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DLN: 93493046023103

# $_{\text{Form}}990$

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

C Name of organization SALMON CREEK HOSPITAL FOUNDATION  Doing Business As  Number and street (or P O box if mail is not depo Box 4484  City or town, state or country, and ZIP + 4 PORTLAND, OR 97208  F Name and address of principal official MICHAEL SCHULTZ	elivered to street address) Room/suite	83-04 E Teleph (503)	yer identification number 433165 tone number 415-5600 receipts \$ 171,779					
SALMON CREEK HOSPITAL FOUNDATION  Doing Business As  Number and street (or P O box if mail is not do PO BOX 4484  City or town, state or country, and ZIP + 4 PORTLAND, OR 97208  F Name and address of principal official J MICHAEL SCHULTZ		83-04 E Teleph (503) G Gross r	433165 none number 415-5600 receipts \$ 171,779					
Doing Business As  Number and street (or P O box if mail is not diposed post post post post post post post post		E Teleph (503) G Gross r  H(a) Is this a group	1 4 1 5 - 5 6 0 0 Teceipts \$ 171,779					
Number and street (or P O box if mail is not di PO BOX 4484  City or town, state or country, and ZIP + 4 PORTLAND, OR 97208  F Name and address of principal offi J MICHAEL SCHULTZ		(503) G Gross r  H(a) Is this a group	415-5600 receipts \$ 171,779					
PO BOX 4484  City or town, state or country, and ZIP + 4 PORTLAND, OR 97208  F Name and address of principal offi J MICHAEL SCHULTZ		G Gross r	receipts \$ 171,779					
City or town, state or country, and ZIP + 4 PORTLAND, OR 97208  F Name and address of principal offi J MICHAEL SCHULTZ	cer	<b>H(a)</b> Is this a group	<u> </u>					
PORTLAND, OR 97208  F Name and address of principal offi J MICHAEL SCHULTZ	cer							
F Name and address of principal offi	cer							
J MICHAEL SCHULTZ	cer							
		attiliatec?						
status		annates.	⊤Yes <b>∨</b> No					
status		H(b) Are all affiliates	included?					
301(c)(3) 1 301(c) ( ) 4 (m3c/c no )			a list (see instructions)					
WWW. ECACYLLEALTH ODG	1 +3+7(d)(1) 01   327	H(c) Group exempt	tion number <b>F</b>					
- WWW LEGACYHEALTH ORG								
zation 🔽 Corporation 🦳 Trust 🦳 Association 🦳 Other	<u>*</u>	L Year of formation 20	005 <b>M</b> State of legal domicile WA					
Summary								
efly describe the organization's mission or mos	t significant activities							
mber of voting members of the governing body	(Part VI, line 1a)		3   1   1   1   1   1   1   1   1   1					
6 Total number of volunteers (estimate if necessary)								
			7a					
unrelated business taxable income from Form	990-T, line 34		7b					
		Prior Year	Current Year					
		193,	493 166,38					
		3,						
ther revenue (Part VIII, column (A), lines 5, 6								
		014 5,39						
otal revenue—add lines 8 through 11 (must ec	ual Part VIII, column (A), line							
2)	ual Part VIII, column (A), line	196,	507 171,77					
2)	nn (A), lines 1-3)	·						
2)	nn (A), line 1-3)	·	507 171,77					
2)	nn (A), line 1-3)	·	507 171,77					
alaries, other compensation, employee benefit –10) rofessional fundraising fees (Part IX, column (	nn (A), lines 1-3)  nn (A), line 4)  s (Part IX, column (A), lines  A), line 11e)	·	507 171,77					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnelaries, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25)	nn (A), lines 1-3) nn (A), lines 4) s (Part IX, column (A), lines A), line 11e)	·	507 171,77					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnenefits, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of their expenses (Part IX, column (A), lines 11a)	nn (A), lines 1-3)	63,	507 171,77 673 47,78					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnenefits, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of the expenses (Part IX, column (A), lines 11a otal expenses Add lines 13–17 (must equal for the expenses)	nn (A), lines 1-3) nn (A), line 4) s (Part IX, column (A), lines A), line 11e) plus 0 -11d, 11f-24e) Part IX, column (A), line 25)	63,	507 171,77 673 47,78 673 47,78					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnenefits, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of their expenses (Part IX, column (A), lines 11a)	nn (A), lines 1-3) nn (A), line 4) s (Part IX, column (A), lines A), line 11e) plus 0 -11d, 11f-24e) Part IX, column (A), line 25)	63,	507 171,77 673 47,78 673 47,78 834 123,99					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnenefits, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of the expenses (Part IX, column (A), lines 11a total expenses Add lines 13–17 (must equal feevenue less expenses Subtract line 18 from less expenses expenses Subtract line 18 from less expenses expenses Subtract line 18 from less expenses expenses expenses Subtract line 18 from less expenses expense	nn (A), lines 1-3)	63, 63, 132, Beginning of Curre Year	507 171,77 673 47,78 673 47,78 673 47,78 834 123,99					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnelalaries, other compensation, employee benefit—10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of their expenses (Part IX, column (A), lines 11a otal expenses Add lines 13–17 (must equal for expenses expenses Subtract line 18 from leading assets (Part X, line 16)	nn (A), lines 1–3)	63, 63, 132, Beginning of Curre	507 171,77 673 47,78 673 47,78 673 47,78 834 123,99					
arants and similar amounts paid (Part IX, columnenefits paid to or for members (Part IX, columnenefits, other compensation, employee benefit –10)  rofessional fundraising fees (Part IX, column (otal fundraising expenses (Part IX, column (D), line 25) of the expenses (Part IX, column (A), lines 11a total expenses Add lines 13–17 (must equal feevenue less expenses Subtract line 18 from less expenses expenses Subtract line 18 from less expenses expenses Subtract line 18 from less expenses expenses expenses Subtract line 18 from less expenses expense	nn (A), lines 1–3)	63, 63, 132, Beginning of Curre Year	507 171,77 673 47,78 673 47,78 673 47,78 834 123,99 int End of Year 788 501,77					
	effy describe the organization's mission or most and on CREEK HOSPITAL FOUNDATION'S PULEGACY SALMON CREEK HOSPITAL WITH SION  eck this box if the organization discontinue mber of voting members of the governing body mber of independent voting members of the goval number of individuals employed in calendar all number of volunteers (estimate if necessary all unrelated business revenue from Part VIII, unrelated business taxable income from Form ontributions and grants (Part VIII, line 1h) arogram service revenue (Part VIII, line 2g) investment income (Part VIII, column (A), line	efly describe the organization's mission or most significant activities  LMON CREEK HOSPITAL FOUNDATION'S PURPOSE IS TO SUPPORT AND LEGACY SALMON CREEK HOSPITAL WITH THE GOAL OF IMPROVING THE GION  Eck this box If the organization discontinued its operations or disposed of mber of voting members of the governing body (Part VI, line 1a) mber of independent voting members of the governing body (Part VI, line 1b) all number of individuals employed in calendar year 2011 (Part V, line 2a) . all number of volunteers (estimate if necessary) all unrelated business revenue from Part VIII, column (C), line 12 unrelated business taxable income from Form 990-T, line 34  ontributions and grants (Part VIII, line 1h) rogram service revenue (Part VIII, line 2g)	effy describe the organization's mission or most significant activities  LMON CREEK HOSPITAL FOUNDATION'S PURPOSE IS TO SUPPORT AND ADVANCE THE PROLEGACY SALMON CREEK HOSPITAL WITH THE GOAL OF IMPROVING THE HEALTH OF THE SION  eck this box if the organization discontinued its operations or disposed of more than 25% of its inber of voting members of the governing body (Part VI, line 1a)  inber of independent voting members of the governing body (Part VI, line 1b)  all number of individuals employed in calendar year 2011 (Part V, line 2a)  all number of volunteers (estimate if necessary)  all unrelated business revenue from Part VIII, column (C), line 12  unrelated business taxable income from Form 990-T, line 34  Prior Year  ontributions and grants (Part VIII, line 1h)					

Par			Accomplishment se to any question in t			୮
1	Briefly describe the orga	nızatıon's mıssıon				
					NCE THE PROGRAMS AND SE COMMUNITY AND THE REGI	
2	Did the organization unde the prior Form 990 or 990 If "Yes," describe these n	D-EZ?			ich were not listed on	es 🗸 No
3	Did the organization ceas					es 🔽 No
	If "Yes," describe these c	hanges on Schedule	0			
4		)(3) and 501(c)(4) o	rganizations and secti	on 4947(a)(1)	largest program services, as n trusts are required to report th rogram service reported	
4a	(Code	) (Expenses \$	47,788 including gi	rants of \$	47,788 ) (Revenue \$	166,384 )
	by traditional means of reimb County, and the whole of sou Family Birth Center and Cente emphasizes privacy and famil Stroke Program* Total Joint C Washington In fiscal year 201 Community Benefit & Other H equipment to patients without syndrome prevention education patient without prescription diresources to meet a basic livir	ursement Legacy Salmon thwestern Washington Ser for Maternal-Fetal Med y care* Comprehensive Center* Rehabilitation Ser 2, philanthropic contributiospital Programs \$ 3,473 tinsurance or other financing coverage or sufficient in geneed that directly impage need that directly impage the services of the	Creek Medical Center oper ervices include * Emergencicine* Pediatrics, including a cancer Care, including Imag wicesIn addition, the foundatons supported programs in Specific projects funded in cal resources * Supported in education of clinical staff financial resources * Fulfillicts their health * Purchase	ned in August 2005 y Department, income neonatal intensivities—Guided Radiation supports seventhree primary area this year were as injury prevention particularly prevention particularly specific, short-fed specialized med	ialmon Creek Medical Center, many of as a full-service community hospital luding a special pediatric emergency are care unit (NICU) for infants and a pin Therapy* Cardiac Care * Neuroscietal Legacy Health primary and specials Patient Care \$33,815 Education and follows * Provided prescription assistation regions including child passenger safual, physician-directed, short-term emerim needs of Legacy clinic patients with its patients with the communication of the commun	for Vancouver, Clark irea * Surgical services * ediatrics unit that nice Center, including Ity care clinics in southwest I Training \$10,499 ince and durable medical ety and shaken baby ergency medication to ho have insufficient ve the best quality care,
4b	(Code	) (Expenses \$	ıncludıng gr	ants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	including gr	ants of \$	) (Revenue \$	)
4d	Other program services (Expenses \$		ıle O ) ng grants of \$		) (Revenue \$	)
4e	Total program service ex		47,788		·	·

CHECKIIST OF REGULE CO SCHEDULE	art IV	Checklist o	f Required	Schedule
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	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a		No
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Form 990 (2011)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V	•		
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b>   0			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		Νo
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		No
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		No
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		Νo
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		No
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		Νo
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	7f		No
	required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		Νo
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		No
а	Sponsoring organizations maintaining donor advised funds.  Did the organization make any taxable distributions under section 4966?	9a		No
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No
ט	Section 501(c)(7) organizations. Enter			,,,,
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
_	facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		Νo
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		No
b	Enter the aggregate amount of reserves the organization is required to maintain by			
c	Enter the aggregate amount of reserves on hand			
	13c			_
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
L	If "Vac " has it filed a Form 720 to report these payments? If "No " provide an evaluation in Schodule O	1/16	ı	NI a

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . . . . . . . . . .

Se	ction A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax							
Id	year							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?							
3	3	Yes						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes					
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6	Yes					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b								
9	9		No					
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O							
ixe	venue couc.)		Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		No				
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt	10b		N.a				
	purposes?	TOD		No				
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes					
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes					
13	Did the organization have a written whistleblower policy?	13	Yes					
14	Did the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
b	Other officers or key employees of the organization	15b	Yes					
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a	16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a							
b	taxable entity during the year?	16a		No				
	16b		No					
Se	ction C. Disclosure	_						

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website 🔽 Another's website 🔽 Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization KATHY SLININGER
  1919 NW LOVEJOY STREET

PORTLAND, OR 97209 (503) 415-5600

# <u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) Average hours per week (describe	Positi more unles an	on (de e thar	c) o no o no s o n er a r	t che e bo: is bo nd a itee)	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	Institutional Trustee or director  Schedule O)		Officei	Key employee	Highest compensated employee	Former		MISC)	organizations	
(1) JEANNIE M HIX Trustee	1 00	х						0	0	0
(2) VERDELLA J WHAREHAM Trustee	1 00	х						0	0	0
(3) BETTY SUE MORRIS Trustee	1 00	х						0	0	0
(4) H ALEX KROB Trustee	1 00	х						0	266,572	19,331
(5) DENNIS E RUGG Trustee	1 00	х						0	0	0
(6) JOHN S MCKIBBIN Trustee	1 00	х						0	0	0
(7) J MICHAEL SCHULTZ EX-OFFICIO	12 00	х		Х				0	112,705	24,015
(8) CHRISTOPHER S THOMING MD Trustee	1 00	х						0	0	0
(9) KELLY A HIGGINS Trustee	1 00	Х						0	0	0
(10) KAREN A SAHLSTROM Trustee	1 00	Х						0	0	0
(11) BRADLEY J CARLSON CHAIR	1 00	х		Х				0	0	0
(12) SUSANNE B BAUMANN SECR & TREAS	1 00	х		Х				0	0	0
(13) BRETON C FREITAG MD Trustee	1 00	х						0	0	0
(14) ANNE T GREER ASST SECRETARY	1 00	Х		Х				0	128,786	33,150
(15) PATRICIA M GIANELLI ASST TREASURER	1 00	х		х				0	205,604	53,068
(16) MARY J MARTIN Trustee	1 00	х						0	0	0
(17) MAUREEN A BRADLEY EX- OFFICIO	1 00	Х						0	250,593	35,146

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title  A verage hours more than one box, per week (describe hours hours  (A)  A verage hours more than one box, unless person is both week (describe hours  (A)  (C)  Position (do not check more than one box, unless person is both an officer and a director/trustee) hours  (B)  (C)  Reportable compensation from the organizations (W- 2/1099-MISC)  (W- 2/1099-MISC)  MISC)										(F) Estimated amount of othe compensation from the organization and related				
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		mise,		izations			
(18) <sup>-</sup> Truste	TIMOTHY A MILLER ee	1 00	х						0		0	0			
(19)	JONATHAN E AVERY FFICIO	1 00	х						0	387,90	5	82,883			
1b c d 2	c Total from continuation sheets to Part VII, Section A									247,593					
_	Total number of individuals (incl \$100,000 of reportable compen					ccu	above	) WIIC	Treceived more the	411					
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sch					ey e	mploy •	ee, c	or highest compens	ated employee	Ye:	s No			
4	For any individual listed on line in organization and related organization individual										<b>4</b> Yes	;			
5	Did any person listed on line 1a services rendered to the organiz						-		_		5	No			
Se	ection B. Independent Con	tractors													
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	the organizatio													
	Nar	<b>(A)</b> ne and business add	dress						Desc	(B) ription of services	Com	(C) pensation			
	Total number of independent cont			مدا الحم			<b>.</b>	1 4 -	d = h = >h = = =						

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

Form 9						Page <b>9</b>
Part \	<u>VIIII</u>	Statement of Revenue	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ £	1a	Federated campaigns 1a				
Contributions, gifts, grants and other similar amounts	ь	Membership dues 1b				
s, g	С	Fundraising events 1c				
#g <del>te</del>	d	Related organizations 1d				
<u>3</u>	e	Government grants (contributions) 1e				
tior sr	f	All other contributions, gifts, grants, and <b>1f</b> 166 similar amounts not included above	,384		İ	
章	g	Noncash contributions included in				
ξŽ		lines 1a-1f \$				
ပိုင်း	h	Total. Add lines 1a-1f	<b>►</b> 166,384			
<u> </u>		Business Co	ode			
e E	2a					
æ	b					
9 <u>5</u> 6	C					
₩	d					
Program Service Revenue	е					
20°	f	All other program service revenue				
Ě	g	Total. Add lines 2a-2f	- 0			
	3	Investment income (including dividends, interest				
		and other similar amounts)	<b>▶</b> 5,395			5,395
	4	Income from investment of tax-exempt bond proceeds	0			
	5	Royalties	0			
		(ı) Real (ıı) Person	al			
	6a	Gross rents Less rental				
	b	expenses				
	C	Rental income or (loss)				
	d	Net rental income or (loss)				
	1_	(1) Securities (11) Other	·			
	7a	from sales of				
		assets other than inventory				
	Ь	Less cost or other basis and				
	c	sales expenses Gain or (loss)				
	d		<b>▶</b> 0			
Φ	8a	Gross income from fundraising events (not including				
Other Revenue		\$of contributions reported on line 1c) See Part IV, line 18				
<u>.</u>		а				
ťħé	b	Less direct expenses b				
0	C	Net income or (loss) from fundraising events	0			
	9a	Gross income from gaming activities See Part IV, line 19 a				
	ь	Less direct expenses b				
	С	Net income or (loss) from gaming activities	. 0			<u> </u>
	10a	Gross sales of inventory, less returns and allowances .				
	ь	Less cost of goods sold <b>b</b>				
	С	Net income or (loss) from sales of inventory	0			
		Miscellaneous Revenue Business Co	ode			
	11a					
	Ь					
	C					
	d	All other revenue				
	e	Total. Add lines 11a-11d	<b>▶</b> 0			
	12	Total revenue. See Instructions	<b>▶</b>			
	1	TELLICIE CONTROL ACTION ACTIONS	171,779		l	5,395

### Part IX Statement of Functional Expenses

combined educational campaign and fundraising solicitation

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Management and Program service Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 47,788 47,788 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 7 Other salaries and wages 0 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . 0 Other employee benefits . . . . . . 10 0 Fees for services (non-employees) 11 Management . . . . . . 0 0 0 Accounting . . . . . . . . . . . . 0 Professional fundraising See Part IV, line 17 . . 0 Investment management fees . . . . . . 0 0 g 0 12 Advertising and promotion . . . . Office expenses . . . . . . 0 13 14 Information technology . . . . . Royalties . . 0 15 0 16 17 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials . . . . . . 0 0 19 Conferences, conventions, and meetings . . . . 20 0 Interest . . . . . . . . . . . . 0 21 Payments to affiliates . . . . . . . 0 22 Depreciation, depletion, and amortization . . . . . 0 23 Other expenses Itemize expenses not covered above (List 24 miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) b d е All other expenses 25 Total functional expenses. Add lines 1 through 24f 47,788 47,788 0 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a

Pa	rt X	Balance Sheet				
				(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing		beginning of year	1	1,650
	2	Savings and temporary cash investments			2	0
	3	Pledges and grants receivable, net			3	0
	4	Accounts receivable, net			4	0
	5	Receivables from current and former officers, directors, trustees, key highest compensated employees Complete Part II of	y employees, and			
		Schedule L			5	0
	6	Receivables from other disqualified persons (as defined under section persons described in section 4958(c)(3)(B). Complete Part II of	n 4958(f)(1)) and			
		Schedule L			6	0
Assets	7	Notes and loans receivable, net			7	0
SS	8	Inventories for sale or use			8	0
⋖	9	Prepaid expenses and deferred charges			9	0
	10a	Land, buildings, and equipment cost or other basis Complete Part	10a			
	ь	Less accumulated depreciation :	10b		10c	0
	11	Investments—publicly traded securities			11	0
	12	Investments—other securities See Part IV, line 11		371,739	12	486,728
	13	Investments—program-related See Part IV, line 11			13	0
	14	Intangible assets			14	0
	15	Other assets See Part IV, line 11		6,002	15	13,401
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)		377,788	16	501,779
	17	Accounts payable and accrued expenses .			17	
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities		20		
un.	21	Escrow or custodial account liability Complete Part IV of Schedule D		21		
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified				
æ		persons Complete Part II of Schedule L			22	
Ξ	23	Secured mortgages and notes payable to unrelated third parties .			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related the and other liabilities not included on lines 17-24) Complete Part X of			25	
	36	D		0	25 26	0
	26	Total liabilities. Add lines 17 through 25	lines 27	1	26	
φ		through 29, and lines 33 and 34.	illes 27			
ă N	27	Unrestricted net assets		182,721	27	226,474
Fund Balance	28	Temporarily restricted net assets		195,067	28	270,105
	29	Permanently restricted net assets			29	5,200
H		Organizations that do not follow SFAS 117, check here ► and cor	mplete			<u> </u>
or F		lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
sets	31	Paid-in or capital surplus, or land, building or equipment fund			31	
AS	32	Retained earnings, endowment, accumulated income, or other funds			32	
Net	33	Total net assets or fund balances		377,788	33	501,779
2	34	Total liabilities and net assets/fund balances		377,788	34	501,779
		Total habilities and het assets/halla balances		077,700		Form <b>990</b> (20

FCI	Check if Schedule O contains a response to any question in this Part XI			.୮	
1	Total revenue (must equal Part VIII, column (A), line 12)				
2	Total expenses (must equal Part IX, column (A), line 25)	2			47,78
3	Revenue less expenses Subtract line 2 from line 1	3		1	123,99
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		3	377,78
5	Other changes in net assets or fund balances (explain in Schedule O)	5			
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		Ę	501,77
Par	Time Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of to audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both  Separate basis  Consolidated basis  Both consolidated and separated basis	ssued			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		No

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### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

2

3

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

SALMON CREEK HOSPITAL FOUNDATION Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)

An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2), (Complete Part III)

10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check

the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons

other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii)

and (III) below, the governing body of the the supported organization? (ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you not organizati col (i) of suppor	notify the Is the ation in organization of your col (i) org		on in anized	(vii) A mount of support?
		ınstructions))	Yes	No	Yes	No	Yes	No	
Total									

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	under Part III. If the ection A. Public Support	organization i	alls to qualify u	naer the tests i	istea below, pie	ease co	тріете н	art III.)
	endar year (or fiscal year beginning	(-) 2007	(1) 2000	(=) 2000	(4) 2010	(-) 2	.011	(6) Tatal
	ın)	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2	011	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	103,21	7 168,217	7 215,977	193,493		166,384	847,288
2	grants ") Tax revenues levied for the		1					
_	organization's benefit and either							0
_	paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							0
4	<b>Total.</b> Add lines 1 through 3	103,21	7 168,217	215,977	193,493		166,384	847,288
	The portion of total contributions		<u>'</u>	,	,			<del>,</del>
	by each person (other than a							
	governmental unit or publicly supported organization) included on							253,227
	line 1 that exceeds 2% of the							255,227
	amount shown on line 11, column							
_	(f)							
6	<b>Public Support.</b> Subtract line 5 from line 4							594,061
Se	ection B. Total Support		·	· · · · · · · · · · · · · · · · · · ·			I	
Cale	endar year (or fiscal year beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	( <b>d)</b> 2010	<b>(e)</b> 2	011	<b>(f)</b> Total
_	in)		168,217	215,977	193,493	(-, -	166,384	847,288
7 8	A mounts from line 4 Gross income from interest,	103,217	168,217	215,977	193,493		100,304	047,200
0	dividends, payments received on							
	securities loans, rents, royalties and income from similar sources	961	791	1,976	3,014		5,395	12,137
9	Net income from unrelated business activities, whether or not the business is regularly carried on							0
10	Other income (Explain in Part IV ) Do not include gain or loss from the sale of capital assets							0
11	Total support (Add lines 7 through 10)							859,425
12	Gross receipts from related activiti	es, etc (See inst	ructions )			12		
13	First Five Years If the Form 990 is the check this box and stop here	for the organizati	on's first, second	, thırd, fourth, or fı	fth tax year as a	501(c)(3	3) organız	ation, ▶
	ection C. Computation of Pub							
14	Public Support Percentage for 2011	L (line 6 column (	f) divided by line	11 column (f))		14		69 120 %
15	Public Support Percentage for 2010	) Schedule A , Pa	rt II, line 14			15		70 040 %
	33 1/3% support test—2011. If the and stop here. The organization qua	lifies as a public	ly supported orga	nızatıon				►V
	33 1/3% support test—2010. If the box and stop here. The organization 10%-facts-and-circumstances test-is 10% or more, and if the organizatin Part IV how the organization mee	n qualifies as a pu — <b>2011.</b> If the orga tion meets the "fa	ublicly supported anization did not d acts and circumst	organization check a box on lin cances" test, chec	e 13, 16a, or 16t ck this box and <b>st</b>	o and line	e 14 Explain	<b>▶</b> ┌
b	organization  10%-facts-and-circumstances test-							►I
	15 is 10% or more, and if the organ Explain in Part IV how the organizar supported organization	tion meets the "fa	acts and circumst	ances" test The	organızatıon qual	ıfıes as a	a publicly	<b>►</b> □
18	<b>Private Foundation</b> If the organizations	ion did not check	a box on line 13,	16a, 16b, 17a or	17b, check this	box and	see	<b>▶</b> □

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).					
	Facts And Circumstances Test					
Explanation						

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493046023103

OMB No 1545-0047

Open to Public Inspection

### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization

Employer identification number

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  **TI** Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation easements held by the organization (check all that apply)  Preservation of land for public use (e.g., recreation or pleasure)  Preservation of an instorically importantly land area  Preservation of open space  Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements  Total acreage restricted by conservation easements  Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting and enforcing conservation easements during the year   Poes each	ALMON CREEK HOSPITAL FO	UNDATION			•		
organization answered "Yes" to Form 990, Part IV, Jine 6.  Total number at end of year Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate years from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the banefit of the donor or donor advisor, or for any other purpose conferming impermissible private benefit  Extra Complete line organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the banefit of the donor or donor advisor, or for any other purpose conferming impermissible private benefit  Extra Complete lines organization easements held by the organization answered "Yes" to Form 990, Part IV, Jine 7.  Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of one structure with the organization of an instructure with the organization of an instructure with the organization of an instructure with the organization of an extra held by the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Preservation of conservation easements  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements more actified historic structure included in (e)  Acquired for the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and processed or the conservation easements in loads?  Yes N  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Staff and volunteer hours devoted to monitoring, inspecting conservation easeme							
(a) Donor advised funds   (b) Funds and other accounts				r Funds (	or Accounts	s. Comple	te if the
Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate grants from (during year) Aggregate grants from (during year) Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's acciusive legal control?  Yes N The grant of the property of the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit.  It is Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.  Purpose(s) of conservation assements beliefly the organization or pleasure)  Preservation of inatural habitat  Preservation of open space  Complete lines 2a- 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements on a certified historic structure included in (a)  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year business of the conservation easements included in (a) acquired after 8/17/06  Number of states where property subject to conservation easement is located business. A mount of expenses incurred in monitoring, inspecting and enforcing conservation easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year A	<u>Organizatio</u>	in answered tes to form 5.	1 .	(	<b>b)</b> Funds and	other accou	nts
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Aggregate value at end of year  Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Ves N  Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for chantable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  **Ves N**  **Ves							
Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Ves Not the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit  Ves Note of the property of property of the	Aggregate grants fro	om (during year)					
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Preservation of land for public use (e.g., recreation or pleasure) Protection of natural habitat Preservation of open space  Complete lines 2a-24 if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year  Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements		•		S to Form	1 990, Part 1	v, iiie 7.	
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Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Number of states where property subject to conservation and enforcing conservation easements during the year   Number of states where property subject to conservation and enforcing conservation easements during the year   Amount of the conservation easement reported on line 2(d) above satisfy the requirements of section   170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  111 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  111 Organization elected, as permitted under SFAS 116, not report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VI					Held at the	End of the	Year
Number of conservation easements on a certified historic structure included in (a)  Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  If the organization and include, if applicable, the footnote to the organization's financial statements that describes the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes t	Total number of con	servation easements		2a			
Number of conservation easements included in (c) acquired after 8/17/06  Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organizations accounting for conservation easements  III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  (i) Revenues i	Total acreage restri	cted by conservation easements	;	2b			
Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year   Number of states where property subject to conservation easement is located   Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year   Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year   \$\frac{1}{2}\$  Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)) and 170(h)(4)(B)(ii)?  Tyes    N  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organizations accounting for conservation easements  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets hel	Number of conserva	tion easements on a certified his	storic structure included in (a)	2c			
Number of states where property subject to conservation easement is located	Number of conserva	tion easements included in (c) a	cquired after 8/17/06	2d			
Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ————————————————————————————————————			erred, released, extinguished, or termii	nated by th	e organızatıon	during	
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Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year    S				handling of	violations, and		┌ No
Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  1111 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1	Staff and volunteer	hours devoted to monitoring, ins	pecting and enforcing conservation ea	sements du	ırıng the year	<u> </u>	
Does each conservation easement reported on line 2(d) above satisfy the requirements of section  170 (h)(4)(B)(i) and 170 (h)(4)(B)(ii)?  In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  1111 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1	A mount of expenses	s incurred in monitoring, inspecti	ng, and enforcing conservation easem	ents during	the year		
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balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements  **III** Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.  Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    ** \$			2(d) above satisfy the requirements of	section		┌ Yes	┌ No
Complete if the organization answered "Yes" to Form 990, Part IV, line 8.  If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **	balance sheet, and	include, if applicable, the text of	the footnote to the organization's finan				
If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items  If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1    **     (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the					ner Similar	Assets.	
historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  (i) Revenues included in Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the	If the organization e art, historical treasi	lected, as permitted under SFAS ures, or other similar assets held	116, not to report in its revenue stat for public exhibition, education or res	ement and earch in fur			≘,
(ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the	historical treasures	, or other sımılar assets held for	public exhibition, education, or resear				
If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the	(i) Revenues includ	ed in Form 990, Part VIII, line 1			<b>▶</b> \$		
If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the	(ii) Assets included	ın Form 990, Part X			<b>►</b> \$		
	If the organization r	eceived or held works of art, hist		ts for financ			

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Par	t III Organizations Maintaining Co	<u>llections of Art,</u>	Histo	ric	<u>al Tre</u>	easur	es, or C	<u>the</u>	<u>r Similar <i>F</i></u>	<u> Assets (</u>	continued
3	Using the organization's accession and other items (check all that apply)	records, check any	of the	follo	wing th	nat are	a signific	ant u	se of its colle	ection	
а	Public exhibition		d [		Loan o	rexcha	ange prog	rams			
b	Scholarly research		e [		Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIV	llections and explair	n how t	hey	further	the or	ganızatıor	ı's ex	empt purpos	e ın	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								ılar	┌ Yes	┌ No
Pa	rt IV Escrow and Custodial Arrange Part IV, line 9, or reported an am						answere	d "Y	es" to Form	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermed	diary fo	rco	ntrıbut	ions or	other ass	ets r	not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the fo	ollowin	g tal	ble		Г			Amount	
c	Beginning balance							1c			
d	Additions during the year						ŀ	1d			
e	Distributions during the year						F	1e			
f	Ending balance						f	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X. line	21?				L			┌ Yes	┌ No
ь		•								·	r
Pa	rt V Endowment Funds. Complete		answ	ered	d "Yes	" to Fo	orm 990,	Par	t IV, line 10	<del></del>	
		(a)Current Year	<b>(b)</b> Pr	ior Ye	ear		Years Back	(d)	Three Years Ba		Years Back
1a	Beginning of year balance	195,066		1	36,521		58,03	38			
b	Contributions	107,966			90,600		152,87	77			
С	Investment earnings or losses										
d	Grants or scholarships							_			
е	Other expenditures for facilities and programs	27,728			32,055		74,39	94			
f	Administrative expenses										
g	End of year balance	275,304		1	95,066		136,52	21			
2	Provide the estimated percentage of the yea		5								
а	Board designated or quasi-endowment 🕨	98 000 %									
b	Permanent endowment 🕨 2 000 %										
c	Term endowment 🕨										
За	Are there endowment funds not in the posses	ssion of the organizat	tion tha	at ar	e held	and ad	mınıstere	d for	the	[ <del>]</del>	
	organization by  (i) unrelated organizations								Га	Yes Ba(i)	No No
	(ii) related organizations		• • •	•	• • •	• •			_	a(ii) Yes	
b	If "Yes" to 3a(II), are the related organization							٠. '	· · · · ·	<b>3b</b> Yes	5
4	Describe in Part XIV the intended uses of the	e organization's endo	owmen	t fun	ds						
Pa	rt VI Land, Buildings, and Equipme	nt. See Form 990	), Part	Χ,	line 1	0.					
	Description of property				) Cost or is (inves		( <b>b)</b> Cost or basis (ot		(c) Accumu depreciati		Book value
1a	Land										
b	Buildings		.								
c	Leasehold improvements		.								
d	Equipment		.								
е	Other		.								
Tat:	al Add lines 1a 1a (Column (d) should equal Fo	rm 000 Part V calium	n (P) 1	ino 1	10(0)				h-	-	

Investments—Other Securities. See	Form 990, Part X, line 12		
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)	(2)20011 14140	Cost or end-o	-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Other			
	106 730		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990, Part X, line	13.	
		(c) Metho	d of valuation
(a) Description of investment type	(b) Book value	Cost or end-o	-year market value
	1		
Total (Column (h) should equal Form 990, Part X col (R) line 13.)			
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )			
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(h) Poek velve
	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		<b>(b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		<b>(b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		( <b>b)</b> Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin	e 15.		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip	e 15. tion		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip  Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	e 15. tion  5.)		(b) Book value
Part IX Other Assets. See Form 990, Part X, lin (a) Descrip  Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	e 15. tion  5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.  Part X Other Liabilities. See Form 990, Part X	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	e 15. tion  5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1.  Part X Other Liabilities. See Form 990, Part X	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  (a) Description of Liability	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	5.)		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	5.)		(b) Book value

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	171,779
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	47,788
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	123,99
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV )	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	123,99
Pai	t XII Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Return	
1	Total revenue, gains, and other support per audited financial statements	1	251,524
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	79,74!
3	Subtract line <b>2e</b> from line <b>1</b>	3	171,779
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	171,779
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per Return	
1	Total expenses and losses per audited financial statements	1	127,53
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
ь	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIV) 2d 79,745		
e	Add lines 2a through 2d	2e	79,745
3	Subtract line <b>2e</b> from line <b>1</b>	3	47,788
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	
	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	47,788
5	rt XIV Supplemental Information		<u> </u>

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Identifier	Return Reference	Explanation
Part XIII, Line 2d	Part XIII, Line 2d Other expenses and losses per audited F/S	MGMT, GENERAL & FUNDRAISING EXPENSES \$79745
Part XII, Line 2d	Part XII, Line 2d Other revenue amounts included in F/S but not included on form 990	MGMT, GENERAL & FUNDRAISING EXPENSES \$79745
Part V, Line 4	Part V, Line 4 Intended uses of the endowment fund	Endowment funds are used to improve the healthcare of the community as designated by the donors Legacy follows the guidance in the Uniform Prudent Management of Institutional Funds Act (UPMIFA) in determining the net asset classification of all donor-restricted endowment funds. In accordance with UPMIFA and board policy, assets classified as permanent endowments in accordance with donor intent are only utilized for current period expenditures to the extent that earnings on the endowment exceed the original fair value of the donation. To the extent earnings on endowment funds exceed identified expenditures on which to apply those earnings, the earnings are classified as temporarily restricted net assets. Legacy has adopted investment and spending policies for endowment assets to provide a predictable stream of funding to programs supported by its endowment and to maintain the value of the endowment assets. Asset allocation is reviewed quarterly with respect to 1) Legacy's tolerance for risk based on its financial condition and need for cash from investments to support operations, 11) expected asset class return, risk and correlation characteristics, 111) changes in accounting guidance or tax law and 110 changes in bond covenants or other restrictions Legacy's spending practices are intended to comply with donor's wishes and meet all applicable laws and regulations Spending must be for a purpose that is consistent with the documented intent of the donor, and may not exceed the amounts annually determined by Legacy. Factors that are considered in addressing the annual spending allocation are 1) market value of the fund relative to the principal of the gift and 11 the level of spending in prior years. From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires Legacy to retain as a fund of perpetual duration. Deficiencies of this nature are reported as a reduction to unrestricted net assets and are excluded from t

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Schedule I (Form 990)

### **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

OMB No 1545-0047

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public Inspection

DLN: 93493046023103

Department of the Treasury Internal Revenue Service Name of the organization

SALMON CREEK HOSPITAL FOUNDATION

**Employer identification number** 

83-0433165

Part I General Inform	nation on Grants	and Assistance					
<ul><li>Does the organization ma the selection criteria used</li><li>Describe in Part IV the or</li></ul>	d to award the grants o	orassistance?					F Yes Γ
Part II Grants and Oth Form 990, Part I	V, line 21 for any r	Governments and ecipient that received o) if additional space	l more than \$5,000.	Check this box if n	o one recipient rece	ived more than \$5,0	00. Use
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) LEGACY SALMON CREEK HOSPITAL2211 NE 139TH STREET VANCOUVER, WA 98686	33-1065485	501(c)(3)	35,247	0			
(2) LEGACY EMANUEL HOSPITAL & HEALTH CENTER2801 N GANTENBEIN AVE PORTLAND,OR 97227	93-0386823	501(c)(3)	10,541	0			
2 Enter total number of sect	tion 501(c)(3) and gov	vernment organizations l	isted in the line 1 table	·			2
3 Enter total number of other	er organizations listed	in the line 1 table	<u></u> .	<u> </u>	<u></u>	<u> </u> ▶	0
For Privacy Act and Paperwork Rec	duction Act Notice, see	the Instructions for Form	990.	Cat No 50055P		Scho	edule I (Form 990) 2011

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance (b)Number of recipients (c)A mount of cash grant (d)A mount of non-cash assistance (e)Method of valuation (book, FMV, appraisal, other) (f)Description of non-cash assistance (b)Number of recipients (c)A mount of non-cash assistance (b) Method of valuation (book, FMV, appraisal, other)	
	n assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Grantmaker's Description		THE FOUNDATION ONLY AWARDS GRANTS AND/OR SCHOLARSHIPS AFTER A THOROUGH REVIEW AND
of How Grants are Used		DISCUSSION OF THE EXPENDITURES GRANT PROPOSALS ARE SUBMITTED DURING THE ANNUAL GRANT
		APPLICATION PROCESS ALL GRANT PROPOSALS ARE INITIALLY REVIEWED BY LEGACY HEALTH'S EXECUTIVE
		COUNCIL TO DETERMINE THEIR APPLICABILITY TO LEGACY'S GOALS AND STRATEGIC PLAN GRANT PROPOSALS
		ARE THEN REVIEWED BY THE FOUNDATION'S OWN GRANT COMMITTEE ONCE A GRANT IS APPROVED BY THE
		FOUNDATION, MONIES ARE NOT TRANSFERRED UNTIL PROOF OF THE EXPENDITURE IS PROVIDED TO THE GRANT
		STEWARDSHIP ARM OF THE FOUNDATION

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DLN: 93493046023103

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

ın Part III

section 53 4958-6(c)?

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

SALMON CREEK HOSPITAL FOUNDATION 83-0433165 **Questions Regarding Compensation** Yes Νo Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No." complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? **4**a Νo 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Yes Participate in, or receive payment from, an equity-based compensation arrangement? 4c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? **5**a Νo 5b Any related organization? Yes If "Yes," to line 5a or 5b, describe in Part III For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? Νo Yes Any related organization? 6b If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

8

Νo

Νo

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

	(-)	W-2 allu/01 1099-141.	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
) PATRICIA M (1) ANELLI (11)	191,894	6,301	7,409	27,238	25,830	258,672	12,688
) MAUREEN A (1) ADLEY (11)	231,005	16,597	2,991	17,226	17,920	285,739	
) JONATHAN E (1) /ERY (11)	302,880	22,343	62,682	56,281	26,602	470,788	41,462
) H ALEX KROB	223,346	29,932	13,294		19,331	285,903	
) ANNE T GREER (I)	131,928	200	-3,342	15,074	18,076	161,936	
							-l- 1 (F 000) 2011

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
Sch J, Part III, Additional Information	A dditional	SCHEDULE J REPORTING OF TRUSTEE AND OFFICERS ON LEGACY AFFILIATE RETURNS The Foundation Ex-Officio Trustees and Officers who are also Legacy employees have their compensation paid from Legacy Health and Legacy Salmon Creek Hospital The compensation is reported for informational purposes on the Foundation return
Sch J, Part I, Line 6b	Part I, Line 6b Explanation of organization compensation contingent on net earnings from related or	Legacy has an at-risk incentive compensation plan for management. The plan is based on meeting goals related to employee engagement, work processes, customer service, clinical quality, financial management, and certain key strategic tactics. In order to payout any at-risk incentive compensation, Legacy must exceed operating margin targets.
Sch J, Part I, Line 5b	1	Physicians employed by Legacy related entities are paid a bonus contingent upon their revenue generated during the year measured by industry standard relative value units (RVU)

Schedule J (Form 990) 2011

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As Filed Data -

DLN: 93493046023103

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization SALMON CREEK HOSPITAL FOUNDATION	Employer identification number	
	83-0433165	

Identifier	Return Reference	Explanation
	Form 990, Schedule D	Legacy Health (Legacy), EIN 23-7426300, the parent organization for all Legacy Affiliates, pays for all management, general and fundraising expenses of its affiliated foundations. This includes salaries, payments to external contractors, supplies, office equipment, and other administrative expenses. The expenses paid by Legacy are donated to the Foundations as institutional support. This institutional support is included as both revenue and expense on the Foundation's internal financial statements but is not included for Form 990 reporting purposes. Because of this arrangement, there are no management and fundraising expenses, number of employees, employee compensation, or payment to independent contractors reflected on the Foundation's return. The only expenditures, other than grants, are certain special event expenses which are not donated by Legacy but are paid directly by the Foundation and reported on Form 990, part VIII, line 8B. The amount donated by Legacy to Salmon Creek Hospital Foundation for the year ended 3/31/12 to cover management, general and fundraising expenses was \$79,745.

ldent	tifier	Return Reference	Explanation
		X	Salmon Creek Hospital Foundation (SCHF) participates in the Legacy investment pooled funds which include professionally managed equity and fixed income securities in both separately managed portfolios and commingled investment accounts. Investment returns are prorated according to each affiliate's share of the pool

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	Legacy Health's audited and interim consolidated financial statements are publicly available on the Electronic Municipal Market Access(EMMA) (www emma msrb org) and DAC Bond (www dacbond com) websites Legacy's audited consolidated financial statements include consolidating schedules which highlights the Legacy Foundations's financial results When changes are made to the SCHF Articles or Bylaws, SCHF discloses and attaches copies to the IRS Form 990, which are publicly available by request or on various public websites such as Guidestar(www guidestar org). Other governing documents are not available to the public

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	The following describes the compensation practices of Legacy and its affiliates Executive compensation for Legacy is designed to recruit, retain and motivate qualified senior management personnel. The comprehensive compensation plan is designed for positions that have a significant impact on the high-level strategic and policy direction of Legacy and its affiliates Base pay and total compensation (including incentive compensation) for similar positions is established at a level comparable to market compensation for healthcare organizations. External consultants are regularly used to review published compensation surveys of comparable organizations and comparable benchmark positions in the market. The Compensation Committee of the Board of Directors, none of whom is a Legacy employee, reviews the compensation for key executive positions. The Committee oversees the system's governance procedures with respect to the evaluation of reasonableness of compensation. The Committee reports to the Board in sufficient detail to enable the entire Board to take such actions as are required to obtain the rebuttable presumption of reasonableness. The Compensation Committee also reviews tax-reporting disclosures.

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	The following is a summary of Legacy's policy and procedures for conflict of interest disclosure, monitoring and resolution All Legacy employees and non-employees in leadership positions (e.g., Board members, Foundation Trustees, Medical Directors) are required to disclose potential conflicts of interest as the conflict arises. All employees attest to proper conflict of interest disclosure during their annual review. Certain groups have annual formal disclosure requirements, Executives and non-employees in leadership positions complete the Conflict Disclosure Statement from the Standards of Conduct policy annually. Officers, Directors, Trustees, Key and Highly Compensated employees are also required to complete a questionnaire covering business relationships, business transactions with interested parties, loans and grants. Conflict Disclosure Statements and questionnaires are returned to Legacy Management Audit for review of the disclosures if a conflict is disclosed, or identified through any other means, Management Audit ensures that management mitigates the risk (e.g., discontinues relationship with vendor, segregates responsibilities, recuses Board member from voting in area of conflict) and that the conflict and mitigation steps are reported to the appropriate level (e.g., Compliance Committee, Audit Committee of the Board)

ldentifier	Return Reference	Explanation
Form 990, Part VI Line 11	· · · · · · · · · · · · · · · · · · ·	The Foundation Finance Committee reviewed a copy of the 990 with Management prior to the filing of the return. All Trustees received a copy of the 990 prior to filing

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7b	Form 990, Part VI, Line 7b Describe Decisions of Governing Body Approval by Members or Shareholders	The LSCH Board of Directors may by resolution approve or disapprove decisions of the governing board

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 7a	l ' '	The Legacy Salmon Creek Hospital (LSCH) Board of Directors approves trustees appointed to the Foundation Board

ldentifier	Return Reference	Explanation
Form 990, Part VI, Line 6	l '	Legacy Salmon Creek Hospital is the sole member of Salmon Creek Hospital Foundation

Identifier	Return Reference	Explanation
	Form 990, Part VI, Line 4 Description of Significant Changes to Organizational Documents	The Salmon Creek Hospital Foundation amended and restated its bylaws to reflect a structure and governance policies consistent with those of Legacy Health and to have better community representation on its board

ldentifier	Return Reference	Explanation
'		Legacy Health (Legacy) provides management services for all of its affiliated companies which includes, accounting, purchasing, contracting, legal, human resources, information technology, billing, facilities, budgeting, transcription, security, public relations, strategic planning, organization development

efile GRAPHIC print - DO NOT PROCESS | As Filed Data 
SCHEDULE R
(Form 990) | Related Or

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

DLN: 93493046023103

Open to Public
Inspection

Department of the Treasury Internal Revenue Service

Name of the SALMON CREE	e organization K HOSPITAL FOUNDATION									ification number		
Part I	Identification of Disregarded Entities (Comple	ete ıf the organızatı	on a	answered "Yes'	" o	n Form 990, Pa	rt IV	83-04331 /, line 33.)	65			
	(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	Primary activity Legal		(c) Legal domicile (state or foreign country)		End-of	<b>(e)</b> f-year assets	ts Direct controlling entity			
Part II	Identification of Related Tax-Exempt Organizor more related tax-exempt organizations during the second control of the second control		ıf tl	he organizatior	n a	nswered "Yes"	on F	orm 990, P	art	IV, line 34 becaus	se it had	lone
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity		<b>(c)</b> gal domicile (state r foreign country)	Ex	(d) empt Code section		<b>(e)</b> lic charity statu ection 501(c)(3		<b>(f)</b> Direct controlling entity	Section 5 cont	<b>g)</b> 512(b)(13 trolled nization
See Additional	Data Table										Yes	No
For Privacy	Act and Paperwork Reduction Act Notice, see the Instruction	ons for Form 990.		Cat No 50	013	35Y				Schedule R (I	Form 990`	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	, ·	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or nging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
												i

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Рптагу activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership

(6)

Pa	Part V Transactions With Related	d Organizations (Complete if the or	rganızatıon answered "Yes	" on Form 990, Par	t IV, line 34, 35, 3	5A, or 36.)		
	<b>Note.</b> Complete line 1 if any entity is list	ed in Parts II, III or IV					Yes	No
<b>1</b> D	During the tax year, did the orgranization en	ngage in any of the following transactions v	with one or more related organi	zations listed in Parts	s II-IV?			
а	a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity							
b	<b>b</b> Gift, grant, or capital contribution to related organization(s)							
С	c Gift, grant, or capital contribution from re	elated organization(s)				10	Yes	
d	<b>d</b> Loans or loan guarantees to or for relate	d organization(s)				1d		No
е	e Loans or loan guarantees by related orga	anızatıon(s)				1e	:	No
f	<b>f</b> Sale of assets to related organization(s)					1f		No
g	g Purchase of assets from related organiza	ation(s)				<b>1</b> g		No
h	h Exchange of assets with related organiza	ation(s)				1h	Yes	
i	i Lease of facilities, equipment, or other as	ssets to related organization(s)				1i		No
j	j Lease of facilities, equipment, or other as	ssets from related organization(s)				<u>1j</u>	Yes	
k	k Performance of services or membership or fundraising solicitations for related organization(s)							
ı	I Performance of services or membership or fundraising solicitations by related organization(s)							
m	m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)						n Yes	
n	n Sharing of paid employees with related organization(s)							
0	• Reimbursement paid to related organizat	tion(s) for expenses				10	Yes	
р	<b>p</b> Reimbursement paid by related organiza	tion(s) for expenses				<b>1</b> p	Yes	
q	<b>q</b> O ther transfer of cash or property to rela	ated organization(s)				<b>1</b> q	Yes	
r	$oldsymbol{r}$ O ther transfer of cash or property from $re$	elated organization(s)				1r	Yes	
2	If the answer to any of the above is "Yes	," see the instructions for information on w	ho must complete this line, in	cluding covered relati	onships and transact	ion thresholds		
		(a)		(b)	(c)	(d)		
	Na	ame of other organization		Transaction type(a-r)	Amount involved	Method of determ involve		ount
(1)								
(2)								
<del></del>								
(3)								
(4)								
(4)								
(5)								
(-)								
				i	1	1		

## Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		partners section to 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets		Disproprtionate allocations?		Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No							

Schedule R (Form 990) 2011

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

**Software ID:** 11000144 **Software Version:** 2011v1.5 **EIN:** 83-0433165

Name: SALMON CREEK HOSPITAL FOUNDATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Ic	ientification of Re	elated Tax-E	xempt Orga	nizations	_	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	g Section 512 (b)(13) controlled organization
LEGACY ADVENTIST VENTURE						
1919 NW LOVEJOY ST PORTLAND, OR 97209 93-1121816	HEALTHCARE	OR	501(C) (3)	9	N/A	No
MT HOOD MEDICAL CENTER FOUNDATION						
PO BOX 4484 PORTLAND, OR 97208 93-0794951	CHARITABLE FOUNDATION	OR	501(C) (3)	11a	N/A	No
MERIDIAN PARK MEDICAL FOUNDATION						
PO BOX 4484 PORTLAND, OR 97208 93-0773410	CHARITABLE FOUNDATION	OR	501(C) (3)	11a	N/A	No
GOOD SAMARITAN FOUNDATION						
PO BOX 4484 PORTLAND, OR 97208 23-7017276	CHARITABLE FOUNDATION	OR	501(C) (3)	11a	N/A	No
EMANUEL MEDICAL CENTER FOUNDATION						
PO BOX 4484 PORTLAND, OR 97208 93-0695667	CHARITABLE FOUNDATION	OR	501(C) (3)	7	N/A	No
THE CHILDRENS HOSPITAL FOUNDATION						
PO BOX 4484 PORTLAND, OR 97208 93-1314469	CHARITABLE FOUNDATION	OR	501(C) (3)	7	N/A	No
LEGACY VISITING NURSE ASSOCIATION						
815 NE DAVIS ST PORTLAND, OR 97210 93-0848530	HOSPICE	OR	501(C) (3)	9	N/A	No
LEGACY MOUNT HOOD MEDICAL CENTER						
24800 SE STARK ST GRESHAM, OR 97030 93-0591528	HOSPITAL	OR	501(C) (3)	3	N/A	No
LEGACY MERIDIAN PARK HOSPITAL						
19300 SW 65TH AVE TUALATIN, OR 97062 93-0618975	HOSPITAL	OR	501(C) (3)	3	N/A	No
LEGACY GOOD SAMARITAN HOSPITAL & MEDICAL	-					
1015 NW 22ND AVE PORTLAND, OR 97210 93-0386793	HOSPITAL	OR	501(C) (3)	3	N/A	No
LEGACY EMANUEL HOSPITAL & HEALTH CENTER						
2801 N GANTENBEIN AVE PORTLAND, OR 97227 93-0386823	HOSPITAL	OR	501(C) (3)	3	N/A	No
LEGACY SALMON CREEK HOSPITAL			F01/5:			
2211 NE 139TH ST VANCOUVER, WA 98686 33-1065485	HOSPITAL	WA	501(C) (3)	3	N/A	No
LEGACY HEALTH			F04 (2)			
1919 NW LOVEJOY ST PORTLAND, OR 97209 23-7426300	HEALTHCARE	OR	501(C) (3)	11b	N/A	No

# AMENDED AND RESTATED BYLAWS

#### **OF**

## SALMON CREEK HOSPITAL FOUNDATION

Adopted October 6, 2005

Amended October 5, 2006

Amended July 18, 2007

Amended and Restated January 8, 2009

Amended and Restated June 3, 2010

Amended and Restated May 18, 2011

 $U \ FOUNDLPH \ Salmon \ Creek \ Hospital \ Foundation \ Board \ Information \ Bylaws \ May \ 18 \ 2011 \ Final \ doc \ 12/23/11 \ 11 \ 47 \ AM$ 

# AMENDED AND RESTATED BYLAWS OF SALMON CREEK HOSPITAL FOUNDATION

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# AMENDED AND RESTATED BYLAWS OF SALMON CREEK HOSPITAL FOUNDATION

#### **ARTICLE 1**

#### **PURPOSE**

#### Section 1.1 PURPOSE OF SALMON CREEK HOSPITAL FOUNDATION

The purpose of Salmon Creek Hospital Foundation (hereinafter the "Foundation") is to operate exclusively for charitable, scientific or educational purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, acting as a supporting organization of Legacy Salmon Creek Hospital within the meaning of Section 509(a)(3) of the Internal Revenue Code of 1986, and raising funds to be distributed to or for the benefit of Legacy Salmon Creek Hospital so that Legacy Salmon Creek Hospital may achieve its tax-exempt purposes.

#### Section 1.2 MISSION OF SALMON CREEK HOSPITAL FOUNDATION

Salmon Creek Hospital Foundation provides support for the vision and mission of Legacy Salmon Creek Hospital by raising funds and promoting visibility in the Vancouver community and throughout Southwest Washington.

#### Section 1.3 VISION OF LEGACY SALMON CREEK HOSPITAL

Legacy Salmon Creek Hospital will be the preferred provider of health care services in the communities we serve. It will contribute to the promotion of health in our community by providing a full range of services to meet our customers' needs for healthcare. As a community institution and employer it will actively participate in community partnerships to promote the welfare of its citizens and the growth of its community. As an operating unit of Legacy Health it will promote and participate in opportunities for integration between physicians, health plans, hospitals, and outpatient services to provide access and an appropriate level of quality service to its customers at affordable and competitive prices.

#### Section 1.4 MISSION OF LEGACY SALMON CREEK HOSPITAL

Legacy Salmon Creek Hospital is committed to improving the health of its community. Its purpose is to provide and manage comprehensive, accessible, integrated healthcare services. We dedicate ourselves to creating a culture in which each individual actively applies the values of quality, community, caring and belonging within our organization and to those we serve.

# Section 1.5 PURPOSE OF LEGACY SALMON CREEK HOSPITAL AND LEGACY HEALTH

Legacy Salmon Creek Hospital is a part of Legacy Health. The mission of Legacy Salmon Creek Hospital is consistent with the foundation, mission and vision of Legacy Health which are as follows:

#### (a) Foundation

Legacy Health is a unique healthcare system founded on the tradition and values of community healthcare organizations, the healing ministries of the Lutheran and Episcopal churches, and community physicians. This partnership of healthcare providers is dedicated to caring, compassion and excellence. The individual strengths and traditions that each bring enable us, as a system, to be of greater benefit to the communities we serve in our common mission.

#### (b) Mission

Legacy's Mission is good health for our people, our patients, our communities and our world.

# (c) Vision

Legacy's Vision is to be essential to the health of our region.

#### ARTICLE 2

#### **MEMBER**

#### Section 2.1 SOLE MEMBER

The sole member of the Foundation shall be Legacy Salmon Creek Hospital, a Washington nonprofit corporation (the "Member").

# Section 2.2 ACTIONS BY MEMBER; PLAN AND BUDGET RESPONSIBILITY

- (a) Unless a greater number is required by its articles of incorporation, by its bylaws or by law, the Member may act (in its capacity as member of Foundation) by action of its Executive Committee, by a majority vote of its Board of Directors at a meeting at which a quorum is present, by consent without a meeting, or otherwise as the Board of Directors may, by resolution, direct.
- **(b)** Plans and budgets of the Foundation shall be prepared by the management and staff of the Foundation and, prior to implementation, may be reviewed by the Member.

#### Section 2.3 MEETINGS

An annual meeting of the Member shall be held each year at such time and date as the Board of Directors of Legacy Salmon Creek Hospital shall determine. Special meetings of the Member may be called at any time by the Board of Trustees of Foundation, or by the President or the Chair of the Board of Directors of the Member.

#### **Section 2.4 NOTICE OF MEETINGS**

Written or printed notice stating the place, day and hour of the meeting shall be delivered to the Member not less than 10 nor more than 50 days prior to the date of a meeting of the Member. Notice shall be given either personally or by mail, by or at the direction of the Chair or the Secretary of the Foundation. In the case of a special meeting, the notice shall state the purpose or purposes for which the meeting is called.

#### Section 2.5 PLACE OF MEETINGS

Membership meetings may be held either within or without the State of Washington at such place or places as shall be designated by the Member.

#### **ARTICLE 3**

#### **Board of Trustees**

#### Section 3.1 GOVERNANCE

The affairs of Foundation shall be governed by a Board of Trustees, and each member thereof individually shall be known as a Trustee.

#### Section 3.2 NUMBER

The Board of Trustees shall consist of not less than three (3) nor more than twenty-five (25) voting Trustees. The exact number of Trustees shall be fixed by the Member, Legacy Salmon Creek Hospital. In addition, there may be a number of non-voting Trustees as provided for herein.

# Section 3.3 SELECTION, TERM AND REMOVAL

- (a) The Board of Trustees of the Foundation shall nominate and elect Trustees to serve for a term of three years (or in the case of a vacancy to serve the remainder of the term). No such election shall be effective unless such election is approved by the Member. Trustees elected after January 1, 2011 shall be limited to two three-year terms. Trustees completing two (2) full terms may be elected for up to two (2) subsequent terms after not serving as a Trustee for a period of at least one (1) year. Trustees completing their service may request status as honorary emeritus trustees. The rights and obligations of honorary emeritus trustees shall be established by the Board of Trustees. In the event of a vacancy on the Board of Trustees and the Board of Trustees has failed to nominate and elect a Trustee at a meeting called for that purpose or upon the failure to call an annual meeting, then the Member may proceed to elect such a replacement Trustee.
- **(b)** The Executive Director of the Foundation, Legacy's Chief Development Officer, the Administrative Officer of Legacy Salmon Creek Hospital, and the President of the Legacy Salmon Creek Hospital Auxiliary or designee shall serve as *ex officio* Trustees with full right to vote.
- (c) A Trustee of the Foundation may be removed from office by the Member at any time, with or without cause.

#### Section 3.4 VACANCIES

A vacancy on the Board of Trustees shall exist upon the death or resignation of a Trustee, upon removal of any Trustee by the Member, or upon the creation of an additional trustee position. Upon recommendation of the Board of Trustees, the Member may fill a vacancy on the Board of Trustees in the manner and for the term provided herein for the election of Trustees.

#### Section 3.5 ANNUAL MEETINGS

An annual meeting of the Board of Trustees shall be held each year. At the annual meeting, the Board of Trustees shall elect officers and the Chair. Notice of annual meetings shall be given not less than seven (7) and not more than fifty (50) days before the date of the meeting. Such notice may be given in any reasonable manner.

#### Section 3.6 REGULAR MEETINGS

Regular meetings of the Board of Trustees shall be held at such times as the Board of Trustees may determine by resolution. The Secretary shall mail or otherwise deliver a copy of such resolution to any Trustee who was not present when it was adopted, but no further notice of such regular meetings need be given.

#### Section 3.7 SPECIAL MEETINGS

Special meetings of the Board of Trustees may be called by the Executive Director, the Chair, or upon written request by at least twenty percent (20%) of the Trustees in office setting forth the business they wish to have conducted at the special meeting. Notice of special meetings shall be given at least twenty-four (24) hours before the meeting if called by the Executive Director or Chair and at least seventy-two (72) hours before the meeting if called by the Trustees. Such notice may be given in any reasonable manner.

#### Section 3.8 PLACE OF MEETINGS; OTHER MEANS OF COMMUNICATION

All meetings of the Board of Trustees shall be held at such place as is designated in the notice of meeting. Any or all Trustees may participate in a regular or special meeting by, or conduct the meeting through, the use of any means of communication by which all Trustees participating in the meeting may simultaneously hear each other during the meeting. A Trustee participating in a meeting by such means shall be deemed present in person at the meeting.

#### Section 3.9 QUORUM

One-third (1/3) of the Trustees in office shall constitute a quorum for the transaction of business. A minority of the Trustees in the absence of a quorum may adjourn the meeting but may not transact any business.

#### Section 3.10 ACTION

The act of a majority of the Trustees present at a meeting where there is a quorum shall be the act of the Board of Trustees, unless otherwise provided in the Articles of Incorporation, these Bylaws, or by law. Except as specifically provided to the contrary in the Articles of Incorporation or these Bylaws, all Trustees and committee members, including without limitation *ex officio* Trustees and committee members, shall have voting rights in their capacity as members of the Board of Trustees and committees on which they serve.

#### Section 3.11 CONFLICTS OF INTEREST

- (a) A conflict of interest transaction is a transaction with the Foundation in which a Trustee has a direct or indirect interest. A conflict of interest transaction is not voidable by Foundation solely because of the Trustee's interest in the transaction if the transaction was (1) fair to Foundation, and (2) authorized, approved or ratified by the vote of the Board of Trustees, or of a committee having and exercising the authority of the Board of Trustees over such transaction, after disclosure to the Board of Trustees or the committee of the material facts of the transaction and the Trustee's interest.
- (b) For the purposes of this section, a Trustee has an indirect interest in a transaction if (1) another entity in which the Trustee has a material interest or in which the Trustee is a general partner is a party to the transaction, or (2) the Trustee is a director, officer, or trustee of another entity which is not described in the last sentence of this paragraph and is a party to the transaction, and the transaction is or should be considered by the Board of Trustees. A Trustee does not have a direct or indirect interest in a transaction solely by serving as the director, officer, or trustee of the Member, of Legacy Health, or of an entity which substantially controls, is under substantially common control with, is wholly owned by or is substantially controlled by the Foundation, the Member, or Legacy Health.
- (c) For purposes of this section, a conflict of interest transaction is authorized, approved, or ratified if it receives the affirmative vote of a majority of the Trustees on the Board of Trustees, or on the committee, who have no direct or indirect interest in the transaction. A transaction may not be authorized, approved, or ratified under this section by a single Trustee. Notwithstanding any provision of these Bylaws to the contrary, if a majority of the Trustees who have no direct or indirect interest in the transaction vote to authorize, approve, or ratify the transaction, a quorum is present for the purpose of taking action under this section. The presence of, or a vote cast by, a Trustee with a direct or indirect interest in the transaction does not affect the validity of any action taken under this section if the transaction is otherwise authorized, approved or ratified as provided in this section.

#### **ARTICLE 4**

#### **Officers**

#### Section 4.1 DESIGNATION AND QUALIFICATION

The officers of the Foundation shall be a Chair, a Vice Chair, an Executive Director, a Secretary, and a Treasurer. Only Trustees shall be eligible to serve as the Chair and Vice Chair. Trustees serving as officers shall retain their right to vote as Trustees on matters presented to the Board of Trustees. The Chair may from time to time elect to be referred to as the "Chairman," "Chairwoman," or "Chairperson," and the Vice Chair may make a similar election.

#### Section 4.2 ELECTION AND VACANCY

- (a) The officers, except the Executive Director, shall be elected by the Board of Trustees. No such election shall be effective unless approved by the Member.
- **(b)** A vacancy in any office because of death, resignation, removal, disqualification or otherwise shall be filled by the Board of Trustees, at any meeting, for the unexpired portion of the term in the manner prescribed in these Bylaws for regular elections to such office.

#### Section 4.3 TERM

Each officer except the Executive Director shall hold office for a term of one year commencing immediately following the annual meeting of the Board of Trustees in the year of election, and until his or her successor is elected.

#### Section 4.4 RESIGNATION AND REMOVAL

An officer except the Executive Director may be removed, either with or without cause, by the Board of Trustees; provided, however that the removal shall not prejudice any rights otherwise accorded to the officer under the provisions of an employment contract between the Foundation and the officer. The removal of any officer shall be subject to the written approval of the President of the Member. Subject to the provisions of any employment contract, an officer may resign at any time by giving written notice to the Board of Trustees, the Chair or the Secretary.

#### Section 4.5 CHAIR

- (a) The Chair shall preside at all meetings of the Board of Trustees. The Chair shall have such other powers and perform such other duties as the Board of Trustees or these Bylaws may prescribe.
- **(b)** Unless otherwise provided in these Bylaws, the Chair shall serve *ex officio* on all Board and Management Committees and shall be counted for purposes of a quorum and, except as may be limited by the Board of Trustees, shall have the right to vote.

#### Section 4.6 VICE CHAIR

In the absence of the Chair, the Vice Chair shall perform the duties of the Chair. The Vice Chair shall have such other powers and perform such other duties as the Board of Trustees or these Bylaws may prescribe.

#### Section 4.7 SECRETARY

The Secretary shall cause minutes to be kept of all meetings of the Board of Trustees. The Secretary shall cause appropriate notices to be given in accordance with these Bylaws, shall perform the customary duties pertaining to the office of Secretary, and shall perform such other duties as the Board of Trustees or these Bylaws may prescribe.

#### Section 4.8 TREASURER

The Treasurer shall be responsible for the financial affairs of the Foundation. The Treasurer shall perform the customary duties pertaining to the office of Treasurer, and shall perform such other duties as the Board of Trustees or these Bylaws may prescribe. Notwithstanding any provision of these Bylaws to the contrary, if the Foundation has a Chief Financial Officer, the Board of Trustees may elect that the Foundation shall have no Treasurer, in which event all responsibilities of the office of Treasurer shall be performed by the Chief Financial Officer.

#### Section 4.9 ASSISTANTS

The Board of Trustees may appoint or authorize the appointment of assistants to the Secretary or Treasurer or both. Such assistants may exercise the power of the Secretary or Treasurer, as the case may be, and shall perform such duties as the Board of Trustees may prescribe. Such assistants shall not be Trustees, and shall have no right to vote.

#### Section 4.10 EXECUTIVE DIRECTOR

(a) The President of the Member shall appoint an Executive Director. Such person may be removed by the President of the Member from serving as Foundation Executive Director without further action by the Foundation Board of Trustees. The Executive Director shall be the Chief Executive Officer of the Foundation and shall perform the customary duties of a President and chief executive officer. In serving the Foundation, the Executive Director shall develop and maintain for the approval of the Board of Trustees plans of operation and short-term and long-term objectives on all developments relating to the Foundation's operations, and shall attend generally to the business and affairs of the Foundation. The Executive Director shall serve at the pleasure of the President of the Member and may be an employee of the Member or Legacy Health. He or she shall report to the President of the Member or his or her designee. The President of the Member shall consult with the Board of Trustees, the Executive Committee or the Chair with respect to decisions made to hire, evaluate or terminate the services of the Executive Director.

- **(b)** The Executive Director, subject to the authority and policies of the President of the Member and the Board of Trustees, shall have responsibility for the overall management of Foundation. The Executive Director shall provide administrative liaison between Legacy Salmon Creek Hospital and the Board of Trustees of Foundation. The Executive Director shall cause reports on the activities of the Foundation to be submitted to the President of the Member.
- **(c)** Unless otherwise provided in these Bylaws, the Executive Director shall serve *ex officio* on all Board and Management Committees, with full right to vote.

#### Section 4.11 OTHER ADMINISTRATIVE OFFICERS

With the prior approval of the President of the Member, the Executive Director may appoint such additional administrative officers with such titles and responsibilities as may be appropriate.

#### **ARTICLE 5**

#### **Committees**

#### Section 5.1 BOARD COMMITTEES

The Board of Trustees may, by resolution adopted by a majority of Trustees in office, designate Board Committees, each of which shall consist of two or more Trustees. To the extent permitted by law, these Bylaws and provided in resolution, Board Committees shall have and exercise the authority of the Board of Trustees in the management of the Foundation. Unless otherwise provided in these Bylaws, the Board of Trustees shall appoint the chair and all members of Board Committees. Each committee member shall hold office at the pleasure of the Board of Trustees.

#### Section 5.2 NOMINATING COMMITTEE

- (a) The Nominating Committee shall consist of no more than five (5) Trustees, one of whom shall be the Foundation Board Chair. The Committee shall have no more than two (2) other officers of the Foundation Board as members.
- **(b)** The Board Chair shall appoint the members of the Nominating Committee, subject to the approval of the Board of Trustees.
- (c) The Nominating Committee will annually review overall Board membership, Board Officers, committee structure and chairs, and actively recruit new members to the Board of Trustees. When potential new Trustee candidates are identified, the Committee will evaluate those candidates to ensure that their skills and experience

complement those of existing Trustees and meet the needs of the Board for geographical representation, specific areas of expertise or influence, community leadership, commitment to fundraising, and diversity. The Committee will present a slate of officers for election at the annual meeting of the Trustees. Whenever possible, the Committee will nominate a sufficient number of new Trustees to ensure that the number of elected Trustees approximates the number identified in Section 3.2 of these Bylaws.

#### Section 5.3 EXECUTIVE COMMITTEE

Between meetings of the Board of Trustees, the Executive Committee shall have and exercise all the authority of the Board of Trustees except as prohibited by law. The Executive Committee shall review and evaluate annually the Articles of Incorporation and Bylaws of the Foundation and, as needed, make recommendations for amendment to the Board of Trustees. The Executive Committee shall consist of the officers (except the assistant officers), the chairs of the standing committees, and such other members as the Board of Trustees may designate.

#### Section 5.4 DEVELOPMENT COMMITTEE

The Development Committee will develop and implement a comprehensive fund raising plan to focus on short-term, intermediate and long-term fund raising projects and develop and implement strategies and tactics that are in alignment with the capital and programmatic needs of Legacy Salmon Creek Hospital. The Development Committee shall consist of not more than six (6) Trustees. The Board Chair shall appoint the Chair and all members of the Committee. The Committee Chair may appoint individuals who are not Trustees to serve on the Committee, subject to ratification by the Board of Trustees.

#### Section 5.5 INVESTMENT COMMITTEE

The Investment Committee will oversee the grant allocation process of the Foundation, and oversee the stewardship of the Foundation's financial assets. The Investment Committee shall consist of no more than six (6) Trustees. The Board Chair shall appoint the Chair and all members of the Committee. The Committee Chair may appoint individuals who are not Trustees to serve on the Committee, subject to ratification by the Board of Trustees.

#### Section 5.6 OUORUM

One-third (1/3) of the voting members of any committee shall constitute a quorum for the conduct of business. Nonvoting members of a committee shall not be counted toward a quorum.

#### Section 5.7 MEETINGS

- (a) Meetings of committees shall be called by the Chair, the chair of the committee, or a majority of the committee's voting members. Each committee shall meet as often as necessary to perform its duties.
- (b) Board committees may provide by resolution for the place, time and hour of regular meetings. Such resolution may provide that its adoption shall constitute notice of such meetings. If no such provision is made, notice of regular meetings shall be given in writing at least seven (7) days prior to the date of the meeting. Special meetings may be held on notice of twenty-four (24) hours given in a reasonable manner.

#### Section 5.8 MINUTES

Each committee shall keep written minutes of its meetings which shall be transmitted to the Board of Trustees.

#### Section 5.9 TENURE, REMOVAL AND VACANCIES

- (a) Unless otherwise provided in these Bylaws, the chair and members of each committee shall hold their positions until their successors are appointed, unless they shall sooner resign, be removed from the committee, or cease to hold the position which is the basis for their appointment.
- **(b)** The Board of Trustees may remove any appointed member of any Board committee. Removal from a committee assignment shall not, in and of itself, constitute a removal of that person from his or her position as a Trustee. Any person who is a member of a committee because he or she holds a designated position shall cease to be a member of the committee when he or she ceases to hold such position.
- (c) Vacancies in any committee may at any time be filled for the unexpired portion of the term in the manner provided in these Bylaws for regular appointment to such position.

#### **ARTICLE 6**

#### **Records and Execution of Documents**

#### Section 6.1 RECORDS

The Foundation shall maintain adequate and correct books, records and accounts of its business and properties. All of such books, records and accounts shall be kept at its place of business.

#### Section 6.2 INSPECTION

All books, records and accounts of the Foundation, and the original or a certified copy of the Articles of Incorporation, the Bylaws and any amendments thereto, shall be open to inspection by the Member and the Trustees in the manner and to the extent required by law.

#### Section 6.3 SIGNATURE AUTHORITY

All checks, drafts or other orders for payment of money, notes or other evidences of indebtedness issued in the name of or payable to Foundation shall be signed or endorsed by such person or persons and in such manner as shall be determined by policies of the Member and Legacy Health.

#### Section 6.4 ANNUAL AUDIT

An annual audit or review shall be made of the books and accounts of Foundation by auditors designated by the Member.

#### Section 6.5 FISCAL YEAR

The fiscal year of Foundation shall be the annual period ending March 31.

#### Section 6.6 EXECUTION OF DOCUMENTS

Except as otherwise provided in these Bylaws, an officer or agent may enter into any contract or execute any instrument in the name of and on behalf of Foundation if so authorized by policies of the Member. Such authority may be general or confined to specific instances.

#### ARTICLE 7

#### **Indemnification**

# Section 7.1 RIGHT TO INDEMNIFICATION OF DIRECTORS, OFFICERS, EMPLOYEES AND AGENTS

Each person who was, or is threatened to be made a party to or is otherwise involved (including, without limitation, as a witness) in any actual or threatened action, suit or proceeding, whether civil, criminal, administrative or investigative, by reason of the fact that he or she is or was a director, trustee, officer, employee or agent of Salmon Creek Hospital Foundation or, while a director, trustee, officer, employee or agent, he or she is or was serving at the request of Salmon Creek Hospital Foundation as a director, trustee, officer, employee or agent of another corporation or of a partnership, joint venture, trust or other enterprise, including service with respect to employee benefit plans, whether the basis of

such proceeding is alleged action in an official capacity as a director, trustee, officer, employee or agent or in any other capacity while serving as a director, trustee, officer, employee or agent, shall be indemnified and held harmless by Salmon Creek Hospital Foundation, to the full extent permitted by applicable law as then in effect, against all expense, liability and loss (including attorneys' fees, judgments, fines, ERISA excise taxes or penalties and amounts to be paid in settlement) actually and reasonably incurred or suffered by such person in connection therewith, and such indemnification shall continue as to a person who has ceased to be a director, trustee, officer, employee or agent and shall inure to the benefit of his or her heirs, executors and administrators; provided, however, that except as provided in Section 7.2 of this Article with respect to proceedings seeking solely to enforce rights to indemnification, Salmon Creek Hospital Foundation shall indemnify any such person seeking indemnification in connection with a proceeding (or part thereof) initiated by such person only if such proceeding (or part thereof) was authorized by the board of trustees of Salmon Creek Hospital Foundation. The right to indemnification conferred in this Section 7.1 shall be a contract right and shall include the right to be paid by Salmon Creek Hospital Foundation the expenses incurred in defending any such proceeding in advance of its final disposition; provided, however, that the payment of such expenses in advance of the final disposition of a proceeding shall be made only upon delivery to Salmon Creek Hospital Foundation of an undertaking, by or on behalf of such director, trustee, officer, employee or agent, to repay all amounts so advanced if it shall ultimately be determined that such director, trustee, officer, employee or agent is not entitled to be indemnified under this Section 7.1 or otherwise.

#### Section 7.2 RIGHT OF CLAIMANT TO BRING SUIT

If a claim for which indemnification is required under Section 7.1 of this Article is not paid in full by Salmon Creek Hospital Foundation within sixty (60) days after a written claim has been received by Salmon Creek Hospital Foundation, except in the case of a claim for expenses incurred in defending a proceeding in advance of its final disposition, in which case the applicable period shall be twenty (20) days, the claimant may at any time thereafter bring suit against Salmon Creek Hospital Foundation to recover the unpaid amount of the claim and, to the extent successful in whole or in part, the claimant shall be entitled to be paid also the expense of prosecuting such claim. The claimant shall be presumed to be entitled to indemnification under this Article upon submission of a written claim (and, in an action brought to enforce a claim for expenses incurred in defending any proceeding in advance of its final disposition, where the required undertaking has been tendered to Legacy Salmon Creek Hospital), and thereafter Salmon Creek Hospital Foundation shall have the burden of proof to overcome the presumption that the claimant is not so entitled. Neither the failure of Salmon Creek Hospital Foundation (including its board of trustees or independent legal counsel) to have made a determination prior to the commencement of such action that indemnification of or reimbursement or advancement of expenses to the claimant is proper in the circumstances nor an actual determination by Salmon Creek Hospital Foundation (including its board of trustees or independent legal counsel) that the claimant is not entitled to indemnification or to the reimbursement or advancement of expenses shall be a defense to

the action or create a presumption that the claimant is not so entitled.

#### Section 7.3 NONEXCLUSIVITY OF RIGHTS

The right to indemnification and the payment of expenses incurred in defending a proceeding in advance of its final disposition conferred in this Article shall not be exclusive of any other right which any person may have or hereafter acquire under any statute, provision of the Articles of Incorporation, Bylaws, agreement, or vote of disinterested trustees or otherwise.

#### Section 7.4 INSURANCE, CONTRACTS AND FUNDING

Salmon Creek Hospital Foundation may maintain insurance at its expense, to protect itself and any director, trustee, officer, employee or agent of Salmon Creek Hospital Foundation or another corporation, partnership, joint venture, trust or other enterprise against any expense, liability or loss, whether or not Salmon Creek Hospital Foundation would have the power to indemnify such person against such expense, liability or loss under RCW 24.03.043 of the Washington Nonprofit Corporation Act and RCW 23B.08.510 of the Washington Business Corporation Act, or any successor provisions. Salmon Creek Hospital Foundation may enter into contracts with any trustee or officer of Salmon Creek Hospital Foundation in furtherance of the provisions of this Article and may create a trust fund, grant a security interest or use other means (including, without limitation, a letter of credit) to ensure the payment of such amounts as may be necessary to effect indemnification as provided in this Article.

#### **ARTICLE 8**

#### **Amendments**

These Bylaws may be amended or repealed or new Bylaws adopted upon a vote of the Board of Trustees and approval by the Member. Proposals for amendments to the Bylaws may be made by the Board of Trustees, the Executive Committee or the Member.

#### ARTICLE 9

#### **General Provisions**

#### Section 9.1 ACTION WITHOUT A MEETING

Any action required or permitted to be taken at any meeting of the Board of Trustees or any committee may be taken without a meeting if a consent in writing, setting forth the action taken, is signed by all persons entitled to vote with respect to the subject matter thereof. Such consent shall have the same force and effect as a unanimous vote.

#### Section 9.2 WAIVER OF NOTICE

A waiver of notice of any meeting of the Member, Board of Trustees or committee which is in writing and signed at any time by the person entitled to notice shall be equivalent to the giving of required notice. Attendance at a meeting shall constitute a waiver of notice of such meeting, except where the person attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Notice of the time and place of holding an adjourned meeting need not be given if such time and place is fixed at the meeting adjourned.

#### **CERTIFICATE OF SECRETARY**

The undersigned hereby certifies that s(he) is the duly elected and acting Secretary of Salmon Creek Hospital Foundation. The within and foregoing Bylaws consisting of 15 pages were adopted by the Board of Trustees through a unanimous written consent resolution of the Trustees on October 6, 2005 and amended on October 5, 2006, July 18, 2007 and were amended and restated on January 8, 2009, June 3, 2010 and May 18, 2011. These Bylaws were adopted by the vote of a majority of the number of Trustees in office which vote was taken at a meeting of the Board of Trustees of Salmon Creek Hospital Foundation on May 18, 2011 at which a quorum was present and acting throughout, and were approved by the Sole Member, Legacy Salmon Creek Hospital, on July 21, 2011.

Certified this 18th day of May, 2011.

SALMON CREEK HOSPITAL FOUNDATION Manua

By:

Secretary Title:

## **Additional Data**

**Software ID:** 11000144

Software Version: 2011v1.5

**EIN:** 83-0433165

Name: SALMON CREEK HOSPITAL FOUNDATION

# Form 990, Special Condition Description:

# **Special Condition Description**