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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2011

Open to Public Inspection

A For the 2011 calendar year, or tax year beginning 06-01-2011 and ending 05-31-2012

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

THE GERMAN MARSHALL FUND OF US UNITED STATES

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1744 R STREET NW

Room/suite

City or town, state or country, and ZIP + 4

WASHINGTON, DC 20009

F Name and address of principal officer

CRAIG KENNEDY
1744 R STREET NW
WASHINGTON,DC 20009

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) () ☐ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website:

HTTP //WWW.GMFUS.ORG

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation

1972

M State of legal domicile

DC

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities PROMOTING GREATER COOPERATION AND UNDERSTANDING BETWEEN THE UNITED STATES AND EUROPE		
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	18
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	17
	5	Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	98
Revenue	6	Total number of volunteers (estimate if necessary)	6	17
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	3
	b	Net unrelated business taxable income from Form 990-T, line 34	7b	-257
	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	21,388,423	18,650,313
Expenses	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	12,716	34,578
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	19,389,656	10,809,027
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	65,219	29,225
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	40,856,014	29,523,143
	14	Benefits paid to or for members (Part IX, column (A), line 4)	8,456,241	6,434,691
Net Assets or Fund Balances	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	0	0
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	6,194,753	6,586,166
	b	Total fundraising expenses (Part IX, column (D), line 25) ☒ 584,561	0	0
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	23,966,776	24,966,634
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	38,617,770	37,987,491
	19	Revenue less expenses Subtract line 18 from line 12	2,238,244	-8,464,348
	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	227,153,417	200,692,260
	22	Net assets or fund balances Subtract line 21 from line 20	31,578,221	29,223,652
			195,575,196	171,468,608

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer

2013-02-25

Date

DEBORAH R IWIG CHIEF FINANCIAL OFFICER

Type or print name and title

Paid Preparer's Use Only

Preparer's signature

YONG ZHANG CPA

Date

Check if self-employed

☐

Preparer's taxpayer identification number (see instructions)

P01249785

Firm's name (or yours if self-employed), address, and ZIP + 4

MCGLADREY LLP
8000 TOWERS CRESCENT DR STE 500
VIENNA, VA 221826205

EIN

42-0714325

Phone no

(703) 336-6400

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2011)

Check if Schedule O contains a response to any question in this Part III

THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL, NATIONAL, AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE MARSHALL PLAN

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a	(Code)	(Expenses \$ 23,837,050 including grants of \$ 6,434,691)	(Revenue \$ 34,578)
	GMF SUPPORTS INDIVIDUALS AND INSTITUTIONS WORKING IN THE TRANSATLANTIC SPHERE, CONVENES LEADERS AND MEMBERS OF THE POLICY AND BUSINESS COMMUNITIES, CONTRIBUTES RESEARCH AND ANALYSIS ON TRANSATLANTIC TOPICS, AND PROVIDES EXCHANGE OPPORTUNITIES TO FOSTER RENEWED COMMITMENT TO THE TRANSATLANTIC RELATIONSHIP IN ADDITION, GMF SUPPORTS A NUMBER OF INITIATIVES TO STRENGTHEN DEMOCRACIES FOUNDED IN 1972 AS A NON-PARTISAN, NON-PROFIT ORGANIZATION THROUGH A GIFT FROM GERMANY AS A PERMANENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF MAINTAINS A STRONG PRESENCE ON BOTH SIDES OF THE ATLANTIC IN ADDITION TO ITS HEADQUARTERS IN WASHINGTON, DC, GMF HAS OFFICES IN BERLIN, PARIS, BRUSSELS, BELGRADE, ANKARA, BUCHAREST, WARSAW, AND TUNIS GMF ALSO HAS SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND STOCKHOLM		

[illegible][illegible]

4d Other program services (Describe in Schedule O)
(Expenses \$ _____ including grants of \$ _____) (Revenue \$ _____)

4e	Total program service expenses	\$ 23,837,050
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Part IV Checklist of Required Schedules

		Yes	No	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II 	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI. 	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII. 	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. 	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX. 	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. 	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X. 	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII 	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional 	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I 	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV 	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV 	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance						
Check if Schedule O contains a response to any question in this Part V ☒						
		Yes	No			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	77			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes			
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	98			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes			
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a	Yes			
b	If "Yes," enter the name of the foreign country: <u>GM, FR, BE, RO, TU, RI, LO, PL</u> See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .	5a				No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b				No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a				No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b				
7	Organizations that may receive deductible contributions under section 170(c).					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a				No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b				
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c				No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e				No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	7f				No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g				
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h				
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8				
9	Sponsoring organizations maintaining donor advised funds.					
a	Did the organization make any taxable distributions under section 4966?	9a				
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b				
10	Section 501(c)(7) organizations. Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
a	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state.	13a				
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the aggregate amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a				No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .	14b				

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.
Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
1a	18		
b	Enter the number of voting members included in line 1a, above, who are independent	1b	17
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☐ Another's website ☒ Upon request	
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	
	DEBORAH R IWIG 1744 R STREET NW WASHINGTON, DC 20009 (202) 683-2650	

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) MICHAEL AHEARN TRUSTEE	1 00	X						0	0	0
(2) ROBERT BENNETT TRUSTEE	1 00	X						0	0	0
(3) MARGARET CARLSON TRUSTEE	1 00	X						0	0	0
(4) GREGORY CRAIG TRUSTEE	1 00	X						0	0	0
(5) GUIDO GOLDMAN TRUSTEE	1 00	X						0	0	0
(6) LINDA GRIEGO TRUSTEE	1 00	X						0	0	0
(7) JOHN HARRIS TRUSTEE	1 00	X						0	0	0
(8) DAVID IGNATIUS TRUSTEE	1 00	X						0	0	0
(9) NIKE IRVIN TRUSTEE	1 00	X						0	0	0
(10) MARC LELAND TRUSTEE	1 00	X						0	0	0
(11) ROMAN MARTINEZ TRUSTEE	1 00	X						0	0	0
(12) RICHARD POWERS TRUSTEE	1 00	X						0	0	0
(13) JIM QUIGLEY TRUSTEE	1 00	X						0	0	0
(14) ANN RONDEAU TRUSTEE	1 00	X						0	0	0
(15) PAUL STAFFORD TRUSTEE	1 00	X						0	0	0
(16) J ROBINSON WEST TRUSTEE	1 00	X						0	0	0
(17) ROBERT WEXLER TRUSTEE	1 00	X						0	0	0

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(18) R CRAIG KENNEDY PRESIDENT	40 00	X		X				525,000	0	46,958
(19) KENNETH M CROGNALE CHIEF FINANCIAL OFFICER	40 00			X				181,086	0	29,166
(20) NEIL SUMILAS MANAGING DIRECTOR, EXECUTI	40 00			X				143,084	0	31,479
(21) IVAN VEJVODA EXECUTIVE VICE PRESIDENT	40 00				X			310,882	0	38,033
(22) THOMAS KLEINE-BROCKHOFF SR DIRECTOR, POLICY PROGR	40 00				X			197,406	0	40,131
(23) IAN LESSER EXECUTIVE DIRECTOR, BRUSSE	40 00				X			204,880	0	44,727
(24) HEIKE MACKERRON SR DIRECTOR FOR EUROPE	40 00				X			195,536	0	0
(25) STEPHEN SZABO EXECUTIVE DIRECTOR, TRANSA	40 00					X		202,338	0	40,148
(26) CONSTANZE STELZENMUELLER SR TRANSATLANTIC FELLOW,	40 00					X		184,105	0	0
(27) MARK FISCHER SR PROGRAM OFFICER	40 00					X		176,465	0	2,347
(28) ANDREW MICHTA DIRECTOR, WARSAW OFFICE	40 00					X		154,013	0	33,305
(29) BRUCE STOKES SENIOR TRANSATLANTIC FELLOW	40 00					X		148,418	0	19,298
1b Sub-Total										
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)								2,623,213	0	325,592

2

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization▶18

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		No

Section B. Independent Contractors

1

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
THE EUROPEAN OMNIBUS SURVEY AVENUE HERMANN DEBROUX 40 BRUSSELS 1160 BE	CONSULTING FOR POLLING SERVICES	805,111
ASSET COMMUNICATIONS FORTIS BANK SA/NV AVE LOUISE 300/1 BRUSSELS 1050 BE	CONSULTING FOR EVENTS	300,458
LAW OFFICES OF PAIGE E REFFE 3300 LOWELL STREET NW WASHINGTON, DC 20008	CONSULTING FOR EVENTS	200,000
FUND EVALUATION GROUP 201 EAST FIFTH STREET SUITE 1600 CINCINNATI, OH 45202	INVESTMENT MANAGEMENT	137,611
IRIDIAN ASSET MANAGEMENT LLC 276 POST ROAD WEST WESTPORT, CT 06880	INVESTMENT MANAGEMENT	122,725
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶5		

Part VIII

Statement of Revenue

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . .	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	3,056,097				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	15,594,216				
	g	Noncash contributions included in lines 1a-1f \$ _____						
	h	Total. Add lines 1a-1f		18,650,313				
Program Service Revenue			Business Code					
	2a	EVENT REGISTRATION	900099	34,578	34,578			
	b							
	c							
	d							
	e							
	f	All other program service revenue						
	g	Total. Add lines 2a-2f		34,578				
Other Revenue	3	Investment income (including dividends, interest and other similar amounts)		8,615,397		3	8,615,394	
	4	Income from investment of tax-exempt bond proceeds . . .						
	5	Royalties						
	6a	(i) Real		(ii) Personal				
	b	Less rental expenses						
	c	Rental income or (loss)						
	d	Net rental income or (loss)						
	7a	(i) Securities		(ii) Other				
		97,518,820						
		95,316,085		9,105				
		2,202,735		-9,105				
	d	Net gain or (loss)		2,193,630			2,193,630	
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18						
	a							
	b	Less direct expenses						
	c	Net income or (loss) from fundraising events . . .						
	9a	Gross income from gaming activities See Part IV, line 19						
	a							
	b	Less direct expenses						
c	Net income or (loss) from gaming activities . . .							
10a	Gross sales of inventory, less returns and allowances							
a								
b	Less cost of goods sold							
c	Net income or (loss) from sales of inventory . . .							
Miscellaneous Revenue		Business Code						
11a	OTHER INCOME		900099	29,225			29,225	
b								
c								
d	All other revenue							
e	Total. Add lines 11a-11d			29,225				
12	Total revenue. See Instructions			29,523,143	34,578	3	10,838,249	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)
Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	545,550	545,550		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	5,889,141	5,889,141		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,988,368		1,988,368	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,887,291		2,485,399	401,892
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	529,523		529,523	
9	Other employee benefits	881,224		814,971	66,253
10	Payroll taxes	299,760		279,576	20,184
11	Fees for services (non-employees)				
a	Management				
b	Legal	220,294		219,724	570
c	Accounting	285,697		285,697	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	182,680		182,680	
g	Other	850,541		815,175	35,366
12	Advertising and promotion				
13	Office expenses	1,306,130		1,285,793	20,337
14	Information technology				
15	Royalties				
16	Occupancy	1,793,615		1,789,235	4,380
17	Travel	1,257,263		1,225,442	31,821
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	379,812		377,555	2,257
20	Interest	18,457		18,457	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	750,062		750,062	
23	Insurance	182,620		182,620	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	INTERNAL PROJECTS EXPEN	17,402,359	17,402,359		
b	DUES & MEMBERSHIPS	82,314		82,314	
c	PUBLICATIONS	79,807		79,689	118
d	TEMPORARY HELP	40,087		40,087	
e					
f	All other expenses	134,896		133,513	1,383
25	Total functional expenses. Add lines 1 through 24f	37,987,491	23,837,050	13,565,880	584,561
26	Joint costs. Check here ☐ if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

						(A)		(B)
						Beginning of year		End of year
Assets	1	Cash—non-interest-bearing				751	1	751
	2	Savings and temporary cash investments				24,377,736	2	11,850,629
	3	Pledges and grants receivable, net				6,679,103	3	8,824,636
	4	Accounts receivable, net				79,228	4	154,232
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L					5	
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L					6	
	7	Notes and loans receivable, net					7	
	8	Inventories for sale or use					8	
	9	Prepaid expenses and deferred charges				75,556	9	220,132
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	28,637,404				
	b	Less: accumulated depreciation	10b	5,978,527		17,008,678	10c	22,658,877
	11	Investments—publicly traded securities				90,950,786	11	76,170,153
	12	Investments—other securities. See Part IV, line 11				87,619,688	12	80,434,531
	13	Investments—program-related. See Part IV, line 11					13	
	14	Intangible assets				261,785	14	244,769
	15	Other assets. See Part IV, line 11				100,106	15	133,550
	16	Total assets. Add lines 1 through 15 (must equal line 34)				227,153,417	16	200,692,260
Liabilities	17	Accounts payable and accrued expenses				2,280,047	17	4,053,312
	18	Grants payable				1,730,194	18	1,109,719
	19	Deferred revenue				15,567,980	19	12,060,621
	20	Tax-exempt bond liabilities				12,000,000	20	12,000,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D					21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L					22	
	23	Secured mortgages and notes payable to unrelated third parties					23	
	24	Unsecured notes and loans payable to unrelated third parties					24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D					25	
	26	Total liabilities. Add lines 17 through 25				31,578,221	26	29,223,652
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here ☒ and complete lines 27 through 29, and lines 33 and 34.							
	27	Unrestricted net assets				188,431,366	27	164,981,439
	28	Temporarily restricted net assets				7,143,830	28	6,487,169
	29	Permanently restricted net assets					29	
	Organizations that do not follow SFAS 117, check here ☐ and complete lines 30 through 34.							
	30	Capital stock or trust principal, or current funds					30	
	31	Paid-in or capital surplus, or land, building or equipment fund					31	
	32	Retained earnings, endowment, accumulated income, or other funds					32	
	33	Total net assets or fund balances				195,575,196	33	171,468,608
	34	Total liabilities and net assets/fund balances				227,153,417	34	200,692,260

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	29,523,143
2	Total expenses (must equal Part IX, column (A), line 25)	2	37,987,491
3	Revenue less expenses Subtract line 2 from line 1	3	-8,464,348
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	195,575,196
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-15,642,240
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	171,468,608

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII ☒

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both ☐ Separate basis ☒ Consolidated basis ☐ Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES	Employer identification number 52-0954751
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1

☐

A church, convention of churches, or association of churches **section 170(b)(1)(A)(i).**

2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10

☐

An organization organized and operated exclusively to test for public safety Se**section 509(a)(4).**

11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	17,762,361	21,768,604	13,215,344	21,388,423	18,650,313	92,785,045
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	17,762,361	21,768,604	13,215,344	21,388,423	18,650,313	92,785,045
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						17,316,577
6 Public Support. Subtract line 5 from line 4						75,468,468

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	17,762,361	21,768,604	13,215,344	21,388,423	18,650,313	92,785,045
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	4,762,123	4,297,672	3,681,233	4,051,516	8,615,394	25,407,938
9 Net income from unrelated business activities, whether or not the business is regularly carried on	89,333	54,158	60,302	34,016		237,809
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets	994,871	412,207	11,648	58,819	29,225	1,506,770
11 Total support (Add lines 7 through 10)						119,937,562
12 Gross receipts from related activities, etc (See instructions)					12	134,178
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage			
14	Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	14	62 920 %
15	Public Support Percentage for 2010 Schedule A, Part II, line 14	15	62 470 %
16a	33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
b	33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		
17a	10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization		
b	10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization		
18	Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions		

Part IIIPart III

Support Schedule for Organizations Described in IRC 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11 and 12.)						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		

Part IV

Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
Attach to Form 990. See separate instructions.

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	
	Yes No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit	
	Yes No	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶

4

Number of states where property subject to conservation easement is located ▶

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes

No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ▶

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year
▶ \$

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

Yes

No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

▶ \$

(ii)

Assets included in Form 990, Part X

▶ \$

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$

b

Assets included in Form 990, Part X

▶ \$

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance	13,333,808	14,024,574	14,747,128	15,861,544	
b Contributions				22,019	
c Investment earnings or losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	785,439	690,766	722,554	1,136,435	
f Administrative expenses					
g End of year balance	12,548,369	13,333,808	14,024,574	14,747,128	

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 100 000 %

b

Permanent endowment ▶

c

Term endowment ▶

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

Yes

No

(ii) related organizations

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,237,440		1,237,440
b Buildings		17,303,950	3,556,752	13,747,198
c Leasehold improvements		4,415	4,415	0
d Equipment				
e Other		10,091,599	2,417,360	7,674,239
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				22,658,877

Schedule D (Form 990) 2011

Part XIReconciliation of Change in Net Assets from Form 990 to Financial Statements			
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	29,523,143
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	37,987,491
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	-8,464,348
4	Net unrealized gains (losses) on investments	4	-15,022,031
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	-1,289
8	Other (Describe in Part XIV)	8	-618,920
9	Total adjustments (net) Add lines 4 - 8	9	-15,642,240
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-24,106,588

Part XIIReconciliation of Revenue per Audited Financial Statements With Revenue per Return			
1	Total revenue, gains, and other support per audited financial statements	1	14,510,217
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	-15,022,031
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	9,105
e	Add lines 2a through 2d	2e	-15,012,926
3	Subtract line 2e from line 1	3	29,523,143
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	29,523,143

Part XIIIReconciliation of Expenses per Audited Financial Statements With Expenses per Return			
1	Total expenses and losses per audited financial statements	1	38,615,850
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	334
e	Add lines 2a through 2d	2e	334
3	Subtract line 2e from line 1	3	38,615,516
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV)	4b	-628,025
c	Add lines 4a and 4b	4c	-628,025
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	37,987,491

Part XIVSupplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Identifier	Return Reference	Explanation
DESCRIPTION OF INTENDED USE OF ENDOWMENT FUNDS	PART V, LINE 4	THE GMF BOARD OF DIRECTORS HAS DESIGNATED A PORTION OF THE UNRESTRICTED NET ASSETS TO BE UTILIZED FOR THE BALKAN TRUST FOR DEMOCRACY AND THE BLACK SEA TRUST FUNDING
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48	PART X	GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A) OF THE CODE. HOWEVER, THE GMF IS SUBJECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE SERVICE. DURING THE YEAR ENDED MAY 31, 2012, GMF INCURRED NO TAX EXPENSE RELATED TO UNRELATED BUSINESS INCOME ACTIVITIES. LLC IS A SINGLE MEMBER LIMITED LIABILITY COMPANY FOR FEDERAL INCOME TAX PURPOSES. ALL TAX ATTRIBUTES FLOW THROUGH TO GMF UNDER THIS ENTITY FORM. ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE. TTF IS A FOREIGN NONPROFIT ENTITY INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM. THERE WAS IMMATERIAL ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2012. ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR THE PERIOD FROM THE GMF'S INCEPTION TO MAY 31, 2012, NO UNRECOGNIZED TAX PROVISION OR BENEFIT EXISTED. DEFERRED INCOME TAXES ARE PROVIDED USING THE LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE TEMPORARY DIFFERENCES. TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF ASSETS AND LIABILITIES AND THEIR TAX BASES. DEFERRED TAX ASSETS ARE REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS WILL NOT BE REALIZED. DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT. WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED. THE BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES, IF ANY. TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER POSITIONS. TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE TAXING AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON EXAMINATION. MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT IN ADDITIONAL TAX LIABILITY. INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES. GMF FILES INCOME TAX RETURNS IN THE U.S. FEDERAL JURISDICTION AS OF MAY 31, 2012, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST. GENERALLY, GMF IS NO LONGER SUBJECT TO U.S. FEDERAL INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2009.
PART XI, LINE 8 - OTHER ADJUSTMENTS		FOREIGN CURRENCY EXCHANGE GAIN -618,920
PART XII, LINE 2D - OTHER ADJUSTMENTS		LOSS ON SALE OF FIXED ASSETS 9,105
PART XIII, LINE 2D - OTHER ADJUSTMENTS		TRANSATLANTIC FOUNDATION EXPENSES INCLUDED IN CONSOLIDATED FIN. STATEMENTS 334
PART XIII, LINE 4B - OTHER ADJUSTMENTS		FOREIGN CURRENCY EXCHANGE LOSS -618,920. LOSS ON SALE OF FIXED ASSETS -9,105

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2011

Open to Public
Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of grant funds outside the United States
- 3 Activites per Region (Use Part V if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS		58,041,788
EUROPE (INCLUDING ICELAND & GREENLAND)			INVESTMENTS		10,306,318
EUROPE (INCLUDING ICELAND & GREENLAND) -	2	12	GRANTS TO RECEIPIENTS		3,456,948
RUSSIA & THE NEWLY INDEPENDENT STATES -	1	2	GRANTS TO RECEIPIENTS		2,422,189
SUB-SAHARAN AFRICA	0	0	GRANTS TO RECEIPIENTS		10,000
EAST ASIA AND THE PACIFIC	1	7	PROGRAM SERVICE	CONVENING	1,280,654
SOUTH ASIA	0	0	PROGRAM SERVICE	CONVENING	371,402
EUROPE (INCLUDING ICELAND & GREENLAND)	3	11	PROGRAM SERVICE	CONVENING	3,339,654
EUROPE (INCLUDING ICELAND & GREENLAND)	0	4	PROGRAM SERVICE	PUBLIC OPINION SURVEY	1,371,506
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		120,043
MIDDLE EAST AND NORTH AFRICA	0	18	PROGRAM SERVICE	CONVENING	886,443
3a Sub-total	7	32			79,228,953
b Total from continuation sheets to Part I	0	23			2,377,992
c Totals (add lines 3a and 3b)	7	55			81,606,945

[illegible]**Schedule F (Form 990) 2011**

Part III

[illegible]

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☐ Yes ☒ No

Part V Supplemental Information

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 PRESCREENING OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE OF OVERSIGHT OF SPENDING OF GRANT FUNDS FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Additional Data

Software ID:
Software Version:
EIN: 52-0954751
Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,216	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,940	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,350	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,992	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,039	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,906	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,970	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,800	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,701	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,990	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,530	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,800	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,220	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,282	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,390	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,430	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,710	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,640	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,955	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,990	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,300	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,920	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,300	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,700	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,920	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,360	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,880	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,047	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,700	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,965	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,375	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,030	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,600	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,806	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,096	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,728	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,916	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,916	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,394	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,779	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,449	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,861	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,916	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,916	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,369	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,841	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,689	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,047	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,557	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,340	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,108	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,056	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,982	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,047	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,788	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,767	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,891	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,640	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,520	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,350	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,210	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,230	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,700	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	45,268	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	32,700	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,975	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,990	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	46,700	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,980	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	41,874	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,864	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,450	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,630	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,998	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,580	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	43,792	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,840	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,964	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,940	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,900	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,702	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV , appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	50,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	24,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	11,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	ECONOMIC POLICY	10,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV , appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	TRANSATLANTIC DIALOGUE	13,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	15,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND) -	CHARITABLE, SCIENTIFIC, LITERARY, AND EDUCATION	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,120	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,930	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,943	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	41,900	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	67,446	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,974	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,048	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,892	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,800	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	87,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	36,145	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,840	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,860	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,944	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	31,436	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,690	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,432	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,182	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	39,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,350	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,930	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,795	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,884	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	54,760	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,600	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,725	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,025	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,760	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,905	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,325	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	29,189	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,950	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	33,856	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	49,390	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,744	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,976	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,645	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,850	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,535	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,305	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,151	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	34,421	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,685	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,992	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,170	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,800	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,920	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,720	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,425	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,847	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,880	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,100	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,395	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,550	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,485	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,300	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,810	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,950	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,990	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,185	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,875	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,675	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,500	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,100	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,140	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,500	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,792	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,800	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,600	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,153	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,200	ELECTRONIC FUND TRANSFER			
		RUSSIA & THE NEWLY INDEPENDENT STATES -	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,150	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	ECONOMIC POLICY	10,000	ELECTRONIC FUND TRANSFER			

Part I General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed ▶ ☐

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AMERICAN COUNCIL ON GERMANY14 EAST 60TH STREET NEW YORK,NY 10022	13-1889074	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(2) AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES1755 MASSACHUSETTS AVE NW WASHINGTON,DC 20036	52-1309525	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(3) AMERICAN POLITICAL SCIENCE ASSOCIATION 1527 NEW HAMPSHIRE AVENUE NW WASHINGTON,DC 20036	53-0200001	501 (C)(3)	95,550				TRANSATLANTIC DIALOGUE
(4) US ASSOCIATION OF FORMER MEMBERS OF CONGRESS1401 K STREET NW WASHINGTON,DC 20005	54-0883744	501 (C)(3)	135,000				TRANSATLANTIC DIALOGUE
(5) PROJECT ON TRANSITIONAL DEMOCRACIES3312 ROWLAND PL NW WASHINGTON,DC 20008	03-0426277	501 (C)(3)	75,000				TRANSATLANTIC DIALOGUE
(6) CENTER FOR NEW AMERICAN SECURITY INC 1301 PENNSYLVANIA AVENUE NW WASHINGTON,DC 20004	26-5354430	501 (C)(3)	140,000				AID EFFECTIVENESS

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 REVIEW OF APPLICATION PROCESS OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Schedule J
(Form 990)

Compensation Information

OMB No 1545-0047

2011

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization

THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number

52-0954751

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	☒ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☒ Form 990 of other organizations ☒ Approval by the board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment?	4a	No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) R CRAIG KENNEDY	(i)	525,000	0	0	29,840	17,118	571,958	0
	(ii)	0	0	0	0	0	0	0
(2) KENNETH M CROGNALE	(i)	181,086	0	0	23,289	5,877	210,252	0
	(ii)	0	0	0	0	0	0	0
(3) NEIL SUMILAS	(i)	143,084	0	0	19,743	11,736	174,563	0
	(ii)	0	0	0	0	0	0	0
(4) IVAN VEJVODA	(i)	310,882	0	0	25,923	12,110	348,915	0
	(ii)	0	0	0	0	0	0	0
(5) THOMAS KLEINE-BROCKHOFF	(i)	197,406	0	0	25,217	14,914	237,537	0
	(ii)	0	0	0	0	0	0	0
(6) IAN LESSER	(i)	204,880	0	0	23,932	20,795	249,607	0
	(ii)	0	0	0	0	0	0	0
(7) HEIKE MACKERRON	(i)	195,536	0	0	0	0	195,536	0
	(ii)	0	0	0	0	0	0	0
(8) STEPHEN SZABO	(i)	202,338	0	0	25,464	14,684	242,486	0
	(ii)	0	0	0	0	0	0	0
(9) CONSTANZE STELZENMUELLER	(i)	184,105	0	0	0	0	184,105	0
	(ii)	0	0	0	0	0	0	0
(10) MARK FISCHER	(i)	176,465	0	0	964	1,383	178,812	0
	(ii)	0	0	0	0	0	0	0
(11) ANDREW MICHTA	(i)	154,013	0	0	19,938	13,367	187,318	0
	(ii)	0	0	0	0	0	0	0
(12) BRUCE STOKES	(i)	148,418	0	0	7,500	11,798	167,716	0
	(ii)	0	0	0	0	0	0	0
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III **Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
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Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A DISTRICT OF COLUMBIA	53-6001131	25483VDJ0	04-21-2011	12,000,000	SEE PART V FOR DETAILS		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds defeased								
3	Total proceeds of issue	12,000,000							
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow								
7	Issuance costs from proceeds	261,785							
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds								
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?		X						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III

Private Business Use

					A		B		C		D	
					Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?					X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?					X						

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		X						
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?		X						

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X						
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X						
6	Did the bond issue qualify for an exception to rebate?	X							

Part V

Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations ☒ Yes ☐ No

Part VI

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation
SCHEDULE K, PART I, COLUMN (F)	PURPOSE OF BONDS	THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN MARSHALL FUND OF THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE PROCEEDS TO GMF TO FINANCE CERTAIN COSTS OF THE RENOVATION, IMPROVING, REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH STREET NW, AND 1744 R ST NW, WASHINGTON D C

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization THE GERMAN MARSHALL FUND OF US UNITED STATES	Employer identification number 52-0954751
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Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES
	FORM 990, PART VI, SECTION B, LINE 12C	GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS ADDITIONALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY, (2) HAS READ AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH THE POLICY ALL DECISIONS ARE PROPERLY DOCUMENTED
	FORM 990, PART VI, SECTION B, LINE 15	GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION ADDITIONALLY, THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR THE OFFICERS OF THE ORGANIZATION
	FORM 990, PART VI, SECTION C, LINE 19	GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -15,022,031 PRIOR PERIOD ADJUSTMENTS -1,289 FOREIGN CURRENCY EXCHANGE GAIN -618,920 TOTAL TO FORM 990, PART XI, LINE 5 -15,642,240
	FORM 990, PART XII, LINE 2C	THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF US UNITED STATES

Employer identification number
52-0954751

Part I

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) 1700 18TH STREET LLC - SINGLE MEMBER LLC 1744 R STREET NW WASHINGTON, DC 20009 52-0954751	REAL ESTATE	DC	0	5,969,552	THE GERMAN MARSHALL FUND OF UNITED STATES

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
(1) THE TRANSATLANTIC FOUNDATION RUE DE LA LOI 155 BRUSSELS 1040 BE	PROMOTE GREATER COOPERATION AND UNDERSTANDING BETWEEN THE U S AND EUROPE	BE	NGO		THE GERMAN MARSHALL FUND OF THE UNITED STATES	Yes	

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to related organization(s)

c

Gift, grant, or capital contribution from related organization(s)

d

Loans or loan guarantees to or for related organization(s)

e

Loans or loan guarantees by related organization(s)

f

Sale of assets to related organization(s)

g

Purchase of assets from related organization(s)

h

Exchange of assets with related organization(s)

i

Lease of facilities, equipment, or other assets to related organization(s)

j

Lease of facilities, equipment, or other assets from related organization(s)

k

Performance of services or membership or fundraising solicitations for related organization(s)

l

Performance of services or membership or fundraising solicitations by related organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

n

Sharing of paid employees with related organization(s)

o

Reimbursement paid to related organization(s) for expenses

p

Reimbursement paid by related organization(s) for expenses

q

Other transfer of cash or property to related organization(s)

r

Other transfer of cash or property from related organization(s)

Yes

No

1a

1b

1c

1d

1e

1f

1g

1h

1i

1j

1k

1l

1m

1n

1o

1p

1q

1r

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Schedule R (Form 990) 2011

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation	
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Form

4562

Depreciation and Amortization
(Including Information on Listed Property)

OMB No 1545-0172

2011

Attachment
Sequence No 179

Department of the Treasury
Internal Revenue Service (99)

See separate instructions. Attach to your tax return.

Name(s) shown on return THE GERMAN MARSHALL FUND OF US UNITED STATES	Business or activity to which this form relates FORM 990 PAGE 10	Identifying number 52-0954751
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Part I

Election To Expense Certain Property Under Section 179

Note: If you have any listed property, complete Part V before you complete Part I.

1	Maximum amount (see instructions)	1	500,000
2	Total cost of section 179 property placed in service (see instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation (see instructions)	3	2,000,000
4	Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-	4	
5	Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions	5	

6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost	
7	Listed property Enter the amount from line 29	7		
8	Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7	8		
9	Tentative deduction Enter the smaller of line 5 or line 8	9		
10	Carryover of disallowed deduction from line 13 of your 2010 Form 4562	10		
11	Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions)	11		
12	Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11	12		
13	Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 12	13		

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions)

14	Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions)	14	
15	Property subject to section 168(f)(1) election	15	
16	Other depreciation (including ACRS)	16	733,046

Part III

MACRS Depreciation (Do not include listed property.) (See instructions.)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2011	17	
18	If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here		

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only—see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs		S/L	
h Residential rental property			27 5 yrs	MM	S/L	
			27 5 yrs	MM	S/L	
i Nonresidential real property			39 yrs	MM	S/L	
				MM	S/L	

Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System						
20a Class life					S/L	
b 12-year			12 yrs		S/L	
c 40-year			40 yrs	MM	S/L	

Part IV

Summary (see instructions)

21	Listed property Enter amount from line 28	21	
22	Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return Partnerships and S corporations—see instructions	22	733,046
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)
Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? ☐ Yes ☐ No						24b If "Yes," is the evidence written? ☐ Yes ☐ No			
(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/ investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/ Convention	(h) Depreciation/ deduction	(i) Elected section 179 cost	
25Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions)							25		
26 Property used more than 50% in a qualified business use									
		%							
		%							
		%							
27 Property used 50% or less in a qualified business use									
		%				S/L -			
		%				S/L -			
		%				S/L -			
28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1						28			
29 Add amounts in column (i), line 26 Enter here and on line 7, page 1							29		

Section B—Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person
If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles

30 Total business/investment miles driven during the year (do not include commuting miles)	(a) Vehicle 1		(b) Vehicle 2		(c) Vehicle 3		(d) Vehicle 4		(e) Vehicle 5		(f) Vehicle 6	
31 Total commuting miles driven during the year												
32 Total other personal(noncommuting) miles driven												
33 Total miles driven during the year Add lines 30 through 32												
34 Was the vehicle available for personal use during off-duty hours?	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who **are not** more than 5% owners or related persons (see instructions)

37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?	Yes	No
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions)		
Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles		

Part VI Amortization

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2011 tax year (see instructions)					
43 Amortization of costs that began before your 2011 tax year				43	17,016
44 Total. Add amounts in column (f) See the instructions for where to report				44	17,016

Additional Data

Software ID:

Software Version:

EIN: 52-0954751

Name: THE GERMAN MARSHALL FUND OF US UNITED STATES

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL AHEARN TRUSTEE	1 00	X						0	0	0
ROBERT BENNETT TRUSTEE	1 00	X						0	0	0
MARGARET CARLSON TRUSTEE	1 00	X						0	0	0
GREGORY CRAIG TRUSTEE	1 00	X						0	0	0
GUIDO GOLDMAN TRUSTEE	1 00	X						0	0	0
LINDA GRIEGO TRUSTEE	1 00	X						0	0	0
JOHN HARRIS TRUSTEE	1 00	X						0	0	0
DAVID IGNATIUS TRUSTEE	1 00	X						0	0	0
NIKE IRVIN TRUSTEE	1 00	X						0	0	0
MARC LELAND TRUSTEE	1 00	X						0	0	0
ROMAN MARTINEZ TRUSTEE	1 00	X						0	0	0
RICHARD POWERS TRUSTEE	1 00	X						0	0	0
JIM QUIGLEY TRUSTEE	1 00	X						0	0	0
ANN RONDEAU TRUSTEE	1 00	X						0	0	0
PAUL STAFFORD TRUSTEE	1 00	X						0	0	0
J ROBINSON WEST TRUSTEE	1 00	X						0	0	0
ROBERT WEXLER TRUSTEE	1 00	X						0	0	0
R CRAIG KENNEDY PRESIDENT	40 00	X		X				525,000	0	46,958
KENNETH M CROGNALE CHIEF FINANCIAL OFFICER	40 00			X				181,086	0	29,166
NEIL SUMILAS MANAGING DIRECTOR, EXECUTI	40 00			X				143,084	0	31,479
IVAN VEJVODA EXECUTIVE VICE PRESIDENT	40 00				X			310,882	0	38,033
THOMAS KLEINE-BROCKHOFF SR DIRECTOR, POLICY PROGR	40 00				X			197,406	0	40,131
IAN LESSER EXECUTIVE DIRECTOR, BRUSSE	40 00				X			204,880	0	44,727
HEIKE MACKERRON SR DIRECTOR FOR EUROPE	40 00				X			195,536	0	0
STEPHEN SZABO EXECUTIVE DIRECTOR, TRANSA	40 00					X		202,338	0	40,148

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
CONSTANZE STELZENMUELLER SR TRANSATLANTIC FELLOW,	40 00					X		184,105	0	0
MARK FISCHER SR PROGRAM OFFICER	40 00					X		176,465	0	2,347
ANDREW MICHTA DIRECTOR, WARSAW OFFICE	40 00					X		154,013	0	33,305
BRUCE STOKES SENIOR TRANSATLANTIC FELLOW	40 00					X		148,418	0	19,298