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DLN: 93493099007233

# Form **990**

Department of the Treasury

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

pen to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public

	or the 2011	calendar year, or tax year beginning 06-01-20	11 and ending 05-31-201			
_ ^4	eck if applica	BRYAN MEDICAL CENTER				ntification number
	dress change me change	Doing Business As		- F	47-037655 E Telephone nu	
	tial return			_	(402)481-3	3190
Г Те	rmınated	Number and street (or P O box if mail is not deliv 1600 SOUTH 48TH STREET	ered to street address) Room/su	iite	<b>G</b> Gross receipts	\$ 547,092,705
	nended retur plication pen	LINCOLN, NE 685061299				
		F Name and address of principal office	r	<b>H(a)</b> Is this	a group returr	
		RUSSELL GRONEWOLD 1600 SOUTH 48TH STREET		affiliate	es?	⊤Yes ▼ No
		LINCOLN, NE 685061299		H(b) Are all a	affiliates includ	ed?
	ıx-exempt st	ntus				(see instructions)
	<u> </u>		4947(a)(1) or   527	H(c) Group	exemption nu	mber 🟲
		WWW BRYANHEALTH COM		<u> </u>		
		tion 🔽 Corporation Trust Association Other 🕨		<b>L</b> Year of form	nation 1926 M	State of legal domicile NE
Pa		ummary				
ሧ	то	y describe the organization's mission or most s ROVIDE EXCELLENT CARE AND PROMOTE I PASSION	_	N QUALITY, C	O LLA BO RAT	ION AND
e E						
Governance						
Ş S	<b>2</b> Che	k this box দ if the organization discontinued	ts operations or disposed o	of more than 25	% of its net as	ssets
		per of voting members of the governing body (Pa			3	17
Activities &		per of independent voting members of the gover			4	12
5 <del>5</del>		number of individuals employed in calendar year			5	3,730
ă		number of volunteers (estimate if necessary) unrelated business revenue from Part VIII, co			6 7a	631 2,258,271
		inrelated business taxable income from Form 99	• • •		7a 7b	2,238,271
			,	Prior '		Current Year
	8 C	ntributions and grants (Part VIII, line 1h) .			764,566	703,882
a l	<b>9</b> Pr	ogram service revenue (Part VIII, line 2g) .		45	2,503,131	471,281,397
Revenue		vestment income (Part VIII, column (A), lines 3			.8,243,908	-16,535
ά		her revenue (Part VIII, column (A), lines 5, 6d,			7,467,177	9,731,585
		tal revenue—add lines 8 through 11 (must equa )			8,978,782	481,700,329
		ants and similar amounts paid (Part IX, column		1	422,309	196,070
		nefits paid to or for members (Part IX, column (,			0	0
<b>.</b>		laries, other compensation, employee benefits (	Part IX, column (A), lines		7.040.000	222 742 425
Expenses		10)		20	7,842,203	202,762,685
₹		ofessional fundraising fees (Part IX, column (A )			0	0
짚		al fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright 0$		2.2	7 720 546	221 205 722
		her expenses (Part IX, column (A), lines 11a–1 tal expenses  Add lines 13–17 (must equal Par			7,730,546 5,995,058	231,385,723
		venue less expenses Subtract line 18 from line			2,983,724	47,355,851
Net Assets or Fund Balances		·		Beginning o	of Current	End of Year
See and a see a se	<b>20</b> To	tal assets (Part X, line 16)			5,252,233	753,899,819
꽃		tal liabilities (Part X, line 26)			9,808,237	322,775,865
žĒ	22 N	t assets or fund balances Subtract line 21 from	n line 20	43	5,443,996	431,123,954
Pa	rt III S	gnature Block		•		
	r penalties	of perjury, I declare that I have examined this retur				
know	5	elief, it is true, correct, and complete. Declaration				
know	y			1		
know know ————————————————————————————————————	, )	elief, it is true, correct, and complete. Declaration  ******  Signature of officer		2013 Date	3-04-10	
know know ————————————————————————————————————	e	******  Signature of officer  RUSSELL GRONEWOLD VP - FINANCE & CFO				
know know	e	****** Signature of officer	Data	Date		(or idealth as the second
Sigr Her	e Pre	******  Signature of officer  RUSSELL GRONEWOLD VP - FINANCE & CFO		Date  Check if self-	Preparer's taxpa (see instructions	yer identification number
Sigr Her	e Pre	******  RUSSELL GRONEWOLD VP - FINANCE & CFO  Type or print name and title  parer's ature  John Woodhull		Date	e Preparer's taxpa	
Sigr Here Paid Prep	Presign arer's Firm Only	Parents   CROWE HORWATH LLP   CROWE HORWATH LLP   CROWE   CROWE   CROWE HORWATH LLP   CROWE HORWATH LP   CROWE HORWATH LLP   CROWE HORWATH LLP   CROWE HORWATH LLP   C		Date  Check if self-	Preparer's taxpa (see instructions	
Sigr Her	Presign arer's Firm Only	Stature of officer  RUSSELL GRONEWOLD VP - FINANCE & CFO Type or print name and title  Darer's John Woodhull  Of s name (or yours CROWE HORWATH LLP)		Date  Check if self-	Preparer's taxpa (see instructions P01305268	

Par		Statement of Program Servic Check if Schedule O contains a respo		ı	
1	Briefly	describe the organization's mission			
<u>TO F</u>	ROVIDE	EXCELLENT CARE AND PROMOTE	HEALTH WITH A FOCUS ON QU	JALITY, COLLABORATION A	ND COMPASSION
	Did the	organization undertake any significar	ot program corvides during the ves	ar which were not listed on	
2	the pric	r Form 990 or 990-EZ?		· · · · · · ·	┌ Yes ┌ No
3		" describe these new services on Sch organization cease conducting, or ma		onducts any program	
•	service	describe these changes on Schedule			┌ Yes ┌ No
4	Describ expens	e the organization's program service es Section 501(c)(3) and 501(c)(4) and allocations to others, the total ex	accomplishments for each of its tl organizations and section 4947(a	)(1) trusts are required to repo	
4a	MEDICA BRYAN REGION PREMIE ONCOLO INDIVITE ENDED MEDICA BRYAN GOVERI CARE T COSTS THROU ENROLL PROGR. DONATI YEAR 22 PATIEN'	) (Expenses \$  MEDICAL CENTER IS A NON-PROFIT, LOCALLY L EDUCATION, AND COMMUNITY SERVICES TO MEDICAL CENTER IS PART OF THE BRYAN HEA WITH OVER 4,000 EMPLOYEES BRYAN MEDICA R SERVICES INCLUDE CARDIOLOGY, ORTHOPI OGY BRYAN MEDICAL CENTER IS THE COMMUNITY UALS OVER THE YEARS THROUGH THE BRYAN MAY 31, 2012, BRYAN MEDICAL CENTER ADM L CENTER IS COMMITTED TO PROVIDING HEA MEDICAL CENTER PROVIDED LIFE-SAVING PRI MENT OR STATE SUPPORT, AND DID NOT HA DITALED \$11 3 MILLION BRYAN MEDICAL CENT AND SUPPORT OF OTHER PUBLIC PROGRAMS OF HESIDENCY PROGRAMS AND IN SUPPORT ED IN GRADUATE AND UNDERGRADUATE DEFE OMS COMMUNITY EDUCATION, SUPPORT DOINS TO OTHER NON-PROFIT ORGANIZATIONS ONS TO OTHER NON-PROFIT ORGANIZATIONS ONS TO OTHER NON-PROFIT ORGANIZATION THEART CARE BY BEING NAMED ONE OF THE L CENTER RECEIVED THE STUDER GROUP'S " TAND PHYSICIAN SATISFACTION IN ADDITION OUTTING AGENCIES	O RESIDENTS OF THE LINCOLN COMMUNI ALTH SYSTEM, ONE OF THE LARGEST NON CAL CENTER IS THE LARGEST HOSPITAL II EDICS, TRAUMA, NEUROSCIENCE, MENTA INITY'S ONLY PROVIDER OF INPATIENT MI INDEPENDENCE CENTER RESIDENTIAL SITTED 21,854 INPATIENTS, DELIVERED 2, ALTH CARE SERVICES FOR THOSE IN NEED OCEDURES AND MEDICATIONS FOR OVER WE THE FINANCIAL RESOURCES TO PAY THE ALSO INCURRED \$38 4 MILLION IN UBRYAN MEDICAL CENTER PROVIDED \$1.90 OF THE BRYAN COLLEGE OF HEALTH SCIENTE PROGRAMS THROUGH BRYAN'S SCHOOR STALED MORE THAN \$346,000 BRYAN RING 2012, BRYAN MEDICAL CENTER WAS NATION'S TOP 50 CARDIOVASCULAR HOSORGANIZATION OF THE MONTH" AWARD	TY, STATE OF NEBRASKA, AND OTHE -PROFIT, LOCALLY OWNED HEALTH ON LINCOLN, LICENSED FOR 664 BEDS LEAGHTH, LOCALLY OWNED HEALTH ON LINCOLN, LICENSED FOR 664 BEDS LEAGHTH, WOMEN'S HEALTH AND CHENTAL HEALTH SERVICES AND HAS HIUBSTANCE ABUSE TREATMENT PROG 553 BABIES, AND HAD 68,352 EMERGO REGARDLESS OF THEIR ABILITY TO 8,350 INDIVIDUALS WHO WERE NOTHEIR HEALTH CARE SERVICES UNRENEIMBURSED MEDICARE COSTS, AND MILLION IN THE SUPPORT OF HEALTH ORES DURING SPRING 2012, THERE DOL OF NURSING, HEALTH PROFESSINE MEDICAL CENTER, TOTALED MORIMEDICAL CENTER'S QUANTIFIABLE COS RECOGNIZED FOR ITS DEDICATION PITALS BY TRUVEN HEALTH ANALYTIC FOR CREATING A NEW CULTURE OF	R STATES IN THE REGION CARE ORGANIZATIONS IN THE S AT TWO SEPARATE LOCATIONS INTUDEN'S HEALTH AND ELPED THOUSANDS OF GRAM DURING THE FISCAL YEAR GENCY ROOM VISITS BRYAN PAY IN FISCAL YEAR 2012, FELIGIBLE FOR ANY SIMBURSED COST FOR CHARITY ND \$12 5 MILLION IN MEDICAID TH PROFESSIONALS' EDUCATION, WERE 651 STUDENTS ONS AND NURSE ANESTHESIA E THAN \$1 1 MILLION COMMUNITY BENEFIT FOR FISCAL TO QUALITY AND OUTSTANDING CS IN FEBRUARY 2012, BRYAN EXCELLENCE IN EMPLOYEE,
4b	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$	including grants of \$	) (Revenue \$	)
4d	Other (Expe	program services (Describe in Sched	dule O ) ding grants of \$	) (Revenue \$	)
			397 944 794	, , т	,

art IV	Checl	dist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V^{\bullet}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements		Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If</i> "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

Form 990 (2011)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•	. [	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b> 982			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
h	return			
ט		2b	Yes	
_	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	·			
	If "Yes," enter the name of the foreign country - See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
3	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	5c 6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter	-		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club  10b			
	facilities  Section F01(c)(12) organizations Enter			
	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
٦-	Sources against amounts due or received from them )	12=		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the	12a		
	year  Section 501(c)(29) qualified nonprofit health insurance issuers.			
d	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
c	Enter the aggregate amount of reserves on hand			
	13c			
<del>1</del> a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
L	If "Vac " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schodule O	446		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax vear						
b	year						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes				
3	Did the organization delegate control over management duties customarily performed by or under the direct	3	163	No			
4	supervision of officers, directors or trustees, or key employees to a management company or other person?  Did the organization make any significant changes to its governing documents since the prior Form 990 was	4	Yes	INO			
5	filed?  Did the organization become aware during the year of a significant diversion of the organization's assets? .	5	165	No			
6	Did the organization have members or stockholders?	6	Yes				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9							
	ection B. Policies (This Section B requests information about policies not required by the Internal						
Re	venue Code.)						
			Yes	No			
	Did the organization have local chapters, branches, or affiliates?	10a		Νo			
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No			
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a						
b	taxable entity during the year?	16a	Yes				
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes				
Se	ection C. Disclosure						
17	List the States with which a copy of this Form 990 is required to be filed <b>▶</b> NE						
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)						

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ O wn website ☐ A nother's website ☑ U pon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization RUSSELL GRONEWOLD
  1600 SOUTH 48TH STREET

LINCOLN, NE 685061299 (402)481-3190

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

<b>(A)</b> Name and Title	(B) Average hours per week (describe hours	unles an	on (d e thai	n on son er ai	e bo is bo nd a stee	x, oth )		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustiee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	organizations
(1) GENE STOHS MD CHAIRPERSON	2 00	х		Х				0	0	0
(2) JOHN WOODRICH CHIEF OPERATING OFFICER	69 00	х		Х				477,932	0	36,170
(3) KATHY CAMPBELL TREASURER	2 00	х		Х				0	0	0
(4) KIMBERLY RUSSEL PRESIDENT & CHIEF EXECUTIVE OFFICER	35 00	х		Х				0	977,216	31,394
(5) NICHOLAS CUSICK SECRETARY	2 00	х		Х				0	0	0
(6) RICHARD EVNEN VICE CHAIRPERSON	2 00	Х		Х				0	0	0
(7) ARDEN BEAU REID III TRUSTEE	2 00	х						0	0	0
(8) C REX BEVINS TRUSTEE	2 00	х						0	0	0
(9) CAROLYN CODY MD VP MEDICAL AFFAIRS	24 00	х						232,949	0	21,990
(10) EDWARD MLINEK MD TRUSTEE	2 00	х						1,833	0	0
(11) GENE BRAKE TRUSTEE	2 00	х						0	0	0
(12) JAMES GRIESEN PHD TRUSTEE	2 00	х						0	0	0
(13) JOHN DECKER TRUSTEE	2 00	х						0	0	0
(14) JOHN DITTMAN TRUSTEE	2 00	х						0	0	0
(15) KEVIN MOTA MD TRUSTEE	2 00	х						0	0	10,294
(16) MARTIN MASSENGALE TRUSTEE	2 00	х						0	0	0
(17) RON HARRIS TRUSTEE	2 00	Х						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A)	(B)			C)				(D)	(E)		(F)			
Name and Title	A verage hours	Positi						Reportable compensation	Reportable compensation		tımat	ted other		
	per	per unless person is both							from related		pens			
	week (describe		offic ector			١		organization (W- 2/1099-MISC)	organızatıons (W- 2/1099-		om th	ne on and		
	hours	-		/ cru.			Π	2/1033 14130)	MISC)		elate	d		
	for related	숙돌	ing:		天 <sub>()</sub>					orga	organizations			
	organizations		<del>[</del>	١.,	9	) ) ) ()	ן דַ							
	ın Schedule	Individual 1 or director	onal	Office	퓓	ľ Š	Former							
	0)	Individual trustee or director	₫	<u></u>	employee	<u>B</u>	*							
		g.	Institutional Trustee		w .	Highest compensated employee								
(18) RUSSELL GRONEWOLD VP FINANCE & CHIEF FINANCIAL OFFICER	28 00			х				0	447,958	3		36,996		
(19) DAVID REESE	60 00				х			203,834	(			36,917		
VP - CLINICAL & SUPPORT SERVICES  (20) ELIZABETH MACLEOD WALLS PHD					1			·						
PRESIDENT - COLLEGE, RESIGNED 12/16/2011 (21) KATHLEEN CAMPBELL	60 00			-	Х			246,749	(	<u>'</u>		27,171		
VP PATIENT CARE SERVICES/CNO, RESIGNED 4/6/2012	59 00				х			275,072	(			19,265		
(22) SHIRLEY TRAVIS VP - CLINICAL SERVICES	36 00				Х			285,044	(			30,790		
(23) DAVID BINGHAM MD VASCULAR SURGEON	70 00					х		850,631	(			31,739		
(24) DAVID HUGHES MD CARDIO VASCULAR SURGEON, RETIRED 6/30/2011	70 00					х		502,480	(	)		16,078		
(25) EDWARD RAINES MD CARDIO VASCULAR SURGEON, RESIGNED 12/31/2011	70 00					х		866,024	(	38,1		38,116		
(26) MATTHEW GOETTSCH MD VASCULAR SURGEON	70 00					х		389,482	(	24,80		24,805		
(27) STUART MYERS MD VASCULAR SURGEON	70 00					х		707,257	(		35,66			
dh. Cul Tabal							<u> </u> ▶							
c Total from continuation sheets t	O Part VII Soct				•									
							<b>•</b>	5,039,287	1,425,174			397,391		
2 Total number of individuals (inclu						bove	<b>—L</b> ) who	received more tha	n · · ·					
\$100,000 of reportable compens						•	,							
										Y	es	No		
3 Did the organization list any form	<b>ner</b> officer, direc	tor or tı	ruste	e, k	ey ei	mploy	ee, o	or highest compens	ated employee		_			
on line 1a? <i>If</i> "Yes," complete Scho	edule J for such i	ndıvıdu	ıal .	-	-	•	•			3		No		
4 For any individual listed on line 1 organization and related organiza														
individual	• • • •	• •	•	•		.3, 00	•	· · · · ·	l l	4 Y	es			
5 Did any person listed on line 1a r	eceive or accru	e comp	ensa	tıon	fron	nanyı	unrel	lated organization o	r individual for					
services rendered to the organization? If "Yes," complete Schedule I for such person								5		No				
Section B. Independent Cont	ractors													
1 Complete this table for your five l \$100,000 of compensation from or within the organization's tax ye	the organizatior													
	(A) e and business add	ress						Descr	(B) uption of services	Co	(C)			
COMMUNITY BLOOD BANK 100 NORTH 84TH STREET SUITE 200 LINCOLN, NE 68505		- 200						BLOOD BANK			-	860,239		
								<del></del>		+				

Name and business address	Description of services	Compensation
COMMUNITY BLOOD BANK 100 NORTH 84TH STREET SUITE 200 LINCOLN, NE 68505	BLOOD BANK SERVICES	2,860,239
INPATIENT PHYSICIAN ASSOCIATES 2300 SOUTH 16TH STREET LINCOLN, NE 68502	MEDICAL SERVICES	2,368,338
AIR METHODS CORPORATION 7301 SOUTH PEORIA STREET ENGLEWOOD, CO 80112	AIR AMBULANCE	1,741,651
HEARTLAND SURGICAL SERVICES 2300 SOUTH 16TH STREET LINCOLN, NE 68502	MEDICAL SERVICES	1,528,389
ASSOCIATED ANESTHESIOLOGIST 6911 VAN DORN SUITE 2 LINCOLN, NE 68506	ANESTHESIOLOGY SERVICES	1,464,003
2 Total number of independent contractors (including but not limited to those listed abo \$100,000 of compensation from the organization ►42	ve) who received more than	

481,700,329

470,972,446

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) 

Do no	heck if Schedule O contains a response to any question in this Part IX  ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	196,070	196,070	σ	
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,812,065	1,050,998	761,067	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	146,740,128	143,159,669	3,580,459	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	8,211,449	8,011,090	200,359	
9	Other employee benefits	35,459,667	34,594,451	865,216	
10	Payroll taxes	10,539,376	10,282,215	257,161	
11	Fees for services (non-employees)				
а	Management	156,707		156,707	
b	Legal	25,900		25,900	
C	Accounting	84,608		84,608	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	1,184,565		1,184,565	
g	Other	40,098,399	38,314,307	1,784,092	
12	Advertising and promotion	863,339		863,339	
13	Office expenses	88,783,824	86,617,498	2,166,326	
14	Information technology	7,388,573	7,208,292	180,281	
15	Royalties	0			
16	Occupancy	7,404,461	7,223,792	180,669	
17	Travel	398,879	378,207	20,672	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	148,942	144,789	4,153	
20	Interest	6,611,561	6,450,239	161,322	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	34,080,083	33,248,529	831,554	
23	Insurance	1,356,080	1,322,992	33,088	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	BAD DEBT	17,513,656	17,513,656		
b	RECRUITMENT EXPENSES	505,541	493,206	12,335	
c	CORPORATE COST ALLOCATION	22,921,889		22,921,889	
d					
e					
f	All other expenses	1,858,716	1,734,794	123,922	0
25	Total functional expenses. Add lines 1 through 24f	434,344,478	397,944,794	36,399,684	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0			rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1 1 82.864.257 105.201.038 2 2 3 3 51.529.323 57.335.827 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . . . . . . . . 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 7.935.907 8 9.421.856 9 4,410,164 4.515.786 Prepaid expenses and deferred charges . . . . . . 10a 658,994,889 Land, buildings, and equipment cost or other basis *Complete* Part VI of Schedule D 10a 10b 321,419,162 b Less accumulated depreciation . . . . 344,301,829 10c 337,575,727 162,038,146 11 175,538,040 11 28,960,817 15,478,000 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 14 14 Intangible assets . . . . . . . . . 43,211,790 15 48,833,545 15 725,252,233 753,899,819 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 36,418,947 17 37,634,132 17 Accounts payable and accrued expenses . 18 18 19 19 20 173.215.000 20 167.140.000 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L $\ldots$ . $\ldots$ . $\ldots$ 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 80,174,290 25 118,001,733 D . . . . . 26 289,808,237 26 322,775,865 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 425,220,446 **27** 419,910,040 Unrestricted net assets . . . . 5,485,775 28 6,375,596 28 Temporarily restricted net assets . . . . . Fund 29 4,737,775 29 4,838,318 Permanently restricted net assets . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds . . . . . Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 435.443.996 33 431,123,954 34 Total liabilities and net assets/fund balances . . . . . 725.252.233 34 753.899.819

4.	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		481 7	700,32
2	Total expenses (must equal Part IX, column (A), line 25)	2			344,47
3	Revenue less expenses Subtract line 2 from line 1	3		47,3	355,85
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		435,4	143,99
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-51,6	575,89
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		431,1	123,954
Par	TEXII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			ন	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	ne	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b	Yes	

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493099007233

**Employer identification number** 

OMB No 1545-0047

Inspection

### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

BRYAN MEDICAL CENTER Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	Is th organizat col (i) lis your gove	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		e ion in anized S ?	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
	Explanation							

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493099007233

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Political Campaign and Lobbying Activities

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities).

- Section 501(c)(3) organizations
   Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities on behalf of or

◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name	of the	organization
BRYAN	MEDICA	L CENTER

Employer identification number

☐ Yes

┌ Yes

47-0376552

<u>Part I-A</u>	Complete if the	he organization i	<u>s exempt undei</u>	r section 501(c)	or is a section	527 organization.

- in opposition to candidates for public office in Part IV Political expenditures
- 3 Volunteer hours

art I-B	Complete	e if the	orga	<u>nization</u>	<u>is exem</u>	<u>pt under</u>	<u>section</u>	501(c)	(3).	

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?

#### If "Yes," describe in Part IV

#### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year?

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none. enter -0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  If the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  If the excess over \$1,000,000  If the exce			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Diver \$500,000  Diver \$500,000  Diver \$500,000 but not over \$1,000,000  Diver \$1,000,000 but not over \$1,000,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -				
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,			
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		(	a)	(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
а	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	
C	Media advertisements?		Νo	
d	Mailings to members, legislators, or the public?		Νo	
е	Publications, or published or broadcast statements?		Νo	
f	Grants to other organizations for lobbying purposes?	Yes		12,066
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		0
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
i	O ther activities? If "Yes," describe in Part IV		No	
j	Total lines 1c through 1i			12,066
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			_
Dar	+ III-A. Complete if the organization is exempt under section $501(c)(4)$ section	501/6	1/5) 0	r section

# 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

#### Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
Description of the activities reported on Lines 1a through 1i		BRYAN MEDICAL CENTER IS A MEMBER OF THE NEBRASKA HOSPITAL ASSN (NHA) DURING THE CURRENT YEAR, THE REPORTING ORGANIZATION MADE PAYMENTS FOR MEMBERSHIP DUES TO THE NHA OF \$110,269, OF THIS AMOUNT THE NHA REPORTED THAT 8 82% OR \$9,726 OF THE TOTAL DUES PAID WERE USED FOR LOBBYING ACTIVITIES BRYAN MEDICAL CENTER IS ALSO A MEMBER OF THE ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES OF NEBRASKA (AICUN) DURING THE CURRENT YEAR, THE REPORTING ORGANIZATION MADE PAYMENTS FOR MEMBERSHIP DUES TO THE AICUN OF \$16,711, OF THIS AMOUNT AICUN REPORTED THAT 14 0% OR \$2,340 OF THE TOTAL DUES PAID WERE USED FOR LOBBYING ACTIVITIES ON VARIOUS OCCASIONS THROUGHOUT THE YEAR, THE CEO MET WITH STATE AND LOCAL LEGISLATORS TO DISCUSS ISSUES RELATED TO HEALTHCARE REFORM, OTHER ISSUES DISCUSSED INCLUDED MEETING THE NEEDS OF INDIGENT/UNINSURED AND UNDERINSURED PATIENTS, AS WELL AS THE ONGOING NEED FOR THE COMMUNITY

DLN: 93493099007233

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

itema	in Nevertide Service F Attach to FC	orm 990. F See separate instructions.	Inspection
	me of the organization	The organization CAL CENTER    A7-0376552	
DK	TAN PIEDICAL CENTER		47-0376552
Pa	The construction    Conganization Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.		
	organization answered fee to form 99	· · · · · · · · · · · · · · · · · · ·	(b) Funds and other accounts
1	Total number at end of year	(4,20,000,400,400,400,400,400,400,400,400	
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5			
6	used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or donor advisor, or for an	y other purpose Yes No
Pa	rt II Conservation Easements. Complete	ıf the organization answered "Yes" to	Form 990, Part IV, line 7.
2	Preservation of land for public use (e g , recreating Protection of natural habitat Preservation of open space	on or pleasure)	ertified historic structure
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified his	toric structure included in (a)	2c
d	Number of conservation easements included in (c) ac	equired after 8/17/06	2d
3	Number of conservation easements modified, transfe	rred, released, extinguished, or terminate	d by the organization during
	the taxable year 🗠		
4	Number of states where property subject to conserva	ation easement is located 🛌	
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year ►
7	A mount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easements	during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?	(d) above satisfy the requirements of sec	
9	balance sheet, and include, if applicable, the text of t	he footnote to the organization's financial	
Par			or Other Similar Assets.
1a	art, historical treasures, or other similar assets held	for public exhibition, education or researc	h ın furtherance of public service,
b		oublic exhibition, education, or research ir	
	(i) Revenues included in Form 990, Part VIII, line 1		<b>▶</b> \$0
	(ii) Assets included in Form 990, Part X		<b>▶</b> -\$0
2	,		·
а	Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$

**b** Assets included in Form 990, Part X

Par	<b>TIL</b> Organizations Maintaining Co	<u>llections of Art</u>	t, Hist	torical Ti	reası	ures, or C	<u> the</u>	<u>r Similar Ass</u>	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	e following	that a	re a sıgnıfıc	ant ı	ise of its collection	on	
а	Public exhibition		d	┌ Loan	orexo	hange prog	rams	3		
b	Scholarly research		e	┌ Othe	r					
c	▼ Preservation for future generations									
4	Provide a description of the organization's co Part XIV	ollections and expla	ain how	they furth	er the	organızatıoı	ı's e	xempt purpose ın		
5	During the year, did the organization solicity assets to be sold to raise funds rather than t								Yes	√ No
Pai	t IV Escrow and Custodial Arrang					n answere	d "Y	es" to Form 99	90,	
_	Part IV, line 9, or reported an ar			•						
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?				utions	or other as:	sets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	ing table		г		1 .		
_						}		Amo	ount	
C	Beginning balance					}	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on Fo		e 21?						Yes	│ No
b	If "Yes," explain the arrangement in Part XIV			1 1134 -	-0.1	F 000	-	171/ 1 40		
Рa	rt V Endowment Funds. Complete	IF the organizatio		<b>werea</b> "Ye Pnor Year		wo Years Back		rt IV, IINE IU. )Three Years Back	<b>(e)</b> Four Y	ears Back
1a	Beginning of year balance	753,846	(5).	1,194,316		1,190,24	$\overline{}$	1,184,822	(G). Gai i	cars back
b	Contributions	1,628		-447,554		76	51	647		
c	Investment earnings or losses	8,660		12,092	<u> </u>	13,87	'2	19,961		
d	Grants or scholarships									
e	Other expenditures for facilities	12,038		2,690		10,55	57	15,190		
	and programs				<u> </u>		+			
f	Administrative expenses	3,203		2,318	1	1 101 01	_	4 400 040		
g	End of year balance	748,893		753,846	<u>'</u>	1,194,31	.6	1,190,240		
2	Provide the estimated percentage of the year		as							
а	Board designated or quasi-endowment 🕨	0 %								
b	Permanent endowment ► 0 %									
С	Term endowment ► 100 000 %									
3a	Are there endowment funds not in the posse organization by	ssion of the organiz	ation t	hat are hel	d and	admınıstere	d for	the	Yes	No
	(i) unrelated organizations							3a(i)		No
	(ii) related organizations							3a(ii	)	No
b	If "Yes" to 3a(II), are the related organization	ns listed as require	d on S	chedule R?				3b		
4	Describe in Part XIV the intended uses of th									
Pai	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa	rt X, line	<u> 10.</u>			Г		
	Description of property			(a) Cost or basis (invest		(b)Cost or o basis (othe		(c) Accumulated depreciation	( <b>d)</b> Boo	ok value
1a	Land		. ]			9,413	,053			9,413,053
b	Buildings		.			404,071	,312	153,790,423	25	0,280,889
c	Leasehold improvements					321	,677	226,331		95,346
d	Equipment					231,346	,613	164,773,810	6	5,572,803
е	Other		.			13,842	,234	2,628,598	1	1,213,636

Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) .

337,575,727

(a) Description of security or category			d of valuation
(including name of security)	(b)Book value		year market value
(1)Financial derivatives			
(2 )Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. S	See Form 990, Part X, line	13.	
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
(a) Description of investment type	(b) Book value	Cost or end-of	-year market value
-			
	<u> </u>		
<b>Total.</b> (Column (b) should equal Form 990, Part X, col (B) line 13) <b>Part IX</b> Other Assets. See Form 990, Part X,	line 15		
Part IX Other Assets. See Form 990, Part X, (a) Desc			(b) Book value
(1) DEFERRED FINANCING COSTS, NET	- Inperon		1,262,888
(2) RECS FROM CRETE AREA MEDICAL			15,836,859
(3) HOSPITALIST SVCS CONTRACT REC			5,127,080
(4) FAS 109 DEFERRED TAX ASSET			545,184
(5) OTHER ACCOUNTS RECEIVABLE			495,295
(6) INTEREST IN AFFILIATES			23,783,539
(7) CRETE AREA MEDICAL-2008C BONDS			200
(8) RECEIVABLE ON UNASSERTED CLAIMS			1,782,500
(8) RECEIVABLE ON UNASSERTED CLAIMS			1,782,500
Total. (Column (b) should equal Form 990, Part X, col.(B) lin	e 15.)		48,833,545
Part X Other Liabilities. See Form 990, Par	t X, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
SELF INSURANCE LIABILITY	2,678,500		
INTEREST RATE SWAP LIABILITY	18,016,985		
HOSPITALIST SVCS CTRT PAYABLE	4,794,705		
CRETE AREA MEDICAL 2008C BOND	2,972,454		
CAPITAL LEASE OBLIGATIONS	18,885		
ORIGINAL ISSUE PREMIUM	1,450,538		
ACCRUED PENSION BENEFIT OBLIGATION	76,573,139		
OTHER LIABILITIES	11,496,527		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	<b>▶</b> 118,001,733		

Par	TEXT Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	nts	_
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	481,700,329
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	434,344,478
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	47,355,851
4	Net unrealized gains (losses) on investments	4	-6,337,232
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV )	8	-45,271,080
9	Total adjustments (net) Add lines 4 - 8	9	-51,608,312
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	-4,252,461
Par	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	
1	Total revenue, gains, and other support per audited financial statements	1	524,443,116
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	34,272,264
3	Subtract line <b>2e</b> from line <b>1</b>	3	490,170,852
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	-8,470,523
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	481,700,329
<u>Part</u>	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	528,695,577
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	94,472,489
3	Subtract line <b>2e</b> from line <b>1</b>	3	434,223,088
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	121,390
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	434,344,478

### Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
Collections of art - description of collections	Schedule D, Part III, Line 4	BRYAN MEDICAL CENTER IS THE OWNER OF THE WILLIAM JENNINGS BRYAN HOUSE, ALSO KNOW AS FAIRVIEW FAIRVIEW IS A HISTORIC HOUSE BUILT IN 1902-1903 IN LINCOLN, NEBRASKA, IN 1922, THE HOUSE AND SURROUNDING LAND WAS DONATED TO THE NEBRASKA METHODIST CONFERENCE, WHICH THEN FORMED A SEPARATE NONPROFIT ORGANIZATION FOR PURPOSES OF ESTABLISHING BRYAN MEMORIAL HOSPITAL AND AFFILIATED SCHOOL OF NURSING FAIRVIEW WAS DECLARED A NATIONAL HISTORIC LANDMARK IN 1963 THE HOUSE IS NOW USED FOR BRYAN MEETINGS AND FUNCTIONS IN ADDITION, OVER 1,000 VISITORS TOUR THE HOME ANNUALLY THIS ASSET IS FULLY DEPRECIATED, AND REPORTED ON THE BALANCE AT A NET AMOUNT OF ZERO
Intended uses of endowment funds	Schedule D, Part V, Line 4	BRYAN MEDICAL CENTER'S ("MEDICAL CENTER") ENDOWMENT FUNDS ARE ESTABLISHED TO PROVIDE FOR LOANS FOR THE STUDENTS WHO ATTEND THE BRYAN COLLEGE OF HEALTH SCIENCES BRYAN COLLEGE OF HEALTH SCIENCES PROVIDES HEALTHCARE PROFESSIONAL EDUCATION WITH PROGRAMS LEADING TO GRADUATE AND UNDERGRADUATE ACADEMIC DEGREES BRYAN COLLEGE OF HEALTH SCIENCES IS PART OF THE MEDICAL CENTER AND ITS OPERATIONS ARE INCLUDED THE MEDICAL CENTER'S FORM 990
FIN 48 (ASC 740) footnote	Schedule D, Part X, Line 2	THE BRYAN HEALTH SYSTEM FOLLOWS THE PROVISIONS OF ASC 740, INCOME TAXES THERE WERE NO UNCERTAIN TAX BENEFITS IDENTIFIED AND RECORDED AS A LIABILITY UPON THE ADOPTION OF ASC 740 OR AT MAY 31, 2012 AND 2011 THE SYSTEM DOES NOT EXPECT THE TOTAL AMOUNT OF UNRECOGNIZED TAX BENEFITS TO SIGNIFICANTLY CHANGE IN THE NEXT 12 MONTHS

#### **Additional Data**

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 47-0376552

Name: BRYAN MEDICAL CENTER

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
DEFERRED FINANCING COSTS, NET	1,262,888
RECS FROM CRETE AREA MEDICAL	15,836,859
HOSPITALIST SVCS CONTRACT REC	5,127,080
FAS 109 DEFERRED TAX ASSET	545,184
OTHER ACCOUNTS RECEIVABLE	495,295
INTEREST IN AFFILIATES	23,783,539
CRETE AREA MEDICAL-2008C BONDS	200
RECEIVABLE ON UNASSERTED CLAIMS	1,782,500

#### Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) A mount
SELF INSURANCE LIABILITY	2,678,500
INTEREST RATE SWAP LIABILITY	18,016,985
HOSPITALIST SVCS CTRT PAYABLE	4,794,705
CRETE AREA MEDICAL 2008C BOND	2,972,454
CAPITAL LEASE OBLIGATIONS	18,885
ORIGINAL ISSUE PREMIUM	1,450,538
ACCRUED PENSION BENEFIT OBLIGATION	76,573,139
OTHER LIABILITIES	11,496,527

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As Filed Data -

DLN: 93493099007233

Employer identification number

OMB No 1545-0047

2011

Open to Public Inspection

# SCHEDULE G (Form 990 or 990-EZ) Supplemental Information Regarding Fundraising or Gaming Activities

Department of the Treasury

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Internal Revenue Service Attach to Form 990 or Form 990-EZ. See separate instructions.

DOVAN MEDICAL CENTED					
BRYAN MEDICAL CENTER				47-0376552	<u>?</u>
Part I Fundraising Ac	<b>tivities.</b> Complet	e if the organi	zatıon answered "Yes'	to Form 990, Part IV	/, line 17.
1 Indicate whether the organ	nızatıon raısed funds	through any of t	the following activities C	heck all that apply	
<b>a</b> Mail solicitations		n-government grants			
<b>b</b> Internet and e-mail so	olicitations	overnment grants			
<b>c</b> Phone solicitations			ing events		
<b>d</b> In-person solicitation	s				
<b>2a</b> Did the organization have or key employees listed in					Г Yes Г No
<b>b</b> If "Yes," list the ten higher to be compensated at leas					
(i) Name and address of individual or entity (fundraiser)		(iii) Did fundraiser hav custody or control of contributions	,	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
					-
		<u> </u>			
3 List all states in which the licensing	organization is regis	stered or license	l d to solicit funds or has t	l peen notified it is exemp	t from registration or

Par	t II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1 LINEN SALE	(b) Event #2 BOOK SALE	(c) Other Events	(d) Total Events (Add col (a) through col (c))
			(event type)	(event type)	(total number)	cor <b>(c)</b>
£ E	1	Gross receipts	15,060	10,673		25,733
Revenue	2	Less Charitable contributions				0
	3	Gross income (line 1 minus line 2)	15,060	10,673	0	25,733
	4	Cash prizes				0
္က	5	Non-cash prizes				0
iğe Kuşê	6	Rent/facility costs				0
Expenses	7	Food and beverages				0
DLect DLect	8	Entertainment				0
ا ۃ	9	Other direct expenses .	11,013	10,271		21,284
	10	Direct expense summary Add line	es 4 through 9 ın column	(d)		(21,284)
	11	Net income summary Combine lin	nes 3 and 10 ın column (	d)	🛌	4,449
Par	III	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	·
Reveilue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
~	1 (	Gross revenue				
န	2 (	Cash prizes				
Expenses	3 1	Non-cash prizes				
	<b>4</b> F	Rent/facility costs				
Direct	5	Other direct expenses				
	6 \	Volunteer labor	Г Yes Г No	Г Yes	Г Yes Г No	
	7	- Direct expense summary Add lines	s 2 through 5 in column (	d)		( )
	8	Net gaming income summary Com	bine lines 1 and 7 in colu	ımn (d)	🛌	
9 a		r the state(s) in which the organiza ne organization licensed to operate				
b	If"N	o," Explain				

Sche	dule G (Form 990 or 990-EZ) 20	11			Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? .		Г <sub>Yes</sub> Г	- No
12	Is the organization a grantor, be	neficiary or trustee of a trust or a mem	per of a partnership or other entity		
	formed to administer charitable (	gamıng?		· · · · F Yes F	- No
13	Indicate the percentage of gamii	ag activity operated in		1 1	
a				13a	
b					
14		f the person who prepares the organiza		<u> </u>	
	Name ►				
	Address ►				
	revenue?	ntract with a third party from whom the			_ No
		ed by the third party 🟲 \$			
С	If "Yes," enter name and address	S			
	Name 🟲				
	Address ►				
16	Gaming manager information				
	Name 🟲				
	Gaming manager compensation I	<b>\$</b> \$			
	Description of services provided	<b>&gt;</b>			
17 a		Employee er state law to make charitable distribu		· · ·	- No
b	Enter the amount of distributions	required under state law distributed to	o other exempt organizations or sp		<del>-</del>
_		activities during the tax year > \$		hadala C /	
Par	t IV Complete this part to proceed instructions.)	provide additional information for	responses to quuestion on Sc	nedule G (see	
	Identifier	ReturnReference	Explana	tion	
		•	•		

# OMB No 1545-0047

Open to Public Inspection

## **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

BRYAN MEDICAL CENTER

**Employer identification number** 

P	art I Charity Care and	Certain O	ther Comr	nunity Benefits at		0376552			
	onarity care and	Juliani O		y belieffes di				Yes	No
<b>1</b> a	Did the organization have a c	harity care po	olicy? If "No,	" skıp to questıon 6a			1a	Yes	
Ŀ	If "Yes," is it a written policy?	·					1b	Yes	
2	If the organization had multip care policy to the various hos		indicate whic	h of the following best	describes application o	of the charity			
	Applied uniformly to all ho Generally tailored to indiv		ls	Applied uniformly	to most hospitals				
3	Answer the following based or organization's patients during	•	_	y criteria that applies	to the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	2-	V	
	□ 100%    □ 150%	_	10% <b>Г</b>	Other	<b>%</b>		3a	Yes	
ь	Did the organization use FPG	to determine	eligibility foi		are? If				
	"Yes," indicate which of the fo		= :	·			3b	Yes	
		Г 30	о% Г	350% 🔽 40	0%	<u>%</u>			
c	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organization				
4	Did the organization's policy	provide free o	r discounted	care to the "medically	ındıgent"?		4	Yes	
5a	Did the organization budget a the tax year?	mounts for fre		ited care provided unde	er its financial assistan	nce policy during	5a	Yes	
b	If "Yes," did the organization'	s charity care	e expenses e	exceed the budgeted ar	mount?		5b	Yes	
С	If "Yes" to line 5b, as a result care to a patient who was elig						5c		No
6a	Did the organization prepare a	a community	benefit repor	tduring the tax year?			6a	Yes	
6b	If "Yes," did the organization						6b	Yes	
	Complete the following table understanding worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain O	ther Commur	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Pero total ex	
	Charity care at cost (from Worksheet 1)			11,330,429		11,33	0,429	2	720 %
b	Medicaid (from Worksheet 3, column a)			12,486,028		12,48	6,028	3	000 %
c	Costs of other means-tested government programs (from Worksheet 3, column b)			53,191		5	3,191	0	010 %
d	<b>Total</b> Charity Care and Means-Tested Government Programs	0	0	23,869,648	0	23,86	9,648	5	730 %
e	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)			1,060,845	1,549	1.05	9,296	0	250 %
f	Health professions education								
g	(from Worksheet 5) Subsidized health services			11,759,135	9,894,005		5,130		450 %
h	(from Worksheet 6) Research (from Worksheet 7)			227,551	177,588	4	9,963	0	010 %
i	Cash and in-kind contributions for community benefit (from Worksheet 8)			346,634			6,634		080 %
-	Total Other Benefits	0	0	13,394,165	10,073,142		1,023		790 %
k	Total Add lines 7d and 7i	. Λ	l ol	37 263 813	10 073 142	27 19	n 671 l	6	520 %

Pa	rt II Community Buildin activities.	ng Activitie	<b>s</b> Complete t	this table if the	organızatı	on co	nducte	d any commur	nty b	uıldın	9
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total commun building expense		rect offs revenue	-	(e) Net communit building expense		(f) Perce total ex	
1	Physical improvements and housing								0		0 %
2	Economic development								0		0 %
3	Community support								0		0 %
4	Environmental improvements								0		0 %
5	Leadership development and training										0 70
	for community members								0		0 %
7									0		0 %
	Workforce development								0		0 %
<del>-</del>	Other								0		0 %
10	Total	0	0		0		0		0		0 %
Pai	Bad Debt, Medicar	e, & Collec	tion Practic	es	•						
Sect	ion A. Bad Debt Expense									Yes	No
1	Did the organization report ba			e with Heathcare	Fınancıal M	anage	ment As	ssociation	1	Yes	
2	Statement No 15? Enter the amount of the organ					2		6,216,122		165	
3	Enter the amount of the organ		· ·		ble to			0,210,122			
	patients eligible under the org	anızatıon's cha	arıty care polic	у		3		0			
4	Provide in Part VI the text of the In addition, describe the costinationale for including a portion	ing methodolog	jy used in dete	rmining the amou							
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		133,376,984			
6	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		171,760,071			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes Cost accounting system	t to which any so osting method the method us	shortfall report ology or source	ed in line 7 shoul e used to determi	d be treated						
Sect	ion C. Collection Practices	, 33	or to charge ra		- 0 (1101						
9a	Did the organization have a wr	ritten debt colle	ection policy d	uring the tax yea	·?				9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part	s collection pol ection practice VI	licy that applies to be followe	d to the largest n	umber of its are known 	patie to qua	lify for	financial		Yes	
Pa	rt IV Management Com						T		Τ.		
	(a) Name of entity	(E	<ul> <li>Description of p activity of entit</li> </ul>		(c) Organı profit % o ownersh	r stock	e	) Officers, directors, trustees, or key mployees' profit % stock ownership%	pro	e) Physic ofit % or ownership	stock
1 —		1									
2											
3											
4		1							_		
5											
6											
7											
8											
9											
10											
11											
12											
13											

Part	V Facility Information									
	on A. Hospital Facilities	Licen	Gene	Childr	Teach	Ortic	Resea	ER-2	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	General medical	Children's hospital	Teaching hospital	al acces	Research facility	ER-24 hours	ther	
	nany hospital facilities did the organization operate during x year?2	pital	cal & surgical	spital	ptal	Ortical access hospital	ılıty			
Namo	and address									
Name	and address									Other (Describe)
1	BRYAN MEDICAL CENTER EAST 1600 SOUTH 48TH ST LINCOLN,NE 68506	x	x		х			×		
2	BRYAN MEDICAL CENTER WEST 2300 SOUTH 16TH ST LINCOLN,NE 68502	х	х		х		х	х		
	·									
					-					
		_								
		-								
		+					<del>                                     </del>			
		+								

## Part V Facility Information (continued)

Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility:	
Line Number of Hospital Facility (from Schedule H, Part V, Section A):_	

			Yes	No
Coi	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment			
	("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d    How data was obtained			
	e The health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and			
	minority groups  The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i Information gaps that limit the hospital facility's ability to assess the community's health needs			
_	j Cother (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into			
	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the			
	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
•	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
8	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8		
	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9		
	If "Yes," indicate the FPG family income limit for eligibility for free care%			

If "Yes," indicate the FPG family income limit for eligibility for discounted care	% <u>1</u>		No
If "Yes," indicate the FPG family income limit for eligibility for discounted care	% <u>1</u>		
If "No," explain in Part VI the criteria the hospital facility used  Explained the basis for calculating amounts charged to patients?  If "Yes," indicate the factors used in determining such amounts (check all that app a		L	
If "Yes," indicate the factors used in determining such amounts (check all that app  a		1	
Income level  Asset level  Medical indigency  Insurance status  Uninsured discount  Medicaid/Medicare  State regulation	ly)		
b Asset level c Medical indigency d Insurance status e Uninsured discount f Medicaid/Medicare g State regulation			
c Medical indigency d Insurance status e Uninsured discount f Medicaid/Medicare g State regulation			
d Insurance status e Uninsured discount f Medicaid/Medicare g State regulation			
e Uninsured discount  f Medicaid/Medicare g State regulation			
f Medicaid/Medicare g State regulation			1
g  State regulation			
	ı		
h \ \ Other (describe in Part VI)			
12 Explained the method for applying for financial assistance?		2	
13 Included measures to publicize the policy within the community served by the hos			
If "Yes," indicate how the hospital facility publicized the policy (check all that apply			
a The policy was posted at all times on the hospital facility's web site			
<b>b</b> The policy was attached to all billing invoices			
The policy was posted in the hospital facility's emergency rooms or waiting r	rooms		
d The policy was posted in the hospital facility's admissions offices			
e The policy was provided, in writing, to patients upon admission to the hospit.	al facility		
f The policy was available upon request			
g Other (describe in Part VI)			
Billing and Collections			
14 Did the hospital facility have in place during the tax year a separate billing and col	lections policy, or a written financial		T
assistance policy (FAP) that explained actions the hospital facility may take upon		1	
15 Check all of the following actions against an individual that were permitted under the			
the tax year before making reasonable efforts to determine the patient's eligibility in a Reporting to credit agency	ander the facility's FAP		
<u> </u>			
b Lawsuits			
c Liens on residences			
d Body attachments or arrests			
e Other similar actions (describe in Part VI)			
16 DDId the hospital facility or an authorized third party perform any of the following a making reasonable efforts to determine the patient's eligibility under the facility's F		5	
If "Yes," check all actions in which the hospital facility or a third party engaged			
a Reporting to credit agency			
<b>b</b> Lawsuits			
c Liens on residences			
<b>d</b> Body attachments			
e 🔽 O ther sımılar actions (describe in Part VI)			
17 Indicate which efforts the hospital facility made before initiating any of the actions	checked in question 16 (check all		
that apply)			
a Notified patients of the financial assistance policy upon admission			
<b>b</b> Notified patients of the financial assistance policy prior to discharge			
c Notified patients of the financial assistance policy in communications with the	ne patients regarding the patients'		
bills  d	assistance under the hospital		
facility's financial assistance policy	assistance under the hospital		
e Other (describe in Part VI)			

If "Yes," explain in Part VI

# Part V Facility Information (continued)

Policy	Polating	to Emergency	Medical Care

			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18		
	If "No," indicate why			
	a The hospital facility did not provide care for any emergency medical conditions			
	<b>b</b> The hospital facility's policy was not in writing			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
	d Other (describe in Part VI)			
Inc	lividuals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	<b>b</b> The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	d Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		
	If "Yes," explain in Part VI			
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?			
		21		

Page **7** 

Dart V	Eacility	Information	(continued)
Faltv	racility	Tilloi illa tioli	i conuntaca i

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

me and address		Type of Facility (Describe)
	See Additional Data Table	

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 5 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Community benefit report prepared by related organization	Schedule H, Part I, Line 6a	BRYAN MEDICAL CENTER'S COMMUNITY BENEFIT REPORT IS PREPARED ANNUALLY BY BRYAN HEALTH, THE SOLE CORPORATE MEMBER OF THE ORGANIZATION BRYAN HEALTH'S COMMUNITY BENEFIT REPORT DESCRIBES THE PROGRAMS AND SERVICES THAT PROMOTE THE HEALTH OF THE COMMUNITIES THAT ARE SERVED BY BRYAN MEDICAL CENTER AND ITS AFFILIATES THE REPORT IS MAILED TO VARIOUS HOUSEHOLDS IN EASTERN NEBRASKA AND THE SURROUNDING AREA THE REPORT ALSO IS AVAILABLE ONLINE AT WWW BRYANHEALTH ORG/COMMUNITYBENEFIT FOR THE PURPOSE OF SCHEDULE H, ONLY FINANCIAL INFORMATION FOR BRYAN MEDICAL CENTER IS REPORTED

Identifier	ReturnReference	Explanation
Costing Methodology used to calculate financial assistance	Schedule H, Fait I, Lille /	BRYAN MEDICAL CENTER'S UNCOMPENSATED CARE COST-TO-CHARGE RATIO WAS USED TO CALCULATE THE AMOUNT ON LINE 7A DIRECT AND INDIRECT COSTS WERE DEDUCTED FROM PAYMENTS TO CALCULATE THE AMOUNTS ON 7B AND 7C FOR LINES 7E, 7F, 7G AND 7I, ANY OFFSETTING REVENUE WAS DEDUCTED FROM EXPENSES DIRECTLY ATTRIBUTABLE TO THE COMMUNITY BENEFIT ACTIVITY

Identifier	ReturnReference	Explanation
Bad Debt Expense excluded from financial assistance calculation	Schedule H, Part I, Line 7, column(f)	17,513,656

Identifier	ReturnReference	Explanation
CASH AND IN-KIND CONTRIBUTIONS	SCHEDULE H, PART I, LINE /I	SOME OF THE IN-KIND CONTRIBUTIONS PROVIDED ARE NOT REPORTED IN THE STATEMENT OF FUNCTIONAL EXPENSES AND SCHEDULE I

Identifier	ReturnReference	Explanation
Community benefit & methodology for determining medicare costs		THE COSTING METHODOLOGY USED TO DETERMINE THE MEDICARE ALLOWABLE COSTS REPORTED IN THE MEDICAL CENTER'S MEDICARE COST REPORT IS THE STEP-DOWN METHOD OF COST ALLOCATION THE ENTIRE MEDICARE SHORTFALL AS REPORTED IN PART III, LINE 7 SHOULD BE TREATED AS A COMMUNITY BENEFIT BRYAN MEDICAL CENTER PROVIDES CARE TO MEDICARE PATIENTS, AND MEDICARE DOES NOT PROVIDE SUFFICIENT REIMBURSEMENT TO COVER THE ENTIRE COST OF PROVIDING CARE TO THESE PATIENTS CAUSING A SHORTFALL, OR LOSS TO THE ORGANIZATION THE FUNDS BRYAN MEDICAL CENTER USES TO COVER THIS SHORTFALL SHOULD BE CONSIDERED A COMMUNITY BENEFIT BECAUSE THE ORGANIZATION IS RELIEVING THE GOVERNMENT OF THE FINANCIAL BURDEN OF PAYING THE FULL COSTS OF CARE FOR MEDICARE BENEFICIARIES

Identifier	ReturnReference	Explanation
Collection practices for patients eligible for financial assistance	Schedule H, Part III, Line 9b	IT IS BRYAN'S POLICY TO OFFER PATIENTS A PAYMENT PLAN AND/OR FINANCIAL ASSISTANCE WHEN IT BECOMES KNOWN THAT A PATIENT IS IN NEED OF ASSISTANCE TO HELP PAY FOR THEIR HOSPITAL BILL IF BRYAN IS AWARE THAT A PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THIS ACCOUNT WILL NEVER BE REFERRED TO A COLLECTION AGENCY IF AN ACCOUNT HAS BEEN SENT TO A COLLECTION AGENCY, AND THE COLLECTION AGENCY OBTAINS DOCUMENTATION TO DETERMINE THAT THE PATIENT IS ELIGIBLE FOR CHARITY, THE ACCOUNT IS RETURNED TO BRYAN FOR A CHARITY ADJUSTMENT AND NO FURTHER COLLECTION EFFORT IS MADE

Identifier	ReturnReference	Explanation
Other ways hospital publicized Financial Assistance Policy	13g	(1) BRYAN MEDICAL CENTER EAST - A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY, INCLUDING THE PHONE NUMBER TO CONTACT A BILLING CUSTOMER SERVICE REPRESENTATIVE, IS PROVIDED 1) ON BRYAN'S WEBSITE, 2) IN ALL HOSPITAL REGISTRATION AREAS, INCLUDING THE EMERGENCY DEPARTMENT, 3) IN BILLING OFFICES, 4) IN ALL INPATIENT ADMISSION PACKETS, AND 5) ON EACH BILLING STATEMENT ,(2) BRYAN MEDICAL CENTER WEST - A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY, INCLUDING THE PHONE NUMBER TO CONTACT A BILLING CUSTOMER SERVICE REPRESENTATIVE, IS PROVIDED 1) ON BRYAN'S WEBSITE, 2) IN ALL HOSPITAL REGISTRATION AREAS, INCLUDING THE EMERGENCY DEPARTMENT, 3) IN BILLING OFFICES, 4) IN ALL INPATIENT ADMISSION PACKETS, AND 5) ON EACH BILLING STATEMENT,

Identifier	ReturnReference	Explanation
	Schedule H, Part VI, Line 2	Explanation  BRYAN MEDICAL CENTER IS COMMITTED TO IMPROVING THE HEALTH OF OUR COMMUNITY BY CONTINUALLY WORKING WITH COMMUNITY PARTNERS TO ASSESS THE HEALTH NEEDS OF THE COMMUNITY THE MEDICAL CENTER HAS PARTICIPATED OVER THE PAST FIFTEEN YEARS IN COMMUNITY NEEDS ASSESSMENTS IN COOPERATION WITH OTHER HEALTH CARE PROVIDERS AND THE LINCOLN-LANCASTER COUNTY HEALTH DEPARTMENT THROUGH A COLLABORATIVE GROUP CALLED HEALTH PARTNERS INITIATIVE THE GROUP HAS HELD COMMUNITY FORUMS AND CONDUCTED COMMUNITY NEEDS ASSESSMENTS OVER THE YEARS AND HAS PARTICIPATED IN THE DEVELOPMENT OF HEALTHY PEOPLE 2020 PLAN FOR LINCOLN-LANCASTER COUNTY DURING THE TAX YEAR, BRYAN WORKED COLLABORATIVELY WITH THE LINCOLN-LANCASTER COUNTY HEALTH DEPARTMENT, COMMUNITY HEALTH ENDOWMENT OF LINCOLN, LOCAL HOSPITALS, COMMUNITY STAKEHOLDERS AND LOCAL CONSULTANTS TO START THE PROCESS OF CONDUCTING A NEW COMMUNITY HEALTH NEEDS ASSESSMENT FOR LANCASTER COUNTY, NEBRASKA THE PURPOSE OF THE ASSESSMENT WILL BE TO ANSWER THE FOLLOWING TWO QUESTIONS 1) HOW HEALTHY ARE THE RESIDENTS OF LANCASTER COUNTY, AND 2) WHAT DOES THE HEALTH NEEDS IDENTIFIED FROM THE ASSESSMENT WILL BE PRIORITIZED, AND BRYAN WILL WORK WITH ITS COMMUNITY PARTNERS TO DEVELOP DETAILED ACTION PLANS ON HOW THESE NEEDS CAN BE ADDRESSED BRYAN WILL UPDATE SERVICE LINES AND OVERALL STRATEGIC PRIORITIES FOR THE ORGANIZATION TO ENSURE THAT OUR STRENGTHS AND AVAILABLE RESOURCES ARE ALIGNED WITH THE HEALTH NEEDS OF OUR COMMUNITY IN ADDITION TO PARTICIPATION IN COMMUNITY IN ADDITION TO PARTICIPATION IN COMMUNITY HEALTH NEEDS ASSESSMENTS, BRYAN CONDUCTS AN ANNUAL PERCEPTION SURVEY BOTH LOCALLY, IN LINCOLN-LANCASTER COUNTY AND REGIONALLY ACROSS THE STATE THE SURVEY ASSESSES PERCEPTION OF THE QUALITY AND AVAILABLEITTY OF HEALTH CARE PROVIDERS IN THE REGION IN ADDITION, AS PART OF THE ANNUAL STRATEGIC PLANNING PROCESS, THE MEDICAL CENTER ASSESSES MARKET SHARE AND UTILIZATION TRENDS AS WELL AS CHANGES
<u></u>	I	IN POPULATION DEMOGRAPHICS

TREAT ALL PATIENTS WITH COMPASSION, BRYAN OFFER A FINANCIAL ASSISTANCE PROGRAM TO PATIENTS WHO CANNOT AFFORD TO PAY FOR PART OR ALL OF THE CARE THEY RECEIVE EDUCATION REGARDING OUR FINANCIAL ASSISTANCE PROGRAM IS PROVIDED AT EACH NEW EMPLOYEE ORIENTATION SO THAT EACH EMPLOYEE WIL HAVE A CLEAR UNDERSTANDING OF THE FINANCIAL ASSISTANCE THAT IS AVAILABLE TO OUR PATIENTS BRYAN HAS TRAINED FINANCIAL COUNSELORS WHO WORK INDIVIDUALLY WITH PATIENTS PRE- REGISTRATION AND POST-DISCHARGE, OR AT ANY OTHER TIME THE STAFF ENCOUNTERS INFORMATION DETAILING THE PATIENT'S FINANCIAL NEED UNINSURE PATIENTS WHO ARE ADMITTED TO BRYAN WILL AUTOMATICALLY RECEIVE A CONSULTATION WITH A FINANCIAL COUNSELOR THE COUNSELORS RECOMMENT APPROPRIATE ASSISTANCE SUCH AS FEDERAL, STATE O LOCAL PROGRAMS, OR ELIGIBILITY FOR ASSISTANCE UNDER THE ORGANIZATION'S FINANCIAL COUNSELORS PROVIDE ASSISTANCE FOR QUALIFYING	Identifier	ReturnReference	Explanation
GOVERNMENT PROGRAMS, SUCH AS MEDICAID A SUMMARY OF THE FINANCIAL ASSISTANCE POLICY, INCLUDING THE PHONE NUMBER TO CONTACT A BILLING CUSTOMER SERVICE REPRESENTATIVE, IS PROVIDED 1 ON BRYAN'S WEBSITE, 2) IN ALL HOSPITAL REGISTRATION AREAS, INCLUDING THE EMERGENCY DEPARTMENT, 3) IN BILLING OFFICES, 4) IN ALL INPATIENT ADMISSION PACKETS, AND 5) ON EACH	Patient education of eligibility for	Schedule H, Part VI, Line 3	IN KEEPING WITH BRYAN MEDICAL CENTER'S MISSION TO TREAT ALL PATIENTS WITH COMPASSION, BRYAN OFFERS A FINANCIAL ASSISTANCE PROGRAM TO PATIENTS WHO CANNOT AFFORD TO PAY FOR PART OR ALL OF THE CARE THEY RECEIVE EDUCATION REGARDING OUR FINANCIAL ASSISTANCE PROGRAM IS PROVIDED AT EACH NEW EMPLOYEE ORIENTATION SO THAT EACH EMPLOYEE WILL HAVE A CLEAR UNDERSTANDING OF THE FINANCIAL ASSISTANCE THAT IS AVAILABLE TO OUR PATIENTS BRYAN HAS TRAINED FINANCIAL COUNSELORS WHO WORK INDIVIDUALLY WITH PATIENTS PRE-REGISTRATION AND POST-DISCHARGE, OR AT ANY OTHER TIME THE STAFF ENCOUNTERS INFORMATION DETAILING THE PATIENT'S FINANCIAL NEED UNINSURED PATIENTS WHO ARE ADMITTED TO BRYAN WILL AUTOMATICALLY RECEIVE A CONSULTATION WITH A FINANCIAL COUNSELOR THE COUNSELORS RECOMMEND APPROPRIATE ASSISTANCE SUCH AS FEDERAL, STATE OR LOCAL PROGRAMS, OR ELIGIBILITY FOR ASSISTANCE UNDER THE ORGANIZATION'S FINANCIAL ASSISTANCE POLICY WHEN APPLICABLE, THE FINANCIAL ASSISTANCE POLICY WHEN APPLICABLE, THE FINANCIAL ASSISTANCE POLICY WHEN APPLICABLE, THE FINANCIAL ASSISTANCE POLICY, INCLUDING THE PHONE NUMBER TO CONTACT A BILLING CUSTOMER SERVICE REPRESENTATIVE, IS PROVIDED 1) ON BRYAN'S WEBSITE, 2) IN ALL HOSPITAL REGISTRATION AREAS, INCLUDING THE EMERGENCY DEPARTMENT, 3) IN BILLING OFFICES, 4) IN ALL INPATIENT ADMISSION PACKETS, AND 5) ON EACH BILLING STATEMENT THE ORGANIZATION'S PROCEDURE IS TO MAIL THE FINANCIAL ASSISTANCE POLICY AND APPLICATION FORM TO PATIENTS FREE OF CHARGE UPON REQUEST PATIENTS MAY APPLY FOR FINANCIAL ASSISTANCE AT ANY POINT FROM PRE-ADMISSION TO THE FINAL PAYMENT OF THE BILL, AS WE RECOGNIZE THAT A PATIENT'S ABILLITY TO PAY OVER AN EXTENDED PERIOD OF TIME MAY BE SUBSTANTIALLY ALTERED DUE TO ILLNESS OR FINANCIAL HARDSHIP, RESULTING IN A

Community information	5 1 1 1 1 5 1 W 1 1 4	-
	Schedule H, Part VI, Line 4	BRYAN MEDICAL CENTER PROVIDES A NETWORK OF COMPREHENSIVE HEALTH CARE SERVICES TO THE RESIDENTS OF THE COMMUNITIES WE SERVE BRYAN IS LOCATED IN THE CAPITAL CITY OF LINCOLN, NEBRASKA, THE STATE'S SECOND LARGEST METROPOLITAN AREA WHILE BRYAN SERVES A REGIONAL GEOGRAPHIC AREA EXTENDING BEYOND THE COUNTY, LANCASTER COUNTY RESIDENTS ACCOUNT FOR 66 6% OF PATIENTS SERVED IN FISCAL YEAR 2012, BRYAN ADMITTED 21,857 PATIENTS AND CARED FOR 68,352 EMERGENCY ROOM PATIENTS APPROXIMATELY 15 1% OF THE PATIENTS ADMITTED WERE MEDICAID, AND 38 8 % WERE MEDICARE IN 2010, THE MEDIAN INCOME IN LANCASTER COUNTY WAS ESTIMATED AT \$50,197, AND 14 8% OF THE POPULATION HAD FAMILY INCOMES BELOW THE POVERTY LEVEL THE PERCENT OF UNINSURED ADULTS AGED 18 TO 64 HAS INCREASED STEADILY SINCE 2005, WITH AN OVERALL ESTIMATED UNINSURED RATE OF 11% IN 2009 CANCER REMAINED THE LEADING CAUSE OF
		DEATH FOR LANCASTER COUNTY IN 2011, FOLLOWED BY HEART DISEASE, CHRONIC LUNG DISEASE, UNINTENTIONAL INJURIES, CEREBROVASCULAR DISEASE, AND ALZHEIMER'S DISEASE BRYAN AND ST ELIZABETH REGIONAL MEDICAL CENTER ARE THE PRIMARY HOSPITALS SERVING LANCASTER COUNTY THE CENSUS BUREAU REPORTED THAT THE COUNTY'S POPULATION GREW OVER THE DECADE BY OVER 14%, FROM 250,291 TO 285,407, WITH VERY HIGH GROWTH IN MINORITY POPULATIONS DOUBLE DIGIT GROWTH IS EXPECTED TO CONTINUE OVER THE NEXT FOUR DECADES BY AGE, THE LARGEST RATE OF GROWTH IS PROJECTED FOR THE 65+AGE GROUP BECAUSE OF LINCOLN'S SIZE, RELATIVE STABLE ECONOMY, AND EDUCATIONAL OPPORTUNITIES, THE US STATE DEPARTMENT DESIGNATED LINCOLN AS "REFUGEE FRIENDLY" IN THE 1970S SINCE THE 70S, WAVES OF IMMIGRANTS FROM ACROSS THE WORLD HAVE RESETTLED IN LINCOLN LINCOLN PUBLIC SCHOOLS NOW INCLUDE CHILDREN SPEAKING APPROXIMATELY 56 LANGUAGES OTHER THAN ENGLISH LANCASTER
		COUNTY'S DEMOGRAPHIC CHANGES SINCE 2000 REFLECT THE INCREASED DIVERSITY AS OVER THE LAST DECADE, THE MINORITY POPULATION IN LANCASTER COUNTY INCREASED BY 16,481, OR BY 58 4% IN 2010, THE MINORITY POPULATION REPRESENTS 15 7% OF THE TOTAL POPULATION, AN INCREASE IN REPRESENTATION FROM 11 3% OF THE TOTAL 2000 POPULATION OVER THE LAST DECADE, PERSONS OF HISPANIC ORIGIN (MAY BE OF ANY RACE) NEARLY DOUBLED IN SIZE AS THERE WAS A 97 8% INCREASE IN LATINO/LATINA POPULATION OVER THE DECADE THE AFRICAN AMERICAN AND ASIAN POPULATIONS THAT ESSENTIALLY TIE AS THE SECOND LARGEST RACIAL GROUPS HAVE ALSO GROWN OVER THE DECADE PROJECTED GROWTH IN MINORITY POPULATIONS CHALLENGES US TO ACCOMMODATE DIVERSE LANGUAGE AND CULTURAL NEEDS WITH THE SERVICE AREA RAPIDLY EXPANDING, AND THE OVER 65 POPULATION EXPECTED TO GROW BY OVER 16% IN THE NEXT FIVE YEARS, BRYAN RECOGNIZES THE IMMENSE NEEDS OF OUR SERVICE AREA ARE EXPANDING AND CHANGING

Identifier	ReturnReference	Explanation
Identifier Promotion of community health	ReturnReference  Schedule H, Part VI, Line 5	BRYAN MEDICAL CENTER HAS PROVIDED HIGH QUALITY, COMPREHENSIVE MEDICAL SERVICES TO BENEFIT THE COMMUNITY FOR OVER 86 YEARS, AND IS COMMITTED TO IDENTIFYING AND ADDRESSING NEEDS IN THE COMMUNITY IN ORDER TO PROMOTE THE PHYSICAL, EDUCATIONAL AND ECONOMIC HEALTH OF OUR COMMUNITY IN THE FUTURE FUNDAMENTAL TO OUR COMMUNITY COMMITMENT IS THE LEADERSHIP OF OUR LOCAL GOVERNING BOARD BRYAN'S GOVERNING BOARD CONSISTS OF MEDICAL PROFESSIONALS, BUSINESS PROFESSIONALS, AND COMMUNITY LEADERS ALL OF WHOM RESIDE IN THE HOSPITAL'S PRIMARY SERVICE AREA, AND UNDERSTAND THE NEEDS OF THE COMMUNITY THESE VOLUNTEERS DEDICATE THEIR TIME, WISDOM, INSIGHTS, AND EXPERTISE TO SET POLICY AND STRATEGIC DIRECTION TO ENSURE THAT BRYAN'S VISION, MISSION AND STRATEGIC PLANS ARE ALIGNED WITH ITS CHARITABLE PURPOSE THE MAJORITY OF THE BOARD MEMBERS ARE INDEPENDENT ON THE MEDICAL STAFF OF THE ORGANIZATION THE MEDICAL STAFF OF THE ORGANIZATION OF THE MEDICAL STAFF OF THE ORGANIZATION OF THE DOARD MEMBERS ARE INDEPENDENT SO SO THE ORGANIZATION THE MEDICAL STAFF OF THE ORGANIZATION OF THE
		COMMITTED TO TEACHING AND TRAINING THE HEALTH CARE PROFESSIONALS OF TOMORROW OUR COLLEGE OF HEALTH SCIENCES OFFERS GRADUATE AND UNDERGRADUATE DEGREES THROUGH ITS SCHOOL OF NURSING, SCHOOL OF HEALTH PROFESSIONALS, AND SCHOOL OF NURSE ANESTHESIA PROGRAMS MANY OF THE GRADUATES STAY IN LINCOLN OR THE SURROUNDING AREA, THEREBY PROVIDING A CONTINUOUS SUPPLY OF MEDICAL PROFESSIONALS FOR
		THE COMMUNITY IN ADDITION, THE MEDICAL CENTER ASSURES CONTINUING QUALITY HEALTH IN OUR COMMUNITY THROUGH RESIDENCY PROGRAMS, WORKSHOPS AND SEMINARS, AND CLINICAL EDUCATION PROGRAMS  Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
Affiliated health care system	Schedule H, Part VI, Line 6	BRYAN MEDICAL CENTER IS PART OF THE BRYAN HEALTH SYSTEM, ONE OF THE LARGEST NON-PROFIT, LOCALLY OWNED HEALTH CARE ORGANIZATIONS IN THE REGION THE SYSTEM EXISTS TO PROMOTE AND PROVIDE ACCESS TO QUALITY HEALTH CARE, PROVIDE MEDICAL EDUCATION, AND COMMUNITY SERVICE THE COMMUNITY BENEFITS PROVIDED BY THE SYSTEM INCLUDE 1) PROVIDING FREE OR DISCOUNTED HEALTH CARE TO THE UNINSURED AND UNDERINSURED, 2) PROVIDING GOVERNMENTAL SPONSORED PROGRAMS SUCH AS MEDICARE AND MEDICAID, 3) HEALTH PROFESSIONALS' EDUCATION 4) COMMUNITY HEALTH IMPROVEMENT SERVICES AND 5) CASH AND IN-KIND CONTRIBUTIONS TO OTHER NON-PROFIT ORGANIZATIONS THE SYSTEM PROVIDES A FULL SPECTRUM OF PREVENTION, WELLNESS, ACUTE CARE AND REHABILITATION SERVICES TO URBAN, SUBURBAN AND RURAL COMMUNITIES IN NEBRASKA, KANSAS, IOWA, MISSOURI AND SOUTH DAKOTA THE SYSTEM CONSISTS OF TWO ACUTE-CARE HOSPITALS, NUMEROUS OUTPATIENT CLINICS, A PHYSICIAN NETWORK, A COLLEGE, AN URGENT CARE CENTER, A HEALTH AND WELLNESS FACILITY, A PHILANTHROPIC FOUNDATION AND OTHER HEALTHCARE PROVIDERS PREMIER SERVICES INCLUDE CARDIOLOGY, NEUROSCIENCE, ORTHOPEDICS, VASCULAR, TRAUMA AND EMERGENCY CENTERS, INTENSIVE CARE, WOMEN'S AND CHILDREN'S HEALTH, ONCOLOGY, IMAGING AND MENTAL HEALTH

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 47-0376552

Name: BRYAN MEDICAL CENTER

# Form 990 Schedule H, Part V Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)	
How many non-hospital facilities did the organization operate during the tax year? <b>11</b>	
Name and address	Type of Facility (Describe)
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN, NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN, NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN, NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN, NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN, NE 68506	CATH LAB SERVICES
BRYAN MEDICAL CENTER 1500 SOUTH 48TH STREET SUITE 400 LINCOLN,NE 68506	CATH LAB SERVICES

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

OMB No 1545-0047

2011

DLN: 93493099007233

Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number **BRYAN MEDICAL CENTER** 47-0376552 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other) See Additional Data Table Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . . . . . . . . . 

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedures for monitoring	Schedule I, Part I, Line 2	THE CONTRIBUTIONS COMMITTEE OF BRYAN HEALTH OVERSEES THE GRANT ALLOCATION AND MANAGEMENT
use of grant funds		FOR THIS ORGANIZATION EACH POTENTIAL RECIPIENT IS REQUIRED TO APPLY FOR A GRANT THE
		CONTRIBUTIONS COMMITTEE REVIEWS AND DISCUSSES ALL SUBMITTED REQUESTS IN DETAIL GRANTS ARE
l		AWARDED BASED ON NEED AND ELIGIBILITY

**Software ID:** 11000230

**Software Version:** v2011.1.0

**EIN:** 47-0376552

Name: BRYAN MEDICAL CENTER

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN HEART ASSOCIATION1550 SOUTH 70TH LINCOLN,NE 68506	13- 5613797	501(C)(3)	35,000	0	N/A	N/A	HEART WALK TO SUPPORT EDUCATION & RESEARCH
CLINIC WITH A HEART1701 S 17TH ST STE 4G LINCOLN,NE 68502	20- 2850139	501(C)(3)	25,400	0	N/A	N/A	SUPPORT FOR GENERAL OPERATIONS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YMCA570 FALLBROOK BLVD 210 LINCOLN, NE 68521	46- 0376578	501(C)(3)	15,000	0	N/A	N/A	CAPITAL CONSTRUCTION
AMERICAN RED CROSS220 OAK CREEK DRIVE LINCOLN, NE 68528	53- 0196605	501(C)(3)	12,500	0	N/A	N/A	EMERGENCY RESPONSE AT HUSKER SPORT EVENTS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
MADONNA REHAB HOSPITAL5401 SOUTH ST LINCOLN,NE 68506	23- 7159940	501(C)(3)	10,400	0	N/A	N/A	SUPPORT FOR GENERAL OPERATIONS
LINCOLN CHILDRENS' MUSEUM1420 P STREET LINCOLN, NE 68508	47- 0716636	501(C)(3)	10,000	0	N/A	N/A	CAPITAL CONSTRUCTION OF HEALTHCARE EXHIBIT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LINCOLN CHILDRENS' ZOO 1222 S 27TH ST LINCOLN, NE 68502	47- 0482255	501(C)(3)	10,000	0	N/A	N/A	SUPPORT FOR GENERAL OPERATIONS
LINCOLN PARKS & REC DEPARTMENT 2740 A ST LINCOLN, NE 68510	36- 3853746	501(C)(3)	10,000	0	N/A	N/A	ANTELOPE VALLEY CAPITAL CAMPAIGN

(a) Name and address of organization	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV,	(g) Description of non-cash	(h) Purpose of grant or assistance
or government					appraisal, other)	assistance	
AMERICAN CANCER SOCIETY 5733 S 34TH ST LINCOLN,NE 68516	74- 1185665	501(C)(3)	5,000	0	N/A	N/A	MAKING STRIDES WALK TO SUPPORT GEN OPERATION
NEBRASKA STATE STROKE ASSN 6900 L ST LINCOLN, NE 68510	36- 3428710	501(C)(3)	5,000	0	N/A	N/A	STROKE CAMP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
LINCOLN MEDICAL EDUCATION PARTNERSHIP4600 VALLEY RD NO 225 LINCOLN, NE 68510	47- 0553011	501(C)(3)	5,000	0	N/A	N/A	SUPPORT FOR GENERAL OPERATIONS
TEAMMATES6801 O ST LINCOLN,NE 68510	47- 0840990	1 5017631	5,000	0	N/A	N/A	GALA PARTNERSHIP TO SUPPORT GEN OPERATIONS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOLIDARITY BRIDGE INC1577 FLORENCE AVE EVANSTON,IL 60202	36- 4481213	501(C)(3)	0	15,000	FMV	SUPPLIES	SUPPORT FOR GENERAL OPERATIONS
MATT TALBOT KITCHEN1911 R STREET LINCOLN,NE 68503	36- 3945814	501(C)(3)	0	7,200	FMV	FOOD SUPPLIES	SUPPORT FOR GENERAL OPERATIONS

DLN: 93493099007233

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization BRYAN MEDICAL CENTER

**Employer identification number** 

47-0376552

Pa	art I Questions Regarding Compensation			
			Yes	Νo
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	▼ Travel for companions			1
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			1
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	Compensation committee Written employment contract			1
	☐ Independent compensation consultant ☐ Compensation survey or study			1
	Form 990 of other organizations  Approval by the board or compensation committee	е		ĺ
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organ or a related organization	ızatıon		
а	Receive a severance payment or change-of-control payment?	4a	Yes	1
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			1
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a	Yes	
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III			l
		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulatio section 53 4958-6(c)?	ns <b>9</b>		1

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) CAROLYN CODY MD	(ı) (ıı)	166,500 0	18,535 0	47,914 0	10,280 0	11,710 0	254,939 0	(
(2) DAVID BINGHAM MD	(ı) (ıı)	519,968 0	328,377 0	2,286 0	13,475 0	18,264 0	882,370 0	(
(3) DAVID HUGHES MD	(ı) (ıı)	484,223 0	11,458 0	6,799 0	4,982 0	11,096 0	518,559 0	(
(4) DAVID REESE	(ı) (ıı)	161,358 0	19,877 0	22,599 0	14,523 0	22,394 0	240,751 0	(
(5) EDWARD RAINES MD	(ı) (ıı)	844,886 0	18,750 0	2,388	15,925 0	22,191 0	904,140 0	(
(6) ELIZABETH MACLEOD WALLS PHD	(ı) (ıı)	174,425 0	21,855 0	50,469 0	5,309 0	21,862 0	273,919 0	(
(7) JOHN WOODRICH	(ı) (ıı)	334,564 0	31,350 0	112,018 0	12,939 0	23,231 0	514,102 0	
(8) KATHLEEN CAMPBELL	(ı) (ıı)	198,468 0	24,512 0	52,092 0	11,441 0	7,824 0	294,337 0	
(9) KIMBERLY RUSSEL	(ı) (ıı)	0 643,860	0 74,317	0 259,039	0 13,475	0 17,919	0 1,008,610	(
(10) MATTHEW GOETTSCH MD	(ı) (ıı)	344,135 0	41,667 0	3,680 0	2,423 0	22,382 0	414,287 0	(
(11) RUSSELL GRONEWOLD	(ı) (ıı)	0 324,755	0 34,862	0 88,341	0 13,475	0 23,521	0 484,954	(
(12) SHIRLEY TRAVIS	(ı) (ıı)	179,035 0	19,968 0	86,041 0	21,868 0	8,922 0	315,834 0	(
(13) STUART MYERS MD	(ı) (ıı)	491,700 0	210,105 0	5,452 0	13,475 0	22,191 0	742,923 0	(

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

	eo provide ene n	normation, explanation, or descriptions required for rate 1, lines 14, 15, 40, 50, 50, 50, 7, and 6 Also complete this pare for any additional information
Identifier	Return Reference	Explanation
Travel for companions	Part I, Line 1a	SEVERAL OF THE MEMBERS OF THE BOARD OF THE TRUSTEES ARE INDEPENDENT COMMUNITY MEMBERS WHO ARE VOLUNTEER BOARD MEMBERS, AND DO NOT RECEIVE ANY COMPENSATION FOR THEIR TIME AND DUTIES AS MEMBERS OF THE BOARD OF TRUSTEES RESPONSIBILITIES OF TRUSTEES ARE COMPLEX, AND EFFECTIVE GOVERNANCE DEPENDS UPON HAVING BOARD MEMBERS THAT ARE WELL EDUCATED ABOUT ALL ASPECTS OF HEALTH CARE AND HEALTH CARE GOVERNANCE BRYAN MEDICAL CENTER ENCOURAGES ONGOING EDUCATION OF ITS TRUSTEES BY PROVIDING REIMBURSEMENT FOR REASONABLE TRAVEL EXPENSES THAT FURTHER THE MISSION OF BRYAN MEDICAL CENTER REIMBURSEMENT FOR COMPANIONS OF VOLUNTEER TRUSTEES IS LIMITED BY THE BOARD OF TRUSTEES' TRAVEL POLICY TO AIR TRAVEL AT THE COACH LEVEL ALL TRAVEL OF COMPANIONS IS APPROVED IN ADVANCE BY THE CHIEF EXECUTIVE OFFICER OF BRYAN HEALTH, AND SUBSTANTIATION OF ALL TRAVEL RELATED EXPENSES IS REQUIRED BEFORE PAYMENT THIS BENEFIT IS TREATED AS TAXABLE COMPENSATION TO THE TRUSTEES
Arrangement used to establish the top management official's compensation	Part I, Line 3	BRYAN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND MANAGING A MULTI-HOSPITAL HEALTH SYSTEM THAT PROVIDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH OF THE LARGEST PRIVATE EMPLOYER IN LINCOLN/LANCASTER COUNTY, BRYAN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL OF RESPONSIBILITY THIS PLAN, KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRYAN HEALTH'S BOARD OF TRUSTEES AND THE COMPENSATION COMMITTEE THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET THE COMPENSATION COMMITTEE IS APPOINTED BY BRYAN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTARILY, AND WHO MUST ADHERE TO A STRINGENT CONFLICTOR INTEREST POLICY EXECUTIVE COMPENSATION IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4958 INCLUDING TAKING STEPS TO MEET THE REBUTTABLE PRESUMPTION STANDARD OF REASONABLENESS UNDER TREASURY REGULATION SECTION 53 4958-6 THE COMPENSATION COMMITTEE CONDUCTS A COMPREHENSIVE ANNUAL REVIEW OF ALL COMPENSATION PROVIDED BY THE ORGANIZATION TO THE SENIOR MANAGEMENT TEAM THIS REVIEWIS CONDUCTED BY THE COMMITTEE BY UTILIZING NATIONAL SALARY SURVEYS, CONDUCTED BY INDEPENDENT EXTERNAL FIRMS COMPENSATION FOR SENIOR MANAGERS IS COMPENSATION PROVIDED ARE REASONABLE AND AT FAIR MARKET VALUE THE REASONABLENESS OF TOTAL COMPENSATION PROVIDED TO THE SENIOR MANAGEMENT TEAM, AND TO ASSURE THAT THE TOTAL COMPENSATION PAID COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION COMPENSATION PAID TO SENIOR MANAGERS THE COMPENSATION PAID TO SENIOR MANAGERS THE COMPENSATION PROVIDED WRITTEN OPPOSATION PAID TO SENIOR FINE COMPENSATION PAID T
Severance or change-of-control payment	Schedule J,	ELIZABETH MACLEOD WALLS RECEIVED SEVERANCE PAYMENTS TOTALING \$35,252 DURING CALENDAR YEAR 2011 THESE SEVERANCE PAYMENTS WERE INCLUDED IN MS WALLS'S W-2 INCOME AND REPORTABLE COMPENSATION ON SCHEDULE J
	Part I, Line 4b	IN ORDER TO ATTRACT AND RETAIN TALENTED, EXPERIENCED EXECUTIVES, BRYAN HEALTH OFFERS A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN TO ELIGIBLE EMPLOYEES THE FOLLOWING PEOPLE LISTED IN FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN, OR RECEIVED A PAYMENT FROM, A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN DURING THE TAX YEAR KATHLEEN CAMPBELL \$43,764, CAROLYN CODY, M D \$36,027, DAVID REESE \$8,507, KIMBERLY RUSSEL \$209,018, SHIRLEY TRAVIS \$39,532, ELIZABETH MACLEOD WALLS \$8,664, JOHN WOODRICH \$99,780, AND RUSSELL GRONEWOLD \$73,691
Compensation contingent on revenues of the organization		IN THE CASE OF CERTAIN PHYSICIAN EMPLOYEE AGREEMENTS, COMPENSATION IS PAID ON A PERCENTAGE OF PROFESSIONAL COLLECTIONS PERFORMED ABOVE A PREDETERMINED THRESHOLD
Non-fixed payments	Part I, Line 7	BRYAN HEALTH OFFERS A MARKET COMPETITIVE INCENTIVE COMPENSATION PROGRAM FOR MEMBERS OF MANAGEMENT INCENTIVE COMPENSATION IS BASED ON ACHIEVING OBJECTIVE ORGANIZATIONAL AND INDIVIDUAL GOALS THE WEIGHTS ASSIGNED TO EACH GOAL MAY CHANGE ON AN ANNUAL BASIS
	PART II	IN KEEPING WITH BRYAN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON THE BOARD OF TRUSTEES, OR ANY AFFILIATED BOARD, IS COMPENSATED FOR THEIR SERVICE AS A BOARD MEMBER COMPENSATION AMOUNTS REPORTED ARE FOR SERVICES PROVIDED AS MEDICAL PROFESSIONALS OR EXECUTIVES OF THE ORGANIZATION, OR A RELATED ORGANIZATION COMPENSATION AMOUNTS REPORTED ON SCHEDULE J, PART II ARE BASED ON THE CALENDAR YEAR ENDED DECEMBER 31, 2011

Schedule K

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493099007233

Open to Public Inspection

Name of the organization BRYAN MEDICAL CENTER

Department of the Treasury

Internal Revenue Service

(Form 990)

Employer identification number

47 0076550

DK	AN MEDICAL CENTER									4	7-037	6552			
Р	art I Bond Issues														
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	<b>(e)</b> Issue F	Price	(f)	Description	of Purpose	(g) Def	feased	Beh	On alf of suer		Pool ncing
										Yes	No	Yes	No Y	⁄es	No
A	HOSPITAL AUTHORITY NO 1 OF LANCASTER COUNTY NE	47-0490169	513886RR4	12-21-2006	61,38	1,548	REFU	ES 2006 BO NDED PRIO 8/1997), (1	R ISSUES -		X		X		X
В	HOSPITAL AUTHORITY NO 1 OF LANCASTER COUNTY NE	47-0721900	513886SR3	05-27-2008	115,21	6,759	REFU	ES 2008 A 8 NDED PRIO :0/2002), (0	R ISSUES -		X		x		X
С	HOSPITAL AUTHORITY NO 1 OF SALINE COUNTY NE	47-0843167	79517TAW6	05-27-2008	13,48	0,000	REFU	ES 2008C B NDED PRIO 2007)			Х		Х		Х
Pa	rt III Proceeds							T					1		
	A mount of bonds retired				4	A		E	+		С			D	
1	Amount of bonds defeased					8,085	,000	:	12,055,000			525,000	)		
2	Total proceeds of issue				+	62.074	522	4.	0			400.50	,		
3 4	Gross proceeds in reserve fur	nds				63,974	,522	1.	15,220,438		13,	480,597	<u> </u>		
<del></del>	Capitalized interest from proc						0		0				\		
6	Proceeds in refunding escrow						0		0				,   ,		
<del>"</del>	Issuance costs from proceed					555	,587		951,595			88,670	<u>'                                     </u>		
8	Credit enhancement from pro-					- 333	0		859,107			141,505	<u> </u>		
9	Working capital expenditures	from proceeds					0		0				)		
10	Capital expenditures from pro	oceeds					0		0				)		
11	Other spent proceeds					63,418	,935	1:	13,379,736		13,	250,422	2		
12	Other unspent proceeds					-	0		0			C	)		
13	Year of substantial completio	n			20	001		20	08		2003				
					Yes	No	•	Yes	No	Yes		No	Yes		No
14	Were the bonds issued as par	rt of a current refund	ding issue?			Х		Х		X					
15	Were the bonds issued as par	rt of an advance refu	unding issue?		Х				Х			Х			
16	Has the final allocation of pro	ceeds been made?			Х			Х		Х					
17	Does the organization mainta allocation of proceeds?	ın adequate books a	and records to sup	port the final	×			Х		Х					
Pa	rt IIII Private Business l	Jse									<u>'</u>				
						A		E			C			D	
					Yes	No	D	Yes	No	Yes		No	Yes	$\bot$	No

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Part III Private Business Use (Continued) Α В C D Yes Yes Yes No No Yes No No Are there any management or service contracts that may result in private business За Χ Χ Х use? If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Χ Х Are there any research agreements that may result in private business use of bondfinanced property? Χ Χ Χ If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside d counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0 % 0 % 0 % Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 0 % 0 % 0 % 501(c)(3) organization, or a state or local government Total of lines 4 and 5 0 % 0 % 0 % 7 Has the organization adopted management practices and procedures to ensure the Х Χ Х post-issuance compliance of its tax-exempt bond liabilities?

Part IV Arbitrage

Par	t IV Arbitrage								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		x		Х		×		
2	Is the bond issue a variable rate issue?		X	X		Х			
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X	×		×			
ь	Name of provider			PIPER JAFFR	AY	PIPER JAFFR	AY		
С	Term of hedge				230		230		
d	Was the hedge superintegrated?				х		х		
e	Was a hedge terminated?				х		х		
4a	Were gross proceeds invested in a GIC?		Х		х		X		
ь	Name of provider								
С	Term of GIC				0 0				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		х		х		х		
6	Did the bond issue qualify for an exception to rebate?		x	х		Х			

#### Part V Procedures To Undertake Corrective Action

# Part VI Supplemental Information

action

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanation
TOTAL PROCEEDS OF ISSUE	PART II, LINE 3	THE TOTAL PROCEEDS DO NOT AGREE TO THE ISSUE PRICE IN PART I, COLUMN (E) DUE TO INVESTMENT EARNINGS
PART III, PRIVATE BUSINESS USE	,	PART III HAS NOT BEEN COMPLETED GIVEN THAT ALL BONDS LISTED IN ROWS A THROUGH C OF PART I, WERE ISSUED SOLELY TO REFUND BONDS ISSUED PRIOR TO 2003
ROWB, COLUMN(C) CUSIP NUMBERS		THE BOND FROM HOSPITAL AUTHORITY NO 1 OF LANCASTER COUNTY, NE HAS 3 SEPARATE CUSIP NUMBERS A 513886SR3, B-1 513886SS1, B-2 513886ST9
Procedures to		BRYAN MEDICAL CENTER UPDATED ITS WRITTEN TAX EXEMPT POST ISSUANCE COMPLIANCE PROCEDURES DURING FISCAL YEAR 2013 TO

VOLUNTARY CLOSING AGREEMENT PROGRAM (VCAP) IF SELF-REMEDIATION IS NOT AVAILABLE UNDER APPLICABLE REGULATIONS

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As Filed Data -

DLN: 93493099007233

OMB No 1545-0047

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

	of the organization MEDICAL CENTER							Er	nployer i	dent if ica	tion numb	er
									7-03765			
Part I	Excess Benefit Tran Complete if the organizati		•								ne 40b	
												(c)
1	(a) Name of disqu	ıalıfıed p	person		(b) Description o		of trans	action		Yes	rected?	
											res	INO
	ter the amount of tax impose					disqualified perso			ear unde	r • ¢		
	ter the amount of tax, if any,									• \$		
			•							<u> </u>		
Part 1	Loans to and/or F Complete if the organiz					Part IV line 26	or For	m 990-F	7 Part V	/ line 38	а	
	complete if the organiz		oan to	165 0111	01111 330	, 1 41017, 1110 20	, 01 1 01	III 330 E	(f)			
<b>(a)</b> Naı	me of interested person and		m the	(c)0 rı	gınal	(A) Deleveredos	(e) defau		A pproby		(g)Writ	
	purpose	organi	zatıon?	principal	amount	(d)Balance due	ueiai	aic'	commit		agreem	: ווני
		То	From				Yes	No	Yes	No	Yes	No
(1) MAT	THEW GOETTSCH MD											
СОМРЕ	NSATION PACKAGE		Х	1	125,000	52,083		No		No	Yes	
											_	1
		-									_	1
Γotal					<b>▶</b> \$	52,083		L				<u> </u>
Part II											•	
	Complete if the orga	nızatıo				•		27.				
	(a) Name of interested perso	on	( D			en interested per janization	son	<b>(c)</b> A m	ount of g	rant or ty	pe of assı	stance

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii the organizatio	ii aliswered res oli	ronni 990, Part IV, III	ie zoa, zob, or zoc.		
(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organi	aring of zation's nues?
	organization			Yes	No
(1) NEBRASKA EMERGENCY MEDICINE	EDWARD MLINEK IS AN OFFICER OF NEBRASKA EMERGENCY MEDICINE	l ' '	PAYMENT FOR EMERGENCY PHYS		No
(2) EDWARD MLINEK MD	AN OFFICER OF E D ASSOCIATES, LLC	l '	PAYMENTS FOR MED DIRECTOR FEES		No
(3) KEVIN MOTA MD	AN OFFICER OF PRAIRIE SURGICAL ASSOCIATES, PC	l '	PAYMENT FOR PHYSICIAN SERVICES		No

#### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2011

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SCHEDULE O

As Filed Data -

DLN: 93493099007233

OMB No 1545-0047

ZUII

Department of the Treasury
Internal Revenue Service

(Form 990 or 990-EZ)

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Supplemental Information to Form 990 or 990-EZ

Open to Public Inspection

Name of the organization BRYAN MEDICAL CENTER	Employer identifi	cation number
	47-0376552	

ldentifier	Return Reference	Explanation
Family/business relationships amongst interested persons		GENE BRAKE AND DAVID REESE - FAMILY RELATIONSHIP, MANY OF THE PERSONS LISTED IN PART VII, SECTION A HAVE A "BUSINESS RELATIONSHIP" WITH EACH OTHER BY VIRTUE OF THEIR EMPLOYMENT BY A BRYAN HEALTH SYSTEM ENTITY -

ldentifier	Return Reference	Explanation
Significant changes to organizational documents	Form 990, Part VI, Section A, Line 4	BRYAN MEDICAL CENTER'S BY LAWS WERE AMENDED EFFECTIVE JULY 11, 2011 THERE WERE A NUMBER OF MINOR CHANGES TO THE BY LAWS, HOWEVER THE FOLLOWING IS A SIGNIFICANT CHANGE. THE NUMBER OF BOARD MEMBERS REQUIRED TO PROVIDE A WRITTEN CONSENT TO APPROVE AN ACTION OF A BOARD, IN LIEU OF A MEETING, INCREASED FROM "THREE-FOURTHS (3/4)" OF ALL TRUSTEES ENTITLED TO VOTE TO "AT LEAST FOUR-FIFTHS (4/5)" OF ALL TRUSTEES

ldentifier	Return Reference	Explanation
Classes of members or stockholders	l '	AS STATED IN THE CORPORATION'S ORGANIZING DOCUMENTS, THE SOLE CORPORATE MEMBER OF THE ORGANIZATION IS BRY AN HEALTH BRY AN HEALTH HAS THE RIGHTS UNDER THE ORGANIZING DOCUMENTS TO (1) APPROVE SIGNIFICANT DECISIONS OF THE ORGANIZATION'S GOVERNING BODY, (2) ELECT THE MEMBERS OF THE GOVERNING BODY, AND (3) RECEIVE ANY REMAINING ASSETS AFTER DISSOLUTION OF THE ORGANIZATION

ldentifier	Return Reference	Explanation
Members or stockholders electing members of governing body	Form 990, Part VI, Section A, Line 7a	BRY AN HEALTH AS SOLE CORPORATE MEMBER OF THE ORGANIZATION, HAS THE RIGHT UNDER THE ORGANIZING DOCUMENTS TO REMOVE ANY TRUSTEE FROM OFFICE AT ANY TIME, WITH OR WITHOUT CAUSE BY A VOTE OF AT LEAST TWO-THIRDS (2/3) OF ALL THE VOTING TRUSTEES OF BRY AN HEALTH

ldentifier	Return Reference	Explanation
Decisions requiring approval by members or stockholders	Form 990, Part VI, Section A, Line 7b	BRY AN HEALTH IS THE SOLE MEMBER OF BRY AN MEDICAL CENTER ("MEDICAL CENTER") PURSUANT TO THE GOVERNING DOCUMENTS, THE BOARD OF THE MEDICAL CENTER MAY MANAGE THE AFFAIRS OF THE CORPORATION, HOWEVER, THE BOARD MAY NOT, WITHOUT THE PRIOR APPROVAL OF THE HEALTH SYSTEM (1) ADOPT ANY LONG-TERM CAPITAL OR OPERATIONAL BUDGET, (2) ADOPT ANY CHANGES IN ANY ANNUAL OR LONG-TERM CAPITAL BUDGET OR OPERATIONAL EXPENSE BUDGET EXCEEDING \$5,000,000 IN ANY SINGLE TRANSACTION OR \$10,000,000 IN ANY CORPORATION FISCAL YEAR, (3) APPROVE OR IMPLEMENT AMENDMENTS TO ITS MISSION STATEMENT OR STRATEGIC PLAN, (4) APPROVE ANY INDEBTEDNESS OR INCUR A MORTGAGE OR LIEN OF ANY KIND OR NATURE ON ASSETS OF THE CORPORATION WHERE THE BORROWING OR INDEBTEDNESS EXCEEDS \$5,000,000 IN ANY SINGLE TRANSACTION OR A TOTAL OF \$10,000,000 IN ANY CORPORATION FISCAL YEAR, (5) BNGAGE IN OR ENTER INTO ANY TRANSACTION OR TRANSACTIONS PROVIDING FOR THE TRANSFER, SALE OR OTHER DISPOSITION OF CAPITAL ASSETS IN ANY SINGLE TRANSACTION OF \$5,000,000 OR A TOTAL OF \$10,000,000 IN ANY CORPORATION FISCAL YEAR, (6) APPROVE THE ELECTION OF MEMBERS OF THE BOARD, (7) APPROVE THE APPOINTMENT OF THE SYSTEM PRESIDENT/CHIEF EXECUTIVE OFFICER, (8) APPROVE PARTICIPATION IN OTHER HEALTH CARE SYSTEMS BY AFFILIATION OR MERGER, (9) APPROVE TIS LIQUIDATION OR DISSOLUTION, (10) ORGANIZE OR ACQUIRE, OR AUTHORIZE THE ORGANIZATION, LIMITED LIABILITY COMPANY, PARTINERSHIP, TRUST, SHARED SERVICE ARRANGEMENT, JOINT VENTURE OR OTHER ENTITY, DIRECTLY OR INDIRECTLY, WHERE THE CAPITAL EXPENDITURES OR OPERATING EXPENSES BY THE CORPORATION IN CONNECTION WITH SUCH ORGANIZATION OR ACQUISITION IN ANY SINGLE TRANSACTION EXCEEDS \$5,000,000 OR A TOTAL OF \$10,000,000 IN ANY CORPORATION FISCAL YEAR, (11) AMEND THE ARTICLES OF INCORPORATION OR BY LAWS OF THE CORPORATION, OR (12) TAKE ANY OTHER ACTIONS WHICH MAY BE INCONSISTENT WITH THE SYSTEMS GOALS AND OBJECTIVES

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11b	THIS 990 WAS PREPARED BY BRYAN HEALTH'S TAX DIVISION DURING THE RETURN PREPARATION PROCESS, THE TAX DIVISION WORKS DILIGENTLY WITH OTHER DEPARTMENTS INCLUDING HUMAN RESOURCES, FINANCE, LEGAL, AND DEVELOPMENT TO GATHER INFORMATION TO COMPLETE FORM 990 AND ATTACHED SCHEDULES IN AN ACCURATE AND THOROUGH MANNER THIS 990 WAS REVIEWED BY THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, AND OTHER KEY OFFICERS OF BRYAN HEALTH THIS 990 WAS ALSO REVIEWED BY AN INDEPENDENT ACCOUNTING FIRM BRYAN HEALTH'S BOARD OF TRUSTEES HAS DELEGATED THE REVIEW OF THE FORM 990 TO THE BOARD'S FINANCE COMMITTEE EACH MEMBER OF THE FINANCE COMMITTEE RECEIVED A COMPLETE COPY OF THIS 990, PRIOR TO FILING THE FORM WITH THE INTERNAL REVENUE SERVICE

Identifier Return Reference	Explanation
Conflict of interest policy Part VI, Section B, Line 12c	BRY AN MEDICAL CENTER HAS ADOPTED A WRITTEN CONFLICT OF INTEREST POLICY THAT IS MONITORED AND ENFORCED BY THE GOVERNANCE COMMITTEE OF THE BOARD OF TRUSTEES OF BRY AN HEALTH BOARD MEMBERS, OFFICERS AND KEY EMPLOYEES ARE REQUIRED TO ANNUALLY COMPLETE A CONFLICT OF INTEREST AND DISCLOSURE QUESTIONNAIRE TO IDENTIFY ANY FAMILY AND BUSINESS RELATIONSHIPS AND TRANSACTIONS, OR OTHER TRANSACTIONS THAT MAY POSE A POTENTIAL CONFLICT THE QUESTIONNAIRES REQUIRES EACH COVERED PERSON TO SIGN A STATEMENT CERTIFY ING THAT HE/SHE (1) HAS REPORTED INFORMATION THAT IS CORRECT AND COMPLETE TO THE BEST OF THEIR KNOWLEDGE, (2) HAS READ THE CONFLICT OF INTEREST POLICY AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH ALL REQUIREMENTS OF THE POLICY COVERED PERSONS ARE ALSO REQUIRED TO DISCLOSE REAL OR POTENTIAL CONFLICTS AT THE TIME SUCH CONFLICTS ARISE. PERSONS WHO HAVE NOT RETURNED QUESTIONNAIRES ARE CONTACTED ADDITIONAL TIMES IN AN EFFORT TO RECEIVE COMPLETE AND ACCURATE RESPONSES FROM ALL PERSONS FAILURE TO COMPLETE THE QUESTIONNAIRE CAN RESULT IN DISCIPLINARY ACTIONS THE QUESTIONNAIRES ARE REVIEWED IN DETAIL BY THE GOVERNANCE COMMITTEE OF BRY AN HEALTH CONFLICTS ARE CLOSELY MONITORED BY MEMBERS OF THE GOVERNANCE COMMITTEE. THE CONFLICT OF INTEREST POLICY HAS RESTRICTIONS FOR ANY BOARD MEMBER WITH A CONFLICT OF INTEREST, SUCH AS, PROHIBITING THEM FROM PARTICIPATING IN DELIBERATIONS AND VOTING WITH REGARD TO CERTAIN TRANSACTIONS IN WHICH THEY HAVE AN INTEREST

ldentifier	Return Reference	Explanation
Process used to establish compensation of top management official	Form 990, Part VI, Section B, Line 15a	BRY AN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND MANAGING A MULTI-HOSPITAL HEALTH SYSTEM THAT PROVIDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH OF THE LARGEST PRIVATE EMPLOYER IN LINCOLIVLANCASTER COUNTY, BRY AN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL. OF RESPONSIBILITY THIS PLAN, KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRY AN HEALTH'S BOARD OF TRUSTEES AND THE COMPENSATION COMMITTEE. THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET THE COMPENSATION COMMITTEE IS APPOINTED BY BRY AN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTARILY, AND WHO MUST ADHERE TO A STRINGENT CONFLICT OF INTEREST POLICY EXECUTIVE COMPENSATION IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4958 UNDER TREASURY REGULATION SECTION 53 4958-6 THE COMPENSATION COMMITTEE CONDUCTS A COMPREHENSIVE ANNUAL REVIEW OF ALL COMPENSATION PROVIDED BY THE ORGANIZATION TO THE SENIOR MANAGEMENT TEAM THIS REVIEW IS CONDUCTED BY THE COMMITTEE BY UTILIZING NATIONAL SALARY SURVEYS, CONDUCTED BY INDEPENDENT EXTERNAL FIRMS COMPENSATION FOR SENIOR MANAGERS THE THAT THE VALUE OF COMPENSATION PROVIDED ARE REASONABLE AND AT FAIR MARKET VALUE. THE COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION COMMITTEE BY THE COMPENSATION PROVIDED ARE REASONABLE AND AT FAIR MARKET VALUE. THE COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT COMPENSATION COMMITTEE ALSO WORKS DIRECTLY WITH AN EXTERNAL INDEPENDENT TO THE SENIOR MANAGEMENT THE THAT ASSESSES THE REASONABLENESS OF TOTAL COMPENSATION PROVIDED TO THE SE

ldentifier	Return Reference	Explanation
Process used to establish compensation of other officers/key employees	Form 990, Part VI, Section B, Line 15b	SEE FORM 990, PART VI, SECTION B, LINE 15A

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	Form 990, Part VI, Section C, Line 19	THE ORGANIZATION'S ARTICLES OF INCORPORATION AND AMENDMENTS ARE AVAILABLE TO THE PUBLIC ON THE NEBRASKA SECRETARY OF STATE'S WEBSITE AT WWW SOS NE GOV ALSO, THIS ORGANIZATION IS INCLUDED WITHIN THE CONSOLIDATED FINANCIAL STATEMENTS OF BRY AN HEALTH THAT ARE MADE AVAILABLE TO THE PUBLIC BY THE POSTING OF THESE DOCUMENTS THROUGH THE MUNICIPAL SECURITIES RULEMAKING BOARD WEBSITE AT EMMA MSRB ORG THE ORGANIZATION'S OTHER GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE GENERALLY NOT MADE AVAILABLE TO THE PUBLIC FEDERAL TAX LAWS DO NOT REQUIRE THAT GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS BE MADE AVAILABLE FOR PUBLIC INSPECTION

ldentifier	Return Reference	Explanation
COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES & KEY EMPLOYEES	FORM 990, PART VII, SECTION A, LINE 1A, COLUMN (D)	IN KEEPING WITH BRY AN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON BRY AN MEDICAL CENTER'S BOARD, OR ANY AFFILIATED BOARD, IS COMPENSATED FOR THEIR SERVICES AS BOARD MEMBERS COMPENSATION AMOUNTS REPORTED ARE FOR SERVICES PROVIDED AS MEDICAL PROFESSIONALS OR EXECUTIVES OF THE ORGANIZATION, OR A RELATED ORGANIZATION COMPENSATION AMOUNTS REPORTED ON FORM 990, PART VII, SECTION A, COLUMNS (D),(E) AND (F) ARE BASED ON THE CALENDAR YEAR ENDED DECEMBER 31, 2011

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances	Part XI, Line 5	NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS6337232, TRANSFERS (TO) FROM RELATED ENTITY35243427, PENSION LIABILITY ADJUSTMENT34194278, CHANGE IN TEMP RESTRICTED INTEREST IN BRYAN FOUNDATION - 1344773, OTHER CHANGES IN TEMP RESTRICTED NET ASSETS, NET4953, DEFERRED TAX, NET263210, CORPORATE COST ALLOCATION TRANSFERS - 22921889, CHANGE IN PERMANENTLY RESTRICTED INTEREST IN BRYAN FOUNDATION - 100543, ROUNDING - 2,

ldentifier	Return Reference	Explanation
OVERSIGHT OF CONSOLIDATED AUDIT	FORM 990, PART XII, LINE 2C	BRY AN MEDICAL CENTER'S FINANCIAL STATEMENTS WERE AUDITED AS PART OF A CONSOLIDATED FINANCIAL STATEMENT FOR BRY AN HEALTH, THE ORGANIZATION'S SOLE MEMBER THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES OF BRY AN HEALTH IS RESPONSIBLE FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS, AND THE SELECTION OF THE INDEPENDENT ACCOUNTING FIRM THAT PERFORMS THE AUDIT

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493099007233

2011

Open to Public Inspection

Schedule R (Form 990) 2011

# SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
BRYAN MEDICAL CENTER

47-0376552

					4/-03/03	102			
Part I Identification of Disregarded Entities (Com	plete if the organiz	atıon	answered "Yes"	on Form 990, Pa	art IV, line 33.)				
(a) Name, address, and EIN of disregarded entity	(b) Primary activit	ty	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets		<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during	nizations (Comple the tax year.)	ete ıf	the organization	answered "Yes"	on Form 990, F	Part	IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity		(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))		<b>(f)</b> Direct controlling entity	orgar	rolled nzation
(1) BRYAN HEALTH SYSTEM								Yes	No
1600 SOUTH 48TH STREET	HEALTHCARE			504 (0) (2)	11 - Type III - FI		BRYAN HEALTH		
LINCOLN, NE 68506 36-3414823			NE	501(C)(3)					No
(2) CRETE AREA MEDICAL CENTER									
2910 BETTEN DRIVE	HEALTHCARE		NE	501(C)(3)	3		BRYAN HEALTH		No
CRETE, NE 68333 47-0841285									
(3) BRYAN FOUNDATION									
1600 SOUTH 48TH STREET	FUNDRAISING		NE	501(C)(3)	7		BRYAN HEALTH		No
LINCOLN, NE 68506 23-7005720									
(4) BRYAN PHYSICIAN NETWORK									
1600 SOUTH 48TH STREET	HEALTHCARE		NE	501(C)(3)		9	BRYAN HEALTH		No
LINCOLN, NE 68506 20-1357375									
									1

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, F	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.)		

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partn	al or ging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	i		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership		
47-0701037	MEDICAL SERVICES	NE	NA	C CORPORATION	0	0	0 %		
(2) INTEGRATED CARDIOLOGY GROUP LLC 1600 SOUTH 48TH STREET LINCOLN, NE 68506 47-0844961	CARDIOLOGY	NE	NA	C CORPORATION	0	0	0 %		
Schodulo B (Form 900) 2011									

(6)

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)								
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No					
<b>1</b> D	ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No					
b	Gift, grant, or capital contribution to related organization(s)	1b	Yes						
c	Gift, grant, or capital contribution from related organization(s)	1c	Yes	,					
d	d Loans or loan guarantees to or for related organization(s)								
e	e Loans or loan guarantees by related organization(s)								
	Sale of assets to related organization(s)	1f		No					
	Purchase of assets from related organization(s)	1g		No					
h	Exchange of assets with related organization(s)	1h		No					
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		No_					
		4.5	V						
_	Lease of facilities, equipment, or other assets from related organization(s)	1j 1k	Yes						
_	R Tenormanice of Services of membership of fandraising softenations for related organization(5)								
	I Performance of services or membership or fundraising solicitations by related organization(s)								
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m							
n	Sharing of paid employees with related organization(s)	1n	Yes						
0	Reimbursement paid to related organization(s) for expenses	10	Yes						
р	Reimbursement paid by related organization(s) for expenses	<b>1</b> p	Yes						
_	O ther transfer of cash or property to related organization(s)	1q							
r	Other transfer of cash or property from related organization(s)	1r	Yes						
_	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction threshold	la							
	(b)	(d)							
	(a) (c) (c) Method of determined type(a-r)								
(1)									
2)									
21									
3)									
4)									
5)									

# Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income (g) Share of end-of-year assets		(h) Disproprtionate allocations?		e end-of-year e assets 2		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (j) General or managing partner?		eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No			

Schedule R (Form 990) 2011

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES

# CONSOLIDATED FINANCIAL STATEMENTS May 31, 2012 and 2011

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES

# CONSOLIDATED FINANCIAL STATEMENTS May 31, 2012 and 2011

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#### REPORT OF INDEPENDENT AUDITORS

The Board of Trustees
BryanLGH Health System and Subsidiaries

We have audited the accompanying consolidated balance sheet of BryanLGH Health System and Subsidiaries (the "System") as of May 31, 2012 and the related consolidated statements of operations, changes in net assets, and cash flows for the year then ended. These financial statements are the responsibility of the System's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of BryanLGH Heart Institute, BryanLGH Foundation, and Crete Area Medical Center, wholly owned subsidiaries, which statements reflect total assets and revenue constituting 6% and 7%, respectively as of and for the year ended May 31, 2012 of the related consolidated totals. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for BryanLGH Heart Institute, BryanLGH Foundation, and Crete Area Medical Center, are based solely on the report of the other auditors. The consolidated financial statements of BryanLGH Health System and Subsidiaries as of May 31, 2011 were audited by other auditors whose report dated September 15, 2011, expressed an unqualified opinion on those statements

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audit and the reports of the other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the System as of May 31, 2012 and 2011, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America

As discussed in Note 1 to the consolidated financial statements, effective June 1, 2011 the System designated its investments as trading securities

Our audit was conducted for the purpose of forming an opinion on the 2012 consolidated financial statements as a whole. The May 31, 2012 consolidating balance sheet, consolidating statement of operations, consolidating statement of changes in net assets, BryanLGH Medical Center's statement of cash flows, and BryanLGH College of Health Sciences' statement of revenue and expenses are presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and results of operations of the individual companies, and are not a required

part of the consolidated financial statements Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling other information directly to the underlying accounting and such records used to prepare the consolidated financial statements or to the 2012 consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America In our opinion, based on our audit and the reports of other auditors, the 2012 consolidating information is fairly stated in all material respects in relation to the 2012 consolidated financial statements as a whole The May 31, 2011 BryanLGH Medical Center's statement of cash flows and BryanLGH College of Health Sciences' statement of revenue and expenses are presented for purposes of additional analysis and are not a required part of the basic 2011 financial statements The information has been subjected to the auditing procedures applied by other auditors in the audit of the 2011 consolidated financial statements and certain additional procedures, including comparing and reconciling other information directly to the underlying accounting and other records used to prepare the financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of The other auditors whose report dated September 15, 2011 expresses an opinion that such information was fairly stated in all material respects in relation to the 2011 financial statements as a whole

Crown Howath 66P

Crowe Horwath LLP

Chicago, Illinois September 10, 2012

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS May 31, 2012 and 2011 (In Thousands)

ASSETS	<u>2012</u>	<u>2011</u>
Current assets Cash and cash equivalents Investments limited as to use Patient accounts receivable, net of allowances for estimated	\$ 121,050 7,951	\$ 92,838 7,870
uncollectible accounts of \$14,704 in 2012 and \$13,891 in 2011 Inventories Other current assets Total current assets	58,154 9,671 <u>11,847</u> 208,673	52,117 8,328 11,383 172,536
Investments	202,900	201,088
Property and equipment, net Deferred financing costs, net Insurance recoveries receivable Other long-term assets	369,671 1,263 1,783 22,359	377,134 1,367 - 20,279
Total assets	\$ 806,649	\$ 772,404
Current liabilities Current portion of long-term debt Accounts payable Accrued interest Accrued salaries and wages Accrued employee benefits Estimated third-party payor settlements Other current liabilities Total current liabilities	\$ 6,271 14,394 1,955 7,707 17,600 2,572 11,106 61,605	\$ 6,147 12,675 2,045 7,034 15,427 3,902 10,041 57,271
Long-term debt, less current installments Accrued liability for self-insured claims Accrued pension benefit obligations Other liabilities Total liabilities	162,364 2,679 84,173 <u>26,758</u> 337,579	168,795 725 55,069 17,953 299,813
Commitments and contingencies		
Net assets     Unrestricted     Temporarily restricted     Permanently restricted     Total net assets	457,006 6,982 5,082 469,070	462,018 5,593 4,980 472,591
Total liabilities and net assets	<u>\$ 806,649</u>	<u>\$ 772,404</u>

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS Years ended May 31, 2012 and 2011 (In Thousands)

<u>2012</u>	<u>2011</u>
\$ 496 699	\$ 478,107
· ·	27,429
527,253	505,536
192 876	192,300
	68,949
	25,493
	83,115
•	17,819
	3,733
38,221	37,376
62,036	58,681
487,918	487,466
39,335	18,070
4,821	5,410
2,232	13,264
(6,528)	-
-	(394)
10,715	-
	(352)
	(28)
	(184)
<u>3,346</u>	<u>17,716</u>
42,681	35,786
-	3,012
	-
	7,303
85	46
<del></del>	<u>450</u>
<u>\$ (5,012</u> )	<u>\$ 46,597</u>
	\$ 496,699 30,554 527,253 192,876 64,071 25,345 81,773 20,210 3,386 38,221 62,036 487,918 39,335 4,821 2,232 (6,528) - 10,715 (8,524) 60 570 3,346 42,681 - (10,715) (37,063) 85

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS Years ended May 31, 2012 and 2011 (In Thousands)

		<u>2012</u>		<u>2011</u>
Unrestricted net assets:	_		_	
Excess of revenues over expenses	\$	42,681	\$	35,786
Unrealized gains on investments, net		-		3,012
Reclassification of net unrealized gains on securities transferred		(40.745)		
to trading categories		(10,715)		7 202
Pension liability adjustment		(37,063) 85		7,303 46
Contributions of real property  Net assets released from restrictions		05		450
	_	(5,012)	_	46,597
(Decrease) increase in unrestricted net assets		(5,012)		40,397
Temporarily restricted net assets:				
Contributions		1,795		1.444
Investment income		411		492
Other-than-temporary investment impairment losses		-		(58)
Unrealized (losses) gains on investments, net		(501)		360
Net assets released from restrictions and other, net		(316)		(693)
Increase in temporarily restricted net assets		1,389		1,545
Permanently restricted net assets:				
Contributions		115		177
Other		(13)		3
Increase in permanently restricted net assets		102		180
	_			
(Decrease) increase in net assets		(3,521)		48,322
Net assets at beginning of year	_	472,591		<u>424,269</u>
Net assets at end of year	<u>\$</u>	469,070	<u>\$</u>	<u>472,591</u>

# BRYANLGH HEALTH SYSTEM AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS Years ended May 31, 2012 and 2011 (In Thousands)

	<u>20</u>	<u>12</u>		<u>2011</u>
Operating activities	\$ (3	2 504)	Φ.	40.000
(Decrease) increase in net assets	<b>Ф</b> (3	3,521)	\$	48,322
Adjustments to reconcile increase in net assets to net cash provided by operating activities				
Unrealized gains on investments, net				(3,372)
Other-than-temporary investment impairment losses		_		(5,572) 452
Pension liability adjustment	37	7,063		(7,303)
Change in fair market value of interest rate swaps		3,524		352
Contributions of real property	`	(85)		(46)
Deferred tax, net		(60)		28
Depreciation and amortization	38	3,221		37,376
Loss on disposal of property and equipment		200		443
Increase in trading investments, net	(3	3,405)		-
Bad debts		0,210		17,819
(Increase) decrease in		,		,
Patient accounts receivable	(26	5,247)		(19,232)
Inventories		(,343)		(13)
Other assets		2,247)		(3,301)
Increase (decrease) in	`	. ,		, ,
Accounts payable	1	1,719		237
Accrued expenses and certain other liabilities	(1	(903, ا		2,385
Estimated third-party payor settlements		1,330)		2,383
Net cash from operating activities	65	5,796		76,530
Investing activities				
Increase in investments and investments				
limited as to use, net		-		(18,804)
Additions to property and equipment	(31	(297, 1		(29,103)
Proceeds from sale of property and equipment		587		346
Increase in investing portion of other assets		<u>(567</u> )		(683)
Net cash used in investing activities	(31	1,277)		(48,244)
Financing activities				
Principal payments on long-term debt	(6	3,075)		(5,815)
Other, net		(232)		<u>(404</u> )
Net cash used in financing activities	(6	<u>3,307</u> )	_	(6,219)
Net increase in cash and cash equivalents	28	3,212		22,067
Cash and cash equivalents at beginning of year	92	2,83 <u>8</u>		70,771
Cash and cash equivalents at end of year	<u>\$ 12</u>	<u>1,050</u>	<u>\$</u>	92,838

#### **NOTE 1 - ORGANIZATION**

BryanLGH Health System (the Health System) is the parent holding company of BryanLGH Medical Center, BryanLGH Enterprises, Inc., BryanLGH Foundation, Crete Area Medical Center, BryanLGH Physician Network, and Integrated Cardiology Group, L.L.C., d/b/a BryanLGH Heart Institute, herein collectively referred to as the "System" The Health System provides financial and management assistance to its members. The Health System is organized as a nonprofit corporation

BryanLGH Medical Center (the Medical Center) is a nonprofit, 639 licensed acute-care bed regional medical center, which includes two acute care campuses, the East Campus and the West Campus, both located in Lincoln, Nebraska. The Medical Center offers a comprehensive range of medical services to residents of Lancaster County and greater Nebraska, and is especially recognized as a leading referral hospital, providing a complete cardiac medical specialty program, including open-heart surgery on the East Campus, and a neurosciences institute, as well as trauma and mental health services, on the West Campus. Substantially all of the Medical Center's expenses relate to providing health care services. The Medical Center is a nonprofit corporation as described in Section 501(c)(3) of the Internal Revenue Code (the Code), and has received a determination letter that it is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code

BryanLGH Enterprises, Inc (Enterprises) is a taxable entity that has investments in healthcare joint ventures, as well as operating a health and wellness facility under the trade name LifePointe

BryanLGH Foundation (the Foundation) is a nonprofit corporation as described in Section 501(c)(3) of the Code, and has received a determination letter that it is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code. The Foundation was organized to support and encourage health and human services through providing financial and fund-raising assistance principally to the Medical Center and BryanLGH College of Health Sciences. The Foundation's Board of Trustees is elected by the Board of Trustees of the Health System.

Crete Area Medical Center (CAMC) is a nonprofit corporation as described in Section 501(c)(3) of the Code, and has received a determination letter that it is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code CAMC operates a 24 licensed bed critical access hospital and two physician clinics, serving patients principally from Saline and Lancaster Counties

BryanLGH Physician Network (Physician Network) is a nonprofit corporation as described in Section 501(c)(3) of the Code, and has received a determination letter that it is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code Physician Network provides a continuum of healthcare services to patients in Lincoln, Nebraska and the surrounding community through the employment of physicians providing primary and specialty care services to members of the community

Integrated Cardiology Group, LLC, d/b/a BryanLGH Heart Institute (BHI), is a physician practice specializing in the provision of cardiac services to patients in and around the city of Lincoln, Nebraska, as well as cardiac services to greater Nebraska BHI has elected to be taxed as a C corporation for federal income tax purposes

The consolidated financial statements include the accounts of the Health System and its wholly owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Cash and Cash Equivalents Investments in highly liquid debt instruments with a maturity of three months or less when purchased, excluding amounts classified with Board of Trustees-designated investments limited as to use and long-term investments, are considered cash equivalents. The System routinely invests in money market mutual funds. These funds generally invest in highly liquid U.S. government and agency obligations. Financial instruments that potentially subject the System to concentrations of credit risk include the System's cash and cash equivalents. The System places its cash and cash equivalents with institutions with high credit quality. However, at certain times, such cash and cash equivalents may be in excess of government-provided insurance limits.

Net Patient Service Revenue The System has agreements with third-party payors that provide for payments to the System at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and other insurers for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors.

Revenue under certain third-party payor agreements is subject to audit, retroactive adjustments, and significant regulatory actions. Provisions for third-party payor settlements and adjustments are estimated in the period the related services are rendered, and adjusted in future periods as additional information becomes available, and as final settlements are determined. Laws and regulations governing the Medicare and Medicaid programs are complex, and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term Adjustments to revenue related to prior periods increased net patient service revenue by approximately \$6,900 and \$2,300 for the years ended May 31, 2012 and 2011 respectively

A summary of patient service revenue is as follows

	<u>2012</u>	<u>2011</u>
Gross charges Chanty care	\$ 1,134,157 (34,773)	\$ 1,077,275 (34,034)
Deductions from charges	<u>(602,685)</u>	<u>(565,134</u> )
Net patient service revenue	\$ 496 <u>.699</u>	<b>\$</b> 478,107

The System receives payment for services rendered from federal and state agencies (under the Medicare and Medicaid programs), managed care health plans, commercial insurance companies, employers, and patients During 2012 and 2011, approximately 30% and 31%, respectively, of the System's net revenues related to patients participating in the Medicare program, 4% for both years, from the Medicaid program, and 33% and 32%, respectively, from a specific managed care payor

The System recognizes that revenue and receivables from government agencies are significant to the System's operations, but does not believe that there are significant credit risks associated with these governmental agencies. At May 31, 2012 and 2011, the System has 22% and 26%, respectively, of net accounts receivable due from Medicare, and 33% for both years, of net accounts receivable due from a specific managed care payor. The System does not believe that there are any other significant concentrations of revenues from any particular payor that would subject the System to any significant credit risks in the collection of its accounts receivable. The System grants credit to its patients, most of whom are local or state residents, and are insured under third-party arrangements.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Additions to the allowance for estimated uncollectible accounts are made by means of the provision for estimated uncollectible accounts (bad debts expense) Accounts written off as uncollectible are deducted from the allowance, and subsequent recoveries are added

The amount of the allowance for estimated uncollectible accounts is based upon management's assessment of historical and expected net collections, business and economic conditions, trends in federal and state governmental healthcare coverage, and other collection indicators. Information used in management's assessment includes its review of historical collections and write-offs that represent a majority of the System's revenue and accounts receivable. Management evaluates the collectibility of accounts receivable by evaluating its payor composition and aging, and by utilizing its review of the results of historical collections and write-off experience, adjusted for changes in trends and conditions, to determine the allowance for the current reporting date. After satisfaction of amounts due from insurance, the System follows established guidelines for placing certain past due patient balances with collection agencies. The System does not charge interest on patient accounts receivable which are past due.

Regulatory Compliance As is the case with certain other hospitals and health systems, various federal and state agencies have initiated inquiries and investigations regarding reimbursement claims by the System, and certain other patient practices. The ultimate resolution of these matters, including liabilities, if any, cannot be determined at this time. However, it is management's opinion that the results of these inquiries and investigations will not have a material adverse impact on the consolidated financial statements.

<u>Charity Care</u> The System provides care to patients who are deemed unable to pay for services provided to them Patients who meet certain criteria under the System's charity care policy are provided service without charge, or at amounts less than their established rates. Accordingly, such amounts are not reported as revenue in the accompanying consolidated financial statements.

<u>Inventories</u> Inventories, which consist primarily of drugs and supplies, are determined primarily by physical count, and are stated at the lesser of cost (first-in, first-out method) or market value

<u>Investments</u> Investments include both undesignated assets and assets limited as to use. Undesignated assets consist of equities, mutual funds, individual government and corporate bonds, and alternative investments. Investments limited as to use include assets set aside by the Board of Trustees for, among other things, future capital improvements, retirement of debt, and for claims in excess of professional liability and health insurance, all over which the Board retains control and which it may, at its discretion, subsequently use for other purposes. Investments limited as to use also include investments held by trustees under indenture agreements and student loan funds. Amounts required to meet certain current liabilities of the System, including current installments of long-term debt and accrued interest to be paid from the trusteed assets, have been classified as current investments limited as to use in the consolidated balance sheets.

On June 1, 2011, the Board of Trustees elected to release the designations on funds previously designated for capital acquisitions and construction

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the accompanying consolidated balance sheets. Fair value is determined primarily on the basis of quoted market prices

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Limited partnership values are stated at fair value as estimated in an unquoted market utilizing the market approach. Fair values of the limited partnerships are determined by the investment managers or general partners. Changes in the fair value of investments in limited partnerships are recorded as investment income. Certain of the partnerships may hold some securities without readily determinable fair values, and consequently, the general partner may estimate the fair value for such securities. These estimates may differ from the values that would have been used had a ready market existed, and may also differ from the values at which such investments may be sold.

Effective June 1, 2011, the System designated its investments as trading securities. As a result of this designation, \$10,715 (excludes temporarily restricted amounts) of cumulative net unrealized gains on the trading portfolio as of June 1, 2011, not previously recognized in earnings, were recognized as nonoperating gains. For the year ended May 31, 2011, unrealized gains or losses on investments are excluded from the excess of revenues over expenses, unless the loss is determined to be other than temporary as discussed below

For the year ended, May 31, 2011, in order to evaluate the realizable value of its investments, the System's management evaluated the available facts and circumstances, including its investment intent and estimated 12-month target prices. This evaluation required significant judgment, including determinations involving the estimation of the outcome of future events, and also consisted of an accumulation of factors about general market conditions, which reflected prospects for the economy as a whole, the specific industries, and/or the specific securities under consideration. These factors were considered by management in determining whether the security still had earnings potential in the near future, and whether the security had an anticipated recovery in market value.

Management's position as to why an impairment is temporary, and no adjustment to the cost basis is deemed necessary, includes

- The intent and ability to retain the investments for a period of time sufficient to allow for the anticipated recovery in market value
- The decline in fair value has not existed for an extended period of time to suggest other than routine market fluctuations
- The individual stocks still have earnings potential in the near term sufficient to recover any decline in investment balance

<u>Property and Equipment</u> Property and equipment are stated at cost or, if donated, at fair value at the date of gift Depreciation is calculated using the straight-line method over the estimated useful lives of the depreciable assets as follows

Land improvements 20 years
Buildings and improvements 20-40 years
Equipment 3-15 years

Leasehold improvements are depreciated over the term of the corresponding lease, or the life of the asset, whichever is less

Donated property and equipment are recorded at fair value at the date of donation, and are then depreciated similar to purchased property and equipment

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Asset Impairment</u> The System considers whether indicators of impairment are present, and performs the necessary test to determine if the carrying value of an asset is appropriate. Impairment write-downs are recognized in operating income at the time the impairment is identified, except for alternative investment impairments, which are recognized in investment income.

<u>Costs of Borrowings</u> Costs incurred in connection with the issuance of debt are amortized over the term of the bonds using the bonds outstanding method, approximating the effective interest method

<u>Tax-Exempt Status and Income Taxes</u> With the exception of two taxable subsidiaries, the System is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code Several of the organizations realized certain income which the Internal Revenue Service considers to be unrelated business income subject to income tax. For the years ended May 31, 2012 and 2011, no tax was due related to these operations

Under ASC, Subtopic 740-10, *Income Taxes*, the System must recognize the tax benefit from an uncertain tax position only if it is "more-likely-than-not" that the tax position will be sustained on examination by the applicable taxing authorities, based on the technical merits of the position. The tax benefits recognized in the consolidated financial statements from such a position are measured based on the largest benefit that has a greater than 50 percent likelihood of being realized upon ultimate settlement ASC Subtopic 740-10 also provides guidance on derecognition, classification, interest and penalties on income taxes and accounting in interim periods and requires increased disclosure. There were no uncertain tax benefits identified and recorded as a liability upon the adoption of ASC 740 or at May 31, 2012 and 2011. The System does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months.

Tax returns filed by the System are subject to examination by the Internal Revenue Service (IRS) up to three years from the extended due date of each return. Tax returns filed by the System and its subsidiaries are no longer subject to examination for the years ended May 31, 2008 and prior

<u>Financial Instruments</u> Financial instruments consist of cash and cash equivalents, patient accounts receivable, investments limited as to use, long-term investments, interest rate swaps, current liabilities, and long-term debt obligations. Management's estimate of the fair value of investments limited as to use, long-term investments, interest rate swaps, and long-term debt is described in Notes 4 and 7, respectively.

<u>Derivative Financial Instruments</u> As part of its debt management programs, the System may enter into interest rate swaps. The System recognizes all derivative instruments as either assets or liabilities in the balance sheets at fair value. The System uses pricing models for various types of derivative instruments that take into account the present value of estimated future cash flows.

The System does not account for any of its interest rate swap agreements as hedges, and accordingly, the gains and losses resulting from changes in the fair values are reflected in the consolidated statements of operations as nonoperating gains (losses). Included in other expenses in the consolidated statements of operations are net settlement payments on interest rate swap agreements.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Functional Classification of Expenses</u> The Medical Center, BHI, Physician Network, and Enterprises provide general healthcare services to residents of Lancaster County and greater Nebraska, including acute inpatient, subacute inpatient, outpatient, ambulatory, and mental health, as well as related general and administrative services CAMC, as a critical access hospital, serves patients and residents principally from Saline and Lancaster Counties in Nebraska

The System does not present expense information by functional classification because its resources and activities are primarily related to providing healthcare services. Furthermore, since the System receives substantially all of its resources from providing healthcare services in a manner similar to a business enterprise, other indicators contained in these financial statements are considered important in evaluating how well management has discharged its stewardship responsibilities.

<u>Performance Indicator</u> The System's performance indicator (excess of revenues over expenses) includes all changes in unrestricted net assets other than unrealized gains and losses on investments (for the year ended May 31, 2011 only), contributions of real property, net assets released from restrictions, and pension liability adjustment

Operating and Nonoperating Income (Expense) Activities directly associated with the furtherance of the System's mission are considered operating activities. Other activities that result in gains or losses peripheral to the System's primary mission are considered to be nonoperating. Nonoperating activities include investment income (loss), other-than-temporary investment impairment losses (for the year-ended May 31, 2011 only), unrealized gains or losses on investments (for the year ended May 31, 2012 only), changes in fair market value of interest rate swaps, deferred tax benefit, and other

<u>Pledges</u>, <u>Bequests</u>, <u>and Gifts for Specific Purposes</u> Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received or the condition has been satisfied. Contributions are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statement of activities as net assets released due to satisfaction of program restrictions. Donor-restricted contributions whose restrictions are met within the same year as received, and contributions received by donors without restrictions, are reflected as other operating revenue in the accompanying consolidated statements of operations.

<u>Temporarily and Permanently Restricted Net Assets</u> Temporarily restricted net assets are those assets whose use has been limited by donors to a specific time period, or for plant expansion purposes Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, and whose related income is to be primarily used for research, education, and nursing endowment scholarships

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Temporarily restricted net assets at May 31 are available for the following activities

	<u>2012</u>			<u>:011</u>
Research and education Nursing endowment scholarships Other	\$	4,914 712 1,356	\$	3,472 810 1,311
	<u>\$</u>	6,982	<u>\$</u>	5,593
Permanently restricted net assets a May 31 are available for the fo	ollowing activ	ities		
	<u>2</u>	<u>2012</u>	<u>2</u>	<u>2011</u>
Research and education Nursing endowment scholarships Other	\$	2,362 2,477 243	\$	2,325 2,413 242
	<u>\$</u>	5,082	<u>\$</u>	4,980

<u>Use of Estimates</u> The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates and assumptions also affect the reported amounts of revenues and expenses during the year. Actual results could differ from management's estimates.

Recent Accounting Guidance In August 2010, the FASB issued ASU No 2010-23, Health Care Entities (Topic 954): Measuring Charity Care for Disclosure ASU 2010-23 is intended to reduce the diversity in practice regarding the measurement basis used in the disclosure of charity care ASU 2010-23 requires that cost be used as the measurement basis for charity care disclosure purposes, and that cost be identified as the direct and indirect costs of providing the charity care, and requires disclosure of the method used to identify or determine such costs. This ASU is effective for the System on June 1, 2011. The System has implemented this ASU and is reflected in Note 3 of these consolidated financial statements.

In August 2010, the FASB issued ASU No 2010-24, Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries. The amendments in this ASU clarify that a healthcare entity may not net insurance recoveries against related claim liabilities. In addition, the amount of the claim liability must be determined without consideration of insurance recoveries. This ASU is effective for the System on June 1, 2011. In connection with the System's adoption of ASU 2010-24, the System recorded a \$1,783 insurance recoveries receivable and related liability as of May 31, 2012 which represents the System's estimate of its recoveries for certain medical malpractice claims. The adoption of ASU 2010-24 had no impact on the Corporation's results of operations or cash flows.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

In July 2011, the FASB issued ASU No 2011-07, Health Care Entities (Topic 954): Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities (a consensus of the FASB Emerging Issues Task Force) The amendments in this update require certain healthcare entities to change the presentation of their statement of operations by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts) Additionally, those healthcare entities are required to provide enhanced disclosure about their policies for recognizing revenue and assessing bad debts. The amendments also require disclosures of patient service revenue (net of contractual allowances and discounts), as well as qualitative and quantitative information about changes in the allowance for doubtful accounts. The amendments in this ASU are effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011, with early adoption permitted. The System is currently evaluating the impact on its financial position and results of operations from the adoption of this pronouncement.

#### **NOTE 3 - CHARITY CARE**

In accordance with its mission objectives, the System provides free care to patients who lack financial resources to pay for the services they receive. Included in the provision for contractual allowances is the value (at standard charges) of these services to patients who are unable to pay, that is eliminated from net patient service revenues when it is determined they qualify under the System's charity care policy. The estimated cost incurred by the System to provide these services to patients who are unable to pay was approximately \$13,155 and \$13,684 for the years ended May 31, 2012 and 2011, respectively. The estimated cost of these charity care services was determined using a ratio of costs to gross charges and applying that ratio to the gross charges associated with providing care to charity patients for the period Gross charges associated with providing care to charity patients includes only the related charges for those patients who are financially unable to pay and qualify under the System's charity care policy and that do not otherwise qualify for reimbursement from a governmental program. During the years ended May 31, 2012 and 2011, the System received no funds to help defray the costs of indigent care.

#### **NOTE 4 - FAIR VALUE MEASUREMENTS**

The Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification defines fair value, and establishes a fair value hierarchy that prioritizes the inputs used to measure fair value Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level I measurement), and the lowest priority to unobservable inputs (Level 3 measurement)

Certain of the System's financial assets and financial liabilities are measured at fair value on a recurring basis, including money market, fixed income, equity instruments, and interest rate swap agreements. The three levels of the fair value hierarchy, and descriptions of the valuation methodologies used for instruments measured at fair value, are as follows.

Level I - Quoted prices (unadjusted) in active markets for identical assets or liabilities as of the reporting date

### **NOTE 4 - FAIR VALUE MEASUREMENTS** (Continued)

Level 2 - Pricing inputs other than quoted prices included in Level 1, which are either directly observable, or that can be derived or supported from observable data as of the reporting date

Level 3 - Pricing inputs include those that are significant to the fair value of the financial asset or financial liability, and are not observable from objective sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

There were no significant transfers into or out of Level 1 or Level 2 that occurred between June 1, 2011 and May 31, 2012

The fair value of financial assets and financial liabilities, measured at fair value on a recurring basis, was determined using the following inputs at May 31, 2012

		Level 1		Level 2		Level 3		Total
Assets	•							
Investments								
Cash and temporary cash investments	\$	21,731	\$	-	\$	-	\$	21,731
Certificates of deposit		-		15,160		-		15,160
Equity securities								
Mutual funds – equity securities		47,729		-		-		47,729
Mutual funds – equity securities international		22,572		-		-		22,572
Mutual funds - fixed income		50,666		-		-		50,666
Mutual funds - fixed income international		12,170		-		-		12,170
Common stock		3,845		_		-		3,845
Common stock - international		929		-		-		929
Fixed income securities								
Government-sponsored enterprise securities		-		17,159		-		17,159
Corporate bonds		-		3,315		-		3,315
Limited partnerships		-		-		15,478		15,478
Other _		97				<u>-</u>		97
Investments		159,739		35,634		15,478		210,851
Beneficial interest in charitable remainder trust				789	_	<del>-</del>	_	789
Total assets	\$	<u>159,739</u>	<u>\$</u>	<u>36,423</u>	<u>\$</u>	15,478	<u>\$</u>	211,640
Liabilities								
Interest rate swaps	\$		\$	20,989	\$	<u>-</u>	\$	20,989

#### **NOTE 4 - FAIR VALUE MEASUREMENTS** (Continued)

The fair value of financial assets and financial liabilities, measured at fair value on a recurring basis, was determined using the following inputs at May 31, 2011

		Level 1	Level 2		Level 3		<u>Total</u>
Assets							<del></del>
Investments							
Cash and temporary cash investments	\$	53,646	\$ -	\$	-	\$	53,646
Certificates of deposit		-	15,719		-		15,719
Equity securities							
Mutual funds – equity securities		24,589	-		-		24,589
Mutual funds – equity securities international		17,966	-		-		17,966
Mutual funds - fixed income		33,192	-		-		33,192
Mutual funds - fixed income international		5,666	-		-		5,666
Common stock		10,043	-		-		10,043
Common stock - International		2,101	-		-		2,101
Fixed income securities							
Government-sponsored enterprise securities		-	14,014		-		14,014
Corporate bonds		-	2,966		-		2,966
Limited partnerships		-	_		28,961		28,961
Other	_	<u>95</u>	 		<u>-</u>		<u>95</u>
Investments		147,298	32,699		28,961		208,958
Beneficial interest in charitable remainder trust	_	<u>-</u>	 762	_	<u>-</u>	_	762
Total assets	\$_	147,298	\$ 33,461	\$	28,961	\$	209,720
Liabilities			<u> </u>		<u> </u>		<u> </u>
Interest rate swaps	<u>\$</u>	_	\$ 12,465	\$		\$	12,465

Fair value for Level 1 is based upon quoted market prices. The fair values of certificates of deposit, government agency issues, and corporate bonds included in Level 2 are determined using quoted market prices from observable pricing sources at the reporting date. The fair values of the beneficial interest in charitable trusts included in Level 2 are determined based on the fair value of the investments held in the trusts, net of the discounted estimated annuity liability based on life expectancy tables and discount rates appropriate with the risk involved. The fair values of the interest rate swap contracts included in Level 2 are determined based on the present value of expected future cash flows using discount rates appropriate with the risks involved. The valuations reflect a credit spread adjustment to the LIBOR discount curve in order to reflect the credit value adjustment for nonperformance risk. The credit spread adjustment is derived from other comparable-rated entities priced in the bond market. Level 3, which consists of alternative investments (principally a limited partnership interest in a hedge fund of funds), represents the System's ownership interest in the net asset value (NAV) of the partnership

#### **NOTE 4 - FAIR VALUE MEASUREMENTS** (Continued)

The following table is a rollforward of the System's assets classified within Level 3 of the valuation hierarchy

·	Hedge Fund <u>of Funds</u>	Real Estate	<u>Other</u>		
Fair Value at June 1, 2010 Settlements Actual return on plan assets	\$ 13,205 - 1,021	\$ 6,318 - 1,132	\$ 12,677 (10,105) 4,713		
Fair value at May 31, 2011	<u>\$ 14,226</u>	<u>\$ 7,450</u>	<u>\$ 7.285</u>		
Fair value at June 1, 2011 Purchases Settlements Actual return on plan assets	\$ 14,226 1,760 - (508)	\$ 7,450 - (11,269) 3,819	\$ 7,285 (8,138) 853		
Fair value at May 31, 2012	<u>\$ 15,478</u>	<u>\$</u>	<u>\$</u>		

Unrealized (depreciation) appreciation of (\$508) and \$6,866 related to the Level 3 investments is reported within investment income in the 2012 and 2011 statement of operations, respectively

Beneficial interests in charitable remainder trusts and the liability related to interest rate swaps are included in other long-term assets and other liabilities in the consolidated balance sheets, respectively

The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, patient accounts receivable, and current liabilities approximate fair value due to the short-term nature of these financial instruments

The fair value of the System's fixed rate 2008A and 2006 Bonds is estimated using discounted cash flow analysis, based on the quoted market prices for similar types of borrowing arrangements, and approximates \$81,100 and \$82,800 at May 31, 2012 and 2011, respectively. The fair value of the 2008B and 2008C Bonds approximately equals the carrying amount of \$91,900 and \$93,200 as of May 31, 2012 and 2011, respectively, and excludes the impact of third-party credit enhancements

Due to the volatility of the stock market, there is a reasonable possibility of changes in fair value and additional gains and losses in the near term subsequent to May 31, 2012

#### NOTE 5 - INVESTMENTS LIMITED AS TO USE AND LONG-TERM INVESTMENTS

Beginning June 1, 2011, BryanLGH Medical Center decided to aggregate investments when possible, subject to Board or other restrictions and the operating needs of the Medical Center. At the same time, the Board elected to release the designations on funds previously designated for capital acquisitions and construction. The following is a summary of investments included in the balance sheets as of May 31.

	<u> </u>	2012	í	<u> 2011</u>
Board designated	\$	10,532	\$	141,269
Held under bond indenture agreements by trustee		8,188		8,330
Revocable trusts for self-insurance and other		1,907		1,436
Student loan funds		749		753
Undesignated	_	<u>189,475</u>		<u>57,170</u>
Total investments	<u>\$</u>	<u>210,851</u>	<u>\$</u>	<u>208,958</u>
Investments limited as to use and long-term investments as of May 31	are a	as follows		
		<u>2012</u>		<u>2011</u>
Investments				
Cash and temporary investments	\$	21,731	\$	53,646
Certificates of deposit		15,160		15,719
Government-sponsored enterprise securities		17,159		14,014
Fixed income mutual funds		62,836		38,857
Marketable equity securities		75,075		54,700
Corporate bonds		3,315		2,966
Limited partnerships				
Real estate				7,450
Hedge fund of funds		15,478		14,226
Other		-		7,285
Accrued investment income		97	-	95
Total investments	<u>\$</u>	<u>210,851</u>	<u>\$</u>	<u> 208,958</u>

The System's investments are exposed to various kinds and levels of risk. Equity securities expose the System to market risk, performance risk, and liquidity risk. Market risk is the risk associated with major movements of the equity markets. Performance risk is the risk associated with a particular company's operating performance. Liquidity risk is affected by the willingness of market participants to buy and sell.

At May 31, 2012, the System held an investment in a limited partnership through a hedge fund of funds Through this investment, the System is involved indirectly in investment activities such as securities lending, short sales of securities, options, warrants, trading in futures and forward contracts, swap contracts, forward foreign currency contracts, and various domestic and international derivative products Derivatives are tools used to maintain asset mix or adjust portfolio risk exposure

#### NOTE 5 - INVESTMENTS LIMITED AS TO USE AND LONG-TERM INVESTMENTS (Continued)

While these financial instruments may contain varying degrees of risk, the System's risk with respect to such transactions is limited to its capital balance in each investment. These interests have varying degrees of liquidity. The hedge fund of funds investment requires a minimum of 70 days' notice prior to the end of any calendar quarter in order to divest, is subject to redemption provisions of the portfolio funds, and, if a divesture is requested, the proceeds to be received from the sale reflect market value as of the actual sale date.

The gross unrealized gains and (losses) from investments at May 31, 2011 were \$12,385 and (\$37), respectively

For the year ended May 31, 2011, unrealized gains and temporary losses on investments that are not limited partnerships or other-than-temporary impairments are excluded from the excess of revenues over expenses since they are not trading investments

For the year ended May 31, 2011, the System evaluates its holdings for other-than-temporary declines in fair value below the cost basis. If an investment is determined to have an other-than-temporary decline in fair value, the unrealized losses for the investment are realized in investment income. The System has recorded other-than-temporary losses to investment income in the consolidated statements of operations of \$452 for the year ended May 31, 2011.

Investment return for the years ended May 31

		<u>2012</u>	:	<u> 2011</u>
Interest and dividends Net realized gains Other-than-temporary impairment losses Net unrealized (losses) gains	\$	5,727 2,473 - (7,029)	\$	6,201 14,006 (452) 3,372
Total investment return	<u>\$</u>	<u> 1,171</u>	<u>\$</u>	23,127
Included in other operating revenue Included in nonoperating gains, net Reported separately as a (decrease) increase in	\$	736 7,053	\$	1,041 18,280
unrestricted net assets Reported separately as a (decrease) increase in		(6,528)		3,012
temporarily restricted net assets		(90)		<u>794</u>
Total investment return	<u>\$</u>	<u>1,171</u>	<u>\$</u>	23,127

Interest and dividend income on the revocable trust for self-insurance is included in other operating revenue with income earned on tax-exempt borrowings to the extent that the income earned is not capitalized. All other interest and dividend income and realized gains and losses are included in other investment income. The cost of substantially all securities sold is based on the specific identification method.

#### **NOTE 6 - PROPERTY AND EQUIPMENT**

The following is a summary of property and equipment as of May 31

	<u>2012</u>	<u>2011</u>
Land Land improvements Buildings and improvements Leasehold improvements Equipment  Accumulated depreciation  Construction in progress	\$ 11,427 4,537 432,297 536 255,619 704,416 (345,693) 358,723 10,948 \$ 369,671	\$ 11,588 4,493 426,076 535 245,617 688,309 (320,913) 367,396 9,738 \$ 377,134
NOTE 7 - LONG-TERM DEBT		
The following reflects the Health System's long-term debt at May 31		
Series 2008A Revenue Bonds Serial, 2 5% - 5 0% per annum, due June 1, 2012 to 2018	2012 \$ 23,835	2011 \$ 26,840
Series 2008 B-1 Revenue Bonds Variable rate demand securities, daily interest rate period (0 22% per annum at May 31, 2012), due June 1, 2012 to 2031	39,485	40,055
Series 2008 B-2 Revenue Bonds Variable rate demand securities, weekly interest rate period (0 19% per annum at May 31, 2012), due June 1, 2012 to 2031	39,485	40,065
Series 2008 C Revenue Bonds  Variable rate demand securities, weekly interest rate period (0 19% per annum at May 31, 2012), due June 1, 2012 to 2031	12,955	13,115
Series 2006 Revenue Bonds Serial, 4 0%- 5 0% per annum, due June 1, 2012 to 2022	<u>51,380</u> 167,140	<u>53,140</u> 173,215
Capital leases for medical equipment	<u>45</u> 167,185	<u>117</u> 173,332
Unamortized original issue premium, 2008A and 2006 bonds	1,450	1,610
Current portion	(6,271)	(6,147)
	<u>\$ 162,364</u>	<u>\$ 168,795</u>

#### NOTE 7 - LONG-TERM DEBT (Continued)

On May 27, 2008, Hospital Authority No 1 of Lancaster County, Nebraska, issued \$114,860 of Hospital Revenue Refunding Bonds, Series 2008A (the 2008A Bonds), 2008 B-1, and 2008 B-2 (the 2008B Bonds), and Hospital Authority No 1 of Saline County, Nebraska, issued \$13,480 of Hospital Revenue Refunding Bonds, Series 2008 C (the 2008C Bonds) Proceeds from the sale of the 2008A Bonds were used to refinance the Series 2002 variable rate obligations with par amounts totaling \$31,890, with maturity dates through June 2018, and issuance costs of the 2008A Bonds Proceeds from the sale of the 2008B and 2008C Bonds were used to refinance the Series 2007A and 2007B auction rate securities with par amounts totaling \$94,550, with maturity dates through June 2031, and issuance costs of the 2008B and 2008C Bonds The proceeds of the 2008C Bonds were loaned to CAMC in a manner coterminous to the underlying bond obligations

The Medical Center entered into a Letter of Credit agreement (the LOC) with a bank in conjunction with the 2008B and 2008C Bonds to enhance the marketability of the bonds. Under the terms of the LOC, if bonds are not successfully remarketed, and thereby purchased by the bank, the principal maturities of the bonds purchased are accelerated over the subsequent three-year period commencing at least one year and one day from the draw on the LOC, and the System would pay a defined rate, based upon a formula within the agreement. The current LOC expires May 27, 2015. The Medical Center pays a LOC commitment fee rate of 0.75% per annum, based on the Medical Center's credit rating, with a maximum rate of 1.15% per annum. At May 31, 2012 and 2011, all bonds had been successfully remarketed.

On December 13, 2006, Hospital Authority No 1 of Lancaster County, Nebraska, issued \$59,465 of Hospital Revenue Refunding Bonds, Series 2006 (the 2006 Bonds) Proceeds from the sale of the 2006 Bonds were used to refinance the Series 1997A and 1997B fixed rate obligations with par amounts totaling \$59,165, interest rates ranging from 5 100% to 5 375% per annum with maturity dates through June 2022, and issuance costs of the 2006 Bonds

Scheduled principal repayments on long-term debt for each of the next five fiscal years and thereafter are as follows

2013	\$ 6,271
2014	10,119
2015	10,515
2016	10,855
2017	11,385
Thereafter	 118,040
	\$ 167 185

The obligations of the Medical Center for the 2008 Bonds and 2006 Bonds are general obligations secured by a pledge of the revenues of the Medical Center, but are not otherwise secured by any security interest in or mortgage on assets of the Medical Center or the System

The bond indenture assets held in the debt service reserve fund are to be used solely for the payment of principal and interest on the 2008 Bonds and 2006 Bonds. These funds (approximately \$8,188 at May 31, 2012 and \$8,330 at May 31, 2011) consist of cash balances designated to fund the semiannual interest and annual principal payments on the outstanding bonds.

#### NOTE 7 - LONG-TERM DEBT (Continued)

The financing documents contain certain restrictive covenants relating to debt service coverage. maintenance of minimum funding in certain bond indenture funds, and use and maintenance of Medical Center facilities

The amount of interest paid to the bondholders by the trustee was \$3,619 and \$3,895 in 2012 and 2011, respectively

#### **NOTE 8 - INTEREST RATE SWAPS**

The Medical Center has interest rate-related derivative instruments to manage its exposure on its variable rate debt instruments, and does not enter into derivative instruments for any purpose other than risk management purposes Interest rate swap contracts between the Medical Center and a third party (counterparty) provide for the periodic exchange of payments between the parties based on changes in a defined index and a fixed rate, and expose the Medical Center to market risk and credit risk

Credit risk is the risk that contractual obligations of the counterparties will not be fulfilled. Concentrations of credit risk relate to groups of counterparties that have similar economic or industry characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. Counterparty credit risk is managed by requiring high credit standards for the Medical Center's counterparties The Medical Center does not anticipate nonperformance by its counterparties

Market risk is the adverse effect on the value of a financial instrument that results from a change in interest rates. The market risk associated with interest rate changes is managed by establishing and monitoring parameters that limit the types and degrees of market risk that may be undertaken Management also mitigates risk through periodic reviews of their derivative positions in the context of their blended cost of capital

The following is a summary of the outstanding positions under these interest rate swap agreements at May 31

Bond <u>Series</u>	Maturity <u>Date</u>	Annual Rate <u>Paıd</u>	Annual Rate <u>Received</u>		2012 Notional Amount	N	2011 otional <u>mount</u>
2008	June 1, 2031	3 681%-3 686%	68% of LIBOR	\$	91,925	\$	93,235
The fair value of derivative instruments at May 31							
Dorwatwos	not decignated as	hadaina instruments	Balance Sheet <u>Location</u>		<u>2012</u>	į	<u> 2011</u>
Derivatives not designated as hedging instruments Interest rate contracts		Other liabilities	\$	20,989	\$	12,465	

# NOTE 8 - INTEREST RATE SWAPS (Continued)

Derivatives Not Designated as Hedging	Location of Loss on Derivatives Recognized in Excess of Revenues	Amount of Loss on Derivatives Recognized in Excess of Revenue Over Expenses				
<u>Instruments</u>	Over Expenses		<u>2012</u>	2	2011	
Interest rate contracts	Change in fair market value of interest rate swaps Other expense	\$	(8,524) (3,236)	\$	(352) (3,264)	

#### **NOTE 9 - PENSION PLANS**

The Health System has a noncontributory, defined-benefit pension plan (the Plan) On January 1, 2007, the Plan was closed to new entrants, and benefits were frozen for participants under age 40 as of December 31, 2006 On January 1, 2012, all remaining participants' accrued benefits were frozen as of December, 31, 2011 No additional years of service will be earned after December 31, 2011, and no compensation earned by the participants with respect to any plan year after December 31, 2011 will be taken in to account for purposes of determining the participant's accrued benefit. The Health System's funding policy is to contribute annually normal cost plus an amount equal to amortization of prior service liability over ten years.

The following table sets forth the Plan's funded status, as recognized on the Health System's consolidated balance sheets as of May 31

Change in projected benefit obligation		
Projected benefit obligation at beginning of year \$ 205		,844
		5,111
		,379
		,024
		,745)
	383)	
Projected benefit obligation at end of year 232	623 205	,613
Change in plan assets		
Fair value of plan assets at beginning of year 150	544 120	,121
Actual return on plan assets (6	480) 26	,168
' '		,000
·		<u>5,745</u> )
Fair value of plan assets at end of year148	<u>450</u> <u>150</u>	<u>,544</u>
Reconciliation of funded status		
Underfunded status \$ (84	<u>173</u> ) <u>\$ (55</u>	<u>(069)</u>
•		,869
Fair value of plan assets at end of year	<u>450</u> <u>150</u>	) <u>,544</u>
Funded status (based on accumulated benefit obligation) \$ (84)	<u>.173</u> ) <u>\$ (35</u>	<u>,325</u> )

# NOTE 9 - PENSION PLANS (Continued)

	<u>201</u>	<u>2</u> <u>2011</u>
Items not yet recognized as a component of net		
periodic pension cost	. 70	000 0 10510
Net actuarial loss	\$ 78,	690 \$ 46,548
Prior service benefit		(4,919)
Total plan	<u>\$ 78.</u>	<u>690</u> <u>\$ 41,629</u>

Changes in plan assets and benefit obligation recognized in unrestricted net assets include

	<u>2012</u>
Unrecognized actuarial loss Amortization of net loss Amortization of prior service cost including curtailment recognition	\$ 63,970 (2,444) 4,919
Total plan	\$ 66.445

Prior service credit and actuarial losses included in unrestricted net assets, and expected to be recognized in net periodic benefit cost during the year ending May 31, 2012, are \$0 and \$(1,625), respectively

The weighted-average annual rate assumptions used to determine the projected benefit obligation as of May 31 are as follows

	<u>2012</u>	<u>2011</u>
Discount rates	4 19%	5 41%
Rates of salary increase	N/A	3 00%

The impact of the decrease in annual discount rate from May 31, 2011 to May 31, 2012, on the projected benefit obligation of the Plan was an increase of approximately \$46,000 at May 31, 2012, which was reflected as an actuarial loss

Weighted-average assumptions used to determine net periodic benefit costs are as follows

	<u>2012</u>	<u>2011</u>
Discount rates	5 41%	5 83%
Expected long-term return on plan assets	7 50%	7 50%
Rates of salary increase	3 00%	3 00%

#### NOTE 9 - PENSION PLANS (Continued)

The Plan's weighted-average asset allocations, by asset category, as of May 31, are as follows

	Target Asset	Plan <i>A</i>	\ssets
	<u>Allocation</u>	2012	<u>2011</u>
Equity securities	44 0%	44 3%	57 0%
Fixed income investments Limited partnerships	46 0	45 2	32 8
Hedge fund of funds	10 0	9 5	7 4
Cash and cash equivalents	00	10	28
Total	<u>100 0</u> %	100 <u>0</u> %	<u>100 0</u> %

The Plan's investments in the hedge fund of funds limited partnership is identical to that which is described in Note 5

The System employs a total return investment approach whereby a mix of marketable equity securities, fixed income investments (government and agency securities and corporate bonds), and limited partnerships are used to optimize the long-term return of plan assets for a prudent level of risk. The System's goal is to maintain parity between the duration of assets and liabilities to meet the anticipated growth of liabilities, and, thus, risk tolerance is established through careful consideration of the Plan's liabilities and funded status. The Plan's investment portfolio contains a diversified blend of marketable equity securities, fixed income investments, limited partnerships (including real estate) and an investment in a hedge fund of funds, and cash and cash equivalents. The equity investments are further distributed across growth and value styles and large and small capitalizations.

The fair value of pension plan assets was determined using the following inputs at May 31, 2012

		Level 1	1	Level 2	Level 3	<u>F</u>	<u>aır Value</u>
Cash and temporary cash investments Equity securities	\$	1,577	\$	-	\$ -	\$	1,577
Mutual funds – equity securities		25,327		_	_		25,327
Mutual funds – international		20,221		_	_		20,221
Mutual funds – real estate		9,014		-	-		9,014
Mutual funds – commodity futures		11,070		-	-		11,070
Fixed income							
Mutual fund – fixed income securities		44,715		-	-		44,715
Mutual fund – fixed income international		9,951		-	-		9,951
Corporate bonds		-		1,145	-		1,145
Government-sponsored enterprise securities		-		11,279	-		11,279
Limited partnerships							
Hedge fund of funds	_	<u> </u>		<del></del>	 <u> 14,151</u>		<u> 14,151</u>
	\$	121,875	\$	12,424	\$ 14,151	\$	148,450

#### NOTE 9 - PENSION PLANS (Continued)

The fair value of pension plan assets was determined using the following inputs at May 31, 2011

		Level 1	<u>Level 2</u>	<u>Level 3</u>	<u>F</u>	<u>aır Value</u>
Cash and temporary cash investments Equity securities	\$	4,249	\$ -	\$ -	\$	4,249
Mutual funds – equity securities		17,835	_	-		17,835
Mutual funds – international		24,287	9,653	_		33,940
Mutual funds – real estate		7,956	_	-		7,956
Mutual funds – commodity futures		5,816	_	-		5,816
Common stock		8,796	-	-		8,796
Common stock - international		1,602	-	-		1,602
Common/collective trusts		-	9,975	-		9,975
Fixed income						
Mutual fund – fixed income securities		28,751	-	-		28,751
Mutual fund – fixed income international		7,797	-	-		7,797
Corporate bonds		-	984	-		984
Government-sponsored enterprise securities	3	-	11,671	-		11,671
Limited partnerships						
Hedge fund of funds	_	<u> </u>	 <u>-</u>	 11,172		11,172
	\$	107,089	\$ 32,283	\$ 11,172	\$	150,544

Fair value methodologies for Level investments are consistent with the inputs described in Note 4 Fair value for Level 2 is based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market, or can be corroborated by observable market data for substantially the full term of the assets. Inputs are obtained from various sources, including market participants, dealers, and brokers. Level 3, which consists of alternative investments (principally a limited partnership interest in hedge fund of funds and real estate), represents the Plan's ownership interest in the net asset value (NAV) of the respective partnership.

ASC Subtopic 820-10 allows for the use of a practical expedient for the estimation of the fair value of investments in investment companies for which the investment does not have a readily determinable fair value. Management opted to use the NAV per share, or its equivalent. Valuations provided by the respective investment's management consider variables such as the financial performance of underlying investments, recent sales prices of underlying investment, and other pertinent information. In addition, actual market exchanges at period end provide additional observable market inputs of the exit price.

#### NOTE 9 - PENSION PLANS (Continued)

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy

	Hedge Fund <u>of Funds</u>	Real Estate
Fair value at June 1, 2010 Settlements Actual return on plan assets	\$ 10,370 - 802	\$ 7,781 (8,873) 1,092
Fair value at May 31, 2011	<u>\$ 11,172</u>	<u>\$</u>
Fair value at June 1, 2011 Purchases Actual return on plan assets	\$ 11,172 3,350 (371)	\$ - - -
Fair value at May 31, 2012	<u>\$ 14,151</u>	<u>\$</u>

The System determines the expected long-term rate of return for plan assets in consultation with its external investment advisor. The expected long-term rate of return on plan assets is based on historical and projected rates of return for current and planned asset categories in the Plan's investment portfolio. Assumed projected rates of return for each asset category were selected after analyzing historical experience and future expectations of the returns and volatility for assets of that category using benchmark rates. Based on the target asset allocation among the asset categories, the overall expected rate of return for the portfolio was developed and adjusted for historical and expected experience of active portfolio management results compared to benchmark returns and for the effect of expenses paid from plan assets. Peer data and historical returns are reviewed by management to challenge for appropriateness.

Information about the expected cash flows for the Plan follows for each of the respective System's fiscal years

The System expects to make an employer pension contribution of approximately \$15,000 during fiscal year 2013

#### **Expected benefit payments**

2013	\$ 5,1	04
2014	5,8	32
2015	6,6	03
2016	7,4	09
2017	8,2	27
2018-2022	52,0	26

#### NOTE 9 - PENSION PLANS (Continued)

The net periodic cost included the following components as of May 31

	<u>2012</u>	<u>2011</u>
Service cost Interest cost Expected return on plan assets Amortization on prior service cost Amortization of net actuarial loss Curtailment gain	\$ 3,679 10,508 (11,045) (373) 2,444 (4,546)	\$ 6,111 10,379 (9,126) (640) 3,925
Net periodic benefit cost of the plan	<u>\$ 667</u>	<u>\$ 10,649</u>

The Health System has a contributory defined-contribution retirement plan (the Savings Plan) The Savings Plan is administered by the Health System, and covers all employees of the System, excluding BHI, who were 21 years of age and have worked at least 1,000 hours during one year of service. The Savings Plan is subject to the provision of the Employee Retirement Income Security Act of 1974 Contributions to the Savings Plan, made individually by each subsidiary, are included in the consolidated statements of operations as employee benefits, and for the years ended May 31, 2012 and 2011, amounted to \$8,264 and \$6,491, respectively

BHI has a defined-contribution pension plan for its employees. The BryanLGH Heart Institute Retirement Savings Plan (the BHI Plan) covers all BHI employees who were over 21 years of age and have worked at least 1,000 hours during one year of service. The BHI Plan is subject to certain limits in accordance with Code Section 401(k). Contributions to the BHI Plan are included in the consolidated statements of operations as employee benefits, and amounted to \$492 and \$386 for the years ended May 31, 2012 and 2011, respectively

#### **NOTE 10 - MEDICAL MALPRACTICE**

On July 20, 1996, the East Campus qualified under the Nebraska Hospital Medical Liability Act (the Act), and provisions of its Excess Fund Effective November 1, 1997, the West Campus joined the East Campus's coverage under the Act CAMC, Physician Network, and BHI also retain coverage under the Act To qualify under the Act, the Medical Center, CAMC, and Physician Network are required by statute to commercially insure at minimum limits of \$500 per occurrence and \$3,000 in aggregate. The Excess Fund pays for eligible losses in excess of the required commercial limits specified in the Act up to the tort limitations as defined by the Act. The Act limits the per claim liability of a qualifying hospital to between \$1,000 and \$1,750, depending on the date an incident occurred. The Medical Center, CAMC, and Physician Network are commercially insured on a claims-made basis up to \$1,000 per covered occurrence and \$3,000 in aggregate BHI carries a professional liability policy (including malpractice), which provides \$2,000 of coverage for injuries per occurrence and \$4,000 aggregate coverage. The statute limits covered claims above \$1,750. These policies provide coverage on a claims-made basis covering only those claims that have occurred, and are reported to the insurance company while the coverage is in force.

#### NOTE 10 - MEDICAL MALPRACTICE (Continued)

Since June 1, 2002, the Medical Center's commercial policy includes a self-insured retention of \$100 for each claim with an annual aggregate of \$500 on a claims-made basis. Amounts funded, based on the estimated liability for both reported and unreported self-insured claims, have been placed in a revocable self-insurance trust fund administered by a trustee. The Medical Center and CAMC also carry an excess professional liability insurance policy through a commercial carrier on a claims-made basis. In fiscal 1997, the East Campus purchased tail coverage associated with incurred but not reported claims occurring prior to July 20, 1996.

The System could have additional exposure on possible incidents that have occurred for which claims will be made in the future, if professional liability insurance is not obtained, coverage is limited and/or not available, the Excess Fund becomes insolvent, or the Act changes

In the event BHI and CAMC should elect not to purchase insurance from the present carrier, or the carrier should elect not to renew the policy, any unreported claims that occurred during the policy year may not be recoverable from the carrier

#### **NOTE 11 - COMMITMENTS AND CONTINGENCIES**

The Medical Center and Jefferson Community Health Center are the sole members of a Nebraska nonprofit corporation that has constructed an assisted-living facility in Fairbury, Nebraska This nonprofit corporation owns and operates the Cedarwood Assisted Living facility, which was incorporated in March 2001. The Medical Center has entered into a Bond Guarantee Agreement to guarantee the payment of one-half of the debt service on \$4,805 worth of bonds issued by Hospital Authority No. 1 of Jefferson County, Nebraska. As of May 31, 2012, \$2,845 remains outstanding

The System has operating leases for occupancy of space and computer, medical, communications, and other equipment. Rental expense associated with the operating leases was \$2,206 and \$1,969 for the years ended May 31, 2012 and 2011, respectively

Future minimum lease payments on noncancelable operating leases in effect on May 31, 2012, for each of the five subsequent years, are as follows

2013	\$	707
2014		497
2015		293
2016		252
2017		147
	Φ.	1 896

Certain of the System's organizations are involved in litigation arising in the ordinary course of business in the opinion of management, after consultation with legal counsel, these matters will be resolved without material adverse effect to the System's consolidated financial position

#### NOTE 11 - COMMITMENTS AND CONTINGENCIES (Continued)

During April 2011, the Medical Center received a letter from the U.S. Department of Justice (DOJ) indicating that an investigation was being conducted to determine whether the Medical Center improperly submitted claims for the implantation of implantable cardioverter defibrillators ("ICDs") The DOJ's investigation covers the period commencing with Medicare's expansion of coverage for ICDs in 2003 to 2010 The letter from the DOJ further indicates that the claims for certain patients submitted by the Medical Center for ICDs and related services need to be reviewed to determine if Medicare coverage and payment were appropriate During 2010 and 2011, the DOJ sent similar letters and other requests to a large number of unrelated hospitals and hospital operators across the country as part of a nation-wide review of ICD billing under the Medicare program. The Medical Center has fully cooperated with the DOJ in its ongoing investigation, which could potentially give rise to claims against the Medical Center under the False Claims Act or other statutes, regulations or laws Additionally, as part of its ongoing compliance efforts and prior to receiving any communication from the DOJ, the Medical Center had reviewed medical records related to ICDs and continues to monitor similar cases for compliance with Medicare coverage rules To date, the DOJ has not asserted any monetary or other claims against the Medical Center, however, this matter is in its early stages and the Medical Center is unable to determine the potential impact, if any, that will result from the final resolution of the investigation

#### **NOTE 12 - GUARANTEES**

The System records contract-based intangible assets and related guarantee liabilities for nonemployed physician minimum revenue guarantees entered into on or after January 1, 2006, and amortizes the contract-based intangible assets to physician expense on a straight-line basis over the contract period, which currently is three years. For nonemployed physician minimum revenue guarantees issued before January 1, 2006, the System expenses the payments as they are paid to the physicians.

At May 31, 2012, the maximum potential amount of future payments under these guarantees was \$10,027 At May 31, 2012 and 2011, the System recorded a liability for contract-based physician minimum revenue guarantees of \$2,985 and \$2,631, respectively, in other current liabilities, and \$4,795 and \$4,609, respectively, in other liabilities in the consolidated balance sheets. As of May 31, 2012 and 2011, the System's corresponding net intangible asset balance was \$7,813 and \$7,240, respectively, included in other assets in the consolidated balance sheets.

#### **NOTE 13 - INCOME TAXES**

Deferred income tax assets and liabilities are determined based upon differences between financial reporting and tax bases of assets and liabilities, and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse

The components of the income tax benefit for the year ended May 31 are as follows

Deferred tax benefit \$ 60 \$ (28)

#### NOTE 13 - INCOME TAXES (Continued)

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting and income tax purposes. Significant components of the System's net deferred income taxes as of May 31 are as follows.

		<u>2012</u>	2	<u> 2011</u>	
Deferred tax assets - noncurrent Net operating loss carryforward Allowance for uncollectible accounts Vacation accrual Other	\$	11,552 147 192 32	\$	8,851 276 159 24	
Deferred tax assets - noncurrent Valuation allowance Deferred tax assets - noncurrent		11,923 (10,114) 1,809		9,310 (7,562) 1,748	
Deferred tax liabilities - noncurrent Depreciation adjustment		(81)		(80)	
Deferred tax assets - noncurrent, net	<u>\$</u>	1,728	<u>\$</u>	1,668	

The System records a valuation allowance to reduce the deferred tax assets reported if, based on the weight of the evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized. After consideration of all the evidence, both positive and negative, management has determined that a valuation allowance of \$10,114 and \$7,562 at May 31, 2012 and 2011, respectively, is necessary to reduce the deferred tax assets to the amount that will more likely than not be realized. The net operating loss carryforwards for federal and state income tax purposes expire at various future dates through 2032.

#### **NOTE 14 - ENDOWMENTS**

The Nebraska Uniform Prudent Management of Institutional Funds Act (NUPMIFA) was enacted on April 4, 2007 NUPMIFA sets out guidelines to be considered when managing and investing donor-restricted endowment funds

The System's endowments consist of funds established to invest permanently restricted donations. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments and beneficial interest in trust assets, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Trustees of the System has interpreted NUPMIFA as requiring the preservation of the whole dollar value of the original gift as of the gift date of donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Absent any donor-imposed restrictions, interest, dividends, and net appreciation of donor-restricted endowment funds are classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the System in a manner consistent with the standard of prudence prescribed by NUPMIFA.

# NOTE 14 - ENDOWMENTS (Continued)

In accordance with NUPMIFA, the System considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- 1 The duration and preservation of the fund
- 2 The purposes of the System and the donor-restricted endowment fund
- 3 General economic conditions
- 4 The possible effect of inflation and deflation
- 5 The expected total return from income and the appreciation of investments
- 6 Other resources of the System
- 7 The investment policies of the System

Donor-restricted endowment funds of \$5,014 and \$4,899 at May 31, 2012 and 2011, respectively, were all permanently restricted Temporarily restricted donor-restricted endowment funds were \$1,577 and \$1,764 at May 31, 2012 and 2011, respectively Board-designated endowment funds were \$976 and \$827 at May 31, 2012 and 2011, respectively

The changes in endowment net assets for the years ended May 31, 2012 and 2011, are as follows

	<u>Unres</u>	stricted	mporarily estricted	manently estricted	<u>Total</u>	
2012 Net assets at beginning of year Investment return	\$	827	\$ 1,764	\$ 4,899	\$ 7,490	
Investment income Net realized gain Net unrealized loss Total investment return		20 28 (58) (10)	158 225 (467) (84)	- - - -	178 253 (525) (94)	
Appropriation of endowment assets for expenditure Contributions and funds designated by the Board		(10) 169	(103) 	- 115	(113) 284	
Net assets at end of year	\$	<u>976</u>	\$ 1,577	\$ 5,014	\$ 7,567	

#### NOTE 14 - ENDOWMENTS (Continued)

	<u>Unre</u>	estricted	mporarily estricted		manently estricted	<u>Total</u>
2011 Net assets at beginning of year Investment return	\$	1,030	\$ 1,131	\$	4,722	\$ 6,883
Investment income		17	138		_	155
Net realized gain		35	278		-	313
Net unrealized gain		60	 332			 392
Total investment return		112	748		-	860
Appropriation of endowment assets for						
expenditure		(15)	(115)		-	(130)
Contributions		1	-		177	178
Funds undesignated by the Board		(301)	 <u>-</u>			 (301)
Net assets at end of year	<u>\$</u>	827	\$ 1,764	<u>\$</u>	4,899	\$ 7,490

#### **Return Objectives and Risk Parameters**

The System has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while complying with all donor-imposed restrictions. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that maximizes total returns over long periods of time, primarily through capital appreciation Endowment assets are invested in a combination of the following equities (40-70%), fixed income (30-60%), and cash reserves (0-20%)

#### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the System relies on a total return strategy in which investment returns are achieved primarily through the purchase of securities of high quality

#### Appropriation Policy and How the Investment Objectives Relate to Appropriation Policy

The System preserves the whole dollar value of the original gift as of the gift date of donor-restricted endowments, absent explicit donor stipulations to the contrary. Interest, dividend, and net appreciation of the donor-restricted endowment funds are deemed appropriated for expenditure when spent

The spending policy on income earned on permanently restricted funds was established and approved in August 2003. The current policy sets the payout rate at 4% of the market value based on the average of the previous 12 quarters. The rate is reviewed each August and, if adjusted, is done so by the Foundation Board of Trustees upon recommendation of the Foundation Finance Committee. Earnings in excess of the payout rate are used to grow the fund over time and provide a hedge against inflation. Unspent dollars remain available for use in future years. This spending policy does not apply if the donor otherwise defines or restricts the spendable income of a specific fund.

#### **NOTE 15 - SUBSEQUENT EVENTS**

The Health System evaluated events and transactions occurring subsequent to May 31, 2012, through September 10, 2012, the date the financial statements were issued. During this period, there were no subsequent events that required recognition or disclosure in the consolidated financial statements.



# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING BALANCE SHEET May 31, 2012 (In Thousands)

ASSETS Current assets	Ĥ	anLGH ealth <u>rstem</u>		yanLGH Indation		yanLGH terprises Inc		rsicians etwork		yanLGH Heart nstitute		Crete Area Medical Center		BryanLGH Medical Center	<u>Elin</u>	ninations	Cor	nsolidated_
Cash and cash equivalents	\$	5,712	\$	731	\$	4,955	\$	20	\$	399	\$	4,096	\$	105,137	\$	_	\$	121,050
Investments limited as	•	-,	*		*	.,,,,,	•		*		•		•		*		•	
to use Patient accounts		-		-		-		-		-		163		7,951		(163)		7,951
receivable, net		_		_		_		712		1,653		2,674		53,115		_		58,154
Inventories		_		_		49		-		-		200		9,422		_		9,671
Other current assets		2,742		<u>856</u>		85		83		1,669		258		9,232		(3,078)		11,847
Total current assets		8,454		1,587		5,089		815		3,721		7,391		184,857		(3,241)		208,673
Investments		-		9,601		456		-		-		9,778		183,065		-		202,900
Investment in subsidiaries Investment in net assets of	4	155,009		-		-		-		-		-		-	(	(455,009)		-
BryanLGH Foundation		_		_		_		_		_		_		10,465		(10,465)		_
Property and equipment, net		5,177		-		13,618		417		461		12,422		337,576		-		369,671
Deferred financing costs, net		-		-		-		-		_		90		1,263		(90)		1,263
Long-term receivable – CAMC		-		-		-		-		-		-		15,837		(15,837)		-
Insurance recoveries receivable		_		_		_		_		_		_		1,783		_		1,783
Other long-term assets		167		1,57 <u>4</u>		1,612						16		18,990		<u>-</u>		22,359
Total assets	\$ 4	168,807	\$	12,762	\$	20,775	<u>\$</u>	1,232	<u>\$</u>	4,182	<u>\$</u>	29,697	<u>\$</u>	753,836	\$	<u>(484,642</u> )	<u>\$</u>	806,649

# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING BALANCE SHEET May 31, 2012 (In Thousands)

LIABILITIES AND NET ASSETS	BryanLGH Health System	BryanLGH <u>Foundation</u>	BryanLGH Enterprises Inc	Physicians Network	BryanLGH Heart Institute	Crete Area Medical <u>Center</u>	BryanLGH Medical Center	Eliminations	Consolidated
Current liabilities Current portion of									
long-term debt Accounts payable Accrued interest Accrued salaries and	\$ - 1,961 -	\$ - 5 -	\$ - 127 -	\$ - 170 -	\$ - 70 -	\$ 160 770 2	\$ 6,271 14,530 1,955	\$ (160) (3,239) (2)	\$ 6,271 14,394 1,955
wages Accrued employee	682	-	34	373	1,275	288	5,055	-	7,707
benefits Estimated third-party	1,558	-	41	137	756	626	14,482	-	17,600
payor settlements Other current liabilities Total current liabilities	- - 4,201			13 693	- - 2,101	985 6 2,837	1,587 <u>11,071</u> 54,951	- - (3,401)	2,572 11,106 61,605
Long-term debt, less current	-,				_,	_,	- 1, 1	(=, == =,	- 1,
installments Accrued liability for self-	-	-	-	-	-	12,795	162,364	(12,795)	162,364
insured claims Accrued pension benefit	-	-	-	-	-	-	2,679	-	2,679
obligations Other liabilities	7,600	-	468	-	81	2,972	76,573 <u>26,209</u>	(2,972)	84,173 26,758
Total liabilities	11,801	21	670	693	2,182	18,604	322,776	(19,168)	337,579
Capital stock and additional paid-in capital Retained earnings (deficit)	- -	- -	4,204 15,901	- -	4,131 (2,131)	- -	- -	(8,335) (13,770)	- -
Net assets	457.000	4.550		500		40.000	440.040	(400.004)	457.000
Unrestricted Temporarily restricted Permanently restricted	457,006 - -	1,550 6,109 5,082	-	539 - -	-	10,969 124	419,846 6,376 4,838	(432,904) (5,627) (4,838)	457,006 6,982 5,082
Total net assets	457,006	12,741		539		11,093	431,060	(443,369)	469,070
Total liabilities and net assets	<u>\$ 468,807</u>	<u>\$ 12,762</u>	<u>\$ 20,775</u>	<u>\$ 1,232</u>	<u>\$ 4,182</u>	<u>\$ 29,697</u>	<u>\$ 753,836</u>	<u>\$ (484,642)</u>	<u>\$ 806,649</u>

# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING STATEMENT OF OPERATIONS Year ended May 31, 2012 (In Thousands)

Unrestricted revenue	BryanLGH Health System	BryanLGH Foundation	BryanLGH Enterprises Inc	Physicians Network	BryanLGH Heart Institute	Crete Area Medical <u>Center</u>	BryanLGH Medical Center	Eliminations	Consolidated
Net patient service revenue \$	_	\$ -	\$ -	\$ 6.814	\$ 14,361	\$ 19.459	\$ 456,065	\$ -	\$ 496,699
Other operating revenue	447	407	4,160	952	3,755	359	25,482	(5,008)	30,554
Total unrestricted									
revenue	447	407	4,160	7,766	18,116	19,818	481,547	(5,008)	527,253
Expenses									
Salaries	12.262	_	1,242	6.608	17,189	7.304	148.411	(140)	192.876
Employee benefits	4,053	_	297	1,055	2,662	1,699	54,351	(46)	64,071
Professional fees	2,255	29	87	152	169	784	25,188	(3,319)	25,345
Supplies	(3)		92	349	322	2,211	78,802	-	81,773
Bad debts	`-	45	-	379	1,440	832	17,514	_	20,210
Interest	11	-	-	=	· -	18	3,375	(18)	3,386
Depreciation and amortization	1,708	-	499	248	100	1,591	34,080	`(5)	38,221
Other	5,091	203	1,107	1,411	2,705	3,307	49,580	(1,368)	62,036
Corporate cost allocations	(24,714)	75	922	104	80	611	22,922		<u> </u>
Total expenses	663	352	4,246	10,306	24,667	18,357	434,223	(4,896)	487,918
Operating income (loss)	(216)	55	(86)	(2,540)	(6,551)	1,461	47,324	(112)	39,335
Nonoperating gains (losses)									
Investment income	2	74	3	8	1	107	4,626	-	4,821
Realized gain on investments, net		92	-	-	-	-	2,140	-	2,232
Unrealized gain on investments, n	et -	(191)	-	-	-	-	(6,337)	-	(6,528)
Reclassification of net unrealized									
gains on securities transferred to									
trading categories	-	810	-	-	-	-	9,905	-	10,715
Change in fair market value							(0.504)		(0.504)
of interest rate swaps	-	-	-	-	-	-	(8,524)	-	(8,524)
Change in fair market value									
of interest rate swaps						(4.000)	4.000		
assumed by CAMC	-	-	-	-	-	(1,208)	1,208	-	-
Deferred tax, net	-	-	323	-	-	-	(263)	-	60
Equity in income of	(4.000)							4 000	
subsidiaries	(4,602)	-	- (0)	=	- (2)	- (2)	- 640	4,602	- E70
Other, net	40	<del></del>	<u>(9</u> )		(2)	(2)	649	(106)	<u>570</u>
Total nonoperating gains (losses), net	(4,560)	785	317	8	(1)	(1,103)	3,404	4,496	3,346

# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING STATEMENT OF OPERATIONS Year ended May 31, 2012 (In Thousands)

		ryanLGH Health System		yanLGH undation_		ryanLGH iterprises Inc		nysicians Vetwork		ryanLGH Heart Institute		Crete Area Medical Center		ryanLGH Medical Center	Elır	minations_	Con	solidated_
Excess (deficiency) of revenue	ď	(4.776)	e	0.40	æ	221	æ	(2 F32)	<b>c</b>	(C FF2)	æ	250	æ	E0 700	<b>o</b>	4 204	æ	10.601
over expenses Reclassification of net unrealized	Ф	(4,776)	\$	840	\$	231	Ф	(2,532)	\$	(6,552)	\$	358	Ф	50,728	\$	4,384	Ф	42,681
gains on securities transferred to	)																	
trading categories		-		(810)		_		_		-		-		(9,905)		-		(10,715)
Pension liability adjustment		(2,868)		-		_		=		-		=		(34,195)		-		(37,063)
Contributions for real property		-		-		-		-		-		85		-		-		85
Additional investments in																		
subsidiaries		(6,659)		-		-		-		6,659		=		-		-		-
Transfers (to) from related entity		34,005		(218)		-		1,850		-		(612)		(35,243)		218		-
Corporate cost allocation																		
transfers		(24,714)		<u>75</u>		922		<u> 104</u>		80		<u>611</u>		22,922				
Increase (decrease) in																		
unrestricted net assets	\$	(5,012)	\$	<u>(113</u> )	\$	<u>1,153</u>	\$	<u>(578</u> )	\$	<u> 187</u>	\$	442	\$	<u>(5,693</u> )	\$	4,602	<u>\$</u>	<u>(5,012</u> )

# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING STATEMENT OF CHANGES IN NET ASSETS Year ended May 31, 2012 (In Thousands)

	BryanLGH Health System	BryanLGH Foundation	BryanLGH Enterprises Inc	Physicians Network	BryanLGH Heart Institute	Crete Area Medical <u>Center</u>	BryanLGH Medical Center	Eliminations	Consolidated
Reclassification of net unrealized	\$ (4,776)	\$ 840	\$ 231	\$ (2,532)	\$ (6,552)	\$ 358	\$ 50,728	\$ 4,384	\$ 42,681
gains on securities transferred to trading categories Pension liability adjustment Contributions for real property	(2,868)	(810)	-	- -	- -	- - 85	(9,905) (34,195)	- -	(10,715) (37,063) 85
Additional investments in subsidiaries  Transfers (to) from related entity	(6,659) 34,005	- (218)	-	- - 1,850	6,659	- (612)	(35,243)	- 218	
Corporate cost allocation transfers Increase (decrease) in	(24,714)	<u>75</u>	922	104	80	611	22,922		
unrestricted net assets	(5,012)	(113)	1,153	(578)	187	442	(5,693)	4,602	(5,012)
Temporarily restricted net assets Contributions Investment Income Change in temporarily	-	1,671 <b>4</b> 11	<del>-</del>	-	-	124 -	-	-	1,795 411
restricted interest in BryanLGH Foundation Unrealized losses on	-	-	-	-	-	-	1,345	(1,345)	-
investments, net Net assets released from	-	(501)	-	-	-	-	-	-	(501)
restrictions Other, net Increase (decrease) in	<del>-</del>	(302) 40		<u>-</u>	<u> </u>	(50) 	(4)	<del>-</del>	(352) 36
temporarily restricted net assets	-	1,319	-	-	-	74	1,341	(1,345)	1,389

# BRYANLGH HEALTH SYSTEM AND SUBSIDIAIRES CONSOLIDATING STATEMENT OF CHANGES IN NET ASSETS Year ended May 31, 2012 (In Thousands)

	BryanLG Health System		,	anLGH idation_		ryanLGH iterprises Inc		iysicians letwork		BryanLGH Heart Institute		Crete Area Medical Center	E	BryanLGH Medical Center	<u>Elır</u>	minations_	<u>Con</u>	<u>solidated</u>
Permanently restricted net assets Contributions Change in permanently	\$	-	\$	115	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	115
restricted interest in BryanLGH Foundation Other Increase in permanently		- <u>-</u>		- (13)		- -		- -		- -		- -		100 		(100) <u>-</u>		- (13)
restricted net assets				102		<u>-</u>		<u>-</u>	_			<u>-</u>		100		(100)		102
Increase (decrease) in net assets	(5,0	12)		1,308		1,153		(578)		187		516		(4,252)		3,157		(3,521)
Net assets at beginning of year	462,0	<u>18</u>		11,433		18,952		1,117	_	1,813		10,577		435,312		<u>(468,631</u> )		472,591
Net assets at end of year	<u>\$ 457,0</u>	<u>06</u>	\$	12,741	<u>\$</u>	20,105	<u>\$</u>	539	<u>\$</u>	2,000	<u>\$</u>	11,093	<u>\$</u>	431,060	<u>\$</u>	<u>(465,474</u> )	<u>\$</u>	469,070

# BRYANLGH MEDICAL CENTER STATEMENT OF CASH FLOWS Year ended May 31, 2012 and 2011 (In Thousands)

Operating activities		<u>2012</u>		<u>2011</u>
Increase in net assets	\$	(4,252)	\$	28,150
Adjustments to reconcile increase in net assets to net cash	Ψ	(4,232)	Ψ	20,130
provided by operating activities				
Unrealized gains on investments, net				(2,719)
Investment impairment losses, other than temporary		_		373
Pension liability adjustment		34,195		(6,833)
Change in fair market value of interest rate swaps		8,524		352
Change in fair market value of interest rate swaps  Change in fair market value of interest rate swaps		0,324		332
assumed by CAMC		(1,208)		(49)
Transfer to related entity		35,243		26,332
Deferred tax, net		263		65
Depreciation and amortization		34,080		33,841
Loss on disposal of property and equipment		182		424
Increase in trading investments, net		(1,529)		424
Bad debts		(1,529) 17,514		15,192
Change in interest in net assets of BryanLGH Foundation		(1,445)		(1,774)
(Increase) decrease in		(22.094)		(17.020)
Patient accounts receivable		(22,984) (1,486)		(17,020)
Inventories				(13)
Other assets		(2,224)		(1,783)
Increase (decrease) in		1 606		1 400
Accounts payable		1,606		1,488
Accrued expenses and certain other liabilities		(2,187)		2,333
Estimated third-party payor by operating activities		(2,860)	_	2,966
Net cash from operating activities		91,432		81,325
Investing activities				
(Increase) in investments and investments limited				
as to use, net		-		(17,333)
Loan to affiliate (CAMC)		155		105
Additions to property and equipment		(27,961)		(25,780)
Proceeds from sale of property and equipment		588		345
Increase in investing portion of other assets	_	<u>(256</u> )	_	(282)
Net cash used in investing activities		(27,474)		(42,945)
Financing activities				
Principal payments on long-term debt		(6,075)		(5,815)
Transfers to related entity		(35,243)		(12,675)
Other, net		<u>(232</u> )		<u>(405</u> )
Net cash used in financing activities		(41,550)		(18,895)
Net increase in cash and cash equivalents		22,408		19,485
Cash and cash equivalents at beginning of year		82,729		63,244
Cash and cash equivalents at end of year	<u>\$</u>	<u>105,137</u>	<u>\$</u>	82,729

# BRYANLGH COLLEGE OF HEALTH SCIENCES STATEMENT OF REVENUES AND EXPENSES Year ended May 31, 2012 and 2011 (In Thousands)

	2012	2011
Direct revenue	<u> 2012</u>	2011
Tuition and fees		
Nursing	\$ 5,366	\$ 4,445
Allied health	641	534
Nurse anesthesia	791	685
Total tuition and fees	6,798	5,664
Other operating income	488	299
Income from BryanLGH Foundation		
Unrestricted financial aid contributions	<u> 141</u>	<u> 189</u>
Total income from BryanLGH Foundation	<u>141</u>	189
Total direct revenues	7,427	6,152
Indirect revenue		
Medicare reimbursement	2,467	2,249
BryanLGH Medical Center contribution	<u>543</u>	1,724
Total indirect revenues	3,010	<u>3,973</u>
Total revenue	10,437	10,125
Expenses		
Instruction	3,520	3,366
Research	70	82
Academic support	1,077	960
Student services	500	479
Institutional support	529	462
Operation and maintenance		
Equipment depreciation	155	145
Allocated costs	<u>2,649</u>	<u>2,583</u>
Total operation and maintenance	2,804	2,728
Employee benefits	1,796	1,859
Financial aid	141	189
Total expenses	10,437	<u>10,125</u>
Excess of revenue over expenses	<u>\$</u>	<u>\$</u>