



See a Social Security Number? Say Something!  
Report Privacy Problems to <https://public.resource.org/privacy>  
Or call the IRS Identity Theft Hotline at 1-800-908-4490



**Return of Private Foundation  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation****2011**

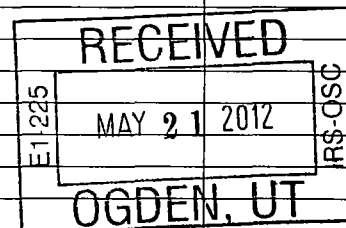
Note The foundation may be able to use a copy of this return to satisfy state reporting requirements.

For calendar year 2011 or tax year beginning

, and ending

Name of foundation <b>Fleishhacker Foundation</b>		A Employer identification number <b>94-6051048</b>
Number and street (or P O box number if mail is not delivered to street address) <b>1016 Lincoln Blvd</b>	Room/suite <b>12</b>	B Telephone number <b>415-561-5350</b>
City or town, state, and ZIP code <b>San Francisco, CA 94129-1095</b>		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col (c), line 16) <b>\$ 13,415,994.</b>	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch B					
3 Interest on savings and temporary cash investments		147.	147.		
4 Dividends and interest from securities		376,771.	376,771.		
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		168,519.			
b Gross sales price for all assets on line 6a <b>1,912,927.</b>					
7 Capital gain net income (from Part IV, line 2)			168,519.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less Cost of goods sold					
c Gross profit or (loss)					
11 Other income					
12 Total Add lines 1 through 11		545,437.	545,437.		
13 Compensation of officers, directors, trustees, etc		99,025.	1,980.		97,045.
14 Other employee salaries and wages					
15 Pension plans, employee benefits		18,895.	358.		18,537.
16a Legal fees					
b Accounting fees Stmt 1		6,559.	3,280.		3,279.
c Other professional fees Stmt 2		54,054.	42,430.		11,624.
17 Interest					
18 Taxes Stmt 3		10,134.	4,134.		0.
19 Depreciation and depletion					
20 Occupancy		12,269.	0.		12,269.
21 Travel, conferences, and meetings		14,593.	0.		14,593.
22 Printing and publications					
23 Other expenses Stmt 4		18,860.	0.		18,860.
24 Total operating and administrative expenses Add lines 13 through 23		234,389.	52,182.		176,207.
25 Contributions, gifts, grants paid		567,500.			567,500.
26 Total expenses and disbursements Add lines 24 and 25		801,889.	52,182.		743,707.
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements		<256,452.>			
b Net investment income (if negative, enter -0-)			493,255.		
c Adjusted net income (if negative, enter -0-)				N/A	



SCANNED MAY 23 2012

<b>Part II Balance Sheets</b>		Attached schedules and amounts in the description column should be for end-of-year amounts only		Beginning of year	End of year	
				(a) Book Value	(b) Book Value	(c) Fair Market Value
<b>Assets</b>	1	Cash - non-interest-bearing				
	2	Savings and temporary cash investments		393,026.	289,023.	289,023.
	3	Accounts receivable ▶				
		Less: allowance for doubtful accounts ▶				
	4	Pledges receivable ▶				
		Less: allowance for doubtful accounts ▶				
	5	Grants receivable				
	6	Receivables due from officers, directors, trustees, and other disqualified persons				
	7	Other notes and loans receivable ▶				
		Less: allowance for doubtful accounts ▶				
	8	Inventories for sale or use				
	9	Prepaid expenses and deferred charges				
	10a	Investments - U.S. and state government obligations				
	b	Investments - corporate stock Stmt 5		8,240,910.	8,085,773.	9,037,847.
	c	Investments - corporate bonds Stmt 6		3,961,928.	3,963,557.	4,086,304.
<b>Liabilities</b>	11	Investments - land, buildings, and equipment basis ▶				
		Less accumulated depreciation ▶				
	12	Investments - mortgage loans				
	13	Investments - other				
	14	Land, buildings, and equipment: basis ▶				
		Less accumulated depreciation ▶				
	15	Other assets (describe ▶ Deposits)		1,761.	2,820.	2,820.
	16	<b>Total assets</b> (to be completed by all filers)		12,597,625.	12,341,173.	13,415,994.
	17	Accounts payable and accrued expenses				
	18	Grants payable				
<b>Net Assets or Fund Balances</b>	19	Deferred revenue				
	20	Loans from officers, directors, trustees, and other disqualified persons				
	21	Mortgages and other notes payable				
	22	Other liabilities (describe ▶)				
	23	<b>Total liabilities</b> (add lines 17 through 22)		0.	0.	
		<b>Foundations that follow SFAS 117, check here</b> ▶ <input checked="" type="checkbox"/>				
		<b>and complete lines 24 through 26 and lines 30 and 31</b>				
	24	Unrestricted		12,597,625.	12,341,173.	
	25	Temporarily restricted				
	26	Permanently restricted				
		<b>Foundations that do not follow SFAS 117, check here</b> ▶ <input type="checkbox"/>				
		<b>and complete lines 27 through 31</b>				
	27	Capital stock, trust principal, or current funds				
	28	Paid-in or capital surplus, or land, bldg., and equipment fund				
	29	Retained earnings, accumulated income, endowment, or other funds				
	30	<b>Total net assets or fund balances</b>		12,597,625.	12,341,173.	
	31	<b>Total liabilities and net assets/fund balances</b>		12,597,625.	12,341,173.	

**Part III Analysis of Changes in Net Assets or Fund Balances**

1	Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	12,597,625.
2	Enter amount from Part I, line 27a	2	<256,452.>
3	Other increases not included in line 2 (itemize) ▶	3	0.
4	Add lines 1, 2, and 3	4	12,341,173.
5	Decreases not included in line 2 (itemize) ▶	5	0.
6	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	12,341,173.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co.)			(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a Publicly-traded securities</b>			<b>P</b>	<b>Various</b>	<b>Various</b>
b					
c					
d					
e					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)		
a 1,912,927.		1,744,408.	168,519.		
b					
c					
d					
e					
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))		
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any			
a			168,519.		
b					
c					
d					
e					
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }			2	168,519.	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3	N/A	

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2010	743,593.	13,303,898.	.055893
2009	623,112.	11,836,910.	.052641
2008	707,069.	14,028,747.	.050401
2007	939,838.	16,654,182.	.056433
2006	911,932.	16,195,355.	.056308
2 Total of line 1, column (d)			2 .271676
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .054335
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5			4 13,982,745.
5 Multiply line 4 by line 3			5 759,752.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 4,933.
7 Add lines 5 and 6			7 764,685.
8 Enter qualifying distributions from Part XII, line 4			8 743,707.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a	Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b	1	9,865.
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	0.
3	Add lines 1 and 2	3	9,865.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	0.
5	<b>Tax based on investment income</b> Subtract line 4 from line 3. If zero or less, enter -0-	5	9,865.
6	Credits/Payments:		
a	2011 estimated tax payments and 2010 overpayment credited to 2011	6a	14,067.
b	Exempt foreign organizations - tax withheld at source	6b	
c	Tax paid with application for extension of time to file (Form 8868)	6c	
d	Backup withholding erroneously withheld	6d	
7	Total credits and payments. Add lines 6a through 6d	7	14,067.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9	<b>Tax due.</b> If the total of lines 5 and 8 is more than line 7, enter <b>amount owed</b>	9	
10	<b>Overpayment.</b> If line 7 is more than the total of lines 5 and 8, enter the <b>amount overpaid</b>	10	4,202.
11	Enter the amount of line 10 to be: <b>Credited to 2012 estimated tax</b> <input type="checkbox"/> <b>Refunded</b> <input type="checkbox"/>	11	0.

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input type="checkbox"/> \$ 0. (2) On foundation managers. <input type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input type="checkbox"/> CA		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

N/A

**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ► <u>www.fleishhackerfoundation.org</u>	13	X	
14	The books are in care of ► <u>The Foundation</u> Telephone no. ► <u>415-561-5350</u> Located at ► <u>1016 Lincoln Blvd, #12, San Francisco, CA</u> ZIP+4 ► <u>94129</u>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15		N/A
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ►	16		X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

		Yes	No
1a	During the year did the foundation (either directly or indirectly):		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ► <input type="checkbox"/>	1b	X
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011?	1c	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ►		
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach statement - see instructions.) N/A	2b	
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ►		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.) N/A	3b	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b	X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required** (continued)

**5a** During the year did the foundation pay or incur any amount to:

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes? ☒ Yes ☐ No

(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? ☐ Yes ☒ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

**b** If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? ☐ Yes ☒ No  
Organizations relying on a current notice regarding disaster assistance check here ☐

**c** If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? **N/A** ☐ Yes ☐ No  
If "Yes," attach the statement required by Regulations section 53.4945-5(d).

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No  
If "Yes" to 6b, file Form 8870

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No

**b** If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? **N/A**

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors****1 List all officers, directors, trustees, foundation managers and their compensation.**

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 7		99,025.	9,177.	0.

**2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."**

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
NONE				

Total number of other employees paid over \$50,000

0

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc

	Expenses
1 N/A	
2	
3	
4	

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
All other program-related investments. See instructions.	
3	

Total. Add lines 1 through 3

0.

Form 990-PF (2011)



**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	13,929,816.
b	Average of monthly cash balances	1b	265,864.
c	Fair market value of all other assets	1c	
d	<b>Total</b> (add lines 1a, b, and c)	1d	14,195,680.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	14,195,680.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	212,935.
5	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	5	13,982,745.
6	<b>Minimum investment return.</b> Enter 5% of line 5	6	699,137.

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	699,137.
2a	Tax on investment income for 2011 from Part VI, line 5	2a	9,865.
b	Income tax for 2011. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	9,865.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	689,272.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	689,272.
6	Deduction from distributable amount (see instructions)	6	0.
7	<b>Distributable amount</b> as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	689,272.

**Part XII Qualifying Distributions** (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	743,707.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	743,707.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	0.
6	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	6	743,707.

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI, line 7				689,272.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
b From 2007				
c From 2008	616,604.			
d From 2009	623,112.			
e From 2010	749,156.			
f Total of lines 3a through e	1,988,872.			
4 Qualifying distributions for 2011 from Part XII, line 4: ▶ \$	743,707.			
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions) **	743,707.			
d Applied to 2011 distributable amount				0.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a).)	689,272.			689,272.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,043,307.			
b Prior years' undistributed income Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2010. Subtract line 4a from line 2a Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2012				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a	2,043,307.			
10 Analysis of line 9:				
a Excess from 2007				
b Excess from 2008				
c Excess from 2009	550,444.			
d Excess from 2010	749,156.			
e Excess from 2011	743,707.			

\*\* See Statement 8

Form 990-PF (2011)

N/A

- ☐ 4942(j)(3) or ☐ 4942(j)(5)

- (4) Gross investment income

[illegible]

<b>Part XV</b>		<b>Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)</b>
----------------	--	--

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

- b** List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number of the person to whom applications should be addressed:

See Statement 9

- b. The form in which applications should be submitted and information and materials they should include:

- c Any submission deadlines:

- d. Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

**Part XV** Supplementary Information (continued)**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a Paid during the year</b>				
Education grants - schedule		Public charity		105,000.
Eureka Fellowship grants - schedule	None	Individuals		75,500.
Small arts grants - schedule		Public charity		110,000.
Special arts grants - schedule		Public charity		142,000.
4th generation fund - schedule		Public charity		60,000.
<b>Total</b>	<b>See continuation sheet(s)</b>			<b>567,500.</b>
<b>b Approved for future payment</b>				
Multi-year Eureka Fellowship grants	None	Individuals		188,500.
<b>Total</b>				<b>188,500.</b>

**Part XVI-A      Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income
		(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	
1	Program service revenue:					
a						
b						
c						
d						
e						
f						
g	Fees and contracts from government agencies					
2	Membership dues and assessments					
3	Interest on savings and temporary cash investments			14	147.	
4	Dividends and interest from securities			14	376,771.	
5	Net rental income or (loss) from real estate:					
a	Debt-financed property					
b	Not debt-financed property					
6	Net rental income or (loss) from personal property					
7	Other investment income					
8	Gain or (loss) from sales of assets other than inventory			18	168,519.	
9	Net income or (loss) from special events					
10	Gross profit or (loss) from sales of inventory					
11	Other revenue:					
a						
b						
c						
d						
e						
12	Subtotal. Add columns (b), (d), and (e)		0.		545,437.	0.
13	Total. Add line 12, columns (b), (d), and (e)					545,437.

(See worksheet in line 13 instructions to verify calculations.)

**Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes**

[illegible]

<b>Part XVII</b>	<b>Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations</b>
------------------	--

- | 1        | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?  | Yes   | No |
|----------|--|-------|----|
|          |  |       |    |
| <b>a</b> | Transfers from the reporting foundation to a noncharitable exempt organization of:   |       |    |
|          | (1) Cash   | 1a(1) | X  |
|          | (2) Other assets   | 1a(2) | X  |
| <b>b</b> | Other transactions:  |       |    |
|          | (1) Sales of assets to a noncharitable exempt organization   | 1b(1) | X  |
|          | (2) Purchases of assets from a noncharitable exempt organization   | 1b(2) | X  |
|          | (3) Rental of facilities, equipment, or other assets   | 1b(3) | X  |
|          | (4) Reimbursement arrangements   | 1b(4) | X  |
|          | (5) Loans or loan guarantees   | 1b(5) | X  |
|          | (6) Performance of services or membership or fundraising solicitations   | 1b(6) | X  |
| <b>c</b> | Sharing of facilities, equipment, mailing lists, other assets, or paid employees   | 1c    | X  |
| <b>d</b> | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. |       |    |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign  
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

Signature of officer or trustee

5/11/2012  
Date

Title	Signature	Date
Executive Director	[Signature]	[Date]
& Chief Administrative Officer	[Signature]	[Date]

May the IRS discuss this return with the preparer shown below (see instr.)?

☒ Yes ☐ No

**Paid  
Preparer  
Use Only**

Print/Type preparer's name <b>Sue Fujitani</b>	Preparer's signature <i>Sue Fujitani</i>	Date <b>05/01/12</b>	Check <input checked="" type="checkbox"/> if self-employed	PTIN <b>P00542703</b>
Firm's name ▶ <b>Sue Fujitani</b>			Firm's EIN ▶	
Firm's address ▶ <b>3145 Geary Blvd #65 San Francisco, CA 94118</b>			Phone no. <b>415-566-4619</b>	

94-6051048

### 3 Grants and Contributions Paid During the Year (Continuation)

123631 08-03-11

FLEISHHACKER FOUNDATION  
#94-6051048  
Form 990-PF, Year Ended 12/31/2011

**FLEISHHACKER FOUNDATION 2011 GRANT PAYMENTS**

<u>NAME</u>	<u>ADDRESS</u>	<u>AMOUNT</u>	<u>PURPOSE</u>
<b><u>Education Grants</u></b>			
826 Valencia	826 Valencia St San Francisco, CA 94110	15,000	Literacy programs
Bridge The Gap	PO Box 1390, Sausalito, CA 94965	5,000	Literacy programs
Jewish Coalition for Literacy	121 Steuart St Ste 301, San Francisco, CA 94105	15,000	Literacy programs
Marin County School Volunteers	PO Box 4925, San Rafael, CA 94913	10,000	Literacy programs
Reading Partners	106 Linden Ave , #202 Oakland, CA 94607	15,000	Literacy programs
Center for the Art of Translation	35 Stillman Street, Ste 201 San Francisco, CA 94107	10,000	Literacy programs
Diocese of Oakland, Dept of Catholic Sch	2121 Harrison Street Oakland, CA 94612	10,000	Literacy programs
Pacifica School Volunteers	375 Reina Del Mar Pacifica, CA 94044	10,000	Literacy programs
Streetside Stories	3130 20th Street, Ste 311 San Francisco, CA 94110	5,000	Literacy programs
Volunteer Center of Sonoma County	153 Stony Circle #100 Santa Rosa, CA 95401	10,000	Literacy programs
		<b><u>105,000</u></b>	
<b><u>Eureka Fellowship Grants</u></b>			
Sean McFarland	1493 South Van Ness Avenue San Francisco, CA 94110	24,500	Unrestricted fellowship
David Gurman	2720 Anza Street San Francisco, CA 94121	12,000	Unrestricted fellowship
Lynn Hershman Leeson	1201 California Street, #302 San Francisco, CA 94109	12,500	Unrestricted fellowship
Mauricio Ancalmo	329 Bryant St Ste 1C San Francisco, CA 94107	12,500	Unrestricted fellowship
Colter Jacobsen	3605 23rd Street San Francisco, CA 94110	12,500	Unrestricted fellowship
David Huffman	249 41st Street #25 Oakland, CA 94611	500	Unrestricted fellowship
Taubia Auerbach	112 Guerrero Street San Francisco, CA 94103	500	Unrestricted fellowship
Martin McMurray	2420 Hilgard Ave Berkeley, CA 94709	500	Unrestricted fellowship
		<b><u>75,500</u></b>	
<b><u>Small Grants Program</u></b>			
Axis Dance Company	5337 College Avenue Suite 630 Oakland, CA 94618	3,000	Public performances
CounterPULSE	1310 Mission Street San Francisco, CA 94103	1,000	Rental exchange program
Diablo Ballet	PO Box 4700 Walnut Creek, CA 94596	2,000	Public performances
Door Dog Music Productions	1007 General Kennedy Ave , Ste 215 San Francisco, CA 94129	2,500	Public performances
Exit Theater	156 Eddy Street, San Francisco, CA 94102	2,000	Artists in residence program
Intersection for the Arts-American Teacher	446 Valencia Street San Francisco, CA 94103-3415	6,000	Film
Motion Institute	660 Alabama Street, 2nd floor San Francisco, CA 94110	4,500	Public performances
PlayGround	268 Bush Street #2912 San Francisco, CA 94104	2,000	Public performances
Root Division	3175 17th Street San Francisco, CA 94110	1,500	Exhibition series
San Francisco Center for the Book	300 De Haro Street, Ste 334 San Francisco, CA 94103	2,000	Artist in residence project
San Francisco Chamber Orchestra	PO Box 191564 San Francisco, CA 94119	2,000	Public performances
S F Film Society - <i>You're Looking at Me</i>	39 Mesa Street, Suite 110 San Francisco, CA 94129	4,000	Film
S F Film Society - <i>Being Human</i>	39 Mesa Street, Suite 110 San Francisco, CA 94129	6,000	Film
Shotgun Players, Inc	434 36th Street Oakland, CA 94609	3,000	Public performances
Sonoma Valley Museum of Art	PO Box 322 551 Broadway Sonoma, CA 95476	6,000	Lighting system
Southern Exposure	3030 20th Street San Francisco, CA 94110	2,500	Exhibition series
Yerba Buena Arts & Events	760 Howard Street San Francisco, CA 94103	2,000	Public performances
DanceArt, Inc	Mariposa Studio 499 Alabama Street #120 San Francisco, CA 94110	3,000	West Wave Dance Festival
Cambodian Community Development	1909 International Blvd Ste 3 Oakland, CA 94606	2,500	Artist training program
Center Independent Documentary - <i>Be Strong</i>	680 South Main Street Sharon, MA 02067	5,500	Film
Center Independent Documentary - <i>Perfect Strangers</i>	680 South Main Street Sharon, MA 02067	3,000	Film
Crosspulse, Inc	PO Box 3388 Oakland, CA 94609	1,500	Public performances
Del Sol Performing Arts	754 46th ave San Francisco, CA 94121	3,250	Public performances
Ensemble Parallele	50 Oak Street San Francisco, CA 94102	2,500	Public performances
Friends of San Francisco Chamber Music	3701 Sacramento Street, PMB 357 San Francisco, CA 94118	2,000	Affiliate Artists Program
Garrett + Moulton Productions	351 Shotwell Street San Francisco, CA 94110	2,500	Public performances
Ives Quartet	P O Box 60464 Palo Alto, CA 94306-0464	2,000	Public performances
Lehrhaus Judaica	2736 Bancroft Way Berkeley, CA 94704	2,000	Photo exhibition
Luggage Store	1007 Market Street San Francisco, CA 94103	4,500	Exhibition
Museo ItaloAmericano	Fort Maston Center, Bldg C San Francisco, CA 94123	3,000	Exhibition
Museum of Craft and Folk Arts	51 Yerba Buena Lane San Francisco, CA 94103	2,000	Exhibition
Oakland Ballet	2201 Broadway, Ste 206 Oakland, CA 94612	2,500	Public performances
Playwrights Foundation	131 10th Street, 3rd Floor San Francisco, CA 94103	1,000	Public performances
San Francisco Cinematheque	145 Ninth Street, Suite 240 San Francisco, CA 94103	2,500	Film series
S F Film Society - <i>Genius of Marlon</i>	39 Mesa Street, Suite 110 San Francisco, CA 94129	2,000	Film
S F Film Society - <i>With You</i>	39 Mesa Street, Suite 110 San Francisco, CA 94129	5,250	Film
Sonoma County Museum	425 Seventh Street Santa Rosa, CA 95401	2,000	Public performances
FoolsFURY	499 Alabama Street #450 San Francisco, CA 94110	1,500	Public performances
Museum of Craft and Folk Arts	51 Yerba Buena Lane San Francisco, CA 94103	2,000	Exhibition
		<b><u>110,000</u></b>	

**Special Arts Grants**



FLEISHHACKER FOUNDATION  
#94-6051048  
Form 990-PF, Year Ended 12/31/2011

**FLEISHHACKER FOUNDATION 2011 GRANT PAYMENTS**

<b>NAME</b>	<b>ADDRESS</b>	<b>AMOUNT</b>	<b>PURPOSE</b>
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	10,000	Feasibility study
Grantmakers in the Arts	4055 21st Ave West, ste 100 Seattle, WA 98119	5,000	Conference
Headlands Center for the Arts	944 Fort Barry Sausalito, CA 94965	10,000	Alumni artists program
Lorraine Hansberry Theatre	777 Jones Street San Francisco, CA 94109	10,000	General support
Margaret Jenkins Dance Company	149 Ninth Street #400 San Francisco, CA 94103	10,000	CHIME mentoring project
San Francisco Arts Education Project	135 Van Ness Avenue San Francisco, CA 94102	5,000	Public performances
Theatre Bay Area	1663 Mission Street #525 San Francisco, CA 94103	10,000	Feasibility study
Z Space Studio	499 Alabama St #450 San Francisco, CA 94110	12,000	Lighting equipment
Art Works Downtown, Inc	1337 Fourth Street San Rafael, CA 94901	10,000	Renovations
Aurora Theatre Company	2081 Addison Street Berkeley, CA 94704	10,000	New work
California Cultural Data Project	2005 Market Street, Suite 1700 Philadelphia, PA 19103-7077	10,000	General support
Intersection for the Arts	446 Valencia Street San Francisco, CA 94103-3415	10,000	Artists residency programs
Presidio Performing Arts Foundation	PO Box 29066 San Francisco, CA 94129	10,000	New dance floor
San Francisco Opera	301 Van Ness Avenue San Francisco, CA 94102	10,000	Public performances
Center for Cultural Innovation	244 S San Pedro Street, Los Angeles, CA 90012	10,000	Creative Capacity Fund
		<b>142,000</b>	
<b>4th Generation Grants</b>			
College Tracks	5126 Manning Drive Bethesda, MD 20814	15,000	College preparatory programs
Hillel at Stanford	565 Mayfield Ave Stanford, CA 94309 attn Beth Schecter	15,000	Outreach programs
Myotonic Foundation	10016 Foothills Blvd Ste 130 Roseville, CA 95747	15,000	Conference
Mosaic Project	580 Grand Ave Ste 303 Oakland, CA 94610	15,000	Camp scholarships
		<b>60,000</b>	
<b>SIB Grants</b>			
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	5,000	General support
First Graduate	PO Box 29415, The Presidio San Francisco, CA 94129	3,500	General support
Katherine Delmar Burke School	7070 California Street San Francisco, CA 94121-1798	1,000	General support
San Francisco Ballet	455 Franklin Street San Francisco, CA 94102	5,000	General support
SF Symphony Youth Orchestra	201 Van Ness Avenue San Francisco, CA 94102	5,000	General support
Smuin Ballets/SF	300 Brannan Street #407 San Francisco, CA 94107	2,000	General support
Sympho	235 West 108th Street, Ste 32 New York, NY 10025	1,500	General support
United Way of the Bay Area	221 Main Street, STE 300 San Francisco, CA 94105	2,000	General support
Magic Theatre	Ft Mason Center Bldg D San Francisco, CA 94123	4,000	General support
San Francisco Opera	301 Van Ness Avenue San Francisco, CA 94102	4,950	General support
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	2,000	General support
Berkeley Repertory Theatre	999 Harrison Street Berkeley, CA 94710	2,000	General support
Music@Menlo - Menlo School	50 Valaparaíso Avenue Atherton, CA 94027	550	General support
San Francisco Conservatory of Music	50 Oak Street San Francisco, CA 94102-6011	2,500	General support
SF MOMA	151 Third Street San Francisco, CA 94103	2,000	General support
SF Symphony	201 Van Ness Avenue San Francisco, CA 94102	2,000	General support
Fine Arts Museums/M H de Young Museum	50 Hagiwara Tea Garden Drive San Francisco, CA	2,000	General support
San Francisco Ballet	455 Franklin Street San Francisco, CA 94102	3,000	General support
American Conservatory Theater	30 Grant Avenue San Francisco, CA 94108-5800	15,000	General support
Greenbelt Alliance	631 Howard Street, Ste 510 San Francisco, CA 94104	10,000	General support
		<b>75,000</b>	
<b>Total Grants Paid</b>		<b>567,500</b>	

Form 990-PF	Accounting Fees			Statement 1
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Bookkeeping and tax preparation	6,559.	3,280.		3,279.
To Form 990-PF, Pg 1, ln 16b	6,559.	3,280.		3,279.

Form 990-PF	Other Professional Fees			Statement 2
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Assistant & other Admin	6,288.	0.		6,288.
Bank custody fees	5,568.	5,568.		0.
Investment manager	36,835.	36,835.		0.
Payroll service	1,363.	27.		1,336.
Other services	4,000.	0.		4,000.
To Form 990-PF, Pg 1, ln 16c	54,054.	42,430.		11,624.

Form 990-PF	Taxes			Statement 3
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Foreign taxes withheld	4,134.	4,134.		0.
Excise tax on net investment income	6,000.	0.		0.
To Form 990-PF, Pg 1, ln 18	10,134.	4,134.		0.

Form 990-PF	Other Expenses			Statement	4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Insurance	829.	0.		829.	
Phone, copies, postage	4,413.	0.		4,413.	
Office supplies	2,001.	0.		2,001.	
Professional dues and subscriptions	8,832.	0.		8,832.	
EFP Panel	2,632.	0.		2,632.	
Other expenses	153.	0.		153.	
To Form 990-PF, Pg 1, ln 23	18,860.	0.		18,860.	

Form 990-PF	Corporate Stock		Statement	5
Description	Book Value	Fair Market Value		
Schedule	8,085,773.	9,037,847.		
Total to Form 990-PF, Part II, line 10b	8,085,773.	9,037,847.		

Form 990-PF	Corporate Bonds		Statement	6
Description	Book Value	Fair Market Value		
Schedule	3,963,557.	4,086,304.		
Total to Form 990-PF, Part II, line 10c	3,963,557.	4,086,304.		

**The Fleishhacker Foundation**  
**December 31, 2011 Appraisal**

PAR VALUE, FIXED INCOME SHARES/EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
<b>CASH/SHORT-TERM RESERVES</b>		0.050	53		106,214		106,214	
<b>FIXED INCOME SECURITIES</b>								
<b>MISCELLANEOUS</b>								
	307,240 DODGE & COX INCOME FUND	0.550	168,983	13	3,963,557	13.300	4,086,304	25621010
	<b>TOTAL FIXED INCOME SECURITIES</b>		<b>168,983</b>		<b>3,963,557</b>		<b>4,086,304</b>	
<b>EQUITY SECURITIES</b>								
<b>ENERGY</b>								
	<u>ENERGY EQUIP. &amp; SERVICES</u>							
	2,500 BAKER HUGHES INC	0.600	1,500	25	63,296	48.640	121,600	05722410
	3,500 SCHLUMBERGER LTD	1.000	3,500	44	154,035	68.310	239,085	80685710
	<u>OIL, GAS &amp; CONSUMABLE FUEL</u>							
	1,595 CHEVRON CORP	3.240	5,168	9	14,993	106.400	169,708	16676410
	2,400 OCCIDENTAL PETROLEUM CORP	1.840	4,416	22	53,894	93.700	224,880	67459910
	<b>TOTAL ENERGY</b>		<b>14,584</b>		<b>286,218</b>		<b>755,273</b>	
<b>MATERIALS</b>								
	<u>CHEMICALS</u>							
	5,100 DOW CHEMICAL CO/THE	1.000	5,100	10	49,669	28.760	146,676	26054310
	1,400 CELANESE CORP-SERIES A	0.240	336	42	58,823	44.270	61,978	15087010
	<u>CONSTRUCTION MATERIALS</u>							
	2,882 CEMEX SAB-SPONS ADR PART CER	0.000		20	58,102	5.390	15,534	15129088
	1,900 VULCAN MATERIALS CO	0.040	76	48	90,396	39.350	74,765	92916010

**The Fleishhacker Foundation**  
**December 31, 2011 Appraisal**

PAR VALUE FIXED INCOME SHARES EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	<u>PAPER &amp; FOREST PRODUCTS</u>							
	224 DOMTAR CORP	1.400	314	100	22,428	79.960	17,911	25755920
	<b>TOTAL MATERIALS</b>		<b>5,826</b>		<b>279,418</b>		<b>316,864</b>	
	<u>INDUSTRIALS</u>							
	<u>INDUSTRIAL CONGLOMERATES</u>							
	16,500 GENERAL ELECTRIC CO	0.680	11,220	21	348,944	17.910	295,515	36960410
	2,300 PHILIPS ELECTRONICS-NY SHR	0.950	2,185	19	44,292	20.950	48,185	50047230
	1,900 TYCO INTERNATIONAL LTD	1.000	1,900	30	56,955	46.710	88,749	H8912810
	<u>COMMERC. SERV. &amp; SUPPLIES</u>							
	2,400 PITNEY BOWES INC	1.480	3,552	30	72,342	18.540	44,496	72447910
	<u>AIR FREIGHT &amp; LOGISTICS</u>							
	2,500 FEDEX CORP	0.520	1,300	26	64,564	83.510	208,775	31428X10
	<b>TOTAL INDUSTRIALS</b>		<b>20,157</b>		<b>587,097</b>		<b>685,720</b>	
	<u>CONSUMER DISCRETIONARY</u>							
	<u>HOUSEHOLD DURABLES</u>							
	4,500 PANASONIC CORP-SPON ADR	0.110	495	10	46,470	8.390	37,755	69832A20
	3,800 SONY CORP-SPONSORED ADR	0.290	1,102	29	108,840	18.040	68,552	83569930
	<u>MEDIA</u>							
	14,389 COMCAST CORP-CLASS A	0.450	6,475	17	242,605	23.710	341,163	20030N10
	2,100 DISH NETWORK CORP-A	0.000		24	50,222	28.480	59,808	25470M10
	2,515 TIME WARNER CABLE	1.920	4,829	32	80,539	63.570	159,879	88732J20
	13,800 NEWS CORP-CL A	0.190	2,622	9	126,575	17.840	246,192	65248E10
	7,733 TIME WARNER INC	0.940	7,269	30	231,198	36.140	279,471	88731730
	1,000 MCGRAW-HILL COMPANIES INC	1.000	1,000	41	41,450	44.970	44,970	58064510

# The Fleishhacker Foundation

December 31, 2011 Appraisal

PAR VALUE FIXED INCOME SHARES EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
<u>INTERNET &amp; CATALOG RETAIL</u>								
5,300	LIBERTY INTERACTIVE CORP-A	0.000		10	51,140	16.215	85,940	53071M100
<u>SPECIALTY RETAIL</u>								
3,800	HOME DEPOT INC	1.160	4,408	29	109,431	42.040	159,752	437076100
1,600	LOWE'S COS INC	0.560	896	21	34,262	25.380	40,608	548661100
1,100	CARMAX INC	0.000		15	16,612	30.480	33,528	143130100
TOTAL CONSUMER DISCRETIONARY					1,139,344		1,557,618	
<u>CONSUMER STAPLES</u>								
<u>FOOD &amp; STAPLES RETAILING</u>								
2,300	WALGREEN CO	0.900	2,070	31	71,591	33.060	76,038	931422100
4,000	WAL-MART STORES INC	1.460	5,840	50	198,606	59.760	239,040	931142100
<u>BEVERAGES</u>								
500	DIAGEO PLC-SPONSORED ADR	2.600	1,300	68	34,149	87.420	43,710	25243Q200
<u>FOOD PRODUCTS</u>								
1,500	UNILEVER PLC-SPONSORED ADR	1.240	1,860	32	47,708	33.520	50,280	904767700
TOTAL CONSUMER STAPLES					352,054		409,068	
<u>HEALTH CARE</u>								
<u>HEALTH CARE EQUIP. &amp; SUPPL.</u>								
15,800	BOSTON SCIENTIFIC CORP	0.000		11	170,507	5.340	84,372	101137100
1,800	MEDTRONIC INC	0.970	1,746	37	67,071	38.250	68,850	585055100
<u>BIOTECHNOLOGY</u>								
4,600	AMGEN INC	1.440	6,624	48	220,785	64.210	295,366	031162100

# The Fleishhacker Foundation

## December 31, 2011 Appraisal

PAR VALUE FIXED INCOME SHARES EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
<b>PHARMACEUTICALS</b>								
6,100	GLAXOSMITHKLINE PLC-SPON ADR	2.210	13,481	43	263,580	45.630	278,343	37733W105
9,200	MERCK & CO. INC	1.680	15,456	29	264,074	37.700	346,840	58933Y105
4,800	NOVARTIS AG-ADR	2.010	9,648	55	262,851	57.170	274,416	66987V105
13,164	PFIZER INC	0.880	11,584	14	187,412	21.640	284,869	717081103
7,264	SANOFI-ADR	1.320	9,588	38	276,016	36.540	265,427	80105N105
<b>TOTAL HEALTH CARE</b>					<b>1,712,296</b>		<b>1,898,483</b>	
<b>FINANCIALS</b>								
<b>COMMERCIAL BANKS</b>								
1,520	HSBC HOLDINGS PLC-SPONS ADR	1.950	2,964	64	97,460	38.100	57,912	40428040E
1,000	US BANCORP	0.500	500	24	23,605	27.050	27,050	902973304
12,155	WELLS FARGO & CO	0.480	5,834	34	419,008	27.560	334,992	949746101
4,200	BB&T CORP	0.640	2,688	24	100,070	25.170	105,714	054937107
3,000	SUNTRUST BANKS INC	0.200	600	20	60,852	17.700	53,100	867914103
<b>DIVERSIFIED FIN. SVCS.</b>								
16,000	BANK OF AMERICA CORP	0.040	640	7	110,393	5.560	88,960	060505104
<b>CONSUMER FINANCE</b>								
7,000	CAPITAL ONE FINANCIAL CORP	0.200	1,400	35	245,940	42.290	296,030	14040H105
<b>CAPITAL MARKETS</b>								
8,600	BANK OF NEW YORK MELLON CORP	0.520	4,472	26	227,633	19.910	171,226	064058100
1,600	GOLDMAN SACHS GROUP INC	1.400	2,240	120	192,377	90.430	144,688	38141G104
11,100	SCHWAB (CHARLES) CORP	0.240	2,664	16	178,129	11.260	124,986	808513105
1,000	CREDIT SUISSE GROUP-SPON ADR	1.480	1,480	40	40,161	23.480	23,480	225401108

# The Fleishhacker Foundation

## December 31, 2011 Appraisal

PAR VALUE FIXED INCOME SHARES EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	<b>INSURANCE</b>							
	16,000 AEGON N.V.-NY REG SHR	0.000	25,482	6	92,826	4.020	64,320	0079241C
	<b>TOTAL FINANCIALS</b>				<b>1,788,454</b>		<b>1,492,458</b>	
	<b>INFORMATION TECHNOLOGY</b>							
	<b>INTERNET SOFTWARE &amp; SERV.</b>							
	1,821 AOL INC	0.000		25	44,768	15.100	27,497	00184X1C
	6,100 EBAY INC	0.000		25	154,438	30.330	185,013	2786421C
	<b>IT SERVICES</b>							
	1,900 COMPUTER SCIENCES CORP	0.800	1,520	38	72,305	23.700	45,030	2053631C
	<b>SOFTWARE</b>							
	1,600 ADOBE SYSTEMS INC	0.000		25	40,317	28.270	45,232	00724F1C
	4,700 CADENCE DESIGN SYS INC	0.000		8	39,483	10.400	48,880	1273871C
	4,900 COMPUWARE CORP	0.000		5	22,382	8.320	40,768	2056381C
	3,300 SYNOPSYS INC	0.000		24	78,437	27.200	89,760	8716071C
	2,200 BMC SOFTWARE INC	0.000		23	51,311	32.780	72,116	0559211C
	7,500 MICROSOFT CORP	0.800	6,000	26	192,946	25.960	194,700	5949181C
	7,300 SYMANTEC CORP	0.000		15	109,819	15.650	114,245	8715031C
	<b>COMMUNICATIONS EQUIPMENT</b>							
	13,600 NOKIA CORP-SPON ADR	0.410	5,576	8	115,319	4.820	65,552	6549022C
	<b>COMPUTERS &amp; PERIPHERALS</b>							
	12,093 HEWLETT-PACKARD CO	0.480	5,805	26	310,775	25.760	311,516	4282361C
	1,200 NETAPP INC	0.000		36	43,262	36.270	43,524	64110D1C



# The Fleishhacker Foundation

## December 31, 2011 Appraisal

PAR VALUE FIXED INCOME SHARES EQUITIES	DESCRIPTION	COUPON RATE/EST DIVIDEND	ESTIMATED ANNUAL INCOME	UNIT COST	TOTAL COST	MARKET PRICE	MARKET VALUE	CUSIP
	<u>ELEC. EQ., INSTR &amp; COMP.</u>							
	3,500 CORNING INC	0.300	1,050	13	44,567	12.980	45,430	21935010
	2,300 MOLEX INC -CL A	0.800	1,840	23	53,559	19.780	45,494	60855420
	2,900 TE CONNECTIVITY LTD	0.720	2,088	25	72,179	30.810	89,349	H8498910
	<u>OFFICE ELECTRONICS</u>							
	14,200 XEROX CORP	0.170	2,414	7	97,890	7.960	113,032	98412110
	<u>SEMICONDUCTORS &amp; EQUIPMENT</u>							
	5,100 MAXIM INTEGRATED PRODUCTS	0.880	4,488	14	72,709	26.040	132,804	57772K10
	<b>TOTAL INFORMATION TECHNOLOGY</b>		<b>30,781</b>		<b>1,616,466</b>		<b>1,709,942</b>	
	<u>TELECOMMUNICATION SERVICES</u>							
	<u>WIRELESS TELECOM SERV.</u>							
	22,500 SPRINT NEXTEL CORP	0.000		9	199,473	2.340	52,650	85206110
	5,700 VODAFONE GROUP PLC-SP ADR	1.440	8,208	22	124,953	28.030	159,771	92857W20
	<b>TOTAL TELECOMMUNICATION SERVICES</b>		<b>8,208</b>		<b>324,426</b>		<b>212,421</b>	
	<b>TOTAL EQUITY SECURITIES</b>		<b>213,331</b>		<b>8,085,773</b>		<b>9,037,847</b>	
	<b>TOTAL HOLDINGS</b>		<b>\$382,367</b>		<b>\$12,155,544</b>		<b>\$13,230,365</b>	
	<b>LESS CASH</b>				<b>(106,214)</b>		<b>(106,214)</b>	
	<b>ROUNDING</b>				<b>2</b>			
	<b>TOTAL INVESTMENTS</b>				<b>12,049,332</b>		<b>13,124,151</b>	

Investments  
Page 6 of 6

Form 990-PF

Part VIII - List of Officers, Directors  
Trustees and Foundation Managers

Statement 7

Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Expense Contrib Account	
Christine Elbel 1016 Lincoln Blvd #12 San Francisco, CA 94129	Executive Director 40.00	99,025.	9,177.	0.
David Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	President 1.00	0.	0.	0.
John Ehrlich Jr. 1016 Lincoln Blvd #12 San Francisco, CA 94129	Vice President 1.00	0.	0.	0.
William Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Treasurer 1.00	0.	0.	0.
Deborah Sloss 1016 Lincoln Blvd #12 San Francisco, CA 94129	Secretary 1.00	0.	0.	0.
Delia Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Jodi Ehrlich 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Jeffrey Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Marc Fleishhacker 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Lois Gordon 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.
Edie Rindal 1016 Lincoln Blvd #12 San Francisco, CA 94129	Director 1.00	0.	0.	0.

. Fleishhacker Foundation

94-6051048

Laura Sloss  
1016 Lincoln Blvd #12  
San Francisco, CA 94129

Director  
1.00

0. 0. 0.

Robin Strawbridge  
1016 Lincoln Blvd #12  
San Francisco, CA 94129

Director  
1.00

0. 0. 0.

Totals included on 990-PF, Page 6, Part VIII

<u>99,025.</u>	<u>9,177.</u>	<u>0.</u>
----------------	---------------	-----------

Form 990-PF

---

---

Election Under Regulations Section  
53.4942(a)-3(d)(2) to Treat  
Excess Qualifying Distributions  
as Distributions out of Corpus

---

Statement 8

Pursuant to IRC Section 4942(h)(2) and regulation 53.4942(a)-3(d)(2), the Foundation elects to treat \$743,707 of current-year qualifying distributions in excess of the immediately preceding tax year's undistributed income as being made out of corpus.

---

Form 990-PF	Grant Application Submission Information	Statement	9
	Part XV, Lines 2a through 2d		

---

Name and Address of Person to Whom Applications Should be Submitted

Christine Elbel, Fleishhacker Foundation  
PO Box 29918  
San Francisco, CA 941290918

Telephone Number

415-561-5350

Form and Content of Applications

Application form and organizational attachments

Any Submission Deadlines

January 15 and July 15

Restrictions and Limitations on Awards

See attachment. San Francisco Bay Area only. Individual artists' fellowships are considered by nomination only, once every three years, and are for creative time; artists submit resume and slides.

# **FLEISHHACKER FOUNDATION**

[www.fleishhackerfoundation.org](http://www.fleishhackerfoundation.org)

## **ARTS GUIDELINES & APPLICATION PROCEDURES**

### **HISTORY**

In 1988, the Mortimer Fleishhacker Foundation (established in 1947) merged with the Janet and Mortimer Fleishhacker Foundation. The two are now jointly administered as the Fleishhacker Foundation. The two fields the Foundation supports are: **Arts & Culture**, and **Precollegiate Education** (schools and programs at the K-12 level). Assets are approximately \$13 million. Correspondence should be addressed to Christine Elbel, Executive Director.

### **GRANT PROGRAMS IN THE ARTS**

**Small Grants in the Arts** (see next page)

#### **Eureka Fellowship Program**

The Foundation offers an unrestricted fellowship program for visual artists. Artists must be nominated by a local nonprofit arts organization to qualify. Awards of \$25,000 per artist are determined by a review panel of non-Bay Area arts experts. The process of selecting artists for the 2008 – 2010 fellowships has been completed. General applications are not accepted.

#### **Special Arts Grants**

Periodically grants which exceed the scope of the Small Grants Program are considered. Applicants must have budgets larger than \$750,000, and be able to clearly demonstrate the project's potential for broad and long-term impact, which might involve: facility access or use; community-wide program initiatives; or exceptional projects of major-budget institutions. Community benefit and enhancement of an arts discipline are primary considerations for grants made in this program. Grants generally do not exceed \$25,000. All potential applicants must contact the Executive Director well in advance of the two annual grant deadlines (see Page 3) to determine the advisability of submitting a proposal. These grant proposals are 4 to 6 pages of narrative, plus attachments (no form is required).

Applications for large capital facility projects (campaigns over \$1 million total) are not considered, though smaller renovation or equipment requests are eligible. Endowment requests are not considered.

### **BOARD DISCRETIONARY GRANTS**

Board members may periodically use limited discretionary funds to support programs of special interest. Such grants are not open to application.

### **PRECOLLEGIATE EDUCATION**

Separate guidelines are available for this program serving K-12 schools. Please request them before preparing an application.

# **FLEISHHACKER FOUNDATION**

## **SMALL GRANTS IN THE ARTS**

### **Application Guidelines**

#### **FUNDING PRIORITIES**

The majority of the Foundation's arts grantmaking takes place through this program. The particular emphasis of the Small Grants Program is to support the development and presentation of the work of living Bay Area artists. New work is the first priority, however retrospectives and classical repertory of non-living artists will be considered.

Grants may be awarded for: artists' fees for creative time; production costs for performances or film/video projects; exhibition/installation costs for visual, media, or interdisciplinary arts projects; activities that contribute to overall artistic development; and efforts to strengthen an organization's artistic impact within the community.

The Foundation seeks to fund a broad range of arts groups during the course of each year. It strives to make grants that represent a diversity of arts disciplines, aesthetic sensibilities, and forms of cultural expression. The Foundation generally priorities the proposals that best support working artists. Only nonprofit arts organizations may apply for funding; individual artists are not eligible for grants through this program.

#### **ELIGIBILITY**

##### **Applicants must be:**

- **arts and cultural organizations incorporated as not-for-profit [501©(3)];**
- **organizations residing and offering programming in the greater San Francisco Bay Area;**
- **able to demonstrate a consistent artistic presence in the Bay Area for at least 3 years;**
- **of budget size between \$100,000 and \$750,000.**

##### **Not eligible are:**

- **programs/projects whose fundamental purpose or benefit falls within the social services, health, youth, or community development fields;**
- **individuals (unless conducting a project under the sponsorship of an eligible nonprofit organization – see next page);**
- **organizations based outside the greater San Francisco Bay Area;**
- **deficit financing, endowment campaigns, major capital campaign requests (campaigns over \$10 million).**

### **DISCIPLINES ELIGIBLE**

- Dance
- Music
- Theater
- Visual Arts
- Interdisciplinary Arts
- Film& Video/Media Arts

### **REVIEW CRITERIA**

The most important factors considered in making a grant through this category are:

- How would our grant help advance the body of work being developed by the principal artist(s)?
- Is there an audience for this work?
- What is the contribution to the community at large?
- What is the potential impact on the arts discipline involved?
- How viable is the applying organization?
- Does the applicant use its resources efficiently and well, seeking to collaborate and pool resources when appropriate?
- Is there evidence of a strong Board of Directors and community support for the organization?

### **FISCAL SPONSORSHIPS**

When using a fiscal sponsor, the applicant must have entered into a written agreement with that sponsor which delineates responsibilities for accounting procedures, fiscal oversight, and grant reporting. To be eligible for a grant, the sponsoring nonprofit organization's mission and ongoing programming must correlate with those of the sponsored project.

A letter of sponsorship summarizing the specific nature of this agreement must accompany the application. The budget figures of the sponsor organization go on the application form. Applicants should also attach a simple financial summary of the activities of the last completed year, if they are available. Also attached should be the sponsor's organizational budget, financial report, and board list as noted in the attachments section of Page 3.

Film applicants: please refer to the additional application instruction sheet provided with our guidelines.



### **APPLICATION PROCESS**

Grants are between \$1,000 and \$10,000, and normally in the \$2,500 - \$5,000 range. The grant period is one year from the date of Board of Directors approval. The Small Grants in the Arts program is designed to support a variety of organizations over time, rather than to provide annual funding for a specific group of organizations.

In order to review an application, the Foundation needs the following.

- 1) Completed application form.
- 2) Complete project budget with projected income and expenses.  
(If request is project-specific.)
- 3) Current year's organizational budget, separating grants, board, and other contributions, and itemizing expenses.
- 4) Financial statement for the last completed fiscal year, using the California Cultural Data Project format ([www.caculturaldata.org](http://www.caculturaldata.org)),
- 5) Evidence of tax-exempt status.
- 6) Sample film or video clip required for film proposals (of the work for which funding is being sought), with postage-paid return envelope and optional notation of tape's contents. Film clips of performances are optional.
- 7) Filmography is required for film directors; brief artistic biographies are helpful for other project-related applications.
- 8) Board of Directors list with affiliations.
- 9) Copy of Letter of Agreement with Fiscal Sponsor (if applicable).

**Note: do not bind or staple application materials, use paper clips, only 12 point type.** The Foundation cannot review extensive proposal packets. Additional materials must be limited, and may include: a brochure or newsletter; performance reviews; letters of support; or video clip of performances. These materials are not required to complete the application, except that a film sample is required of film applicants. Work samples will be returned if a stamped mailing envelope is provided (although the Foundation keeps films it funds).

All applicants will receive written confirmation of receipt of their proposal, and of the action taken on the request. Please allow up to four weeks for each notification. When an applicant is using a fiscal sponsor, all communication is sent to the sponsor organization which in turn communicates with the sponsored project.

There are two grant cycles each year:

Application deadline **January 15** for May decisions;

Application deadline **July 15** for November decisions.

**Note: these are postmark deadlines; please mail applications via regular mail.**

*Note: If deadline falls on weekend or holiday, next business day postmark is accepted.*

---

Christine Elbel, Executive Director, Fleishhacker Foundation, P.O. Box 29918  
San Francisco CA 94129-0918 Phone 415/561-5350, Fax (415) 561-5345

[www.fleishhackerfoundation.org](http://www.fleishhackerfoundation.org)

## **FLEISHHACKER FOUNDATION**

### **2011 EDUCATION GRANT GUIDELINES**

As of January, 2011 the Fleishhacker Foundation is implementing a new framework for the Precollegiate Education grantmaking program. The only program area that will be funded for the next three years is a **Literacy Initiative** for elementary school students (grades K-5). Grants will be awarded only to Bay Area-based programs whose work is primarily focused on providing literacy services to students.

For the first grant round in 2011, a core group of prior grantees was invited to submit materials for new grant consideration. The application form includes general organizational and financial information; a supplemental narrative description of the literacy program(s) is also required. The applications do not need to be framed in a project-specific manner beyond supporting core literacy activities. A second group of organizations may be invited for the fall grant cycle, depending upon how much funding is available after the spring grants are awarded.

By focusing our limited dollars in one core area, we believe our funding can have more impact on the field. The Foundation will also be able to deepen its expertise in this area and better share knowledge gained through the important work of our grantees.

We are undertaking the Literacy Initiative in recognition of the educational achievement gap of at-risk students, particularly those in large urban school districts with low-income backgrounds. We will be supporting programs that improve early reading readiness, grade-level attainment by the end of third grade, and students leaving 5<sup>th</sup> grade ready for the more challenging work of middle and high school (including college preparatory courses) – all key markers for future success in school and life. This is a difficult time of diminished resources for public education and great stresses on the system. The Foundation's Education Committee believes that the new focus area is the most effective way at this time to help those who are making a long term difference in the educational lives of disadvantaged children in our community.

#### **Priorities for the new Literacy Initiative include:**

- To focus funding on a core competency in elementary school education which affects the future educational and life opportunities of each child;
- To help students who are behind, or in danger of falling behind, improve their reading and writing skills;
- To support disadvantaged students, primarily those attending public schools, in achieving grade-level competency.

**Grantmaking Criteria:**

- Grants will primarily be made to nonprofit community-based organizations providing direct literacy services to students;
- Priority will be given to school-day, classroom-based programs, and those serving a significant number of students;
- The first round of Literacy Initiative grants will be awarded to organizations that have received prior funding from this Foundation;
- Multi-year grants may be awarded to organizations that demonstrate consistent programmatic strength and the capacity to track efficacy from year-to-year;
- Grants will be awarded to organizations whose primary overall mission is academic support for disadvantaged and/or at-risk students, whose programming is largely concentrated in this area;
- Spring cycle grants will be for the upcoming school year, while fall cycle grants may be used in the current school year.

**Exclusions:**

Grants will not be made to individual public, independent, or parochial schools. However, nonprofit organizations which raise funds for and provide literacy services to individual schools (in the public or private sectors) may be considered in future grant cycles.

Grants will not be considered for other types of academic support programs (e.g. math or science), arts education, career-development, homework help, study skills, or general after-school enrichment programs.

**Future Prospects:**

Grants for teacher professional development are not the Foundation's current priority, but may be considered on a case-by-case basis if they are specifically literacy-based and serving a large number of teachers.

While we intend to award 2011 Education Grants to past grantees, we wish to remain open to 501c3 organizations not previously funded and will consider a limited number of these groups for 2012 and 2013 grants.

Any organization that wishes to be considered for future grant rounds, whose work specifically focuses on literacy activities for grades K-5, may submit a 2-page Letter of Inquiry addressed to Christine Elbel, Executive Director, Fleishhacker Foundation, P.O. Box 29918, San Francisco CA 94129-0918. An email letter of inquiry may be sent to [info@fleishhackerfoundation.org](mailto:info@fleishhackerfoundation.org), with the subject line "Education Grant LOI." Lengthy attachments will not be reviewed.

## FLEISHHACKER FOUNDATION

### SPECIAL ARTS GRANTS

#### Application Guidelines

*Due to economic uncertainties, at the current time the Foundation plans to make more limited grants for timely, core needs of arts organizations. Proposals for new programs or expansion activities will not be accepted, unless they are vital to the organization's health (applications from new applicants to the Foundation will be accepted). The main priority for the near future will be mid-sized arts organizations.*

Periodically grants which exceed the scope of the Small Grants Program are made to groups with budgets greater than \$750,000. The project must clearly demonstrate potential for broad and long-term impact on the local community and the art form involved. This might involve: facility access or use, community-wide program initiatives, or exceptional artistic projects. Not eligible are capital campaigns over \$1 million and endowment campaigns. Grants normally do not exceed \$25,000.

Applicants to the Special Arts Grants category should submit the application form and required attachments: project budget, organizational budget, last year's financial statement, board list with affiliations, and brief supporting materials.

To apply, contact the Foundation's Executive Director well in advance of the two annual application deadlines -- January 15 and July 15 -- to approve submission of a grant proposal. This contact can be made by phone or email.

As of the July 15, 2009 application deadline, the Fleishhacker Foundation will require applicants to submit financial information through the California Cultural Data Project. Organizations should contact the CCDP at [www.caculturaldata.org](http://www.caculturaldata.org) to register and complete their informational profiles, or call 866 9-CAL-CDP.