT STEP	01- 0482508	501	43,012				
OLD TOWNORONO YMCA	22- 3160786	501	34,174				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMICUS	01- 0314110	501	32,808				
COMMUNITY HEALTH CHARITIES OF MAINE	22- 2478946	501	31,977				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WELLSPRING INC	22- 2632367	501	30,761				
WASHINGTON HANCOCK COMMUNITY AGENCY	23- 7226828	501	26,288				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MAINE MENTAL HEALTH CONNECTIONS	01- 0376510	I 501	24,070				
UNITED WAY WORLDWIDE	13- 1635294	1 501	23,101				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY HEALTH CHARITIES NATIONAL	13- 6167225	501	22,693				
DOWN EAST AIDS NETWORK	01- 0441229	501	22,484				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UMAINE CENTER ON AGING	01- 6000769	501	21,401				
MAINESHARE	01- 0444245	501	19,520				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF MID-COAST MAINE	01- 6004866	1 501	18,975				
CHARLOTTE WHITE CENTER	22- 2582271	I 501	18,336				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section If applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF KENNEBEC VALLEY	01- 6004404	501	18,245				
UCP OF MAINE	23- 7193853	1 501	17,247				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE HOUSING FOUNDATION	23- 7046663	501	16,533				
ANIMAL CHARITIES OF AMERICA	94- 3193389	501	16,450				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LITERACY VOLUNTEERS OF BANGOR	23- 7409749	501	16,009				
MILITARY VETERANS & PATRIOTIC SER	94- 3193418	501	15,911				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WOMANCARE AEGIS ASSOCIATION	01- 0376014	501	15,630				
FAMILIES & CHILDREN TO GETHER	01- 0483192	501	14,833				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHRISTIAN SERVICE CHARITIES	94- 3193374	501	13,589		other)		
BUCKSPORT AREA CHILD CARE CENTER	01- 0449192	501	13,048				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PEW CHARITABLE TRUST	56- 2307147	501	13,000				
FRIENDS IN ACTION	71- 0957829	501	12,826				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BIG BROTHERS BIG SISTERS OF MID C	01- 0384833	I 501	12,788				
DOWNEAST HEALTH SERVICES	01- 0317427	1 501	11,900				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MY FRIENDS PLACE	01- 0237808	501	11,783				
EASTERN MAINE HOMECAREBAVN	01- 0328442	501	11,387				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN LUNG ASSOCIATION OF MAINE	01- 0211531	501	10,904				
BROADREACH FAMILY AND COMMUNITY SER	01- 0471985	501	10,824				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEALTHY ACADIA	04- 3746379	501	10,796				
MAINEIACS CHARITIES	01- 0440449	501	10,682				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CANCERCURE OF AMERICA	81- 0648432	501	9,961				
PARENTS ARE TEACHERS TOO	20- 3435737	501	9,776				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UMAINE COOPERATIVE EXTENSION PROG	01- 6000769	501	9,588				
GLOBAL IMPACT	52- 1273585	501	9,003				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KATAHDIN AREA COUNCIL BOY SCOUTS	01- 0211489	501	8,877				
HEALTH AND MEDICAL RESEARCH CHAR	94- 3217739	501	8,860				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MAINE COMMUNITY FOUNDATION	01- 0391479	501	8,809				
NEW HOPE FOR WOMEN	01- 0377246	501	8,252				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
KIDCARE AMERICA - LINCOLN	57- 1237933	501	8,182				
DOWN EAST FAMILY YMCA	01- 0412269	501	7,506				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICA'S CHARITIES	54- 1517707	501	7,308				
UNITED WAY OF AROOSTOOK CTY	23- 7147455	501	6,785				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LEGAL SERVICES FOR THE ELDERLY	01- 0359131	501	6,722				
UNITED WAY OF YORK COUNTY	01- 0276862	501	6,564				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAFE PLACE FOOD PANTRY	23- 7434041	1 501	6,508				
FOOD AND MEDICINE - JOBS WJUSTICE	27- 0565468	1 501	5,958				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LITERACY VOLUNTEERS - WALDO	01- 0480593	501	5,748				
MAINE NATIONAL GUARD FOUNDATION	01- 0450803	501	5,576				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S CHARITIES OF AMERICA	94- 3148588	501	5,542		other)		
GREATER OLD TOWN COMMUNITIES CARE	26- 1812017	501	5,450				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNITED WAY OF MID-MAINE	01- 0233280	1 501	5,367				
ACADIA HOSPITAL CORPORATION	01- 0459837	1 501	5,124				

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EARTHSHARE	52- 1601960	501	5,059				
MAKE A WISH FOUNDATION OF MAINE	01- 0477512	501	5,003				

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DLN: 93493257005122

OMB No 1545-0047

Inspection

Open to Public

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Name of the organization UNITED WAY OF EASTERN MAINE

Employer identification number

Da	rt I Types of Property				01-0211478			
<u> </u>	Types of Property	(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	(d Method of d contributio	etermı	_	
	Aut. Maula afaut			1 g				
	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles	X	1	18 195	MARKET VALUE			
	Boats and planes		-	10,133	TIXTREE T VICE			
	Intellectual property							
	Securities—Publicly traded .							
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic							
14	structures Q ualified conservation							
	contribution—Other							
	Real estate—Residential .							
16	Real estate—Commercial							
	Real estate—Other							
	Collectibles							
	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
	Scientific specimens							
	Archeological artifacts							
	Other ► (<u>FOOD</u>)	X	1	ł				
26	Other \blacktriangleright (MISCELLANEOUS)	X	1	8,148	MARKET VALUE			
	O ther ►()							
28	O ther ► ()			1	T			
29	Number of Forms 8283 received for which the organization comp				29			
							Yes	No
30a	During the year, did the organiza							
	must hold for at least three year	rs from the o	date of the initial contributi	on, and which is not require	d to be used			
	for exempt purposes for the enti	re holding p	period?			30a		No
b	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gif	ft acceptan	ce policy that requires the	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell	non-cash	32a		No
ь	If "Yes," describe in Part II							
33	If the organization did not report describe in Part II	t revenues i	n column (c) for a type of p	property for which column (a) is checked,			

Page 2

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier Return Reference Explanation

Schedule M (Form 990) 2011

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As Filed Data -

DLN: 93493257005122

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public

Inspection

Name of the organization UNITED WAY OF EASTERN MAINE	Employer identifi	cation number
	01-0211478	

ldentifier	Return Reference	Explanation
ORGANIZATION'S MISSION	FORM 990 - ORGANIZATION'S MISSION	THE MISSION OF UNITED WAY OF EASTERN MAINE IS TO IMPROVE LIVES BY MOBILIZING THE CARING POWER OF PEOPLE AND COMMUNITIES WE WILL ACHIEVE OUR MISSION THROUGH THREE KEY STRATEGIES - IMPROVING THE HEALTH, EDUCATION AND INCOME OF PEOPLE IN THE FIVE COUNTIES WE SERVE

ldentifier	Return Reference	Explanation
FIRST ACCOMPLISHMENT DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4A	AT THE END OF THE UNITED WAY OF EASTERN MAINE FUNDING CYCLE FOR FISCAL YEAR 2012 ALL 76 FUNDED PROGRAMS SUBMITTED YEAR END REPORTS THAT WERE REVIEWED BY STAFF WHO FOLLOWED-UP WITH PROGRAMS WHO DID NOT MEET OUTCOMES PER THEIR LOGIC MODEL, OR HAD OTHER ISSUES REQUIRING ATTENTION UNITED WAY OF EASTERN MAINE STAFF WORKS YEAR-ROUND TO MAINTAIN STRONG PROGRAWAGENCY CONTACTS, INCLUDING ON-SITE VISITS WITH ALL FUNDED PROGRAMS

ldentifier	Return Reference	Explanation
SECOND ACCOMPLISHMENT DESCRIPTION	2, PART III, LINE 4B	THE VOLUNTEER CENTER OFFERS CAPACITY BUILDING AND TECHNICAL SUPPORT FOR AGENCIES THAT UTILIZE VOLUNTEERS BY PROVIDING REGULAR TRAINING OPPORTUNITIES, VOLUNTEER MANAGEMENT RESOURCES AND BIMONTHLY PEER TO PEER NETWORKING

ldentifier	Return Reference	Explanation
ALL OTHER ACCOMPLISHMENT DESCRIPTION	FORM 990, PAGE 2, PART III, LINE 4D	HUNGER INITIATIVES NATIONAL ASSOCIATION OF LETTER CARRIERS (NALC) FOOD DRIVE THE UNITED WAY OF EASTERN MAINE CO. MANAGES THE NALC FOOD DRIVE EACH SPRING IN COOPERATION WITH THE NALC POSTAL WORKERS UNION NALC IS THE LARGEST FOOD DRIVE IN THE UNITED STATES UWEM HANDLES THE ADMINISTRATIVE FUNCTIONS AND RECRUITING OF VOLUNTEERS FOR THE DAY LAST YEAR THIS DRIVE COLLECTED 81,888 POUNDS OF FOOD WHICH TRANSLATES TO 68,973 MEALS AND 171,544 FOR LOCAL PANTRIES PANTRY PROJECT THE LATEST STATISTICS SHOW THAT MORE THAN 20% OF MAINE HOUSEHOLDS DO NOT HAVE RELIBILE AND CONSISTENT ACCESS TO FOOD RECOGNIZING THAT DONATIONS TO LOCAL FOOD CUPBOARDS PEAK IN DECEMBER AND DO NOT INCREASE SIGNIFICANTLY UNTIL MAY DIRING THE NATIONAL ASSOCIATION OF LETTER CARRIERS FOOD DRIVE, UWEM SPONSORS AND MANAGES A PANTRY PROJECT "FOOD DRIVE" WHERE LOCAL BUSINESSES HOST A SET OF SHELVES FOR ONE MONTH PERIODS THIS YEAR 6,713 POUNDS OF FOOD DRIVE THIS YEAR IN HANCOCK COUNTY, 60 BUSINESSES PARTICIPATED IN A MONTH LONG FOOD DRIVE NEW THIS YEAR, IN HANCOCK COUNTY, 60 BUSINESSES PARTICIPATED IN A MONTH LONG FOOD DRIVE TO BENEFIT THE FOOD CUPBOARDS OF HANCOCK COUNTY THIRTEEN CUPBOARDS RECEIVED FOOD THAT RAISED APPROXIMATELY 7,000 LBS OF FOOD AND MATCHING CONTRIBUTIONS FROM THE MAINE COMMUNITY FOUNDATION AND UNITED WAY OF EASTERN MAINE BACKPACK PROGRAM IS DESIGNED TO MEET THE NEEDS OF HUNGRY CHILDREN AT TIMES WHEN OTHER RESOURCES ARE NOT AVAILABLE, SUCH AS WEEKENDS AND SCHOOL VACATIONS UNITED WAY OF EASTERN MAINE BACKPACK PROGRAM IS DESIGNED TO MEET THE NEEDS OF HUNGRY CHILDREN AT TIMES WHEN OTHER RESOURCES ARE NOT AVAILABLE, SUCH AS WEEKENDS AND SCHOOL VACATIONS UNITED WAY OF EASTERN MAINE HAS PARTINERED WITH SEVERAL SCHOOL DISTRICT, A LOCAL FOOD PANTRIES UNITED WAY A BRINGS TOGETHER A COALITION OF THE HOST SCHOOL DISTRICT, A LOCAL FOOD PANTRIES UNITED WAY A PRIVES TOGETHER A COALITION OF THE HOST SCHOOL DISTRICT, A LOCAL FOOD PANTRY, COMMUNITY PARTINERS AND FISCAL SPONSORS TO PROVIDE BACKPACK FRIGGRAM IN YOUR COMMUNITY FAMILY PARTINERS AND FISCAL SPONSO

ldentifier	Return Reference	Explanation
ORGANIZATION'S PROCESS USED TO REVIEW FORM 990		FORM 990 IS REVIEWED BY THE FINANCE AND AUDIT COMMITTEE PRIOR TO SUBMISSION IF TIME ALLOWS, THE FINANCE AND AUDIT COMMITTEE WILL PROVIDE A FULL REPORT TO THE BOARD AT THE NEXT MEETING AT THE VERY LEAST, EACH BOARD MEMBER WILL RECEIVE A COPY OF THE RETURN PRIOR TO FILING WITH A REPORT OF ANY FINDINGS

ldentifier	Return Reference	Explanation
ENFORCEMENT OF CONFLICTS POLICY	FORM 990, PAGE 6, PART VI, LINE 12C	AT THE BEGINNING OF EACH FISCAL YEAR, BOARD MEMBERS ARE ASKED TO SIGN THE CONFLICT OF INTEREST POLICY DECLARING ANY CONFLICTS THEY OR FAMILY MEMBERS HAVE A GRID WITH THE RESPONSES IS GIVEN TO THE BOARD CHAIR AND GOVERNANCE COMMITTEE CHAIR AT THE START OF EACH MEETING, THE BOARD CHAIR ASKS IF THERE ARE ANY CONFLICTS WITH ANY ITEMS ON THE AGENDA IF THERE ARE POSSIBLE CONFLICTS IDENTIFIED, THE BOARD MEMBER(S) ARE ASKED TO LEAVE THE ROOM DURING DELIBERATIONS AND THE CONFLICT DISCLOSURE IS NOTED IN THE BOARD MINUTES

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR TOP OFFICIAL	FORM 990, PAGE 6, PART VI, LINE 15A	UNITED WAY'S EXECUTIVE COMPENSATION PROGRAM IS ADMINISTERED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS WHICH ALSO SERVES AS THE PERSONNEL COMMITTEE. THE EXECUTIVE COMMITTEE IS RESPONSIBLE FOR ESTABLISHING AND MAINTAINING A COMPETITIVE COMPENSATION PROGRAM FOR THE PRESIDENT, AND CONSULTING WITH THE PRESIDENT REGARDING THE RECOMMENDATIONS FOR SENIOR STAFF COMPENSATION THE COMMITTEE MEETS TO REVIEW THE COMPENSATION PROGRAM AND MAKE RECOMMENDATIONS TO THE BOARD OF DIRECTORS, AS APPROPRIATE

ldentifier	Return Reference	Explanation
COMPENSATION PROCESS FOR OFFICERS	FORM 990, PAGE 6, PART VI, LINE 15B	THE EXECUTIVE COMMITTEE SOLICITS INFORMATION FROM VARIOUS SOURCES INCLUDING MAINE ASSOCIATION OF NONPROFITS AND THE UNITED WAY OF AMERICA SALARY SURVEY TO EVALUATE THE ORGANIZATION'S EXECUTIVE COMPENSATION PROGRAM WITHIN THE MARKET THE EVALUATION IS REVIEWED ANNUALLY AND IS INTENDED TO ENSURE THAT THE COMPENSATION PROGRAM FALLS WITHIN A REASONABLE RANGE OF COMPETITIVE PRACTICES FOR COMPARABLE POSITIONS AMONG SIMILARLY SITUATED ORGANIZATIONS FOLLOWING THIS REVIEW, THE COMMITTEE REVIEWS AND APPROVES THE PRESIDENT'S COMPENSATION, BASE SALARY, ANNUAL INCENTIVE OPPORTUNITY ADJUSTMENT, AND OBJECTIVES AND GOALS FOR THE UPCOMING FISCAL YEAR AND CONSULTS WITH THE PRESIDENT AS TO SENIOR STAFF THE COMMITTEE REVIEWS AND RECOMMENDS TO THE BOARD FOR APPROVAL, SALARY AND INCENTIVE AWARDS FOR THE PRESIDENT

ldentifier	Return Reference	Explanation
GOVERNING DOCUMENTS DISCLOSURE EXPLANATION	FORM 990, PAGE 6, PART VI, LINE 19	UNITED WAY OF EASTERN MAINE POSTS THE WHISTLEBLOWER AND CONFLICT OF INTEREST POLICIES, ORGANIZATIONAL BY-LAWS AND THE ANNUAL AUDIT AND 990 ON ITS PUBLIC WEBSITE

ldentifier	Return Reference	Explanation
OTHER CHANGES IN NET ASSETS EXPLANATION	FORM 990, PART XI, LINE 5	42,391 OF UNREALIZED INVESTMENT GAINS WERE INCURRED AND REPORTED ON THE FINANCIAL STATEMENTS 74,496 LOSSES FROM UNCOLLECTIBLE PLEDGES