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990 Form

132001 01-23-12

Department of the Treasury Internal Revenue Service

A For the 2011 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

JUN

benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

and ending MAY 31,

2011 Open to Public

Open to Public Inspection

| | Вс | heck if | C Name of organization | | D Employer identif | ication number | | |
|----------|-----------------------|---------------------------|--|---|----------------------------|--------------------------------|--|--|
| | _ | 7Address | EDIEMPOULD CUDICELAN COUOCI INC | | | | | |
| | \vdash | Jchange Name change | FRIENDSHIP CHRISTIAN SCHOOL, INC. | | 62-0897591 | | | |
| | \vdash | Initial | Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Re | oom/suite | E Telephone number | | | |
| | \vdash | _return]Termin- | 5400 COLES FERRY PIKE | oom/suite | | 449-1573 | | |
| | H | Jated ∏Amende | | | G Gross receipts \$ | 5,866,389. | | |
| | F | Jreturn ∏Applica- | | | | | | |
| | _ | Jtion pending | | H(a) Is this a group return for affiliates? Yes X No | | | | |
| | | | SAME AS C ABOVE | | H(b) Are all affiliates in | | | |
| | 1 T | ax-exer | mpt status X 501(c)(3) | 527 | | list (see instructions) | | |
| | | | WWW.FRIENDSHIPCHRISTIAN.ORG | | H(c) Group exemption | • | | |
| | | | organization: X Corporation Trust Association Other | L Year o | | M State of legal domicile: TN | | |
| | | | Summary | | | | | |
| | 9 | 1 B | riefly describe the organization's mission or most significant activities: ELEME | NTARY | AND SECOND | ARY | | |
| | Governance | E | EDUCATION | | | | | |
| | ern, | 2 C | Check this box 🕨 📖 if the organization discontinued its operations or dispose | d of more | than 25% of its net a | l . | | |
| | νος | 3 N | lumber of voting members of the governing body (Part VI, line 1a) | • | 3 | 6 | | |
| | ∞ರ | | lumber of independent voting members of the governing body (Part VI, line 1b) | | 4 | 6 | | |
| 6-3 | Activities | _ | otal number of individuals employed in calendar year 2011 (Part V, line 2a) | | 5 | 137 | | |
| 2013 | ivit | | otal number of volunteers (estimate if necessary) | | 6 | 125 | | |
| N | Act | - | otal unrelated business revenue from Part VIII, column (C), line 12 | | <u>7a</u> | 0. | | |
| 69 | | b N | let unrelated business taxable income from Form 990-T, line 34 | · · · · · | 7b | 0. | | |
| ~ | | • | Santula diagraphy (Doub VIII) has the | | Prior Year 936, 456. | Current Year 690,259. | | |
| FEB | Revenue | | Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g) | | 4,884,287. | 4,970,811. | | |
| | ver | | nvestment income (Part VIII, column (A), lines 3, 4, and 7d) | | 71,269. | 68,735. | | |
| | æ | | other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 26,240. | 21,890. | | |
| SCANNED | | | otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 5,918,252. | 5,751,695. | | |
| 3 | - | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 180,248. | | |
| Ü | | | denefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. | | |
| W | s | | salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 3,044,000. | 3,227,560. | | |
| | Expenses | | rofessional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. | | |
| | ē. | | otal fundraising expenses (Part IX, column (D), line 25) | 3. | | | | |
| | ũ | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 2,359,988. | 2,265,597. | | |
| | | | otal expenses Add lines 13-17 (must equal Part IX, column (A), line 25) | | 5,403,988. | 5,673,405. | | |
| | | 19 R | levenue less expenses Subtract line 18 from line 127 5.1150 | | 514,264. | 78,290. | | |
| | Assets or Balances | | | Вер | inning of Current Year | End of Year | | |
| | aaas | 20 T | otal assets (Part X, line 16) | | 6,461,275. | 6,498,654. | | |
| | | 21 T | otal liabilities (Part X, line 26) State JAN 2 8 2013 State S | | <u>5,776,757.</u> | 5,735,846. | | |
| | ESE ESE | | of doods of faire balances. Captract line 2 if for line 20 | | 684,518. | 762,808. | | |
| | | | Signature Block | | | | | |
| | | - | ies of perjury, I declare that I have examined this return, inclining accompanying schedules a | | | ly knowledge and belief, it is | | |
| • | true, | correct, | and complete. Declaration of oceparer (other than officer) is based on all information of which | ii preparei | lias ariy kilowledge. | 7-13 | | |
| | Sigr | | Signature of officer | | Date | | | |
| | Sigi Here | | RANDALL DUNN, VICE PRESIDENT OF OPERAT | TONS | | | | |
| | | | Type or print name and title | | | . — — | | |
| - | | F | Print/Type preparer's name Preparer's signature | D | ate / Check | PTIN | | |
| | Paid | J | JOHN V. RAYBURN | | 1/7/13 self-employ | P00429464 | | |
| | Prep | arer [F | rm's name RAYBURN, BATES & FITZGERALD, P.C. | • | Firm's EIN | 62-1471522 | | |
| | Use (| Only F | Firm's address 5200 MARYLAND WAY, SUITE 300 | | | | | |
| | | | BRENTWOOD, TN 37027 | | Phone no. (| 615)661-7878 | | |
| 1 | Мау | the IRS | S discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | |

LHA For Paperwork Reduction Act Notice, see the separate instructions.

1/1/2

| | rt III Statement of Program Service Accomplishments | 9/591 Page 2 |
|-------|---|------------------------|
| Га | | |
| | Check if Schedule O contains a response to any question in this Part III | |
| 1 | Briefly describe the organization's mission: | |
| | TO PROVIDE AN EXCELLENT EDUCATION IN A CHRISTIAN ENVIRONMENT. | |
| | | |
| | | |
| | Did the expense ton undertake any againment areason conseed during the year which were not letted an | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | Yes X No |
| | the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O | L Tes LA NO |
| _ | | Yes X No |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | LYes LA_NO |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by | |
| | Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and a | allocations to |
| | others, the total expenses, and revenue, if any, for each program service reported. | 4,698,736.) |
| 4a | | 4,030,130. |
| | ACADEMICS | |
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| | | |
| | | |
| 4b | (Code) (Expenses \$ 212,459. including grants of \$) (Revenue \$) | <u>272,075.</u>) |
| | AUXILIARY ACTIVITIES | |
| | | |
| | | |
| | | • |
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| | | _ |
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| | | |
| | | |
| | (21 222 | |
| 4c | (Code) (Expenses \$621,232. including grants of \$) (Revenue \$) |) |
| | OPERATIONS AND PLANT MAINTENANCE | |
| | | |
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| | | |
| | | |
| 4d | Other program services (Describe in Schedule O) | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) |
| | Total program service expenses 4,467,288. | |
| | . Can be of the expenses at the first of | Form 990 (2011) |
| 12200 | 2 | 101111000 (2011) |

62-0897591 FRIENDSHIP CHRISTIAN SCHOOL, INC. Page 3 Part IV Checklist of Required Schedules Ye<u>s</u> No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? X If "Yes," complete Schedule A X Is the organization required to complete Schedule B, Schedule of Contributors? 2 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 3 Х Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect X during the tax year? If "Yes," complete Schedule C, Part II 4 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or X similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I X 6 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete 8 X Schedule D, Part III 8 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide X credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent Х endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, X 11a b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total Х assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total X assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d Х e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII Х 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 12b X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a Х b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 Х or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization X or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals Х located outside the United States? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, X column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines Х 1c and 8a? If "Yes," complete Schedule G, Part II 18

Form 990 (2011)

19

20a

20b

X

X

Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

complete Schedule G, Part III

1

Part IV Checklist of Required Schedules (continued)

| | • | | Yes | No |
|-------------|---|------------|------------|----------|
| 21 | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the | | | ' |
| | United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | x |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, | | | |
| | column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | x | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | Х |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | 1 | | |
| | Schedule K. If "No", go to line 25 | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 2 5a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a | | | |
| | disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | Х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified | | | |
| | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | v |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27_ | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions) | 00- | | х |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a 28b | | X |
| b | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | 200 | | Λ. |
| C | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | х | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| 00 | contributions? If "Yes," complete Schedule M | 30 | | х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | " | | |
| ٠. | If "Yes," complete Schedule N, Part I | 31 | . | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| - | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? | | | |
| | If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | X | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of | | | |
| | section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | <u> </u> |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | _36_ | | <u> </u> |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? | | <u>, </u> | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | X | 2011 |
| | | Form | 33U (2 | 2011) |

| ı aı | Check if Schedule O contains a response to any question in this Part V | | | |
|------------|---|----------|-------------------|----------|
| | Officer if ochequie o contains a response to any question in this rare v | | | لبا |
| 4. | Poter the number reported in Box 3 of Form 1096. Foter -0- if not applicable | | Yes | No |
| | | | | |
| b | The the hamber of Come with the tall their of the applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | х | |
| • | (gambling) winnings to prize winners? | 1c | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 137 | | | |
| | , , , | 2b | x | |
| D | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | ZD | | - |
| 0- | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 30 | | х |
| | | 3a 3b | | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 30 | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | 4- | | Х |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | _4a | | Λ |
| D | If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| - - | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 50 | | X |
| _ | | 5a 5b | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5c | | Δ. |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | 30 | | |
| oa | any contributions that were not tax deductible? | 6a | | х |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | Ua | | |
| U | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | - JD | | |
| ' a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | х |
| - | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | |
| · | to file Form 8282? | 7c | | х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | Х |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | X |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting | | | |
| | organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | . | | |
| 11 | Section 501(c)(12) organizations. Enter: | . | | |
| а | Gross income from members or shareholders | . | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them) 11b | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| | organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| | | 14a | | <u>X</u> |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | 200 | |
| | | Form 9 | 9 90 (| 2011) |

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Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions.

| | Check if Schedule O contains a response to any question in this Part VI | | | X |
|--------|---|---------|-------|----------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 6 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 6 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | х | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| _ | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | X |
| 7a | | | | |
| - | more members of the governing body? | 7a | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | | X |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| | The governing body? | 8a | X | |
| | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| _ | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | İ | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | _ | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | Ĩ | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | | X |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | ın Schedule O how this was done | 12c | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | | X |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | X |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | İ | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) | | ļ | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | <u> </u> |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | - 1 | | |
| | exempt status with respect to such arrangements? | 16b | | |
| | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►TN | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a | vailab | le | |
| | for public inspection. Indicate how you made these available Check all that apply | | | |
| | Own website X Another's website X Upon request | | • | |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and | i tinan | cial | |
| | statements available to the public during the tax year | | | |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organizat | on 📂 | - | |
| | RANDALL DUNN - (615) 449-1573 5400 COLES FERRY PIKE, LEBANON, TN 37087 | | | |
| 132006 | | Form | 990 / | 2011) |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

| Name and Title | (B) Average hours per | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | than | h an | (D) Reportable compensation | (E) Reportable compensation from related | (F) Estimated amount of other | |
|------------------------------|---|--|-----------------------|---------|------|------------------------------|-----------------------------|--|----------------------------------|--|
| | week (describe hours for related organizations in Schedule O) | stee or director | Institutional trustee | Officer | | Highest compensated employee | | from the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) BILL BRYSON | 0.00 | x | | | | | | 0. | 0. | 0 |
| DIRECTOR (2) VENUE LEGGER | 0.00 | ^ | | | | | | <u></u> | <u> </u> | <u>_</u> |
| (2) KEVIN LESTER | 0.00 | x | | | | | | 0. | 0. | 0 |
| CHAIRMAN (3) ANN FROST | 0.00 | Λ | | | | | | 0. | 0. | |
| DIRECTOR | 0.00 | X | | | | | | 0. | 0. | 0 |
| (4) GEORGE ROBERTSON, M.D. | | 1 | | | | | | | | 0 |
| DIRECTOR | 0.00 | х | | | | | | 0. | 0. | 0 . |
| (5) BILL ROBERTSON, M.D. | - 0.00 | | | | | | | | | |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0 |
| (6) VAN CLUCK | | | | | | | | | | |
| DIRECTOR | 0.00 | x | | | | | | 0. | 0. | 0. |
| (7) JON SHOULDERS | | | | | | | | | | |
| PRESIDENT | 40.00 | | | X | | | | 103,071. | 0. | 0. |
| (8) RANDALL DUNN | | | | | | | | | | |
| VICE PRESIDENT OF OPERATIONS | 40.00 | | | X | | | | 79,236. | 0. | 0. |
| (9) VERONICA BENDER | | | | | | | | | | |
| PRINCIPAL | 40.00 | | | X | | | | 89,166. | 0. | 0 . |
| (10) JOHN MCNEAL | | | | | | | | | _ | _ |
| ATHLETIC DIRECTOR/COACH | 40.00 | | | X | | <u> </u> | | 70,116. | 0. | 0 . |
| (11) KRISTI CHAFFIN | | | | - | | | | | | |
| PRINCIPAL | 40.00 | | | X | | | | 58,717. | 0. | 0. |
| | | | | | | | | | | |
| | | | | | | | | | | · |
| | | | | | | | | - <u>-</u> | <u></u> | |
| | | | | | | | | | | |
| | | | | | | | | | | ··· |

Form 990 (2011)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0

Form **990** (2011)

Part VIII Statement of Revenue (D) Revenue excluded from (A) (B) (C) Total revenue Related or Unrelated tax under sections 512, exempt function business revenue revenue 513, or 514 1 a Federated campaigns 1a b Membership dues 1b Fundraising events 10 d Related organizations 1d Government grants (contributions) 1e All other contributions, gifts, grants, and 690,259 similar amounts not included above g Noncash contributions included in lines 1a-1f \$ 690,259 Total. Add lines 1a-1f **Business Code** Program Service 2 a ACADEMICS / STUDENT AC 611710 393,152,4,393,152 **b CAFETERIA REVENUE** 611710 340,342. 340,342 611710 16,957. c BUS & OPERATIONS 16,957 611710 220,360. 220,360 f All other program service revenue 4,970,811 Total. Add lines 2a-2f Investment income (including dividends, interest, and 68,735 68,735. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (II) Personal 6 a Gross rents b Less rental expenses Rental income or (loss) Net rental income or (loss) Gross amount from sales of (i) Securities (II) Other assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) ▶ 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c) See a 136,584 Part IV, line 18 ь 114,694 **b** Less direct expenses 21,890. 21,890. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a All other revenue Total. Add lines 11a-11d **▶** 5,751,695.4,970,811 90,625. Total revenue. See instructions. Form 990 (2011)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

| Do | Check if Schedule O contains a respon | (A) | (B) | (C) | (D) Fundraising |
|----|--|----------------|--------------------------|---------------------------------|-------------------------|
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and | | • | | |
| | organizations in the United States. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to individuals in | ==- | | | |
| | the United States. See Part IV, line 22 | 180,248. | 180,248. | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | | |
| | United States See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 400,306. | 173,187. | 227,119. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 2,412,442. | 2,189,707. | 222,735. | |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and section 403(b) employer contributions) | | | | |
| 9 | Other employee benefits | 211,023. | 177,273. | 33,750. | |
| 0 | Payroll taxes | 203,789. | 171,989. | 31,800. | |
| 1 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| С | Accounting | 22,000. | | 22,000. | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other | | | | |
| 12 | Advertising and promotion | 33,745. | | 33,745. | |
| 13 | Office expenses | 51,846. | 756. | 51,090. | |
| 4 | Information technology | 10,749. | 10,749. | | |
| 5 | Royalties | | | | |
| 6 | Occupancy | 262,250. | 261,056. | 1,194. | |
| 7 | Travel | 4,960. | | 4,960. | |
| 8 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 9 | Conferences, conventions, and meetings | 469. | 469. | | |
| 0 | Interest | 305,882. | | 305,882. | |
| 1 | Payments to affiliates . | | | | |
| 2 | Depreciation, depletion, and amortization | 360,174. | 360,174. | | |
| 3 | Insurance | 43,025. | | 43,025. | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | SUPPLIES | 299,885. | 270,132. | 27,257. | 2,496 |
| b | FOOD SERVICE EXPENSE | 211,353. | 211,353. | | |
| C | ATHLETICS | 173,141. | 173,141. | | - |
| d | DEVELOPMENT DIRECTED EX | 111,957. | | | 111,957 |
| | All other expenses | 374,161. | 287,054. | 86,287. | 820 |
| 5 | Total functional expenses. Add lines 1 through 24e | 5,673,405. | 4,467,288. | 1,090,844. | 115,273 |
| 6 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | İ | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here If following SOP 98-2 (ASC 958-720) | | | | |

132010 01-23-12

| Pa | rt X | Balance Sheet | | | | |
|-----------------------------|----------|---|--|--------------------------|------------|---------------------------|
| | | • | | (A) Beginning of year | | (B) End of year |
| | `1 | Cash - non-interest-bearing | | 196,104. | 1 | 227,581. |
| | 2 | Savings and temporary cash investments | | 34,286. | 2 | 463. |
| | 3 | Pledges and grants receivable, net | [| | 3 | |
| | 4 | Accounts receivable, net | | 63,613. | 4 | 23,938. |
| | 5 | Receivables from current and former officers, di | | | | |
| | | employees, and highest compensated employee | | | | |
| | | of Schedule L | | | 5 | |
| | 6 | Receivables from other disqualified persons (as | | | | |
| Assets | ! | 4958(f)(1)), persons described in section 4958(c | | | | |
| | İ | employers and sponsoring organizations of sect | tion 501(c)(9) voluntary | | | |
| | | employees' beneficiary organizations (see instru | ctions) | | 6 | |
| | 7 | Notes and loans receivable, net |] | 68. | 7_ | 68. |
| As | 8 | Inventories for sale or use | - | 104,042. | 8_ | 104,909. |
| | 9 | Prepaid expenses and deferred charges | , , | | 9_ | |
| | 10a | Land, buildings, and equipment: cost or other | 10 100 100 | | | |
| | | basis Complete Part VI of Schedule D | 10a 12,132,409. | C 0C2 1C2 | | C 141 COE |
| | | Less: accumulated depreciation | 10b 5,990,714. | 6,063,162. | | 6,141,695. |
| | 11 | Investments - publicly traded securities | | 11 | | |
| | 12 | Investments - other securities See Part IV, line | The state of the s | | 12 | - |
| | 13 | Investments - program-related See Part IV, line | | 13 14 | | |
| | 14 | Intangible assets Other assets. See Part IV, line 11 | · · · · · · | 15 | | |
| | 15 16 | Total assets. Add lines 1 through 15 (must equ | 6,461,275. | 16 | 6,498,654. | |
| | 17 | Accounts payable and accrued expenses | 447,288. | 17 | 493,970. | |
| | 18 | Grants payable | | 18 | | |
| | 19 | Deferred revenue | | 62,669. | 19 | 121,891. |
| | 20 | Tax-exempt bond liabilities | | | 20 | |
| ű | 21 | Escrow or custodial account liability Complete | Part IV of Schedule D | | 21 | |
| Liabilities | 22 | Payables to current and former officers, director | rs, trustees, key employees, | | | |
| abi | | highest compensated employees, and disqualifi | ed persons. Complete Part II | | | |
| | | of Schedule L | | | 22 | |
| | 23 | Secured mortgages and notes payable to unrela | ated third parties | 5,266,800. | 23 | 5,119,985. |
| | 24 | Unsecured notes and loans payable to unrelate | d third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, pa | - | | | |
| | | parties, and other liabilities not included on lines | 17-24) Complete Part X of | : | | |
| | | Schedule D | | | 25_ | F 725 046 |
| | 26 | Total liabilities. Add lines 17 through 25 | | 5,776,757. | 26 | 5,735,846. |
| | | Organizations that follow SFAS 117, check he | ere 🕨 🔼 and complete | | | |
| ses | | lines 27 through 29, and lines 33 and 34. | | 111 612 | 07 | E07 556 |
| laŭ | 27 | Unrestricted net assets | | 441,642. 242,876. | 27 | 597,556. 165,252. |
| Ва | 28 | Temporarily restricted net assets Permanently restricted net assets | | 242,070. | 28 29 | 103,232. |
| ဋ | 29 | • | heck here 🕨 🔲 and | | 29 | |
| ŕ | | Organizations that do not follow SFAS 117, c | neck here | | | |
| S | 20 | complete lines 30 through 34. Capital stock or trust principal, or current funds | | | 30 | |
| sse | 30 31 | Paid-in or capital surplus, or land, building, or ed | uupment fund | | 31 | |
| Net Assets or Fund Balances | 32 | Retained earnings, endowment, accumulated in | | | 32 | |
| Š | 33 | Total net assets or fund balances | | 684,518. | 33 | 762,808. |
| | 34 | Total liabilities and net assets/fund balances | | 6,461,275. | 34 | 6,498,654. |

Form **990** (2011)

| Form | 1990 (2011) FRIENDSHIP CHRISTIAN SCHOOL, INC. | 62-089 | 97591 | Pag | ge 12 |
|------|--|------------|--------|-------------------|--------------|
| Pa | rt XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response to any question in this Part XI | | | | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 5,75 | 1,6 | 95. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 5,67 | 3,4 | 05. |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | 78 | 3,2 | <u>90.</u> |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 684 | <u>4,5</u> | <u> 18.</u> |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | | | 0. |
| 6 | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) | 6 | 762 | 2,8 | <u>08.</u> |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response to any question in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | 0 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | _2a | | _X_ |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | X | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audıt, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | X | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | | | | |
| đ | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue | d on a | | | |
| | separate basis, consolidated basis, or both. | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audit | | | |
| | Act and OMB Circular A-133? | | 3a | | <u>X</u> |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audit | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | | 3b | | |
| | | | Form 9 | 1 90 (| 2011) |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

| | | | FRIENDS | <u>SHIP CHRISTIA</u> | N SCH | OOL, | INC. | | | 62 | <u>-0897</u> | <u> 7591</u> | |
|------------|--|---|-----------------------|--|---------------|--------------|-------------|--------------|---|---------------|--------------|---|-------------|
| Part | | Reason | for Public Cha | rity Status (All organia | zations mu | st comple | te this par | t.) See ins | tructions. | | | | |
| he or | gan | zation is not a | a private foundation | because it is: (For lines | 1 through | 11, check | only one b | oox) | | | | | |
| 1 | | A church, co | nvention of churche | es, or association of chur | ches desc | ribed in se | ection 170 |)(b)(1)(A)(i |). | | | | |
| 2 | X. | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) | | | | | | | | | | | |
| 3 | | A hospital or | a cooperative hosp | oital service organization | described | n section | 170(b)(1) | (A)(iii). | | | | | |
| 4 [| | A medical res | search organization | operated in conjunction | with a hos | pital desc | ribed in se | ection 170 |)(b)(1)(A)(i | ii). Enter th | ie hospita | ıl's nam | ıe, |
| | | city, and stat | te | | | | | | | | | | |
| 5 [| | • | | benefit of a college or u | niversity o | wned or or | perated by | a govern | mental un | ıt describe | d in | | |
| _ | section 170(b)(1)(A)(iv). (Complete Part II) | | | | | | | | | | | | |
| 6 [| | | | nent or governmental uni | t describe | d in sectio | n 170(b)(| 1)(A)(v). | | | | | |
| 7 | \exists | | - | ceives a substantial part | | | | | or from the | e general p | ublic desc | cribed i | n |
| • - | | - | (b)(1)(A)(vi). (Compl | | · | | 9 | | | . 9r | | | |
| 8 [| \neg | | | section 170(b)(1)(A)(vi). | (Complete | Part II) | | | | | | | |
| 9 [| Ħ | - | | ceives (1) more than 33 | | | rom contr | ibutions, n | nembersh | ip fees, and | d aross re | ceipts ' | from |
| • | _ | - | - | inctions - subject to certa | | | | | | - | _ | | |
| | | | | taxable income (less sec | | | | | | | | | |
| | | | 509(a)(2). (Complet | | | o., | | aoquou 2 | , o.g. | arneation a | | 50, 10. | • |
| 10 E | _ | | • • • • • | perated exclusively to te | st for publ | ic safety. S | See sectio | on 509(a)(a | 4). | | | | |
| F | = | _ | • | perated exclusively for the | | - | | | • | v out the n | ourposes (| of one o | or |
| •• | | • | • | ations described in secti | | • | | | | • | • | | |
| | | | | organization and compl | | • | | -, | J. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. | (4)(6), 6 | | | |
| | | a Type I | | <u> </u> | | e III - Fund | | tegrated | | dП | Type III - | Other | |
| eГ | \neg | | | at the organization is not | | | • | • | r more dis | | | | n |
| • _ | | | • | than one or more publicly | | - | | | | | | | |
| f | | | | itten determination from | | | | | | - (-)(-) | | - (/(/ | |
| • | | • | rganization, check t | | | , | F, -, | .,, | | | | | |
| g | | | • | organization accepted ar | ny aift or c | ontribution | from any | of the foll | owina per | sons? | | | |
| 9 | | • | | directly controls, either al | | | - | | | | | Yes | No |
| | | •• | • | supported organization? | | | | | () | , , , , , | 11g(i) | | |
| | | • | • • | on described in (i) above? | , | | | | | | 11g(ii) | | |
| | | • • | • | a person described in (i) o | | e? | | | | | 11g(iii) | | |
| h | | • • | - | about the supported or | | = | | | | | | | |
| •• | | | | , 44 | 3 | \- /· | | | | | | | |
| (A) N/ | | of supported | /::\ EIM | (iii) Type of | (iv) Is the c | organization | (v) Did vo | u notify the | (vi) !: | s the | /v::\ ^r | mount of | |
| ` ' | | nization | (ii) EIN | organization | | sted in your | | tion in col. | organizati (i) organiz | on in col. | | oport | , |
| | oi gu | inzation | | (described on lines 1-9 above or IRC section | governing | document? | (i) of you | r support? | U.S | | 004 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| | | | | (see instructions)) | Yes | No | Yes | No | Yes | No | | | |
| | | | | | | <u> </u> | | | | | | | |
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| otal | | | | | | | | | | | | | |

132021 01-24-12

Schedule A (Form 990 or 990-EZ) 2011

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

'(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Se | ction A. Public Support | | · - | | | | |
|------|---|-----------------------|-----------------------|-----------------------|---------------------|---------------------|-----------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| | include any "unusual grants ") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| | The portion of total contributions | | | | | | , |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | ! | | | | | |
| | supported organization) included | į | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | ! | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | |
| Se | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | ! | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | , | | | |
| 12 | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| 13 | First five years. If the Form 990 is for | r the organization's | s first, second, thir | d, fourth, or fifth t | ax year as a sectio | on 501(c)(3) | |
| | organization, check this box and stor | here | | | | | |
| Sec | ction C. Computation of Publ | ic Support Pe | rcentage | | | T T | |
| | Public support percentage for 2011 (I | , | • | column (f)) | | 14 | <u>%</u> |
| | Public support percentage from 2010 | | | | | 15 | <u>%</u> |
| 16a | 33 1/3% support test - 2011. If the c | - | | | 14 is 33 1/3% or r | nore, check this bo | x and |
| _ | stop here. The organization qualifies | | - | | | | . • |
| b | 33 1/3% support test - 2010. If the c | | | | ine 15 is 33 1/3% | or more, check tr | is box |
| | and stop here. The organization qual | • | | | - 10, 10 10- | | P |
| 1/a | 10% -facts-and-circumstances tes | - | | | | | |
| | and if the organization meets the "fact | | | | | it iv now the organ | iization |
| | meets the "facts-and-circumstances" | • | • | | - | 17a and line 45 :- | 100/ or |
| b | 10% -facts-and-circumstances tes | - | | | | | |
| | more, and if the organization meets the | | | | - | | , |
| 10 | organization meets the "facts-and-circ | | - | | | | |
| 18 | Private foundation. If the organization | n did flot check a | DUX OF THE 13, 16 | a, 100, 17a, 01 171 | | edule A (Form 990 | |
| | | | | | Sche | Same without 1 980 | UI JOU-LE/ ZUII |

Schedule A (Form 990 or 990-EZ) 2011 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

| Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails | s to |
|---|------|
| qualify under the tests listed below places complete Part II.) | |

| Sec | tion A. Public Support | | | | | | |
|----------|---|-------------------|---------------------------------------|------------------------|--------------------|--------------------|--------------------|
| Calen | dar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| 1 | membership fees received. (Do not | | | ! | | | |
| | nclude any "unusual grants.") | | | | | | |
| 1 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt purpose | | | | | | |
| - | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- ness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | - | | | - | |
| | zation's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| | The value of services or facilities | | | | | | |
| _ | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | 1 | | | | |
| | 3 received from disqualified persons | | | | | j | |
| b / | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| C/ | Add lines 7a and 7b | | | | | | |
| | Public support (Subtract line 7c from line 6) | | | | | | |
| Sect | tion B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) 2011 | (f) Total |
| 9 / | Amounts from line 6 | | | | | | |
| (| Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| ы | Jnrelated business taxable income | | | | | | |
| (| less section 511 taxes) from businesses | | | | | | |
| á | acquired after June 30, 1975 | | | | | | <u> </u> |
| c/ | Add lines 10a and 10b | | | | | | |
| ة ١ | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 (| Other income Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV) Fotal support (Add lines 9, 10c, 11, and 12) | - | | | | - | |
| | First five years. If the Form 990 is for | the organization | 's first, second. thii | d, fourth, or fifth to | ax year as a secti | on 501(c)(3) organ | ızatıon, |
| | check this box and stop here | | , | , , 😅 | , | (-)(-) 3 | ▶□ |
| | tion C. Computation of Publi | ic Support Pe | ercentage | | | | |
| | Public support percentage for 2011 (I | | | column (fi) | | 15 | % |
| | Public support percentage from 2010 | | · · · · · · · · · · · · · · · · · · · | VII | | 16 | % |
| | tion D. Computation of Inves | | | | | | |
| | nvestment income percentage for 20 | | | ne 13, column (fi) | • | 17 | % |
| | nvestment income percentage from 2 | | | | | 18 | % |
| | 33 1/3% support tests - 2011. If the | | | on line 14, and line | e 15 is more than | | |
| | more than 33 1/3%, check this box ar | | | | | | ▶□ |
| | 33 1/3% support tests - 2010. If the | = | _ | | | | and |
| | ine 18 is not more than 33 1/3%, che | | | | | | |
| | Private foundation. If the organization | | • | | | | |
| <u> </u> | nvate roundation, it the organization | I did Hot onder a | . 505 OIT III G 14, 15 | a, or rob, offect th | | | 90 or 990 EZ\ 2011 |

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

FRIENDSHIP CHRISTIAN SCHOOL, INC.

Employer identification number

62-0897591 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6 (b) Funds and other accounts (a) Donor advised funds Total number at end of year 1 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II | Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) Yes and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2011

| | dule D (Form 990) 2011 FRIENDSHI | | | | | | er Simi | | 397591 | |
|-----|---|---------------------|-----------|---------------|--------------|-------------|-------------|----------------|-------------|-------------|
| 3 | Using the organization's acquisition, accession, | | - | | | | | | | |
| 3 | (check all that apply): | and other records | s, criecr | Carry Of the | ionowing an | al ale a s | ngrillicari | t use of its | COllection | ILETTIS |
| _ | Public exhibition | d | | Loan or excl | hanao nroa | rame | | | | |
| a | Scholarly research | _ | | Other | nange prog | anis | | | | |
| b | _ | е | · . | Other | | | | | | |
| C | Preservation for future generations | | 41- | | | | | | - VIV | |
| 4 | Provide a description of the organization's collect | | | | _ | | | Jose III Pa | IL XIV | |
| 5 | During the year, did the organization solicit or re | | | | | ier simila | rassets | Γ | ٦٧ | |
| Pai | to be sold to raise funds rather than to be maint t IV Escrow and Custodial Arrange | | | | | 111/2-11 4- | Farm 00 | NO D-4 IV | Yes | No_ |
| Fai | t IV Escrow and Custodial Arrange reported an amount on Form 990, Part X | | te ii the | organizatio | n answered | res to | Form 99 | o, Part IV, | line 9, or | |
| | | | | | 41 | | | <u> </u> | | |
| та | Is the organization an agent, trustee, custodian | or otner intermedi | ary for | contribution | s or other a | ssets not | included | , _– | ٦., | <u> </u> |
| | on Form 990, Part X? | | | | | | | L | _ Yes | L No |
| b | If "Yes," explain the arrangement in Part XIV and | complete the foll | lowing t | able | | | | T | | |
| | _ | | | | | | | | Amount | |
| С | Beginning balance | | | | | | _1c | | | - |
| đ | Additions during the year | | | • | | • | _1d | | · · · · · | |
| е | Distributions during the year | | | | | | <u>1e</u> | | | |
| f | Ending balance | | | | | | 1f | | | |
| 2a | Did the organization include an amount on Form | 990, Part X, line 2 | 21? | | | | | <u> </u> | _ Yes | └─ No |
| | If "Yes," explain the arrangement in Part XIV. | | <u> </u> | | | | | | | |
| Pai | t V Endowment Funds. Complete if the | e organization ans | | | | | | | | |
| | <u>(a</u> | a) Current year | (b) P | nor year | (c) Two yea | ars back | (d) Three | years back | (e) Four y | ears back |
| 1a | Beginning of year balance | | | | | | | | | |
| b | Contributions | | | | | | | | | |
| C | Net investment earnings, gains, and losses | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | 1 | | | | |
| | and programs | | | | | | | | ļ <u>.</u> | |
| f | Administrative expenses | | | | | | | | ļ | |
| g | End of year balance | | | | | | | | <u> </u> | |
| 2 | Provide the estimated percentage of the current | year end balance | e (line 1 | g, column (a |)) held as | | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | | | |
| b | Permanent endowment > | _% | | | | | | | | |
| С | Temporarily restricted endowment ▶ | % | | | | | | | | |
| | The percentages in lines 2a, 2b, and 2c should e | equal 100% | | | | | | | | |
| За | Are there endowment funds not in the possession | on of the organiza | tion tha | t are held ar | nd administ | ered for t | he organ | ızatıon | _ | |
| | by. | | | | | | | | Y | es No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | |
| | (ii) related organizations | | | | | | | | 3a(ii) | |
| b | If "Yes" to 3a(ii), are the related organizations list | ted as required or | Sched | lule R? | | | | | 3b | |
| 4 | Describe in Part XIV the intended uses of the org | ganization's endov | wment f | unds | | | | | | |
| Par | t VI Land, Buildings, and Equipmen | t. See Form 990, | Part X, | line 10 | | | | - | | |
| | Description of property | (a) Cost or otl | her | (b) Cost | or other | (c) A | ccumulat | ted | (d) Book | value |
| | | basis (investm | ent) | basis (| other) | de | preciation | n | | |
| 1a | Land | 381,8 | 340. | | | | | | 381 | ,840. |
| b | Buildings | 9,343,8 | | | | 3,9 | 971,7 | 83. | 5,372 | |
| | Leasehold improvements | , | | | | | | | | |
| d | Equipment | 1,504,3 | 37. | | | 1. | 164,2 | 97. | 340 | ,040. |
| - | Other | 902,4 | | | | | 354,6 | | | ,768. |
| | . Add lines 1a through 1e (Column (d) must equa | | | n (B), line 1 | 0(c)) | | | | 6,141 | |

Schedule D (Form 990) 2011

| | dule D (Form 990) 2011 FRIENDSHIP CHRISTIAN SCHOOL | <u>I , ر</u> | NC. | | 62- | 0897591 | Page 4 |
|---------|--|--|---------------|-----------|---------------|----------------|-----------|
| Pa | t XI Reconciliation of Change in Net Assets from Form 990 to | Audit | ted Finan | cial S | Statement | :s | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | | | 1 | | 5,751 | 695. |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | | | 2 | | 5,673 | |
| 3 | Excess or (deficit) for the year Subtract line 2 from line 1 | | | 3 | | | ,290. |
| 4 | Net unrealized gains (losses) on investments | | | 4 | | | |
| 5 | Donated services and use of facilities | | | 5 | | | |
| 6 | Investment expenses | | | 6 | | | |
| 7 | Prior period adjustments | | | 7 | | | |
| 8 | Other (Describe in Part XIV) | | | 8 | | | |
| 9 | Total adjustments (net). Add lines 4 through 8 | | | 9 | | | |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and | 4 0 | | 10 | | 78 | ,290. |
| | t XII Reconciliation of Revenue per Audited Financial Statemen | | ith Rever | | er Return | | . 2 2 0 • |
| | Total revenue, gains, and other support per audited financial statements | | | <u> p</u> | 1 | | |
| 1 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12 | | | | | | |
| | Net unrealized gains on investments | 2a | | | : | | |
| a | Donated services and use of facilities | 2b | | | | | |
| b | Recoveries of prior year grants | 2c | | | | | |
| ن | Other (Describe in Part XIV) | 2d | _ | | | | |
| d | Add lines 2a through 2d | | | | | | |
| e | · · | | | | 2e 3 | | |
| 3 | Subtract line 2e from line 1 | | | | 3 | | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 Investment expenses not included on Form 990, Part VIII, line 7b | 1 4 - 1 | | | | | |
| a | | 4a 4b | | | | | |
| Ð | Other (Describe in Part XIV) | 40 | | | | | |
| c | Add lines 4a and 4b Table review and 4b (The review agree) Form 200 (Rest / Inc. 12) | | | | 4c | | |
| Pai | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) t XIII Reconciliation of Expenses per Audited Financial Stateme | ents V | Vith Expe | nses | | | |
| | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | TIGH EXPO | ,,,,,,,, | 1 | | |
| 1 | Total expenses and losses per audited financial statements | | | | | | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25 | 0- | | | | | |
| a | Donated services and use of facilities | 2a | | | | | |
| D | Prior year adjustments | 2b | | | | | |
| С | Other losses | 2c | | | | | |
| d | Other (Describe in Part XIV) | _2d | | | | | |
| e | Add lines 2a through 2d | | | | 2e | | |
| 3 | Subtract line 2e from line 1 | | | | 3 | | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1 | 1.1 | | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | | | |
| | Other (Describe in Part XIV) | 4b | | | | | |
| С | Add lines 4a and 4b | | | | 4c | · | |
| Do: | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | | 5 | | |
| | t XIV Supplemental Information | | | | | | |
| | plete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III | | | | | | 4, Part |
| X, line | e 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also compl | lete this | s part to pro | vide ar | ny additional | ınformatıon | |
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SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization

FRIENDSHIP CHRISTIAN SCHOOL, INC.

Employer identification number 62-0897591

| Pa | rt I | | | |
|----|---|-----|------------|--------------|
| | | | YES | 1 |
| | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, | | | |
| | other governing instrument, or in a resolution of its governing body? | 1 | X | |
| | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, | | | 1 |
| | catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? | 2 | X | \perp |
| | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the | | | |
| | period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes | | | |
| | the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain | | | |
| | If you need more space, use Part II | 3 | X | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | Does the organization maintain the following? | | | |
| а | Records indicating the racial composition of the student body, faculty, and administrative staff? | 4a | X | \downarrow |
| b | Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? | 4b | X | 1 |
| С | Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student | | | |
| | admissions, programs, and scholarships? | 4c | X | 1 |
| d | Copies of all material used by the organization or on its behalf to solicit contributions? | 4d | X | |
| | If you answered "No" to any of the above, please explain. If you need more space, use Part II | | | |
| | | | | |
| | Does the organization discriminate by race in any way with respect to: | l _ | 1 | |
| | Students' rights or privileges? | 5a | | ┼ |
| | Admissions policies? | 5b_ | | ╀ |
| | Employment of faculty or administrative staff? | 5c_ | ļ <u>.</u> | + |
| | Scholarships or other financial assistance? | 5d | | + |
| | Educational policies? | 5e | | ╬ |
| | Use of facilities? | _5f | | ╁ |
| g | Athletic programs? | 5g | <u> </u> | + |
| h | Other extracurricular activities? | 5h | | + |
| | If you answered "Yes" to any of the above, please explain If you need more space, use Part II | İ | | |
| | | | | |
| | Describe executation recovery any fractional and as appetitude of the control of | 6- | | |
| | Does the organization receive any financial aid or assistance from a governmental agency? | 6a | | + |
| 0 | Has the organization's right to such aid ever been revoked or suspended? | 6b_ | | + |
| | If you answered "Yes" to either line 6a or line 6b, explain on Part II | | | |
| | Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of | _ | v | |
| | Rev. Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II | 7 | X | L |

| Schedule E | (Form 990 or 990- | EZ) (2011) FRIE | NDSHIP | CHRISTI | AN SCH | OOL, | INC. | 62-0897591 | Page 2 |
|------------|-------------------|--------------------|----------------|-------------------|----------------|-----------|-------------------|---|--------------|
| Part II | Supplementa | al Information | Complete th | nis part to provi | de the expla | nations r | equired by Part I | 62-0897591 , lines 3, 4d, 5h, 6b, and 7, | |
| | as applicable. Al | so complete this p | art to provide | any other add | itional inform | ation | | | |
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SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

2011

Open To Public Inspection

Attach to Form 990 or Form 990-EZ. ► See separate instructions. Name of the organization Employer identification number FRIENDSHIP CHRISTIAN SCHOOL, INC. 62-0897591 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants а Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events c In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or Yes ☐ No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (iv) Gross receipts to (or retained by) (i) Name and address of individual (ii) Activity to (or retained by) fundraiser from activity or entity (fundraiser) organization listed in col (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Schedule G (Form 990 or 990-EZ) 2011

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

| | edul I rt I | le G (Form 990 or 990-EZ) 2011 FRIENDS Fundraising Events. Complete if the of fundraising event contributions and graphs. | ne organization answered | d "Yes" to Form 990, Part | t IV, line 18, or reported | |
|-----------------|-----------------------|--|--|------------------------------|----------------------------|---------------------------|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | 1 |
| | • | | CONSIGNMENT | CLOTHING | | (d) Total events |
| | | | SALE | SALES | 7 | (add col. (a) through |
| Φ | | | (event type) | (event type) | (total number) | col (c)) |
| Revenue | 1 | Gross receipts | 62,767. | 34,787. | 39,030. | 136,584. |
| | 2 | Less. Charitable contributions | | | | |
| | 3 | Gross income (line 1 minus line 2) | 62,767. | 34,787. | 39,030. | 136,584. |
| | 4 | Cash prizes | _ | | | |
| ses | 5 | Noncash prizes | | | | |
| Oirect Expenses | 6 | Rent/facility costs | | | | |
| Direct | 7 | Food and beverages | | | | |
| | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 45,957. | 17,234. | 51,503. | 114,694. |
| | 10 | Direct expense summary Add lines 4 throug | h 9 ın column (d) | | • | (114,694) |
| D | | Net income summary Combine line 3, colum | in (d), and line 10 | 000 D + 11/4 + 40 | | 21,890. |
| Pa | rt l | | answered "Yes" to Form | 1990, Part IV, line 19, or r | reported more than | |
| | | \$15,000 on Form 990-EZ, line 6a | 1 | (b) Pull tabs/instant | | (d) Total gaming (add |
| μe | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | col. (a) through col (c)) |
| Revenue | | | | | | () () |
| ď | 1 | Gross revenue | | | | |
| | _ | | | | | |
| Expenses | 2 | Cash prizes | | | | |
| ct Expe | 3 | Noncash prizes | | | | |
| Direc | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes % | Yes % No | |
| | 7 | Direct expense summary. Add lines 2 through | h 5 ın column (d) | | • | () |
| | 8 | Net gaming income summary. Combine line | 1, column d, and line 7 | | > | |
| а | Ent | er the state(s) in which the organization operate organization licensed to operate gaming action. | ites gaming activitiesctivities in each of these | | | Yes No |
| | | re any of the organization's gaming licenses re | • | | /ear? | Yes No |
| | | | | | | |
| | _ | -23-12 | | | Sobodulo G (For | m 990 or 990-EZ) 2011 |

| <u>Sch</u> | edule G (Form 990 or 990-EZ) 2011 FRIENDSHIP CHRISTIAN SCHOOL, INC. 62- | <u>0897591</u> | Page 3 |
|------------|--|----------------|-------------|
| 11 | Does the organization operate gaming activities with nonmembers? | Yes | No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed | | |
| | to administer charitable gaming? | Yes | No |
| 13 | Indicate the percentage of gaming activity operated in | 1 | |
| а | The organization's facility | 13a | % |
| b | An outside facility | 13b | % |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records | | |
| | Name | | |
| | Address > | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | ☐ No |
| b | old "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$ | | |
| c | If "Yes," enter name and address of the third party" | | |
| | Name ▶ | | |
| | Address > | | |
| 16 | Gaming manager information | | |
| | Name | | |
| | Gaming manager compensation ▶ \$ | | |
| | Description of services provided ▶ | | |
| | | | |
| | Director/officer Employee Independent contractor | | |
| 17 | Mandatory distributions. | | |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | - |
| | retain the state gaming license? | Yes | No |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | | |
| | organization's own exempt activities during the tax year 🕨 \$ | | |
| Pa | Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (iii) lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information. | | |
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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ▶ Attach to Form 990.

Open to Public Inspection

| mber 9.1 | 7.7 | <u>8</u> | | | | | | | | | | | 177007 |
|---|----------------|---|--|---|---|---|---|---|--|--|---|--|--|
| Employer identification number 62-0897591 | 7/600-70 | tion X Yes | | IV, line 21, for any | ded | (h) Purpose of grant or assistance | | | | | | • | Schodule /Earm 000) (2011) |
| | | the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection | | 'es" to Form 990, Part | additional space is need | (g) Description of non-cash assistance | | | | | | | |
| | | y for the grants or ass | | anization answered "Y | can be duplicated if a | (f) Method of valuation (book, EMV, appraisal, other) | | | | | | | |
| | : | grantees' eligibilit | d States | complete if the org | ian \$5,000 Part II | (e) Amount of non-cash assistance | : | | | | | | |
| TNC | | or assistance, the | funds in the United | United States. C | t received more th | (d) Amount of cash grant | i | | | | e line 1 table | | |
| SCHOOT. | מיוים ל | amount of the grants | oring the use of grant | Organizations in the | box if no one recipien | (c) IRC section if applicable | | | | | ganizations listed in th | table | ons for Form 990. |
| P CHRISTI | nd Assistance | o substantiate the tance? | cedures for monit | 3overnments and | 5,000. Check this | (p) | | | | | nd government org | listed in the line | see the Instructi |
| Name of the organization FRIENDSHTP CHRISTIAN | General Inform | Does the organization maintain records to substantiate the amount of criteria used to award the grants or assistance? | Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States | Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any | recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed | 1 (a) Name and address of organization or government | | | | | Enter total number of section 501(c)(3) and government organizations listed in the line 1 table | Enter total number of other organizations listed in the line 1 table | For Paperwork Reduction Act Notice, see the Instructions for For |
| Name o | Part | ۵ 5 - | 2 De | Part II | | 1 (a | | : | | | ľ | -1 | LHAF |

62-0897591 (Form 990) (2011) FRIENDSHIP CHRISTIAN SCHOOL, INC.

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
Part III can be duplicated if additional space is needed Schedule I (Form 990) (2011) Part III

Page 2

(f) Description of non-cash assistance NONCASH REDUCTION OF STUDENT TUITION (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. (d) Amount of non-cash assistance 180,248 ċ (c) Amount of cash grant (b) Number of recipients 41 (a) Type of grant or assistance FINANCIAL AID

Schedule I (Form 990) (2011)

31

132102 01-27-12

,SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

FRIENDSHIP CHRISTIAN SCHOOL, INC.

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ► See separate instructions.

Employer identification number

Schedule J (Form 990) 2011

62-0897591

| Pa | art i Questions Regarding Compensation | _ | | |
|----|--|-----|-----|----------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items | | | |
| | First-class or charter travel X Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | : | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | X | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, | | | |
| | trustees, and the CEO/Executive Director, regarding the items checked in line 1a? | 2 | X | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director Explain in Part III | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant Compensation survey or study | 1 1 | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | | | |
| | | | | |
| | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | _X_ |
| | If "Yes" to line 5a or 5b, describe in Part III | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | 1 | ŀ | |
| | contingent on the net earnings of: | | İ | |
| а | The organization? | 6a | | X |
| b | Any related organization? | 6b | | X |
| | If "Yes" to line 6a or 6b, describe in Part III | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | | | |
| | not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | <u>X</u> |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III | 8 | | <u>X</u> |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53 4958-6(c)? | 9_ | | |

132111 01-23-12

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| | | (B) Breakdown of \ | (B) Breakdown of W-2 and/or 1099-MISC compensation | C compensation | (C) | (D) | (E) | (F) |
|-----------------|----------|--------------------------|--|-------------------------------------|--|------------------------|--------------------------------|---|
| (A) Name | • | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | Retirement and other deferred compensation | Nontaxable benefits | Total of columns (B)(i)-(D) | Compensation reported as deferred in prior Form 990 |
| | ε | 76,201. | 0 | 26,870. | 0 | 0 | 103,071. | 0 |
| 1 JON SHOULDERS | (ii) | 0 | 0 | 0. | | 0 | | 0 |
| | Θ | | | | | | | |
| .2 | <u> </u> | | | | | | | |
| | (i) | | | | | | | |
| 3 | € | | | | | | | |
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| 4 | € | | | | | | | |
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| | (i) | | | | | | | |
| 8 | (ii) | | | | - | | | |
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| 16 | | | | | | | | |
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Schedule J (Form 990) 2011

. SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No 1545-0047

Open To Public Inspection

Department of the Treasury
Internal Rèvenue Service

Name of the organization

Or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

| name of the organization | | | - am - 2 2 | | T T110 | | I | mpioyer | | | umber |
|--|--|--------------|------------|----------------|--|-----------|-----------|------------|---|-----------------|-----------------|
| Part I Excess Benefit | <u>.ENDSH1</u> Transact | Ons (section | STIAI | N SCHOO | <u>DL, INC.</u> n 501(c)(4) organizatio | ns only) | | 02-08 | 9/59 | 11 | |
| | | | | | | | | V. line 40 |)b | | |
| 1 | | | <u> </u> | | | | | ., | | (c) Corr | ected? |
| (a) Name of disc | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990 EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Organization (b) Description of transaction Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization (c) Original principal amount (d) Balance due (e) In default? (e) In organization? To From To From (c) Original principal amount (d) Balance due (e) In default? (e) In organization? To From To From To From Possible organization (e) Original principal amount (f) Approved by board or default? (g) Balance due (e) In default? (h) Approved by board or default? (g) Age of Martin (e) In organization? To From To From Possible organization? To From Possible organization? To From Possible organization? To From Possible organization? To From Possible organization? To From Possible organization? To From Possible organization? To From Possible organization Possible organization Possible organization Possible organization answered organization answered organization and purpose | | Yes | No | | | | | | | |
| | | | | | | | | | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Original principal amount of tax, if any, on line 2, above, reimbursed by the organization (b) Description of transaction (c) Original principal amount of tax V, line 38a (b) Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (c) Name of interested (b) Loan to or from the organization (c) Original principal amount (d) Balance due (e) In Yes No Ye | | | | | | | | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Correcte Yes Ni (a) Name of disqualified person (b) Description of transaction (c) Correcte Yes Ni (d) Description of transaction (e) Correcte Yes Ni (f) Correcte Yes Ni (g) | | | | | | | | | | |
| | | 1 | | | | | | | | | |
| | | | | | | | | | | | |
| section 4958 3 Enter the amount of tax, if ar | ny, on line 2, | above, reim | bursed by | y the organiza | | year un | der | | | | |
| Complete if the orga | nization ans | wered "Yes" | on Form | 990, Part IV, | line 26, or Form 990-E | Z, Part \ | /, line 3 | | | | |
| | | | | | (d) Balance due | | | by bo | ard or | (g) W agreer | ritten nent? |
| | То | From | | | | Yes | No | Yes | No | Yes | No |
| | | | | | | | <u> </u> | 1 | | | |
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| | | | | <u> </u> | | ļ | <u> </u> | | L | ļ | |
| ['] otal Part III │ Grants or Assis | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990.EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Corrected? Yes No Yes No IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII | | | | | | | | | | |
| | | | | | | | | | | | |
| ······ | | 100 | | onship betwe | een interested person | and | | | oroved ard or agreement No Yes ount and type of | : | |
| | | | | | 3 | | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Y Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization (a) Name of interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due default? (e) In default? Yes No Ye | | | | | | | | | | | |
| | Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (b) Description of transaction (c) Correcte Yes N. (d) Description of transaction (e) Description of transaction (f) Description of transaction (g) Correcte Yes N. (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Description of transaction (h) Section of transaction (h) Description of transaction (h) Section of transaction (h) Section of transaction (h) Persons (h) Approved by board or committee? agreement (h) Description of transaction (h) Persons (h) Pe | | | | | | | | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Description of transaction (c) Yes Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization **Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (a) Name of interested person and purpose (b) Loan to or from the organization? To From (c) Original principal amount (d) Balance due (e) In (f) Approved (by board or default? Yes No Y | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

,SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

FRIENDSHIP CHRISTIAN SCHOOL, INC.

Employer identification number 62-0897591

| FORM 990, PART VI, SECTION A, LINE 2: ONE MEMBER OF THE BOARD OF |
|--|
| DIRECTORS HAS A FAMILY RELATIONSHIP. |
| |
| FORM 990, PART VI, SECTION B, LINE 11: UPON COMPLETION, FORM 990 IS |
| REVIEWED BY THE DIRECTOR OF OPERATIONS, THE PRESIDENT, AND THE CHAIRMAN OF |
| THE BOARD. |
| FORM 990, PART VI, SECTION B, LINE 15: THE COMPENSATION OF THE PRESIDENT |
| IS DETERMINED AND REVIEWED BY THE BOARD OF DIRECTORS. COMPENSATION FOR ALL |
| OTHER OFFICERS AND TOP MANAGEMENT OFFICIALS ARE DETERMINED AND REVIEWED BY |
| THE PRESIDENT OF THE ORGANIZATION. METHODS USED TO DETERMINE COMPENSATION |
| INCLUDE COMPARABILITY DATA AND CONTEMPORANEOUS SUBSTANTIATION OF THE |
| DELIBERATION AND DECISION. |
| FORM 990, PART VI, SECTION C, LINE 19: ALL REQUIRED DOCUMENTS ARE AVAILABLE UPON WRITTEN REQUEST TO THE ORGANIZATION. |
| |
| FORM 990, PART XII, LINE 2C |
| ANSWER NO TO AUDIT OF FINANCIAL STATEMENTS |
| THE FINANCIAL STATEMENTS WERE AUDITED ON A CONSOLIDATED BASIS ONLY |
| CONSISTENT WITH PRIOR YEARS. |
| |
| |
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| |

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

2011 Open to Public Inspection

OMB No 1545-0047

Employer identification number 62-0897591

Direct controlling entity

Identification of Related Tax-Exempt Organizations (Complete of the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year) End-of-year assets e Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
 ▶ Attach to Form 990. Total income Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) Legal domicile (state or foreign country) INC. FRIENDSHIP CHRISTIAN SCHOOL, Primary activity Name, address, and EIN of disregarded entity Name of the organization Department of the Treasury Internal Revenue Service Part Part

(g) Section 512(b)(13) controlled ટ × entity? Yes Direct controlling entity status (if section Public charity 501(c)(3)) 509(A)(3) Exempt Code section 501(C)(3) € Legal domicile (state or foreign country) FINNESSEE PROVIDE ONGOING FINANCIAL SUPPORT FOR FRIENDSHIP Primary activity CHRISTIAN SCHOOL - 58-1594185 Name, address, and EIN of related organization GWENDOLYN MCFARLAND TRUST LEBANON TN 37087 COLES FERRY PIKE

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2011 FRIENDSHIP CHRISTIAN SCHOOL, INC.

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of the end-of-year and assets | (h) Disproportionate allocations? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General or F managing partner? | General or Percentage managing ownership |
|--|---|--------------------------------------|-------------------------------|--|---------------------------------|---|-----------------------------------|---|--------------------------------------|--|
| | | | | | | | | | | |
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| Part IV Identification of Related Organizations Taxable as a Corporation organizations treated as a corporation or trust during the tax year) | janizations Taxable as rporation or trust durinç | s a Corpo | oration or Trust (Co year) | ion or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related | ation answered "Yes | " to Form 990, Par | t IV, line 34 | because it had or | le or more | related |
| (a) Name, address, and EIN of related organization | Z. c | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) fotal Share of end-of-year assets | | (h) Percentage ownership |
| | | | | | | | | | | |
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| 132182 01-23-12 | | | | 38 | | | | Schedule | B (Form | Schadula B (Form 000) 2011 |

Schedule R (Form 990) 2011 FRIENDSHIP CHRISTIAN SCHOOL, INC.

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| Make Commission of the state of | | | | - |
|--|----------------------------|------------------------------|---|---------------------------------------|
| Note: Complete line in any entity is listed in Parts II, III, or N of this schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | ns with one or more re | lated organizations listed i | n Parts II-IV? | Yes |
| a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | |) | | ta X |
| b Gift, grant, or capital contribution to related organization(s) | | | | tb X |
| c Gift, grant, or capital contribution from related organization(s) | | | | 1c X |
| d Loans or loan guarantees to or for related organization(s) | | | | 1d X |
| e Loans or loan guarantees by related organization(s) | | | | 1e X |
| f Sale of assets to related organization(s) | | | | * |
| | | | | |
| | | | | |
| II EXCIIATION OF ASSETS WITH PERIOD ORGANIZATION (S) | | | | ∀ > |
| בפסטל כו ומכוווניסט, מקטוף וופוני, כו כנוופן מסטפנט נט וממנסט כועמיוניסט, מקטוף (ס) | | | | - |
| j Lease of facilities, equipment, or other assets from related organization(s) | | | | 1i X |
| k Performance of services or membership or fundraising solicitations for related organization(s) | anization(s) | | | 1k X |
| I Performance of services or membership or fundraising solicitations by related organization(s) | anization(s) | | | |
| m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | tion(s) | | | # X |
| n Sharing of paid employees with related organization(s) | | | | Tn X |
| Reimbursement paid to related organization(s) for expenses | | | | 10 |
| | | | | T dt |
| | | | | |
| q Other transfer of cash or property to related organization(s) | | | | 1q X |
| | | | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | who must complete the | is line, including covered r | elationships and transaction thresholds | |
| (a) Name of other organization | (b) Transaction type (a-r) | (c) Amount involved | (d) Method of determining amount involved | |
| (1) GWENDOLYN MCFARLAND TRUST | 臣 | 0 | | |
| 6 | | | | |
| 7-1 | | | | |
| (3) | | | | |
| (4) | | | | |
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| (5) | | | | |
| (9) | | , | | |
| 132183 01-23-12 | 39 | | Schedu | Schedule R (Form 990) 2011 |

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Schedule R (Form 990) 2011 FRIENDSHIP CHRISTIAN SCHOOL, INC.

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| (k) Percentage ownership | | | | | Schedule R (Form 990) 2011 |
|---|-------|--|--|--|----------------------------|
| (j) General or F managing partner? Yes No | | | | | (Form |
| (h) | | | | | Schedule F |
| (h) Disproportionate allocations? | - | | | | |
| (g) Share of [capacity of the capacity of the | | | | | |
| (f) Share of total income | | | | | |
| (e) Are all Are all 501(c)(3) 01gs 2 4) Yes No | | | | | |
| Predominant income (related, unrelated, excluded from tax under section 512-514) y | | | | | |
| (c) Legal domicile (state or foreign country) | | | | | |
| (b) Primary activity | | | | | |
| (a) Name, address, and EIN of entity | | | | | |

| 1.5 | | | | | | | |
|------------|---------------------------------------|--------------------------|--------------------|-------------------|----------------------------|------------|-------------|
| Schedule R | (Form 990) 2011 Supplemental Infor | FRIENDSHIP | CHRISTIAN | SCHOOL, | INC. | 62-0897591 | Page 5 |
| Part VII | | mation | | | ache delle Diference delle | | |
| | Complete this part to pro- | vide additional informat | tion for responses | to questions on S | chedule H (see instru | ctions) | |
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Form **8868**

(Rev. January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

| | | | | | _1 | | | |
|-----------------------------|---|-------------|---|-----------------|---------------------------------------|-----------------------------|--|--|
| ● Ifyonua | re filing for an Automatic 3-Month Extension, comple | ete only Pa | art I and check this box | | | $\triangleright \mathbf{X}$ | | |
| - | re filing for an Additional (Not Automatic) 3-Month Ex | - | | this form) | • | | | |
| Do not co | omplete Part II unless you have already been granted | an automa | atic 3-month extension on a previous | sly filed Fo | orm 8868. | | | |
| Electroni | c filing (e-file). You can electronically file Form 8868 if | you need a | a 3-month automatic extension of tir | ne to file (| 6 months for a | a corporation | | |
| required t | o file Form 990-T), or an additional (not automatic) 3-mc | nth extens | sion of time. You can electronically f | ile Form 8 | 868 to reques | t an extension | | |
| of time to | file any of the forms listed in Part I or Part II with the ex | ception of | Form 8870, Information Return for | Transfers | Associated W | ıth Certaın | | |
| Personal | Benefit Contracts, which must be sent to the IRS in paper | oer format | (see instructions). For more details of | on the ele | ctronic filing o | f this form, | | |
| visit www | irs gov/efile and click on e-file for Charities & Nonprofits | | | | | | | |
| Part I | Automatic 3-Month Extension of Time | e. Only s | submit original (no copies ne | eded). | | | | |
| A corpora | tion required to file Form 990-T and requesting an auto | matic 6-mo | onth extension - check this box and | complete | | | | |
| Part I only | | | | | | ▶ ∟ | | |
| | corporations (including 1120-C filers), partnerships, REN | 1ICs, and t | rusts must use Form 7004 to reques | st an exter | nsion of time | | | |
| | ome tax returns. | | · · · · · · · · · · · · · · · · · · · | <u> </u> | | | | |
| Type or | Name of exempt organization or other filer, see instru | ictions | | Employe | r identification | number (EIN) or | | |
| print | | | ~ | [- | 60 000 | 75.01 | | |
| File by the | FRIENDSHIP CHRISTIAN SCHOO | | | X | 62-089 | | | |
| due date for filing your | Number, street, and room or suite no If a P.O box, s | see instruc | tions | Social se | curity number | r(SSN) | | |
| return See | | | | | | | | |
| nstructions | | oreign add | iress, see instructions | | | | | |
| | LEBANON, TN 37087 | | | | | | | |
| Enter the | Return code for the return that this application is for (file | o a copara | to application for each return) | | | 0 1 | | |
| Enter the | neturn code for the return that this application is for the | e a separa | te application for each return) | • | | | | |
| Application | | Return | Application | | • . | Return | | |
| ls For | J.1 | Code | Is For | | | Code | | |
| orm 990 | | 01 | Form 990-T (corporation) | | | 07 | | |
| orm 990- | RI | 02 | Form 1041-A | | | 08 | | |
| Form 990- | | 01 | Form 4720 | | | 09 | | |
| orm 990- | | 04 | Form 5227 | - | | 10 | | |
| | T (sec 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 | | |
| | T (trust other than above) | 06 | Form 8870 | | | 12 | | |
| | RANDALL DUNN | | | | | | | |
| The bo | oks are in the care of > 5400 COLES FER | RY PII | KE - LEBANON, TN 3 | 7087 | | | | |
| | one No.▶ (615) 449-1573 | | FAX No. ▶ | | | | | |
| • | rganization does not have an office or place of busines | s in the Ur | nited States, check this box | | | D | | |
| | s for a Group Return, enter the organization's four digit | | | f this is fo | r the whole gr | oup, check this | | |
| ox ▶ [| . If it is for part of the group, check this box | and atta | ch a list with the names and EINs of | f all memb | ers the extens | sion is for. | | |
| 1 I rec | uest an automatic 3-month (6 months for a corporation | required t | to file Form 990-T) extension of time | until | | | | |
| | JANUARY 15, 2013 , to file the exemp | t organiza | tion return for the organization name | ed above. | The extension | 1 | | |
| ıs fo | r the organization's return for. | | | | | | | |
| ▶∟ | calendar year or | | | | | | | |
| ►L | X tax year beginning <u>JUN 1, 2011</u> | , an | d ending MAY 31, 2012 | | | | | |
| | | | | | | | | |
| 2 If the | e tax year entered in line 1 is for less than 12 months, c | heck reas | on Initial return I | Fınal retur | n | | | |
| | Change in accounting period | | | | | | | |
| | | | | - | · · · · · · · · · · · · · · · · · · · | | | |
| | s application is for Form 990-BL, 990-PF, 990-T, 4720, | or 6069, ei | nter the tentative tax, less any | | | • | | |
| | refundable credits. See instructions. | | orf adalah a dalah a | 3a | \$ | 0. | | |
| | s application is for Form 990-PF, 990-T, 4720, or 6069, | - | | | | ^ | | |
| | nated tax payments made Include any prior year overp | | | 3b | | 0. | | |
| | ince due. Subtract line 3b from line 3a. Include your pa | - | | | | ^ | | |
| | sing EFTPS (Electronic Federal Tax Payment System) | | * *** | 3c | \$ | 0. | | |
| | f you are going to make an electronic fund withdrawal v | | | <u>ли 88/9-</u> | · · | | | |
| .HA Fo | r Privacy Act and Paperwork Reduction Act Notice, | อยย เมรินัน | JUNUTIS. | | L01111 88 | 68 (Rev. 1-2012) | | |