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Form, 990-PF Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

For calendar year 2011 or tax year beginning		, and ending		· · · · · · · · · · · · · · · · · · ·
Name of foundation MANDARIN ORIENTAL FOUNDAT	ION		A Employer identification	n number
C/O MANDARIN ORIENTAL MANA	AGEMENT (USA)		99-6009108	3
Number and street (or P O box number if mail is not delivered to street	t address)	Room/suite	B Telephone number	
345 CALIFORNIA STREET		1250		-8805
City or town, state, and ZIP code SAN FRANCISCO, CA 94104			C If exemption application is p	pending, check here
G Check all that apply Initial return	Initial return of a fe	ormer public charity	D 1. Foreign organization	s, check here
Final return	Amended return	•		
Address change	Name change		2. check here and attach co	eting the 85% test, proputation
H Check type of organization: X Section 501(c)(3) e. Section 4947(a)(1) nonexempt charitable trust	xempt private foundation Other taxable private founda	ation	E If private foundation sta under section 507(b)(1)	
I Fair market value of all assets at end of year J Account		Accrual	F If the foundation is in a	
· —	ther (specify)		under section 507(b)(1)	~ (1
▶\$ 1,602,926. (Part I, colu	ımn (d) must be on cash i	basis.)	, , , ,	
Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for chantable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				
2 Check ► X if the foundation is not required to attach Sch B				
3 Interest on savings and temporary cash investments	38.	38.		STATEMENT 1
4 Dividends and interest from securities	49,538.	49,538.		STATEMENT 2
5a Gross rents				
b Net rental income or (loss)		***************************************		
6a Net gain or (loss) from sale of assets not on line 10	50,064.			
b Gross sales price for all 174,100.				<u></u>
b Gross sales price for all assets not on line 10 Gross sales price for all 174,100. Capital gain net income (from Part IV, line 2)		50,064.		
8 Net short-term capital gain		 		· · · · · · · · · · · · · · · · · · ·
9 Income modifications Gross sales less returns				
10a and allowances				man article a sime to
b Less Cost of goods sold				
C) c Gross profit or (loss)				l
Zi i Other income	99,640.	99,640.	0.	
12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc	99,040.	99,040.	0.	0.
Compensation of officers, directors, trustees, etc. Other employee salaries and wages				<u> </u>
15 Pension plans, employee benefits				
0 16a Langlifees				
b Accounting fees STMT 3	4,750.	0.	0.	0.
c Other professional fees STMT 4	13,033.	13,033.	0.	0.
\$ 17 Interest				
18 Taxes STMT 5	471.	0.	0.	0.
b Accounting fees STMT 3 c Other professional fees STMT 4 17 Interest 18 Taxes STMT 5 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses STMT 6 24 Total operating and administrative 25 Professional fees STMT 6 26 Contributions of the conference of the conf				
20 Occupancy				
21 Travel, conferences, and meetings				
22 Printing and publications				
23 Other expenses STMT 6	188.	0.	0.	0.
24 Total operating and administrative	_		-	
Pexpenses-Add lines 13 through 23 25 Contributions, gifts, grants paid	18,442.	13,033.	0.	0.
	108,970.			108,970.
\$26 Aptalextenses achlitistursements.	105 110		_	
Add lines 24 and 25	127,412.	13,033.	0.	108,970.
27 Subtract line 26 from line 12	27.770			
GCGD ExMg overexpenses and disbursements	-27,772.	06 607	'- ''! ' - '	······························
b Net Investment Income (if negative, enter -0-)		86,607.		
123501 12-02-11 LHA For Paperwork Reduction Act Notice, see i			0.	- 000 DE :
12-35-01 12-02-11 LHA For Paperwork Reduction Act Notice, see i	NSTRUCTIONS.			Form 990-PF (2011)

	<u>.</u>	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	year
	art	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	44,025.	37,088.	37,088.
	2	Savings and temporary cash investments	2,872.	572.	572.
	3	Accounts receivable			7.77
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable ►			
	l	Less allowance for doubtful accounts ▶			<u> </u>
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less allowance for doubtful accounts ▶			
ţ	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges .	411.		
Ř	10a	Investments - U S and state government obligations			
	b	Investments - corporate stock STMT 7	706,285.	700,320.	928,002.
	C	Investments - corporate bonds STMT 8	595,389.	583,230.	637,264.
	11	Investments - land, buildings, and equipment basis			
		Less: accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment basis ▶			
		Less accumulated depreclation			
	15	Other assets (describe			
	16	Total assets (to be completed by all filers)	1,348,982.	1,321,210.	1,602,926.
	17	Accounts payable and accrued expenses			
	18	Grants payable			
Ś	19	Deferred revenue			
Liabilities	20	Loans from officers, directors, trustees, and other disqualified persons			
abi	21	Mortgages and other notes payable			
=	22	Other liabilities (describe)			
	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow SFAS 117, check here			
		and complete lines 24 through 26 and lines 30 and 31.	,		
ces	24	Unrestricted	1,348,982.	1,321,210.	
Net Assets or Fund Balances	25	Temporarily restricted			
æ	26	Permanently restricted			
핕		Foundations that do not follow SFAS 117, check here			
Ę		and complete lines 27 through 31.			
ō	27	Capital stock, trust principal, or current funds			
set	28	Paid-in or capital surplus, or land, bldg, and equipment fund			
As	29	Retained earnings, accumulated income, endowment, or other funds			
Set	30	Total net assets or fund balances	1,348,982.	1,321,210.	
_	31	Total liabilities and net assets/fund balances	1,348,982.	1,321,210.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line 3	30	<u> </u>	
		t agree with end-of-year figure reported on prior year's return)		1	1,348,982.
	•	amount from Part I, line 27a		2	-27,772.
		increases not included in line 2 (itemize)		3	0.
		ines 1, 2, and 3		4	1,321,210.
		eases not included in line 2 (itemize)		5	0.
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	lumn (b), line 30	6	1,321,210.
					Form 990-PF (2011)

			nd(s) of property sold (e or or common stock, 200 sh			P	How ac - Purc - Don		(c) Date (mo ,	acquired day, yr)	(d) Date sold (mo , day, yr)
1a PUBLIC	LY TRADEL	SEC	CURITIES					P			,
<u>b</u>											
<u>C</u>			 			-					
d						╄					
<u></u>		40.0		1 ()	 	┸╌┐			4.1.4		<u> </u>
(e) Gross		(1) [epreciation allowed (or allowable)	107	expense of sale					Gain or (loss is (f) minus	(g)
	174,100.			 	124,03	6.					50,064
_ b	+			 							-
<u> </u>						-					
<u>.d</u>				ì							
Complete only	· for coasta abauma	2 0010 10 1	volume (h) and owned hy	the foundation	2 22 12/21/60					0-1-0-1	
Complete only	/ ior assets showing		column (h) and owned by							Col (h) gain not less tha	
(i) FMV as	of 12/31/69	() Adjusted basis as of 12/31/69		xcess of col (ı) r col (ı), rf any			•	Losses	(from col	(h))
a									• •		50,064
b		 									
C			· · · · · · · · · · · · · · · · · · ·							•	
d											•
e				-							
_ _	· · · · · · · · · · · · · · · · · · ·	:	∫ If gain, also ente	r in Part I line	7	7					
2 Capital gain net	income or (net cap	otal loss)	If (loss), enter -0)- in Part I, line	, 27	<u> </u>	2				50,064
Net short-term	canital dain or /loss	s) as defir	ed in sections 1222(5) ai			[· -
	er in Part I, line 8, c			10 (0)		J					
If (loss), enter-	O- in Part I, line 8						3			N/A	·
	y domestic private t 2) applies, leave this	foundatio	ns subject to the section		i Tax on Net			nent Ind	come		
if section 4940(d)(Was the foundation f "Yes," the founda	2) applies, leave this n liable for the section tion does not qualif	foundations is part bla on 4942 t fy under s	ns subject to the section nk ax on the distributable an ection 4940(e) Do not co	4940(a) tax or nount of any y	n net investment in ear in the base pe art	rod?		nent Ind	come		Yes X No
f section 4940(d)(Was the foundation f "Yes," the founda	2) applies, leave this n liable for the section tion does not qualif opriate amount in ea	foundations is part bla on 4942 t fy under s	ns subject to the section nk ax on the distributable an	4940(a) tax or nount of any y	n net investment in ear in the base pe art	rod?		nent Ind	·		
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro	2) applies, leave this n liable for the section tion does not qualif	foundations part blace on 4942 to fix under second columns.	ns subject to the section on nk ax on the distributable an <u>ection 4940(e) Do not co</u> in for each year, see instr (b) Adjusted qualifying dis	4940(a) tax or nount of any y omplete this pa uctions before tributions	n net investment in ear in the base pe art	nod? es (c)	rtable-	use assets		Distrit (col (b) div	(d) oution ratio rided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro	2) applies, leave this I liable for the section tion does not qualif apriate amount in ea (a) period years	foundations part blace on 4942 to fix under second columns.	ns subject to the section nk ax on the distributable an ection 4940(e). Do not co in for each year, see instr (b) Adjusted qualifying dis	nount of any yomplete this pauctions before	n net investment in ear in the base per art making any entri	riod? es (c) nchar	ritable-	use assets 2,629		Distrit (col (b) div	(d) oution ratio ided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro	2) applies, leave this in liable for the section tion does not qualif prinate amount in ea (a) period years or tax year beginning	foundations part blace on 4942 to fix under second columns.	ns subject to the section onk ax on the distributable an ection 4940(e). Do not confor each year, see instruction (b). Adjusted qualifying dis	nount of any younglete this pauctions before tributions 18,095.	ear in the base per eart making any entri Net value of no	nod? es (c) nchar	ritable-	use assets 2,629 7,832).	Distrit (col (b) div	(d) putton ratio rided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro Base Calendar year (o	2) applies, leave this I liable for the section tion does not qualification and the amount in ea (a) period years or tax year beginning	foundations part blace on 4942 to fix under second columns.	ns subject to the section nk ax on the distributable an ection 4940(e) Do not co in for each year, see instr (b) Adjusted qualifying dis 7	nount of any younglete this pructions before tributions 8,095.	ear in the base per eart making any entri Net value of no	rod? es (c) nchar	ritable- , 64 , 45	use assets 2,629 7,832 8,345		Distrit (col (b) div	(d) putton ratio rided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro Base Calendar year (d	2) applies, leave the nilable for the section does not qualiformate amount in earlies of tax year beginning 2010 2009 2008 2007	foundations part blace on 4942 to fix under second columns.	ns subject to the section nk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying distributable and the second	nount of any y property this property the property tributions $\begin{bmatrix} 8,095 \\ 9,498 \\ 6,818 \\ 1,414 \end{bmatrix}$	ear in the base per art making any entri Net value of no	come rod? (c) nchar 1 1 2	ritable- , 64 , 45 , 66	use assets 2,629 7,832 8,345 8,765) .) .	Distrit (col (b) div	(d) putton ratio rided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda i Enter the appro Base Calendar year (d	2) applies, leave the liable for the section does not qualifur amount in earlies are also period years or tax year beginning 2010 2009 2008	foundations part blace on 4942 to fix under second columns.	ns subject to the section nk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying distributable and the second	nount of any younglete this pructions before tributions 8,095.	ear in the base per art making any entri Net value of no	come rod? (c) nchar 1 1 2	ritable- , 64 , 45 , 66	use assets 2,629 7,832 8,345) .) .	Distrit (col (b) div	(d) putton ratio rided by col (c))
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if section 4940(d)(Was the foundation if "Yes," the founda 1 Enter the appro Base Calendar year (o	2) applies, leave the liable for the section does not qualifurate amount in ear (a) period years or tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-	foundations part black on 4942 to five under sach column g in)	ns subject to the section nk ax on the distributable an ection 4940(e) Do not co in for each year, see instr (b) Adjusted qualifying dis 7 4 14 7	nount of any younglete this pructions before tributions (8,095.9,498.6,818.1,414.5,000.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2	Distrit (col (b) div	(d) putton ratio rided by col (c))
f section 4940(d)(Was the foundation f "Yes," the founda i Enter the appro Base Calendar year (o	2) applies, leave the number of the section does not qualifure amount in early period years or tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-has been in existence	foundations part blaten for the part blaten fo	ns subject to the section onk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying dis. 8 7 4 14 7 e period - divide the total of han 5 years.	nount of any yromplete this pructions before tributions $8,095$. $9,498$. $6,818$. $1,414$. $5,000$.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2	(col (b) div	(d) pution ratio p
f section 4940(d)(Was the foundation f "Yes," the founda i Enter the appro Base Calendar year (o	2) applies, leave the number of the section does not qualifure amount in early period years or tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-has been in existence	foundations part blaten for the part blaten fo	ns subject to the section nk ax on the distributable an ection 4940(e) Do not co in for each year, see instr (b) Adjusted qualifying dis 7 4 14 7	nount of any yromplete this pructions before tributions $8,095$. $9,498$. $6,818$. $1,414$. $5,000$.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2	(col (b) div	(d) Sultion ratio Inded by col (c)) . 05363(. 05453) . 02806(. 06936(. 04019) . 24578(. 04915)
f section 4940(d)(Was the foundation f "Yes," the founda Enter the appro Base Calendar year (o Total of line 1, o Average distributhe foundation i Enter the net va	2) applies, leave this in liable for the section does not qualifure amount in earlies are tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-has been in existency like of nonchantable and the section of th	foundations part blaten for the part blaten fo	ns subject to the section onk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying dis. 8 7 4 14 7 e period - divide the total of han 5 years.	nount of any yromplete this pructions before tributions $8,095$. $9,498$. $6,818$. $1,414$. $5,000$.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2	(col (b) div	(d) pution ratio p
f section 4940(d)(Was the foundation f "Yes," the founda l Enter the appro Base Calendar year (o Total of line 1, o Average distributhe foundation i Enter the net va Multiply line 4 b	2) applies, leave this in liable for the section does not qualifure amount in earlies are tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-has been in existency like of nonchantable and the section of th	foundations part black on 4942 to five under sach column g in) -year basice if less to e-use asso	ns subject to the section nk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying distributable and the formula of the formula	nount of any yromplete this pructions before tributions $8,095$. $9,498$. $6,818$. $1,414$. $5,000$.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2 3	(col (b) div	(d) Sultion ratio Inded by col (c)) . 05363(. 05453) . 02806(. 06936(. 04019) . 24578(. 04915)
if section 4940(d)(Was the foundation if "Yes," the founda i Enter the appro Base Calendar year (o 7 7 7 8 Average distributhe foundation i Enter the net va Multiply line 4 b Enter 1% of net	2) applies, leave the number of the section does not qualiful printer amount in ear (a) period years or tax year beginning 2010 2009 2008 2007 2006 column (d) ution ratio for the 5-has been in existence live of noncharitable by line 3	foundations part black on 4942 to five under sach column g in) -year basice if less to e-use asso	ns subject to the section nk ax on the distributable an ection 4940(e). Do not come for each year, see instruction (b). Adjusted qualifying distributable and the formula of the formula	nount of any yromplete this pructions before tributions $8,095$. $9,498$. $6,818$. $1,414$. $5,000$.	ear in the base per eart making any entri Net value of no	come (c) nchar 1 1 2 1	ritable- , 64 , 45 , 66 , 03	use assets 2,629 7,832 8,345 8,765	2 3 4 5	(col (b) div	(d) (ultion ratio ided by col (c)) .05363(.05453; .02806; .06936; .04019; .24578; .04915; 1,720,083
if section 4940(d)(Was the foundation if "Yes," the founda 1 Enter the appro Base Calendar year (o 2 Total of line 1, o 3 Average distributhe foundation i 4 Enter the net va 5 Multiply line 4 b 6 Enter 1% of net 7 Add lines 5 and 8 Enter qualifying	2) applies, leave this in liable for the section does not qualifur an incident and the section does not qualifur apriate amount in ear (a) period years or tax year beginning 2010 2009 2008 2007 2006 column (d) aution ratio for the 5-has been in existence for the seen in existence and the section of the seen in existence and the section of the seen in existence and the section of	foundations part black on 4942 to five under sach column g in) -year basice if less to end of five assets assets assets assets for (1% of Five Part XII, I	ns subject to the section nk ax on the distributable an ection 4940(e). Do not come for each year, see instruction for each year. 4 14 7 4 2 period - divide the total of han 5 years. ets for 2011 from Part X,	nount of any yomplete this pructions before tributions 8,095.9,498.6,818.1,414.5,000.	ear in the base per art making any entri Net value of no	come (c) (c) nchar 1 1 2 1 of yea	ritable- , 64 , 45 , 66 , 03 , 86	use assets 2,629 7,832 8,345 8,765 5,827	2 3 4 5 6	(col (b) div	(d) pution ratio pided by col (c))

MANDARIN ORIENTAL FOUNDATION Form 990-PF (2011) C/O MANDARIN ORIENTAL MANAGEMENT (USA) 99-6009108 Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions) 1a Exempt operating foundations described in section 4940(d)(2), check here and enter N/A on line 1 Date of ruling or determination letter (attach copy of letter if necessary-see instructions) b Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1% 866. 1 of Part I. line 27b c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b) 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 866. 3 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4 Tax based on investment income. Subtract line 4 from line 3 if zero or less, enter -0-866 6 Credits/Payments 411. a 2011 estimated tax payments and 2010 overpayment credited to 2011 ба b Exempt foreign organizations - tax withheld at source 6b c Tax paid with application for extension of time to file (Form 8868) 60 d Backup withholding erroneously withheld 6d 7 Total credits and payments Add lines 6a through 6d 8 Enter any penalty for underpayment of estimated tax. Check here _____ if Form 2220 is attached 462 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9 10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 Enter the amount of line 10 to be Credited to 2012 estimated tax Refunded > 11 Part VII-A Statements Regarding Activities Yes No 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? 1a X b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? 1b If the answer is "Yes" to 1aor 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities c Did the foundation file Form 1120-POL for this year? Х 10 d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation > \$ 0 • (2) On foundation managers ▶ \$ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation 0. X 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? 2 If "Yes," attach a detailed description of the activities. 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes 3 X 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 42 N/A b If "Yes," has it filed a tax return on Form 990-T for this year? 4b X 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? X X 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV. 8a Enter the states to which the foundation reports or with which it is registered (see instructions) CA

Form 990-PF (2011)

Х

X

8b

10

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)

year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV

10 Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar

of each state as required by General Instruction G? If "No," attach explanation

had not been removed from jeopardy before the first day of the tax year beginning in 2011?

Total number of other employees paid over \$50,000

Total. Add lines 1 through 3

All other program-related investments. See instructions

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign fou	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes		
а	Average monthly fair market value of securities	1a	1,707,690.
	Average of monthly cash balances	1b	38,587.
	Fair market value of all other assets	10	· · · · · · · · · · · · · · · · · · ·
d	Total (add lines 1a, b, and c)	1d	1,746,277.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	1,746,277.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	26,194.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	5	1,720,083.
6	Minimum investment return. Enter 5% of line 5	8	86,004.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part)	nd certain	
1	Minimum investment return from Part X, line 6	1	86,004.
2a	Tax on investment income for 2011 from Part VI, line 5		
b	Income tax for 2011 (This does not include the tax from Part VI)		
C	Add lines 2a and 2b	2c	866.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	85,138.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	85,138.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	85,138.
P	art XII Qualifying Distributions (see instructions)		•
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		100 070
а		1a	108,970.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
þ	Cash distribution test (attach the required schedule)	3b	100 000
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	108,970.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income Enter 1% of Part I, line 27b	5	866.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	108,104.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation (4940(e) reduction of tax in those years	qualifies fo	r the section

Part XIII Undistributed Income (see instructions)

Distributable amount for 2011 from Part XI, Ine 7 85, 138.		(a)	(b)	(c)	(d)
Inter 2	1 Distributable amount for 2011 from Part XI	Corpus	rears prior to 2010	2010	2011
2 Unactividence income, of any, are of the end of 2011 a Enter amount for 2010 only b Total for prior years 3 Excess distributions carryover, if any, to 2011 a From 2006 b From 2007 c From 2009 7, 610. e From 2009 7, 610. e From 2010 1 Total of line S at through e 4 Quarking distributions for 2011 from Part XII, line 4 he 1 108, 970. a Applied to 2010, but not more than line 2a b Applied to undistribution forces of prior years (Election neuronal distributions) c From 2010 1 Total of line and of corpus b Applied to 2010, but not more than line 2a b Applied to undistribution so of corpus c Election neuronal -see instructions) c From 2010 c From 2011 c From 2010 c From 2011 c From 2010 c From 2010 c From 2010 c From 2011 c From 20	· · · · · · · · · · · · · · · · · · ·				85,138.
3 Excess distributions carryover, if any, to 2011 a From 2006 17, 389 c From 2007 17, 389 c From 2008 7, 610 c From 2009 7, 610 c From 2010 9, 7774 1 Total of lines 3 at brough 8 34, 773 c 4 Cualifying distributions for 2011 from Part XII, line 4 P \$ 108, 970 c 34, 773 c 4 Cualifying distributions for 2011 from Part XII, line 4 P \$ 108, 970 c 20 c	2 Undistributed income, if any, as of the end of 2011		To distilling our coult of about		· · · · · · · · · · · · · · · · · · ·
3	a Enter amount for 2010 only			0.	
3 Excess distributions carryover, if any, to 2011 a From 2006 b From 2007 17, 389. c From 2009 7, 610. e From 2010 1781 to line 33 th through a 4 Qualying distributions for 2011 from Part XII, lins 4 Ps 108, 970. a Applied to 2010, but not more than line 2 b Applied to addistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2011 distributible amount a Remaining amount distributed out of corpus (Election required - see instructions) d Applied to 2011 distributible amount a Remaining amount distributed out of corpus (Election required - see instructions) d Applied to 2011 distributible amount a Remaining amount distributed out of corpus (Election required - see instructions) d Applied to 2011 distributible amount as indicated believs Compar. Add nise 34 d.a. and 46 Submiss fine 5 b Prior years' undistributed income Subtract line 40 from fine 20 Compar. Add nise 34 d.a. and 46 Submiss fine 5 b Prior years' undistributed income Subtract line 40 from fine 20 Compar. As nise 34 d.a. and 46 Submiss fine 5 b Prior years' undistributed income Subtract line 40 from fine 20 Compar. As nise 34 d.a. and 46 Submiss fine 5 b Prior years' undistributed income for 2010 Subtract line 4 from fine 21 Compar. As nise 34 d.a. and 48 Submiss fine 5 b Prior years' undistributed income for 2010 Subtract line 40 from fine 60 Trabelle amount - see instructions 0. 4 Indistributed income for 2010 Subtract line 4 from fine 21 Trabele amount must be distributed in 2012 0. 4 Romounts restate as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4442(g)(3) 5 Excess distributions carryover from 2006 not applied on line 9 or line 7 Excess from 2001 17, 389. Excess from 2007 17, 389. Excess from 2001 23, 832. 5 Section 2010 7, 610. Excess from 2011 23, 832.	b Total for prior years		2		
a From 2005 b From 2007 c From 2008 d From 2009 d Fro	2 France distributions are record to 2011	·	0.		'a-bibahar a and but
From 2007 17, 389	1 .				
From 2008	· • • • • • • • • • • • • • • • • • • •				
From 2009 7,610 9,7774 1 17dat of time \$3 attrough e 34,773 4 4 0 18da y					
## From 2010					
4 Qualifying distributions for 2011 from Part XII, line 4 ▶ \$ 108,970. a Applied to 2010, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) d Applied to 2011 distributable amount a Remaining amount distributed out of corpus 5 Excess featherbutions carryover registed to 2011 C Enter the net total of each column as indicated below: a Corpus Add lines 31, 4c, and 4c Subtract line 5 b Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been research a Subtract line 6c from line 6b Taxable amount - see instructions c Undistributed income for 2010 Subtract line 44 from line 2 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 12 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 12 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 12 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 2 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 2 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 44 from line 2 Taxable amount - see instructions c Undistributed income for 2011 Subtract lines 45 from line 1 This amount must be distributed in 2012 7 Amounts treated as distributions out of corpus to subtract lines 7 and 8 from line 6 5 Analysis of line 9 a Excess from 2007 17, 389 . b Excess from 2007 23, 832 .	0 774				
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d Excess from 2010 9,774. e Excess from 2011 23,832.					
e Excess from 2011 23, 832.	d Excess from 2010 9,774.				
	e Excess from 2011 23,832.				

Part XIV Private Operating F	oundations (see in:		A, question 9)	N/A	
1 a If the foundation has received a ruling o	r determination letter that	it is a private operating			
foundation, and the ruling is effective fo	r 2011, enter the date of t	the ruling	▶		<u> </u>
b Check box to indicate whether the found	lation is a private operatir	ng foundation described i		4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years	T	
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a				 	
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities e Qualifying distributions made directly					
for active conduct of exempt activities					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon a "Assets" alternative test - enter (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed				:	
c "Support" alternative test - enter:			-	-	
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					-
(4) Gross investment income					
Part XV Supplementary Info	rmation (Comple	te this part only i	f the foundation	had \$5,000 or mo	re in assets
at any time during t					
Information Regarding Foundation List any managers of the foundation wh year (but only if they have contributed in	o have contributed more t		ibutions received by the	foundation before the clos	se of any tax
NONE					
b List any managers of the foundation wh other entity) of which the foundation has	o own 10% or more of the s a 10% or greater interes	e stock of a corporation (it	or an equally large portio	n of the ownership of a pa	artnership or
NONE					
2 Information Regarding Contribution Check here If the foundation of the foundation makes gifts, grants, etc.	nly makes contributions t	o preselected charitable o	organizations and does n	ot accept unsolicited requi	ests for funds If d
a The name, address, and telephone num DANIELLE DEVOE, 415—	772-8805				
b The form in which applications should b					
N/A c Any submission deadlines	<u>-</u>				
N/A					
f d Any restrictions or limitations on awards N/A	s, such as by geographica	il areas, charitable fields,	kınds of ınstitutions, or o	ther factors	
123601 12-02-11					Form 990-PF (2011)

C/O MANDARIN ORIENTAL MANAGEMENT (USA)

99-6009108

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Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or **Amount** status of any foundation manager contribution Name and address (home or business) or substantial contributor recipient a Paid during the year ASIAN CULTURAL COUNCIL N/A 501(C)(3) CHARITABLE PURPOSE 6W 48TH STREET, 12TH FLOOR 30,000. NEW YORK, NY 10036 PEABODY ESSEX MUSEUM N/A 501(C)(3) CHARITABLE PURPOSE 161 ESSEX STREET 50,000. SALEM, MA 01970 N/A 501(C)(3) CHARITABLE PURPOSE SAN FRANCISCO SPCA 2500 16TH STREET 10,000. SAN FRANCISCO, CA 94103 N/A 501(C)(3) CHARITABLE PURPOSE THE NEAR SOUTHEAST SOUTHWEST COMMUNITY BENEFITS COORDINATING COUNCIL 1900 K ST, NW 10,000. WASHINGTON, DC 20006 CHARITABLE PURPOSE AMERICAN CANCER SOCIETY N/A 501(C)(3) 601 MONTGOMERY STREET, STE 650 SAN FRANCISCO CA 94111 8,970. 108,970. ➤ 3a Total b Approved for future payment NONE 0. Total Form **990-PF** (2011)

Form 990-PF (2011) Part XVI-A

C/O MANDARIN ORIENTAL MANAGEMENT (USA)

Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Uniterated	Dusiness income	Excluded	by section 512, 513, or 514	(9)
1 Program service revenue	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income
a					
b	_				<u>=:</u>
C					
d					-
e					
•					
g Fees and contracts from government agencies	-	 .			
	 		1 1		
2 Membership dues and assessments		·-··	 		
3 Interest on savings and temporary cash			14	38.	
investments			14	49,538.	<u> </u>
4 Dividends and interest from securities			14	49,530.	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property	1 1		1		
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	50,064.	
•	 		+=+		
9 Net income or (loss) from special events			+		
10 Gross profit or (loss) from sales of inventory			+ +		
11 Other revenue					
a	-		+		·
b	-				<u> </u>
C	- 				
d					
e					
12 Subtotal Add columns (b), (d), and (e)		0	•	99,640.	0.
13 Total. Add line 12, columns (b), (d), and (e)				13	99,640.
(See worksheet in line 13 instructions to verify calculations)					
	to the Asso	mulichment of E	vomat C	Purnacae	
Part XVI-B Relationship of Activities	to the Acco	inpusitinent of E	xempt r	urposes	
Line No. Explain below how each activity for which inc	ome is reported in	column (e) of Part XVI-	A contribute	ed importantly to the accomp	olishment of
▼ the foundation's exempt purposes (other than				. ,	
	,, <u>, , , , , , , , , , , , , , , , , ,</u>		-		
		·			
					
		·			-
					<u>-</u>
		-			
					
				· ·	
	.=			·	
					
123621 12-02-11					Form 990-PF (2011)

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Form 990		11) C/O I	MANDARIN ORI	ENTAL	MANAGEMENT	(USA)	99-600	9108	Pa	ige 13
Part 2	XVII			rs To an	d Transactions	and Relation	ships With Noncha	ritable)	
		Exempt Organ								r
			lirectly engage in any of th				ction 501(c) of		Yes	No
			c)(3) organizations) or in :			nizations?		}		
a Tra	nsfers fr	om the reporting found	dation to a noncharitable e	exempt organ	iization of					
(1)	Cash							1a(1)		X
(2)	Other a	ssets						1a(2)		Х
	er transa							1 1		l
(1)	Sales o	f assets to a noncharit	able exempt organization					16(1)		X
(2)	Purcha	ses of assets from a n	oncharitable exempt orgai	nızatıon				1b(2)		X
(3)		of facilities, equipment						1b(3)		X
(4)	Reimbi	irsement arrangement	S					1b(4)		X
		or loan guarantees						1b(5)		<u>X</u>
			embership or fundraising					1b(6)		X
	_		ailing lists, other assets, o					1c		X
		=		-			market value of the goods, o		ets,	
					less than fair market val	ue in any transacti	on or sharing arrangement, s	how in		
			, other assets, or services			(4) -				
(a) Line no	0 ([) Amount involved			empt organization	(U) Descripti	on of transfers, transactions, and	shanng arr	angeme	nts
				N/A						
					···					
						_				
	 									
	 		 							
					 	_				
		***************************************	<u> </u>							
			-							
	+				· · · · · · · · · · · · · · · · · · ·					
	-				 -					
	+		 	_						
	+						· · · · · · · · · · · · · · · · · · ·			
<u> </u>										
		-	ctly affiliated with, or relate er than section 501(c)(3))			izations described	_	Yes	Y	l No
		• •		or in section	5217		L		L43.) 140
<u> </u>	es, con	plete the following sch (a) Name of or			3) Type of organization	1	(c) Description of relationsh	ID OIL		
		N/A	gamzanon		ay type of organization		(a) bosonphon of folktions	''Р		
			=			 				
		·····								
	1	· · · · —								
			····							
	Under pe	naities of pegury, I declare	that I have examined this retu	m, including ac	companying schedules and	statements, and to the	e best of my knowledge			
Sign	and belie	f, it is true, correct, and co	mplete Declaration of pepare	r (other than ta	(payer) is based of all inform	nation of which prepa	rer has any knowledge retu	the IRS d	prepare	er
Here		7(11)	1 STODE 1		15/7/1)			vn below (see insti	no
	Signat	are of officer of trustee			Date	Title		162		110
	<u> </u>	Print/Type preparer's n		parer's signa	ature	Date	Check If PTIN		-	
		Type property on					self- employed			
Paid		BARRY OMAH	IEN 🗡		16	5-3-12	1 ' 1	4772	95	
Prepa		irm's name LIN			·	1	Firm's EIN ► 52-23			
Use O		IIII S IIAIIIC P 1111	SOLDI DDI				I I I I I I I I I I I I I I I I I I I		. •	
- J- J- U		irm's address - 50	000 EXECUTIV	E PARI	WAY, SUITE	400				
	'		N RAMON, CA		' - '		Phone no (925)	277-	91 <i>0</i> :	00
			CALLOTT	. , 150.				m 990 -		
							101		- 1	1

FORM 990-PF INTEREST ON SAV	INGS AND TEM	IPORARY C	ASH I	NVESTMENTS	STATEMENT	1
SOURCE					AMOUNT	
INTEREST - HSBC CHECKING						38.
TOTAL TO FORM 990-PF, PART I	, LINE 3, CO	DLUMN A				38.
FORM 990-PF DIVIDENT	OS AND INTER	REST FROM	SECU	RITIES	STATEMENT	. 2
SOURCE	GROSS	AMOUNT		ITAL GAINS IVIDENDS	COLUMN (AMOUNI	
CHARLES SCHWAB DIVIDENDS		49,538.		0.	49,	538.
TOTAL TO FM 990-PF, PART I, I	LN 4	49,538.		0.	49,	538.
FORM 990-PF	ACCOUNTI	NG FEES			STATEMENT	. 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		ABLE
ACCOUNTING FEES	4,750.	·	0.		0.	0.
TO FORM 990-PF, PG 1, LN 16B	4,750.		0.		0.	0.
FORM 990-PF	OTHER PROFES	SIONAL FE	EES		STATEMENT	4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTED NET INCOM		ABLE
INVESTING CONSULTING & ADVISOR	13,033.	13,	033.		0.	0.
TO FORM 990-PF, PG 1, LN 16C	13,033.	13,	033.		0.	0.
=			====			

FORM 990-PF	TAX	ES		S!	FATEMENT	5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST MENT INCOM		:) ISTED INCOME	(D) CHARITA PURPOS	
STATE FILING FEE FEDERAL INCOME TAXES	60. 411.		0.	0.		0.
TO FORM 990-PF, PG 1, LN 18	471.		0.	0.		0.
FORM 990-PF	OTHER E	XPENSES		Sī	TATEMENT	6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST MENT INCOM) STED NCOME	(D) CHARITA PURPOS	
BANK FEES MAILING/COURIER ADMINISTRATIVE FEE	25. 115. 48.		0. 0. 0.	0. 0. 0.		0.
TO FORM 990-PF, PG 1, LN 23	188.		0.	0.		0.
FORM 990-PF	CORPORAT	E STOCK		Si	PATEMENT	7
DESCRIPTION		;	BOOK VALU		AIR MARKE	Т
CHARLES SCHWAB - EQUITY FUNDS	5		700,3	20.	928,0	02.
TOTAL TO FORM 990-PF, PART II	I, LINE 10B		700,3	20.	928,0	02.
FORM 990-PF	CORPORAT	E BONDS			TATEMENT	8
DESCRIPTION		1	BOOK VALU		AIR MARKE' VALUE	т
CHARLES SCHWAB - BOND FUNDS			583,2	30.	637,2	64.
TOTAL TO FORM 990-PF, PART II			583,2		637,2	

FORM 990-PF PART VIII - LIST TRUSTEES AND	OF OFFICERS, DIRECT FOUNDATION MANAGERS	rors	STAT	EMENT 9
NAME AND ADDRESS	TITLE AND COM			EXPENSE
TERRY STINSON 10 TENTH STREET NE, SUITE 350 ATLANTA, GA 30309	PRESIDENT & TRUSTED		0.	0.
VALERIE THOMPSON 345 CALIFORNIA STREET, SUITE 1250 SAN FRANCISCO, CA 94104	VP, SEC, TREAS & TO	EЕ О.	0.	0.
RICHARD BAKER 345 CALIFORNIA STREET, SUITE 1250 SAN FRANCISCO, CA 94104	TRUSTEE 0.00	0.	0.	0.
JILL KLUGE KINGS COURT 2-16 GOODGE STREET UNITED KINGDOM	TRUSTEE 0.00	0.	0.	0.
STUART DICKIE 7TH FLOOR, 281 GLOUCESTER ROAD CHINA	TRUSTEE 0.00	0.	0.	0.
JORGE GONZALEZ 500 BRICKELL KEY DRIVE MIAMI, FL 33131	TRUSTEE 0.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6,	PART VIII	0.	0.	0.