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DLN: 93493099005173

Return of Organization Exempt From Income Tax

OMB No 1545-0047

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service A For the 2011 calendar year, or tax year beginning 06-01-2011 and ending 05-31-2012 D Employer identification number Name of organization BRYAN FOUNDATION B Check if applicable Address change 23-7005720 Doing Business As E Telephone number Name change (402)481-3190 Initial return Number and street (or P O box if mail is not delivered to street address) **G** Gross receipts \$ 3,278,308 1600 SOUTH 48TH STREET Terminated Amended return City or town, state or country, and ZIP + 4 LINCOLN, NE 685061299 . Application pending Name and address of principal officer H(a) Is this a group return for RUSSELL GRONEWOLD affiliates? 1600 SOUTH 48TH STREET LINCOLN, NE 685061299 H(b) Are all affiliates included? If "No," attach a list (see instructions) Tax-exempt status Group exemption number 🕨 H(c) Website: ► WWW BRYANHEALTH COM K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1934 M State of legal domicile NE Summary Part I Briefly describe the organization's mission or most significant activities BRYAN FOUNDATION'S MISSION IS TO ADVANCE HEALTH, EXCELLENCE IN PATIENT CARE, AND HEALTH-RELATED EDUCATION THROUGH PHILANTHROPIC SUPPORT OF THE BRYAN HEALTH SYSTEM Activities & Governance 2 Check this box 🚩 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 20 Number of independent voting members of the governing body (Part VI, line 1b) . 19 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . 5 0 6 19 Total number of volunteers (estimate if necessary) 0 7a 7a Total unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 34 **7**b 0 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 1,890,941 8 1,676,239 Program service revenue (Part VIII, line 2g) . 0 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 583,839 576,498 10 0 0 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 2,260,078 2,467,439 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 394,306 418,349 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 0 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 Expenses 0 0 0 Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 16a Ь Total fundraising expenses (Part IX, column (D), line 25) •0 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 90,697 151,146 17 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 485,003 569,495 Revenue less expenses Subtract line 18 from line 12 . 1,775,075 1,897,944 Assets or id Balances **Beginning of Current End of Year** Year 11,455,892 12,762,233 20 Total assets (Part X, line 16) . Total liabilities (Part X, line 26) 21 21,006 23,367 12,741,227 22 Net assets or fund balances Subtract line 21 from line 20 11,432,525 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2013-04-10 Signature of officer Sign Here RUSSELL GRONEWOLD VP - FINANCE & CFO Type or print name and title Check if Preparer's taxpayer identification number signature John Woodhull self-(see instructions) Paid employed 🕨 🔽 P01305268 Preparer's CROWE HORWATH LLP Firm's name (or yours if self-employed), address, and ZIP + 4 **Use Only**

70 West Madison Street

Chicago, IL 606024903

May the IRS discuss this return with the preparer shown above? (see instructions)

Suite 700

▼ Yes
 ▼ No

Phone no (312) 899-7000

Par	t III	Statement of Program S Check if Schedule O contains a				
1	Brief	ly describe the organization's mi	ssion			
		UNDATION'S MISSION IS TO A PHILANTHROPIC SUPPORT O			ATIENT CARE, AND HEALTH	-RELATED EDUCATION
2		ne organization undertake any si rior Form 990 or 990-EZ?				Yes ✓ No
	If "Ye	s," describe these new services	on Schedule O			
3	servi	ne organization cease conducting		t changes in how it co	onducts, any program 	Yes V No
		s," describe these changes on S				
4	exper	ribe the organization's program s nses Section 501(c)(3) and 501 s and allocations to others, the t	(c)(4) organizations	and section 4947 (a	(1) trusts are required to repo	
4a	(Code	e) (Expenses \$	418,349	ıncludıng grants of \$	418,349) (Revenue \$	0)
	NON- ADVA HEAL CAMF OVER HOSP	N FOUNDATION PROVIDES FINANCIAL S PROFIT AFFILIATES COMMITMENT TO NCED HEALTH CARE TECHNOLOGY AND THCARE PROFESSIONALS, AND (4) PRO PAIGNS, ANNUAL GIVING, MAJOR GIFTS, THE LAST 3 YEARS IN SUPPORT OF BR PITAL-BASED RESIDENTIAL TREATMENT ES WHO STRUGGLE WITH ADDICTION T	(1) PROVIDE MEDICAL C TREATMENT, (3) ASSUR VIDE SCHOLARSHIPS FOU CORPORATE AND FOUN YAN HEALTH'S FACILITIE SUBSTANCE ABUSE FACI	ARE TO ALL INDIVIDUALS, IE ACADEMIC AND CONTIN R STUDENTS WHO ATTENED DATION GRANTS, AND PLAS DURING THE 2011 TAX LITY IN LINCOLN THAT WII	WITHOUT REGARD TO THEIR ABILITY UING EDUCATION FOR NURSES, PHY BRYAN COLLEGE OF HEALTH SCIENC INNED GIVING, THE FOUNDATION HAS YEAR, BRYAN FOUNDATION RAISED F	TO PAY, (2) PROVIDE SICIANS AND OTHER ES THROUGH FUNDRAISING S RAISED OVER \$4 MILLION UNDS TO BUILD A NEW
4b	(Code	e) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code	e) (Expenses \$		including grants of \$) (Revenue \$)
	O+h/	er program services (Describe ii	Schadula O V			
-ru		penses \$	including grants of	f\$) (Revenue \$)
4e	Tota	ıl program service expenses►\$	418,34	9		

art TV	Check	list of	Required	Schedules
	CIICCN	1136 01	IXCUUII CU	Scricadics

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νo
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI</i> .	11a		No
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

1 01111	1990 (2011)			Page •
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II \Box	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28 a	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		N.	
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Schedule N, Part II	32		No
33	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

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Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
_				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
1	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
h	return			
	Tructicust one is reported on fine 24, and the organization me an required leaerar employment tax retains.	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year [?]	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		Νo
b	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	We the company to a contribute discount to the second state of the	_		R.
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νο
	organization solicit any contributions that were not tax deductible?			.10
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			N 1 -
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
6	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	.		
L	required?	7g		
n	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. DId			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
O	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of reserves on hand			
_	13c			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax vear							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	mageria in the second s							
3								
4	4 Did the organization make any significant changes to its governing documents since the prior Form 990 was							
5	filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.							
6	Did the organization have members or stockholders?	6	Yes					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b	b Each committee with authority to act on behalf of the governing body?							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
	ection B. Policies (This Section B requests information about policies not required by the Internal							
Re	venue Code.)		Yes	Na				
102	Did the organization have local chapters, branches, or affiliates?	10a	res	No No				
		100		110				
	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No				
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a		Νo				
b	Other officers or key employees of the organization	15b		Νo				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?							
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its							
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b						
Se	ection C. Disclosure							
17	List the States with which a copy of this Form 990 is required to be filed ▶ NE							

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Vpon request
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ► RUSSELL GRONEWOLD
 1600 SOUTH 48TH STREET
 LINCOLN,NE 685061299

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organizat	ion nor any rela	ted org	anıza	ition	s co	mper	sate	ed any current or fo	rmer officer, direct	or, or trustee
(A) Name and Title	(B) A verage hours per week (describe hours	unles an	on (d e tha	n on son er a	e bo ıs b nd a stee	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
(1) DEEANN WENGER CHAIRPERSON	1 00	Х		Х				0	0	0
(2) JAMES STANGE VICE CHAIRPERSON	1 00	х		Х				0	0	0
(3) KIMBERLY RUSSEL PRESIDENT & CEO	1 00	х		Х				0	977,216	31,394
(4) ROBERT SCOTT SECRETARY/TREASURER	1 00	х		Х				0	0	0
(5) ART KNOX TRUSTEE	1 00	х						0	0	0
(6) BETH SMITH TRUSTEE	1 00	х						0	0	0
(7) CATHY HEDSTROM TRUSTEE	1 00	х						0	0	0
(8) CHARLES GREGORIUS MD TRUSTEE	1 00	х						0	0	0
(9) CORI VOKOUN TRUSTEE	1 00	х						0	0	0
(10) DON STADING TRUSTEE	1 00	х						0	0	0
(11) GREG DYNEK TRUSTEE	1 00	х						0	0	0
(12) JAINE MERLISS TRUSTEE	1 00	х						0	0	0
(13) JAMES STUART III TRUSTEE	1 00	х						0	0	0
(14) JON HINRICHS MD TRUSTEE	1 00	х						0	0	0
(15) LLOYD HINKLEY TRUSTEE	1 00	х						0	0	0
(16) RENEE SJULIN TRUSTEE	1 00	х						0	0	0
(17) RICHARD CAMPBELL TRUSTEE	1 00	Х						0	0	0

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

TRÚSTEE (19) ROBEI TRUSTEE (20) SAM E TRUSTEE (21) ROBEI VP ADVANC OFFICER (22) RUSSI VP FINANC	ERT RAVENSCROFT CEMENT/CHIEF DEVELOPMENT SELL GRONEWOLD	hours for related organizations in Schedule O) 1 00 1 00	Individual trustae × or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	organiz	ited zations
TRÚSTEE (19) ROBEI TRUSTEE (20) SAM E TRUSTEE (21) ROBEI VP ADVANC OFFICER (22) RUSSI VP FINANC	ERT NORRIS BAIRD ERT RAVENSCROFT CEMENT/CHIEF DEVELOPMENT SELL GRONEWOLD	1 00	Х				Ansated)er				
TRÚSTEE (20) SAM E TRUSTEE (21) ROBEI VP ADVANC OFFICER (22) RUSSI VP FINANC	BAIRD ERT RAVENSCROFT CEMENT/CHIEF DEVELOPMENT SELL GRONEWOLD	-								0	0	0
TRÚSTEE (21) ROBEI VP ADVANC OFFICER (22) RUSSI VP FINANC	ERT RAVENSCROFT CEMENT/CHIEF DEVELOPMENT SELL GRONEWOLD	1 00	X							0	0	0
(21) ROBE VP ADVANC OFFICER (22) RUSSI VP FINANC	CEMENT/CHIEF DEVELOPMENT SELL GRONEWOLD		х							0	0	0
VP FINANC		25 00			х					0 365,43	0	37,066
1b Sul		1 00			Х					0 447,95	8	36,996
1b Su											1	
1b Sul												
1b Su												
1b Su												
1b Su												
1b Su												
	ıb-Total							<u> </u> ▶		<u> </u>	<u> </u> 	
	otal from continuation sheets to		ion A .	<u>.</u>	•	<u>. </u>		-				
	otal (add lines 1b and 1c)							-		0 1,790,604		105,456
	tal number of individuals (includ 00,000 of reportable compens					ed a	bove)	who	received more	than		
											Yes	No
	d the organization list any form line 1a? <i>If</i> "Yes," complete Sche								r highest comp	ensated employee	3	No
org	r any individual listed on line 1 a ganization and related organizat dividual									such	4 Yes	
	d any person listed on line 1a re		-				•		_		5	No
											ı	
1 Cor	on B. Independent Continuous implete this table for your five h 00,000 of compensation from twithin the organization's tax ye	iighest compens the organization										
		(A) e and business addi	ress							(B) Description of services		C) ensation
2 Tota		actors (including	- h	+ 1 :	+6-2	+6 -						

Form 99								Page 9
Part \	<u>/1111</u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
\$ \$	1a	Federated cam	paigns 1a					
E I	ь	Membership du	ies 1b					
s, ç	c	Fundraising ev	ents 1c					
<u>≢</u> ,≅	d	Related organiz	zations 1d					
E S	e	Government grant	s (contributions) 1e					
ntio er s	f	All other contribute similar amounts no	ons, gifts, grants, and 1f ot included above	1,890,941				
ĕ₽	g	Noncash contr	ibutions included in					
Contributions, gifts, grants and other similar amounts	١.	lines 1a-1f \$ _	s 1a-1f	_	1,890,941			
<u> </u>	h	iotal. Add line	Sla-If		1,090,941			
e⊒	3-			Business Code				
Program Service Revenue	2a b							
2 <u>4</u> 4	٥							
Ž.	ď							
R.	e	-						
<u> </u>	f	All other progra	am service revenue		0	0	0	0
∑ }								
	3		s 2a-2f		0			
			ome (including dividen ar amounts)		241,176			241,176
	4		stment of tax-exempt bond		0			
	5	Royalties .		▶	0			
			(ı) Real	(II) Personal				
	6a	Gross rents						
	b	Less rental expenses						
	C	Rental income or (loss)	0	0				
	d	Net rental inco	me or (loss)		0			
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of	1,146,191					
		assets other than inventory						
	Ь	Less cost or other basis and	810,869					
	c	sales expenses Gain or (loss)	335,322	0				
	d	Net gain or (los			335,322			335,322
	8a		rom fundraising	ı				
Other Revenue			luding s reported on line 1c) ne 18					
‡ ⊕	b	Less direct ex	penses b					
Ò	c		(loss) from fundraising	events 🟲 I	0			
	9a		rom gaming activities ne 19 a					
	b c		penses b (loss) from gamıng actı		0			
	10a	Gross sales of returns and allo						
	b c	_	oods sold b (loss) from sales of invo	entory ►	o			
		Mıscellaneou		Business Code				
	11a							
	Ь							
	С							
	d		ue		0	0	0	0
	е	Total. Add line	s 11a-11d		0			
	12	Total revenue.	See Instructions .	▶	2,467,439	0	0	576,498

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	235,926	235,926		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	182,423	182,423		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	0			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	0			
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0			
9	Other employee benefits	0			
10	Payroll taxes	0			
11	Fees for services (non-employees)				
a	Management	0			
ь	Legal	0			
c	Accounting	17,854		17,854	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	8,116		8,116	
g	Other	2,655		2,655	
12	Advertising and promotion	0			
13	Office expenses	0			
14	Information technology	0			
15	Royalties	0			
16	Occupancy	0			
17	Travel	0			
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	0			
21	Payments to affiliates	0			_
22	Depreciation, depletion, and amortization	0			
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	BAD DEBT	45,238		45,238	
b	CORPORATE COST ALLOCATION	74,534		74,534	
c					
d					_
е					
f	All other expenses	2,749	0	2,749	0
25	Total functional expenses. Add lines 1 through 24f	569,495	418,349	151,146	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	0			orm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1 1 730.605 2 236,160 2 3 661,098 3 1,563,093 0 4 4.827 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 0 10b b Less accumulated depreciation 0 10c 9,730,630 9,612,837 11 11 0 12 0 12 Investments—other securities See Part IV, line 11 13 13 0 Investments—program-related See Part IV, line 11 . . 14 Intangible assets 14 828,004 15 850,871 15 11,455,892 12,762,233 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 12,100 17 10,212 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 21 Escrow or custodial account liability Complete Part IV of Schedule D . . 21 Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L \ldots . \ldots . \ldots 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 11,267 25 10,794 D 26 23,367 26 21,006 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 1,662,831 27 1,549,751 Unrestricted net assets 4,790,281 28 6,109,721 28 Temporarily restricted net assets Fund 29 4,979,413 29 5,081,755 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 30 Capital stock or trust principal, or current funds Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 11.432.525 33 12,741,227 34 Total liabilities and net assets/fund balances 11.455.892 34 12,762,233

	Check if Schedule O contains a response to any question in this Part XI	•		. 🔽	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,4	167,43
2	Total expenses (must equal Part IX, column (A), line 25)	2		5	569,49
3	Revenue less expenses Subtract line 2 from line 1	3		1,8	397,94
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		11,4	132,52
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 5	589,24
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		12,7	741,22 [°]
Par	T XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			৮	
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of to audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2 c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	ssued			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

Employer identification number

OMB No 1545-0047

OMB NO 1545-00

2011

Open to Public Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Name of the organization BRYAN FOUNDATION

23-7005720

Pai	τI	Reas	on for Pu	blic Charity Sta	tus (All org	ganızatıons	must com	plete this p	art.) See in			
The o	rganı			te foundation becaus								
1		A chur	ch, convent	ion of churches, or a	ssociation of	churches s	ection 170(b)(1)(A)(i).				
2	Γ	A scho	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)									
3	\sqcap	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).										
4	Γ		medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the ospital's name, city, and state									
5	\vdash	An orga	anızatıon op	erated for the benefi	ıt of a college	or universit	ty owned or o	perated by a	a government	al unit desci	rıbed ın	
		sect ion	170(b)(1)((A)(iv). (Complete P	art II)							
6	Γ	A feder	al, state, or	local government o	r government	al unit desc	rıbed ın secti	on 170(b)(1	.)(A)(v).			
7	⊽	describ	oed in	at normally receives		al part of its	support from	a governme	ntal unit or fr	om the gene	ral public	
	_			(A)(vi) (Complete P		A Muil (Con	anlata Bart II					
8 9	<u>'</u>			: described in sectio i at normally receives					hutions mam	harchin faac	and arose	
9	,			uties related to its e								
				oss investment inco								
				ganızatıon after June						cax / Holli ba.	311103303	
10	\vdash			ganized and operate								
11	Γ	An orga	anızatıon or more public	ganized and operate ly supported organiz ibes the type of supp	d exclusively ations descr	for the bend bed in secti	efit of, to perf ion 509(a)(1	orm the fund) or section	ctions of, or to 509(a)(2) Se			
		a [Type I	b Type I	I c	Type III	- Functional	ly integrated	d (ј Гтуре	III - Other	
е	Γ	other tl		ox, I certify that the ion managers and ot								
f				received a written d	etermination	from the IR	S that it is a	Type I, Type	e II or Type I	II supportin	ig organizatio <u>n,</u>	
g		Since A		2006, has the organ	ızatıon accep	oted any gift	or contributi	on from any	of the		ı	
			ng persons? erson who di	rectly or indirectly o	ontrols, eith	er alone or t	oaether with	persons des	cribed in (ii)		Yes No	
				governing body of th			_	,		11g(
		•		er of a person descri		_				11g(
			-	lled entity of a perso			bove?			11g(
h				ng information about								
organization or IRC section document?								(vii) A mount of support?				
				(see instructions))	Yes	No	Yes	No	Yes	No	1	
Total						1			1			

instructions

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

_	ection A. Public Support	organization f	alls to qualify u	naer the tests I	iistea peiow, pie	ase complete i	<u>'art III.)</u>
	endar year (or fiscal year beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	in)	(4) 2007	(5) 2000	(5) 2003	(4) 2010	(0) 2011	
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	497,046	5 481,743	469,656	1,676,239	1,890,941	5,015,625
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its						0
	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						0
	the organization without charge						
4	Total. Add lines 1 through 3	497,046	481,743	469,656	1,676,239	1,890,941	5,015,625
5	The portion of total contributions						
	by each person (other than a governmental unit or publicly						
	supported organization) included						594,784
	on line 1 that exceeds 2% of the						,
	amount shown on line 11, column						
	(f)						
6	Public Support. Subtract line 5 from line 4						4,420,841
S	ection B. Total Support			L			
Cal	endar year (or fiscal year	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	beginning in)						
7	A mounts from line 4	497,046	481,743	469,656	1,676,239	1,890,941	5,015,625
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties	303,878	238,044	205,052	198,621	241,176	1,186,771
	and income from similar	303,070	250,011	203,032	130,021	211,170	1,100,771
	sources						
9	Net income from unrelated						
	business activities, whether or						0
	not the business is regularly						•
	carried on						
10	Other income (Explain in Part IV) Do not include gain or loss	48	37	6	0	o	91
	from the sale of capital assets		3,	Ĭ			31
11	Total support (Add lines 7						6 202 497
	through 10)						6,202,487
12	Gross receipts from related activition	es, etc (See inst	ructions)			12	7,040
13	First Five Years If the Form 990 is t	for the organızatı	on's first, second,	thırd, fourth, or f	ıfth tax year as a !	501(c)(3) organiz	·
	check this box and stop here						►
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2011			11 column (f))		14	71 280 %
15	Public Support Percentage for 2010) Schedule A , Pa	rt II, line 14			15	72 380 %
16a	33 1/3% support test-2011. If the	organization did	not check the box	on line 13, and l	ıne 14 ıs 33 1/3%		
	and stop here. The organization qua	lifies as a public	ly supported organ	nization			► ▼
b	33 1/3% support test—2010. If the	_			a, and line 15 is 3	3 1/3% or more,	- -
17-	box and stop here. The organization				0.10 160164	and line 1.4	► I
ı/a	10%-facts-and-circumstances test- is 10% or more, and if the organization						
	in Part IV how the organization mee						ed
	organization	is the lacts and		organize	qualifico do (. pas, sappor	 ▶□
b	10%-facts-and-circumstances test-	–2010. If the org	anızatıon dıd not c	heck a box on lin	e 13, 16a, 16b, o	r 17a and line	•
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organization	tion meets the "f	acts and circumst	ances" test The	organization qual	fies as a publicly	
18	supported organization Private Foundation If the organizati	on did not check	a box on line 13	16a.16b.17a.or	r 17b. check this b	oox and see	▶ □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

DESCRIPTION,, MISCELLANEOUS INCOME,

OTHER INCOME, SCHEDULE A, PART II, LINE 10, <OTHERINCOME> <INCOME> <DESCRIPTION /> <COLUMNA>48 </COLUMNA> <COLUMNB>37 </COLUMNB> <COLUMNC>6 </COLUMNC> <COLUMND>0 </COLUMND> <COLUMNE>0 </COLUMNE> <<COLUMNF>91 </COLUMNF> </INCOME> </COLUMNF>,

OTHER INCOME, SCHEDULE A, PART II, LINE 10, DESCRIPTION - , COLUMN A - 48, COLUMN B - 37, COLUMN C - 6, COLUMN D - 0, COLUMN E - 0, COLUMN F - 91,,

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493099005173

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

Open to Public

Interna	al Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspection
	me of the organi	ization		Employer identific	cation number
BR'	YAN FOUNDATION			23-7005720	
Pa	rt I Organ	izations Maintaining Donor Ac	dvised Funds or Other Similar Fu		s. Complete if the
	organiz	zation answered "Yes" to Form 99	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	·
_		<u> </u>	(a) Donor advised funds	(b) Funds and	other accounts
1	Total number a	·			
2		tributions to (during year)			
3		nts from (during year)			
4		ue at end of year			
5	_	zation inform all donors and donor advi organization's property, subject to the o	sors in writing that the assets held in don organization's exclusive legal control?	or advised	┌ Yes ┌ No
6	used only for c conferring imp	haritable purposes and not for the ben ermissible private benefit	donor advisors in writing that grant funds efit of the donor or donor advisor, or for ar	ny other purpose	┌ Yes ┌ No
Pa	rt III Conse	rvation Easements. Complete	ıf the organization answered "Yes" to	<u>o Form 990, Part 1</u>	IV, line 7.
2	Preservation Protection Preservation Complete lines	conservation easements held by the or tion of land for public use (e g , recreati n of natural habitat tion of open space s 2a-2d if the organization held a quali the last day of the tax year	on or pleasure) Γ Preservation of an	certified historic stru	•
	easement on the	he last day of the tax year	1	Held at th	e End of the Year
а	Total number o	of conservation easements		2a	
ь	Total acreage	restricted by conservation easements		2b	
c		servation easements on a certified his		2c	
d	Number of con	servation easements included in (c) ac	equired after 8/17/06	2d	
3	Number of con	servation easements modified, transfe	ء rred, released, extinguished, or terminate.	ed by the organization	n during
		ar ►	· · · · · · · · · · · · · · · · · · ·		_
4	Number of stat	tes where property subject to conserva	ation assembnt is located		
5		, , , , ,	the periodic monitoring, inspection, hand	— dling of violations, an	v d
5		f the conservation easements it holds?		ailing of Violations, at	「Yes
6	Staff and volun	iteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year	*
7	A mount of exp ► \$		ng, and enforcing conservation easements	s during the year	
8		nservation easement reported on line 2 i) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion	┌ Yes ┌ No
9	balance sheet,		onservation easements in its revenue and the footnote to the organization's financial nents		
Pai	t IIII Organ		ns of Art, Historical Treasures,	or Other Similar	Assets.
1a	If the organiza	tion elected, as permitted under SFAS treasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or researc ancial statements that describes these it	ch in furtherance of p	
b	historical treas		116, to report in its revenue statement a public exhibition, education, or research in ;		
	(i) Revenues i	included in Form 990, Part VIII, line 1		► \$	
	(ii) Assets inc	luded in Form 990, Part X			
2	If the organiza	•	orical treasures, or other similar assets fo S 116 relating to these items	· ·	
а	_	uded in Form 990, Part VIII, line 1	5	► \$	

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	, His	torio	cal Tre	easur	es, or C	<u> the</u>	⁻ Similaı	r Asse	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	e foll	owing tl	hat are	a sıgnıfıc	ant us	se of its co	ollection		
а	Public exhibition		d	Γ	Loan o	rexcha	ange prog	rams				
b	Scholarly research		e	Γ	Other							
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ın how	they	furthe	r the or	ganızatıoı	ı's ex	empt purp	ose in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than								ılar	Γ,	Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar	ements. Comple	ete ıf	the c	organiz	zation			es" to Fo	rm 990	,	•
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	ediary	forco	ontribut	ions or	other as:	sets n	iot	Γ,	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	V and complete the	follow	ıng ta	ble		-					
										Amou	nt	
С	Beginning balance							1c				
d	Additions during the year						ļ	1d				
е	Distributions during the year						Ļ	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, lin	e 21?							Γ,	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/										
Pai	rt V Endowment Funds. Complete	ıf the organızatıoı	n ans	were	d "Yes				t IV, lıne	10.		
		(a)Current Year	(b)	Prior Y		(c) Two	Years Back		Three Years		Four Y	ears Back
1a	Beginning of year balance	7,490,292			383,378		5,957,28	-		5,124		
b	Contributions	284,000			177,097		123,95			9,236		
C	Investment earnings or losses	-93,544		8	360,456		986,49	93	-1,03	6,975		
d	Grants or scholarships	77,655			102,015		132,83	32	7	5,847		
e	Other expenditures for facilities and programs	36,275			27,400		51,51	.7	20	4,255		
f	Administrative expenses	97			301,224			0		0		
g	End of year balance	7,566,721			190,292		6,883,37	·8	5.95	7,283		
_	·				130,232		0,000,00	<u> 1 </u>	3,55	7,200		
2	Provide the estimated percentage of the year	12 900 %	as									
а	Board designated or quasi-endowment	12 900 %										
b	Permanent endowment ► 66 300 %											
C	Term endowment ► 20 800 %											
3a	Are there endowment funds not in the posse	ssion of the organiz	atıon t	hat a	re held	and ad	mınıstere	d for	the		V	
	organization by (i) unrelated organizations									3a(i)	Yes	No No
	(ii) related organizations			•	•	•		•		3a(ii)		No
ь	If "Yes" to 3a(II), are the related organization			ched	۰ . ule R?			٠. ٠		3b		
4	Describe in Part XIV the intended uses of th											
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	rt X,	line 1	0.						
	Description of property) Cost of		(b)Cost of basis (of		(c) Accur deprec		(d) B	ook value
1a	Land			+							1	0
	Buildings											0
	Leasehold improvements										<u> </u>	0
	Equipment		•								1	0
	Other		•						-		1	0
	I. Add lines 1a-1e (Column (d) should equal Fo	orm 990 Part X colur	nn (R)	line	10(c))				<u>l</u>		1	0
	Contain (a) Should equal (222, 14, 27, 20141	···· (<i>D</i> //		\ \ \ / / /		<u> </u>	-		ule D (F		

Part VII Investments—Other Securities. See	Form 990, Part X, line 1		
(a) Description of security or category (including name of security)	(b)Book value		od of valuation f-year market value
(1)Financial derivatives			,
(2)Closely-held equity interests			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	e Form 990, Part X, line		
(a) Description of investment type	(b) Book value		od of valuation f-year market value
		Cost of end-o	i-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. See Form 990, Part X, III			(In) Dead wales
(a) Descrip	otion		(b) Book value
(1) CHARITABLE REMAINDER TRUST			783,364
(2) GIFT ANNUITY			25,000
(3) CASH SURRENDER VALUE - LIFE INSURANCE			42,507
T. 1 (0) (1) (1) (1) (5) (20) (2) (1) (1)	(5.)		050.074
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		<u> </u>	850,871
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
LIABILITY FOR ANNUITY	10,794		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	10,794		

	Reconclination of change in Net Assets from Form 990 to Financial Statemen	165	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	2,467,439
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	569,495
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	1,897,944
4	Net unrealized gains (losses) on investments	4	-691,303
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	102,061
9	Total adjustments (net) Add lines 4 - 8	9	-589,242
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	1,308,702
Par	Reconciliation of Revenue per Audited Financial Statements With Revenue	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	4,321,041
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	1,853,602
3	Subtract line 2e from line 1	3	2,467,439
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4 c	0
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	2,467,439
	Reconciliation of Expenses per Audited Financial Statements With Expenses	<u>per</u>	
1	Total expenses and losses per audited financial statements	1	3,012,339
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV)		
e	Add lines 2a through 2d	2e	2,442,844
3	Subtract line 2e from line 1	3	569,495
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
C	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	569,495
Par	t XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

ESTABLISHED AND MAINTAINED TO PROVIDE CHARITABLE DISTRIBUTION OF FUNDS TO BR MEDICAL CENTER FOR CAPITAL AND PROGRASUPPORT, AND TO PROVIDE SCHOLARSHIPS STUDENTS WHO ATTEND THE BRYAN COLLEGINCES FIN 48 (ASC 740) footnote Schedule D, Part X, Line 2 "THE FOUNDATION IS A NOT-FOR-PROFIT ORGANIZATION DESCRIBED IN SECTION 501 THE CODE AND HAS RECEIVED A DETERMINA THAT IT IS EXEMPT FROM FEDERAL INCOME TRELATED INCOME PURSUANT TO SECTION 501 CODE THE INTERNAL REVENUE SERVICE HAS ESTABLISHED STANDARDS TO BE MET TO MA FOUNDATION'S TAX EXEMPT STATUS THE FOR IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS, HOWEVER, THERE ARE CURRAUDITS FOR ANY TAX PERIODS IN PROGRESS FOUNDATION BELIEVES IT IS NO LONGER SU	Identifier	Return Reference	Explanation
ORGANIZATION DESCRIBED IN SECTION 501 THE CODE AND HAS RECEIVED A DETERMINA THAT IT IS EXEMPT FROM FEDERAL INCOME T RELATED INCOME PURSUANT TO SECTION 50 CODE THE INTERNAL REVENUE SERVICE HAS ESTABLISHED STANDARDS TO BE MET TO MA FOUNDATION'S TAX EXEMPT STATUS THE FO IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS, HOWEVER, THERE ARE CURR AUDITS FOR ANY TAX PERIODS IN PROGRESS FOUNDATION BELIEVES IT IS NO LONGER SU	Intended uses of endowment funds		THE ORGANIZATION'S ENDOWMENT FUNDS ARE ESTABLISHED AND MAINTAINED TO PROVIDE THE CHARITABLE DISTRIBUTION OF FUNDS TO BRYAN MEDICAL CENTER FOR CAPITAL AND PROGRAMMATIC SUPPORT, AND TO PROVIDE SCHOLARSHIPS TO STUDENTS WHO ATTEND THE BRYAN COLLEGE OF HEALTH SCIENCES
I INCOME TAX EXAMINATIONS FOR TEARS PRIM	FIN 48 (ASC 740) footnote		ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF THE CODE AND HAS RECEIVED A DETERMINATION LETTER THAT IT IS EXEMPT FROM FEDERAL INCOME TAXES ON RELATED INCOME PURSUANT TO SECTION 501(A) OF THE CODE THE INTERNAL REVENUE SERVICE HAS ESTABLISHED STANDARDS TO BE MET TO MAINTAIN THE FOUNDATION'S TAX EXEMPT STATUS THE FOUNDATION

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

2011

DLN: 93493099005173

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

BRYAN FOUNDATION

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

Inspection
Employer identification number

. Ves C
I II) (
ed "Yes" to ,000. Use
(h) Purpose of grant or assistance
EQUIPMENT
EQUIPMENT
EQUIP/OPERATIONAL
EQUIPMENT

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) EMPLOYEE CARING FUND	44	26,215			
(2) SCHOLARSHIPS-STUDENTS ATTENDING BRYAN COLLEGE	73	141,148			
(3) SCHOLARSHIPS-MISCELLANEOUS	5	15,060			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedures for monitoring use of grant funds	, ,	DESCRIPTION OF ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS THE CONTRIBUTIONS COMMITTEE OF BRYAN FOUNDATION OVERSEES THE GRANT ALLOCATION AND MANAGEMENT FOR THE BRYAN FOUNDATION EACH POTENTIAL RECIPIENT IS REQUIRED TO APPLY FOR A GRANT THE CONTRIBUTIONS COMMITTEE REVIEWS AND DISCUSSES ALL SUBMITTED REQUESTS IN DETAIL GRANTS ARE AWARDED BASED ON
		NEED AND ELIGIBILITY

Schedule I (Form 990) 2011

DLN: 93493099005173

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

For certain Officers, Directors, Trustees, Key Employees, and Highest

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization **Employer identification number** BRYAN FOUNDATION 23-7005720 Part I Questions Pegarding Compensation

	Questions Regarding compensation		T	T
1 a	Check the appropiate box(es) if the organization provided any of the follow 990, Part VII, Section A, line 1a Complete Part III to provide any releva		Yes	No
		vance or residence for personal use		
	- ·	business use of personal residence		
		ial club dues or initiation fees		
		vices (e g , maid, chauffeur, chef)		
b	If any of the boxes in line 1a are checked, did the organization follow a wri reimbursement orprovision of all the expenses described above? If "No," or			
2	Did the organization require substantiation prior to reimbursing or allowing officers, directors, trustees, and the CEO/Executive Director, regarding the			
3	Indicate which, if any, of the following the organization uses to establish the organization's CEO/Executive Director Check all that apply			
		yment contract		
		n survey or study		
	Form 990 of other organizations Approval by t	he board or compensation committee		
4	During the year, did any person listed in Form 990, Part VII, Section A, lii or a related organization	ne 1a with respect to the filing organization		
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retire	ment plan? 4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation ar	rangement? 4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable a	mounts for each item in Part III		
_	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organi compensation contingent on the revenues of	zation pay or accrue any		
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organi compensation contingent on the net earnings of	zation pay or accrue any		
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organ payments not described in lines 5 and 6? If "Yes," describe in Part III	zation provide any non-fixed 7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursua subject to the initial contract exception described in Regs section 53 499 in Part III			No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumpti section 53 4958-6(c)?	<u> </u>		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Deficits	(6)(1)-(0)	Form 990 or Form 990-EZ	
(1) KIMBERLY RUSSEL	(I) (II)	0 643,860	0 74,317	0 259,039	0 13,475	0 17,919	0 1,008,610	0 0	
(2) ROBERT RAVENSCROFT	(I) (II)	0 255,812	0 27,352	0 82,266	0 13,475	0 23,591	0 402,496	0 0	
(3) RUSSELL GRONEWOLD	(I) (II)	0 324,755	0 3 4 ,862	0 88,341	0 13,475	0 23,521	0 484,954	0 0	
-									

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	PART I, LINE 3	BRYAN FOUNDATION DID NOT PAY SALARY EXPENSE DURING THE TAX YEAR EMPLOYEES WHO DIRECTLY SUPPORT BRYAN FOUNDATION'S MISSION ARE EMPLOYEES OF BRYAN HEALTH BRYAN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND MANAGING A MULTI-HOSPITAL HEALTH SYSTEM THAT PROVIDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH OF THE LARGEST PRIVATE EMPLOYER IN LINCOLN/LANCASTER COUNTY, BRYAN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL OF RESPONSIBILITY THIS PLAN, KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRYAN HEALTH'S BOARD OF TRUSTEES AND THE COMPENSATION COMMITTEE THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET THE COMPENSATION COMMITTEE IS APPOINTED BY BRYAN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTARILY, AND WHO MUST ADHER TO A STRINGENT CONFLICT OF INTEREST POLICY EXECUTIVE COMPENSATION IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4958 INCLUDING TAKING STEPS TO MEET THE REBUTTABLE PRESUMPTION STANDARD OF REASONABLENESS UNDER TREASURY REGULATION SECTION 53 4958-6 THE COMPENSATION COMMITTEE CONDUCTS A COMPREHENSIVE ANNUAL REVIEW OF ALL COMPENSATION PROVIDED BY THE ORGANIZATION TO THE SENIOR MANAGEMES AT LIKE INSTITUTIONS ACROSS THE U S TO DETERMINED AND REVIEWED VERY SURVEYS, CONDUCTED BY INDEPENDENT EXTERNAL FIRMS COMPENSATION FOR SENIOR MANAGERS IS COMPARED TO COMPENSATION OF SENIOR MANAGERS AT LIKE INSTITUTIONS ACROSS THE U S TO DETERMINE THAT THE VALUE OF COMPENSATION PROVIDED BY THE ORGANIZATION TO THE SENIOR MANAGERS AT LIKE INSTITUTIONS ACROSS THE U S TO DETERMINE THAT THE VALUE OF COMPENSATION PROVIDED TO THE SENIOR MANAGEMENT THAN THE TOTAL COMPENSATION PROVIDED TO THE SENIOR MANAGEMENT
• •	Part I, Line 4b	IN ORDER TO ATTRACT AND RETAIN TALENTED, EXPERIENCED EXECUTIVES, THE BRYAN HEALTH SYSTEM OFFERS A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN TO ELIGIBLE EMPLOYEES THE FOLLOWING PEOPLE LISTED IN FORM 990, PART VII, SECTION A, LINE 1A PARTICIPATED IN, OR RECEIVED A PAYMENT FROM, A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN DURING THE TAX YEAR KIMBERLY RUSSEL \$209,018, BOB RAVENSCROFT \$59,255, AND RUSSELL GRONEWOLD \$73,691
	PART II	IN KEEPING WITH BRYAN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON BRYAN FOUNDATION'S BOARD, OR ANY AFFILIATED BOARD, IS COMPENSATED FOR THEIR SERVICES AS A BOARD MEMBER DONATIONS TO BRYAN FOUNDATION ARE NOT USED TO PAY FOR SALARY EXPENSES EMPLOYEES WHO DIRECTLY SUPPORT BRYAN FOUNDATION'S MISSION ARE EMPLOYEES OF BRYAN HEALTH KIMBERLY RUSSEL, ROBERT RAVENSCROFT AND RUSSELL GRONEWOLD RECEIVED COMPENSATION FROM A RELATED ORGANIZATION IN THEIR CAPACITY AS EMPLOYEES OF THE RELATED ORGANIZATION COMPENSATION AMOUNTS FROM RELATED ORGANIZATIONS REPORTED IN SCHEDULE J, PART II ARE BASED ON THE CALENDAR YEAR ENDED DECEMBER 31, 2011

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SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493099005173

OMB No 1545-0047

2011

Open to Public Inspection

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
BRYAN FOUNDATION

Employer identification number

23-7005720

ldentifier	Return Reference	Explanation
Family/business relationships amongst interested persons	Form 990, Part VI, Section A, Line 2	ROBERT NORRIS AND RICHARD CAMPBELL - BUSINESS RELATIONSHIP, ROBERT NORRIS AND ROBERT RAVENSCROFT - BUSINESS RELATIONSHIP, ROBERT NORRIS AND KIMBERLY RUSSEL - BUSINESS RELATIONSHIP, ROBERT NORRIS AND ROBERT SCOTT - BUSINESS RELATIONSHIP, ROBERT NORRIS AND DEEANN WENGER - BUSINESS RELATIONSHIP, CORI VOKOUN AND DICK CAMPBELL - BUSINESS RELATIONSHIP, ROBERT SCOTT AND CORI VOKOUN - BUSINESS RELATIONSHIP, ROBERT SCOTT AND DEEANN WENGER - BUSINESS RELATIONSHIP, RENEE SJULIN AND CATHY HEDSTROM - BUSINESS RELATIONSHIP, RENEE SJULIN AND ROBERT SCOTT - BUSINESS RELATIONSHIP, RENEE SJULIN AND JAMES STUART, III - BUSINESS RELATIONSHIP, BETH SMITH AND ROBERT NORRIS - BUSINESS RELATIONSHIP, BETH SMITH AND CORI VOKOUN - BUSINESS RELATIONSHIP, IN ADDITION, TO THE BUSINESS RELATIONSHIPS LISTED ABOVE, PERSONS LISTED IN PART VII, SECTION A, MAY HAVE A BUSINESS RELATIONSHIP WITH EACH OTHER BY VIRTUE OF THEIR EMPLOYMENT BY A BRYAN HEALTH ENTITY -

ldentifier	Return Reference	Explanation
SIGNIFICANT CHANGES TO COVERING DOCUMENTS SINCE THE PRIOR FORM 990 WAS FILED	PART VI, LINE 4	THE BOARD OF TRUSTEES OF BRY AN HEALTH, THE ORGANIZATION'S SOLE CORPORATE MEMBER, ADOPTED A RESOLUTION TO THE ORGANIZATION'S ARTICLES OF INCORPORATION, EFFECTIVE JULY 11, 2012, CHANGING THE NAME OF BRY ANLGH FOUNDATION TO BRY AN FOUNDATION BRY AN FOUNDATION RECEIVED AN IRS AFFIRMATION LETTER, DATED SEPTEMBER 25, 2012, CONFIRMING THE ORGANIZATION'S NAME CHANGE BECAUSE THIS NAME CHANGE WAS EFFECTIVE AFTER THE TAX YEAR-END MAY 31, 2012, FORM 990, PART VI, SECTION A, LINE 4 WAS ANSWERED "NO"

ldentifier	Return Reference	Explanation
Classes of members or stockholders	Form 990, Part VI, Section A, Line 6	AS STATED IN THE ORGANIZATION'S ARTICLES OF INCORPORATION AND BY LAWS, THE SOLE CORPORATE MEMBER OF BRY AN FOUNDATION IS BRY AN HEALTH BRY AN HEALTH HAS THE RIGHT UNDER THE ORGANIZING DOCUMENTS TO 1) APPROVE SIGNIFICANT DECISIONS OF THE ORGANIZATION'S GOVERNING BODY, 2) ELECT THE MEMBERS OF THE GOVERNING BODY, AND 3) RECEIVE ANY REMAINING ASSETS AFTER DISSOLUTION OF THE ORGANIZATION

ldentifier	Return Reference	Explanation
Members or stockholders electing members of governing body		BRY AN HEALTH AS SOLE CORPORATE MEMBER OF BRY AN FOUNDATION ("FOUNDATION"), HAS THE RIGHT UNDER THE ORGANIZING DOCUMENTS TO REMOVE ANY TRUSTEE FROM OFFICE AT ANY TIME, WITH OR WITHOUT CAUSE BY A TWO-THIRDS VOTE OF THE BOARD OF BRY AN HEALTH ELECTION OF FOUNDATION'S BOARD OF TRUSTEES SHALL AT ALL TIMES BE SUBJECT TO THE APPROVAL OF BRY AN HEALTH

ldentifier	Return Reference	Explanation
Decisions requiring approval by members or stockholders	Form 990, Part VI, Section A, Line 7b	BRY AN HEALTH IS THE SOLE CORPORATE MEMBER OF BRY AN FOUNDATION ("FOUNDATION") PURSUANT TO THE GOVERNING DOCUMENTS, THE BOARD OF TRUSTEES OF FOUNDATION MAY MANAGE THE AFFAIRS OF THE CORPORATION, HOWEVER, THE BOARD OF TRUSTEES MAY NOT, WITHOUT THE PRIOR APPROVAL OF BRY AN HEALTH (1) ADOPT ANY LONG-TERM CAPITAL OR OPERATIONAL BUDGET, (2) ADOPT ANY CHANGES IN ANY ANNUAL OR LONG-TERM CAPITAL BUDGET OR OPERATIONAL EXPENSE BUDGET EXCEEDING \$250,000 IN ANY SINGLE TRANSACTION OR \$500,000 IN ANY ONE CORPORATION FISCAL YEAR, (3) APPROVE OR IMPLEMENT AMENDMENTS TO ITS MISSION STATEMENT OR TO STRATEGIC PLANS, (4) AMEND THE BY LAWS OR ARTICLES OF INCORPORATION, (5) APPROVE THE TRANSFER, SALE OR OTHER DISPOSITION OF CAPITAL ASSETS IN ANY ONE CORPORATION FISCAL YEAR IN EXCESS OF \$500,000, (6) ORGANIZE OR ACQUIRE, OR AUTHORIZE THE ORGANIZATION OR ACQUISITION OF ANY CORPORATION, ASSOCIATION, PARTNERSHIP, TRUST, SHARED SERVICE ARRANGEMENT, JOINT VENTURE OR OTHER ENTITY, DIRECTLY OR INDIRECTLY, WHERE THE CAPITAL EXPENDITURE OR OPERATING EXPENSES BY THE CORPORATION IN CONNECTION WITH SUCH ORGANIZATION OR ACQUISITION IN ANY ONE CORPORATION FISCAL YEAR EXCEEDS \$500,000, (7) APPROVE ANY INDEBTEDNESS INVOLVING A MORTGAGE OR LIEN OF ANY KIND OR NATURE ON ASSETS OF THE CORPORATION WHERE THE BORROWING OR INDEBTEDNESS IN ANY ONE CORPORATION, OR (9) TAKE ANY OTHER ACTIONS WHICH MAY BE INCONSISTENT WITH THE HEALTH SYSTEM'S GOALS AND OBJECTIVES

ldentifier	Return Reference	Explanation
Review of form 990 by governing body	Form 990, Part VI, Section B, Line 11b	THIS 990 WAS PREPARED BY BRYAN HEALTH'S TAX DIVISION DURING THE RETURN PREPARATION PROCESS, THE TAX DIVISION WORKS DILIGENTLY WITH OTHER DEPARTMENTS INCLUDING HUMAN RESOURCES, FINANCE, LEGAL, AND DEVELOPMENT TO GATHER INFORMATION TO COMPLETE FORM 990 AND ATTACHED SCHEDULES IN AN ACCURATE AND THOROUGH MANNER THIS 990 WAS REVIEWED BY THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF DEVELOPMENT OFFICER, AND OTHER KEY OFFICERS OF THE BRYAN HEALTH SYSTEM THIS 990 WAS ALSO REVIEWED BY AN INDEPENDENT ACCOUNTING FIRM BRYAN HEALTH'S BOARD OF TRUSTEES HAS DELEGATED THE REVIEW OF THE FORM 990 TO THE BOARD'S FINANCE COMMITTEE EACH MEMBER OF THE FINANCE COMMITTEE RECEIVED A COMPLETE COPY OF THIS 990, PRIOR TO FILING THE FORM WITH THE INTERNAL REVENUE SERVICE

Identifier Return Reference	Explanation
Conflict of interest policy Part VI, Section B, Line 12c	BRY AN FOUNDATION HAS ADOPTED A WRITTEN CONFLICT OF INTEREST POLICY THAT IS MONITORED AND ENFORCED BY THE GOVERNANCE COMMITTEE OF BRY AN HEALTH, THE SOLE MEMBER OF THE CORPORATION BOARD MEMBERS, OFFICERS AND KEY EMPLOYEES ARE REQUIRED TO ANNUALLY COMPLETE A CONFLICT OF INTEREST AND DISCLOSURE QUESTIONNAIRE TO IDENTIFY ANY FAMILY AND BUSINESS RELATIONSHIPS AND TRANSACTIONS, OR OTHER TRANSACTIONS THAT MAY POSE A POTENTIAL CONFLICT THE QUESTIONNAIRE REQUIRES EACH COVERED PERSON TO SIGN A STATEMENT CERTIFY ING THAT HE/SHE (1) HAS REPORTED INFORMATION THAT IS CORRECT AND COMPLETE TO THE BEST OF THEIR KNOWLEDGE, (2) HAS READ THE CONFLICT OF INTEREST POLICY AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH ALL REQUIREMENTS OF THE POLICY COVERED PERSONS ARE ALSO REQUIRED TO DISCLOSE REAL OR POTENTIAL CONFLICTS AT THE TIME SUCH CONFLICTS ARISE. PERSONS WHO HAVE NOT RETURNED QUESTIONNAIRES ARE CONTACTED ADDITIONAL TIMES IN AN EFFORT TO RECEIVE COMPLETE AND ACCURATE RESPONSES FROM ALL PERSONS FAILURE TO COMPLETE THE QUESTIONNAIRE CAN RESULT IN DISCIPLINARY ACTIONS THE QUESTIONNAIRES ARE REVIEWED IN DETAIL BY THE GOVERNANCE COMMITTEE OF BRY AN HEALTH CONFLICTS ARE CLOSELY MONITORED BY MEMBERS OF THE GOVERNANCE COMMITTEE. THE CONFLICT OF INTEREST POLICY HAS RESTRICTIONS FOR ANY BOARD MEMBER WITH A CONFLICT OF INTEREST, SUCH AS, PROHIBITING THEM FROM PARTICIPATING IN DELIBERATIONS AND VOTING WITH REGARD TO CERTAIN TRANSACTIONS IN WHICH THEY HAVE AN INTEREST

ldentifier	Return Reference	Explanation
PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	FORM 990, PART VI, LINE 15A	BRYAN FOUNDATION DID NOT PAY SALARY EXPENSE DURING THE TAX YEAR EMPLOYEES WHO DIRECTLY SUPPORT BRY AN FOUNDATIONS MISSION ARE EMPLOYEES OF BRY AN HEALTH BRYAN HEALTH'S BOARD OF TRUSTEES BELIEVES COMPENSATION FOR THE SENIOR MANAGEMENT TEAM MUST REFLECT THE COMPLEXITIES OF LEADING AND MANAGING A MULTH-OSPITAL HEALTH SYSTEM THAT PROVIDES SERVICES THROUGHOUT MUCH OF THE STATE RECOGNIZING THAT ITS LEADERS ARE RESPONSIBLE FOR THE QUALITY OF CARE, PATIENT SERVICES AND OVERALL FINANCIAL HEALTH OF THE LARGEST PRIVATE EMPLOYER IN LINCOLNULANCASTER COUNTY, BRYAN HEALTH'S BOARD HAS ESTABLISHED A COMPENSATION PLAN THAT MATCHES THIS LEVEL OF RESPONSIBILITY. THIS PLAN, KNOWN AS THE SENIOR MANAGEMENT COMPENSATION PHILOSOPHY IS REVIEWED AT LEAST ANNUALLY BY BRYAN HEALTH'S BOARD OF TRUSTEES AND THE COMPENSATION COMMITTEE. THIS COMPENSATION PHILOSOPHY TARGETS BASE SALARY FOR SENIOR MANAGERS AT THE 50TH PERCENTILE OF THE MARKET THE COMPENSATION COMMITTEE IS APPOINTED BY BRY AN HEALTH'S BOARD OF TRUSTEES AND IS MADE UP OF INDEPENDENT COMMUNITY LEADERS WHO ALL SERVE VOLUNTARILY, AND WHO MUST ADHERE TO A STRINGENT COMPLICATION FINTEREST POLICY EXECUTIVE COMPENSATION IS DETERMINED AND REVIEWED PURSUANT TO GUIDELINES OUTLINED IN THE INTERMEDIATE SANCTION RULES UNDER IRC SECTION 4958 INCLUDING TAKING STEPS TO MEET THE REBUTTABLE PRESUMPTION STANDARD OF REASONABLENESS UNDER TREASURY REGULATION SECTION 53 4958-6 THE COMPENSATION COMMITTEE CONDUCTS A COMPENSATION SECTION 59 THE REPUTABLE PRESUMPTION STANDARD OF REASONABLENESS UNDER TREASURY REGULATION SECTION 59 HOPENSATION OF SENIOR MANAGERS IS COMPENSATION OF SENIOR MANAGERS IS COMPENSATION OF SENIOR MANAGERS IS COMPENSATION FOR DIPLEMENT THAT THE TOTAL COMPENSATION PROVIDED ARE REASONABLE AND A TARKET VALUE THE COMPENSATION CONSULTANT TO REVIEW THE REASONABLE HAS THE TOTAL COMPENSATION PROVIDED TO THE SENIOR MANAGEMENT TEAM. AND TO ASSURE THAT T

ldentifier	Return Reference	Explanation
Governing documents, conflict of interest policy and financial statements available to the public	Form 990, Part VI, Section C, Line 19	THE ORGANIZATION'S ARTICLES OF INCORPORATION AND AMENDMENTS ARE AVAILABLE TO THE PUBLIC ON THE NEBRASKA SECRETARY OF STATE'S WEBSITE AT WWW SOS NE GOV ALSO, THIS ORGANIZATION IS INCLUDED WITHIN THE CONSOLIDATED FINANCIAL STATEMENTS OF BRY AN HEALTH THAT ARE MADE AVAILABLE TO THE PUBLIC BY THE POSTING OF THESE DOCUMENTS THROUGH THE MUNICIPAL SECURITIES RULEMAKING BOARD WEBSITE AT EMMA MSRB ORG THE ORGANIZATION'S OTHER GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE GENERALLY NOT MADE AVAILABLE TO THE PUBLIC FEDERAL TAX LAWS DO NOT REQUIRE THAT GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS BE MADE AVAILABLE FOR PUBLIC INSPECTION

ldentifier	Return Reference	Explanation
Other changes in net assets or fund balances		NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS691303, CHANGE IN VALUE-SPLIT INTEREST AGREEMENTS - 27527, TRANSFERS FROM RELATED PARTIES - 74534,

ldentifier	Return Reference	Explanation
OVERSIGHT OF CONSOLIDATED AUDIT	FORM 990, PART XII, LINE 2C	BRY AN FOUNDATION'S FINANCIAL STATEMENTS WERE AUDITED BOTH ON A SEPARATE BASIS AND AS PART OF A CONSOLIDATED FINANCIAL STATEMENT FOR BRY AN HEALTH, THE ORGANIZATION'S SOLE CORPORATE MEMBER THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES OF BRY AN HEALTH IS RESPONSIBLE FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS, AND THE SELECTION OF THE INDEPENDENT ACCOUNTING FIRM THAT PERFORMS THE AUDIT FOR BRY AN HEALTH AND THE RELATED ENTITIES

ldentifier	Return Reference	Explanation
COMPENSATION OF OFFICERS, DIRECTORS, OR TRUSTEES	FORM 990, PART VII, SECTION A, COLUMNS (E) AND (F)	IN KEEPING WITH BRY AN HEALTH'S BELIEFS AND STANDARDS OF BEHAVIOR REGARDING STEWARDSHIP, NO BOARD MEMBER SERVING ON BRY AN FOUNDATIONS BOARD, OR ANY AFFILIATED BOARD, IS COMPENSATED FOR THEIR SERVICES AS A BOARD MEMBER DONATIONS TO BRY AN FOUNDATION ARE NOT USED TO PAY FOR SALARY EXPENSES EMPLOYEES WHO DIRECTLY SUPPORT BRY AN FOUNDATION'S MISSION ARE EMPLOYEES OF BRY AN HEALTH KIMBERLY RUSSEL, ROBERT RAVENSCROFT AND RUSSELL GRONEWOLD RECEIVED COMPENSATION FROM A RELATED ORGANIZATION IN THEIR CAPACITY AS EMPLOYEES OF THE RELATED ORGANIZATION COMPENSATION AMOUNTS FROM RELATED ORGANIZATIONS REPORTED IN FORM 990, PART VII, SECTION A, COLUMNS (E) AND (F) ARE BASED ON THE CALENDAR YEAR ENDED DECEMBER 31, 2011

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

2011

Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number BRYAN FOUNDATION 23-7005720

Part I Identification of Disregarded Entities (Comp	olete if the organizatio	n answered "Yes"	on Form 990, Pa	rt IV, line 33.)			
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity		
			+				
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		f the organization	answered "Yes"	on Form 990, Par	t IV, line 34 becaus	se it had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont	g) 12(b)(: rolled nization
						Yes	No
(1) BRYAN HEALTH							

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont	12(b)(13 rolled ızatıon
						Yes	No
(1) BRYAN HEALTH							
1600 SOUTH 48TH STREET	HEALTHCARE	NE	501(C)(3)	11 - Type III - FI	NA		No
LINCOLN, NE 68506 _36-3414823							
(2) CRETE AREA MEDICAL CENTER							
2910 BETTEN DRIVE	HEALTHCARE	NE	501(C)(3)	3	BRYAN HEALTH		No
CRETE, NE 68333 47-0841285							
(3) BRYAN MEDICAL CENTER							
1600 SOUTH 48TH STREET	HEALTHCARE	NE	501(C)(3)	3	BRYAN HEALTH		No
LINCOLN, NE 68506 47-0376552							
(4) BRYAN PHYSICIAN NETWORK							
1600 SOUTH 48TH STREET	HEALTHCARE	NE	501(C)(3)	9	BRYAN HEALTH		No
LINCOLN, NE 68506 _20-1357375							
For Privacy Act and Panerwork Reduction Act Notice see the Instruct	ione for Form 200	Cat No. 50	11357		Schedule R (F	000\	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part 1	V, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	(h) Dispropitionate allocations?		Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Gener mana partn	al or ging	(k) Percentage ownership
							Yes	No		Yes	No			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) BRYAN ENTERPRISES INC 1600 SOUTH 48TH STREET LINCOLN, NE 68506 47-0701037	MEDICAL SERVICES	NE	NA	C CORPORATION	0	0	0 %
(2) INTEGRATED CARDIOLOGY GROUP LLC 1600 SOUTH 48TH STREET LINCOLN, NE 68506 47-0844961	CARDIOLOGY	NE	NA	C CORPORATION	0	0	0 %
							_
4							

(6)

Pa	Transactions With Related Organizations (Complete if the organization answered "Yes Note. Complete line 1 if any entity is listed in Parts II, III or IV	on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)	Yes	No				
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organ	izations listed in Parts	s II-IV?							
	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No				
	b Gift, grant, or capital contribution to related organization(s)									
	c Gift, grant, or capital contribution from related organization(s)									
	Loans or loan guarantees to or for related organization(s)			1d		No				
	e Loans or loan guarantees by related organization(s)									
f	Sale of assets to related organization(s)			1f		No				
g	Purchase of assets from related organization(s)			1 g		No				
h	Exchange of assets with related organization(s)			1h		No				
i	Lease of facilities, equipment, or other assets to related organization(s)			1 i		No				
j	Lease of facilities, equipment, or other assets from related organization(s)			1 j		No				
k	Performance of services or membership or fundraising solicitations for related organization(s)			1k	Yes					
ı	Performance of services or membership or fundraising solicitations by related organization(s)			11	Yes					
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1m	1	No				
n	Sharing of paid employees with related organization(s)			1n	Yes					
0	Reimbursement paid to related organization(s) for expenses			10		No				
р	Reimbursement paid by related organization(s) for expenses			1р		No				
q	Other transfer of cash or property to related organization(s)			1 q	Yes					
r	Other transfer of cash or property from related organization(s)			1r		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	cluding covered relati	onships and transact	ion thresholds						
	(a)	(b) Transaction	(c)	(d) Method of determin	ning am	ount				
	Name of other organization	type(a-r)	Amount involved	involved		Juni				
(1) 2)										
2)										
3)										
-,										
4)										
-										
5)										
				1						

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners Share of end-of-year section total income assets 20 of (F organizations?		(h) Disproprtionate allocations?		end-of-year assets amoun 20 of Sch (Form		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	j) eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No					

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Return Reference	Explanation
SHARING OF	PART V, LINE	BRYAN FOUNDATION DOES NOT DIRECTLY EMPLOY ITS STAFF BRYAN FOUNDATION'S STAFF AND MANAGEMENT ARE EMPLOYED BY BRYAN
PAID	1 N	HEALTH EMPLOYEE TIME RECORDS ARE NOT MAINTAINED BY BRYAN FOUNDATION
EMPLOYEES		

Schedule R (Form 990) 2011