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Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047 Open to Public

▶ The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service Inspection 2011 A For the 2011 calendar year, or tax year beginning JUN 1 and ending MAY 31, Check if C Name of organization D Employer identification number Address change TEXAS INSTITUTE OF LETTERS]Name]change 23-7068846 Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin P.O. BOX 9032 940-397-4123 Amended return City or town, state or country, and ZIP + 4 G Gross receipts \$ Applica-WICHITA FALLS, TX 76308-9032 H(a) Is this a group return pending F Name and address of principal officer JAMES HOGGARD Yes X No for affiliates? 111 PEMBROKE LANE, WICHITA FALLS 76301 H(b) Are all affiliates included? _ Yes └ No I Tax-exempt status ■ 501(c)(3) ■ 501(c) () (insert no.) 4947(a)(1) or 1 If "No," attach a list (see instructions) J Website: ► WWW.TEXASINSTITUTEOFLETTERS.ORG H(c) Group exemption number ▶ K Form of organization: Corporation Trust X Association L Year of formation: 1936 M State of legal domicile: TX Part I Summary Briefly describe the organization's mission or most significant activities TO RECOGNIZE AND REWARD FINE WRITING IN TEXAS Check this box ▶ ____ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) 14 Number of independent voting members of the governing body (Part VI, line 1b) 4 8 0 Total number of individuals employed in calendar year 2011 (Part V, line 2a) 5 0 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 7a 0. b Net unrelated business taxable income from Form 990-T, line 34 7b ANNED Prior Year **Current Year** Contributions and grants (Part VIII, line 1h) 33,850 30,092. Program service revenue (Part VIII, line 2g) 0. 0 31,928 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 35,860. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 0 65,778 65,952. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 61,450 41,950. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 0 0. 0. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 0 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 0. 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 12,508 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 15,032. 73,958 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 56,982. Revenue less expenses Subtract line 18 from line 12 <8,180. 8,970. Assets or Balances Beginning of Current Year End of Year 20 Total assets (Part X, line 16) Š 822,753 831,723. DEC 0 3 2012 Net assets or fund balances. Subtract line 21 from line 2

Signature Block 21 0 753. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer NOV. 26, Date Sign JAMES HOGGARD, TREASURER Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature Paid JOSEPH D. BAUER, CPA P00630884 LEWIS P.C Firm's name | HUPP, BAUER, Preparer HANSON 75-1847161 Firm's EIN Use Only Firm's address > 719 SCOTT ZTE-WICHITA FALLS 76301-2606 Phone no. 940-322-3103 Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2011)

Form **990** (2011)

Form 990 (2011) TEXAS INSTITUTE OF LETTERS Part IV Checklist of Required Schedules

1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		Yes	NO_
•	If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3	<u> </u>	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		<u>X</u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent		ļ	
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		<u>X</u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			٠ '
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	١		٠,,
L	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	446		x
_	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	11b		
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	1		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		_x_
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	1.10		
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII	12a		<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	ļ	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	<u> </u>	X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b	-	X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	4-		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	15		X
10	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
-	1c and 8a? If "Yes," complete Schedule G, Part II	18		x_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		_x_
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
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Form 990 (2011) TEXAS INSTITUTE OF LETTERS
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	_	
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	ł		
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		<u> X</u>
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			,,
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			7.7
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			₹
~	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Α.
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	00		v
24	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			Х
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		
32	Schedule N, Part II	20		Х
22	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32	-	
33	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	22		Х
34	Was the organization related to any tax-exempt or taxable entity?	33		
34	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		Х
252	Did the organization have a controlled entity within the meaning of section 512(b)(13)?			X
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of	35a		
b	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	256		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b		_^_
55	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
٠,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	3,		
~	Note. All Form 990 filers are required to complete Schedule O	38	x	
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			(_~ • • • /

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Par				
	Check if Schedule O contains a response to any question in this Part V			\square
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 0			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			Į
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	İ		l
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		L
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	ļ		l
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d		1	l
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 <u>g</u>		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		}
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			l
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		X
9	Sponsoring organizations maintaining donor advised funds.			l
а	Did the organization make any taxable distributions under section 4966?	9a		X
þ	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		X
10	Section 501(c)(7) organizations. Enter			ł
а	Initiation fees and capital contributions included on Part VIII, line 12			ĺ
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		i	İ
11	Section 501(c)(12) organizations. Enter			i
а	Gross income from members or shareholders			Į
b	Gross income from other sources (Do not net amounts due or paid to other sources against			ĺ
	amounts due or received from them)	l		İ
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		<u> </u>
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	l		İ
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	 		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		<u> </u>
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans [Table the amount of research and the second seco	}		
	Enter the amount of reserves on hand	44	-	v
14a	Did the organization receive any payments for indoor tanning services during the tax year? If "Yes " heart filed a Ferm 700 to report these payments? If "Ale " provide an evidencial in School III organization in School II organization in School II organiz	14a	-	X
<u>_a_</u> _	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form 990 (2011) TEXAS INSTITUTE OF LETTERS 23-7068846 Page
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response or changes in Schedule O See instructions.

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.							
	Check if Schedule O contains a response to any question in this Part VI			X				
Sec	tion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 14	<u>I</u>						
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.							
b	Enter the number of voting members included in line 1a, above, who are independent 1b	3						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?	2		<u>X</u>				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision							
of officers, directors, or trustees, or key employees to a management company or other person?								
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X				
6	Did the organization have members or stockholders?	6		<u> </u>				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or							
	more members of the governing body?	7a		<u>X</u>				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or							
	persons other than the governing body?	7b		X				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:							
а	The governing body?	8a	X					
b	Each committee with authority to act on behalf of the governing body?	8b	X					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the							
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)							
			Yes	No				
	Did the organization have local chapters, branches, or affiliates?	10a		<u>X</u>				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,							
and branches to ensure their operations are consistent with the organization's exempt purposes?								
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?								
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		7,					
	in Schedule O how this was done	12c	Х	37				
13	Did the organization have a written whistleblower policy?	13		X				
14	Did the organization have a written document retention and destruction policy?	14						
15	Did the process for determining compensation of the following persons include a review and approval by independent	1						
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45-		v				
	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	15a 15b		_ <u>X</u>				
U	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	130						
16-	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a							
ioa	taxable entity during the year?	16a		Х				
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	IUa						
D	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's							
	exempt status with respect to such arrangements?	16b						
Sec	Section C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed NONE							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availah	le					
	for public inspection. Indicate how you made these available. Check all that apply.		· -					
	Own website Another's website X Upon request							
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar	nd finar	ncial					
	statements available to the public during the tax year							
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	ation 🕨	•					
	JAMES HOGGARD - 940-397-4123							
	111 PEMBROKE LANE WICHTTA FALLS TX 76301							

Form	990	(2011)	

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII									
Section A.	Officers, Directors,	Trustees, Key Employees	s, and Highest Compensated Employees						

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order, individual trustees or directors, institutional trustees, officers, key employees; highest compensated employees, and former such persons

X Check this box if neither the organization		orga	nıza			npei	nsat			
(A)	(B)			(C Posi	S) Ition	,		(D)	(E)	(F)
Name and Title	Average hours per		not c	heck	more	than is bot		Reportable compensation	Reportable compensation	Estimated amount of
	week	offic	cer an	id a d	recto	or/trus	tee)	from	from related	other
	(describe	cto						the	organizations	compensation
	hours for	Đ.	بو			ated		organization	(W-2/1099-MISC)	from the
	related	ustee	truste		g;	bens		(W-2/1099-MISC)		organization
	organizations in Schedule	la t	tronal		yold	yee	_			and related organizations
	O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Гогте			organizations
(1) W. K. STRATTON			_							
PRESIDENT	3.00							0.	0.	0.
(2) ANDRES TIJERINA										
VICE PRESIDENT	3.00							0.	0.	0.
(3) JAN REID										
SECRETARY	3.00							0.	0.	0.
(4) JAMES HOGGARD										
TREASURER	3.00	<u> </u>			L_			0.	0.	0.
(5) BETTY WIESEPAPE										
RECORDING SECRETARY	1.00	<u> </u>	ļ		ļ	<u> </u>	ļ	0.	0.	0.
(6) T. LINDSAY BAKER								_	_	_
COUNCILOR	1.00							0.	0.	0.
(7) RICARDO AINSLIE										_
COUNCILOR	1.00	ļ	ļ			<u> </u>		0.	0.	0.
(8) STEVE DAVIS										
COUNCILOR	1.00				<u> </u>	┞		0.	0.	0.
(9) ROLANDO HINOJOSA-SMITH	1 00									_
COUNCILOR	1.00	-	┢		-	├		0.	0.	0.
(10) KATE LEHRER	1 00						ŀ			_
COUNCILOR	1.00	\vdash	-			┢		0.	0.	0.
(11) ANN MCCUTCHAN	1.00							0.	0.	^
COUNCILOR	1.00	 	-	 		\vdash		0.	0.	0.
(12) CARMEN TAFOLLA	1.00							0.	0.	0.
COUNCILOR	1.00	╁╌	╁	_				0.		0.
		$^{+-}$	\vdash	<u> </u>	 	+-	\vdash			
		 	\vdash	-	<u> </u>		\vdash			
				1						
		╁	\vdash	<u> </u>			ļ	 		
-			1			1			-	

Par	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
	(A)	(B)	į		((C)			(D)	(E)			(F)	
	Name and title	Average	(do		Pos heck		than	one	Reportable	Reportable	Estimated			ed
		hours per	box	, unle	ss pe	rson	s bot	h an	compensation	compensation			ount	of
		week (describe		Cer an	Gau	l)/iius	100)	from	from related	l l			
		hours for	Irecto				L		the organization	organizations (W-2/1099-MIS		compensation from the		
		related	6010	tee			sate		(W-2/1099-MISC)	(44-271099-141104	"		anızat	
		organizations	Individual trustee or director	institutional trustee		e e	mper		(11 27 1000 111100)			_	i relat	
		ın Schedule	ld ual	nttou	l as	Key employee	est co oyee	ĕ					nızatı	
		0)	ıpqı	Instit	Officer	Key e	Highest compensated employee	Former						
											- 1			
				L.			<u> </u>							
			:											
	<u></u>						-							
		l İ					 			,	-			
			-	_		ļ	 	<u> </u>						
			-								+			
1b	Sub-total							·	0.		0.			0.
С	Total from continuation sheets to Part VI	I, Section A					\		0.		0.			0.
d	Total (add lines 1b and 1c)						▶		0.		0.			0.
2	Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bove	e) wł	no re	eceived more than \$100	,000 of reportable	,			
	compensation from the organization								·			— т		0
											г		Yes	No
3	Did the organization list any former officer,			e, ke	y er	nplo	yee	, or	highest compensated e	mployee on				7.7
	line 1a? If "Yes," complete Schedule J for s								h	the even-netion	H	3		_X_
4	For any individual listed on line 1a, is the su and related organizations greater than \$150	•							•	the organization				Х
5	Did any person listed on line 1a receive or a									idual for services	l	4		
Ŭ	rendered to the organization? If "Yes," com	•				-		٠.۵٠	ou organization of many	.aaa, 75, 55, 71555	ŀ	5		х
Sect	tion B. Independent Contractors											•		
1	Complete this table for your five highest co		-							•	oensa	tion f	rom	
	the organization Report compensation for	the calendar <u>y</u>	ear	endı	ng v	vith	or w	ithir	n the organization's tax	year				
	(A) Name and business	addrass		~~	_			1	(B) Description of s	2004000	C	(C) nsatio	_
	Name and pusiness	audiess	N	INC	<u> </u>				Description or s	services		nibei	isalio	
								\dashv						
2	Total number of independent contractors (i	ncludina but r	ot l	mite	d to	tho	se li	l sted	d above) who received n	nore than				
	\$100,000 of compensation from the organi						0		,				-	_
	-	-									_		~~~	

L					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a b c	Federated campaigns Membership dues Fundraising events Related organizations	1a 1b 1c	12,605. 10,737.				
	e f	Government grants (contribu All other contributions, gifts, gran similar amounts not included abo	nts, and ove 1f	6,750.				
Ϋ́	9	Noncash contributions included in line	s 1a-1f \$		30,092.			
<u> </u>		Total. Add lines 1a-1f	·	Business Code	30,092.			
a l	2 a			Business Code				
Program Service Revenue	b				· · · · · · · · · · · · · · · · · · ·			
	С					',"		
e a	d							-
<u>6</u> —	е							
- □	f	All other program service reve	enue					
	g	Total. Add lines 2a-2f						<u> </u>
	3	Investment income (including	dividends, intere	st, and	25 222			
	_	other similar amounts)			35,890.			35,890.
	4	Income from investment of ta	ex-exempt bond p	roceeds				-
	5	Royalties	() Deel	(v) Damanal			<u></u>	
	6 a	Gross rents	(ı) Real	(II) Personal				
	b							
		Rental income or (loss)						
		Net rental income or (loss)	L_	>				
		Gross amount from sales of	(i) Securities	(II) Other				
		assets other than inventory	366,000.					
	b	Less cost or other basis						
		and sales expenses	366,030.	,				
	С	Gain or (loss)	<30.					
	d	• , ,		•	<30.	> <30.	>	
enne	8 a	Gross income from fundraisir including \$	ng events (not of					
Other Reven		contributions reported on line	e 1c) See					
ē		Part IV, line 18	а					
₹		Less direct expenses	b					
1		Net income or (loss) from fun	•					
	9 а	Gross income from gaming an Part IV, line 19						
	h	Less. direct expenses	a b					
		Net income or (loss) from gan	-					
		Gross sales of inventory, less	=					
		and allowances	а					
	b	Less cost of goods sold	b					
1	с	Net income or (loss) from sale	es of inventory	•				
		Miscellaneous Revent	ue	Business Code				
	11 a	··········						
	b							
	С							
	d							
		Total. Add lines 11a-11d		🕨	65 655		-	0.5.
13200 01-23	12 19 - 12	Total revenue. See instructions.		<u> </u>	65,952.	<30.	> 0.	35,890. Form 990 (2011)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	Check if Schedule O contains a response to any question in this Part IX									
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and			, , , , , , , , , , , , , , , , , , ,						
	organizations in the United States. See Part IV, line 21									
2	Grants and other assistance to individuals in									
	the United States. See Part IV, line 22	41,950.	41,950.							
3	Grants and other assistance to governments,									
	organizations, and individuals outside the									
	United States. See Part IV, lines 15 and 16									
4	Benefits paid to or for members		1, 1, 2, 2, 1	- 111						
5	Compensation of current officers, directors,									
	trustees, and key employees									
6	Compensation not included above, to disqualified									
	persons (as defined under section 4958(f)(1)) and									
	persons described in section 4958(c)(3)(B)									
7	Other salaries and wages									
8	Pension plan accruals and contributions (include									
	section 401(k) and section 403(b) employer contributions)				· · · · · · · · · · · · · · · · · · ·					
9	Other employee benefits									
10	Payroll taxes									
11	Fees for services (non-employees):									
а	Management									
b	Legal									
C	Accounting	1,000.		1,000.						
d	Lobbying									
e	Professional fundraising services. See Part IV, line 17									
f	Investment management fees			·						
g 40	Other	1 000	.,	1 000						
12	Advertising and promotion	1,008.		1,008.						
13	Office expenses		/							
14	Information technology Royalties									
15 16	· · ·									
17	Occupancy Travel				-					
18	Payments of travel or entertainment expenses			·	· · · · · · · · · · · · · · · · · · ·					
10	for any federal, state, or local public officials									
19	Conferences, conventions, and meetings	11,638.	11,638.		·····					
20	Interest		2270300							
21	Payments to affiliates	-								
22	Depreciation, depletion, and amortization									
23	Insurance			•						
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)									
а	PRINTING & POSTAGE	1,022.		1,022.	· .					
b	COUNCIL EXPENSES	480.	770	480.						
С	BOX RENTAL	70.		70.	-					
đ	DOMAIN NAME	42.		42.						
е	All other expenses	<228.	>	<228.	>					
25	Total functional expenses Add lines 1 through 24e	56,982.	53,588.	3,394.	0.					
26	Joint costs. Complete this line only if the organization									
	reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)									

Form 990 (2011)
Part X Balance Sheet

Part X	Balance Sheet			
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	, ,	1	
2	Savings and temporary cash investments	81,713.	2	47,983
3	Pledges and grants receivable, net		3	
4	Accounts receivable, net		4	
5	Receivables from current and former officers, directors, trustees, key			
	employees, and highest compensated employees. Complete Part II			
ŀ	of Schedule L		5	
6	Receivables from other disqualified persons (as defined under section			
•	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
	employees' beneficiary organizations (see instructions)		6	
3 7	Notes and loans receivable, net	· · · · · · · · · · · · · · · · · · ·	7	
7 8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges		9	
1 -	a Land, buildings, and equipment, cost or other		-	
''	basis Complete Part VI of Schedule D			
	b Less: accumulated depreciation 10b		100	
11	Investments - publicly traded securities	741,040.	10c	783,740
12	· · · · · · · · · · · · · · · · · · ·	741,040.	11 12	
13	Investments - program-related See Part IV, line 11			
14	Intangible assets		13	
15	Other assets See Part IV, line 11		14	
16	•	822,753.	15	831,723
17	Total assets. Add lines 1 through 15 (must equal line 34) Accounts payable and accrued expenses	044,733.	16	031,743
18	Grants payable Grants payable		17	
19	Deferred revenue		18	
20	Tax-exempt bond liabilities		19	
١.,	·		20	
21 22	Escrow or custodial account liability. Complete Part IV of Schedule D Payables to current and former officers, directors, trustees, key employees,		21	
22	highest compensated employees, and disqualified persons. Complete Part II			
	of Schedule L			
			22	
23	Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties		23	
25	·		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		0.5	
26	Total liabilities. Add lines 17 through 25	0.	25	
20		0.	26	0
,	Organizations that follow SFAS 117, check here and complete lines 27 through 29, and lines 33 and 34.			
27	Unrestricted net assets			
27 28			27	
20	Temporarily restricted net assets		28	
29	Permanently restricted net assets Organizations that do not follow SFAS 117, check here X and		29	
	•			
2 00	complete lines 30 through 34.	_		•
30	Capital stock or trust principal, or current funds	0.	30	0
31	Paid-in or capital surplus, or land, building, or equipment fund	0.	31	021 722
27 28 29 30 31 32	Retained earnings, endowment, accumulated income, or other funds	822,753.	32	831,723
33	Total net assets or fund balances	822,753.	33	831,723
34	Total liabilities and net assets/fund balances	822,753.	_34	831,723

Form **990** (2011)

orm	990 (20	11) TEXAS INSTITUTE OF LETTERS	<u>23-70</u>	68846	Pa	ge 12
Pa	rt XI F	Reconciliation of Net Assets	-			
		Check if Schedule O contains a response to any question in this Part XI				
1	Total re	evenue (must equal Part VIII, column (A), line 12)	1	6	<u>5,9</u>	<u>52.</u>
2	Total ex	xpenses (must equal Part IX, column (A), line 25)	2	5	6,9	82.
3	Revenu	le less expenses. Subtract line 2 from line 1	3		8,9	<u>70.</u>
4	Net ass	sets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	82	2,7	<u>53.</u>
5	Other o	hanges in net assets or fund balances (explain in Schedule O)	5			0.
6		sets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	83	1,7	23.
Pa	rt XII F	inancial Statements and Reporting				
	C	Check if Schedule O contains a response to any question in this Part XII				
		<u> </u>			Yes	No
1	Accour	nting method used to prepare the Form 990 LX Cash L Accrual Cther		.		
	If the o	rganization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0			
2a	Were th	ne organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were th	ne organization's financial statements audited by an independent accountant?		2b		X
С	If "Yes'	to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt,			
	review,	or compilation of its financial statements and selection of an independent accountant?		2c		
	If the o	rganization changed either its oversight process or selection process during the tax year, explain in Sch	edule O			
d	If "Yes"	to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issue	d on a			
	separat	e basis, consolidated basis, or both				
	∟ s	eparate basis Consolidated basis Both consolidated and separate basis				
3а	As a res	sult of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audıt			
	Act and	OMB Circular A-133?		3a		_X_
b	If "Yes,	did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audit	s, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		

Form **990** (2011)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Open to Public Inspection

Name of t	the organizati	on						E	mployer i	dentification number	
			NSTITUTE OF						23	<u>8-7068846</u>	
Part I	Reason	for Public Chari	ity Status (All organiz	ations mu	st complet	e this part	t) See inst	ructions			
The organ	ization is not a	private foundation b	because it is: (For lines 1	1 through ²	11, check o	only one b	ox)				
1	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).										
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)										
з 🔲	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).										
4	A medical res	search organization o	perated in conjunction	with a hos	pıtal descr	nbed in <mark>se</mark>	ction 170	(b)(1)(A)(ii	ii). Enter tl	ne hospital's name,	
	city, and state:										
5 🔲	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	section 170(b)(1)(A)(iv). (Complete Part II.)										
6 🗀	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).										
7 X											
	section 170(b)(1)(A)(vi). (Complet	te Part II.)								
8 🔲	A community	trust described in s	ection 170(b)(1)(A)(vi). ((Complete	Part II.)						
9 🗔	An organizati	on that normally rece	eives: (1) more than 33 1	1/3% of its	support fi	rom contri	butions, m	nembershi	p fees, an	d gross receipts from	
	activities rela	ted to its exempt fur	nctions - subject to certa	aın excepti	ons, and (2	2) no more	than 33 1	/3% of its	support t	from gross investment	
	income and u	inrelated business ta	axable income (less sect	tion 511 ta	x) from bu	sinesses a	acquired b	y the orga	anızatıon a	fter June 30, 1975.	
	See section	509(a)(2). (Complete	Part III.)								
10	An organizati	on organized and op	perated exclusively to te	st for publ	ıc safety. S	See sectio	n 509(a)(4	I).			
11	An organizati	on organized and op	perated exclusively for th	ne benefit (of, to perfo	orm the fur	nctions of,	or to carr	y out the	purposes of one or	
	more publicly	supported organiza	itions described in section	on 509(a)([·]	1) or section	on 509(a)(2	2) See sec	ction 509(a)(3). Che	ck the box that	
	describes the	type of supporting	organization and comple								
_	a ∐ Type I				e III - Func	-	_		d∐	Type III - Other	
e			t the organization is not								
			han one or more publicly						9(a)(1) or s	section 509(a)(2).	
f			ten determination from t	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III			
		rganization, check th									
g	•		rganization accepted ar			•				[T	
		•	irectly controls, either al	lone or tog	ether with	persons o	lescribed	ın (II) and ((III) below,	Yes No	
	•	-	upported organization?							11g(i)	
	• • •	•	n described in (i) above?							11g(ii)	
	• •	•	person described in (i) o							11g(iii)	
h	Provide the f	ollowing information	about the supported or	ganization	(S)						
		T	(iii) Type of	(iv) lo the	organization	(v) Did vo		(vi) !:	s the		
	of supported	(ii) EIN	organization		sted in your			Lorganizati	on in col. L	(vii) Amount of	
orga	anization		(described on lines 1-9 above or IRC section (see instructions))	governing document?				(i) organized in the U.S.?		support	
				Yes	No	Yes	No	Yes	No		
			(**************************************	1.00		100	1	1	1		
								Į			
							 		+ +		
									1 -	· · · · · · · · · · · · · · · · · · ·	
							1				
				1					1		
Total											
	Panerwork Re	duction Act Notice	see the Instructions f	or	 			Schedu	le A (Forn	n 990 or 990-EZ) 2011	

Form 990.or_990-EZ.______

(Form 990 or 990-EZ) 2011 TEXAS INSTITUTE OF LETTERS 23-7068846 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	ction A. Public Support								
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
	Gifts, grants, contributions, and								
	membership fees received (Do not	į	Į						
	include any "unusual grants.")	36,015.	25,449.	29,480.	33,850.	30,092.	154,886.		
2	Tax revenues levied for the organ-						-		
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total, Add lines 1 through 3	36,015.	25,449.	29,480.	33,850.	30,092.	154,886.		
5	The portion of total contributions				007000	00,000			
Ŭ	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
	• •						154,886.		
	Public support. Subtract line 5 from line 4 ction B. Total Support				, , , , , , , , , , , , , , , , , , , ,	,	134,000.		
_	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
	Amounts from line 4	36,015.	25,449.	29,480.	33,850.	30,092.	154,886.		
8	Gross income from interest,	30,013.	23,443.	20,400.	33,030.	30,032.	134,000.		
٥	dividends, payments received on								
	• •								
	securities loans, rents, royalties and income from similar sources	43,302.	39,166.	38,012.	31,928.	35 950	188,267.		
_	-	43,302.	37,100	30,012.	31,340.	33,033.	100,207.		
9	Net income from unrelated business								
	activities, whether or not the								
40	business is regularly carried on								
10	Other income Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part IV)						242 152		
	Total support. Add lines 7 through 10					40	343,153.		
	Gross receipts from related activities,	•	•	de de esta		12			
13	First five years. If the Form 990 is for	-	tirst, second, thir	g, τουπη, or tiπη ta	x year as a section	n 501(c)(3)			
Sec	organization, check this box and storection C. Computation of Publ	ic Support Per	rcentage						
	Public support percentage for 2011 (I			olumn (f))		14	45.14 %		
			• •	olumn (i))		15			
	Public support percentage from 2010 33 1/3% support test - 2011. If the o			a line 12 and line 1	4 10 22 1/20/ 05 77				
108	stop here. The organization qualifies	·=			415 33 17376 01 11	iore, check this be	× and		
L	33 1/3% support test - 2010. If the o		=		lino 15 is 22 1/20/	or more, check th			
L	and stop here. The organization qual	=			IIII 13 15 33 17370	or more, check ti	S DOX		
47.	•		• •		10 16a ar 16b a	and line 14 is 1000	P		
1/a	10% -facts-and-circumstances tes	-							
	and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization								
_	meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.								
b	b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or								
	more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.								
	_		-						
18	18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support		,						
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received (Do not								
	include any "unusual grants.")						<u> </u>		
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose		-						
3	Gross receipts from activities that								
	are not an unrelated trade or bus- iness under section 513								
4	Tax revenues levied for the organ-								
	ızatıon's benefit and either paid to								
	or expended on its behalf								
5	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge					ļ			
6	Total. Add lines 1 through 5								
	Amounts included on lines 1, 2, and								
	3 received from disqualified persons								
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year								
	Add lines 7a and 7b								
8	Public support (Subtract line 7c from line 6)						-		
	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total		
	Amounts from line 6	, ,	****						
10	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources								
ŀ	Unrelated business taxable income								
	(less section 511 taxes) from businesses								
	acquired after June 30, 1975								
(Add lines 10a and 10b								
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on								
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)								
13	Total support (Add lines 9, 10c, 11, and 12)								
	First five years. If the Form 990 is for	r the organization's	s first, second, thii	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organi	zation,		
	check this box and stop here	5				, ,, ,	▶□		
Se	ction C. Computation of Publ	ic Support Pe	rcentage						
	15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f)) 15 %								
16 Public support percentage from 2010 Schedule A, Part III, line 15							16 %		
	ction D. Computation of Inve						70		
	•	17							
	8 Investment income percentage from 2010 Schedule A, Part III, line 17 9a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not								
	• • • • • • • • • • • • • • • • • • • •	-					▶ □		
	more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and								
•	line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization								
20	Private foundation. If the organization		-			-			
	neto roundation. It the organization	did not oneon a	200 OTT III O 17, 13	a, or roo, oriook t	JUN WIN 300 II				

ջ ⊠ Schedule I (Form 990) (2011) Employer identification number 23-7068846 **Open to Public** OMB No 1545-0047 2011 Inspection (h) Purpose of grant or assistance ☐ Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000 Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed ame and address of organization (b) EIN (c) IRC section or government (d) Amount of respect to the contract of received more than \$5,000 Part II can be duplicated if additional space is needed (g) Description of responsibilities assistance assistance other) Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. ▶ Attach to Form 990. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. TEXAS INSTITUTE OF LETTERS Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance criteria used to award the grants or assistance? 1 (a) Name and address of organization Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE 1 (Form 990) Part I Part II

TEXAS INSTITUTE OF LETTERS Schedule I (Form 990) (2011)

Page 2

23-7068846

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed

Part III

(f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Part.IV | Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information (d) Amount of non-cash assistance ٥. THE UNIVERSITY OF TEXAS ADMINISTERS AND MONITORS ITS GRANTS. 23,950, 18,000, (c) Amount of cash grant (b) Number of recipients GRANT TO THE UNIVERISTY OF TEXAS FOR THE CONTINUED INDIVIDUAL AWARDS TO RECOGNIZE ACHIEVEMENTS IN DEVELOPMENT OF WRITING SKILLS AND TECHNIQUES (a) Type of grant or assistance WRITING SKILLS

GENERALLY GRANTS TO INDIVIDUALS ARE AWARDED BASED ON COMPETITIVE

THREE MEMBERS OF THE WRITTEN COMPOSITIONS SUBMITTED FOR CONSIDERATION.

GOVERNING BODY JUDGE THE LETTERS RECEIVED AND DETERMINE WHO WILL

THE RECEIVE THE GRANTS ACKNOWLEDGING THEIR EXEMPLARY WRITING SKILLS. A CHECK IS THEN BE GOVERNING BODY DETERMINES THE AMOUNT OF THE GRANT.

GIVEN TO THE WINNER.

Schedule I (Form 990) (2011)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011 Open to Public Inspection

Name of the organization

TEXAS INSTITUTE OF LETTERS

Employer identification number 23-7068846

FORM 990, PART VI, SECTION B, LINE 11: AT THIS TIME THE ORGANIZATION'S
GOVERNING BODY DOES NOT REVEIW FORM 990 PRIOR TO FILING.
FORM 990, PART VI, SECTION B, LINE 12C: SEE A COPY OF THE CONFLICTS OF
INTEREST POLICY ATTACHED.
FORM 990, PART VI, SECTION C, LINE 19: UPON REQUEST
FORM 990, PART VII CONTACT ADDRESSES FOR OFFICERS, DIRECTORS, ETC:
W. K. STRATTON - P O BOX 609 , ROUND TOP, TX 78680
ANDRES TIJERINA - 2717 TETHER TRAIL, AUSTIN, TX 78704
JAN REID - 2107 W. 11TH ST., AUSTIN, TX 78703
JAMES HOGGARD - 111 PEMBROKE LANE, WICHITA FALL, TX 76301
BETTY WIESEPAPE - 1706 N. CHEYENNE, RICHARDSON, TX 75080
T. LINDSAY BAKER - P O BOX 507, RIO VISTA, TX 76093
RICARDO AINSLIE - 405 EAST 35TH ST, AUSTIN, TX 78705
STEVE DAVIS - 951 W. COLL ST., NEW BRAUNFELS, TX 78130
ROLANDO HINOJOSA-SMITH - 3605 STECK AVE. #2080, AUSTIN, TX 78759
KATE LEHRER - 3556 MACOMB NW, WASHINGTON, DC 20016
ANN MCCUTCHAN - 1002 BURNING TREE PKWY, DENTON, TX 76209
CARMEN TAFOLLA - 127 E. MISTLETOE AVE, SAN ANTONIO, TX 78712

EXHIBIT A

CONFLICTS OF INTEREST POLICY TEXAS INSTITUTE OF LETTERS, INC.

Article I Purpose

The purpose of this Conflict of Interest Policy is to protect Texas Institute of Letters. Inc (the "Organization") interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Organization or might result in a possible "excess benefit transaction" as such term is defined by the Internal Revenue Service. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

Article II Definitions

l Interested Person

Any director, principal officer, or member of a committee with delegated powers from the board of Directors (the "Board"), who has a direct or indirect financial interest, as defined below, is an interested person

2 Financial Interest

A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

- a. An ownership or investment interest in any entity with which the Organization has a transaction or arrangement,
- b. A compensation arrangement with the Organization or with any entity or individual with which the Organization has a transaction or arrangement, or
- c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Organization is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.

A financial interest is not necessarily a conflict of interest Under Article III, Section 2, a person who has a financial interest may have a conflict of interest only if the appropriate Board or committee decides that a conflict of interest exists.

Article III Procedures

1. Duty to Disclose

In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of committees with Board delegated powers considering the proposed transaction or arrangement

2 Determining Whether a Conflict of Interest Exists

After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the Board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining Board or committee members shall decide if a conflict of interest exists. The remaining Board or committee members may delay such decision for a reasonable period of time necessary for them to conduct any due diligence and/or retain professional advice regarding the matter.

3 Procedures for Addressing the Conflict of Interest

- a An interested person may make a presentation at the Board or committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.
- b. The chairperson of the Board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement
- c. After exercising due diligence, the Board or committee shall determine whether the Organization can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest
- d If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the Board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Organization's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.

4 Violations of the Conflicts of Interest Policy

- a. If the Board or committee has reasonable cause to believe a member has failed to disclose actual or possible conflicts of interest, it shall inform the member of the basis for such belief and afford the member an opportunity to explain the alleged failure to disclose.
- b. If, after hearing the member's response and after making further investigation as warranted by the circumstances, the Board or committee determines the member has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

Article IV Records of Proceedings

The minutes of the Board and all committees with Board delegated powers shall contain:

a. The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the

(GDA File 00223067 DOC)

financial interest, any action taken to determine whether a conflict of interest was present and the Board's or committee's decision as to whether a conflict of interest in fact existed. b The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings

Article V Compensation

- a A voting member of the Board who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- b A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- c No voting member of the Board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization, either individually or collectively, is prohibited from providing information to any committee regarding compensation

Article VI Annual Statements

Each director, principal officer and member of a committee with Board delegated powers shall annually sign a statement which affirms such person

- a. Has received a copy of the conflicts of interest policy,
- b. Has read and understands the policy,
- c. Has agreed to comply with the policy, and
- d. Understands the Organization is charitable and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Article VII Periodic Reviews

To ensure the Organization operates in a manner consistent with charitable purposes and does not engage in activities that could jeopardize its tax-exempt status, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

- a. Whether compensation arrangements and benefits are reasonable, based on competent survey information, and the result of arm's length bargaining.
- b. Whether partnerships, joint ventures, and arrangements with management organizations conform to the Organization's written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes and do not result in inurement, impermissible private benefit or in an excess benefit transaction.

Article VIII Use of Outside Experts

When conducting the periodic reviews as provided for in Article VII. the Organization may, but need not, use outside advisors. If outside experts are used, their use shall not relieve the Board of its responsibility for ensuring periodic reviews are conducted.

Form **8868**

(Rev January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No 1545-1709

● If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box									
If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form)									
-	omplete Part II unless you have already been granted a				rm 8868				
Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation									
required	required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension								
of time to	of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain								
Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form,									
visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.									
Part I	Automatic 3-Month Extension of Time	. Only s	submit original (no copies ne	eded).					
A corpor	ation required to file Form 990-T and requesting an autor	natic 6-mo	onth extension - check this box and o	complete					
Part I on	ly				•	▶ □			
	corporations (including 1120-C filers), partnerships, REM ome tax returns.	ICs, and ti	rusts must use Form 7004 to reques	t an exten	sion of time				
Type or print	, ,					mployer identification number (EIN) or			
File by the	TEXAS INSTITUTE OF LETTERS			X	X 23-7068846				
due date for filing your return See	Number, street, and room or suite no. If a P.O. box, see instructions.				ocial security number (SSN)				
instructions	City, town or post office, state, and ZIP code For a forward WICHITA FALLS, TX 76308-96	-	ress, see instructions						
	Wieniin inmb, in 70300 30	332							
Enter the	Return code for the return that this application is for (file	a separa	te application for each return)			0 1			
Applicat	ion	Return	Application						
ls For		Code	Is For						
Form 99	0	01	Form 990-T (corporation)		07				
Form 99	D-BL	02	Form 1041-A	08					
Form 99	D-EZ	01	Form 4720	 		09			
Form 99)-PF	04	Form 5227			10			
Form 99	D-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11			
Form 99	O-T (trust other than above)	06	Form 8870 12						
	JAMES HOGGARD								
	ooks are in the care of $ ightharpoonup$ $111\ ext{PEMBROKE}\ ext{L2}$	ANE -	WICHITA FALLS, TX	<u>7630</u>	1				
Telep	hone No ▶ <u>940-397-4123</u>		FAX No. 🕨						
	organization does not have an office or place of business				J	▶ □			
If this	is for a Group Return, enter the organization's four digit	1			r the whole group,				
box 🕨	. If it is for part of the group, check this box	and atta	ich a list with the names and EINs of	f all <u>memb</u>	ers the extension	is for			
1 1 re	equest an automatic 3-month (6 months for a corporation	-							
	JANUARY 15, 2013, to file the exemp	t organiza	tion return for the organization name	ed above	The extension				
ıs i	for the organization's return for								
P	calendar year or								
•	X tax year beginning JUN 1, 2011	, an	d ending <u>MAY 31, 2012</u>		<u> </u>				
2 If t	he tax year entered in line 1 is for less than 12 months, c	heck reas	on Initial return	Fınal retur	'n				
L.	Change in accounting period								
	his application is for Form 990-BL, 990-PF, 990-T, 4720,								
	nrefundable credits See instructions			3a_	\$	0.			
	his application is for Form 990-PF, 990-T, 4720, or 6069,				^				
estimated tax payments made. Include any prior year overpayment allowed as a credit				3b	\$	0.			
	ilance due. Subtract line 3b from line 3a Include your pa using EFTPS (Electronic Federal Tax Payment System)	-	•	3c	\$	_0.			
	. If you are going to make an electronic fund withdrawal v		• •						
	For Privacy Act and Paperwork Reduction Act Notice,					Rev. 1-2012)			