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Form 990-PF

Return of Private Foundation  
or Section 4947(a)(1) Nonexempt Charitable Trust  
Treated as a Private Foundation

OMB No 1545-0052

2011

Department of the Treasury  
Internal Revenue Service

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

For calendar year 2011, or tax year beginning 01-01-2011 , and ending 12-31-2011

G Check all that apply

☐ Initial return

☐ Initial return of a former public charity

☐ Final return

☐ Amended return

☐ Address change

☐ Name change

Name of foundation  
Gordon E & Betty I Moore Foundation

% MARY ANN FAKE

Number and street (or P O box number if mail is not delivered to street address) Room/suite  
1661 Page Mill Road

City or town, state, and ZIP code  
Palo Alto, CA 94304

A Employer identification number  
94-3397785

B Telephone number (see page 10 of the instructions)  
(650) 213-3000

C If exemption application is pending, check here ☐

D 1. Foreign organizations, check here ☐

2. Foreign organizations meeting the 85% test, check here and attach computation ☐

E If private foundation status was terminated under section 507(b)(1)(A), check here ☐







F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐











H Check type of organization ☒ Section 501(c)(3) exempt private foundation


☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 5,366,672,508

J Accounting method ☐ Cash ☒ Accrual ☐ Other (specify) (Part I, column (d) must be on cash basis.)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see page 11 of the instructions) )		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc , received (attach schedule)	0			
	2 Check <input checked="" type="checkbox"/> if the foundation is <b>not</b> required to attach Sch B				
	3 Interest on savings and temporary cash investments	4,663,735	21,164,603		
	4 Dividends and interest from securities. . . . .	13,082,108	56,226,118		
	5a Gross rents . . . . .				
	b Net rental income or (loss) _____				
	6a Net gain or (loss) from sale of assets not on line 10	117,979,468			
	b Gross sales price for all assets on line 6a <u>560,671,562</u>				
	7 Capital gain net income (from Part IV, line 2) . . . .		226,120,918		
	8 Net short-term capital gain . . . . .				
	9 Income modifications . . . . .				
	10a Gross sales less returns and allowances				
Operating and Administrative Expenses	b Less Cost of goods sold . . . . .				
	c Gross profit or (loss) (attach schedule) . . . . .				
	11 Other income (attach schedule) . . . . .	 92,905,154	-26,624,189		
	12 <b>Total.</b> Add lines 1 through 11 . . . . .	228,630,465	276,887,450		
	13 Compensation of officers, directors, trustees, etc	4,365,421	1,704,915		2,660,507
	14 Other employee salaries and wages . . . . .	12,387,550	4,537,469		6,973,466
	15 Pension plans, employee benefits . . . . .	4,544,367	834,257		3,996,393
	16a Legal fees (attach schedule). . . . .	 278,904	156,964	0	121,940
	b Accounting fees (attach schedule). . . . .	 216,229	89,011	0	127,218
	c Other professional fees (attach schedule) . . . . .	 12,249,655	8,912,589		3,385,194
	17 Interest . . . . .				
	18 Taxes (attach schedule) (see page 14 of the instructions)	-3,421,354			
	19 Depreciation (attach schedule) and depletion . . . .	 3,479,396	453,062		
	20 Occupancy . . . . .	1,130,617	321,998		935,705
	21 Travel, conferences, and meetings . . . . .	1,781,873	329,209		915,130
	22 Printing and publications . . . . .	205,824	158,253		47,571
	23 Other expenses (attach schedule). . . . .	 1,167,641	294,276		858,290
	24 <b>Total operating and administrative expenses.</b>				
	Add lines 13 through 23 . . . . .	38,386,123	17,792,003	0	20,021,414
	25 Contributions, gifts, grants paid. . . . .	222,719,483			241,931,498
	26 <b>Total expenses and disbursements.</b> Add lines 24 and 25	261,105,606	17,792,003	0	261,952,912
	27 Subtract line 26 from line 12				
	a <b>Excess of revenue over expenses and disbursements</b>	-32,475,141			
	b <b>Net investment income</b> (if negative, enter -0-)		259,095,447		
	c <b>Adjusted net income</b> (if negative, enter -0-)				

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions )	Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing . . . . .	803	813	813
	2	Savings and temporary cash investments . . . . .	185,838,347	117,730,212	117,730,212
	3	Accounts receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	4	Pledges receivable ▶ _____ Less allowance for doubtful accounts ▶ _____			
	5	Grants receivable . . . . .			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions) . . . . .			
	7	Other notes and loans receivable (attach schedule) ▶ _____ Less allowance for doubtful accounts ▶ _____			
	8	Inventories for sale or use . . . . .			
	9	Prepaid expenses and deferred charges . . . . .	822,169	1,499,942	1,499,942
	10a	Investments—U S and state government obligations (attach schedule)	524,242,154	 529,737,640	529,737,640
	b	Investments—corporate stock (attach schedule) . . . . .	992,772,880	 785,519,978	785,519,978
	c	Investments—corporate bonds (attach schedule). . . . .	100,168	 3,330,582	3,330,582
	11	Investments—land, buildings, and equipment basis ▶ _____ Less accumulated depreciation (attach schedule) ▶ _____			
	12	Investments—mortgage loans . . . . .			
	13	Investments—other (attach schedule) . . . . .	3,728,876,219	 3,771,824,383	3,771,824,383
	14	Land, buildings, and equipment basis ▶ 64,068,373 Less accumulated depreciation (attach schedule) ▶ 18,728,331	48,412,927	 45,340,042	45,340,042
Liabilities	15	Other assets (describe ▶ _____)	 104,223,096	 111,688,916	 111,688,916
	16	Total assets (to be completed by all filers—see the instructions Also, see page 1, item I)	5,585,288,763	5,366,672,508	5,366,672,508
	17	Accounts payable and accrued expenses . . . . .	9,728,376	9,578,413	
	18	Grants payable . . . . .	65,964,782	48,376,915	
	19	Deferred revenue . . . . .			
Net Assets or Fund Balances	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule) . . . . .			
	22	Other liabilities (describe ▶ _____)	 7,054,973	 3,636,760	
	23	Total liabilities (add lines 17 through 22) . . . . .	82,748,131	61,592,088	
		Foundations that follow SFAS 117, check here ▶ <input type="checkbox"/> and complete lines 24 through 26 and lines 30 and 31.			
	24	Unrestricted . . . . .			
	25	Temporarily restricted . . . . .			
	26	Permanently restricted . . . . .			
		Foundations that do not follow SFAS 117, check here ▶ <input checked="" type="checkbox"/> and complete lines 27 through 31.			
	27	Capital stock, trust principal, or current funds . . . . .			
	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds	5,502,540,632	5,305,080,420	
	30	Total net assets or fund balances (see page 17 of the instructions) . . . . .	5,502,540,632	5,305,080,420	
	31	Total liabilities and net assets/fund balances (see page 17 of the instructions) . . . . .	5,585,288,763	5,366,672,508	

Part III Analysis of Changes in Net Assets or Fund Balances			
1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year’s return) . . . . .	1	5,502,540,632
2	Enter amount from Part I, line 27a . . . . .	2	-32,475,141
3	Other increases not included in line 2 (itemize) ▶ _____	3	
4	Add lines 1, 2, and 3 . . . . .	4	5,470,065,491
5	Decreases not included in line 2 (itemize) ▶  _____	5	164,985,071
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30 . . . . .	6	5,305,080,420

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )		(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
1a See Additional Data Table				
b				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a See Additional Data Table			
b			
c			
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
a See Additional Data Table			
b			
c			
d			
e			

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	226,120,918
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions) If (loss), enter -0- in Part I, line 8 . . . . .		3	

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income )

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see page 18 of the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2010	267,719,959	5,449,464,040	0 049128
2009	225,119,079	4,863,146,653	0 046291
2008	297,310,478	5,245,805,398	0 056676
2007	309,776,346	6,326,574,072	0 048964
2006	261,146,104	5,804,652,871	0 044989

2 Total of line 1, column (d). . . . .	2	0 246048
3 Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years . . . .	3	0 04921
4 Enter the net value of noncharitable-use assets for 2011 from Part X, line 5. . . . .	4	5,538,093,089
5 Multiply line 4 by line 3. . . . .	5	272,529,561
6 Enter 1% of net investment income (1% of Part I, line 27b). . . . .	6	2,590,954
7 Add lines 5 and 6. . . . .	7	275,120,515
8 Enter qualifying distributions from Part XII, line 4. . . . .	8	262,359,423

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate See the Part VI instructions on page 18

Part VIExcise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the instructions)










1a		Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1			
		Date of ruling or determination letter _____ (attach copy of letter if necessary—see instructions)			
b		Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b . . . . .		1	5,181,909
c		All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b)			
2		Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		2	
3		Add lines 1 and 2. . . . .		3	5,181,909
4		Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)		4	
5		Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0- . . . . .		5	5,181,909
6		Credits/Payments			
a		2011 estimated tax payments and 2010 overpayment credited to 2011	6a	8,400,000	
b		Exempt foreign organizations—tax withheld at source . . . . .	6b		
c		Tax paid with application for extension of time to file (Form 8868)	6c		
d		Backup withholding erroneously withheld . . . . .	6d		
7		Total credits and payments Add lines 6a through 6d. . . . .		7	8,400,000
8		Enter any penalty for underpayment of estimated tax Check here <input type="checkbox"/> if Form 2220 is attached		8	
9		Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed . . . . .		9	
10		Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid. . . . .		10	3,218,091
11		Enter the amount of line 10 to be Credited to 2012 estimated tax <input type="checkbox"/> 3,218,091	Refunded <input type="checkbox"/>	11	

Part VII-AStatements Regarding Activities

1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? <input checked="" type="checkbox"/> . . . . .		Yes	No
	1a			No
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)? . . . . .			No
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.			
c	Did the foundation file Form 1120-POL for this year? . . . . .	1c		No
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation <input type="checkbox"/> \$ _____ (2) On foundation managers <input type="checkbox"/> \$ _____			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers <input type="checkbox"/> \$ _____			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? . . . . .	2		No
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes <input checked="" type="checkbox"/> . . . . .	3	Yes	
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year? . . . . .	4a	Yes	
b	If "Yes," has it filed a tax return on Form 990-T for this year? . . . . .	4b	Yes	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? . . . . .	5		No
	If "Yes," attach the statement required by General Instruction T. <input checked="" type="checkbox"/>			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	• By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? . . . . .	6	Yes	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	Yes	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) <input type="checkbox"/> CA, DE _____			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation .	8b	Yes	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV on page 27)? If "Yes," complete Part XIV . . . . .	9		No
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		No




Part VII-A

Statements Regarding Activities *(continued)*

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see page 20 of the instructions)  . . . . .	11	Yes		
12	Did the foundation acquire a direct or indirect interest in any applicable insurance contract before August 17, 2008?	12	Yes		
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address  <u>www.moore.org</u>	13	Yes		
14	The books are in care of  <u>MARY ANN FAKE</u> Telephone no  <u>(650) 213-3000</u> Located at  <u>1661 PAGE MILL ROAD PALO ALTO CA</u> ZIP +4  <u>94304</u>				
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041</b> —Check here . . . . .  <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year . . . . .  <table><tr><td>15</td></tr></table>	15			
15					
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? . . . . .	16	Yes	No	
See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes", enter the name of the foreign country  <u>BR</u>					

Part VII-B

Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.			Yes	No
1a	During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (6) Agree to pay money or property to a government official? ( <b>Exception.</b> Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days ). . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
b	If any answer is "Yes" to 1a(1)–(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? . . . Organizations relying on a current notice regarding disaster assistance check here. . . . .  <input type="checkbox"/>	1b		No
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011? . . . . .	1c		No
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
a	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? . . . . . <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years  20____, 20____, 20____, 20____			
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach statement—see page 20 of the instructions ). . . . .	2b		
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here  20____, 20____, 20____, 20____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? . . . . . <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
b	If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? ( <i>Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011.</i> ). . . . .	3b		No
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		No
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		No

Part VII-B

Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a

During the year did the foundation pay or incur any amount to

(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?

☐ Yes ☒ No

(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?

☐ Yes ☒ No

(3) Provide a grant to an individual for travel, study, or other similar purposes?

☐ Yes ☒ No

(4) Provide a grant to an organization other than a charitable, etc , organization described in section 509(a)(1 ), (2), or (3), or section 4940(d)(2)? (see page 22 of the instructions).

☒ Yes ☐ No

(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?

☐ Yes ☒ No

b

If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 22 of the instructions)?

Organizations relying on a current notice regarding disaster assistance check here.

☒

5b

No

c

If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

☒ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945–5(d).

6a

Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

6b

No

b

Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

7a

At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

7b

b

If yes, did the foundation receive any proceeds or have any net income attributable to the transaction?

Part VIII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1

List all officers, directors, trustees, foundation managers and their compensation (see page 22 of the instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Additional Data Table				

2

Compensation of five highest-paid employees (other than those included on line 1—see page 23 of the instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
FELICIA CHIU	INVESTMENT	566,400	110,491	0
1661 PAGE MILL ROAD	DIRECTOR			
PALO ALTO,CA 94304	37 5			
DALE KUNKEL	INVESTMENT	1,014,585	257,065	0
1661 PAGE MILL ROAD	DIRECTOR			
PALO ALTO,CA 94304	37 5			
NILES K BRYANT	INVESTMENT	852,028	187,323	0
1661 PAGE MILL ROAD	DIRECTOR			
PALO ALTO,CA 94304	37 5			
ALISON BARARD	INVESTMENT	831,000	194,421	0
1661 PAGE MILL ROAD	DIRECTOR			
PALO ALTO,CA 94304	37 5			
AILEEN LEE	PROGRAM DIRECTOR	287,923	77,653	0
1661 PAGE MILL ROAD	37 5			
PALO ALTO,CA 94304				
Total number of other employees paid over \$50,000.				24

Part VIII

Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services (see page 23 of the instructions). If none, enter "NONE".		
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Axiom International	INVESTMENT MANAGER	1,002,818
33 Benedict Place GREENWICH,CT 06830		
GENERATION	Investment Manager	902,634
ONE BRYANT PARK FL 48 NEW YORK,NY 10036		
LAPIDES ASSET MANAGEMENT	INVESTMENT MANAGER	871,544
500 WEST PUTNAM AVE 4TH FLOOR GREENWICH,CT 06830		
SILCHESTER	INVESTMENT MANAGER	803,631
780 THIRD AVE 42ND FL NEW YORK,NY 10017		
EAGLE CAPITAL MANAGEMENT	Investment Manager	786,732
499 PARK AVE NEW YORK,NY 10022		
Total number of others receiving over \$ 50,000 for professional services. . . . .		22


Part IX-A

Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	
2	
3	
4	

Part IX-B

Summary of Program-Related Investments (see page 23 of the instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
<b>1</b> <div></div>	
<div></div>	
<div></div>	
<b>2</b> <div></div>	
<div></div>	
<div></div>	
All other program-related investments See page 24 of the instructions	
<b>3</b> <div></div>	
<div></div>	
<div></div>	
<b>Total.</b> Add lines 1 through 3. . . . . 	



Part X

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see page 24 of the instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , purposes		
a	Average monthly fair market value of securities. . . . .	1a	2,524,232,916
b	Average of monthly cash balances. . . . .	1b	155,961,156
c	Fair market value of all other assets (see page 24 of the instructions). . . . .	1c	2,942,235,460
d	Total (add lines 1a, b, and c). . . . .	1d	5,622,429,532
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation). . . . .	1e	
2	Acquisition indebtedness applicable to line 1 assets. . . . .	2	0
3	Subtract line 2 from line 1d. . . . .	3	5,622,429,532
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see page 25 of the instructions). . . . .	4	84,336,443
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	5,538,093,089
6	Minimum investment return. Enter 5% of line 5. . . . .	6	276,904,654

Part XI

Distributable Amount (see page 25 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☒ and do not complete this part.)

1	Minimum investment return from Part X, line 6. . . . .	1	276,904,654
2a	Tax on investment income for 2011 from Part VI, line 5. . . . .	2a	5,181,909
b	Income tax for 2011 (This does not include the tax from Part VI ). . . . .	2b	
c	Add lines 2a and 2b. . . . .	2c	5,181,909
3	Distributable amount before adjustments Subtract line 2c from line 1. . . . .	3	271,722,745
4	Recoveries of amounts treated as qualifying distributions. . . . .	4	1,632,276
5	Add lines 3 and 4. . . . .	5	273,355,021
6	Deduction from distributable amount (see page 25 of the instructions). . . . .	6	
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1. . . . .	7	273,355,021

Part XII

Qualifying Distributions (see page 25 of the instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes		
a	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26. . . . .	1a	261,952,912
b	Program-related investments—total from Part IX-B. . . . .	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , purposes. . . . .	2	406,511
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required). . . . .	3a	0
b	Cash distribution test (attach the required schedule). . . . .	3b	0
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	262,359,423
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see page 26 of the instructions). . . . .	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4. . . . .	6	262,359,423
Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years			

Part XIII

Undistributed Income (see page 26 of the instructions)

		(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1		Distributable amount for 2011 from Part XI, line 7			
2		Undistributed income, if any, as of the end of 2011			
a		Enter amount for 2010 only. . . . . 0			
b		Total for prior years 2009 , 2008 , 2007			
3		Excess distributions carryover, if any, to 2011			
a		From 2006. . . . .			
b		From 2007. . . . . 3,964,565			
c		From 2008. . . . . 36,907,921			
d		From 2009. . . . .			
e		From 2010. . . . . 883,889			
f		Total of lines 3a through e. . . . . 41,756,375			
4		Qualifying distributions for 2011 from Part XII, line 4 ▶ \$ 262,359,423			
a		Applied to 2010, but not more than line 2a 0			
b		Applied to undistributed income of prior years (Election required—see page 26 of the instructions)			
c		Treated as distributions out of corpus (Election required—see page 26 of the instructions). . .			
d		Applied to 2011 distributable amount. . . . . 262,359,423			
e		Remaining amount distributed out of corpus 0			
5		Excess distributions carryover applied to 2011 10,995,598 10,995,598			
		(If an amount appears in column (d), the same amount must be shown in column (a).)			
6		Enter the net total of each column as indicated below:			
a		Corpus Add lines 3f, 4c, and 4e Subtract line 5 30,760,777			
b		Prior years' undistributed income Subtract line 4b from line 2b. . . . .			
c		Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. . . . .			
d		Subtract line 6c from line 6b Taxable amount—see page 27 of the instructions . . .			
e		Undistributed income for 2010 Subtract line 4a from line 2a Taxable amount—see page 27 of the instructions . . . . . 0			
f		Undistributed income for 2011 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2011 . . . . . 0			
7		Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see page 27 of the instructions). . . . .			
8		Excess distributions carryover from 2006 not applied on line 5 or line 7 (see page 27 of the instructions). . . . .			
9		Excess distributions carryover to 2012. Subtract lines 7 and 8 from line 6a . . . . . 30,760,777			
10		Analysis of line 9			
a		Excess from 2007. . . . .			
b		Excess from 2008. . . . . 29,876,888			
c		Excess from 2009. . . . .			
d		Excess from 2010. . . . . 883,889			
e		Excess from 2011. . . . .			

Part XIVPrivate Operating Foundations (see page 27 of the instructions and Part VII-A, question 9)

1a

If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling.

b

Check box to indicate whether the organization is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

☐ 4942(j)(3) or ☐ 4942(j)(5)

2a	Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed.	Tax year	Prior 3 years			(e) Total
		(a) 2011	(b) 2010	(c) 2009	(d) 2008	
b	85% of line 2a					
c	Qualifying distributions from Part XII, line 4 for each year listed.					
d	Amounts included in line 2c not used directly for active conduct of exempt activities.					
e	Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c.					
3	Complete 3a, b, or c for the alternative test relied upon					
a	"Assets" alternative test—enter					
	(1) Value of all assets					
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b	"Endowment" alternative test— enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed.					
c	"Support" alternative test—enter					
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties).					
	(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii).					
	(3) Largest amount of support from an exempt organization					
	(4) Gross investment income					

Part XVSupplementary Information (Complete this part only if the organization had \$5,000 or more in assets at any time during the year—see page 27 of the instructions.)

1

Information Regarding Foundation Managers:

a

List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000) (See section 507(d)(2) )

NA

b

List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

NA

2

Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☒ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see page 28 of the instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a

The name, address, and telephone number of the person to whom applications should be addressed

b

The form in which applications should be submitted and information and materials they should include

c

Any submission deadlines

d

Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

### 3 Grants and Contributions Paid During the Year or Approved for Future Payment

Form **990-PF** (2011)

Enter gross amounts unless otherwise indicated		Unrelated business income		Excluded by section 512, 513, or 514		(e) Related or exempt function income (See page 28 of the instructions )
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
<b>1</b>	Program service revenue					
<b>a</b>	_____					
<b>b</b>	_____					
<b>c</b>	_____					
<b>d</b>	_____					
<b>e</b>	_____					
<b>f</b>	_____					
<b>g</b>	Fees and contracts from government agencies					
<b>2</b>	Membership dues and assessments. . . . .					
<b>3</b>	Interest on savings and temporary cash investments			14	4,663,735	
<b>4</b>	Dividends and interest from securities. . . . .			14	13,082,108	
<b>5</b>	Net rental income or (loss) from real estate					
<b>a</b>	Debt-financed property. . . . .					
<b>b</b>	Not debt-financed property. . . . .					
<b>6</b>	Net rental income or (loss) from personal property					
<b>7</b>	Other investment income. . . . .					
<b>8</b>	Gain or (loss) from sales of assets other than inventory			18	117,979,468	
<b>9</b>	Net income or (loss) from special events					
<b>10</b>	Gross profit or (loss) from sales of inventory. . . . .					
	INCOME (LOSS) FROM	525990	-6,739,355	32	99,644,509	
<b>11</b>	Other revenue <b>a</b> LIMITED PARTNERSHIPS					
<b>b</b>	_____					
<b>c</b>	_____					
<b>d</b>	_____					
<b>e</b>	_____					
<b>12</b>	Subtotal Add columns (b), (d), and (e). . . . .		-6,739,355		235,369,820	
<b>13</b>	<b>Total.</b> Add line 12, columns (b), (d), and (e). . . . .					228,630,465

[illegible]

<b>1</b>	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?		<b>Yes</b>	<b>No</b>
<b>a</b>	Transfers from the reporting foundation to a noncharitable exempt organization of			
	<b>(1)</b> Cash. . . . .	<b>1a(1)</b>	<b>Yes</b>	
	<b>(2)</b> Other assets. . . . .	<b>1a(2)</b>		<b>No</b>
<b>b</b>	Other transactions			
	<b>(1)</b> Sales of assets to a noncharitable exempt organization. . . . .	<b>1b(1)</b>		<b>No</b>
	<b>(2)</b> Purchases of assets from a noncharitable exempt organization. . . . .	<b>1b(2)</b>		<b>No</b>
	<b>(3)</b> Rental of facilities, equipment, or other assets. . . . .	<b>1b(3)</b>		<b>No</b>
	<b>(4)</b> Reimbursement arrangements. . . . .	<b>1b(4)</b>		<b>No</b>
	<b>(5)</b> Loans or loan guarantees. . . . .	<b>1b(5)</b>		<b>No</b>
	<b>(6)</b> Performance of services or membership or fundraising solicitations. . . . .	<b>1b(6)</b>		<b>No</b>
<b>c</b>	Sharing of facilities, equipment, mailing lists, other assets, or paid employees. . . . .	<b>1c</b>		<b>No</b>
<b>d</b>	If the answer to any of the above is "Yes," complete the following schedule. Column <b>(b)</b> should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column <b>(d)</b> the value of the goods, other assets, or services received.			

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? . . . ☐ Yes ☒ No

(a) Name of organization	(b) Type of organization	(c) Description of relationship
--------------------------	--------------------------	---------------------------------

		2012-11-14	
Signature of officer or trustee		Date	Title

May the IRS discuss this return with the preparer shown above? See instructions . . . . . ☐ Yes ☒ No

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
NORTHERN TRUST ACCOUNTS			
AXIOM INTERNATIONAL EQUITY FUND			
MSCI EQUITY INDEX FUND B CHINA BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B CZECH REPUBLIC, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B EGYPT, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B HUNGARY, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B INDIA BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B INDONESIA, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B MALAYSIA, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B MEXICO, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B MOROCCO, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B PHILIPPINES, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B POLAND, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B RUSSIA, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B S KOREA, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B SOUTH AFRICA, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B TAIWAN, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B THAILAND, BLACKROCK INSTITUTIONAL TRUST			
MSCI EQUITY INDEX FUND B TURKEY, BLACKROCK INSTITUTIONAL TRUST			
EAFE EQUITY INDEX FUND B, BLACKROCK INSTITUTIONAL TRUST			
SSGA U S TREASURY 1-3 YEAR INDEX CTF			
SILCHESTER INTERNATIONAL INVESTORS, INTERNATIONAL VALUE EQUITY TRUST			
WELLINGTON GNR			
ABRAMS CAPITAL PARTNERS II, LP			
ACACIA INSTITUTIONAL PARTNERS LP			
ADAGE CAPITAL PARTNERS, LP			
ADAMAS OPPORTUNITIES, LP			
AG CAPITAL RECOVERY PARTNERS IV, LP			
AUGUST CAPITAL IV, LP			
AUGUST CAPITAL V, LP			

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
AXIAL LP			
BAIN CAPITAL (SQ ) VIII, LP			
BAKER BIOTECH LIFE SCIENCES, LP			
BANC FUND VII, LP			
BAUPOST VALUE PARTNERS, LP - IV			
BEACON CAPITAL STRATEGIC PARTNERS V, LP			
BROOKSIDE CAPITAL PARTNERS FUND LP			
CELERO ENERGY COMPANY, LP			
CENTERBRIDGE CREDIT PARTNER TE, LP			
CHARLES RIVER PARTNERSHIP XII			
CHARLES RIVER PARTNERSHIP XIII			
CARMEL PARTNERS INVESTMENT FUND III, LP			
CYPRESS REALTY V LIMITED PARTNERSHIP			
CYPRESS REALTY VI LIMITED PARTNERSHIP			
DECCAN VALUE ADVISORS FUND, LP			
FARALLON CAPITAL INSTITUTIONAL PARTNERS			
THE FOUNDERS FUND II, LP			
GOLDEN GATE CAPITAL INVESTMENT FUND II, LP			
GOLDEN GATE CAPITAL INVESTMENT FUND II-A, LP			
GGC INVESTMENT ANNEX FUND II, LP			
HIGHFIELDS CAPITAL IV, LP			
HIGH RISE INSTITUTIONAL PARTNERS, LP			
IGNITION GROWTH CAPITAL I, LP			
IGNITION VENTURE PARTNERS III, LP			
IGNITION VENTURE PARTNERS IV, LP			
KLEINER PERKINS CAUFIELD & BYERS XI-A, LP			
KLEINER PERKINS CAUFIELD & BYERS XII, LLC			
KLEINER PERKINS CAUFIELD & BYERS XIII, LLC			
KSL CAPITAL PARTNERS II TE, LP			
FILLMORE ZZZ (ALTERNATIVE), L P			



Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
JBG VII			
LBA REALTY FUND IV, LP			
LONE CASCADE, L P (#11039)			
LONE CASCADE, L P (#11406)			
MERIT ENERGY PARTNERS E-I LP			
MERIT ENERGY PARTNERS F-II, LP			
NATURAL GAS PARTNERS VII, LP			
NGP VII INCOME CO-INVESTMENT OPPORTUNITIES, LP			
NGP INCOME CO-INVESTMENT OPPORTUNITIES FUND II, LP			
NATURAL GAS PARTNERS VIII, LP			
NATURAL GAS PARTNERS IX, LP			
PAUL CAPITAL PARTNERS VIII-A, LP			
PACIFIC EQUITY PARTNERS FUND II, LP			
PACIFIC EQUITY PARTNERS SUPPLEMENTARY FUND II, LP			
PACIFIC EQUITY PARTNERS FUND III, LP			
PACIFIC EQUITY PARTNERS SUPPLEMENTARY FUND III, LP			
PACIFIC EQUITY PARTNERS FUND IV, LP			
REGIMENT CAPITAL SPECIAL SITUATION FUND III, LP			
RIVA CAPITAL PARTNERS, LP			
ROCKPORT CAPITAL II, LP			
SAGEVIEW CAPITAL PARTNERS (B), LP			
SEQUOIA CAPITAL XI, LP			
SEQUOIA CAPITAL XII, LP			
SEQUOIA CAPITAL GROWTH FUND III, LP			
SEQUOIA CAPITAL ISRAEL III, LP			
STONEHILL INSTITUTIONAL PARTNERS LP			
VALUEACT CAPITAL PARTNERS, LP			
VENTURE LENDING & LEASING IV, LLC			
VENTURE LENDING & LEASING V, LLC			
VENTURE LENDING & LEASING VI, LLC			

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
WATERSHED CAPITAL INSTITUTIONAL PARTNERS, LP			
BAIN CAPITAL ASIA FUND, LP			
BAIN CAPITAL FUND VII, LP			
BAIN CAPITAL FUND VIII, LP			
BAIN CAPITAL VIII COINVESTMENT FUND, LP			
BAIN CAPITAL FUND VIII-E, LP			
BAIN CAPITAL FUND IX, LP			
BAIN CAPITAL FUND X, LP			
BAIN CAPITAL IX COINVESTMENT FUND, LP			
BAIN CAPITAL EUROPE FUND III, LP			
BAIN CAPITAL (SPECIAL SITUATIONS 2008-C) X, LP			
BAIN CAPITAL (SSS I-C) IX-C, LP			
BAIN CAPITAL (SSS I-C) IX, LP			
BRAHMAN INVESTMENTS (SPV), LTD			
CHRYSCAPITAL IV, LLC			
D3 OFFSHORE FUND, LP			
GOLDEN GATE CAPITAL OPPORTUNITY FUND, L P			
NALANDA INDIA FUND LIMITED			
RESERVOIR CAPITAL INVESTMENT PARTNERS (CAYMAN), LP			
SEQUOIA 2010, LP			
SEQUOIA CAPITAL CHINA I, LP			
SEQUOIA CAPITAL CHINA II, LP			
SEQUOIA CAPITAL CHINA GROWTH FUND I, LP			
SEQUOIA CAPITAL GROWTH FUND III AIV, LP			
SEQUOIA CAPITAL INDIA GROWTH FUND I, LP			
SEQUOIA CAPITAL INDIA III, LP			
SEQUOIA CAPITAL ISRAEL IV, LP			
SEQUOIA CAPITAL US GROWTH FUND IV, LP			
DYNAMO BRASIL V, LLC			
BRCP REIT, LLC I			

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

(a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co )	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr )	(d) Date sold (mo , day, yr )
SECTION 1256 LOSSES FROM PARTNERSHIPS			

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
364,164,448		311,278,242	52,886,206
87,058			87,058
71,407			71,407
0		21,907	-21,907
11,875			11,875
31,627			31,627
83,590			83,590
331,509			331,509
333,709			333,709
57,464			57,464
0		31,507	-31,507
93,104			93,104
218,950			218,950
868,654			868,654
1,105,861			1,105,861
446,630			446,630
0		26,128	-26,128
267,795			267,795
149,881			149,881
0		290,281	-290,281
3,113,425			3,113,425
1,824,241			1,824,241
3,912,194			3,912,194
10,919,351			10,919,351
5,569,599			5,569,599
30,662,152			30,662,152
280,005			280,005
37,547			37,547
0		737	-737
0		400,414	-400,414

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
927,888			927,888
0		177,709	-177,709
12,525,909			12,525,909
35,577			35,577
10,722,919			10,722,919
193,538			193,538
507,832			507,832
54,260			54,260
2,148,208			2,148,208
0		7,345	-7,345
0		372,660	-372,660
1,527,832			1,527,832
0		681,384	-681,384
7,184			7,184
0		7,093,453	-7,093,453
3,979,713			3,979,713
0		306,632	-306,632
1,050,052			1,050,052
7,049,489			7,049,489
5,914,823			5,914,823
15,419,687			15,419,687
6,291,329			6,291,329
6,814			6,814
170,235			170,235
1,340,238			1,340,238
40,613			40,613
210,029			210,029
170,356			170,356
4,721			4,721
128,452			128,452

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
501,739			501,739
2,112,382			2,112,382
20,182,756			20,182,756
196,156			196,156
0		816,312	-816,312
0		2,382,086	-2,382,086
42,311			42,311
24,079			24,079
0		42,548	-42,548
795,305			795,305
717,032			717,032
1,196,748			1,196,748
0		685,279	-685,279
0		902,491	-902,491
803,011			803,011
127,134			127,134
0		2,965,146	-2,965,146
0		502,614	-502,614
53,399			53,399
0		2,311,558	-2,311,558
554,038			554,038
1,465,295			1,465,295
516,377			516,377
3,071,341			3,071,341
314,625			314,625
1,167,594			1,167,594
13,912,960			13,912,960
1,855,758			1,855,758
185,987			185,987
106,716			106,716

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
0		704,857	-704,857
21,154			21,154
0		159,877	-159,877
1,039,047			1,039,047
1,029,601			1,029,601
388,872			388,872
431,932			431,932
0		8,519	-8,519
477,557			477,557
0		50	-50
0		1,365	-1,365
8,112			8,112
10,113			10,113
2,251			2,251
1,227,114			1,227,114
0		1,375,202	-1,375,202
130,354			130,354
0		6,555	-6,555
5,907,148			5,907,148
8,428			8,428
297,696			297,696
692,788			692,788
1,975,734			1,975,734
501,739			501,739
547,648			547,648
0		3,344	-3,344
8,992			8,992
186,234			186,234
0		285,000	-285,000
689,510			689,510

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
0		709,442	-709,442



Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			52,886,206
			87,058
			71,407
			-21,907
			11,875
			31,627
			83,590
			331,509
			333,709
			57,464
			-31,507
			93,104
			218,950
			868,654
			1,105,861
			446,630
			-26,128
			267,795
			149,881
			-290,281
			3,113,425
			1,824,241
			3,912,194
			10,919,351
			5,569,599
			30,662,152
			280,005
			37,547
			-737
			-400,414

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			927,888
			-177,709
			12,525,909
			35,577
			10,722,919
			193,538
			507,832
			54,260
			2,148,208
			-7,345
			-372,660
			1,527,832
			-681,384
			7,184
			-7,093,453
			3,979,713
			-306,632
			1,050,052
			7,049,489
			5,914,823
			15,419,687
			6,291,329
			6,814
			170,235
			1,340,238
			40,613
			210,029
			170,356
			4,721
			128,452

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			501,739
			2,112,382
			20,182,756
			196,156
			-816,312
			-2,382,086
			42,311
			24,079
			-42,548
			795,305
			717,032
			1,196,748
			-685,279
			-902,491
			803,011
			127,134
			-2,965,146
			-502,614
			53,399
			-2,311,558
			554,038
			1,465,295
			516,377
			3,071,341
			314,625
			1,167,594
			13,912,960
			1,855,758
			185,987
			106,716
























Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			-704,857
			21,154
			-159,877
			1,039,047
			1,029,601
			388,872
			431,932
			-8,519
			477,557
			-50
			-1,365
			8,112
			10,113
			2,251
			1,227,114
			-1,375,202
			130,354
			-6,555
			5,907,148
			8,428
			297,696
			692,788
			1,975,734
			501,739
			547,648
			-3,344
			8,992
			186,234
			-285,000
			689,510

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - l

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col (h))
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any	
			-709,442

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
GORDON E MOORE 	BOARD CHAIRMAN 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
KENNETH MOORE 	TRUSTEE 4 0	0	1,542	0
1661 Page Mill Road Palo Alto, CA 94304				
STEVEN MOORE 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
KRISTEN MOORE 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
KATHLEEN JUSTICE-MOORE 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
BRUCE ALBERTS 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
ROSINA BIERBAUM 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
JAMES C GAITHER 	TRUSTEE (EFF 02/2011) 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
PAUL GRAY 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
STEVEN J MCCORMICK 	TRUSTEE 4 0	0	1,542	0
1661 Page Mill Road Palo Alto, CA 94304				
EDWARD E PENHOET 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
KEN SIEBEL 	TRUSTEE 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
LEWIS COLEMAN 	INVESTMENT COMMITTEE MEMBER 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
ALICE RUTH 	INVESTMENT COMMITTEE MEMBER 4 0	0	3,084	0
1661 Page Mill Road Palo Alto, CA 94304				
STEVEN J MCCORMICK 	PRESIDENT 37 5	570,000	88,627	0
1661 Page Mill Road Palo Alto, CA 94304				
WILLIAM GREEN 	GENERAL COUNSEL&CORP SECRETARY 24 0	229,781	80,509	0
1661 Page Mill Road Palo Alto, CA 94304				
GEORGE BO-LINN 	CPO SAN FRANCISCO BAY AREA 37 5	354,755	85,798	0
1661 Page Mill Road Palo Alto, CA 94304				
GUILLERMO CASTILLEJA 	CPO ENVIRONMENTAL CONSERVATION 37 5	366,764	62,998	0
1661 Page Mill Road Palo Alto, CA 94304				
VICKI CHANDLER 	CPO SCIENCE 37 5	351,317	65,484	0
1661 Page Mill Road Palo Alto, CA 94304				
CHRIS MCCRUM 	CHIEF ADMINSTRATIVE OFFICER 37 5	304,460	66,958	0
1661 Page Mill Road Palo Alto, CA 94304				
BOB MILLER 	CHIEF TALENT OFFICE 37 5	258,825	72,921	0
1661 Page Mill Road Palo Alto, CA 94304				
KENNETH MOORE 	DIRECTOR OF EVALUATION & TECH 37 5	269,521	80,528	0
1661 Page Mill Road Palo Alto, CA 94304				
DENISE STRACK 	CHIEF INVESTMENT OFFICER 37 5	1,659,998	389,800	0
1661 Page Mill Road San Francisco, CA 94304				

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 94-3397785  
**Name:** Gordon E & Betty I Moore Foundation

**Additional Data**

**Software ID:**  
**Software Version:**  
**EIN:** 94-3397785  
**Name:** Gordon E & Betty I Moore Foundation

**Form 990PF - Special Condition Description:**

**Special Condition Description**



Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
a Paid during the year				
Alaska Conservation Foundation 441 West 5th Ave Suite 402 Anchorage, AK 995012340	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	268,750
Alaska Conservation Foundation 441 West 5th Ave Suite 402 Anchorage, AK 995012340	None	501(c)(3)509 (a)(1)	To continue to coordinate efforts to protect the salmon watersheds of Bristol Bay, Alaska, and to increase the local and regional support for protection	1,474,576
Amazon Conservation Association 1822 R St NW 4th Floor Washington, DC 20009	None	501(c)(3)509 (a)(1)	In support of the design and consolidation of a 210,000-hectare conservation corridor to mitigate the environmental impact of the Inter- Oceanic Highway This conservation corridor will protect the largest area of continuous forest in the southwestern Amazon from exploitative deforestation, cattle ranching, artisanal gold-mining, and slash-and-burn farming	1,160,963
Amazon Conservation Team4211 N Fairfax Dr Arlington, VA 22203	None	501(c)(3)509 (a)(1)	To provide technical support to the Surinamese Government's ongoing process of land use zoning and demarcation, and to support the establishment of a park guard force in Amap and Para States, Brazil	200,000
American Assoc for the Advancement of Science1200 New York Avenue NW Washington, DC 20005	None	501(c)(3)509 (a)(2)	To place a PhD-level science and technology policy fellow in the Office of Science and Technology Policy for one year Funding will be used to manage fellowship activities in coordination with the grantee's long-running Congressional and Executive Branch fellowship programs	113,887
American Association of Colleges of NursingOne Dupont Cir NW Ste 530 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To incorporate representatives from the 10-county San Francisco Bay Area (SFBA) hospitals in the Quality and Safety Education for Nursing curriculum enhancement efforts underway with the SFBA schools of nursing and to implement a rigorous evaluation of these curriculum enhancement efforts	135,000
American Bird Conservancy4249 Loudoun Ave The Plains, VA 20198	None	501(c)(3)509 (a)(1)	To support a third and final phase of work initiated in 2004 to establish conservation mosaics by improving protection of six key exist ing protected areas in the endangered Andes-Amazon slope forests, establishing a new reserve at Misque River in Bolivia, and ensuring long-term funding for conservation of these areas through birding tourism and an innovative model of mosaic-level economic benefits for both local communities and conservation areas	209,872
Associacao de Defesa Etnoambiental Kaninde1892 sala 07Bairro Nossa Senhora Porto Velho, RONDONIA 78901-150 BR	None	EQUIVALENT US PUBLIC	For ongoing efforts to prevent deforestation and manage tropical forests in the southwestern Brazilian Amazon through implementation of forest management techniques, organizational strengthening and capacity building of environmental non-governmental and indigenous organizations, and to support Reducing Emissions from Deforestation and forest Degradation efforts	476,096
Bank Information Center1100 H Street NW Ste 650 Washington, DC 20005	None	501(c)(3)509 (a)(1)	For the dissemination of information about economic integration projects and policies being proposed by the Initiative for Integration of Regional Infrastructure in South America (IIRSA) for the Andes-Amazon region, and for the promotion of dialogue necessary to facilitate policy reform and mitigate the negative impacts of IIRSA's development projects	118,820
Battelle Memorial Institute505 King Avenue Columbus, OH 43201	None	501(c)(3)509 (a)(1)	To support the development of an advanced Coastal and Marine Spatial Planning curriculum and train coastal managers in up to three U S regions, building on lessons learned from marine spatial planning processes in the U S and globally, and provide tools, knowledge, information, and connections with peers	449,278
Bulkley Valley Ctr for Natural Resources Res & Mgmt188 Main Street Rm 2 Ground Flr Smithers, BC V0J 2N0 CA	None	EQUIVALENT US PUBLIC	To support an assessment of the cumulative effects of alternative ecological and industrial scenarios on wild salmon ecosystems in Skeena Region of British Columbia	179,756
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501(c)(3)509 (a)(1)	To support the development of the Academy's Teen Initiative, including the Teen Docent Program, Science in Action Youth Program, and Student Science Fellows Program The Teen Initiative will serve as an overarching program strategy to engage teens more effectively in the Bay Area	573,470
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501(c)(3)509 (a)(1)	To support a long-term collaborative relationship between the Academy and Exploratorium, as they jointly pilot the 'San Francisco Teen Science Collaborative,' leveraging two existing young adult science learning pathways the Academy's Careers in Science Intern Program and the Exploratorium's XTech Program	471,453
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501(c)(3)509 (a)(1)	To support the further development and implementation of effective teacher professional development offered through the California Academy of Science's Teacher Institute on Science and Sustainability targeting 3rd ? 5th grade elementary school teachers in San Francisco Unified School District and adjacent San Francisco Bay Area school districts	500,000
California Association for Research in Astronomy65-1120 Mamlahoa Hwy Kamuela, HI 96743	None	501(c)(3)509 (a)(1)	To support the acquisition of a state-of-the- art 20-watt continuous-wave laser for the Keck II Telescope The resulting increase in sensitivity and accuracy will aid all science being conducted on the current Keck II Telescope and future large ground-based telescopes, accelerating new waves of scientific discovery throughout the astronomy community	2,000,000
California Council on Science and Technology5005 La Mart Drive Ste 105 Riverside, CA 92507	None	501(c)(3)509 (a)(1)	To improve the science and technology policy- related components of legislation through the establishment of an effective Legislative Science and Technology Policy Fellows Program The Fellows program will place ten Ph D -level (or equivalent) scientists and engineers per year in the California Legislature either as staff members of individual legislators or on committee staff	750,000
California Institute for Nursing and Healthcare663 13th Street Ste 300 Oakland, CA 946129996	None	501(c)(3)509 (a)(1)	For updating the organization's overall strategic plan, by supporting the Executive Director's engagement in activities that clarify the organization's value proposition in light of changing external conditions, and to develop a refined business model, succession plans, and a development plan that are aligned with this confirmed value proposition	75,000
California Institute for Nursing and Healthcare663 13th Street Ste 300 Oakland, CA 946129996	None	501(c)(3)509 (a)(1)	In support of the California Regional Action Coalition, whose efforts will result in the development of a prioritized plan to implement the recommendations outlined in "The Future of Nursing Leading Change, Advancing Health" report released by the Institute of Medicine in October, 2010 These findings will inform the development of a prioritized plan to implement the recommendations statewide	100,000
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of creation and deployment of a magnetic resonance imaging center for higher- brain research in a facility designed to give researchers an opportunity for deeper understanding of neural function through noninvasive studies	248,691
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To establish an observatory for structural molecular biology The new observatory, called a beam line, will make use of the extremely bright X-rays produced by a newly installed advanced electron accelerator at Stanford's Synchrotron Radiation Laboratory Outcomes for this grant include creation of a macromolecular crystallography facility for studying complicated biological systems	236,402
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of Caltech's Nanoscale Systems Initiative and the operation of the initiative's laboratories and facilities Outcomes for this grant include renovation and relocation of labs, recruitment of faculty, and the launch of the Nanoscale Systems Initiative's laboratories and facilities	73,122
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support Caltech's Technology Tectonics Observatory in the second phase of developing a multidisciplinary facility that combines state-of-the-art monitoring networks and innovative observations at key tectonics boundaries with modeling of tectonic forces over a wide range of spatial and temporal scales The goal of the project is to understand and eventually predict the earth's behavior near the intersection of key tectonic plates and provide strategic insights into a variety of destructive phenomena such as earthquakes, volcanic eruptions, tsunamis, landslides, and other geochemical and geophysical processes	1,945,823
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of Caltech's institute-wide intellectual, educational, and outreach initiative called Information Science and Technology Outcomes for this grant include establishment of (including staff and equipment) four Information Science and Technology centers Biology, Physics, Social Science, and Math	514,268
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support the Foundation's \$300 million commitment to Caltech The outcome for this grant is reimbursement of all program-related indirect costs	2,157,571
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support and expand Caltech's diversity programs Outcomes for this grant include increased participation of women and underrepresented minorities in science and engineering, recruitment of non-Caltech and Caltech undergraduate and graduate students every year, support for postdoctoral students, and assessment of the diversity recruitment program	62,349
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	For establishment of the Center for Cosmochemical and Geochemical Microanalysis Outcomes for this grant include installation of two ion microprobes, development of novel geochemical instrumentation, and maintenance of the Center	121,753
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	For the creation of the Proteome Exploration Laboratory (CaPeL) Research at CaPeL is expected to generate new knowledge of how the proteins specified by a genome give rise to an organism Outcomes for this grant include installation of equipment and maintenance of the Proteome Exploration Laboratory	1,802,086
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To establish the Center for Cosmochemical and Geochemical Microanalysis The Center will sustain a program of theoretical research aimed at attacking the problems posed by dark matter, dark energy, and the early universe Outcomes for this grant include the addition of two senior scientists (cosmology theorists), establishment of a distinguished visiting scholars program and postdoctoral fellowships, and maintenance of the Center	867,222
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of establishing the Center for Integrative Study of Cell Regulation, and postdoctoral fellowships	1,146,480
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of Revolutionizing Detectors for Cosmology postdoctoral fellowships	1,385,800

Form 990PF Part XV Line 3 – Grants and Contributions Paid During the Year or Approved for Future Payment					
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount	
Name and address (home or business)					
<b>a</b> Paid during the year					
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of research that will lead to an understanding of the effects of reward and punishment at numerous levels of human brain organization	705,419	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of experimentation with large, diverse, and interconnected socio-economic systems	1,298,124	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of research in reliable generation, storage, and use of renewable energy with the establishment of the Center for Sustainable Energy Research	407,447	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of developing the molecular basis for driving the photo-oxidation of water to enable fuel production directly from sunlight	998,324	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	In support of establishing the Center for Catalysis and Chemical Synthesis to accelerate the discovery of powerful new catalytic chemical reactions and novel chemical architectures	992,708	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To establish the Center for Exotic Quantum Systems to unite a diverse on-campus community of scientists who will be able to expand their leading-edge research on quantum matter, quantum light, quantum nano-mechanics, and quantum information science. The Center will become an internationally recognized entity that substantially enhances Caltech's ability to recruit the very best students, postdocs, and faculty in this important field.	977,690	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To establish a Center for Bio-inspired Wind Energy, with facilities on the main campus of Caltech and at the recently established Caltech Field Laboratory for Optimized Wind Energy in northern Los Angeles County. The Center will carry out research, development, and field testing of novel wind energy technologies inspired by engineering solutions found in nature.	1,487,257	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support new experiments designed to understand the causal link between gene functions, the brain, and behavior. Funding will be used to develop automated methods for measuring behaviors in rodents and to integrate these new methods with electrophysiological recording, functional imaging, and genetically based manipulations of neuronal activity.	954,000	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To develop new techniques to characterize images taken from space to monitor long term changes in the Earth's surface at fine spatial and temporal scales. Funding will support a core team to develop the technique, analyze large image datasets acquired by a suite of instruments over multiple decades, and apply them to two case studies to detect very small changes in the Earth's surface due to seismic-volcanic and landslide processes.	214,430	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support progress toward completion of the Early Construction Phase of the Thirty Meter Telescope. The Thirty Meter Telescope, to be built on Mauna Kea, will be the first of the next-generation giant optical/infrared ground-based telescopes capable of peering into the beginning of the universe. This grant is paired with an identical award to the University of California.	7,500,000	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To support six research groups within the Chemistry of Cellular Signaling Center to reveal, on a chemical scale, the interactions that control complex signaling pathways in cells. These pathways govern the structure and function of every living cell and are at the forefront of research at the chemistry-biology-physics interface.	1,200,000	
California Institute of Technology 1200 East California Blvd Pasadena, CA 91125	None	501(c)(3)509 (a)(1)	To analyze, in collaboration with the University of Washington and the University of California at Berkeley, the past 80 years of earthquakes in southern California to improve rupture forecasts, and develop both ground-level and building-specific shaking algorithms to determine when automatic shutdown of industrial processes could mitigate serious damage or injury. The knowledge gained will contribute to the development of a west coast prototype earthquake early warning system capable of providing robust advance warning?ranging from tens of seconds to minutes?of the size, extent and timing of imminent earthquakes.	1,000,000	
Canadian Parks and Wilderness Society BC Chapter410 - 698 Seymour St Vancouver, BC V6B 3K6 CA	None	EQUIVALENT US PUBLIC	In support of developing technical analyses for Marine Spatial Planning and the Pacific North Coast Integrated Management Area Initiative.	100,605	
Cape Cod Commercial Hook Fishermens Assoc Inc1566 Main St Chatham, MA 02633	None	501(c)(3)509 (a)(2)	To provide expertise and support to ensure appropriate and durable implementation of sectors for groundfish, expansion of catch shares into other bottom-dwelling fisheries, and regulations and design elements for sectors that address sustainable fishing communities.	182,510	
Carnegie Institution of Washington 1530 P Street NW Washington, DC 200051910	None	501(c)(3)509 (a)(1)	To enable a large-scale ecological study to improve our understanding of the large-area effects of dry season and drought on the structure, composition and function of forests in the Western Amazon Basin.	1,336,250	
Carnegie Mellon University5000 Forbes Avenue Pittsburgh, PA 15213	None	501(c)(3)509 (a)(1)	To improve collaborations between domain and computer scientists with the development of new abstractions and methodologies within data-intensive scalable computing (DISC). Through demonstration projects in cosmology and in close cooperation with its institutional collaborator, University of Washington's eScience Institute, Carnegie Mellon University will design and build a prototype DISC system and an open-source software suite for management and processing of extremely large data.	244,660	
Catholic Healthcare WestOne Dupont Circle NW Suite 530 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support improved nursing-related patient outcomes across nine hospitals in the San Francisco Bay Area and Greater Sacramento regions, leading to improved glycemic control and safety, a reduction in the incidence of preventable hospital-acquired venous thromboembolism, and a reduction in mortality among surgical inpatients with serious treatable complications through the implementation of evidence-based practices. All outcomes will be achieved by the end of 2013 and are to be sustained through 2017.	1,800,000	
Center for International Environmental Law Inc1350 Connecticut Ave NW Suite 1100 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support a new Forum for Sustainable Development for the Department of Loreto, Peru, a participatory clearinghouse for baseline data on social and environmental impacts of economic development projects, and a venue for increasing capacity of regional government agencies, civil society organizations, and local communities as prior and necessary inputs for the adoption and implementation of a policy framework for Strategic Social and Environmental Impact Assessments for Loreto.	600,000	
Center for International Policy Inc 1717 Massachusetts Ave NWSte 801 Washington, DC 20036	None	501(c)(3)509 (a)(1)	This grant will support the Center for International Policy's efforts to ensure climate- forest initiatives that protect tropical forests are understood at the United Nations Framework Convention on Climate Change 17th Conference of the Parties as part of the climate change solution.	175,064	
Center for Quality Systems Improvement1688 Orvieto Drive Roseville, CA 956613981	None	501(c)(3)509 (a)(1)	To support two targeted clinical impact interest groups, quality improvement education, and on-site support to hospitals working on improving patient outcomes. The grant outcomes are the achievement of evidence-based patient safety and quality improvement targets by hospitals participating in the two clinical impact interest groups, as well as the enhancement of clinical improvement leadership skills for at least 350 healthcare providers.	1,150,000	
Center for Quality Systems Improvement1688 Orvieto Drive Roseville, CA 956613981	None	501(c)(3)509 (a)(1)	In support of creating a Readmissions Learning Community in which hospitals and their outpatient provider partners confirm and share evidence-based practices shown to reduce hospital readmissions. The outputs of the grant include participation by at least 50% of the 5-county San Francisco Bay Area hospitals, and the collaborative development of detailed plans to implement evidence-based practices, each designed to reduce 30- and 90-day hospital readmission rates by at least 30% by December 31, 2013.	350,000	
Centro de Conserv Investig y Manejo Areas Natura420 - San Antonio Miraflores Lima PE	None	EQUIVALENT US PUBLIC	To maintain the zero deforestation zone in Cordillera Azul and the stabilization of land use in the park's buffer zone, while securing financial sustainability for the national park. The grant also supports the development of a Reducing Emissions from Deforestation and forest Degradation (REDD) Project and its integration within the national and regional REDD contexts and ensures a systematic dissemination of lessons.	229,000	
Centro de Conserv Investig y Manejo Areas Natura420 - San Antonio Miraflores Lima PE	None	EQUIVALENT US PUBLIC	To allow the organization to implement critical management actions to maintain zero deforestation inside Cordillera Azul National Park and stabilize land use in the park's buffer zone, while completing its strategy?and implementing an innovative Reduced Emission from Deforestation and Forest Degradation pilot project to secure financial sustainability.	435,000	
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	To support design, development, fabrication, and evaluation of enhancements to the Bill Nye's Climate Lab exhibition and website. Enhancements will enable youth ages 8-14 years to learn basic principles of climate change and engage in behaviors that address it. The evaluation will allow Chabot to measure both learning and behavior change in users of the exhibition and website.	1,800,000	
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	In support of the development of the Chabot Climate Change Teacher Institute, which will provide teachers from Alameda County with instruction on the fundamental scientific concepts related to climate change and pedagogical activities that deeply engage their 4th-8th grade students in science learning.	294,365	
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	In support of the development of a cost-effective, replicable model for scaling up the Techbridge program, which provides hands-on activities, role models and worksite visits, family outreach, and teacher training to serve girls across the San Francisco Bay Area. National research, robust assessment, and evaluation will be components of the program design and refinement to develop a scalable and sustainable model for expansion and durability.	200,000	
Clark University950 Main Street Worcester, MA 01610	None	501(c)(3)509 (a)(1)	To develop a new cloud-computing system for the origination, planning, and evaluation of Reducing Emissions from Deforestation and Forest Degradation projects from its Land Change Modeler software system. The new cloud-computing system will be publicly available in a geospatial database facility provided by Google's Earth Engine.	51,000	
Clark University950 Main Street Worcester, MA 01610	None	501(c)(3)509 (a)(1)	To enable the analytical capacity for integrated land management incorporating ecosystem services, land change scenarios, biodiversity and optimal land allocation planning developed in a commercial-grade Geographic Information and Decision Support Software.	1,000,000	
Climate Focus North America Inc 1025 Connecticut Ave NW Ste 1102 Washington, DC 20036	None	Expenditure respons	To enable additional demand for forest carbon emission reductions by creating new partnerships among sub-national entities and building on the leadership of the Governors' Climate and Forests Task Force (GCF) while enhancing the sustainability of the overall effort.	184,900	
Coastal States Stewardship Foundation44 North Capitol Street NW Suite Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support regional planning for habitat protection and sustainable use.	75,000	

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a</b> Paid during the year				
Cold Spring Harbor Laboratory1 Bungtown Road Cold Spring Harbor, NY 11724	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Robert Martienssen	333,333
Community Initiatives354 Pine Street Suite 700 San Francisco, CA 94104	None	501(c)(3)509 (a)(1)	To strengthen informal science educational programming offered to the public at Community Science Workshop sites in the San Francisco Bay Area, by contributing to improved programming and expansion	250,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	In support of matching funds for approved transactions under the Global Conservation Fund This is for the matching funds Portion of the \$100 million	12,500,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	To demonstrate and amplify 'Green Economy' models that incorporate the value of ecosystem services into economic development decisions and increase understanding that the conservation of nature is essential for economic growth and the long-term well-being of humanity	12,000,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	To support detailed business planning and demand assessment for significantly scaling up the Verde Ventures Fund as a legally-separate investment fund for financing environmentally sustainable small- and medium-sized businesses that benefit healthy ecosystems	210,000
Conservation Law Foundation Inc62 Summer Street Boston, MA 02110	None	501(c)(3)509 (a)(1)	To facilitate the dissemination of the best available data and knowledge to inform active contributors to Marine Spatial Planning implementation and engagement at the state, regional, and federal scales, as they relate to New England	92,388
Conservation Strategy Fund1160 G Street Arcata, CA 95521	None	501(c)(3)509 (a)(1)	To support the refinement of conservation economics tools, the training of policy formulators regarding their use, and their subsequent deployment in the analysis of major infrastructure projects in the Amazon Headwaters region in an effort to promote an effective conservation agenda for the region	450,000
Consultative Group on Biological DiversityPresidio Building 1016 PO Box 29361 San Francisco, CA 941290361	None	501(c)(3)509 (a)(1)	To contribute to the conservation and restoration of biodiversity by enhancing effective collaboration among environmental foundations	65,000
Coop for Assist and Relief Everywhere Inc - CARE151 Ellis Street NE Atlanta, GA 30303	None	501(c)(3)509 (a)(1)	For the development, review, and testing of internationally applicable, credible, and effective social and environmental standards for Reducing Emissions from Deforestation and Forest Degradation (REDD+) Standards developed by this project will be piloted in key countries to strengthen the REDD+ program design and implementation by reducing poverty and achieving human rights and biodiversity conservation goals, while avoiding social or environmental harm	445,281
Dallas County Hospital District 5201 Harry Hines Blvd Dallas, TX 75235	None	Unit of Government	To support the development and implementation of a generalizable, exportable, automated software system to identify and flag Heart Failure (HF) patients at high risk of hospital readmission Once finalized, it will be installed in a hospital outside of the original development site The system will then be used, in combination with evidence-based interventions, to identify and intervene on HF patients at high risk of readmission, resulting in a 20% relative reduction from baseline in the hospital's 30-day HF readmission rate The software will then be available for adoption nationwide, and available for installation to at least three additional hospitals, one of which will be located in Greater Sacramento or the San Francisco Bay Area if mutually agreeable, by December 2015	1,348,000
Daughters of Charity Health Systems26000 Altamont Rd Los Altos Hills, CA 940224317	None	501(c)(3)509 (a)(1)	To implement the Clinical Advancement in Research and Education project, a comprehensive program to implement nursing-led quality councils and evidence-based practices at the bedside at each of the grantee's three acute care hospitals in the San Francisco Bay Area Through the grant, the hospitals will use a nursing-led quality council methodology (as implemented by the Integrated Nurse Leadership Program) with an immediate focus on reducing severe sepsis mortality	394,000
David Suzuki Foundation2211 West 4th Avenue Suite 219 Vancouver, BC V6K 4S2 CA	None	EQUIVALENT US PUBLIC	To increase the incentives for industry leaders and governments to improve salmon aquaculture and fisheries management practices in British Columbia	112,962
David Suzuki Foundation2211 West 4th AvenueSuite 219 Vancouver, BC V6K 4S2 CA	None	EQUIVALENT US PUBLIC	To develop technical analyses in support of Marine Spatial Planning and the Pacific North Coast Integrated Management Area Initiative Marine Spatial Planning (MSP), share examples of MSP implementation both domestically and internationally, and prepare an assessment of potential advantages and disadvantages	157,715
Duke University125 Science Drive Durham, NC 27708	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Xinnian Dong	333,333
EO Wilson Biodiversity Foundation 1129 Weaver Dairy Rd Ste 116363 Chapel Hill, NC 275166363	None	501(c)(3)509 (a)(1)	To enable an interactive, rich media e-documentary, developed in conjunction with the E O Wilson Life on Earth digital biology textbook, to detail Mozambique's Gorongosa National Park restoration ecology project	593,728
Earth Economics1121 Tacoma Ave South Tacoma, WA 98402	None	501(c)(3)509 (a)(1)	To improve ecosystem service valuation in order to inform decisionmaking, correct economic incentives and improve public and private investment among conservation organizations, federal agencies and municipalities	159,000
Earthworks1612 K St NWSuite 808 Washington, DC 20006	None	501(c)(3)509 (a)(1)	To engage key private sector players in the conservation of Bristol Bay's wild salmon ecosystems	202,835
East Bay Regional Park District 2950 Peralta Oaks Court Oakland, CA 94605	None	Unit of Government	To support the acquisition of the 955-acre Owen property, a key step in preserving a larger habitat assemblage covering Pleasanton and Sunol ridges and their watersheds in Alameda County, and will fund immediate stewardship needs on the property Funding by GBMF will leverage District funds and other grants in support of expansion of large-scale preservation efforts in this area of central Alameda County	1,150,000
East Contra Costa County Habitat Conservancy651 Pine Street North Wing 4th Fl Martinez CA, CA 94553	None	Unit of Government	To provide matching funds to federal grant dollars for the acquisition and permanent protection of conservation lands in the Mount Diablo landscape	1,300,000
EcoAdaptPO Box 11195 Bainbridge Island, WA 98110	None	501(c)(3)509 (a)(1)	In support of incorporating climate change adaptation into active, place-based Marine Spatial Planning processes	166,672
Ecoagriculture International Inc730 11th St NW Suite 301 Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support the Landscapes for People, Food and Nature Initiative to address key challenges including food and nutrition, rural poverty, ecosystem degradation, species loss, and climate change via an integrated landscape approach	310,000
Ecotrust721 NW Ninth AvenueSuite 200 Portland, OR 97209	None	501(c)(3)509 (a)(1)	To ensure the sustainability of renewable natural resources in the Copper River watershed of Alaska Funding will be used to advance the scientific understanding of salmon ecology and to encourage the adoption of management practices that promote long-term sustainability of the watershed's wild salmon populations	200,000
Ecotrust CanadaSuite 200 1238 Homer Street Vancouver, BC V6B 2Y5 CA	None	EQUIVALENT US PUBLIC	To support the development of a diversified and integrated regional fishery model to reduce dependence on Skeena wild salmon	215,000
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	In support of the Greater Xing Complex Conservation Program, which will provide the conditions for the effective management of protected areas in the reserve mosaic of the Terra do Meio, Par, Brazil while improving indigenous and community associations, maintaining the integrity of park borders, and establishing markets for non-timber forest products	102,001
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	To support reduced deforestation and forest degradation through protected area and watershed management in the highly threatened Xingu River Basin, Brazil	1,000,000
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	In support of creating a durable and efficient Pacific groundfish trawl catch share program Funding will be used to refine and improve fishing regulations to increase flexibility and reduce costs, and to work with fishermen directly to improve their performance under the catch share program	1,202,567
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	In support of implementation of good catch shares in New England as an effective fishery management tool to restore fisheries and, marine ecosystems and create a sustainable fishing industry The project will include refining and strengthening the groundfish sector-based catch share program to address resource conservation and socioeconomic goals, implementing good catch shares for monkfish through an exemplary and inclusive design process, gaining the support of key regional constituencies, and ensuring the leadership, technical expertise, resources, and scientific foundation needed for durability are held by local institutions and stakeholders	1,000,000
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	To support the dissemination and adoption of well-designed catch share policies and programs in the United States to restore fisheries and marine ecosystems and create a sustainable fishing industry, including the institutionalization of tools such as a catch shares design database	1,699,901
Environmental Grantmakers Association475 Riverside Drive Suite 960 New York, NY 10115	None	501(c)(3)509 (a)(1)	To promote effective environmental philanthropy by sharing knowledge, fostering debate, cultivating leadership, facilitating collaboration, and catalyzing action The Environmental Grantmakers Association will use this funding to help its constituents become more effective grantmakers through information sharing, collaboration, and networking	60,000
Equipe de Conservacao da AmazoniaSAS Quad3 Bloco C-Ed Bus Pt Sala306 Brasilia, DF 70070-934 BR	None	EQUIVALENT US PUBLIC	In partnership with state and federal government agencies, Equipe da Conservacao da Amazonia and its collaborators will develop participatory, science-based biodiversity management and monitoring plans for 4.4 million hectares of indigenous lands in the Calha Norte conservation corridor	800,000

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Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
<b>a</b> Paid during the year				
Fedora Commons165 Washington St Suite 201 Winchester, MA 01890	None	501(c)(3)509 (a)(1)	To provide the technical expertise and community framework needed to develop sustainable open- source software for innovative collaboration and knowledge sharing among scientists, scholars, and educators, while ensuring the integrity and longevity of the results of their work	537,409
Field Museum of Natural History1400 S Lake Shore Dr Chicago, IL 606052496	None	501(c)(3)509 (a)(2)	To secure critical conservation landscapes while engaging local residents in stewardship, and to bolster local expertise in effective rapid biological-social inventories. Funding will be used to promote the creation of new regional conservation areas and the effective management of key protected areas' buffer zones in Peru (Loreto), and to host a bi-national inventory-science training course for Loreto and Pando focused on conducting biological and social inventories and integrating results into compelling recommendations for decisionmakers	227,210
Fondo Ambiental NacionalEdificio Financiero Amazonas piso 9 Quito EC	None	EQUIVALENT US PUBLIC	To consolidate results of prior work on effective management of the National System of Protected Areas in Ecuador within the Cndor Kutuku Conservation Corridor, to strengthen management of Sangay and Podocarpus National Parks, to build capacity of key local stakeholders in park management, and to promote collaboration among nonprofit partners and the Ecuadorian Ministry of the Environment for achieving national conservation goals	199,510
Fondo de las AmericasAvenida Javier Prado 5318 Molina LIMA 33 PE	None	Unit foreign govt	In support of basic infrastructure, equipment, and patrol personnel to leverage the work of conservation groups and local indigenous peoples in formally designated reserves in Peru. Outcomes include creation and consolidation of Ichigkat Muja Cordillera del Condor National Park and the Tuntanain y Kampagkis communal reserves to add 650,000 hectares of newly protected lands to the Santiago Comaina reserved zone	213,000
Fondo Mexicano Para La Conserv De La NaturalezaCalle Damas 49 Col San Jose Insurg Mexico City 3900 MX	None	501(c)(3)509 (a)(1)	To support the Mexican Fund for the Conservation of Nature and its partners to identify and test the appropriate methodologies and technologies to be adopted officially for monitoring deforestation and forest degradation at the national, subnational, and local levels in Mexico	1,500,000
Forest Ethics410 - 698 Seymour St Vancouver, BC V6B 3K6 CA	None	501(c)(3)509 (a)(2)	To support Skeena communities in promoting a precautionary approach to coal bed methane development, including the establishment of no-go areas in the highly sensitive headwaters habitat	150,962
Forest Trends Association1203 19th Street NW 4th floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	To advance the Reducing Emissions from Deforestation and Forest Degradation and forest carbon policy dialogue, at the United Nations Framework Convention on Climate Change and at the national level, to reconcile the potential for sub-national project activities to deliver emissions reductions and secure financing within emerging regulatory frameworks	100,000
Forest Trends Association1203 19th Street NW 4th floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	In support of the Ecosystem Marketplace, to increase private sector engagement and guidance on how to integrate ecosystem services into decision making to help catalyze additional investment and inform policies that support sustainable conservation decisions	200,000
Forever Costa Rica Association Forum I Edificio G Piso 7 San Jose CS	None	Expenditure respons	To develop national-scale marine control and surveillance strategies and enable implementation of the Costa Rican government's Marine Protected Areas plan	149,500
Fundacao Amazonica da Defesa da Biosfera70 - Conjunto Tiradentes - Aleixo Manaus, AM 69083-230 BR	None	EQUIVALENT US PUBLIC	To support the implementation and sustainable finance of state-level protected areas in Amazonas, Brazil, and the independent evaluation and validation of the ProBuc Community Based Protected Area and Biodiversity Monitoring System	679,200
Fundacao Uniselvas/n Campus da UFMT-Bloco da GRAFIC Cep 78 070-970, MATO GROSSO POSTAL 3556 BR	None	EQUIVALENT US PUBLIC	For the Law School at the Federal University of Mato Grosso, Brazil to develop a Distance Specialization Course in Agro-Environmental Law and implement it in Mato Grosso and Acre states, prepare legal cases against incidents of illegal deforestation in Mato Grosso, and train community leaders and environmental councils basin-wide in the effective use of Brazil's environmental laws. These outputs will enable state and federal environmental agencies, public prosecutors, and civil society in the states of Mato Grosso and Acre to make more effective use of the Brazilian legal system to detect and prosecute environmental crimes, and decrease illegal deforestation by increasing transparency	28,496
Fundacao Vitona Amazonica146 Cj Morada do Sol Bairro Aleixo Manaus, AM 69083-093 BR	None	Expenditure respons	To consolidate the basic effective management of 4 protected areas in the lower Rio Negro Basin and pilot mechanisms for adaptive management of both state and federal protected areas in a protected areas mosaic. The plan reframes management plans as effective governance instruments that link communities to protected area agencies through empowered protected area councils and managers. The grant transitions a high capacity socioenvironmental grantee from work on the consolidation of individual protected areas to work on the analysis and elimination of significant barriers to the integration of activities in individual PAs with system-wide adaptive management and decision making	874,407
Fundacion Amigos de la Naturaleza CochabambaCasilla 2241 Santa Cruz BL	None	EQUIVALENT US PUBLIC	To plan and coordinate the implementation of a sub-national program for Reducing Emissions from Deforestation and forest Degradation within Beni and Pando. This project will implement the first sub-national program in the world to include indigenous communal lands, and involve indigenous community organizations in program design, its implementation, and administration. This project will help to protect the last remaining conservation corridor connecting dry and transitional forests with Amazon forests in northeastern Bolivia	409,004
Fundacion Gaia AmazonasCra 4 26B-31 Bogota, DC CO	None	EQUIVALENT US PUBLIC	To increase the effectiveness of the management of the Yaigoje Apaporis National Park and Indigenous Reserve through the creation of a community-based research program and the establishment of community and regional-level land-use agreements. These, in turn, will serve as the basis for negotiating a new and innovative type of co-management regime recently established by the Colombian Parks Service	200,000
Fund Latino Americana para el Tropic AmazonicoMalecon Tarapaca N 332 Altos Iquitos, LORETO 20493440749 PE	None	EQUIVALENT US PUBLIC	To support the implementation of the Wildlife Management in Latin America and the Amazon Conference Series, and the development of a Latin American Wildlife Society	200,000
Fundacion para la Supervivencia del Pueblo CofanMariano Cardenal N74-153 Quito EC	None	EQUIVALENT US PUBLIC	For the consolidation of the Cofn Conservation Program through continued implementation of the Ranger Program. Additional outcomes are the dissemination and replication of results among other community-based organizations in the Ecuadorian Amazon, including the training of their members in management and monitoring techniques, and a systematic effort toward financial sustainability through the implementation of Payment for Ecosystem Services mechanisms	126,700
Fundo Brasileiro para a BiodiversidadeLargo do IBAM 01/ 6 andarHumaita Rio de Janeiro, RJ CEP 22271 070 BR	None	EQUIVALENT US PUBLIC	In support of a highly leveraged initiative of the Latin American and Caribbean network of conservation trust funds in their development of innovative, market-based, financial solutions for conservation	300,000
Great Bear Initiative Society409 Granville Street Suite 1660 Vancouver, BC V6C 1T2 CA	None	Expenditure respons	For enhancing and integrating community-level marine spatial plans in support of achieving a good Pacific North Coast Integrated Management Area marine spatial plan. This grant also supports the grantee's transition to organizational and financial durability in implementing the Great Bear Rainforest agreements	980,400
Great Bear Initiative Society409 Granville Street Suite 1660 Vancouver, BC V6C 1T2 CA	None	Expenditure respons	To enable the Great Bear Initiative to engage in communications and training activities in support of marine spatial planning	321,986
Gr Washington Edu Telecommunications Assoc Inc 2775 South Quincy Street Arlington, VA 22206	None	501(c)(3)509 (a)(2)	To continue support for a science-based program that uses traditional broadcast and web-based media content, through both in-depth journalism and short, timely reports on current breaking news in science and engineering, to inform and educate the public of the creative and innovative contributions being made by scientists and engineers	250,000
Green Fire ProductionsPO Box 369 La Grange, OR 97850	None	501(c)(3)509 (a)(2)	To increase the understanding of and support for coastal marine spatial planning through production and distribution of the film 'Ocean Frontiers,' which captures stories of successful ocean planning through the eyes of coastal communities, managers, scientists, and others	191,125
Gulf of Maine Research Institute350 Commercial Street Portland, ME 04101	None	501(c)(3)509 (a)(1)	In support of work to improve the sector management system for New England's groundfish industry, provide convening and technical assistance to the monkfish fishery as it develops a new catch share system, assist groundfish sectors to adopt cleaner fishing technology, and provide region-wide outreach and education to the region's fishing industry, fisheries management agencies, and policy makers	536,125
H John Heinz III Ctr for Science Economics & Envi1001 PA Ave NWSuite 735 South Washington, DC 20010	None	501(c)(3)509 (a)(1)	This grant will provide core support for the Biological Dynamics of Forest Fragments Project in Manaus for two years while developing a sustainable finance framework	250,000
Health Plan of San Mateo701 Gateway Blvd Suite 400 South San Francisco, CA 94080	None	Unit of Government	For the pilot of an interdisciplinary team-based care management model for Health Plan of San Mateo high utilization patients, most of whom have multiple chronic conditions. The pilot will result in improved quality outcomes, reduced Emergency Department visits and hospitalizations, and a commitment by the Health Plan of San Mateo to fully implement and sustain the new model if successful	400,000
Hospital Comm for the Livermore-Pleasanton Areas5575 W Las Positas Suite 300 Pleasanton, CA 94588	None	501(c)(3)509 (a)(1)	To support ValleyCare Health System's Magnet Journey, leading to the submission of its Magnet application, completed Magnet documentation, and Magnet designation by March 2013	32,000
Indiana University1001 East Third Street Bloomington, IN 474053700	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge biology research in the lab of Craig Pikaard	333,333
Institute for the Future124 University Avenue Palo Alto, CA 94301	None	501(c)(3)509 (a)(2)	To provide support to research and catalogue the potential areas in science that are ripe for transformative change	150,199
Inst de Conserv e Desenvolvimento Sustentavel12 - Parque das Laranjeiras Manaus, AM 69058-250 BR	None	EQUIVALENT US PUBLIC	To support a forest transparency program in partnership with the government of the state of Amazonas, and to increase civil society participation in the definition and protection of forest-based environmental services	100,000
Inst de Hidrologia Meteorologia Estudios AmbientalesCarrera 10 No 20-30 Bogota, D C CO	None	Unit foreign govt	To enable the deployment of technical and operational ability to design, baseline, monitor and support projects for Reducing Emissions from Deforestation and forest Degradation at the national and sub-national level in Colombia	165,718
Instituto de Pesquisa Ambiental da AmazoniaAvenida Nazare 669 Belem, PARA 66035-170 BR	None	EQUIVALENT US PUBLIC	For a community forestry project in the settlement communities of Moju I and II in the State of Par, Brazil, which will serve as a demonstration for forest-based co-management among communities, government, and the timber industry	257,069



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Name and address (home or business)					
a Paid during the year					
Instituto del Bien ComunAv Petit Thouars 4381 Miraflores Lima 18 PE		None	EQUIVALENT US PUBLIC	To secure gains achieved through grants for the Ampiyacu-Algodn Conservation Program in the Department of Loreto and the Pachitea Watershed Conservation Program in the Departments of Pasco and Hunuco, including the implementation of the Oxapampa Biosphere Reserve, and updating and upgrading the Geo-referenced Mapping System of Indigenous Communities and the Peruvian Amazonian Electronic Library, to enable more widespread dissemination	200,000
Instituto do Homem e Meio Ambiente da Amazonia2020 - Bairro Fatima Belem, para 66060-160 BR		None	EQUIVALENT US PUBLIC	To establish deforestation-free cattle production in Para and Mato Grosso, monitor the impacts of cattle sector policies to enable adaptive management of state and federal level processes, enhance monitoring and enforcement of deforestation in protected areas in the Brazilian Amazon, and secure gains in the Calha Norte Protected areas mosaic	395,523
Instituto do Homem e Meio Ambiente da Amazonia2020 - Bairro Fatima Belem, PARA 66060-160 BR		None	EQUIVALENT US PUBLIC	To monitor, analyze, and disseminate information regarding deforestation and forest degradation in protected areas of the Brazilian Amazon, improve protected area management in the Calha Norte conservation corridor, and support the development of sustainable finance and monitoring mechanisms for Para state protected areas	900,000
Instituto Floresta Tropical1613 Bairro Jurunas Belem, PARA 66025-660 BR		None	EQUIVALENT US PUBLIC	In support of a community forestry project in the settlement communities of Moju I and II in the State of Para, Brazil that will serve as a demonstration for forest-based co-management between communities, government, and the timber industry	111,221
Instituto Internacional de Educacao do BrasilSala 101Centro ComerGilberto Saloma Brasilia, DF 71606-900 BR		None	EQUIVALENT US PUBLIC	To enable effective co-management of protected areas in the BR-319 Frontier Zone by creating local associations and management councils and training their members, and by restructuring two local environmental non-governmental organizations Instituto Internacional de Educacio do Brasil will also secure its own financial stability through the development and implementation of a fund-raising strategy	716,885
Instituto SocioambientalAv Higienopolis 901 Sao Paulo, SP 01238-001 BR		None	EQUIVALENT US PUBLIC	In support of introducing user-friendly, interactive features into the web-based monitoring system for protected areas to enable customized reporting to address specific demands that arise regarding protected areas Resource management techniques will be codified through the development of curricular materials to be used in training a new generation of indigenous land managers for application across 8.5 million hectares of Indigenous Lands in the Upper Negro River Basin A redesigned planning process for the territorial ordering and land management of the Middle Negro River Basin will be completed, with supporting documents and maps published	210,896
International Conservation Caucus Foundation25786 Georgetown Station Washington, DC 200278786		None	501(c)(3)509 (a)(1)	To support the Oceans Caucus Foundation to help create a bi-partisan Oceans Caucus and associated educational activities	125,000
International Game Fish Association Inc300 Gulf Stream Way Dania Beach, FL 33004		None	501(c)(3)509 (a)(1)	To support the creation of a citizen science data platform that will be tested through a pilot project with recreational fishermen	1,456,810
Intern'l Union for Conserv of Nature and Natural R28 rue Mauverney Gland 1196 SZ		None	Executive Order	To support the establishment of the Intergovernmental Platform on Biodiversity and Ecosystem Services, a novel scientific collaboration that will generate policy relevant science on biodiversity and ecosystem services Funding will be used to increase awareness and encourage full participation of civil society in the governance and operations of the platform so that it is recognized by the policy and science communities for providing high quality and scientifically sound information to decision-makers	199,813
Intern'l Union for Conserv of Nature and Natural R28 rue Mauverney Gland 1196 SZ		None	Executive Order	To support the International Union for Conservation of Nature (IUCN) to develop the IUCN Red List of the Continental Ecosystems of the Americas, engage national governments and policy makers to employ it, and provide open-access to information and analyses to the public	1,300,000
Island InstitutePO Box 648 Rockland, ME 04841		None	501(c)(3)509 (a)(1)	To support the Midcoast Fishermen's Association and Port Clyde Community Sector in the successful and sustainable implementation of sector-based catch share management This will serve as a model for community-based groundfish sectors in New England, comprised primarily of small boats and mid-sized trawlers, and will also foster thought leadership on policy	124,070
Iwokrama Intern'l Ctr for Rain Forest Conserv & De77 High Street Kingston, GEORGETOWN GY		None	unit of foreign govt	In support of the participation of Amerindian, government and private sector stakeholders in sustainable forest management, effective landscape-scale monitoring and modeling of forest cover, biodiversity and ecosystem function, and best practices in the public and private forestry sector, thus enhancing national efforts to reduce deforestation and forest degradation in Guyana	235,000
Johns Hopkins University3701 San Martin Drive Baltimore, MD 21218		None	501(c)(3)509 (a)(1)	In support of the invention and development of novel instrumentation and methods to generate and detect terahertz radiation at low temperatures and in magnetic fields The new techniques will be used to obtain fundamental knowledge about the dynamic properties of condensed matter systems, applicable to a wide range of biological, chemical, and physical investigations	266,000
Kaiser Foundation Hospitals1800 Harrison St 17th Floor Oakland, CA 94612		None	501(c)(3)509 (a)(1)	To accelerate a region-wide program to reduce sepsis mortality The grant will ensure implementation of evidence-based best practices in early identification and treatment of patients with severe sepsis (overwhelming bloodstream infection) that have been shown to reduce sepsis mortality	1,000,000
Kaiser Foundation Hospitals1800 Harrison St 17th Floor Oakland, CA 94612		None	501(c)(3)509 (a)(1)	To spread operational improvements to the work environment for RNs, increasing both patient satisfaction and RN time spent in the patient room at three Kaiser Greater Sacramento hospitals	235,000
Life Sciences Research Foundation 3520 San Martin Drive Baltimore, MD 21218		None	501(c)(3)509 (a)(1)	In support of a prestigious post-doctoral fellowship opportunity for four top researchers in biological science disciplines typically underfunded by other granting sources The fellowships will last three years	228,000
Life Sciences Research Foundation 3520 San Martin Drive Baltimore, MD 21218		None	501(c)(3)509 (a)(1)	To support prestigious post-doctoral fellowships for five top researchers in biological science disciplines typically underfunded by other granting sources The fellowships will last three years	285,000
Living Oceans Society207 W Hastings St Suite 1405 Vancouver, BC V6B 1H7 CA		None	501(c)(3)509 (a)(1)	For developing technical analyses in support of Marine Spatial Planning and the Pacific North Coast Integrated Management Area Initiative	141,299
Marin General Hospital Foundation 100 B Drakes Landing Suite 255 Greenbrae, CA 94904		None	501(c)(3)509 (a)(1)	To implement and evaluate a transitional care program aimed at a sustained reduction in both 30-day readmission rates by at least 30% and 90-day readmission rates by at least 15% for patients age 65 and older as compared to a 2010 baseline, in partnership with the Marin County Department of Health and Human Services	500,000
Marine Biological Laboratory7 MBL Street Woods Hole, MA 02543		None	501(c)(3)509 (a)(1)	In support of the Microbial Diversity Summer Course, one of five coupled grants intended to train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	184,785
Marine Fish Conservation Network 600 Pennsylvania Avenue SE 210 Washington, DC 20003		None	501(c)(3)509 (a)(1)	In support of efforts to improve the efficiency of federal investments in fisheries and reduce uncertainty in management The project will create a publicly available report, tracking historic funding for fisheries programs in the United States and illustrating the relationship between funding levels and biological and economic conditions in management regions	72,900
Massachusetts Institute of Technology77 Massachusetts Ave Cambridge, MA 021394307		None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr Edward F DeLong on the dynamics of the composition and gene expression patterns of planktonic microbial communities The outcomes of this grant include a deeper understanding of how bacterial and archaeal populations change in space and time in natural and perturbed marine systems, how microbes communicate with each other in ocean environments, and how widely distributed genes of important ecological function impact marine biogeochemical cycles	1,239,651
Massachusetts Institute of Technology77 Massachusetts Ave Cambridge, MA 021394307		None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr Sallie (Penny) W Chisholm on the ecology of Prochlorococcus, a major group of primary producers in the upper ocean, and its mechanisms of evolution The outcomes of this grant include a deeper understanding of ecological differentiation among various groups of Prochlorococcus and how they interact with co-occurring heterotrophic bacteria and infective viruses Key physiological and time series data are expected to be generated and supplied to ecosystem models	1,169,069
Massachusetts Institute of Technology77 Massachusetts Avenue Cambridge, MA 02139		None	501(c)(3)509 (a)(1)	To support further development and enhancement of a novel condensed matter physics measurement technique, known as 'time domain capacitance spectroscopy,' to provide unprecedented high-resolution measurements of low dimensional electron systems The increased sensitivity in instrument capabilities, combined with an attractive postdoctoral fellowship program, will allow scientists to, for the first time, achieve temperature limited energy resolution in the milliKelvin regime, expand the use of the method to other materials beyond gallium arsenide, and characterize individual electrons	1,100,000
Massachusetts Institute of Technology77 Massachusetts Avenue Cambridge, MA 02139		None	501(c)(3)509 (a)(1)	To provide support for the acquisition of a next generation electron beam lithography system to enable unique research and advances in electronics, photonics, physics, chemistry, materials science, bioengineering, and nano- electromechanical systems The electron beam lithography system will enable premier research for national, regional, and local users from universities, industry, and U S national laboratories	500,000
Mendian InstitutePO Box 1829 105 Village Place Dillon, CO 80435		None	501(c)(3)509 (a)(1)	In support of a science-based analysis in furtherance of the goals of the July 2010 U S Framework for Coastal and Marine Spatial Planning	714,067
Michigan State UniversityMichigan State University Plant Bi East Lansing, MI 488241312		None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Sheng-Yang He	333,333
Middle Bay Sustainable Aquaculture Institute680-220 Cambie St Vancouver, BC V6B 2M9 CA		None	Expenditure respons	In support of a demonstration project for "cl osed containment" salmon production Work will include first, revising governance, management, and the workplan in preparation for completing the demonstration project, and second, completing the construction, installation, and one full salmon grow-out cycle in a single tank	83,944
Mills-Peninsula Hospital Foundation 1501 Trousdale Drive Burlingame, CA 94010		None	501(c)(3)509 (a)(3)	To support Mills-Peninsula Health System's Magnet Journey, leading to the submission of the Magnet application, full documentation, and Magnet designation by May 30, 2014	355,000
Mills-Peninsula Hospital Foundation 1501 Trousdale Drive Burlingame, CA 94010		None	501(c)(3)509 (a)(3)	To support Mills-Peninsula Hospital Foundation, in partnership with Palo Alto Medical Foundation and Peninsula Family Services, to implement and evaluate a transitional care program aimed at reducing hospital readmissions for patients age 65 and older The outcome of this grant is to achieve a sustained reduction in both 30- and 90-day readmission rates for patients age 65 and older by at least 30% as compared to a 2011 baseline	750,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a</b> Paid during the year				
Missouri Botanical Garden Board of TrusteesPO Box 299 St Louis, MO 631660299	None	501(c)(3)509 (a)(1)	In support of the Biodiversity Heritage Library's effort to develop a comprehensive and sustainable infrastructure for the world's biodiversity literature. Through global coordination with regional partners, this project will guide the technical infrastructure implementation, align goals, ensure transparent communication, and support the establishment of a seamless Global Biodiversity Heritage Library with a distributed, interoperable network of digital repositories	230,000
Morris K Udall and Stewart L Udall Foundation130 South Scott Avenue Tucson, AZ 857011922	None	Unit of Government	In support of the U S Institute for Environmental Conflict Resolution in the design and potential pilot implementation of a bi-partisan, inclusive public engagement process by the National Ocean Council in furtherance of the United States National Ocean Policy Funding will be used to produce best practice recommendations for eliciting and incorporating input from the general public and a broad spectrum of ocean users, including tribes	653,940
Mosaic Event Management Inc67 Haight St San Francisco, CA 94102	None	Expenditure respons	To support the planning and execution of the 2012 BIMNI All Grantee Summit and Betty Irene Moore Speaker Series	45,000
MRAG Americas Inc10051 5th St N Suite 105 St Petersburg, FL 33702	None	Expenditure respons	To evaluate the performance of New England and Pacific groundfish catch share management systems during their first five years of implementation	279,672
Nanwakolas Council203 - 2005 Eagle Drive Campbell River, BC V9H-1V8 CA	None	Expenditure respons	For the organization's leadership participation within the Pacific North Coast Integrated Management Area (PNCIMA) Initiative, and the development and integration of smaller-scale community and regional-level Marine Spatial Plans, which will in turn help achieve a good PNCIMA Marine Spatial Plan	105,700
National Academy of Sciences500 5th Street NW Washington, DC 20001	None	501(c)(3)509 (a)(1)	In support of convening scientists, educators, and entertainment professionals for a summit in Fall 2010 to discuss benefits, challenges, and strategies for using popular fictional film, television, and video games effectively in science education Based on key ideas from the summit, a pilot project will reach out to stakeholders and further raise awareness around important intersections of science, education, and entertainment	225,000
National Audubon Society Inc715 L StreetSuite 200 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	174,589
National Fish and Wildlife Foundation1133 Fifteenth Street NW Suite 11 Washington, DC 20005	None	501(c)(3)509 (a)(1)	In support of the transition of U S fisheries to catch share programs by encouraging fishermen to pursue innovative management strategies through a competitive grant award process	552,412
National Geographic SocietyPO Box 98199 Washington, DC 200908199	None	501(c)(3)509 (a)(2)	To support the travel of NGO speakers to the World Oceans Summit being hosted by The Economist in Capella, Singapore, February 23 & 24, 2012	50,000
National Marine Sanctuary Foundation8601 Georgia Avenue Suite 201 Silver Spring, MD 20910	None	501(c)(3)509 (a)(1)	To research and synthesize funding by United States government sources for science, policy communications, and adaptation actions on the real and projected impacts of ocean acidification The project support will also consider the relationship between existing funding streams and identified funding needs	62,945
Natural Resources Defense Council Inc40 West 20th Street New York, NY 10011	None	501(c)(3)509 (a)(1)	To support the evaluation and application of methodologies for managing data-poor fisheries in the United States	224,705
Nature and Culture International 1400 Maiden Lane Del Mar, CA 92014	None	501(c)(3)509 (a)(1)	In support of strengthening the regional (state) government of Loreto's Program for the Conservation and Sustainable Management of the Regional Biodiversity of Loreto's ability to conserve the extraordinary biodiversity of the lowland Amazon forests of Loreto, Peru Conservation will be achieved through consolidating the management of 1 9 million hectares of new Regional Conservation Areas, promoting the protection of key ecological processes essential for the resilience of the Amazon ecosystems, developing community-based resource management and conservation practices, and strengthening the technical capacities of the regional government for sustainable landscape management practices	314,770
Nature Conservancy715 L Street Suite 100 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To support efforts to protect the wild salmon ecosystems of Alaska's Bristol Bay region	171,775
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	In support of the launch of the Forever Costa Rica Association, building financial operating systems and providing conservation technical assistance for the Forever Costa Rica project	50,000
Nature Conservancy715 L Street Suite 100 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	1,034,504
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To support the innovative conservation finance initiative called Forever Costa Rica Through this public-private partnership effort Costa Rica will establish an ecologically representative and effectively managed system of terrestrial, freshwater, and marine protected areas, with a stable source of funding, making Costa Rica the first developing country in the world to meet its goals under the United Nations' Convention on Biological Diversity's Program of Work on Protected Areas	500,000
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To expand the scope and effectiveness of existing permit banks in New England to help mitigate unintended socioeconomic impacts of sector management, ensure a favorable regulatory environment, and develop a set of conservation and economic metrics to evaluate their impact and improve their performance over time	195,897
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	In support of the design and implementation of transferable tools, including collective fishing arrangements and electronic monitoring, to ensure the durability of the Pacific groundfish trawl catch share program Funding will be used to support necessary policies and advance practical, on-the-water demonstrations that align community objectives with conservation goals within the Pacific groundfish fishery	162,250
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	In support of bringing the grantee's expertise to the implementation of the 2010 U S National Ocean Policy and framework for Coastal and Marine Spatial Planning The grantee will use its experience with designing ocean data platforms and decision tools to improve national data systems and standards	377,300
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To support positioning the New England region as a federal Marine Spatial Planning (MSP) pilot, and the development of a 'good' MSP framework and process for New England by directly supporting the regional planning body and process, bringing a range of tools and data to managers and planners, and connecting state MSP processes to the regional scale to ensure compatibility and learning	320,100
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To make global-scale conservation datasets publicly available in a cloud computing platform and geospatial database facility provided by Google's Earth Engine, and will also foster long-term open data sharing mechanisms and commitments by the owner community	99,550
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To enable The Nature Conservancy (TNC) to partner with The Bridgespan Group to increase TNC's strategic organizational focus globally To help achieve this goal, the Conservancy is engaging Bridgespan in two principal areas 1) improving the organization's capacity to develop and implement global strategies, and 2) enhancing the effectiveness and efficiency of key headquarters functions	150,000
Nature Conservancy201 Mission Street 4th Floor San Francisco, CA 94105	None	501(c)(3)509 (a)(1)	To support development of a project in Sonoma County that will result in a model and a guide for integrating conservation into climate change policies and actions at the county scale	484,667
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To enable The Nature Conservancy to fulfill key legal and oversight obligations for the Forever Costa Rica project, as well as provide associated technical marine support	71,502
NatureBridge28 Geary Street Suite 650 San Francisco, CA 94108	None	501(c)(3)509 (a)(2)	In support of the development of instrumentation and testing for evaluation frameworks for assessing student outcomes and the impact of a field-based science education program	102,756
New Forests Advisory Inc601 Montgomery StreetSuite 665 San Francisco, CA 94111	None	Expenditure respons	In support of the design and implementation of market-based conservation incentives for private landowners in the Amazon	166,953
Northern Arizona University200 East Pine Knoll Drive Room 116 Flagstaff, AZ 860115018	None	501(c)(3)509 (a)(1)	To determine whether certain levels of hiking and bicycling in Bay Area natural areas have significant impacts on habitat use by carnivores, deer, and other wildlife Funding will be used to produce recommendations for Bay Area land managers on how to mitigate the impact of non-motorized recreation and thus ensure that public access is compatible with conservation areas such as parks and wildlife corridors	235,943
Northern Illinois University1425 W Lincoln Hwy DeKalb, IL 601152828	None	501(c)(3)509 (a)(1)	To support constructing, equipping, and testing a Sub-Ice Remotely Operated Vehicle and a Geochemical Instrumentation Package for Sub-Ice Exploration The grant will fund additional costs for instruments and testing for biological, chemical, geological, and physical studies of the southern margin of the Ross Ice Shelf near the grounding line and the marine-linked subglacial lakes beneath an unstable margin of the West Antarctic Ice Sheet	150,000
Northwest Institute for Bioregional Research SociеBOX 2781 Smithers, BC V0J2N0 CA	None	EQUIVALENT US PUBLIC	To help ensure that environmental assessments processes for major energy development projects in the Skeena watershed give comprehensive consideration to cumulative impacts on wild salmon habitat	246,257
Ocean Conservancy Inc1300 19th St NW 8th Floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	For the advancement of good marine spatial planning (MSP) as the primary approach to managing ocean activities in the U S , leading to resilient and productive marine ecosystems Funding will be used to expand stakeholder support for MSP and help secure lasting institutional change that will build a foundation for good MSP at the federal and regional levels	1,242,000

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Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>a</b> Paid during the year				
Ocean Conservancy Inc1300 19th St NW 8th Floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	To train trusted messengers to communicate ocean acidification science and solutions effectively	406,348
Oregon Health & Science University 3181 SW Sam Jackson Park Rd Portland, OR 972393098	None	Unit of Government	To support an enhanced model for delivering better primary care to high-risk older adults, through health care teams led by a Registered Nurse care manager that implement technology- supported chronic disease care to improve quality, reduce hospitalizations, and improve the patient experience	742,000
Oregon State University220 Nash Hall Corvallis, OR 973313804	None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr. Stephen J Giovannoni on the dynamics of a key group of marine planktonic microorganisms that require external sources of carbon for food and energy This abundant, ecologically important group of bacteria will be studied with respect to its composition, gene and protein expression patterns, genome content, and nutritional requirements The outcomes of this grant include a deeper understanding of how populations of these bacteria change in space and time in natural marine systems, how they have evolved to cope with low nutrient levels, and how this ubiquitous and numerically predominant group impacts marine biogeochemical cycles	828,414
Oregon State University104 COAS Administration Building Corvallis, OR 973315503	None	501(c)(3)509 (a)(1)	To support characterization of the microbial responses to two distinct seasonal oxygen minimum zone environments and to establish the geological history of oxygenation at each site The proposed effort aims to describe the chemical and physical nature of seasonal oxygen minimum zones off the coasts of central Chile and Oregon, to identify similarities and differences between their pelagic microbial assemblages and biogeochemical processes, and to determine the long-term variability of oxygenation in these regions The conclusions will be synthesized in an interdisciplinary manner across the fields of marine microbial ecology, physical oceanography, biogeochemistry and paleoceanography	211,894
Pacific Salmon Foundation300 - 1682 West 7th Avenue Vancouver, BC V6J 4S6 CA	None	EQUIVALENT US PUBLIC	For enhancement of the scientific baseline information available to Skeena watershed stakeholders in developing recommendations for implementation of the harvest reform provisions in Canada's new Wild Salmon Policy (readmissions) for adult patients with chronic conditions	392,880
Pacific Salmon Foundation300 - 1682 West 7th Avenue Vancouver, BC V6J 4S6 CA	None	EQUIVALENT US PUBLIC	To support increased coordination of the commercial fishing industry, conservation organizations, and regulating agencies in addressing Marine Stewardship Council's certification conditions for wild salmon fisheries in British Columbia It will also support these stakeholders in advancing the refinements to the overall approach to the certification of anadromous fisheries	171,150
Pacific States Marine Fisheries Commission205 SE Spokane Street Portland, OR 972026413	None	Unit of Government	In support of developing a structure and process for regional Coastal and Marine Spatial Planning on the West Coast, consistent with the requirements of the National Ocean Policy Funding will be used to help assess capacity and needs for planning, develop an appropriate regional planning structure, and create a collaborative planning process for the region	41,276
Palo Alto Med Foundation for HC Research and Edu2350 West El Camino Mountain View, CA 94040	None	501(c)(3)509 (a)(1)	In support of the design, pilot, and evaluation of a new care delivery model utilizing Health Information Technology, including an Interactive Personal Health Record, at the Palo Alto Medical Foundation, with the goal of controlling blood pressure for patients diagnosed with hypertension	400,000
Palo Alto Med Foundation for HC Research and Edu2350 West El Camino Mountain View, CA 94040	None	501(c)(3)509 (a)(1)	In support of improving primary care at the Palo Alto Medical Foundation (PAMF), including improvements to primary care workflow processes and the completion of a Strategic Plan to improve care for patients with chronic conditions This program will lead to the outcomes of improvements in the quality and efficiency of primary care delivered by PAMF to its patients	581,000
Patrimonio Natural Fondo para la BiodiversidadCalle 72 No12-65 Piso 6 Edificio Bogota CO	None	EQUIVALENT US PUBLIC	In support of the expansion of the Serrana de Chiribiquete National Natural Park and ecological/economic zoning of its buffer zones in the Colombian Amazon This grant will also develop the conceptual framework and implementation model for an emerging strategy for governance, conservation, and sustainable use for the Colombian Amazon	236,926
Patrimonio Natural Fondo para la BiodiversidadCalle 72 No12-65 Piso 6 Edificio Bogota CO	None	EQUIVALENT US PUBLIC	To consolidate the National Park System and create innovative management models in four national parks and their buffer zones in the Colombian Amazon	780,611
Pepperwood Foundation3450 Franz Valley Road Santa Rosa, CA 95404	None	501(c)(3)509 (a)(3)	To support the Pepperwood Foundation and an interdisciplinary team of over 35 climate and ecosystem researchers to develop an integrated scientific basis for delineating climate adaptation conservation strategies for the San Francisco Bay Area	649,240
Pew Charitable Trusts1200 18th St NW 5th Floor Washington, DC 200362506	None	501(c)(3)509 (a)(1)	To support more responsible approaches to mineral exploration and development that protect the freshwater habitat values of British Columbia's wild salmon watersheds by supporting the direct engagement and participation of affected First Nations communities in key decisions	300,000
President and Fellows of Harvard College26 Oxford St Cambridge, MA 02138	None	501(c)(3)509 (a)(1)	For a comprehensive evaluation and further development of the predictive capabilities of four state-of-the-art terrestrial ecosystem models against a suite of field measurements collected over a range of spatial and temporal scales in order to predict how land-cover change and changes in climate will affect the dynamic composition, structure and functioning of Amazonian ecosystems over the coming century	515,856
President and Fellows of Harvard College20 Oxford Street Cambridge, MA 02138	None	501(c)(3)509 (a)(1)	In support of developing new analytical methods to examine, at an unprecedented level of detail, the natural stable isotope patterns of microbial proteins When linked to bacterial, archaeal and microeukaryote diversity information, these patterns will illuminate microbial metabolisms and functions unable to be detected previously	484,634
Regents of the University of California405 Hilgard Ave / 7127 Math Science Los Angeles, CA 900951565	None	Unit of Government	To develop open-source, evidence-based, predictive ecosystem models of the physical and biological factors that contribute to the intensity, scale, and duration of seasonal oxygen minimum zones These predictive models will also explore how seasonal low-oxygen environments are likely to respond to future environmental change and the possible consequences for microbially mediated global biogeochemical cycles	172,929
Regents of the University of CaliforniaEarth and Marine Sciences Bldg-A316 Santa Cruz, CA 95064	None	Unit of Government	For research in the laboratory of Senior Investigator Dr. Jonathan P. Zehr on the microbiological underpinnings of the nitrogen cycle in the ocean The objectives of this grant are to investigate the microbiology, diversity, physiology, biochemistry, and biogeochemistry of the open ocean nitrogen cycle, including N2 fixation and nitrate assimilation	970,327
Regents of the University of California9500 Gilman Drive MC 0436 La Jolla, CA 920930436	None	Unit of Government	To establish a community resource and intellectual center that will facilitate and create revolutionary knowledge advances in marine microbial ecology, the microbial ecology of other natural environments, and evolutionary biology Outcomes for this grant include construction of a central genomic and metagenomics data repository and a suite of tools for analysis and visualization that provides open, easy access to the international scientific community	1,737,306
Regents of the University of California119 California Hall Berkeley, CA 94720	None	Unit of Government	To create the first DNA barcode-based 'All Taxa Biological Inventory' of a model ecosystem, specifically the island of Moorea The work will accelerate ecological discovery and enable the development of more innovative and effective conservation strategies	778,572
Regents of the University of California1156 High Street Santa Cruz, CA 95064	None	Unit of Government	In support of identifying relevant probes and testing biological sensors to deploy on remote, in situ ocean observing platforms The data generated from these studies will be used to inform models developed to evaluate the effects of microorganisms on the Earth's biome, as well as their responses to global environmental changes	1,098,192
Regents of the University of California2789 25th Street Suite 2028 San Francisco, CA 94110	None	Unit of Government	To implement Phase II of the Integrated Nurse Leadership Program, and continue to develop a curriculum that addresses frontline practitioners' leadership and change management skills, improves medication administration processes, and results in earlier identification and treatment of sepsis (overwhelming bloodstream infection) The grant will also increase participation of nurses from the five Bay Area counties in the Regional Nurse Network Outcomes include reduction in the rates of medication administration errors and inpatient mortality from severe sepsis in eight Bay Area adult acute care hospitals	888,000
Regents of the University of California2789 25th Street Suite 2028 San Francisco, CA 94110	None	Unit of Government	To select 80 inter-professional Emerging Healthcare Leaders ('Master Change Agents'), highly develop their leadership skills to lead and sustain change, and ensure significantly improved patient outcomes and costs across 20 adult acute care hospitals in the five-county Bay Area The Center for Health Professionals will develop these individuals through a formal, non-degree leadership curriculum, individual professional development, project-based learning and a sustaining professional network	1,368,000
Regents of the University of California1850 Research Park Drive Davis, CA 95618	None	Unit of Government	In support of the Betty Irene Moore School of Nursing at the University of California, Davis for the enrollment and graduation of PhD and MS students, faculty recruitment and development, internal evaluation methodology, revenue generation streams, and development of a plan for the launch of a Bachelors of Science in Nursing pre-licensure program in Fall 2015	1,095,496
Regents of the University of CaliforniaUniversity of California Santa Bar Santa Barbara, CA 931066150	None	Unit of Government	In support of the University of California's Partnership for Interdisciplinary Studies of Coastal Oceans (PISCO) to support its subtidal kelp forest monitoring program in California and for its engagement with the Marine Life Protection Act process PISCO's monitoring program will help ensure that existing Marine Protected Areas in the central coast region and those newly designated in southern California are adequately monitored	846,492
Regents of the University of California2789 25th Street Suite 2028 San Francisco, CA 94110	None	Unit of Government	To conduct an annual evaluation of the plans of California acute care hospitals to hire new Registered Nurse (RN) graduates This evaluation will provide updated information on the demand for new RN graduates over time and will identify implications for new RN graduates based on an enhanced understanding of RN supply and demand	85,000
Regents of the University of CaliforniaUniversity of California Santa Bar Santa Barbara, CA 93106	None	Unit of Government	In support of the Bermuda Institute of Ocean Sciences Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	44,020
Regents of the University of California9500 Gilman Drive MC 0436 La Jolla, CA 920930436	None	Unit of Government	In support of advancements in environmental science through creating technologies that lower the barriers for scientists to deploy and manage sensor networks Funding will be used to support the design, development, and deployment of novel marine and lake based real-time sensor networks integrated with the open-source streaming data middleware system DataTurbine	750,000
Regents of the University of California9500 Gilman DriveMail Code 0210 La Jolla, CA 920930210	None	Unit of Government	To support investigating how closely coupled marine microorganisms interact physically and exchange nutrient molecules By combining new microscopy tools with molecular and isotope techniques, this project aims to advance understanding of the mechanisms that drive biogeochemical cycles in the surface ocean	318,488
Regents of the University of California1 Centennial Drive Berkeley, CA 947205200	None	Unit of Government	To support a full strategic plan that will delineate the long-term vision of the Lawrence Hall of Science, a financially viable model that supports that vision, and a detailed short-term implementation plan that will take the initial steps towards realizing the vision	600,000
Regents of the University of CaliforniaUniversity of California Santa Bar Santa Barbara, CA 931066150	None	Unit of Government	To support development of a plan to create performance standards for Marine Spatial Planning	40,535



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<b>a</b> Paid during the year				
Regents of the University of CaliforniaKohn Hall University of California Santa Barbara, CA 93106	None	Unit of Government	To build an interdisciplinary community of researchers and students at the interface of Physics and Biology	1,157,800
Regents of the University of California111 Franklin St 9th floor Oakland, CA 946075200	None	Unit of Government	To support progress toward completion of the Early Construction Phase of the Thirty Meter Telescope. The Thirty Meter Telescope, to be built on Mauna Kea, will be the first of the next-generation giant optical/infrared ground-based telescopes capable of peering into the beginning of the universe. This grant is paired with an identical award to Caltech	7,500,000
Regents of the University of California1 Centennial Drive Berkeley, CA 947205200	None	Unit of Government	To support the development of an implementation and funding strategic plan for the BaySci Program to transition to a community of key Science-Rich Educational Institutions to improve science learning by elementary school-age children in the Bay Area	150,000
Regents of the University of CaliforniaUniversity of California Irvine Irvine, CA 92697	None	Unit of Government	To deploy state-of-the-art airborne gravity, airborne ground penetrating radar and laser profiling technologies mounted on helicopters to provide, for the first time, high-resolution, high-precision mapping of glacier thickness and coastal sea floor depth in and near the Patagonian Ice Fields of Chile and in the glacial fjords of West Greenland	1,400,000
Regents of the University of California3101 Valley Life Sciences Building Berkeley, CA 94720	None	Unit of Government	To catalyze the startup of the Berkeley Initiative for Global Change Biology by supporting seven research projects focused on change forecasting for California ecosystems	1,454,900
Regents of the University of California3101 Valley Life Sciences Building Berkeley, CA 94720	None	Unit of Government	To catalyze the startup of the Berkeley Initiative for Global Change Biology by supporting seven research projects focused on change forecasting for California ecosystems	1,044,334
Regents of the University of California307 McCone Hall Berkeley, CA 947204767	None	Unit of Government	To analyze, in collaboration with the California Institute of Technology and the University of Washington the concurrent seismic and GPS signals of recent large (M>7) earthquakes, develop finite-fault algorithms for rupture dynamics, and create the first system to produce real-time GPS displacement measurements at northern California monitoring sites. The resulting knowledge gained will contribute to the development of a west coast prototype earthquake early warning system capable of providing robust advance warning ranging from tens of seconds to minutes?of the size, extent and timing of imminent earthquakes	1,000,000
Regents of the University of California1 Shields Avenue Davis, CA 95616	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Jorge Dubcovsky	333,333
Regents of the University of California9500 Gilman Drive La Jolla, CA 92093	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Mark Estelle	333,333
Regents of the University of California2150 Batchelor Hall Riverside, CA 92521	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Xuemei Chen	333,333
Regents of the University of California9500 Gilman DriveMail Code 0210 La Jolla, CA 920930210	None	Unit of Government	To design an interdisciplinary science and conservation initiative that will use the unique baseline conditions of the Palmyra Atoll to examine the sources of coral reef resilience in the face of human impacts. Funding will be used to facilitate the activities of a team of coral reef experts as they design and vet a detailed proposal for future science and conservation activities, outputs, and outcomes	180,256
Regents of the University of California1002 Life Sciences Addition Davis, CA 95616	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Simon Chan	333,333
Regents of the University of California111 Koshland Hall Berkeley, CA 947203102	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Krishna Niyogi	333,333
Regents of the University of CaliforniaUniversity of California Santa Bar Santa Barbara, CA 931066150	None	Unit of Government	To support an assessment of the current status of the world's unassessed fisheries and analysis of potential increases that could be gained through effective management	100,901
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	For the implementation of a unit-based patient safety infrastructure, through which evidence- based practices for preventing Ventilator-Associated Pneumonia (VAP) at the University of California, Davis Medical Center, and sustaining reduced VAP through 2017	400,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the implementation of a hospital-wide program to reduce sepsis (overwhelming bloodstream infection) mortality through evidence-based practices for early identification and treatment of severe sepsis and septic shock. This grant supports the implementation of best practices that will lead to a reduction in sepsis mortality, sustained through 2017	1,000,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the medical center to achieve Magnet Designation by December 31, 2013	200,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the development and implementation of an Intensive Care Unit (ICU) Awakening and Breathing Coordination, Delirium Monitoring, and Exercise/Early Mobility evidence-based intervention incorporating the management of delirium, sleep, sedation, and mobility, with the goal of significantly reducing ICU mortality and length of stay by June 30, 2013	300,000
Regents of the University of California735 State Street Suite 300 Santa Barbra, CA 93101	None	501(c)(3)509 (a)(1)	In support of work by the University of California Santa Barbara National Center for Ecological Analysis and Synthesis to advance the scientific understanding of how climate change may affect Pacific salmon. Activities will focus on synthesizing existing information and data to address a suite of questions that are relevant to salmon conservation and management	20,000
Regents of the University of California500 Parnassus Avenue San Francisco, CA 94143	None	501(c)(3)509 (a)(1)	For a Magnet Readiness program at the University of California, San Francisco (UCSF) Medical Center, including the improvement of nursing- related patient outcomes to levels meeting or exceeding Magnet benchmarks. This program will lead to the outcomes of a reduction in the hospital-wide Hospital-Acquired Pressure Ulcer rate, a reduction in the hospital-wide Central Line Blood Stream Infection rate, and submission of UCSF's Magnet application by July 15, 2012	150,000
Regents of the University of Colorado401 UCB Boulder, CO 803090401	None	501(c)(3)509 (a)(1)	To support the Governors' Climate & Forest Task Force states and provinces to develop and implement sub-national forest emission reduction frameworks with strong linkages to emerging national and international REDD+ frameworks and explore access to multiple market and non- market funding pathways for their activities	875,000
Regents of the University of Colorado13199 E Montview Blvc Suite 400 Aurora, CO 800457201	None	Unit of Government	To support development and testing of a family caregiver protocol enhancement for the Care Transitions Intervention. Family caregivers will be trained in the new protocol with the goal of reducing avoidable hospital readmissions for older, chronically ill patients	950,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor, MI 481091041	None	501(c)(3)509 (a)(1)	To improve understanding of the social and institutional factors that influence forest cover protection in community managed forests and protected areas. Funding will be used to analyze and add to existing data sets, and to develop explanatory models for variations in forest cover protection	399,663
Regents of the University of Minnesota308 Harvard St SE 5-140 WDH Minneapolis, MN 55455	None	Unit of Government	To develop, pilot, and evaluate a workshop to enhance the knowledge and competencies of 10- county San Francisco Bay Area nursing school faculty in informatics. The workshop will strengthen implementation of the Quality and Safety Education for Nurses curriculum enhancements underway in the San Francisco Bay Area and nationally	175,000
Regents of the University of Minnesota450 McNamara Alumni Center 200 Oak Minneapolis, MN 554552070	None	Unit of Government	To support the Global Landscapes Initiative to develop datasets, models and collaborations to examine on regional and global scales the changing face of agriculture and how these changes affect crucial ecosystem services in order to help us understand and manage the inevitable tradeoffs of agriculture and the global environment	1,400,000
Resource Legacy Fund Foundation 555 Capitol Mall Suite 675 Sacramento, CA 95814	None	501(c)(3)509 (a)(3)	To support the continued implementation of the Marine Life Protection Act (MLPA) in the North- Central, South, and North Coast regions of California. The grant also supports the work of non-governmental organizations, including the MPA Monitoring Enterprise, to strengthen the management, design and implementation of the emerging network of marine protected areas	676,144
Resources Legacy Fund555 Capitol Mall Suite 1095 Sacramento, CA 95814	None	501(c)(3)509 (a)(1)	In support of securing a marine spatial planning (MSP) framework for California state waters. Funding will be used to build support for marine spatial planning among targeted audiences (i.e., key policy makers and stakeholders) and to design a good framework consistent with the May 2008 recommendations of the Skeena Independent Science Review Panel	305,478
Resources Legacy Fund555 Capitol Mall Suite 1095 Sacramento, CA 95814	None	501(c)(3)509 (a)(1)	To bring focus and momentum to developing targeted ecological landscapes in the Mount Hamilton to the Sea region, which falls primarily in Santa Cruz and Santa Clara counties. Grant funds will be used by local land trusts to leverage significant public and private funding to target regional priorities that are part of strategic conservation plans to maintain a healthy ecosystem in the region	5,000,000
Resources Legacy Fund555 Capitol Mall Suite 1095 Sacramento, CA 95814	None	501(c)(3)509 (a)(1)	For coalition and constituency development to advance long-term funding for San Francisco Bay habitat restoration	284,775
Rochester Institute of Technology One Lomb Memorial Drive Rochester, NY 146235603	None	501(c)(3)509 (a)(1)	In support of the design and building of the next generation imaging detectors for near- and mid-IR wavelength telescopes to enable new astronomical discoveries about the origin, evolution, and future of the Universe. The detectors will have zero read noise capability, which effectively quadruples the collecting power of large telescopes such as the Thirty Meter Telescope. In addition, the zero read noise technique can be adapted to, and advance, a wide range of image detection applications including medicine, oceanography, and meteorology	970,520



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Round River Conservation Studies 284 West 400 North Suite 105 Salt Lake City, UT 84103	None	501(c)(3)509 (a)(1)	For work with the Taku River Tlingit First Nation to protect the wild salmon ecosystem of the Taku River watershed through new science- based land use designations, ecologically-based fish and wildlife management regimes, and enhanced First Nations stewardship capacity	400,000
Rutgers the State University54 Joyce Kilmer Ave Piscataway, NJ 08854	None	Unit of Government	To uncover how the metal-containing enzymes responsible for the critical electron transfer reactions that turn basic elements such as H, O, C, S, and N into biologically active molecules have evolved Funding will be used to develop bioinformatic approaches to produce independent evolutionary relationships based on protein sequence or protein structure and to generate hypotheses for how the bio-catalyzed electron transfer reactions arose and now function	345,000
Salk Institute for Biological Studies 10010 North Torrey Pines Road La Jolla, CA 92037	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Joseph Ecker	333,333
San Francisco General Hospital Foundation5575 W Las Positas Suite 300 Pleasanton, CA 94588	None	501(c)(3)509 (a)(1)	For the development, implementation and evaluation of a new transitional care program at San Francisco General Hospital (SFGH), with the goal of improving outcomes for 65 year old patients through a better designed transition from hospital to home. By providing better coordinated and higher quality of care during and following hospitalization, the project is anticipated to result in lower rates of hospital readmission for elderly patients discharged from SFGH. The impact of the transitional care program supported by this grant will be documented through an evaluation and cost-benefit analysis which will be disseminated through publication and/or presentation at a national meeting	1,281,001
San Jose Children's Discovery Museum180 Woz Way San Jose, CA 95110	None	501(c)(3)509 (a)(1)	To support the revision, expansion, and evaluation of science programming designed to inspire children's interest in science through engagement in field studies and ecological monitoring along the Guadalupe River watershed	250,000
San Jose State University Foundation210 N Fourth Street 4th Floor San Jose, CA 95112	None	Unit of Government	To enhance the quality of nursing education and increase the number of nursing faculty in the Bay Area. Outcomes include the addition of 48 faculty members with MSNs (Master of Science in Nursing)	286,675
Save the Redwoods League114 Sansome Street Room 1200 San Francisco, CA 941043823	None	501(c)(3)509 (a)(1)	In support of permanently protecting 500 acres of rare and unique land in Sonoma County. The project will conserve an area of great botanic, geologic, and scenic significance, and will help establish a broad linkage from the ancient redwood forests of Armstrong Woods and Austin Creek State Reserve to the old-growth reserves and protected areas on the coastline.	427,500
Seattle Childrens Hospital4800 Sandpoint Way NE Seattle, WA 98105	None	501(c)(3)509 (a)(1)	To support the development of a business and sustainability plan for the Data Enabled Life Science Alliance (DELSA). DELSA is a newly formed community of scientists across the life sciences engaged in data driven discovery, with the shared vision of sustainable and shared access to data, knowledge, tools, and services to find solutions for the pressing needs of our global society.	218,433
SeaWeb8401 Colesville Road Suite 500 Silver Spring, MD 20910	None	501(c)(3)509 (a)(1)	To research and synthesize funding by private foundations and international sources for science, policy, communications, and adaptation actions on the real and projected impacts of ocean acidification. The project support will also consider the relationship between existing funding streams and identified funding needs.	63,438
Secretaria de Estado do Meio Ambiente e Desenvol70 - Conjunto Tiradentes - Aleixo Manaus, AM 69083-230 BR	None	unit of foreign govt	To support the implementation and sustainable finance of state-level protected areas in Amazonas, Brazil, and the independent evaluation and validation of the ProBuc Community Based Protected Area and Biodiversity Monitoring System.	320,800
Skeena Wild Conservation Trust 4505 Greig Avenue Terrace, BC V8G 1M6 CA	None	EQUIVALENT US PUBLIC	In support of strategies to accelerate the adoption of sustainable salmon harvest and habitat protection practices in the Skeena watershed of Northwest British Columbia. Funding will be used to strengthen the in-region campaign to ensure implementation of Canada's new Wild Salmon Policy consistent with the May 2008 recommendations of the Skeena Independent Science Review Panel.	499,077
Sociedad Peruana de Derecho AmbientalProl Arenales No 437 Lima 27 PE	None	EQUIVALENT US PUBLIC	In support of adapting conservation strategies in the Peruvian Amazon to the emerging issues of governance, decentralization, and climate change adaptation. Results will include decentralized schemes for public management and regulatory frameworks for regional conservation, consolidated at various levels of governance in Peru (including the regional governments of Loreto, Madre de Dios and San Martn), a completed process of protected area creation (80,000 ha) in the Peruvian Amazon, and the development and implementation of effective management tools for regional and private conservation areas and for non-timber concessions in the Peruvian Amazon.	238,783
Sociedad Peruana de Derecho AmbientalProl Arenales No 437 Lima 27 PE	None	EQUIVALENT US PUBLIC	To consolidate and secure the gains obtained to date on private lands conservation, while expanding the creation of sub-national protected areas using their already proven conservation tools for regional protected areas systems.	900,000
Society of Critical Care Medicine 500 Midway Drive Mount Prospect, IL 60056	None	501(c)(3)509 (a)(2)	For Phase II of the Surviving Sepsis Campaign. The project will support the development of revised severe sepsis and septic shock treatment guidelines, incorporation of recently published evidence, revising severe sepsis and septic shock treatment bundles in line with the revised guidelines, updated campaign tools that reflect the new guidelines and bundles, and research to address additional high priority questions for identification and treatment of severe sepsis and septic shock.	301,000
Solano Land Trust1001 Texas Street Suite C Fairfield, CA 94533	None	501(c)(3)509 (a)(1)	To support the permanent protection of the 1,500- acre Rockville Trails Estates property, help Solano Land Trust rally public support for this project, and build the Land Trust's fundraising capacity to protect and steward important conservation lands in the future.	80,000
Sonoma Cty Agricultural Preserve & Open Space Dist747 Mendocino Ave Ste 100 Santa Rosa, CA 95401	None	Unit of Government	To evaluate the economic benefits of conservation in Sonoma and Santa Cruz Counties and educate decision-makers and community leaders about these economic benefits in order to enhance and expand investment in conservation.	750,000
Sonoma Land Trust966 Sonoma Avenue Santa Rosa, CA 95404	None	501(c)(3)509 (a)(1)	In support of permanently protecting the Jenner Headlands, 5,630 acres of biologically diverse, complex coastal prairie and forest on the scenic Sonoma Coast. The project will establish sustainable financing of ecological stewardship and public access using carbon credits and sustainable timber harvests.	371,400
South Coast Wildlands ProjectPO Box 1052 Fair Oaks, CA 95628	None	501(c)(3)509 (a)(1)	In support of the Bay Area Critical Linkages Project, delineating links between core conservation areas essential to maintaining healthy ecosystems. Together with broader efforts to establish core areas, this will ultimately form a network of conserved intact ecosystems. The comprehensive linkages strategy will include focal species-based linkage designs, implementation strategies, and a monitoring framework, and will also provide implementation tools and a strategic communications plan to institutionalize support for a network of conserved lands.	49,000
Spitfire Strategies LLC1800 M Street NW Suite 300 North Washington, DC 20036	None	Expenditure respons	To help New England 'reform fisheries management' grantees implement strategic communications around catch shares as developed with prior funding, to ensure accurate information and consistent messages in the region.	195,886
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943056030	None	501(c)(3)509 (a)(1)	To support the completion and application of a suite of ecosystem service models to inform Marine Spatial Planning (MSP) decisions. These models are being developed as part of the Natural Capital Project using the InVest modeling framework. This grant will also complete pilot testing in British Columbia's West Coast Vancouver Island, complete a suite of core ecosystem services models, and scope work for potential application in New England or other regional MSP process in 2012.	960,787
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943054200	None	501(c)(3)509 (a)(1)	To enable zoning, landscape scale management and adaptive management in response to ecological (including climate-change driven) and socio-economic changes in Inokrama Forest and Rupununi through effective landscape-scale monitoring and modeling of linked forest cover, forest degradation, biodiversity and aquatic ecosystem function.	486,274
Stanford Univ Board of Trustees Leland Jr Univ300 Pasteur Drive Stanford, CA 94305	None	501(c)(3)509 (a)(1)	For the development and rollout of an intensive patient safety intervention incorporating frequent, unit-based simulation team training on four medical-surgical units at Stanford Hospital & Clinics. This program will lead to three outcomes: reduction in the incidence rate of at least one hospital-acquired complication per unit, reduction in the rate of unplanned transfers of non-Do Not Resuscitate (non-DNR) patients to a higher level of care, and reduction in the risk-adjusted mortality rate of non-DNR patients.	177,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943056030	None	501(c)(3)509 (a)(1)	To advance the science of ecosystem services through basic research and modeling of their provision, development of tools for assessing tradeoffs, and application of those tools in land use planning.	1,000,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Room 314 m/c 4020 Stanford, CA 94305	None	501(c)(3)509 (a)(1)	In support of the Hopkins Microbiology Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques.	102,516
Stanford Univ Board of Trustees Leland Jr UnivMcCulloch Building South Service R Stanford, CA 943054045	None	501(c)(3)509 (a)(1)	In support of developing a new method to acquire electricity from sunlight that combines both the photon (quantum) and thermal approaches, called Photo-Enhanced Thermionic Emission. Funding will be used to identify optimal materials, design, fabricate, and test Photo-Enhanced Thermionic Emission devices, and benchmark their efficiencies and cost per watt compared to other technologies.	535,000
Stanford Univ Board of Trustees Leland Jr Univ300 Pasteur Drive Stanford, CA 94305	None	501(c)(3)509 (a)(1)	To investigate how corals resist stress through development of a powerful sea anemone model system and related experiments with corals, sea anemones and the symbiotic algae that reside in them. The funding will be used to enhance researchers' abilities to predict coral resilience by identifying early, reliable signals that result from changing environmental conditions.	771,141
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943056030	None	501(c)(3)509 (a)(1)	In support of the Natural Capital Project's Strategic Planning process and aimed at determining the best path forward to maximize their impact and to develop a business plan for its core tool, InVEST.	225,000
Stanford Univ Board of Trustees Leland Jr Univ300 Pasteur Drive Stanford, CA 94305	None	501(c)(3)509 (a)(1)	This grant to Stanford University, School of Medicine supports the identification and prioritization of specific healthcare quality opportunities for care delivery model redesign, leading to improved quality of care through implementation of these new models.	140,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943056030	None	501(c)(3)509 (a)(1)	To support the Fisheries Leadership and Sustainability Forum's work with Regional Fishery Management Council members and staff on the integration of fisheries and Coastal and Marine Spatial Planning.	184,170
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford, CA 943056030	None	501(c)(3)509 (a)(1)	To support the rapid advance in uptake of ecosystem service science to inform policy by creating innovative models for tradeoff analysis, setting standards for, and advancing tools for major sector permitting and mitigation, water fund design, industrial agriculture, and monitoring.	1,350,000

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<b>a</b> Paid during the year				
Stanford Univ Board of Trustees Leland Jr UnivGilbert Hall Stanford, CA 943054200	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Dominique Bergmann	333,333
Stanford Univ Board of Trustees Leland Jr UnivMcCullough Building South Service R Stanford, CA 943054045	None	501(c)(3)509 (a)(1)	To support the development of a nanoscale photoelectron spectroscopy system. The system will be able to study materials down to 10 nanometers at ambient pressure, unlike current systems which must operate in vacuum, providing critical electronic and chemical sensitive information	550,000
Stanford Univ Board of Trustees Leland Jr Univ485 Lasuen Mall Palo Alto, CA 943053096	None	501(c)(3)509 (a)(1)	In support of the development of instrumentation and metrics for assessing student outcomes and impact of field-based informal science education programs for student interest, engagement and understandings of science and sustainability	184,448
Sustainable Fisheries Partnership Foundation4348 Waialae Ave 692 Honolulu, HI 96816	None	501(c)(3)509 (a)(1)	In support of efforts to improve salmon fisheries management in Alaska, British Columbia and Kamchatka through support for and improvement of market certification regimes	535,862
Sustainable Northwest813 Sw Alder St Suite 500 Portland, OR 97205	None	501(c)(3)509 (a)(1)	To support the identification and distribution of lessons learned from a comparative analysis of the Klamath Restoration Initiative and similar large watershed-scale governance initiatives	316,782
Sutter Health2200 River Plaza Drive Sacramento, CA 95833	None	501(c)(3)509 (a)(2)	For the continuation of the Partners Advancing Clinical Excellence (PACE) initiative, in strengthening its efforts to reduce severe sepsis mortality rates at five San Francisco Bay Area Sutter affiliates. This project will lead to three outcomes at each of the five Sutter affiliates: 1) significant reduction in the hospital-wide severe sepsis mortality rate, 2) achievement of an evidence-based target for an additional driver of mortality and/or complications, and 3) maintenance of the improvement gains realized on four Phase I PACE council initiatives through 2013	250,000
Sutter Health2200 River Plaza Drive Sacramento, CA 95833	None	501(c)(3)509 (a)(2)	For improved nursing-related patient outcomes in the Sutter Health Sacramento Sierra Region. Through implementation of evidence-based practices, the project goals are a reduction in severe sepsis and septic shock mortality of non-Do Not Resuscitate patients at five Sutter hospitals, reduction in the percent of patients at one hospital with significantly high or low levels of blood glucose levels while hospitalized, and improved patient safety outcomes through nurse leadership development and the adoption of 'Just Culture' principles	1,491,000
Sweetspring Salmon Inc2301 NE Blakeley StreetSuite 102 Seattle, WA 981053293	None	Expenditure respons	To demonstrate technical and financial feasibility of on-land closed containment aquaculture technology. The funds will support additional costs for construction of a commercial recirculation Coho salmon production system to enable research around production factors	500,000
T Buck Suzuki Environmental Foundation100 - 326 12th Street New Westminster, BC V3M 4H6 CA	None	EQUIVALENT US PUBLIC	To engage commercial fishermen to ensure that the Pacific North Coast Integrated Management Area Initiative integrates human use with strong conservation	112,248
The Aspen Institute IncOne Dupont Circle NW Suite 700 Washington, DC 200361133	None	501(c)(3)509 (a)(2)	To enable the Aspen Institute's Program on Philanthropy and Social Innovation (PSI) to enhance the impact of a growing and increasingly diverse social sector, transferring knowledge from large, staffed foundations to smaller unstaffed family foundations and from the philanthropic sector to other public and private social actors	75,000
The Chemical Heritage Foundation 315 Chestnut Street Philadelphia, PA 19106	None	501(c)(3)509 (a)(1)	To support the creation and publication of a biography of Gordon E. Moore, which will cover for public benefit Dr. Moore's life and career. The biography will portray Dr. Moore's role in profound historical developments from the rise of semiconductor electronics, the semiconductor industry, and the integrated circuit to the development of the Silicon Valley dynamic of technological innovation through venture capital-backed startups and also his background and philanthropic endeavors	161,000
The Conservation Fund A Nonprofit Corporation1655 North Fort Myer Drive Suite 1 Arlington, VA 222093199	None	501(c)(3)509 (a)(1)	To support the acquisition and permanent protection of private lands located in salmon-producing watersheds contained within existing parks and refuges in the Bristol Bay region	593,333
The Conservation Fund A Nonprofit Corporation1655 North Fort Myer Drive Suite 1 Arlington, VA 222093199	None	501(c)(3)509 (a)(1)	To undertake a 24-month research project growing Atlantic salmon to food size in an existing freshwater closed containment research facility, and to disseminate best practices and other findings to support improved decision-making about land-based aquaculture in British Columbia	205,903
The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509 (a)(1)	In support of the Exploratorium facilities construction at Piers 15-17, relocation and transition costs, and for its science education programs	1,800,000
The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509 (a)(1)	To support the design and development of the Tinkering Studio, a new public learning environment to be launched in spring 2013. Funding will be used for the design of the learnin environment and six new activity sets, creation of training and staffing plans for Tinkering Studio facilitators, and the development of an evaluation and research design to document the ways in which the Tinkering Studio supports science learning for different audiences	800,000
The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509 (a)(1)	To support the development of innovative ocean systems exhibits for the new Observatory and Life Sciences galleries at the Exploratorium, as well as complementary new public programs to raise awareness of oceans and bay science	1,100,000
The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509 (a)(1)	To support the development of prototype social media applications designed to support public engagement with science	300,000
The Green Belt Movement International-N America4245 N Fairfax Drive Suite 860 Arlington, VA 22203	None	501(c)(3)509 (a)(1)	For work in Kenya to raise awareness of the role of forestry in tackling climate change, while strengthening the understanding and capacity of rural communities and indigenous peoples to take action by adapting and mitigating against climate change	232,406
The National Center for Genome Resources2935 Rodeo Park Drive East Santa Fe, NM 87505	None	501(c)(3)509 (a)(1)	To support the sequencing and performing basic characterizations of the gene content of numerous marine microbial eukaryotes. Funding will be used to analyze the expressed genes in approximately 750 samples collected from a wide diversity of organisms. The resulting sequence data and associated metadata will be made publicly available	900,000
The Pennsylvania State University 310 Wartik Building Penn State Uni University Park, PA 16802	None	Unit of Government	To create a dedicated 'next generation' DNA sequencing pipeline for five microbial diversity summer courses supported by MMI. Students in those courses will learn to generate and interpret sequence data from advanced sequencing technologies	160,563
The Tech Museum of Innovation201 South Market Street San Jose, CA 95113	None	501(c)(3)509 (a)(1)	To support a formal implementation plan for Phase 1 of the five-year, three-phase project to transform The Tech Museum of Innovation into the 'Smart Museum.' Phase 1 of the Tech Museum Smart Initiative will focus on enhancing the Tech Museum's Tech Tag system, which will facilitate interactive and personalized exhibits, measure guest learning and engagement, integrate real and virtual museum experiences, and lay the foundation for future randomized controlled studies of the impact of The Tech Museum on visitors' knowledge of and identification with Science, Technology, Engineering, and Mathematics (STEM)	150,000
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston, MA 02111	None	501(c)(3)509 (a)(1)	In support of the Massachusetts Ocean Partnership, a coalition of stakeholders, to work towards the implementation and durability of a sound marine spatial plan for Massachusetts state waters	1,050,000
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston, MA 02111	None	501(c)(3)509 (a)(1)	To support the application of SeaPlan's (formerly the Massachusetts Ocean Partnership) expertise in implementation of the Massachusetts Ocean Management Plan, development of Plan 2.0, and initial phases of New England regional Marine Spatial Planning, particularly process design, stakeholder engagement, and science integration	686,049
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston, MA 02111	None	501(c)(3)509 (a)(1)	To help develop a common vision, framework, and process to facilitate implementation of Coastal and Marine Spatial Planning in federal waters in the Northeast region, building off Massachusetts lessons and the recommendations and requirements of the National Ocean Policy, and positioning the region as a national leader	88,148
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston, MA 02111	None	501(c)(3)509 (a)(1)	To support initial implementation of Coastal and Marine Spatial Planning for the Northeast Region, in partnership with the Northeast Regional Ocean Council	786,729
Tides Canada Foundation400-163 Hastings St Vancouver, BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	To support an agile mechanism for timely small scale investments in grassroots activities aimed at protecting wild salmon in British Columbia. The goal is to capitalize on time-limited opportunities to advance identified strategic outcomes of the Wild Salmon Ecosystems Initiative	669,871
Tides Canada Foundation400-163 Hastings St Vancouver, BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	For an agile mechanism for timely, small-scale investments in activities aimed at securing resilient and productive marine ecosystems in British Columbia	293,290
Tides Canada Foundation400-163 Hastings St Vancouver, BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	In support of the Salmon Aquaculture Innovation Fund. Funding will be used in conjunction with public and private sources to support early stage research, development and demonstration of on-land closed containment systems in British Columbia	229,571
Tides Canada Foundation400-163 Hastings St Vancouver, BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	In support of the Salmon Aquaculture Innovation Fund. Funding will be used in conjunction with public and private sources to support early stage research, development, and demonstration of closed containment systems in British Columbia	2,125,825
Tides Canada Foundation400-163 Hastings St Vancouver, BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	To support the Marine Planning Partnership for the North Pacific Coast to produce four sub-regional marine use plans and a common regional marine use plan	3,911,375

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a Paid during the year				
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	501(c)(3)509 (a)(1)	To support the Taku Tlinget First Nation in implementing wild salmon conservation provisions of the Atlin-Taku Land Use Plan and the associated government-to-government shared decision-making agreement	1,981,586
Tides Canada Initiatives Society 400 - 163 Hastings St Vancouver,BC V6B 1H5 CA	None	EQUIVALENT US PUBLIC	To enable the Tides Canada Initiatives to administer the British Columbia Marine Conservation Analysis (BCMCA) Project. The BCMCA Project will share its collaborative, peer- reviewed, and expert-driven products with Marine Spatial Planning processes	231,756
Tropical Forest Group1125 Fort Stockton Dr San Diego,CA 93103	None	501(c)(3)509 (a)(1)	In support of tracking and analyzing the United States-based fast-start Reduced Emission from Deforestation and Forest Degradation financing support pledged during the United Nations Framework Convention on Climate Change Conference of the Parties 15th Session. Monitoring, reporting and verification of these funds will maintain transparency and provide credible information to donors and the public	131,850
Trout Unlimited1300 N 17th Street Suite 500 Arlington,VA 22209	None	501(c)(3)509 (a)(1)	To support Trout Unlimited's Bristol Bay Program, which aims to increase state and federal support for permanently protecting the renewable natural resources of Bristol Bay, Alaska	900,000
Trout Unlimited1300 N 17th Street Suite 500 Arlington,VA 22209	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	351,638
Trust for Conservation Innovation 150 Post Street Suite 342 San Francisco,CA 94108	None	501(c)(3)509 (a)(1)	To improve the management effectiveness of the Alto Pura National Park, the Pura Communal Reserve, and the Murunahua and Madre de Dios Territorial Reserves for Indigenous People Living in Voluntary Isolation, a block of more than 4 million hectares of protected areas in the Peruvian Amazon. This will be done by implementing park protection activities together with the Peruvian Park Service, and by building capacity for conservation in indigenous communities in and around these sites	150,000
Trustees of the University of Pennsylvania418 Curie Boulevard Philadelphia,PA 19104	None	501(c)(3)509 (a)(1)	To support the design, pilot, and evaluation of a new care delivery model for older adults with multiple chronic conditions - a combination of the Patient Centered Medical Home and the Transitional Care Model. The goals of the pilot are to demonstrate positive trends in patient outcomes, patient satisfaction, care givers' and health teams' satisfaction, and to determine whether to proceed to a large scale study of the new model	400,000
UN Edu Scientific & Cultural Org Intergov Ocean1 rue Miollis Paris 75015 FR	None	Executive Order	To develop principles for monitoring and evaluating Marine Spatial Planning and synthesize those principles into a guidebook for practitioners	97,250
United Nations University1-1-1 Minato Mirai Nishi-ku Yokohama 220-8502 JA	None	Executive Order	To support the production of new knowledge about climate change impacts on diverse global ecosystems and foster focused dialogue about climate change between international scientists and traditional knowledge practitioners. One key product will be an academic book that serves as a state-of-the-art guide to the knowledge produced from that dialogue	490,300
Universidad de Concepcion Depart de OceanografiaBarrio Universitario S/N Casilla160 Concepcin,OCTAVA REGIN CI	None	EQUIVALENT US PUBLIC	To support the Ecology and Diversity of Marine Microbiology Course VII that will take place in the austral summer of 2012 in Las Cruces, Chile	66,334
University of ArizonaSponsored Projects Services PO B Tucson,AZ 857223308	None	Unit of Government	In support of developing and applying novel virus ecology approaches that enable deeper investigations of the structure and activities of natural marine virus communities and the linkages between viruses and their microbial hosts	604,030
University of Delaware152 Townsend Hall Newark,DE 19716	None	501(c)(3)509 (a)(1)	In support of integrating a novel suite of bioinformatic tools for analyzing viral metagenomic datasets into a major public DNA sequence analysis platform. The funding will be used to improve the Viral Informatics Resource for Metagenome Exploration and transition it into the Community Cyberinfrastructure for Advanced Microbial Ecology Research and Analysis	245,637
University of Georgia Foundation 394 South Milledge Ave Athens,GA 30602	None	Unit of Government	For research in the laboratory of Senior Investigator Dr. Mary Ann Moran on the genetic underpinnings of bacterial sulfur and carbon cycling in the coastal ocean, understand the role of marine bacteria in sustaining productivity of the coastal ocean and the formation and flux of climatically active gases containing sulfur and carbon	861,685
University of Georgia Research Foundation Inc617 Boyd Graduate Studies Research Athens,GA 30602	None	Unit of Government	In support of developing a systems-level understanding of microbially mediated elemental cycles along the lower reach of the Amazon River and its marine plume. This integrative program will collect microbial community structure and function data along the river-to-ocean continuum and develop a novel model that incorporates these data with other biological, chemical and physical information, to enable predictions of carbon sequestration as a function of the dynamic chemical composition of the Amazon River	720,399
University of Georgia Research Foundation Inc617 Boyd Graduate Studies Research Athens,GA 30602	None	Unit of Government	In support of collecting data for and testing a computational biogeochemistry and food web model of the microbial and geochemical dynamics of the Amazon River and its marine plume. The new model uses a unique approach for incorporating microbial structure and function data, and, if successful, could be of broad utility to microbial ecologists by enhancing their predictive capabilities regarding the interplay of marine microbial communities and biogeochemical cycling	240,000
University of Hawaii Foundation 2444 Dole Street Bachman Hall 105 Honolulu,HI 968223388	None	Unit of Government	For continued research in the laboratory of Senior Investigator Dr. David M. Karl. The objectives of this grant are to quantify solar energy capture and transduction, and to improve understanding of essential bio-elemental cycles and sequestration of atmospheric carbon by the microbially-mediated oceanic biological carbon pump	1,039,063
University of Hawaii Foundation 2444 Dole Street Bachman Hall 105 Honolulu,HI 968223388	None	Unit of Government	For the Hawai'i Microbial Oceanography Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	177,018
University of Hawaii Foundation 2444 Dole Street Bachman Hall 105 Honolulu,HI 968223388	None	Unit of Government	To support the design and development of a mobile science laboratory, a new learning environment that will stimulate science education across Hawaii. Funding will be used to design and construct the mobile science learning platform, develop curriculum, training and staffing plans, transport and implement the lab in a variety of communities, and evaluate the project's effectiveness	700,000
University of LeedsWoodhouse Lane Leeds, West Yorkshire LS2 9JT UK	None	EQUIVALENT US PUBLIC	In support of the Amazon Forest Inventory Network project to position forest ecosystem services on a firm scientific foundation with the public, policy-maker, conservation, and scientific communities by increasing the scientific understanding of the global carbon balance and quantifying the role of tropical forests in either slowing or accelerating climate change through the 21st century	545,556
University of LeedsWoodhouse Lane Leeds, West Yorkshire LS2 9JT UK	None	EQUIVALENT US PUBLIC	To enable a large-scale ecological study to improve our understanding of the large-area effects of dry season and drought on the structure, composition and function of forests in the Western Amazon Basin	681,055
University of Massachusetts Boston 100 Morrissey Blvd Boston,MA 02125	None	Unit of Government	To support efforts to strengthen the relationships between key actors from the academic, defense, NGO, and private sector communities addressing the human and national security threats emerging from climate-induced changes in marine and coastal ecosystems	260,067
University of North CarolinaCB 3280 Coker Hall Chapel Hill,NC 275993280	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Jeff Dangl	333,333
University of PittsburghOffice of the Comptroller3939 OHara St Suite 201A Pittsburgh,PA 15260	None	Unit of Government	To support the launch of a valid, reliable and scalable assessment system to measure efficiently how well children in grades K-5 have learned science in ways that develop and retain their ability to engage in critical inquiry in later years. The University of Pittsburgh's Learning Research and Development Center will partner with the University of California, Berkeley's Lawrence Hall of Science to understand (1) activation, (2) consequential outcomes of activation, and (3) the features of learning experiences hypothesized to promote activation of young science learners that could be used to transform the design and assessment of early science experiences for children ages 5-11 across informal and formal settings	1,999,596
University of PittsburghOffice of the Comptroller3939 OHara St Suite 201A Pittsburgh,PA 15260	None	Unit of Government	To support the launch of a valid, reliable and scalable assessment system to measure efficiently how well children in grades K-5 have learned science in ways that develop and retain their ability to engage in critical inquiry in later years. The University of Pittsburgh's Learning Research and Development Center (LRDC) will partner with the University of California, Berkeley's Lawrence Hall of Science (LHS) to understand (1) activation, (2) consequential outcomes of activation, and (3) the features of learning experiences hypothesized to promote activation of young science learners that could be used to transform the design and assessment of early science experiences for children ages 5-11 across informal and formal settings	199,960
University of Rhode Island70 Lower College Rd Kingston,RI 028811967	None	Unit of Government	To support the Second Annual Ocean Spatial Planning Symposium to bring together marine spatial planning (MSP) experts and emerging practitioners to share lessons learned, discuss key questions, and discuss challenges in the development and implementation of MSP in order to help improve processes on the water	78,962
University of Southern California 3651 Trousdale Pkway Los Angeles,CA 90089	None	501(c)(3)509 (a)(2)	For the Geobiology Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non- traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	68,500
University of VictoriaUniversity House 4 PO Box 3060 Victoria,BC V8W 3R4 CA	None	501(c)(3)509 (a)(1)	In support of the Water Sustainability Project at the University of Victoria's POLIS Project on Ecological Governance. Funding will be used to develop and refine governance and policy reform options for sustainable water resource management in British Columbia	172,300
University of WashingtonBox 357940 Seattle,WA 981957940	None	Unit of Government	For research in the laboratory of Senior Investigator Dr. E Virginia Armbrust to understand how marine diatoms respond and adapt to environmental change. The objectives are to investigate the role of the environment in maintaining diatom diversity and, in turn, the role of diatoms in maintaining marine ecosystems	1,119,085
University of Washington301 Gerberding Hall Mailbox 351237 Seattle,WA 981951237	None	Unit of Government	To increase awareness, knowledge and practical usage of modern data intensive scalable computing and large scale data management techniques among domain scientists. Funding will support deployment of state-of-the-art scalable data management technologies such as parallel relational databases, parallel data analysis frameworks, and cloud computing services to solve emerging data-intensive science problems	181,358
University of WashingtonBox 351310 Seattle,WA 981951310	None	Unit of Government	To conduct research, in collaboration with the California Institute of Technology and the University of California at Berkeley, on the pattern and progression of very large earthquake ruptures in the Cascadia Subduction Zone. The resulting knowledge will contribute to the development of a West Coast prototype earthquake early warning system capable of providing robust advance warning ranging from tens of seconds to minutes of the size, extent and timing of imminent earthquakes	1,000,000



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University of WashingtonBox 351800 Seattle, WA 98195	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Keiko Torii	333,333
University System of Maryland2181 Samuel J LeFrak Hall College Park, MD 20742	None	Unit of Government	To support the University of Maryland and the US Geological Service to create global 30-meter spatial resolution forest cover products and to develop prototype products covering other Earth surfaces	1,000,000
Vanderbilt University1211 Medical Center Drive Nashville, TN 37232	None	501(c)(3)509 (a)(1)	To support research on the role of Nurse Practitioners (NPs) in primary care, leading to the long-term outcome of an increased understanding of the current and potential role of NPs in providing primary care	300,000
Veterans Health Administration3801 Miranda Avenue Palo Alto, CA 94304	None	Unit of Government	To support the Veterans Affairs Palo Alto Health Care System's Magnet Journey Funding will be used to support the implementation of a hospital-wide, 15 month Evidence-Based Practice program designed to build a cadre of Evidence- Based Practice Mentors and Practitioners while improving clinical outcomes and significantly increasing the hospital's Magnet readiness	255,000
Virginia Polytechnic Institute and State Universit313 Cheatham Hall Blacksburg, VA 24061	None	Unit of Government	To support efficiency and transparency in timber production by communities in Tapajos National Forest, Par, Brazil, and the establishment of an agricultural cooperative that will provide incentives for best practices in cattle and agricultural production in the southeastern Brazilian Amazon	400,000
Vmc Foundation2400 Moorpark Ave Suite 207 San Jose, CA 95128	None	501(c)(3)509 (a)(1)	To achieve Magnet Recognition, a designation by the American Nurses Credentialing Center of excellence in nursing care, and improved patient outcomes through implementation of evidence-based nursing practices throughout the Santa Clara Valley Medical Center	181,795
Watershed Watch Salmon Society1037 Madore Avenue Coquitlam, bc V3K 3B7 CA	None	EQUIVALENT US PUBLIC	In support of advancing the implementation of the Pacific Wild Salmon Policy in British Columbia, as well as in applying rigorous science and monitoring to the mitigation of fish farm impacts on wild salmon	157,395
Westcoast Aquatic Management Association3-4310 10th Avenue Port Alberni, BC V9Y 4X4 CA	None	EQUIVALENT US PUBLIC	To support progress toward implementation of a Marine Spatial Plan for the West Coast Vancouver Island	36,345
Westcoast Aquatic Management Association3-4310 10th Avenue Port Alberni, BC V9Y 4X4 CA	None	EQUIVALENT US PUBLIC	To support progress toward implementation of a Marine Spatial Plan for the West Coast Vancouver Island	579,288
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	To support the conservation of wild salmon and wild salmon habitat in Kamchatka, Russia	103,465
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	To support the conservation of wild salmon and wild salmon habitat in Kamchatka, Russia	867,906
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	In support of the State of the Salmon program Funding will be used to increase the transparency of salmon management decisions and to help build incentives for fisheries reform	1,174,290
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	For effective participatory protected area management in five conservation landscapes in Bolivia, Peru, Ecuador, Venezuela and Brazil, development of protocols for assessing the effectiveness of management in protecting biodiversity and forest cover, and development of a new approach to environmental impact assessments focusing on the cumulative impacts of infrastructure development on ecological processes Funding will be used to finalize management plans, build capacity for local communities to implement and monitor management plans, secure alternative sources of funding for protected area management, adapt conservation strategies to emerging threats from climate change and infrastructure, and develop web- based tools for the assessment of infrastructure impacts on basin-wide fish migration processes	414,150
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	In support of securing protected area effective management in the Greater Maddidi-Tambopata landscape in Bolivia, the Samiria-Yavari Landscape in Peru, the Yasuni-Napo Landscape in Ecuador, the Caura Landscape in Venezuela, and the southern Colombian piedmont, and developing monitoring and adaptive management approaches for the Loreto Regional Protected Areas System, Peru and the Amazonas State Protected Area System, Brazil	1,275,395
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	To enhance the socio-environmental policies and practices used in the planning and implementation of large-scale dams in the Peruvian Amazon through the application of an integrated river basin management approach, using the Inambari/Madre de Dios Basin in the Amazonian headwaters region as a pilot case This approach encompasses the development of a watershed-level, scientific understanding of waters, wetlands, basins, and aquatic biodiversity dynamics and a robust strategic environmental impact assessment and mitigation framework for dams, as well as its subsequent dissemination as an exemplary case for use in other Andes- Amazon watersheds threatened by new dam construction	700,000
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	In support of Health & Ecosystems Analysis of Linkages, an applied research program that will explore the links between health and landscape-level ecosystem change, further characterize how ecosystem change affects human health, and assess the extent to which health can be considered an ecosystem benefit	1,441,956
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	To support planning, monitoring, and adaptive management of site-based conservation efforts using an accessible and user-friendly tool. The SMART initiative is an official project of the Conservation Measures Partnership and a manifestation of their collaborative, results- based management approach to effective conservation	1,199,539
Woods Hole Oceanographic Institution266 Woods Hole Road Woods Hole, MA 025431052	None	501(c)(3)509 (a)(1)	To enable a greater understanding of trace metals and metalloenzymes in oceanic biogeochemical cycles By combining cutting-edge proteomic tools with trace metal analysis techniques, this project aims to advance the understanding of biogeochemical cycles by identifying and quantifying the abundance of key microbial metalloenzymes in oxygen minimum zones concurrently with trace metal analyses	436,786
Woods Hole Oceanographic Institution266 Woods Hole Road Woods Hole, MA 025431052	None	501(c)(3)509 (a)(1)	To support the acquisition of data on the levels and dispersion of radionuclide present in the ocean off the Fukushima nuclear power plant Funding will be used to measure radionuclides in the water column, to conduct a radioecological study of phytoplankton, zooplankton and key fish species and to obtain physical oceanographic data for use with models to predict dispersion and removal of contaminants over time	3,675,000
Woods Hole Research Center IncPO Box 296 Woods Hole, MA 02543	None	501(c)(3)509 (a)(1)	To develop a pan-tropical baseline forest cover and associated above-ground biomass stocks data sets and maps derived from high-resolution, cloud-free radar imagery from the Japanese Advanced Land Observing Satellite Knowledge gained from this grant will support and promote the economic internalization of benefits from carbon contained in the biomass of standing tropical forests	564,718
Woods Hole Research Center IncPO Box 296 Woods Hole, MA 02543	None	501(c)(3)509 (a)(1)	In support of the national government of Brazil's recent commitment within UN climate treaty negotiations to reduce emissions from land use	1,000,000
World Wildlife Fund Canada1588-409 Granville Street Vancouver, BC V6C 1T2 CA	None	501(c)(3)509 (a)(1)	For the development of science and management tools and business and economic solutions to advance Marine Spatial Planning in support of the Pacific North Coast Integrated Management Area Initiative	349,879
World Wildlife Fund Canada1588-409 Granville Street Vancouver, BC V6C 1T2 CA	None	501(c)(3)509 (a)(1)	To support efforts to improve protection of ecological flows to address the cumulative effects of water diversion on British Columbia's wild salmon watersheds and formulate action strategies for the 21st century	188,969
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	To promote sustainable fisheries practices in Kamchatka	621,834
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	To finalize data collection and publish manuscripts on the spatial and habitat needs of keystone vertebrate species in the southern Peruvian Amazon This research will advance the scientific basis for the minimum area and habitat requirements necessary for establishing and maintaining functional protected areas and conservation landscapes in the Amazon	19,896
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	For Phase III of the Amazon Headwaters Initiative aimed at protecting and effectively managing large blocks of protected areas in the southwestern headwaters of the Amazon Basin Specifically, this grant will achieve the basic consolidation of 10 priority protected areas covering a total of 10.4 million hectares in Peru, Bolivia and Brazil, the creation of a new protected area in Brazil totaling 100,000 hectares, and the development of financial business plans for two sites in Bolivia totaling 182,000 hectares	1,523,939
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	To support World Wildlife Fund's participation in the Consumer Goods Forum, an effort to achieve zero deforestation through the concerted action of a consortium of the world's largest consumer goods companies committed to removing deforestation from their supply chains by 2020	250,846
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	For part of a planning process to create a multi- donor China Global Fund that helps China and its trade partners deliver a sustainable growth strategy that leverages and accelerates global best practices for protecting worldwide biodiversity and ecosystem services	175,000
World Wildlife Fund Inc1250 24th Street NW PO Box 971 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	To support the launch of the Economics of Ecosystems and Biodiversity for Business effort to create a common platform that recognizes the full impact of business actions on ecosystems and biodiversity, including standardizing how to measure these impacts and engaging the public on related policy reforms	755,000
Zoological Society of San Diego15600 San Pasqual Valley Road Escondido, CA 92027	None	501(c)(3)509 (a)(2)	To support the revitalization and consolidation of the Cocha Cashu Biological Station in Manu National Park in Peru	450,000

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Abilities United525 East Charleston Rd Palo Alto, CA 94306	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Acterra Action for a Sustainable Earth3921 East Bayshore Road Palo Alto, CA 94303	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Allen-Chase Foundation271 Pine Nook Road Deerfield, MA 01342	None	501(c)(3)509 (a)(1)	To support general operations	15,000
Alliance for Justice11 Dupont Circle NW 2nd Floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support development of a new online advocacy center	25,000
Art in Action3925 Bohannon Drive Suite 300 Menlo Park, CA 94025	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Asian Art Museum Foundation of San Francisco200 Larkin Street San Francisco, CA 94112	None	501(c)(3)509 (a)(1)	To support general operations	10,000
Big Brothers Big Sisters of the Bay Area731 Market Street 6th Floor San Francisco, CA 94103	None	501(c)(3)509 (a)(1)	To support the work of the Young Professionals Committee South Bay Team	10,000
Bill Wilson CenterP O Box 210 A Santa Clara, CA 95050	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Boardsource750 9th Street NW Suite 650 Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support general operations	40,000
Bonnie J Addario A Breath Away from the Cure Fndn1100 Industrial Road Suite 1 San Carlos, CA 94070	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Boys & Girls Clubs of the Peninsula401 Pierce Road Menlo Park, CA 94025	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Bread of Life EPA1852 Bay Road East Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Breast Cancer Connections390 Cambridge Avenue Palo Alto, CA 94306	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Bullis-Purissima Elementary School Foundation102 W Portola Avenue PO Box 1642 Los Altos, CA 94022	None	501(c)(3)509 (a)(1)	In support of a Challenge Grant	50,000
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501(c)(3)509 (a)(1)	To support the Annual Fund	5,000
California Charter School Consortium1107 9th Street Suite 200 Sacramento, CA 95814	None	501(c)(3)509 (a)(2)	To support the legal defense fund	40,000
California Game Wardens Foundation2180 Sand Hill Road Suite 100 Menlo Park, CA 94025	None	501(c)(3)509 (a)(1)	To support general operations	10,000
California Game Wardens Foundation2180 Sand Hill Road Suite 100 Menlo Park, CA 94025	None	501(c)(3)509 (a)(1)	To support general operations	10,000
California Historical Society678 Mission Street San Francisco, CA 94105	None	501(c)(3)509 (a)(3)	To support the Legends of California Event Honoring the Traitorous Eight	3,850
California Shakespeare Theater701 Heinz Avenue Berkeley, CA 94710	None	501(c)(3)509 (a)(2)	To support the Cal Shakes Capital Construction Fund	10,000
Canopy Trees for Palo Alto3921 East Bay Shore Road Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Carnegie Endowment for International Peace1779 Massachusetts Ave NW Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support general operations	100,000
Center for Effective Philanthropy Inc675 Massachusetts Ave 7th Floor Cambridge, MA 02139	None	501(c)(3)509 (a)(1)	To support general operations	50,000
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	In support of general operations	50,000
Climate Institute900 17th Street NW Suite 700 Washington, DC 20006	None	501(c)(3)509 (a)(1)	To support general operations	10,000
College Track1877 Bay Road East Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Columbia Gorge Ecology Institute203 Second Street Hood River, OR 97031	None	501(c)(3)509 (a)(1)	In support of Emily Goodwin's research for a residential semester program for environmental education	5,000
Community Health Partnership of Santa Clara Cty In100 N Winchester Blvd Suite 250 Santa Clara, CA 95050	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Community Services Agency204 Stierlin Road Mountain View, CA 94043	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Conservation Earth IncP O Box 3098 Half Moon Bay, CA 94109	None	501(c)(3)509 (a)(2)	In support of general operations	10,000

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Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	For the 2011 Event	10,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	To support general operations	30,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	To support general operations	50,000
Council on Foundations Inc2121 Crystal Drive Suite 700 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	To provide general operating support	54,500
Crossway Community Inc3015 Upton Drive Kensington, MD 20895	None	501(c)(3)509 (a)(1)	To support general operations	5,000
CuriOdyssey1651 Coyote Point Drive San Mateo, CA 94401	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Eastside College Preparatory School1041 Myrtle Avenue East Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Ecumenical Hunger Program2411 Pulgas Avenue East Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Environmental & Energy Study Institute1112 16th Street NW Suite 300 Washington, DC 20036	None	501(c)(3)509 (a)(2)	To support general operations	10,000
Environmental Volunteers Inc3921 East Bayshore Road Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Federation of American Scientists1725 De Sales Street NW 6th Floor Washington, DC 20036	None	501(c)(3)509 (a)(2)	To support general operations	10,000
Foundation Center79 Fifth Avenue New York, NY 100033076	None	501(c)(3)509 (a)(1)	To support general operations	50,000
Friends for Youth Inc1741 Broadway Redwood City, CA 94063	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Friends of Master Gardeners of Santa Clara County155 Berger Drive Bldg 1 San Jose, CA 95112	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Girls Incorporated of Alameda County13666 East 14th Street San Leandro, CA 94578	None	501(c)(3)509 (a)(2)	To support general operations	20,000
Grantmakers for Effective Organizations1725 DeSales Street Suite 404 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To provide general operating support	13,800
Grantmakers for Effective Organizations1725 DeSales Street Suite 404 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support Network of Network Funders Convening	8,000
Grants Managers Network Inc1666 K Street NW Suite 440 Washington, DC 20006	None	501(c)(3)509 (a)(1)	To support general operations	25,000
Green Foothills Foundation3921 East Bayshore Road Palo Alto, CA 94303	None	501(c)(3)509 (a)(2)	In support of general operations	8,000
Guidestar USA Inc4801 Courthouse Street Suite 220 Williamsburg, VA 23188	None	501(c)(3)509 (a)(1)	To support general operations	35,000
Habitat for Humanity Silicon Valley513 Valley Way Milpitas, CA 95035	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Health Mobile1659 Scott Blvd 4 Santa Clara, CA 95050	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Hospice of Montezuma Inc1345 S Broadway Cortez, CO 81321	None	501(c)(3)509 (a)(2)	In Memory of Amelia Jacobs	1,000
Independent Sector1602 L Street NW Suite 900 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To provide general operating support	50,000
Independent Sector1602 L Street NW Suite 900 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support the 2012 Independent Sector Conference	15,000
Institute for Human and Social Development Inc1275 Mission Road South San Francisco, CA 94080	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
JazzSchool Inc2087 Addison Street Berkeley, CA 94704	None	501(c)(3)509 (a)(1)	To support the education of students	25,000
JazzSchool Inc2087 Addison Street Berkeley, CA 94704	None	501(c)(3)509 (a)(1)	To support general operations	25,000
Jobtrain Inc1200 OBrien Drive Menlo Park, CA 94025	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Junior League of Palo Alto-Mid Peninsula555 Ravenswood Ave Menlo Park, CA 94025	None	501(c)(3)509 (a)(2)	In support of general operations	10,000

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<b>a</b> <i>Paid during the year</i>				
KARA457 Kingsley Avenue Palo Alto, CA 94301	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Law Foundation of Silicon Valley152 North Third Street 3rd Floor San Jose, CA 95112	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Los Altos Community Foundation 183 Hillview Avenue Los Altos, CA 94022	None	501(c)(3)509 (a)(1)	To support the Mountain View Los Altos Scholars Program	6,500
Marin Senior Coordinating Council Incorporated930 Tamalpais Avenue San Rafael, CA 94901	None	501(c)(3)509 (a)(1)	To support Whistlestop located in San Rafael, California	5,000
McLean Project for the Arts Inc 1234 Ingleside Avenue McLean, VA 22101	None	501(c)(3)509 (a)(1)	To support general operations	3,500
Menlo School50 Valparaiso Avenu Atherton, CA 94027	None	501(c)(3)509 (a)(1)	To support the 2011 Challenge Menlo Campaign	30,000
Mid-Peninsula Boys & Girls Club Inc 200 N Quebec Street San Mateo, CA 94401	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Milpitas Food PantryP O Box 360061 Milpitas, CA 95036	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Missouri Botanical Garden Board of TrusteesPO Box 299 St Louis, MO 631660299	None	501(c)(3)509 (a)(1)	To support the the Plant the Garden for Peter Tribute Fund, in honor of Peter Raven	10,000
Montana Land Reliance324 Fuller AvePO Box 355 Helena, MN 596240355	None	501(c)(3)509 (a)(1)	To support general operations	2,000
National Academy of Sciences500 5th Street NW Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support the Teacher Advisory Council of the National Academies	20,000
National Audubon Society Inc4225 Hollis Street Emeryville, CA 94608	None	501(c)(3)509 (a)(1)	For the 2011 Event	2,500
National Wildlife Federation11100 Wildlife Center DriveUSA Reston, VA 20190	None	501(c)(3)509 (a)(2)	In support of National Wildlife Federation's 75th Anniversary Gala and 2010-2011 National Conservation Achievement Awards	6,750
NY Soc Relief of Ruptured & Crippled Maint Hosp535 East 70th Street New York, NY 10021	None	501(c)(3)509 (a)(1)	To support general operations	50,000
Northbay HealthCare Foundation 4500 Business Center Drive Fairfield, CA 94534	None	501(c)(3)509 (a)(1)	To support NorthBay Hospice & Bereavement	5,000
Northern California Grantmakers625 Market Street 15th Floor San Francisco, CA 94105	None	501(c)(3)509 (a)(2)	To support general operations	14,500
Ocean Conservancy Inc1300 19th St NW 8th Floor Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support general operations	75,000
Pacific Autism Center for Education 1880 Pruneridge Ave Santa Clara, CA 95050	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Palo Alto Senior Housing Project Inc 455 E Charleston Road Palo Alto, CA 94306	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Pathways Hospice Foundation585 North Mary Avenue Sunnyvale, CA 940852905	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Peninsula Humane Society & SPCA 12 Airport Boulevard San Mateo, CA 94401	None	501(c)(3)509 (a)(2)	In support of the Pet Assisted Therapy program	10,000
Peninsula Volunteers800 Middle Avenue Menlo Park, CA 94025	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Peregrine Fund Inc5668 West Flying Hawk Lane Boise, ID 83709	None	501(c)(3)509 (a)(1)	To support general operations	20,000
Political Economy Research Center Inc2048 Analysis Drive Suite A Bozeman, MT 59718	None	501(c)(3)509 (a)(1)	To support general operations	4,000
Pulmonary Fibrosis Foundation811 W Evergreen Chicago, IL 60642	None	501(c)(3)509 (a)(1)	In memory of Samuel Gold	1,000
Ravenswood Education Foundation 2120 Euclid Avenue East Palo Alto, CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Regents of the University of California490 Faculty Building 1900 Berkeley, CA 94720	None	Unit of Government	In support of Center for Nonprofit and Public Leadership, Haas School of Business, UC Berkeley 13th Annual Public Leadership Dinner, Thursday, April 14, 2011	750
Regents of the University of California100 Medical Center Way Woods Bldg San Francisco, CA 941430905	None	Unit of Government	To support the UCSF Science and Health Education Partnership High School Interns program	40,000
Regents of the University of California366 Leconte Hall MC 7300 Berkeley, CA 94720	None	Unit of Government	To support general operations	30,000
Regents of the University of California200 Centennial Drive Berkeley, CA 947205045	None	Unit of Government	To support general operations	10,000

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Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	To support the Marshall Weinberg Population, Development and Climate Change Fellows Fund	10,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	In support of the Bulkley Water Prize	10,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	To support the Peace Corps Fellowship	10,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	To support the Dean's Engineering Sustainable Systems Fellowship	10,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	To provide Ph D student support	20,000
Regents of the University of MichiganDana Building 440 Church Street Ann Arbor,MI 481091041	None	501(c)(3)509 (a)(1)	To support the Climate Adaptation Fellows	10,000
Ronald McDonald House at Stanford 520 Sand Hill Road Palo Alto,CA 943042001	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Samaritan House4031 Pacific Blvd San Mateo,CA 94403	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
San Bruno Mountain WatchP O Box 53 Brisbane,CA 94005	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
San Francisco Museum of Modern Art151 Third Street San Francisco,CA 941033159	None	501(c)(3)509 (a)(1)	To support the Director's Circle and Collectors Forum	19,000
2nd Harvest Food Bnk Santa Clara & San Mateo Cnty750 Curtner Avenue San Jose,CA 951252118	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
2nd Harvest Food Bnk Santa Clara & San Mateo Cnty750 Curtner Avenue San Jose,CA 951252118	None	501(c)(3)509 (a)(1)	To support general operations	10,000
Senior Coastsiders Inc535 Kelly Avenue Half Moon Bay,CA 94019	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Shelter Network of San Mateo County1450 Chapin Avenue 2nd Floor Burlingame,CA 94010	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Silicon Valley Community Foundation2440 West El Camino Real Suite 300 Mountain View,CA 94040	None	501(c)(3)509 (a)(1)	In support of the Safety Net Campaign	10,000
Sonoma Land Trust966 Sonoma Avenue Santa Rosa,CA 95404	None	501(c)(3)509 (a)(1)	To support general operations	20,000
Stanford Univ Board of Trustees Leland Jr Univ326 Galvez Street Stanford,CA 943056055	None	501(c)(3)509 (a)(1)	To support the Stanford Fund for Undergraduate Education	10,000
StarVista610 Elm Street Suite 212 San Carlos,CA 94070	None	Unit of Government	In support of general operations	10,000
Strategic Education Research Partnership Institute1101 14th Street NW Suite 300 Washington,DC 20005	None	501(c)(3)509 (a)(1)	To support the science of education through research	20,000
Stratton Mountain School & Ski Foundation Inc7 World Cup Circle Stratton Mountain,VT 05155	None	501(c)(3)509 (a)(1)	In support of the Patty Kaltsas Memorial Fund	15,000
Sustainable Conservation98 Battery Street Suite 302 San Francisco,CA 94111	None	501(c)(3)509 (a)(1)	To support general operations	30,000
The Aspen Institute IncOne Duport Circle NW Suite 700 Washington,DC 200361133	None	501(c)(3)509 (a)(2)	To support the Energy and Environment Program - The Aspen Series on Conservation in the 21st Century	100,000
The Exploratorium3601 Lyon Street San Francisco,CA 94123	None	501(c)(3)509 (a)(1)	To support the Capital Campaign	40,000
The Tech Museum of Innovation201 South Market Street San Jose,CA 95113	None	501(c)(3)509 (a)(1)	To support general operations	25,000
The Trust for Hidden Villa26870 Moody Road Los Altos Hills,CA 940224209	None	501(c)(3)509 (a)(2)	In support of general operations	10,000
Tides CenterPO Box 29907 San Francisco,CA 94129	None	501(c)(3)509 (a)(1)	To support general operations Scholars	12,500
Trail Center3921 E Bayshore Road Palo Alto,CA 94303	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Trust for Public Land116 New Montgomery St4th Floor San Francisco,CA 94105	None	501(c)(3)509 (a)(1)	To support general operations	20,000
United States Ski Team Foundation1 Victory Lane Box 100 Park City,UT 84060	None	501(c)(3)509 (a)(1)	To support general operations	70,000
University of California Berkeley Foundation2080 Addison Berkeley,CA 947204200	None	501(c)(3)509 (a)(1)	To support the Cal Performances Annual Fund National Academies	10,000



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University of California San Francisco Foundation220 Montgomery Street 5th Floor San Francisco, CA 94104	None	501(c)(3)509 (a)(1)	To support the Cardiology Council	10,000
University of WashingtonBox 351800 Seattle, WA 98195	None	Unit of Government	To support the Biology Research Fund and the work of Robert Paine	10,000
University of WashingtonBox 351800 Seattle, WA 98195	None	Unit of Government	To support the Biology Research Fund and the work of Robert Paine	5,000
Vanderbilt University131 21st Avenue South Nashville, TN 372031181	None	501(c)(3)509 (a)(1)	To support the Justice-Moore Family Scholarship at Vanderbilt Law School	100,000
Walden West Outdoor School Foundation15555 Sanborn Road Saratoga, CA 95070	None	501(c)(3)509 (a)(1)	In support of general operations	10,000
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	In support of the Latin America Program in memory of Frank Chicchon	1,000
World Affairs Council of Northern California312 Sutter Street Suite 200 San Francisco, CA 94108	None	501(c)(3)509 (a)(2)	To purchase a joint table with Hewlett, Irvine and Packard Foundations at event honoring Marc Andreessen and Laura Arrillaga-Andreessen	6,250
World Justice Project740 15th Street Suite 200 Washington, DC 20005	None	501(c)(3)509 (a)(1)	To support general operations	5,000
Yosemite Foundation155 Montgomery StSuite 1104 San Francisco, CA 94104	None	501(c)(3)509 (a)(1)	To support general operations	10,000
GRC Conferences512 Liberty Lane West Kingston, RI 02892	None	501(c)(3)509 (a)(2)	For the 2011 Epigenetics Gordon Research Conference	10,000
Smithsonian Institution Office of the Comptroller1000 Jefferson Drive SW4th Floor Washington, DC 200263293	None	501(c)(3)509 (a)(1)	To convene the world's experts on DNA barcoding of organisms	9,250
Westcoast Aquatic Management Association3-4310 10th Avenue Port Alberni, BC V9Y 4X4 CA	None	EQUIVALENT US PUBLIC	In support of fundraising efforts	10,298
Academy Health1150 17th St NW Suite 600 Washington, DC 20036	None	501(c)(3)509 (a)(1)	For their work developing the field of health services research and improving health and health care by generating new knowledge and moving knowledge into action	2,000
Academy Health1150 17th St NW Suite 600 Washington, DC 20036	None	501(c)(3)509 (a)(1)	To support the 2011 Interdisciplinary Research Group on Nursing Issues meeting and the related Research Mentor and New Investigator award	1,500
American Academy of Arts and Sciences136 Irving Street Cambridge, MA 02138	None	501(c)(3)509 (a)(1)	For actities to advance research in science and engineering	30,000
Association for Tropical Biology Inc 2815 NW 38th Dr Gainesville, FL 32605	None	501(c)(3)509 (a)(2)	In support of the 2011 Annual Meeting of the Association for Tropical Biology and Conservation to be held in Arusha, Tanzania	25,000
Bank Information Center1100 H Street NW Suite 650 Washington, DC 20005	None	501(c)(3)509 (a)(1)	To support the convening of a conference that will assess the progress, after ten years, of the Extractive Industries Review commission ed by the World Bank Group	50,000
Battelle Memorial Institute505 King Avenue Columbus, OH 43201	None	501(c)(3)509 (a)(1)	In support of the Global Conference on Oceans, Climate, and Security 2012	31,500
Bigelow Laboratory for Ocean Sciences180 McKown Point Road West Boothbay Harbor, ME 045750475	None	501(c)(3)509 (a)(1)	To enable the Provasoli-Guillard National Center for Culture of Marine Phytoplankton to prepare RNA extracts and perform full-length 18 S rRNA gene sequencing for ~60 microeukaryote cultures	40,000
Board of Trustees of Michigan State University1000 Oakland Drive Kalamazoo, MI 49008	None	Unit of Government	For the development of trait-based ecosystem models for deep-sea chemosynthetic microbial communities	16,000
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501(c)(3)509 (a)(1)	To support the California Academy of Sciences 2011 Big Bang Gala	10,000
California State Protocol Foundation 11355 W Olympic Blvd Los Angeles, CA 90064	None	501(c)(3)509 (a)(1)	For the Governor's Conference on Extreme Climate Risks and California's Future	10,000
Center for International Forestry ResearchJalan CIFO Situ Gede Bogor Barat 16115 ID	None	501(c)(3)509 (a)(1)	In support of Forest Day 5 at the COP-17 in Durban, South Africa	20,000
Center for Quality Systems Improvement1688 Orvieto Drive Roseville, CA 956613981	None	501(c)(3)509 (a)(1)	To support renaming efforts for the Center for Quality Systems Improvement	10,000
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	For Chabot's Annual Fundraising Event	10,000
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501(c)(3)509 (a)(3)	To support a facilitated 2-day convening for experts to explore how scientific knowledge and beliefs are produced	20,000
Commonwealth Scientific and Industrial Research OrLocked Bag 10 Clayton South, VIC 3169 AS	None	501(c)(3)509 (a)(1)	To support South-South technical workshops for the National governments of Peru, Colombia Ecuador, Mexico Costa Rica and Panama to share and apply consistent and comparable methods for forest and carbon monitoring	25,000
Conservation Law Foundation Inc62 Summer Street Boston, MA 02110	None	501(c)(3)509 (a)(1)	To support environmental leadership training for Ocean Conservation program staff at the Center for Whole Communities' August 2011 Whole Thinking Retreat	3,500
Conservation Law Foundation Inc62 Summer Street Boston, MA 02110	None	501(c)(3)509 (a)(1)	To support the New England Ocean Conservation Program	20,000
Environmental Action Committee of West MarinPO Box Box 609 Point Reyes Station, CA 94956	None	501(c)(3)509 (a)(1)	To support the work of the Environmental Action Committee to engage and educate people on the importance of conserving Bay Area ecosystems and effective ways to do so	20,000

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Fndn of the California Nursing Students Assoc Inc3835 N Freeway Blvd Ste 120 Sacramento, CA 95834	None	501(c)(3)509(a)(1)	To provide general operating support to Flo?s Cookie Jar to help provide emergency grants- in-aid to pre-licensure RN students facing a one-time need that otherwise would force them to leave school	500
Foundations of Success Inc4109 Maryland Avenue Bethesda, MD 20816	None	501(c)(3)509(a)(1)	To support the 2011 Conservation Measure Summit	10,000
Fundacao Amazonica da Defesa da Biosfera70 - Conjunto Tiradentes - Aleixo Manaus, AM 69083-230 BR	None	EQUIVALENT US PUBLIC	For an Amazonas State Protected Area monitoring workshop	25,000
Fundacion Gaia AmazonasCra 4 26B-31 Bogota, DC CO	None	EQUIVALENT US PUBLIC	To provide essential social, economic and env environmental information to all relevant stakeholders and build capacity of the local institutions responsible for formulating and implementing territorial development plans	40,000
Grantmakers for Education720 SW Washington Street Ste 605 Portland, OR 97205	None	501(c)(3)509(a)(2)	For a feasibility study with the goal of both creating a baseline landscape of the field, and outlining what potential network members see as compelling value proposition for the network	5,000
Grantmakers In Health1100 Connecticut Ave NW Ste 1200 Washington, DC 20036	None	501(c)(3)509(a)(1)	To provide directors and staff working in health philanthropy who rely on GIH for educational programs, materials, strategic advice, and technical assistance throughout the year	5,500
Grantmakers In Health1100 Connecticut Ave NW Ste 1200 Washington, DC 20036	None	501(c)(3)509(a)(1)	To support the 2011 Grantmakers in Health Annual Meeting on Health Philanthropy, Creating a Healthier Future for our Kids, Families and Communities	5,000
GRC Conferences512 Liberty Lane West Kingston, RI 02892	None	501(c)(3)509(a)(2)	For the 2011 Plant Metabolic Engineering Gord on Research Seminar (GRS)	2,000
GRC Conferences512 Liberty Lane West Kingston, RI 02892	None	501(c)(3)509(a)(2)	To support the 2012 Gordon Conference on Marine Microbes, at which leading researchers will present their latest ideas?often unpublished on numerous aspects of marine microbial eco system diversity and function This conference will bring together top scientists from div	18,000
GRC Conferences512 Liberty Lane West Kingston, RI 02892	None	501(c)(3)509(a)(2)	To support the 2011 Gordon Research Conference on Polar Marine Science, and specifically the registration and travel of three core microbiology speakers and discussion leaders, in addition to 5 students/postdocs	13,000
GRC Conferences512 Liberty Lane West Kingston, RI 02892	None	501(c)(3)509(a)(2)	For the 2011 Archaea Gordon Research Conference which will bring together renowned speakers who will review the current state of knowledge in the field of metabolism, molecular biology and ecology of archaea	5,000
Green Foothills Foundation3921 East Bayshore Road Palo Alto, CA 94303	None	501(c)(3)509(a)(2)	In support of the Committee for Green Foothills efforts to educate the public on the conservation needs of Santa Clara County	25,000
Gulf of Maine Research Institute350 Commercial Street Portland, ME 04101	None	501(c)(3)509(a)(1)	For Communications Training for MCI Grantees	15,000
Hartford Hospital Institute of Living 80 Seymour Street Hartford, CT 06102	None	501(c)(3)509(a)(1)	To support the Hartford Hospital Institute of Living Myths, Minds, and Medicine Two Centuries of Mental Health Care museum exhibit in honor of Peter Buerhaus, PhD, RN, FAAN	5,000
Hospital Comm for the Livermore-Pleasanton Areas5575 W Las Positas Suite 300 Pleasanton, CA 94588	None	501(c)(3)509(a)(1)	In support of the Magnet Journey at ValleyCare Health System	15,000
Hospital Comm for the Livermore-Pleasanton Areas5575 W Las Positas Suite 300 Pleasanton, CA 94588	None	501(c)(3)509(a)(1)	For ValleyCare Care Transitions Intervention Training Support	6,000
Intern'l Union for Conserv of Nature & Natural Res28 rue Mauverney Gland, 1196 SZ	None	Executive Order	To support the preparation and dissemination o of a book based on the 6th GEF biennial International Waters Conference	3,800
Island Press - Center for Resource Economics1718 Connecticut Avenue NW Suite Washington, DC 20009	None	501(c)(3)509(a)(2)	To support the Silicon Valley Thought Leaders Forum	50,000
Johns Hopkins UniversityACCM 600 N Wolfe Street Blalock 1 Baltimore, MD 21287	None	501(c)(3)509(a)(1)	To provide critical advice and information in the formation of the new Patient Care Program framework	15,000
Kaiser Foundation Health Plan Inc One Kaiser Plaza Oakland, CA 94612	None	501(c)(3)509(a)(2)	To support 'Putting the IT in TransITions Convening co-hosted by the John A Hartford Foundation, Kaiser Permanente, the Office of the National Coordinator for Health Information Technology (ONC) held on October 14, 2011	15,200
Keauhou Canoe Club75-5888 Alii Drive C-12 KailuaKona, HI 96740	None	501(c)(3)509(a)(1)	For the Girls Exploring Math & Science Program honor of Kim and Gil Ahrens	2,500
Keystone Symposia on Molecular and Cellular Biolog160 US Highway 6 Suite 200 Silverthorne, CO 80498	None	501(c)(3)509(a)(1)	In support of the Keystone Symposia Meeting ""Microbial Communities as drivers of Ecosystem Complexity ""	15,000
Memorial University of Newfoundland 232 Elizabeth Avenue St Johns, NEWFOUNDLAND A1B 3X9 CA	None	501(c)(3)509(a)(1)	To help sponsor the Canadian Society of Microbiologists 61st Annual Conference	10,000
National Academy of Sciences500 5th Street NW Washington, DC 20001	None	501(c)(3)509(a)(1)	To support the auditorium seat naming campaign	20,000
National Audubon Society Inc715 L StreetSuite 200 Anchorage, AK 99501	None	501(c)(3)509(a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	50,000
National Fish and Wildlife Foundation 1133 Fifteenth Street NW Suite 11 Washington, DC 20005	None	501(c)(3)509(a)(1)	To support broad participation in the Coastal Zone 2011 Conference and its discussion of the National Ocean Policy	20,000
National Marine Sanctuary Foundation8601 Georgia Avenue Suite 201 Silver Spring, MD 20910	None	501(c)(3)509(a)(1)	To provide support for the 2011 three-day symposium, 'American Prosperity and Global Security Ocean Solutions for the 21st Century, which will focus on how America?s marine policy decisions affect the security of coastal and ocean resources	5,104
Net Impact150 Spear St Suite 500 San Francisco, CA 94105	None	501(c)(3)509(a)(1)	To develop and implement an Environment & Natural Resources track at the Net Impact Confer ence, the world's largest conference on environmentally sustainable and socially responsible business	25,000
N California Institute for Research and Education4150 Clement Street 151 NC San Francisco, CA 94121	None	501(c)(3)509(a)(1)	To support the Northern California Institute for Research and Education?s fourth annual conference, The Brain at War	5,000
Northwest Health Foundation Fund II 1500 SW First Ave Suite 850 Portland, OR 97201	None	501(c)(3)509(a)(1)	To support the development of a strategic plan for the National Nurse Funders Collaborative	25,000

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Ocean Awareness Project1530 P Street NW Washington, DC 20005	None	501(c)(3)509(a)(1)	To support the Blue Vision Summit 3	10,000
Ocean Conservancy Inc1300 19th St NW 8th Floor Washington, DC 20036	None	501(c)(3)509(a)(1)	For leadership participation in an Executive Training Program	15,000
Oregon State University306 Kerr Administration Building Corvallis, OR 97331	None	Unit of Government	To sample seawater and sediments when high-oxygen conditions prevail off the coast of Oregon. The microbial communities, nutrients, and paleoceanographic markers will be analyzed in the samples.	15,000
Oregon State University306 Kerr Administration Building Corvallis, OR 97331	None	Unit of Government	To support the 2nd International Conference on Nitrification (ICoN2)	10,000
People for Open Space Inc631 Howard Street Suite 510 San Francisco, CA 94105	None	501(c)(3)509(a)(1)	For completion of threat analysis to Bay Area habitats	15,000
President and Fellows of Harvard College6001350 Massachusetts Avenue Cambridge, MA 02138	None	501(c)(3)509(a)(1)	To support the convening of experts in scholarly communication with a goal of identifying and promoting the adoption of new platforms and approaches to facilitate research in eScience	15,000
President and Fellows of Harvard CollegeSoldiers Field Boston, MA 02138	None	501(c)(3)509(a)(1)	To support research to develop and validate a survey instrument to measure work-around culture in the acute-care hospital setting	5,000
Regents of the University of California2 Koret Way Room 319 San Francisco, CA 94143	None	Unit of Government	To support two focus group convening for the development of the Masters? in Health Care Leadership program, an inter-professional masters' program to be offered at the University of California, San Francisco	10,000
Regents of the University of California500 Parnassus Avenue San Francisco, CA 94143	None	Unit of Government	To support the 2011 Allied Health Professionals Health Forum	1,500
Regents of the University of California417-L University Hall 7360 Berkeley, CA 947207360	None	Unit of Government	To support the Berkeley School of Public Health Dean's Opportunity Fund, which provides essential discretionary funds for the Dean to respond to needs and opportunities for the UC Berkeley School of Public Health	8,000
Regents of the University of California500 Parnassus Avenue San Francisco, CA 94143	None	Unit of Government	To support a University of California Medical Center system-wide Heart Failure Readmissiona Summit	12,000
Regents of the University of California417-L University Hall 7360 Berkeley, CA 947207360	None	Unit of Government	In support of the 15th Annual Public Health Heroes Awards Ceremony fundraising event	9,250
Regents of the University of CaliforniaKohn Hall University of California Santa Barbara, CA 93106	None	Unit of Government	For the Kavli Institute for Theoretical Physics conference, which will bring together theorists and experimentalists, physicists and life scientists to discuss the forefront of research in a rapidly moving field of evolutionary biology	50,000
Regents of the University of California2 Koret Way Room 319 San Francisco, CA 94143	None	Unit of Government	To support the over-sampling, extraction and data analysis of the California Board of Registered Nursing Survey of Registered Nurses in California	34,000
SeaWeb8401 Colesville Road Suite 500 Silver Spring, MD 20910	None	501(c)(3)509(a)(1)	For the International Seafood Summit	20,000
Sierra Cascade Land Trust Council PO Box 2101 Nevada City, CA 95959	None	501(c)(3)509(a)(1)	To support the largest gathering of land trusts and land conservation organizations in California through the California Council of Land Trusts, which would enable organizations to network and participate in a series of workshops	5,000
Sierra Cascade Land Trust Council PO Box 2101 Nevada City, CA 95959	None	501(c)(3)509(a)(1)	To provide general operating support for the work the California Council of Land Trusts implements educating a wide variety of stakeholders on statewide issues affecting the Bay Area land trusts and coordinating efforts that enhance the conservation community	35,000
Sociedad Peruana de Derecho AmbientalProl Arenales No 437 Lima 27 PE	None	EQUIVALENT US PUBLIC	To develop an integrated, ecosystem outlook regarding illegal gold mining in the Madre de Dios River Basin and its complex impacts on biodiversity, ecosystems, and human well-being, in order to identify sound guidelines and pathways for effective management of mining an	44,213
Stanford Univ Board of Trustees Leland Jr Univ300 Pasteur Drive Stanford, CA 94305	None	501(c)(3)509(a)(1)	For the Summer Research Fellowship Program for Teachers	10,500
Stanford Univ Board of Trustees Leland Jr Univ450 Serra Mall Stanford, CA 94305	None	501(c)(3)509(a)(1)	For soil analysis of samples collected in Guyana as part of the Fauna Project	13,250
Stanford Univ Board of Trustees Leland Jr Univ450 Serra Mall Stanford, CA 94305	None	501(c)(3)509(a)(1)	For genome sequencing based on recent success obtaining the single-cell genome of a low-salinity AOA from San Francisco Bay	16,000
The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509(a)(1)	To support the Exploratorium's 34th Annual Awards Dinner, which honors outstanding men and women chosen by their peers for their ground breaking accomplishments in science, art, and technology	5,000
The Ocean Foundation1990 M Street NW Suite 250 Washington, DC 20036	None	501(c)(3)509(a)(1)	For researchand synthesis of U S Ocean Policy	33,400
The Tech Museum of Innovation201 South Market Street San Jose, CA 95113	None	501(c)(3)509(a)(1)	To support the Tech Museum's Annual Fundraising Event	10,000
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston, MA 02111	None	501(c)(3)509(a)(1)	To support the development of an approach for regional fisheries data collection and mapping and additional pre-planning meetings for MSP in New England	2,500
Tides Center1014 Torney Ave San Francisco, CA 941291755	None	501(c)(3)509(a)(1)	To provide general operating support to the Women's Community Clinic	2,000
Tides Center1014 Torney Ave San Francisco, CA 941291755	None	501(c)(3)509(a)(1)	To provide general operating support to the Women?s Community Clinic in honor of Catherine Dower, JD	5,000
UnitedHealthcare Children's FoundationIncMN012-S286 5901 Lincoln Drive Edina, MN 55436	None	501(c)(3)509(a)(1)	To support efforts in providing medical treatment coverage to children with medical needs	5,000
University of Arizona1501 N Campbell PO Box 245105 Tucson, AZ 45105	None	Unit of Government	To support the 3rd Biennial Interprofessional Educational Conference, CAB III ? Interprofessional Collaboration From Concept to Preparation to Practice	25,000
University of British Columbia2424 Main Mall Vancouver, bc V6T1Z4 CA	None	501(c)(3)509(a)(1)	In support of research to determine the degree to which previous efforts to sequence viral fosgenids and amplicons of phylogenetic marker genes are representative of marine virus communities as revealed through metagenomic shotgun sequencing	30,000

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U of CA SF JA Hartford Ctr Geriatric Nursing ExceBox 0610 2 Koret Way N-631 San Francisco,CA 941430610	None	Unit of Government	To support general operating expenses at the University of California, San Francisco John A Hartford Center for Geriatric Nursing Excellence	500
University of Hawaii Foundation 2444 Dole Street Bachman Hall 105 Honolulu,HI 968222388	None	501(c)(3)509 (a)(1)	For the Tropical Alpine Symposium	50,000
University of Massachusetts55 Lake Avenue North Worcester,MA 016550002	None	Unit of Government	To provide general operating support for the Department of Quantitative Health Sciences at University of Massachusetts Medical School	5,000
University of South Florida System 140 7th Avenue S St Petersburg,FL 33701	None	Unit of Government	In support of a project to determine where DNA transferred from donor Ruegeria cells (a bacterium) to recipient Ruegeria cells via gene transfer agents (GTAs) insert in the recipient cells? genomes	12,000
University of Washington Foundation 407 Gerberding Hall Box 351210 Seattle,WA 981951210	None	501(c)(3)509 (a)(1)	To support pre-workshop white paper development and post-workshop analysis	10,000
Vanderbilt University105 Kirkland Hall Nashville,TN 37240	None	501(c)(3)509 (a)(1)	In support of the Julia Hereford Society and the Canby Robinson Society	5,000
Wildlife Conservation Society2300 Southern Boulevard Bronx,NY 10460	None	501(c)(3)509 (a)(1)	For a workshop to convene global health and conservation experts to investigate the public health impacts of environmental degradation	49,563
Yale UniversitySage Hall 205 Prospect Street New Haven,CT 06511	None	501(c)(3)509 (a)(1)	To provide scholarship support for a master?s student from the Amazon Basin attending the Yale School of Forestry & Environmental Studies in Academic Year 2011-2012	26,750
Achievement Rewards for College Scientists Fndn InPO Box 29405 San Francisco,CA 94129	None	501(c)(3)509 (a)(1)	To support general operations	8,000
Alzheimer's Association - N California & N Nevada1060 La Avenida Mountain View,CA 94043	None	501(c)(3)509 (a)(1)	In honor of participant Nina Rasor	200
American Academy of Arts and Sciences136 Irving Street Cambridge,MA 021381996	None	501(c)(3)509 (a)(1)	To support general operations	2,000
American Bird ConservancyPO Box 249 The Plains,VA 20198	None	501(c)(3)509 (a)(1)	To support general operations	400
American Cancer Society (National Office)250 Williams Street Atlanta,GA 30303	None	501(c)(3)509 (a)(1)	To support Claudia Bettucchi in the 2011 Relay For Life of Milbrae, CA	50
American Cancer Society (National Office)250 Williams Street Atlanta,GA 30303	None	501(c)(3)509 (a)(1)	To support general operations	250
American Cancer Society Inc1710 Webster Street Oakland,CA 94612	None	501(c)(3)509 (a)(1)	In honor of Meaghan Calcarì's Relay for Life Team	100
American Cancer Society Inc1710 Webster Street Oakland,CA 94612	None	501(c)(3)509 (a)(1)	To support general operations	100
American Civil Liberties Union Foundation Inc125 Broad Street 18th Floor New York,NY 100042400	None	501(c)(3)509 (a)(1)	To support general operations	200
American Foundation for Suicide Prevention120 Wall Street 22nd Floor New York,NY 10005	None	501(c)(3)509 (a)(1)	For Out of the Darkness Community Walk, Chicago Illinois, sponsoring Richard Sparks	300
American Heart Association Inc 7272 Greenville Avenue Dallas,TX 75231	None	501(c)(3)509 (a)(1)	In support of Brecken Calcarì in Jump for the Heart	50
American Heart Association Inc 7272 Greenville Avenue Dallas,TX 75231	None	501(c)(3)509 (a)(1)	In support of Reagan Calcarì in Jump for the Heart	50
American Heart Association Inc 7272 Greenville Avenue Dallas,TX 75231	None	501(c)(3)509 (a)(1)	To sponsor Colin Muramoto in ""Jump Rope for Hearts"" at Alamo Elementary School	50
American Institute of Wine and Food 26384 Carmel Rancho Lane Suite 200 Carmel,CA 93923	None	501(c)(3)509 (a)(1)	To support general operations	150
American National Red CrossPO Box 96456 Washington,DC 20090	None	501(c)(3)509 (a)(1)	To support general operations	1,000
American National Red CrossPO Box 96456 Washington,DC 20090	None	501(c)(3)509 (a)(1)	To support earthquake and tsunami relief in Japan	1,160
Americans for Oxford Inc198 Madison Avenue Thirteenth Floo New York,NY 10016	None	501(c)(3)509 (a)(1)	To support the 2010 Balliol College Annual Fund	4,000
Amigos de las Americas5020 N Fort Buchanan Trail Tucson,AZ 85718	None	501(c)(3)509 (a)(1)	For the project of volunteer, Wren Gardiner, in Tucson, AZ	400
Arizona Sonora Desert Museum 2021 N Kinney Rd Tucson,AZ 857438918	None	501(c)(3)509 (a)(2)	To support general operations	500
Arizona Theatre CompanyPO Box 1631 Tucson AZ,OR 97031	None	501(c)(3)509 (a)(2)	To support general operations	300
Ashoka1700 North Moore Street Suite 2000 Arlington,CA 94558	None	501(c)(3)509 (a)(1)	For the James P Grant Endowment Fund	10,000
Asian Art Museum Foundation of San Francisco200 Larkin Street San Francisco,VA 222091929	None	501(c)(3)509 (a)(1)	To support general operations	20,000

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Auburn Automotive Heritage Inc 1600 South Wayne Street Auburn,CA 94102	None	501(c)(3)509 (a)(1)	To support general operations	4,000
Autism Speaks2 Park Avenue 11th Floor New York,IN 46706	None	501(c)(3)509 (a)(1)	To support Madeline Bierbaum in 2011 Walk Now for Autism	100
Avon Products Foundation Incorporated1345 Avenue of the Americas New York,NY 10016	None	501(c)(3)509 (a)(1)	In honor of Renee Eckstut, for the Avon Walk for Breast Cancer 2011	250
Bay Area Discovery MuseumFort Baker - 557 McReynolds Road Sausalito,NY 10105	None	501(c)(3)509 (a)(1)	To support general operations	500
Bay Area Youth Sports Foundation PO Box 590476 San Francisco,CA 94965	None	501(c)(3)509 (a)(2)	To support general operations	6,000
Be The Match Foundation3001 Broadway Street NE Suite 601 Minneapolis,CA 94159	None	501(c)(3)509 (a)(1)	To support general operations	200
Bedford Stuyvesant Restoration Corporation1368 Fulton Street Brooklyn,MN 55413	None	501(c)(3)509 (a)(1)	For Jessie Freeman's fundraising for the NYC Marat	60
Belmont-Redwood Shores Public School FoundationPO Box 5196 Belmont,NY 11216	None	501(c)(3)509 (a)(2)	In support of Rachael Taube (Sandpiper Room 15) in her 8th Annual Reading Power Read-a-thon	1,000
Berkeley Animal Care Services2013 Second St Berkeley,CA 94002	None	501(c)(3)509 (a)(1)	To support general operations	200
Berkeley CrewPO Box 1012 Berkeley,CA 94710	None	501(c)(3)509 (a)(1)	In honor of Kevin Meador	200
Berkeley Preparatory School Inc 4811 Kelly Road Tampa,CA 94701	None	501(c)(3)509 (a)(1)	For Alumni Annual Giving	320
Best Buddies International Inc100 SE Second Street 2200 Miami,FL 33615	None	501(c)(3)509 (a)(2)	To support the Friendship Walk	100
Bethlehem Catholic High School 2133 Madison Avenue Bethlehem,FL 33131	None	501(c)(3)509 (a)(1)	To support general operations	866
Big Sur Health Center46896 Highway 1 Big Sur,PA 180174699	None	501(c)(3)509 (a)(1)	To support general operations	2,500
Big Sur Land Trust509 Hartnell Street Monterey,CA 93920	None	501(c)(3)509 (a)(1)	To support general operations	2,500
Big Sur Volunteer Fire BrigadePO Box 520 Big Sur,CA 93940	None	501(c)(3)509 (a)(1)	To support general operations	2,500
Biological Sciences Curriculum Study15 Mark Dabling Blvd Colorado Springs,CA 93920	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Bixby & Associates4760 Table Mesa Drive Boulder,CO 80918	None	501(c)(3)509 (a)(1)	To support general operations	80
Boston College Trustees140 Commonwealth Avenue More 280 Chestnut Hill,CO 80305	None	501(c)(3)509 (a)(1)	To support general operations	300
Boy ScoutsSanta Clara County Council BSA970 W Julian San Jose,MA 024673819	None	501(c)(3)509 (a)(1)	To support general operations	700
Broadway by the Bay851 Burlway Road Suite 300 Burlingame,CA 95126	None	501(c)(3)509 (a)(2)	To support general operations	300
Brown Univ of Providence State of RI and Prov PlanBrown Annual Fund Box 1976 Providence,CA 940101720	None	501(c)(3)509 (a)(1)	For the Annual Fund	150
Brown Univ of Providence State of RI and Prov PlanBrown Annual Fund Box 1976 Providence,RI 02912	None	501(c)(3)509 (a)(1)	For the Brown Annual Fund	150
BuildOnPO Box 16741 Stamford,RI 02912	None	501(c)(3)509 (a)(1)	To support general operations	200
Bulletin of the Atomic Scientists 1155 East 60th Street Chicago,CT 06905	None	501(c)(3)509 (a)(2)	To support general operations	200
Bullis-Purissima Elementary School FoundationPO Box 1642 Los Altos,IL 60637	None	501(c)(3)509 (a)(1)	In support of the 8th Annual Walkathon in honor of Laura-Ann and Sarah Moore	180
Bullis-Purissima Elementary School FoundationPO Box 1642 Los Altos,CA 94023	None	501(c)(3)509 (a)(1)	To support general operations	24,800
California Academy of Science55 Music Concourse Dr Dev Depart San Francisco,CA 94023	None	501(c)(3)509 (a)(1)	In support of the Big Bang Gala	7,000
California Academy of Science55 Music Concourse Dr Dev Depart San Francisco,CA 941184599	None	501(c)(3)509 (a)(1)	To support general operations	70,500
California Bach SocietyPO Box 1526 Palo Alto,CA 941184599	None	501(c)(3)509 (a)(1)	To support general operations	2,000

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California Historical Society678 Mission Street San Francsico,CA 94302	None	501(c)(3)509 (a)(2)	In support of the Legends of California Event, May 10th, 2011	700
California Historical Society678 Mission Street San Francsico,CA 94105	None	501(c)(3)509 (a)(2)	To support general operations	1,000
California Pacific Medical Center FoundationPO Box 7999 San Francisco,CA 94105	None	501(c)(3)509 (a)(1)	To benefit the Marshall Mathews Family ALS fund at the Forbes Norris ALS Center	500
California State Parks Foundation50 Francisco Street Suite 110 San Francisco,CA 941207999	None	501(c)(3)509 (a)(1)	To support general operations	200
Can Do Education Fndn (aka Dixie Children's Fund)PO Box 6182 San Rafael,CA 94133	None	501(c)(3)509 (a)(1)	To support general operations	1,500
Cancer Prevention Institute of California2201 Walnut Ave Suite 300 Fremont,CA 94903	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Carlmont Academic Foundation 1400 Alameda De las Pulgas Belmont,CA 94538	None	501(c)(3)509 (a)(1)	In support of Mindy Yang	1,000
CDM Girls Water Polo Foundation 500 Newport Center Drive Suite 580 Newport Beach,CA 94002	None	501(c)(3)509 (a)(1)	To support general operations	2,300
Challenged Athletes FoundationPO Box 910769 San Diego,CA 92660	None	501(c)(3)509 (a)(1)	In honor of Suzanne Yoder	200
Chewonki Foundation Inc485 Chewonki Neck Road Wiscasset,CA 92121	None	501(c)(3)509 (a)(1)	To support general operations	200
Chicago Public Media Inc848 East Grand Avenue Chicago,ME 04578	None	501(c)(3)509 (a)(1)	To support general operations	120
Children's Health Council650 Clark Way Palo Alto,IL 606113509	None	501(c)(3)509 (a)(1)	To support general operations	2,400
Children's Hospital & Research Center Foundation2201 Broadway Suite 600 Oakland,CA 94304	None	501(c)(3)509 (a)(1)	To support general operations	34,865
Choate Rosemary Hall Foundation Inc333 Christian Street Wallingford,CA 946091809	None	501(c)(3)509 (a)(1)	To support general operations	5,000
CHP 11 99 Foundation2244 North State College Boulevard Fullerton,CT 06492	None	501(c)(3)509 (a)(2)	To support general operations	1,000
Christ United Presbyterian Church 1700 Sutter St San Francisco,CA 92831	None	501(c)(3)509 (a)(1)	In support of the Summer Camp Program	250
Christ United Presbyterian Church 1700 Sutter St San Francisco,CA 94115	None	501(c)(3)509 (a)(1)	To support general operations	200
City Arts & Lectures1955 Sutter Street San Francisco,CA 94115	None	501(c)(3)509 (a)(2)	To support general operations	200
Classic Car Club of America Museum IncPO Box 2113 Dearborn,CA 94115	None	501(c)(3)509 (a)(1)	To support general operations	200
Classic Car Club of America Museum IncPO Box 2113 Dearborn,MI 48123	None	501(c)(3)509 (a)(1)	To support general operations	200
Coastside Adult Day Health Center 645 Correas St Half Moon Bay,MI 48123	None	501(c)(3)509 (a)(1)	To support general operations	700
COLAGE1550 Bryant St Suite 830 San Francisco,CA 94019	None	501(c)(3)509 (a)(1)	To support general operations	500
Coleman Children and Youth Services459 Vienna Street San Francisco,CA 94103	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Community School IncPO Box 2118 Sun Valley,CA 94112	None	501(c)(3)509 (a)(1)	To support general operations	12,000
Congregation Etz Chayim4161 Alma Street Palo Alto,ID 83353	None	501(c)(3)509 (a)(1)	In memory of Samuel Gold	200
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington,CA 94306	None	501(c)(3)509 (a)(1)	For Conservation International's San Francisco fundraising dinner, to be held on March 3, 2011	20,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington,VA 22202	None	501(c)(3)509 (a)(1)	To support general operations of Jorge Batista	2,200
Consortium for Ocean Leadership Inc1201 New York Ave NW Fourth Floor Washington,VA 22202	None	501(c)(3)509 (a)(1)	To support general operations	100
Corporation of the Fine Arts Museums50 Hagiwara Tea Garden Dr Golden G San Francisco,CA 20005	None	501(c)(3)509 (a)(1)	To support general operations	350
Crystal Springs Uplands School400 Uplands Drive Hillsborough,CA 94118	None	501(c)(3)509 (a)(1)	To support general operations	10,000

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Detroit EduTelevision Foundation TVS Channel 561 Clover Court Wixom,CA 94010	None	501(c)(3)509 (a)(2)	To support general operations	120
Doctors Without Borders USA Inc 333 7th Avenue 2nd Floor New York,MI 48393	None	501(c)(3)509 (a)(1)	To support general operations	1,040
Drag Racing Association of Women c/o Rosalee Noble 4 Hance Drive Charleston,NY 10001	None	501(c)(3)509 (a)(1)	To support general operations	200
Educational Foundation of Orinda21 C Orinda Way 123 Orinda,IL 61920	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Eldergivers1755 Clay Street San Francisco,CA 94563	None	501(c)(3)509 (a)(1)	In honor of Ned Schaub and Hoa Voscott	200
Eldergivers1755 Clay Street San Francisco,CA 94109	None	501(c)(3)509 (a)(1)	To support general operations	15,620
Environmental & Energy Study Institute1112 16th Street NW Suite 300 Washington,CA 94109	None	501(c)(3)509 (a)(2)	To support general operations	1,000
Environmental Volunteers3921 East Bayshore Road Palo Alto,DC 20036	None	501(c)(3)509 (a)(1)	To support general operations	620
Epic Faith Church50 Los Ranchitos Road San Rafael,CA 943034326	None	501(c)(3)509 (a)(1)	To support general operations	100
eSponsor Now IncPO Box 1257 Vacaville,CA 94903	None	501(c)(3)509 (a)(1)	In support of Albany HS Boys Golf (2011 Cougar Boys Golf Challenge), for Julian Voscott	100
Family and Children Services375 Cambridge Ave Palo Alto,CA 95696	None	501(c)(3)509 (a)(1)	To support general operations	4,000
Federation of American Scientists 1725 DeSales Street 6th Floor Washington,CA 94306	None	501(c)(3)509 (a)(2)	To support general operations	1,000
Food GatherersPO Box 131037 Ann Arbor,CA 20036	None	501(c)(3)509 (a)(1)	In support of the 2010 United Way of Washtenaw County campaign	600
Foothill-DeAnza Community Colleges Foundation12345 El Monte Road Los Altos,MI 48113	None	501(c)(3)509 (a)(1)	To support general operations	300
Forest Park Conservancy1505 NW 23rd Ave Portland,CA 94022	None	501(c)(3)509 (a)(2)	To support general operations	50
Foundation for Creative Broadcasting Inc220 S 4th Avenue Tucson,OR 97210	None	501(c)(3)509 (a)(1)	To support general operations	800
Friends Church18637 Yorba Linda Blvd Yorba Linda,AZ 85701	None	501(c)(3)509 (a)(1)	To support general operations	100
Friends of Penyem for Education Development5133 10th St N Arlington,CA 92886	None	501(c)(3)509 (a)(1)	To support general operations	100
Friends of School of the Arts Foundation236 West Portal Drive 844 San Francisco,VA 22205	None	501(c)(3)509 (a)(1)	For the General Fund	2,000
Full Circle Fund2601 Mission Street 9th Floor San Francisco,CA 94127	None	501(c)(3)509 (a)(1)	To support general operations	1,000
Fund for the Environment dba Earth Share of Michig6380 Drumheller Road Bath,CA 94110	None	501(c)(3)509 (a)(2)	To support general operations	1,200
Global Sticky Network1048 Irvine Avenue Suite 730 Newport Beach,MI 488080363	None	501(c)(3)509 (a)(1)	To support general operations	6,600
GlobalGiving Foundation1023 15th St NW 12th Floor Washington,CA 92660	None	501(c)(3)509 (a)(1)	In support of Soccer Without Borders' project, Impact Nicaraguan Girls Playing Soccer for Change	60
Gujri FoundationP O Box 1028 Vacaville,DC 20005	None	501(c)(3)509 (a)(1)	To support general operations	20,000
Habitat for Humanity International Matching Gifts PO Box 7024 Americus,CA 95696	None	501(c)(3)509 (a)(1)	To support general operations	300
Harvard College President and Fellows of124 Mount Auburn Street Cambridge,GA 31709	None	501(c)(3)509 (a)(1)	To Harvard Business School, for the HBS Dean's Fund	1,000
Harvard College President and Fellows of124 Mount Auburn Street Cambridge,MA 021385795	None	501(c)(3)509 (a)(1)	To support the Faculty of Arts and Sciences Clinic in Arizona In honor of Ms Barbara L Atherton	200
Healthy Learning Paths Incorporated 11258 Decatur Circle Westminster,MA 021385795	None	501(c)(3)509 (a)(2)	To support general operations	200
Heifer International1 World Avenue Little Rock,CO 802342778	None	501(c)(3)509 (a)(1)	To support general operations	240
Hogar Cuna de San CristobalPMB 428 HC 01 Box 29030 Caguas,PR 00725 PE	None	501(c)(3)509 (a)(1)	To support general operations	300

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Hole in the Wall Gang Fund Inc555 Long Warf Drive New Haven, CT 11111	None	501(c)(3)509 (a)(1)	For Charlotte VanWagenen's fundraising efforts	60
Holy Rosary Church2716 North 42nd Street East St Louis, CT 06511	None	501(c)(3)509 (a)(1)	Memorial for Annie Mlinarich	400
Hope Medical Clinic IncPO Box 980311 Ypsilanti, IL 62201	None	501(c)(3)509 (a)(1)	To support general operations	1,000
Howard Jarvis Taxpayers Foundation921 11th Street Suite 1201 Sacramento, MI 481980311	None	501(c)(3)509 (a)(1)	To support general operations Annual K9 Cancer Walk	500
Humane Society of Southern Arizona3450 N Kelvin Blvd Tucson, CA 95814	None	501(c)(3)509 (a)(1)	To support general operations	100
Humane Society Silicon Valley901 Ames Avenue Milpitas, AZ 857161326	None	501(c)(3)509 (a)(1)	To support general operations	400
Indiana University FoundationPO Box 500 Bloomington, CA 95035	None	501(c)(3)509 (a)(1)	To support general operations	200
InnVision the Way Home1900 The Alameda Suite 400 San Jose, IN 47402	None	501(c)(3)509 (a)(1)	To support general operations	400
Inter-American Dialogue1211 Connecticut Ave NW Suite 510 Washington DC, CA 95126	None	501(c)(3)509 (a)(1)	To support Citizen Safety in Peru	2,000
J David Gladstone Institutes1650 Owens Street San Francisco, CA 20036	None	501(c)(3)509 (a)(1)	In support of Alzheimer's Disease Research	4,000
Japanese Community Youth Council2012 Pine Street San Francisco, CA 11111	None	501(c)(3)509 (a)(1)	To support general operations	200
Japanese Cultural & Community Center of N CA1840 Sutter St San Francisco, CA 94115	None	501(c)(3)509 (a)(1)	For the Northern Japan Earthquake Relief Fund	200
Jewish Comm Fed of SF Marin Peninsula & Sonoma121 Steuart Street San Francisco, CA 94115	None	501(c)(3)509 (a)(1)	To support general operations in honor of Kelly Grady	2,990
Joan Dancy and PALS FoundationRiverview Medical Ctr 1 Riverview Red Bank, CA 94105	None	501(c)(3)509 (a)(1)	To support Team Geiger in the 2011 Fundraising Plunge	60
JobTrain Inc1200 O'Brien Dr Menlo Park, NJ 07701	None	501(c)(3)509 (a)(1)	To support general operations	400
Juvenile Diabetes Research Foundation Internationa120 Wall ST New York, CA 94025	None	501(c)(3)509 (a)(1)	In honor of Merle Kennedy in Walk to Cure Diabetes	70
KALW500 Mansell Street San Francisco, NY 10005	None	501(c)(3)509 (a)(1)	To support general operations	100
Katherine Branson SchoolPO Box 887 Ross, CA 94134	None	501(c)(3)509 (a)(1)	To support general operations	100
Kentfield Schools Foundation750 College Avenue Kentfield, CA 94957	None	501(c)(3)509 (a)(1)	To support general operations	7,000
KIPP Bay Area Schools426 17th Street Suite 200 Oakland, CA 94904	None	501(c)(3)509 (a)(1)	To support general operations	700
League to Save Lake Tahoe2608 Lake Tahoe Blvd South Lake Tahoe, CA 94612	None	501(c)(3)509 (a)(2)	To support general operations	4,000
Leukemia & Lymphoma Society Inc1311 Mamaroneck Avenue White Plains, CA 96150	None	501(c)(3)509 (a)(1)	In honor of Ben Bradley	200
Leukemia & Lymphoma Society Inc1311 Mamaroneck Avenue White Plains, NY 10605	None	501(c)(3)509 (a)(1)	In honor of Tara Fearon and Richard Sanchez	100
Leukemia & Lymphoma Society Inc1311 Mamaroneck Avenue White Plains, NY 10605	None	501(c)(3)509 (a)(1)	To support general operations	200
Litquake Foundation466 Geary Suite 401 San Francisco, NY 10605	None	501(c)(3)509 (a)(1)	To support general operations	600
Los Altos Community Foundation183 Hillview Ave Los Altos, CA 94102	None	501(c)(3)509 (a)(1)	In support of the Joanne Byrne Fund	500
Los Altos Community Foundation183 Hillview Ave Los Altos, CA 94022	None	501(c)(3)509 (a)(1)	To support general operations	700
Lucile Salter Packard Childrens Hospital at Stanfo725 Welch Road Palo Alto, CA 94022	None	501(c)(3)509 (a)(1)	To support general operations	7,200
Lynnewood United Methodist Church4444 Black Avenue Pleasanton, CA 94304	None	501(c)(3)509 (a)(1)	To support general operations	400
Maine Handicapped Skiing8 Sundance Lane Newry, CA 94566	None	501(c)(3)509 (a)(1)	In memory of Ryan Fitzpatrick	64



Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

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Name and address (home or business)				
<b>a</b> Paid during the year				
Maine Handicapped Skiing8 Sundance Lane Newry, ME 04261	None	501(c)(3)509(a)(1)	To support general operations	50
Marin Academy1600 Mission Ave San Rafael, ME 04261	None	501(c)(3)509(a)(1)	To support general operations	20,000
Marin Community Food Bank75 Digital Drive Novato, CA 94901	None	501(c)(3)509(a)(1)	To support general operations	100
Mariners Christian School300 Fisher Ave Costa Mesa, CA 94949	None	501(c)(3)509(a)(1)	In honor of Baer Lanfried	700
Mariners Church5001 Newport Coast Dr Irvine, CA 92626	None	501(c)(3)509(a)(1)	In support of Haiti Fall 2011	600
Massachusetts Institute of Technology77 Massachusetts Ave Cambridge, CA 926030164	None	501(c)(3)509(a)(1)	To support the Library Collection Fund	200
Mayo Clinic ArizonaDept of Development 13400 E Shea Scottsdale, MA 02139	None	501(c)(3)509(a)(1)	To support general operations	300
Menlo School50 Valparaiso Ave Atherton, AZ 85259	None	501(c)(3)509(a)(1)	To support general operations	24,000
Merola Opera Program301 Van Ness Avenue San Francisco, CA 94027	None	501(c)(3)509(a)(1)	To support general operations	1,000
Michigan Environmental Council119 Pere Marquette Drive Suite 2A Lansing, CA 94102	None	501(c)(3)509(a)(2)	To support general operations	200
Mill Valley Schools Community Foundation409 Sycamore Ave Mill Valley, MI 48912	None	501(c)(3)509(a)(1)	For the 2011 Annual Campaign	7,000
Monterey Horse Park333 Salinas Street Salinas, CA 94941	None	501(c)(3)509(a)(1)	To support general operations	20,000
Muscular Dystrophy Association 3300 E Sunrise Drive Tucson, CA 93902	None	501(c)(3)509(a)(1)	To support general operations	200
Museum of American Heritage351 Homer Avenue PO BOX 1731 Palo Alto, AZ 85718	None	501(c)(3)509(a)(1)	In support of the 2011 Vintage Vehicle and Family Festival	2,500
National Academy of Engineering Fund500 Fifth Street NW AP Room 359 Washington, CA 94302	None	501(c)(3)509(a)(3)	In support of the NAE Annual Fund	34,315
National Center for Science Education Inc420 40th Street Ste 2 Oakland, DC 20001	None	501(c)(3)509(a)(1)	To support general operations	2,000
National Model Railroad Assn Inc 4121 Cromwell Road Chattanooga, CA 946092509	None	501(c)(3)509(a)(2)	To support general operations	200
National Multiple Sclerosis Society 1501 Reedsdale Street Suite 105 Pittsburgh, TN 37421	None	501(c)(3)509(a)(1)	In memory of Barbara Malmin	400
National Multiple Sclerosis Society 1501 Reedsdale Street Suite 105 Pittsburgh, PA 15233	None	501(c)(3)509(a)(1)	To support general operations	800
National Multiple Sclerosis Society 1501 Reedsdale Street Suite 105 Pittsburgh, PA 15233	None	501(c)(3)509(a)(1)	To support Lucy Nobles in the Portland, Oregon MS Walk 2011	100
National Parks Conservation Association777 6th Street NW Suite 700 Washington, PA 15233	None	501(c)(3)509(a)(1)	To support general operations	200
Nature Conservancy4245 N Fairfax Drive Suite 100 Arlington, DC 20001	None	501(c)(3)509(a)(1)	To support general operations	320
Nature Preserve FoundationPO Box 843 Edwardsville, VA 22203	None	501(c)(3)509(a)(1)	In memory of John Kendall	100
Newman HallHoly Spirit Parish2300 Dwight Way Berkeley, IL 62025	None	501(c)(3)509(a)(1)	To support general operations	2,400
Nihonmachi Little Friends2031 Bush St San Francisco, CA 11111	None	501(c)(3)509(a)(1)	To support general operations	200
Northeastern Junior College FoundationPO Box 774 Sterling, CA 94115	None	501(c)(3)509(a)(1)	In support of the Northeastern Junior College Men's Soccer program	500
Northern California Public Broadcasting IncAttn Matching Gifts - 2601 Maripos San Francisco, CO 80751	None	501(c)(3)509(a)(1)	To support general operations	11,058
Nuclear Age Peace FoundationPMB 121 1187 Coast Village Road S Santa Barbara, CA 94110	None	501(c)(3)509(a)(1)	To support the work of David Chapell	200
Nuru International855 El Camino Real Ste 13A-411 Palo Alto, CA 931082794	None	501(c)(3)509(a)(1)	To support general operations	1,000
Oberlin Dance Collective3153 17th Street San Francisco, CA 94301	None	501(c)(3)509(a)(1)	In honor of Emma Lanier and Teen Program	200

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Ocean Conservancy Inc1300 19th Street NW 8th Floor Washington,CA 94110	None	501(c)(3)509 (a)(1)	To support general operations	20,000
Old Pueblo Trolley IncPO Box 1373 Tucson,DC 20036	None	501(c)(3)509 (a)(1)	To support general operations	200
Our Family Coalition1385 Mission Street Suite 340 San Francisco,AZ 85702	None	501(c)(3)509 (a)(1)	In honor of Hoa Voscott	1,000
Pacific Boychoir Academy2401 Le Conte Ave Berkeley,CA 94103	None	501(c)(3)509 (a)(2)	To support general operations	200
Pacifica Nursery School Inc548 Carmel Ave Pacifica,CA 94709	None	501(c)(3)509 (a)(1)	To support general operations	100
Palo Alto Partners in EducationP O Box 1557 Palo Alto,CA 94044	None	501(c)(3)509 (a)(1)	To support general operations	1,000
Parents for Public Schools Inc3543 18th St 1 San Francisco,CA 94302	None	501(c)(3)509 (a)(1)	To support general operations	4,000
Park School PTA360 East Blithedale Ave Mill Valley,CA 94110	None	501(c)(3)509 (a)(2)	For the Annual PTA Campaign	1,000
Park School PTA360 East Blithedale Ave Mill Valley,CA 94941	None	501(c)(3)509 (a)(2)	For the Technology Fundraiser	1,000
Pataphysical Broadcasting Fndn Inc dba KUSP FM203 8th Avenue Santa Cruz,CA 94941	None	501(c)(3)509 (a)(1)	To support general operations	2,500
Peninsula Open Space Trust222 High Street Palo Alto,CA 95062	None	501(c)(3)509 (a)(1)	To support general operations	2,200
Peregrine Fund Inc5668 West Flying Hawk Lane Boise,CA 94301	None	501(c)(3)509 (a)(1)	To support general operations	20,000
Philanthropedia (aka Nonprofit Knowledge Network)3723 Haven Avenue Suite 130 Menlo Park,ID 83709	None	501(c)(3)509 (a)(1)	To support general operations	100
Philharmonia Baroque Orchestra180 Redwood Street Suite 200 San Francisco,CA 94025	None	501(c)(3)509 (a)(1)	To support general operations	70,000
Planned Parenthood Federation of America Inc434 West 33rd New York,CA 94102	None	501(c)(3)509 (a)(1)	To support general operations	2,400
PTA CA Congress of Parents Teachers & Students Inc250 23rd Avenue San Francisco,NY 10001	None	501(c)(3)509 (a)(2)	To sponsor Colin Muramoto in the 2011 Spell-A- Thon	50
PTA CA Congress of Parents Teachers & Students Inc1101 Eucalyptus Drive San Francisco,CA 94121	None	501(c)(3)509 (a)(2)	To support general operations	1,960
PTA CA Congress of Parents Teachers & Students Inc443 Burnett Avenue San Francisco,CA 941321499	None	501(c)(3)509 (a)(2)	In support of the Jack Mayeda Library	500
Reclaim Childhood1288 Columbus Avenue 162 San Francisco,CA 94131	None	501(c)(3)509 (a)(1)	To support general operations	13,060
Redwood Shores Elementary PTA 225 Shearwater Pkwy Redwood City,CA 94133	None	501(c)(3)509 (a)(2)	In support of ""Music Bridges ""	1,490
Regents of the University of California Berkeley171 Unwersity Hall Mc 1104 Berkeley,CA 94065	None	501(c)(3)509 (a)(1)	For the Partners in Science Education Fund	2,000
Ross Valley Nursery School689 Sir Francis Drake Blvd Kentfield,CA 94720	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Royal Family Kids Camp5002 E Cholla Street Scottsdale,CA 94904	None	501(c)(3)509 (a)(1)	To support general operations	2,000
San Carlos Educational Foundation PO Box 1214 San Carlos,AZ 85254	None	501(c)(3)509 (a)(1)	To support general operations	2,000
San Diego Humane Society and SPCA5500 Gaines Street San Diego,CA 94070	None	501(c)(3)509 (a)(1)	To support general operations	70
San Francisco AIDS Foundation 1035 Market Street Suite 400 San Francisco,CA 92110	None	501(c)(3)509 (a)(1)	To support ACL 10 participant #4808, Daniel Yee	100
San Francisco Museum of Modern Art151 Third Street San Francisco,CA 94103	None	501(c)(3)509 (a)(1)	To support general operations	230
San Francisco Symphony201 Van Ness Avenue San Francisco,CA 941033107	None	501(c)(3)509 (a)(1)	To support general operations	500
Sandpiper PTA801 Redwood Shores Parkway Redwood City,CA 94102	None	501(c)(3)509 (a)(2)	In support of Rachael Taube Room 16 (Ms Powers)	190
Santa Cruz Education FoundationPO Box 8501 Santa Cruz,CA 94065	None	501(c)(3)509 (a)(1)	To support general operations	1,000


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Seeds of Learning585 Fifth Street West Sonoma, CA 95061	None	501(c)(3)509(a)(1)	To support general operations	500
Sequoia and Kings Canyon National Park FoundationPO Box 3047 Visalia, CA 95476	None	501(c)(3)509(a)(1)	To support general operations	500
Seva Foundation1786 Fifth Street Berkeley, CA 93278	None	501(c)(3)509(a)(1)	For the Jon Brilliant Memorial Fund	200
SF SPCA2500-16th St San Francisco, CA 94710	None	501(c)(3)509(a)(2)	To support general operations	200
Shepherds Gate1660 Portola Avenue Livermore, CA 94103	None	501(c)(3)509(a)(1)	To support general operations	100
Silicon Valley Community Foundation2440 West El Camino Real Suite 300 Mountain View, CA 94551	None	501(c)(3)509(a)(1)	For the Town Crier Holiday Fund	700
Simmons College300 The Fenway Boston, CA 94040	None	501(c)(3)509(a)(1)	For the Endowment Fund	50,000
Simmons College300 The Fenway Boston, MA 02115	None	501(c)(3)509(a)(1)	For the General Fund	2,000
Solano Hurricanes1254 Swan Lake Drive Fairfield, MA 02115	None	501(c)(3)509(a)(1)	To support general operations	300
Special Olympics Northern California3480 Buskirk Ave Suite 340 Pleasant Hill, CA 94533	None	501(c)(3)509(a)(1)	To support general operations	600
Spirit Rock Meditation CenterPO Box 169 Woodacre, CA 94523	None	501(c)(3)509(a)(1)	To support general operations	1,900
Spirit Rock Meditation CenterPO Box 169 Woodacre, CA 94973	None	501(c)(3)509(a)(1)	To support the Teacher Dana Fund and the Staff Dana Fund	700
St Baldrick's Foundation1333 South Mayflower Ave Ste 400 Monrovia, CA 94973	None	501(c)(3)509(a)(1)	To support general operations	50
St John's Episcopal Church1707 Gouldin Rd Oakland, CA 91016	None	501(c)(3)509(a)(1)	To support general operations	1,600
St Joseph's Indian School1301 N Main Street Box 89 Chamberlain, CA 94611	None	501(c)(3)509(a)(1)	To support general operations	70
St Jude Childrens Research HospitalPO Box 50 Memphis, SD 57325	None	501(c)(3)509(a)(1)	To support general operations	1,000
St Paul's Episcopal Church415 El Camino Real Burlingame, TN 38101	None	501(c)(3)509(a)(1)	In support of the music ministry at St Paul's Episcopal Church	3,000
Stanford Univ Board of Trustees Leland Jr UnivStanford University - PO Box 20466 Stanford, CA 94010	None	501(c)(3)509(a)(1)	For the Stanford Fund	2,000
Stanford Univ Board of Trustees Leland Jr UnivStanford University - PO Box 20466 Stanford, CA 943090466	None	501(c)(3)509(a)(1)	To support general operations	61,200
Stony Brook Foundation Inc230 Administration Stony Brook Uni Stony Brook, CA 943090466	None	501(c)(3)509(a)(1)	For the George Williams Endowment Fund for Student Research, in honor of George Williams	2,000
Susan G Komen Breast Cancer Foundation150 Post Street Suite 755 San Francisco, NY 117941188	None	501(c)(3)509(a)(1)	To support general operations	500
Susan G Komen Breast Cancer Foundation Inc NatOffPO Box 660843 Dallas, CA 94108	None	501(c)(3)509(a)(2)	In honor of participant Kylee Sargenti, in Susan Komen 3-Day for the Cure	70
Sustainable Conservation98 Battery Street Suite 302 San Francisco, TX 752660843	None	501(c)(3)509(a)(1)	To support general operations	1,000
Swim Across America IncOne International Place Suite 4600 Boston, CA 94111	None	501(c)(3)509(a)(1)	In honor of Susan Mayfield, participant in the Seattle Open Water Swim	500
Tahoe Maritime Museum IncPO Box 627 Homewood, MA 02110	None	501(c)(3)509(a)(1)	In honor of Julie Williams	500
Tahoe Maritime Museum IncPO Box 627 Homewood, CA 96141	None	501(c)(3)509(a)(1)	To support general operations	200
Tamalpais - Strawberry Preschools IncPO Box 1012 Mill Valley, CA 96141	None	501(c)(3)509(a)(1)	For the 2011 Annual Fund	2,000
Tenderloin Neighborhood Development Corporation201 Eddy Street San Francisco, CA 94941	None	501(c)(3)509(a)(2)	To support general operations	200
The Chemical Heritage Foundation315 Chestnut Street Philadelphia, CA 94102	None	501(c)(3)509(a)(1)	To support general operations	300
The Exploratorium3601 Lyon Street San Francisco, PA 19106	None	501(c)(3)509(a)(1)	In support of the Annual Awards Dinner	7,000

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The Exploratorium3601 Lyon Street San Francisco, CA 94123	None	501(c)(3)509 (a)(1)	To support general operations	17,280
The Forest Park Conservancy1507 NW 23rd Avenue Portland, CA 94123	None	501(c)(3)509 (a)(2)	To support general operations	140
The Fund for Lake George IncPO Box 352 Lake George, OR 97210	None	501(c)(3)509 (a)(1)	For Lake George Waterkeeper	100
The Leukemia & Lymphoma Society1311 Mamaroneck Avenue White Plains, NY 12845	None	501(c)(3)509 (a)(1)	In support of Sonja Krabetz	200
The Leukemia & Lymphoma Society1311 Mamaroneck Avenue White Plains, NY 10605	None	501(c)(3)509 (a)(1)	To support general operations	200
The San Carlos Parks and Recreation Foundation InPO Box 191 San Carlos, NY 10605	None	501(c)(3)509 (a)(1)	To support general operations	300
Tipping Point Community703 Market Street Suite 708 San Francisco, CA 94070	None	501(c)(3)509 (a)(1)	To support the fight against poverty in the Bay Area	200
Tostan Community-led DevelopmentPO Box 53323 Washington, CA 94103	None	501(c)(3)509 (a)(1)	To support general operations	100
Traveling Jewish Theater (A)499 Alabama Street Suite 127 San Francisco, DC 200093323	None	501(c)(3)509 (a)(2)	To support general operations	500
Trout Unlimited1300 N 17th Street Suite 500 Arlington, CA 94110	None	501(c)(3)509 (a)(1)	To support general operations	40,700
Trustees of Dartmouth College7 Lebanon Street Suite 309 Hanover, VA 222093801	None	501(c)(3)509 (a)(1)	To support general operations	400
Trustees of Princeton UniversityBox 5357 Princeton, NH 03755	None	501(c)(3)509 (a)(1)	For 2010 Annual Giving	170
Trustees of Princeton UniversityBox 5357 Princeton, NJ 085435357	None	501(c)(3)509 (a)(1)	To support general operations	180
Trustees of Smith College33 Elm Street Northampton, NJ 085435357	None	501(c)(3)509 (a)(1)	To support general operations	400
U C Davis Foundation1480 Drew Ave 130 Davis, MA 01060	None	501(c)(3)509 (a)(1)	In support of the UC Davis Annual Fund	500
UC Santa Cruz Foundation1156 High Street Santa Cruz, CA 95618	None	501(c)(3)509 (a)(1)	For the Campus Sustainability Internship Program	500
UC Santa Cruz Foundation1156 High Street Santa Cruz, CA 95064	None	501(c)(3)509 (a)(1)	In support of the Cal Teach Program	400
Union College807 Union St Schenectady, CA 95064	None	501(c)(3)509 (a)(1)	To support general operations	100
Union of Concerned ScientistsTwo Brattle Square Cambridge, NY 12308	None	501(c)(3)509 (a)(1)	To support general operations	2,000
Unitarian Universalist Church of Berkeley1 Lawson Road Kensington, MA 02138	None	501(c)(3)509 (a)(1)	To support general operations	3,000
United States Equestrian Team Foundation1040 Pottersville Road PO Box 35 Gladstone, CA 94707	None	501(c)(3)509 (a)(1)	To support general operations	20,000
United States Fund for UNICEF125 Maiden Lane New York, NJ 07934	None	501(c)(3)509 (a)(1)	To support general operations	150
United Way Silicon Valley1400 Parkmoore Ave Suite 250 San Jose, NY 10038	None	501(c)(3)509 (a)(1)	To support general operations	700
United Ways of Vermont412 Farrell Street Suite 200 South Burlington, CA 951263429	None	501(c)(3)509 (a)(1)	In support of the Vermont Disaster Fund	400
University of California Berkeley Foundation2080 Addison 4200 Berkeley, VT 05403	None	501(c)(3)509 (a)(1)	For Boalt Hall School of Law	1,000
University of California Berkeley Foundation2080 Addison 4200 Berkeley, CA 947204200	None	501(c)(3)509 (a)(1)	For the Thomas J White Endowment for Graduate Studies	2,000
University of California Berkeley Foundation2080 Addison 4200 Berkeley, CA 947204200	None	501(c)(3)509 (a)(1)	To support the Cal Performances Building Fund and the CITRIS Building Fund	39,310
University of Chicago1427 East 60th Street Suite 120 Chicago, CA 947204200	None	501(c)(3)509 (a)(1)	To support general operations	600
University of Florida FoundationP O Box 117000 Gainesville, IL 60637	None	501(c)(3)509 (a)(1)	To support the Women in Development Collection	400
University of Pennsylvania Trustees of the3451 Walnut Street Suite 305 Philadelphia, FL 326117000	None	501(c)(3)509 (a)(1)	To support general operations	4,000

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University of Southern California Leavey Lbrary 650 West 35th Street Los Angeles, PA 19104	None	501(c)(3)509(a)(1)	To support general operations	20,000
US Friends of the David Sheldrick Wildlife Trust 1201 North Illinois Street 16th Flo Indianapolis, CA 900892571	None	501(c)(3)509(a)(1)	To support general operations	750
Vanderbilt University2301 Vanderbilt Place Nashville,IN 46204	None	501(c)(3)509(a)(1)	For the Justice-Moore Family Scholarship at Vanderbilt Law School	20,000
Villa Sinfonia Foundation32 Mountain Spring Avenue San Francisco,TN 372357727	None	501(c)(3)509(a)(1)	To support general operations	200
Wasatch Mountain Amateur Hockey AssociationPO Box 1921 West Jordan, CA 94114	None	501(c)(3)509(a)(1)	To support general operations	400
Washington State University FoundationPO Box 641925 Washington State Uni Pullman, UT 84088	None	501(c)(3)509(a)(1)	To support general operations	2,000
Waterkeeper Alliance17 Battery Place Suite 1329 New York,WA 991641925	None	501(c)(3)509(a)(1)	In support of the Deer Valley Skifest fundraising event	21,500
Wilderness Society1615 M Street NW 2nd Floor Washington, NY 10004	None	501(c)(3)509(a)(1)	To support general operations	120
Wildlife Conservation Network Inc 25745 Bassett Lane Los Altos,CA 20036	None	501(c)(3)509(a)(1)	To support general operations	400
Wildlife Conservation Society2300 Southern Blvd Bronx,CA 94022	None	501(c)(3)509(a)(1)	For the John Thorbjarnarson Memorial Fund	3,000
Wilmington United Methodist Church 61 E Main St Suite D Wilmington,NY 10460	None	501(c)(3)509(a)(1)	In memory of Richard Snyder	200
World Wildlife Fund Inc1250 Twenty- Fourth Street NW Washington, OH 45177	None	501(c)(3)509(a)(1)	To support general operations	200
Yale University157 Church Street New Haven,DC 20037	None	501(c)(3)509(a)(1)	For the Class of 1966 45th Reunion Fund	40,000
Yale University157 Church Street New Haven,CT 065102100	None	501(c)(3)509(a)(1)	To support general operations	39,668
YMCA of the East Bay2350 Broadway Oakland,CT 065102100	None	501(c)(3)509(a)(2)	To support general operations	300
Yosemite Foundation dba Yosemite Conservancy155 Montgomery St Ste 1104 San Francisco,CA 94612	None	501(c)(3)509(a)(1)	To support general operations	200
Young Adults Health Center Inc47 N Huron Street Ypsilanti, CA 94104	None	501(c)(3)509(a)(1)	To support general operations	600
Ypsilanti Meals on Wheels1110 West Cross Street Ypsilanti,MI 48197	None	501(c)(3)509(a)(2)	To support general operations	1,000
Zion Lutheran Church and School220 West Henry Street Staunton,MI 48197	None	501(c)(3)509(a)(1)	Memorial for Lourine Gerhardt	2,100
<b>Total . . . . .</b>  <b>3a</b>				241,931,501

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Alaska Conservation Foundation 441 Westb 5th AvenueSuite 402 Anchorage, AK 995012340	None	501 (c)(3)509 (a)(1)	To continue to coordinate efforts to protect the salmon watersheds of Bristol Bay, Alaska, and to increase the local and regional support for protection	130,000
Alianca da TerraRua 1 n 531 Setor 5 Centro Agua Boa, MG 78 635-103 BR	None	Expenditure	In support of land stewardship on private land in the Brazilian Amazon, frontier governance through a voluntary co-managed fire brigade, and payments for ecosystem services in the Amazon in beef, soy, and carbon markets	147,856
Amazon Conservation Team4211 N Fairfax Dr Arlington, VA 22203	None	Responsibility	To provide technical support to the Surinamese Government's ongoing process of land use zoning and demarcation, and to support the establishment of a park guard force in Amap and Par States, Brazil	196,885
American Association of Colleges of NursingOne Dupont Circle NW Suite 530 Washington, DC 20036	None	501 (c)(3)509 (a)(1)	To incorporate representatives from the 10-county San Francisco Bay Area (SFBA) hospitals in the Quality and Safety Education for Nursing curriculum enhancement efforts underway with the SFBA schools of nursing and to implement a rigorous evaluation of these curriculum enhancement efforts	283,131
Associacao de Defesa Etnoambiental Kannidesala 07Bairro Nossa Senhora das Gr Porto Velho, ROND NIA, 78901-150 BR	None	501 (c)(3)509 (a)(1)	For ongoing efforts to prevent deforestation and manage tropical forests in the southwestern Brazilian Amazon through implementation of forest management techniques, organizational strengthening and capacity building of environmental non-governmental and indigenous organizations, and to support Reducing Emissions from Deforestation and Forest Degradation efforts	321,530
Battelle Memorial Institute505 King Avenue Columbus, OH 43201	None	EQUIVALENT of U S	To support the development of advanced Coastal and Marine Spatial Planning curriculum and train coastal managers in up to three U S regions, building on lessons learned from marine spatial planning processes in the U S and globally, and provide tools, knowledge, information, and connections with peers	260,347
Bulkley Valley Ctr for Natural Resource Rsch & Mgm1188 Main Street Room 2 Ground Fl Smithers, B C V0J 2N0 CA	None	Public Charity	To support an assessment of the cumulative effects of alternative ecological and industrial scenarios on wild salmon ecosystems in the Skeena Region of British Columbia	178,394
California Academy of Sciences55 Music Concourse Dr Golden Gate San Francisco, CA 94118	None	501 (c)(3)509 (a)(1)	To support the further development and implementation of effective teacher professional development offered through the California Academy of Science's Teacher Institute on Science and Sustainability targeting 3rd > 5th grade elementary school teachers in San Francisco Unified School District and adjacent San Francisco Bay Area school districts	286,524
California Council on Science and Technology5005 La Mart Drive Suite 105 Riverside, CA 92507	None	EQUIVALENT of U S	To improve the science and technology policy-related components of legislation through the establishment of an effective Legislative Science and Technology Policy Fellows Program. The Fellows program will place ten Ph D -level (or equivalent) scientists and engineers per year in the California Legislature either as staff members of individual legislators or on committee staff	500,000
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	Public Charity	To establish an observatory for structural molecular biology. The new observatory, called a beam line, will make use of the extremely bright X-rays produced by a newly installed advanced electron accelerator at Stanford's Synchrotron Radiation Laboratory. Outcomes for this grant include creation of a macromolecular crystallography facility for studying complicated biological systems	30,094
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	In support of Revolutionizing Detectors for Cosmology	430,000
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To develop new techniques to characterize images taken from space to monitor long term changes in the Earth's surface at fine spatial and temporal scales. Funding will support a core team to develop the technique, analyze large image datasets acquired by a suite of instruments over multiple decades, and apply them to two case studies to detect very small changes in the Earth's surface due to seismic-volcanic and landslide processes	510,895
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To support six research groups within the Chemistry of Cellular Signaling Center to reveal, on a chemical scale, the interactions that control complex signaling pathways in cells. These pathways govern the structure and function of every living cell and are at the forefront of research at the chemistry-biology-physics interface	617,130
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To analyze, in collaboration with the University of Washington and the University of California at Berkeley, the past 80 years of earthquakes in southern California to improve rupture forecasts, and develop both ground-level and building-specific shaking algorithms to determine when automatic shutdown of industrial processes could mitigate serious damage or injury. The knowledge gained will contribute to the development of a west coast prototype earthquake early warning system capable of providing robust advance warning ranging from tens of seconds to minutes of the size, extent and timing of imminent earthquakes	1,000,000
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To establish the Center for Cosmochemical and Geochemical Microanalysis. The Center will sustain a program of theoretical research aimed at attacking the problems posed by dark matter, dark energy, and the early universe. Outcomes for this grant include the addition of two senior scientists (cosmology, theorists), establishment of a distinguished visiting scholars program and postdoctoral fellowships, and maintenance of the Center	1,981,529
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To support Caltech's Technology Tectonics Observatory in the second phase of developing a multidisciplinary facility that combines state-of-the-art monitoring networks and innovative observations at key tectonics boundaries with modeling of tectonic forces over a wide range of spatial and temporal scales. The goal of the project is to understand and eventually predict the earth's behavior near the intersection of key tectonic plates and provide strategic insights into a variety of destructive phenomena such as earthquakes, volcanic eruptions, tsunamis, landslides, and other geochemical and geophysical processes	2,424,477
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To establish the Center for Exotic Quantum Systems to unite a diverse on-campus community of scientists who will be able to expand their leading-edge research on quantum matter, quantum light, quantum nano-mechanics, and quantum information science. The Center will become an internationally recognized entity that substantially enhances Caltech's ability to recruit the very best students, postdocs, and faculty in this important field	3,065,650
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To support new experiments designed to understand the causal link between gene functions, the brain, and behavior. Funding will be used to develop automated methods for measuring behaviors in rodents and to integrate these new methods with electrophysiological recording, functional imaging, and genetically based manipulations of neuronal activity	3,128,000
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	In support of developing the molecular basis for driving the photo-oxidation of water to enable fuel production directly from sunlight	3,271,708
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To establish a Center for Bio-inspired Wind Energy, with facilities on the main campus of Caltech and at the recently established Caltech Field Laboratory for Optimized Wind Energy in Northern Los Angeles County. The Center will carry out research, development, and field testing of novel wind energy technologies inspired by engineering solutions found in nature	3,311,314
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	For establishing Caltech's center for Ultrafast Science and Technology, focusing on fundamental studies of molecular complexity, the development of the technology of ultrafast imaging, and its applications to real systems of physical, chemical, and biological function. Outcomes for this grant include creation and maintenance of the ultrafast imaging facility	3,499,840
California Institute of Technology 1200 East California Boulevard Pasadena, CA 91125	None	501 (c)(3)509 (a)(1)	To support six research groups within the Chemistry of Cellular Signaling Center to reveal, on a chemical scale, the interactions that control complex signaling pathways in cells. These pathways govern the structure and function of every living cell and are at the forefront of research at the chemistry-biology-physics interface	4,182,870
Canadian Parks and Wilderness Soc BC Chapter410 - 698 Seymour St Vancouver, BC V6B 3K6 CA	None	501 (c)(3)509 (a)(1)	In support of developing technical analyses for Marine Spatial Planning and the Pacific North Coast Integrated Management Area Initiative	168,724
Catholic Healthcare West450 Stanyan Street San Francisco, CA 94117	None	501 (c)(3)509 (a)(1)	To involve St. Mary's Hospital with the Institute for Healthcare Improvement, Transforming Care at the Bedside Program to optimize the discharge planning process for fragile elders with Congestive Heart Failure	63,389
Catholic Healthcare WestOne Dupont Circle NW Suite 530 Washington, DC 20036	None	501 (c)(3)509 (a)(1)	To support improved nursing-related patient outcomes across nine hospitals in the San Francisco Bay Area and Greater Sacramento regions, leading to improved glycemic control and safety, a reduction in the incidence of preventable hospital-acquired venous thromboembolism, and a reduction in mortality among surgical inpatients with serious treatable complications through the implementation of evidence-based practices. All outcomes will be achieved by the end of 2013 and are to be sustained through 2017	2,100,000
Center for International Environmental Law Inc1350 Connecticut Ave NW Ste 1100 Washington, DC 20036	None	EQUIVALENT of U S	To support a new Forum for Sustainable Development for the Department of Loreto, Peru, a participatory cleanhouse for baseline data on social and environmental impacts of economic development projects, and a venue for increasing capacity of regional government agencies, civil society organizations, and local communities as prior and necessary inputs for the adoption and implementation of a policy framework for Strategic Social and Environmental Impact Assessments for Loreto	900,000
Center for Quality Systems Improvement1688 Orvieto Drive Roseville, CA 956613981	None	Public Charity	In support of creating a Readmissions Learning Community in which hospitals and their outpatient provider partners confirm and share evidence-based practices shown to reduce hospital readmissions. The outputs of the grant include participation by at least 50% of the 5-county San Francisco Bay Area hospitals, and the collaborative development of detailed plans to implement evidence-based practices, each designed to reduce 30- and 90-day hospital readmission rates by at least 30% by December 31, 2013	168,000
Center for Quality Systems Foundation1688 Orvieto Drive Roseville, CA 956613981	None	501 (c)(3)509 (a)(1)	To support two targeted clinical impact interest groups, quality improvement education, and on-site support to hospitals working on improving patient outcomes. The grant outcomes are the achievement of evidence-based patient safety and quality improvement targets by hospitals participating in the two clinical impact interest groups, as well as the enhancement of clinical improvement leadership skills for at least 350 healthcare providers	349,000
Centro de Conserv Invest y Manejo de Areas Natur420 - San Antonio Miraflores Lima PE	None	501 (c)(3)509 (a)(1)	To allow CIMA to implement critical management actions to maintain zero deforestation inside Cordillera Azul National Park and stabilize land use in the park's buffer zone, while completing its strategy and implementing a Sustainable Reduced Emission from Deforestation and forest Degradation pilot project to secure financial sustainability	435,000
Chabot Space & Science Center Foundation10000 Skyline Blvd Oakland, CA 94619	None	501 (c)(3)509 (a)(1)	In support of the development of a cost-effective, replicable model for scaling up the Techbridge program, which provides hands-on activities, role models and worksite visits, family outreach, and teacher training to serve girls across the San Francisco Bay Area. National research, robust assessment, and evaluation will be components of the program design and refinement to develop a scalable and sustainable model for expansion and durability	250,000

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<b>b</b> <i>Approved for future payment</i>				
Clark University950 Main Street Worcester, MA 01610	None	501(c)(3)509 (a)(1)	To enable the analytical capacity for integrated land management incorporating ecosystem services, land change scenarios, biodiversity and optimal land allocation planning developed in a commercial-grade Geographic Information and Decision Support Software	796,228
Coastal States Stewardship Foundation44 North Capitol Street NW Ste 32 Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support regional planning for habitat protection and sustainable use	184,225
Cold Spring Harbor Laboratory1 Bungtown Road Cold Spring Harbor, NY 11724	None	EQUIVALENT of U S	To support innovative, leading-edge plant biology research in the lab of Robert Martienssen	1,333,332
Community Initiatives354 Pine Street Suite 700 San Francisco, CA 94104	None	Public Charity	To strengthen informal science educational programming offered to the public at Community Science Workshop sites in the San Francisco Bay Area, by contributing to improved programming and expansion	186,586
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(3)	To demonstrate and amplify 'Green Economy' models that incorporate the value of ecosystem services into economic development decisions and increase understanding that the conservation of nature is essential for economic growth and the long-term well-being of humanity	6,000,000
Conservation International Foundation2011 Crystal Drive Suite 500 Arlington, VA 22202	None	501(c)(3)509 (a)(1)	In support of matching funds for approved transactions under the GCF This is for the matching funds Portion of the \$100 million	20,881,350
Conservation Strategy Fund1160 G Street Arcata, CA 95521	None	501(c)(3)509 (a)(1)	To support the refinement of conservation economics tools, the training of policy-formulators regarding their use, and their subsequent deployment in the analysis of major infrastructure projects in the Amazon Headwaters region in an effort to promote an effective conservation agenda for the region	668,849
Consultative Group on Biological DiversityPresidio Bldg 1016 PO Box 29361 San Francisco, CA 941290361	None	501(c)(3)509 (a)(1)	To contribute to the conservation and restoration of biodiversity by enhancing effective collaboration among environmental foundations	65,000
Dallas County Hospital District5201 Harry Hines Blvd Dallas, TX 75235	None	501(c)(3)509 (a)(1)	To support the development and implementation of a generalizable, exportable, automated software system to identify and flag Heart Failure (HF) patients at high risk of hospital readmission Once finalized, it will be installed in a hospital outside of the original development site The system will then be used, in combination with evidence-based interventions, to identify and intervene on HF patients at high risk of readmission, resulting in a 20% relative reduction from baseline in the hospital's 30-day HF readmission rate The software will then be available for adoption nationwide, and available for installation to at least three additional hospitals, one of which will located in Greater Sacramento or the San Francisco Bay Area if mutually agreeable, by December 2015	652,000
David Suzuki Foundation2211 West 4th AvenueSuite 219 Vancouver, BC V6K 4S2 CA	None	501(c)(3)509 (a)(1)	To develop technical analyses in support of Marine Spatial Planning and the Pacific North Coast Integrated Management Area (PNCIMA) Initiative	149,800
Duke University125 Science Drive Durham, NC 27708	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Xinnian Dong	1,333,332
Earth Economics1121 Tacoma Ave South Tacoma, WA 98402	None	501(c)(3)509 (a)(1)	To improve ecosystem service valuation in order to inform decisionmaking, correct economic incentives and improve public and private investment among conservation organizations, federal agencies and municipalities	223,705
Ecoagriculture International Inc730 11th St NW Suite 301 Washington, DC 20001	None	501(c)(3)509 (a)(1)	To support the Landscapes for People, Food and Nature Initiative to address key challenges including food and nutrition, rural poverty, ecosystem degradation, species loss, and climate change via an integrated landscape approach	100,000
Ecotrust721 NW Ninth Ave Ste 200 Portland, OR 97209	None	Unit of Government	To ensure the sustainability of renewable natural resources in the Copper River watershed of Alaska Funding will be used to advance the scientific understanding of salmon ecology and to encourage the adoption of management practices that promote long-term sustainability of the watershed's wild salmon populations	470,711
Ecotrust CanadaSuite 200 1238 Homer Street Vancouver, BC V6B 2Y5 CA	None	EQUIVALENT of U S	To support the development of a diversified and integrated regional fishery model to reduce dependence on Skeena wild salmon	216,796
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	Public Charity	In support of implementation of good catch shares in New England as an effective fishery management tool to restore fisheries, and, marine ecosystems and create a sustainable fishing industry The project will include refining and strengthening the groundfish sector-based catch share program to address resource conservation and socioeconomic goals, implementing good catch shares for monkfish through an exemplary and inclusive design process, gaining the support of key regional constituencies, and ensuring the leadership, technical expertise, resources, and scientific foundation needed for durability are held by local institutions and stakeholders	700,000
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	In support of creating a durable and efficient Pacific groundfish trawl catch share program Funding will be used to refine and improve fishing regulations to increase flexibility and reduce costs, and to work with fishermen directly to improve their performance under the catch share program	889,226
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	To support reduced deforestation and forest degradation through protected area and watershed management in the highly threatened Xingu River Basin, Brazil	1,419,735
Environmental Defense Fund Incorporated257 Park Avenue South New York, NY 10010	None	501(c)(3)509 (a)(1)	To support the dissemination and adoption of well-designed catch share policies and programs in the United States to restore fisheries and marine ecosystems and create a sustainable fishing industry, including the institutionalization of tools such as a catch shares design database	3,499,681
Equipe de Conservacao da Amazonia C -Ed Business Point Sala 306 Brasilia, DF 70070-934 BR	None	EQUIVALENT of U S	To develop participatory, science-based biodiversity management and monitoring plans for 4 4 million hectares of indigenous lands in the Calha Norte conservation corridor, in partnership with state and federal government agencies	1,566,755
Fondo Mexicano Para La Conservacion De La NaturaNº 49 Col San Jose Insurgentes Mexico City 3900 MX	None	PUBLIC CHARITY	This grant supports the Mexican Fund for the Conservation of Nature and its partners to identify and test the appropriate methodologies and technologies to be adopted officially for monitoring deforestation and forest degradation at the national, subnational, and local levels in Mexico	618,315
Forest Ethics410 - 698 Seymour St Vancouver, BC V6B 3K6 CA	None	501(c)(3)509 (a)(2)	To support Skeena communities in promoting a precautionary approach to coal bed methane development, including the establishment of no-go areas in the highly sensitive headwaters habitat	200,431
Forever Costa Rica Association Forum I Edificio G Piso 7 San Jose CS	None	Expenditure Respons	To develop national-scale marine control and surveillance strategies and enables implementation of the Costa Rican government's Marine Protected Areas plan	50,000
Fundacao Amazonica da Defesa da Biosfera70 - Conjunto Tiradentes - Aleixo Manaus, AM 69083-230 BR	None	PUBLIC CHARITY	To support the implementation and sustainable finance of state-level protected areas in Amazonas, Brazil, and the independent evaluation and validation of the ProBuc Community Based Protected Area and Biodiversity Monitoring System	100,000
Fundacao Amazonica da Defesa da Biosfera70 - Conjunto Tiradentes - Aleixo Manaus, AM 69083-230 BR	None	PUBLIC CHARITY	To support the implementation and sustainable finance of state-level protected areas in Amazonas, Brazil, and the independent evaluation and validation of the ProBuc Community Based Protected Area and Biodiversity Monitoring System	552,334
Fund Inst de Biodiversidade Manejo Eco da AmazonCampus Universitario BR 364 Km 04 Rio Branco, ACRE BR	None	PUBLIC CHARITY	In support of frontier consolidation outcomes by focusing the research efforts of two Federal University of Acre (UFAC) academic programs on the effective management of priority Protected Areas in the tri-national (Brazil-Bolivia- Peru) Amazonian frontier Increased research productivity from these efforts will enable the programs to transition to Doctoral status, a necessary step for UFAC to secure continued government funding for applied Protected Area research	37,939
Fundacao Vitoria Amazonica146 Cj Morada do Sol Bairro Aleixo Manaus, AM 69083-093 BR	None	EXPENDITURE RESPONS	To consolidate the basic effective management of 4 protected areas in the lower Rio Negro Basin and pilot mechanisms for adaptive management of both state and federal protected areas in a protected areas mosaic The project reframes management plans as effective governance instruments that link communities to protected area agencies through empowered protected area councils and managers The grant transitions a high capacity socioenvironmental grantee from work on the consolidation of individual protected areas to work on the analysis and elimination of significant barriers to the integration of activities in individual PAs with system-wide adaptive management and decision making	789,978
Fundacion Gaia AmazonasCra 4 26B-31 Bogota, DC CO	None	Public Charity	To increase the effectiveness of the management of the Yaigoje Apaporis National Park and Indigenous Reserve through the creation of a community-based research program and the establishment of community and regional-level land-use agreements These, in turn, will serve as the basis for negotiating a new and innovative type of co-management regime recently established by the Colombian Parks Service	125,360
Fund Latino Americana para el Tropico AmazonicoMalecon Tarapaca N332 Altos Iquitos, LORETO RUC 20493440749 PE	None	Public Charity	To support the implementation of the Wildlife Management in Latin America and the Amazon Conference Series, and the development of a Latin American Wildlife Society	152,750
Fundo Brasileiro para a BiodiversidadeLargo do IBAM 01/ 6 andarHumaita Rio de Janeiro, RJ CEP 22271 070 BR	None	501(c)(3)509 (a)(2)	In support of a highly leveraged initiative of the Latin American and Caribbean network of conservation trust funds in their development of innovative, market-based, financial solutions for conservation	201,413



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Great Bear Initiative Society409 Granville Street Suite 1660 Vancouver, BC V6C 1T2 CA	None	EXPENDITURE RESPONS	To enable the Great Bear Initiative to engage in communications and training activities in support of marine spatial planning	254,628
Great Bear Initiative Society409 Granville Street Suite 1660 Vancouver, BC V6C 1T2 CA	None	EXPENDITURE RESPONS	For enhancing and integrating community-level marine spatial plans in support of achieving a good Pacific North Coast Integrated Management Area marine spatial plan This grant also supports the grantee's transition to organizational and financial durability in implementing the Great Bear Rainforest agreements	737,754
Green Fire ProductionsPO Box 369 La Grande, OR 97850	None	501(c)(3)509 (a)(1)	To increase the understanding of and support for coastal marine spatial planning through production and distribution of the film 'Ocean Frontiers,' which captures stories of successful ocean planning through the eyes of coastal communities, managers, scientists, and others	38,500
Gulf of Maine Research Institute350 Commercial Street Portland, ME 04101	None	501(c)(3)509 (a)(1)	In support of work to improve the sector management system for New England's groundfish industry, provide convening and technical assistance to the monkfish fishery as it develops a new catch share system, assist groundfish sectors to adopt cleaner fishing technology, and provide region-wide outreach and education to the region's fishing industry, fisheries management agencies, and policy makers	480,500
H John Heinz III Ctr for Science Economics & Envi1001 Pennsylvania Avenue NWSuite 73 Washington, DC 20010	None	501(c)(3)509 (a)(1)	To provide core support for the Biological Dynamics of Forest Fragments Project in Manaus for two years while developing a sustainable finance framework	249,657
Indiana University1001 East Third Street Bloomington, IN 474053700	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Craig Pikaard	1,333,332
Instituto de Conservacao e Desenvolvimento Susten12 - Parque das Laranjeiras Flores - CEP 69058-250 Manaus / AM BR	None	PUBLIC CHARITY	To support a forest transparency program in partnership with the government of the state of Amazonas, and to increase civil society participation in the definition and protection of forest-based environmental services	106,851
Instituto de Pesquisa Ambiental da AmazoniaAvenida Nazare 669 Belem, PAR 66035-170 BR	None	Public Charity	For a community forestry project in the settlement communities of Moju I and II in the State of Par, Brazil, which will serve as a demonstration for forest-based co-management among communities, government, and the timber industry	218,623
Instituto do Homem e Meio Ambiente da AmazoniaRUA DOMINGOS MAR 2020 Bairro Fatima Belem, PAR 66035-170 BR	None	PUBLIC CHARITY	To monitor, analyze, and disseminate information regarding deforestation and forest degradation in protected areas of the Brazilian Amazon, improve protected area management in the Calha Norte conservation corridor, and support the development of sustainable finance and monitoring mechanisms for Par state protected areas	1,259,305
Instituto Floresta TropicalRUA DOS MUNDURUCUS 1613 BAIRRO JUR BELEM, PARA 66025-660 BR	None	Responsibility	In support of a community forestry project in the settlement communities of Moju I and II in the State of Para, Brazil that will serve as a demonstration for forest-based co-management between communities, government, and the timber industry	85,759
Instituto Internacional de Educacao do Brasil101 Centro Comercial Gilberto SALO BRASILIA, DF 71606-900 BR	None	PUBLIC CHARITY	To enable effective co-management of protected areas in the BR-319 Frontier Zone by creating local associations and management councils and training their members, and by restructuring two local environmental non-governmental organizations Instituto Internacional de Educacao do Brasil will also secure its own financial stability through the development and implementation of a fund-raising strategy	358,275
International Conservation Caucus Foundation25786 Georgetown Station Washington, DC 200278786	None	501(c)(3)509 (a)(1)	To support the Oceans Caucus Foundation to help create a bi-partisan Oceans Caucuses and associated educational activities	125,000
Intern'l Union for Conserv of Nature and Natural R28 rue Mauverney Gland 1196 SZ	None	EXECUTIVE ORDER	This grant supports the International Union for Conservation of Nature (IUCN) to develop the IUCN Red List of the Continental Ecosystems of the Americas, engage national governments and policy makers to employ it, and provide open-access to information and analyses to the public	669,627
Island InstitutePO Box 648 Rockland, ME 04841	None	501(c)(3)509 (a)(1)	To support the Midcoast Fishermen's Association and Port Clyde Community Sector in the successful and sustainable implementation of sector-based erve catch share management This will serve as a model for community-based groundfish sectors in New England, comprised primarily of small boats and mid-sized trawlers, and will also foster thought leadership on policy	124,070
Iwokrama Intn'l Centre for Rain Forest Conservatio77 High Street Kingston, GEORGETOWN GY	None	UNIT OR AGENT FOR GO	In support of the participation of Amerindian, government and private sector stakeholders in sustainable forest management, effective landscape-scale monitoring and modeling of forest cover, biodiversity and ecosystem function, and best practices in the public and private forestry sector, thus enhancing national efforts to reduce deforestation and forest degradation in Guyana	284,643
Johns Hopkins University3701 San Martin Drive Baltimore, MD 21218	None	501(c)(3)509 (a)(1)	In support of new scientific discoveries enabled through innovative analyses of extreme-scale datasets. Funding will be used to develop technologies and create advanced methods of analysis for data-intensive science from areas such as wireless sensor platforms, turbulence, and petascale data challenges in cosmology	400,000
Johns Hopkins University3701 San Martin Drive Baltimore, MD 21218	None	501(c)(3)509 (a)(1)	In support of the invention and development of novel instrumentation and methods to generate and detect terahertz radiation at low temperatures and in magnetic fields. The new techniques will be used to obtain fundamental knowledge about the dynamic properties of condensed matter systems, applicable to a wide range of biological, chemical, and physical investigations	581,755
Kaiser Foundation Hospitals1800 Harrison St 17th Floor Oakland, CA 94612	None	501(c)(3)509 (a)(1)	To spread operational improvements to the work environment for RNs, increasing both patient satisfaction and RN time spent in the patient room at three Kaiser Greater Sacramento hospitals	315,000
Life Sciences Research Foundation 3520 San Martin Drive Baltimore, MD 21218	None	501(c)(3)509 (a)(1)	In support of a prestigious post-doctoral fellowship opportunity for four top researchers in biological science disciplines typically underfunded by other granting sources. The fellowships will last three years	27,549
Life Sciences Research Foundation 3520 San Martin Drive Baltimore, MD 21218	None	501(c)(3)509 (a)(1)	To support prestigious post-doctoral fellowships for five top researchers in biological science disciplines typically underfunded by other granting sources. The fellowships will last three years	570,000
Marin General Hospital Foundation 100 B Drakes Landing Suite 255 Greenbrae, CA 94904	None	501(c)(3)509 (a)(1)	To implement and evaluate a transitional care program aimed at a sustained reduction in both 30-day readmission rates by at least 30% and 90-day readmission rates by at least 15% for patients age 65 and older as compared to a 2010 baseline, in partnership with the Marin County Department of Health and Human Services	250,000
Marine Affairs Research and Education20227 NE 163rd St Woodinville, WA 98077	None	501(c)(3)509 (a)(1)	To develop a virtual network of Coastal and Marine Spatial Planning practitioners by supporting information exchanges, webinars, and other community building techniques to grow the practice across the United States	300,050
Marine Biological Laboratory7 MBL Street Woods Hole, MA 02543	None	501(c)(3)509 (a)(1)	In support of the Microbial Diversity Summer Course, one of five coupled grants intended to train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	180,247
Massachusetts Institute of Technology77 Massachusetts Ave Cambridge, MA 021394307	None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr. Sallie (Penny) W. Chisholm on the ecology of Prochlorococcus, a major group of primary producers in the upper ocean, and its mechanisms of evolution. The outcomes of this grant include a deeper understanding of ecological differentiation among various groups of Prochlorococcus and how they interact with co-occurring heterotrophic bacteria and infective viruses. Key physiological and time series data are expected to be generated and supplied to ecosystem models.	446,842
Massachusetts Institute of Technology77 Massachusetts Ave Cambridge, MA 021394307	None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr. Edward F. Delong on the dynamics of the composition and gene expression patterns of planktonic microbial communities. The outcomes of this grant include a deeper understanding of how bacterial and archaeal populations change in space and time in natural and perturbed marine systems, how microbes communicate with each other in ocean environments, and how widely distributed genes of important ecological function impact marine biogeochemical cycles.	468,386
Massachusetts Institute of Technology77 Massachusetts Avenue Cambridge, MA 02139	None	501(c)(3)509 (a)(1)	To support further development and enhancement of a novel condensed matter physics measurement technique, known as 'time domain capacitance spectroscopy,' to provide unprecedented high-resolution measurements of low dimensional electron systems. The increased sensitivity in instrument capabilities, combined with an attractive postdoctoral fellowship program, will allow scientists to, for the first time, achieve temperature limited energy resolution in the milliKelvin regime, expand the use of the method to other materials beyond gallium arsenide, and characterize individual electrons	600,000
Meridian InstitutePO Box 1829 105 Village Place Dillon, CO 80435	None	501(c)(3)509 (a)(1)	In support of a science-based analysis in furtherance of the goals of the July 2010 U.S. Framework for Coastal and Marine Spatial Planning	104,689
Michigan State UniversityMichigan State Univ Plant Biology East Lansing, MI 488241312	None	UNIT OF GOVERNMENT	To support innovative, leading-edge plant biology research in the lab of Sheng-Yang He	1,333,332
Middle Bay Sustainable Aquaculture Institute680-220 Cambie St Vancouver, BC V6B 2M9 CA	None	EXPENDITURE RESPONS	In support of a demonstration project for "closed containment" salmon production. Work will include: first, revising governance, management, and the workplan in preparation for completing the demonstration project, and second, completing the construction, installation, and one full salmon grow-out cycle in a single tank	30,846
Mills-Peninsula Hospital Foundation 1501 Trousdale Drive Burlingame, CA 94010	None	501(c)(3)509 (a)(3)	To implement and evaluate a transitional care program aimed at reducing hospital readmissions for patients age 65 and older, in partnership with Palo Alto Medical Foundation and Peninsula Family Services. The outcome of this grant is to achieve a sustained reduction in both 30- and 90-day readmission rates for patients age 65 and older by at least 30% as compared to a 2011 baseline.	250,000



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b Approved for future payment				
Ministerio del Ambiente Republica del PeruAv Javier Prado Oeste 1440 SAN IS Lima PE	None	UNIT OF FOR GOVT	In support of the development of the institutional, legal, and technical capacity of the Ministry of Environment and other relevant institutions involved in developing a Reducing Emissions from Deforestation and Forest Degradation (REDD+) program in Peru This grant will support the preparatory phase of a national strategy to reduce emissions from deforestation, forest degradation, and other forest sector activities, as well as the implementation of related REDD+ activities in several regions of Peru	744,253
Monterey Bay Aquarium Research Institute7700 Sandholdt Road Moss Landing, CA 950399644	None	PRIVATE OPER FNDN	In support of developing microfluidic chip technology to detect the presence and function of biological organisms in environmental settings Funding will be used to dramatically increase current analytical throughput (reaction speed and total number of samples), decrease reagent and sample amounts, and to deploy this technology on the Environmental Sample Processor for extended periods in remote locations	2,170,000
Morris K Udall and Stewart L Udall Foundation130 South Scott Avenue Tucson, AZ 857011922	None	UNIT OF GOV'T	In support of the U S Institute for Environmental Conflict Resolution in the design and potential pilot implementation of a bi-partisan, inclusive public engagement process by the National Ocean Council in furtherance of the United States National Ocean Policy Funding will be used to produce best practice recommendations for eliciting and incorporating input from the general public and a broad spectrum of ocean users, including tribes	453,940
Mosaic Event Management Inc67 Haight St San Francisco, CA 94102	None	EXPENDITURE RESPONS	To support the planning and execution of the 2012 BIMNI All Grantee Summit and Betty Irene Moore Speaker Series	193,092
MRAG Americas Inc10051 5th St N Suite 105 St Petersburg, FL 33702	None	EXPENDITURE RESPONS	To evaluate the performance of New England and Pacific groundfish catch share management systems during their first five years of implementation	2,466,994
Nanwakolas Council203 - 2005 Eagle Drive Campbell River, BC V9H-1V8 CA	None	EXPENDITURE RESPONS	For the organization's leadership participation within the Pacific North Coast Integrated Management Area (PNCIMA) Initiative, and the development and integration of smaller-scale community and regional-level Marine Spatial Plans, which will in turn help achieve a good PNCIMA Marine Spatial Plan similarities and differences between their pelagic microbial assemblages and biogeochemical processes, and to determine the long-term variability of oxygenation in these regions The conclusions will be synthesized in an inter-disciplinary manner across the fields of marine microbial ecology, physical oceanography, biogeochemistry and paleoceanography	516,185
National Audubon Society Inc715 L Street Suite 200 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	187,553
National Fish and Wildlife Foundation 1133 Fifteenth Street NW Suite 11 Washington, DC 20005	None	501(c)(3)509 (a)(1)	In support of the transition of U S fisheries to catch share programs by encouraging fishermen to pursue innovative management strategies through a competitive grant award process	90,000
Natural Resources Defense Council Inc40 West 20th Street New York, NY 10011	None	501(c)(3)509 (a)(1)	To support the evaluation and application of methodologies for managing data-poor fisheries in the United States	161,055
Nature and Culture International 1400 Maiden Lane Del Mar, CA 92014	None	501(c)(3)509 (a)(1)	In support of strengthening the regional (state) government of Loreto's Program for the Conservation and Sustainable Management of the Regional Biodiversity of Loreto's ability to conserve the extraordinary biodiversity of the lowland Amazon forests of Loreto, Peru Conservation will be achieved through consolidating the management of 1.9 million hectares of new Regional Conservation Areas, promoting the protection of key ecological processes essential for the resilience of the Amazon ecosystems, developing community-based resource management and conservation practices, and strengthening the technical capacities of the regional government for sustainable landscape management practices	297,905
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	In support of the design and implementation of transferable tools, including collective fishing arrangements and electronic monitoring, to ensure the durability of the Pacific groundfish trawl catch share program Funding will be used to support necessary policies and advance practical, on-the-water demonstrations that align community objectives with conservation goals within the Pacific groundfish fishery	50,000
Nature Conservancy715 L Street Suite 100 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To support efforts to protect the wild salmon ecosystems of Alaska's Bristol Bay region	79,690
Nature Conservancy4245 North Fairfax Drive Suite 100 Arlington, VA 222031606	None	501(c)(3)509 (a)(1)	To expand the scope and effectiveness of existing permit banks in New England to help mitigate unintended socioeconomic impacts of sector management, ensure a favorable regulatory environment, and develop a set of conservation and economic metrics to evaluate their impact and improve their performance over time	121,710
Nature Conservancy715 L Street Suite 100 Anchorage, AK 99501	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	1,029,050
Northern Arizona University200 East Pine Knoll Drive Room 116 Flagstaff, AZ 860115018	None	501(c)(3)509 (a)(1)	To determine whether certain levels of hiking and bicycling in Bay Area natural areas have significant impacts on habitat use by carnivores, deer, and other wildlife Funding will be used to produce recommendations for Bay Area land managers on how to mitigate the impact of non-motorized recreation and thus ensure that public access is compatible with conservation areas such as parks and wildlife corridors	245,590
Northwest Institute for Bioregional Research SocieBOX 2781 Smithers, BC V0J2N0 CA	None	EQUIVALENT US PUBLIC	To help ensure that environmental assessments processes for major energy development projects in the Skeena watershed give comprehensive consideration to cumulative impacts on wild salmon habitat on synthesizing existing information and data to address a suite of questions that are relevant to salmon conservation and management	398,633
Oregon Health & Science University 3181 SW Sam Jackson Park Rd Portland, OR 972393098	None	UNIT OF GOVERNMENT	To support an enhanced model for delivering better primary care to high-risk older adults, through health care teams led by a Registered Nurse care manager that implement technology-supported chronic disease care to improve quality, reduce hospitalizations, and improve the patient experience	849,089
Oregon State University220 Nash Hall Corvallis, OR 973313804	None	501(c)(3)509 (a)(1)	In support of research in the laboratory of Senior Investigator Dr Stephen J Giovannoni on the dynamics of a key group of marine planktonic microorganisms that require external sources of carbon for food and energy This abundant, ecologically important group of bacteria will be studied with respect to its composition, gene and protein expression patterns, genome content, and nutritional requirements The outcomes of this grant include a deeper understanding of how populations of these bacteria change in space and time in natural marine systems, how they have evolved to cope with low nutrient levels, and how this ubiquitous and numerically predominant group impacts marine biogeochemical cycles	310,159
Oregon State University104 COAS Administration Building Corvallis, OR 973315503	None	501(c)(3)509 (a)(1)	To support characterization of the microbial responses to two distinct seasonal oxygen minimum zone environments and to establish the geological history of oxygenation at each site The proposed effort aims to describe the chemical and physical nature of seasonal oxygen minimum zones off the coasts of central Chile and Oregon, to identify similarities and differences between their pelagic microbial assemblages and biogeochemical processes, and to determine the long-term variability of oxygenation in these regions The conclusions will be synthesized in an inter-disciplinary manner across the fields of marine microbial ecology, physical oceanography, biogeochemistry and paleoceanography	498,691
Pacific Environment and Resources Center251 Kearny Street Suite 201 San Francisco, CA 941084530	None	501(c)(3)509 (a)(1)	In support of grassroots efforts to protect wild salmon and salmon habitat in Kamchatka, Russia	789,062
Pacific Salmon Foundation300 - 1682 West 7th Avenue Vancouver, BC V6J 4S6 CA	None	501(c)(3)509 (a)(1)	To support increased coordination of the commercial fishing industry, conservation organizations, and regulating agencies in addressing Marine Stewardship Council's certification conditions for wild salmon fisheries in British Columbia It will also support these stakeholders in advancing the refinements to the overall approach to the certification of anadromous fisheries	331,376
Palo Alto Medical Foundation for HC Research & Edu2350 West El Camino Mountain View, CA 94040	None	501(c)(3)509 (a)(1)	In support of the design, pilot, and evaluation of a new care delivery model utilizing Health Information Technology, including an Interactive Personal Health Record, at the Palo Alto Medical Foundation, with the goal of controlling blood pressure for patients diagnosed with hypertension coast region and those newly designated in southern California are adequately monitored PISCO scientists will synthesize and analyze monitoring data to provide relevant and useful information to the California Department of Fish and Game and the Monitoring Enterprise to inform marine management decisions	200,000
Patrimonio Natural Fondo para la BiodiversidadCalle 72 No12-65 Piso 6 Edificio SK Bogota CO	None	Expenditure RESPONS	In support of the expansion of the Serrana de Chiribiquete National Natural Park and ecological/economic zoning of its buffer zones in the Colombian Amazon This grant will also develop the conceptual framework and implementation model for an emerging strategy for governance, conservation, and sustainable use for the Colombian Amazon	3,040
Patrimonio Natural Fondo para la BiodiversidadCalle 72 No 12-65 Piso 6 Edificio Bogota CO	None	EXPENDITURE RESPONS	To consolidate the National Park System and create innovative management models in four national parks and their buffer zones in the Colombian Amazon	1,332,514
Pepperwood Foundation3450 Franz Valley Road Santa Rosa, CA 95404	None	501(c)(3)509 (a)(3)	To support the Pepperwood Foundation and an interdisciplinary team of over 35 climate and ecosystem researchers to develop an integrated scientific basis for delineating climate adaptation conservation strategies for the San Francisco Bay Area	250,000
Pew Charitable Trusts1200 18th St NW 5th Floor Washington, DC 200362506	None	501(c)(3)509 (a)(1)	In support of advancing more responsible approaches to mineral exploration and development that protect the freshwater habitat values of BC Columbia's wild salmon watersheds by supporting the direct engagement and participation of affected First Nations communities in key decisions	1,475,000
President and Fellows of Harvard College20 Oxford Street Cambridge, MA 02138	None	501(c)(3)509 (a)(1)	In support of developing new analytical methods to examine, at an unprecedented level of detail, the natural stable isotope patterns of microbial proteins When linked to bacterial, archaeal and microeukaryote diversity information, these patterns will illuminate microbial metabolisms and functions unable to be detected previously	231,552
Regents of the University of CaliforniaUniversity of California Santa Barbara, CA 93106	None	Unit of Government	In support of the Bermuda Institute of Ocean Sciences Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	44,213
Regents of the University of California2789 25th Street Suite 2028 San Francisco, CA 94110	None	Unit of Government	To conduct an annual evaluation of the plans of California acute care hospitals to hire new Registered Nurse (RN) graduates This evaluation will provide updated information on the demand for new RN graduates over time and will identify implications for new RN graduates based on an enhanced understanding of RN supply and demand	75,475
Regents of the University of California500 Parnassus Avenue San Francisco, CA 94143	None	501(c)(3)509 (a)(1)	For a Magnet Readiness program at the University of California, San Francisco (USCF) Medical Center, including the improvement of nursing-related patient outcomes to levels meeting or exceeding Magnet benchmarks This program will lead to the outcomes of a reduction in the hospital-wide Hospital-Acquired Pressure Ulcer rate, a reduction in the hospital-wide Central Line Blood Stream Infection rate, and submission of UCSF's Magnet application by July 15, 2012	100,000

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>b. Approved for future payment</b>				
Regents of the University of California1 Centennial Drive Berkeley, CA 947205200	None	Unit of Government	To develop two pilot science center satellite outposts in the San Francisco Bay Area, in order to activate science learners in communities without existing science centers	120,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the development and implementation of an Intensive Care Unit (ICU) Awakening and Breathing Coordination, Delirium Monitoring, and Exercise/Early Mobility evidence-based intervention incorporating the management of delirium, sleep, sedation, and mobility, with the goal of significantly reducing ICU mortality and length of stay by June 30, 2013	143,000
Regents of the University of CaliforniaOne Shields Ave Davis, CA 95616	None	Unit of Government	In support of the University of California, Davis to increase knowledge of the ecology and management of Sudden Oak Death in coastal forests of California Funding will be used to conduct basic and applied research on the disease and its causal pathogen, Phytophthora ramorum Research findings will be used to develop recommendations for disease control and land management, and provide outreach to homeowners, land managers, and policy makers	184,362
Regents of the University of CaliforniaEarth and Marine Sciences Bldg-A316 Santa Cruz, CA 95064	None	Unit of Government	For research in the laboratory of Senior Investigator Dr Jonathan P Zehr on the microbiological underpinnings of the nitrogen cycle in the ocean The objectives of this grant are to investigate the microbiology, diversity, physiology, biochemistry, and biogeochemistry of the open ocean nitrogen cycle, including N2 fixation and nitrate assimilation	333,561
Regents of the University of California9500 Gilman Drive MC 0436 La Jolla, CA 920930436	None	Unit of Government	In support of advancements in environmental science through creating technologies that lower the barriers for scientists to deploy and manage sensor networks Funding will be used to support the design, development, and deployment of novel marine and lake based real-time sensor networks integrated with the open-source streaming data middleware system DataTurbine	350,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the medical center to achieve Magnet Designation by December 31, 2013	350,000
Regents of the University of California2315 Stockton Blvd Room 4308 Sacramento, CA 95817	None	Unit of Government	To support the implementation of a hospital-wide program to reduce sepsis (overwhelming bloodstream infection) mortality through evidence-based practices for early identification and treatment of severe sepsis and septic shock This grant supports the implementation of best practices that will lead to a reduction in sepsis mortality, sustained through 2017	357,000
Regents of the University of California151 Hilgard Hall Berkeley, CA 94720	None	Unit of Government	For increasing scientific understanding of the ecology and management of Sudden Oak Death in coastal forests of California Funding will be used to conduct basic and applied research on the disease and its causal pathogen, Phytophthora ramorum Research findings will be used to develop recommendations for disease control and land management, and to provide outreach to homeowners, land managers, and policy makers to facilitate implementation of the best management options	361,220
Regents of the University of California500 Parnassus Ave MU3E Box 0900 San Francisco, CA 94143	None	Unit of Government	In support of the development, implementation, and evaluation of a Randomized Controlled Trial to test the efficacy of a Primary Care Health Coaching intervention at the Mission Neighborhood Health Clinic in San Francisco, with the goal of improving outcomes for patients diagnosed with Type 2 Diabetes and/or Hypertension	429,000
Regents of the University of CaliforniaKohn Hall University of California Santa Barbara, CA 93106	None	Unit of Government	To build an interdisciplinary community of researchers and students at the interface of Physics and Biology	500,000
Regents of the University of California9500 Gilman DriveMail Code 0210 La Jolla, CA 920930210	None	Unit of Government	To support investigating how closely coupled marine microorganisms interact physically and exchange nutrient molecules By combining new microscopy tools with molecular and isotope techniques, this project aims to advance understanding of the mechanisms that drive biogeochemical cycles in the surface ocean	548,926
Regents of the University of California1 Centennial Drive Berkeley, CA 947205200	None	Unit of Government	To support a full strategic plan that will delineate the long-term vision of the Lawrence Hall of Science, a financially viable model that supports that vision, and a detailed short-term implementation plan that will take the initial steps towards realizing the vision	699,996
Regents of the University of CaliforniaUniversity of California Irvine Irvine, CA 92697	None	Unit of Government	To deploy state-of-the-art airborne gravity, airborne ground penetrating radar and laser profiling technologies mounted on helicopters to provide, for the first time, high-resolution, high-precision mapping of glacier thickness and coastal sea floor depth in and near the Patagonian Ice Fields of Chile and in the glacial fjords of West Greenland	800,000
Regents of the University of California1156 High Street Santa Cruz, CA 95064	None	Unit of Government	In support of identifying relevant probes and testing biological sensors to deploy on remote, in situ ocean observing platforms. The data generated from these studies will be used to inform models developed to evaluate the effects of microorganisms on the Earth's biome, as well as their responses to global environmental changes	976,836
Regents of the University of California307 McCone Hall Berkeley, CA 947204767	None	Unit of Government	To analyze, in collaboration with the California Institute of Technology and the University of Washington, the concurrent seismic and GPS signals of recent large (M>7) earthquakes, develop finite-fault algorithms for rupture dynamics, and create the first system to produce real-time GPS displacement measurements at northern California monitoring sites The resulting knowledge gained will contribute to the development of a west coast prototype earthquake early warning system capable of providing robust advance warning?ranging from tens of seconds to minutes of the size, extent and timing of imminent earthquakes	1,045,000
Regents of the University of California2789 25th Street Suite 2028 San Francisco, CA 94110	None	Unit of Government	To select 80 inter-professional Emerging Healthcare Leaders ('Master Change Agents'), highly develop their leadership skills to lead and sustain change, and ensure significantly improved patient outcomes and costs across 20 adult acute care hospitals in the five-county Bay Area The Center for Health Professionals will develop these individuals through a formal, non-degree leadership curriculum, individual professional development, project-based learning and a sustaining professional network	1,277,762
Regents of the University of California1 Shields Avenue Davis, CA 95616	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Jorge Dubcovsky	1,333,332
Regents of the University of California9500 Gilman Drive La Jolla, CA 92093	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Mark Estelle	1,333,332
Regents of the University of California2150 Batchelor Hall Riverside, CA 92521	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Xuemei Chen	1,333,332
Regents of the University of California1002 Life Sciences Addition Davis, CA 95616	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Simon Chan	1,333,332
Regents of the University of California111 Koshland Hall Berkeley, CA 947203102	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Krishna Niyogi	1,333,332
Regents of the University of California9500 Gilman Drive MC 0436 La Jolla, CA 920930436	None	Unit of Government	In support of the University of California, San Diego to establish a community resource and intellectual center that will facilitate and create revolutionary knowledge advances in marine microbial ecology, the microbial ecology of other natural environments, and evolutionary biology Outcomes for this grant include construction of a central genomic and metagenomics data repository and a suite of tools for analysis and visualization that provides open, easy access to the international scientific community	1,509,285
Regents of the University of California850 Research Park Drive Davis, CA 95618	None	Unit of Government	In support of the Betty Irene Moore School of Nursing at the University of California, Davis for the enrollment and graduation of PhD and MS students, faculty recruitment and development, internal evaluation methodology, revenue generation streams, and development of a plan for the launch of a Bachelors of Science in Nursing pre-licensure program in Fall 2015	27,954,504
Regents of the University of Michigan3003 South State Street Ann Arbor, MI 481091005	None	501(c)(3)509 (a)(1)	To investigate and model the dynamics of whole microbial communities that inhabit distinct geochemical provinces in the deep sea associated with seafloor volcanic activity The research aims to improve understanding of how these microbial communities regulate the flow of energy and nutrients from beneath the seafloor into the deep ocean and how these communities respond to natural environmental perturbations	883,275
Regents of the University of Minnesota308 Harvard St SE 5-140 WDH Minneapolis, MN 55455	None	Unit of Government	To develop, pilot, and evaluate a workshop to enhance the knowledge and competencies of 10-county San Francisco Bay Area nursing school faculty in informatics The workshop will strengthen implementation of the Quality and Safety Education for Nurses curriculum enhancements underway in the San Francisco Bay Area and nationally	282,863
Regents of the University of Minnesota450 McNamara Alumni Ctr 200 Oak St Minneapolis, MN 554552070	None	Unit of Government	To support the Global Landscapes Initiative to develop datasets, models and collaborations to examine on regional and global scales the changing face of agriculture and how these changes affect crucial ecosystem services in order to help us understand and manage the inevitable tradeoffs of agriculture and the global environment	800,000
Resources Legacy Fund555 Capitol Mall Suite 1095 Sacramento, CA 95814	None	501(c)(3)509 (a)(1)	For coalition and constituency development to advance long-term funding for San Francisco Bay habitat restoration	65,225
Resources Legacy Fund555 Capitol Mall Suite 1095 Sacramento, CA 95814	None	501(c)(3)509 (a)(1)	To bring focus and momentum to conserving targeted ecological landscapes in the Mount Hamilton to the Sea region, which falls primarily in Santa Cruz and Santa Clara counties Grant funds will be used by local land trusts to leverage significant public and private funding to target regional priorities that are part of strategic conservation plans to maintain a healthy ecosystem in the region	5,000,000
Rutgers the State University54 Joyce Kilmer Ave Piscataway, NJ 08854	None	501(c)(3)509 (a)(1)	To uncover how the metal-containing enzymes responsible for the critical electron transfer reactions that turn basic elements such as H, O, C, S, and N into biologically active molecules have evolved Funding will be used to develop bioinformatic approaches to produce independent evolutionary relationships based on protein sequence or protein structure and to generate hypotheses for how the biocatalyzed electron transfer reactions arose and now function	730,000
Salk Institute for Biological Studies 10010 North Torrey Pines Road La Jolla, CA 92037	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Joseph Ecker	1,333,332

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
b. Approved for future payment				
San Francisco General Hospital Foundation5575 W Las Positas Suite 300 Pleasanton,CA 94588	None	501(c)(3)509 (a)(1)	For the development, implementation and evaluation of a new transitional care program at San Francisco General Hospital (SFGH), with the goal of improving outcomes for 65 year old patients through a better designed transition from hospital to home. By providing better coordinated and higher quality of care during and following hospitalization, the project is anticipated to result in lower rates of hospital readmission for elderly patients discharged from SFGH. The impact of the transitional care program supported by this grant will be documented through an evaluation and cost-benefit analysis which will be disseminated through publication and/or presentation at a national meeting.	754,763
San Jose Children's Discovery Museum180 Woz Way San Jose,CA 95110	None	501(c)(3)509 (a)(1)	To support the revision, expansion, and evaluation of science programming designed to inspire children's interest in science through engagement in field studies and ecological monitoring along the Guadalupe River watershed.	248,760
Secretaria de Estado do Meio Ambiente e DesenvolviRua dos Crisantemos 70 - Conjunto Manaus,AM 69083-230 BR	None	Unit of FOR GovT	To support the implementation and sustainable finance of state-level protected areas in Amazonas, Brazil, and the independent evaluation and validation of the ProBuc Community Based Protected Area and Biodiversity Monitoring System.	112,950
Skeena Wild Conservation Trust 4505 Greig Avenue Terrace,BC V8G 1M6 CA	None	EQUIVALENT US PUBLIC	In support of strategies to accelerate the adoption of sustainable salmon harvest and habitat protection practices in the Skeena watershed of Northwest British Columbia. Funding will be used to strengthen the in-region campaign to ensure implementation of Canada's new Wild Salmon Policy consistent with the May 2008 recommendations of the Skeena Independent Science Review Panel.	523,550
Sociedad Peruana de Derecho AmbientalProl Arenales No 437 Lima 27 PE	None	EQUIVALENT US PUBLIC	This grant will consolidate and secure the gains obtained to date on private lands conservation, while expanding the creation of sub-national protected areas using their already proven conservation tools for regional protected areas systems.	621,858
Solano Land Trust1001 Texas Street Suite C Fairfield,CA 94533	None	501(c)(3)509 (a)(1)	To support the permanent protection of the 1,500-acre Rockville Trails Estates property, help Solano Land Trust rally public support for this project, and build the Land Trust's fundraising capacity to protect and steward important conservation lands in the future.	1,900,000
Sonoma Land Trust966 Sonoma Avenue Santa Rosa,CA 95404	None	501(c)(3)509 (a)(1)	In support of permanently protecting the Jenner Headlands, 5,630 acres of biologically diverse, complex coastal prairie and forest on the scenic Sonoma Coast. The project will establish sustainable financing of ecological stewardship and public access using carbon credits and sustainable timber harvests.	232,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford,CA 943056030	None	501(c)(3)509 (a)(1)	To support the Fisheries Leadership and Sustainability Forum's work with Regional Fishery Management Council members and staff on the integration of fisheries and Coastal and Marine Spatial Planning.	25,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Room 314 m/c 4020 Stanford,CA 94305	None	501(c)(3)509 (a)(1)	In support of the Hopkins Microbiology Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques.	132,916
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford,CA 943056030	None	501(c)(3)509 (a)(1)	To advance the science of ecosystem services through basic research and modeling of their provision, development of tools for assessing tradeoffs, and application of those tools in land use planning.	164,763
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford,CA 943056030	None	501(c)(3)509 (a)(1)	To support the rapid advance in uptake of ecosystem service science to inform policy by creating innovative models for tradeoff analysis, setting standards, and advancing tools for major sector permitting and mitigation, water fund design, industrial agriculture, and monitoring.	399,582
Stanford Univ Board of Trustees Leland Jr UnivMcCullough Bldg South Service Road Stanford,CA 943054045	None	501(c)(3)509 (a)(1)	In support of developing a new method to acquire electricity from sunlight that combines both the photon (quantum) and thermal approaches, called Photo-Enhanced Thermionic Emission. Funding will be used to identify optimal materials, design, fabricate, and test Photo-Enhanced Thermionic Emission devices, and benchmark their efficiencies and cost per watt compared to other technologies.	535,000
Stanford Univ Board of Trustees Leland Jr Univ473 Via Ortega Mail Code 4205 Stanford,CA 943056030	None	501(c)(3)509 (a)(1)	To support the completion and application of a suite of ecosystem service models to inform Marine Spatial Planning (MSP) decisions. These models are being developed as part of the Natural Capital Project using the InVest modeling framework. This grant will also complete pilot testing in British Columbia's West Coast Vancouver Island, complete a suite of core ecosystem services models, and scope work for potential application in New England or other regional MSP process in 2012.	636,177
Stanford Univ Board of Trustees Leland Jr Univ300 Pasteur Drive Stanford,CA 94305	None	501(c)(3)509 (a)(1)	To investigate how corals resist stress through development of a powerful sea anemone model system and related experiments with corals, sea anemones and the symbiotic algae that reside in them. The funding will be used to enhance researchers' abilities to predict coral resilience by identifying early, reliable signals that result from changing environmental conditions.	1,114,636
Stanford Univ Board of Trustees Leland Jr UnivGilbert Hall Stanford,CA 943054200	None	501(c)(3)509 (a)(1)	To support innovative, leading-edge plant biology research in the lab of Dominique Bergmann.	1,333,332
Sustainable Fisheries Partnership Foundation4348 Waiialae Ave 692 Honolulu,HI 96816	None	501(c)(3)509 (a)(1)	In support of efforts to improve salmon fisheries management in Alaska, British Columbia and Kamchatka through support for and improvement of market certification regimes.	716,683
Sustainable Northwest813 Sw Alder St Suite 500 Portland,OR 97205	None	501(c)(3)509 (a)(1)	This grant supports the identification and distribution of lessons learned from a comparative analysis of the Klamath Restoration Initiative and similar large watershed-scale governance initiatives.	179,806
Sutter Health2200 River Plaza Drive Sacramento,CA 95833	None	501(c)(3)509 (a)(1)	In support of spreading the Heart Failure Continuum of Care Model, a highly effective transitional care program aimed at reducing Heart Failure readmissions. Outcomes include a reduction in both 30-day and 90-day readmission rates at Eden Medical Center by at least 30% as compared to the 2009 baseline, and the commitment of at least one additional San Francisco Bay Area Sutter Health hospital to fully implement the Model.	944,905
Sweetspring Salmon Inc2301 NE Blakeley StreetSuite 102 Seattle,WA 981053293	None	EXPENDITURE RESPONS	To demonstrate technical and financial feasibility of on-land closed containment aquaculture technology. The funds will support additional costs for construction of a commercial recirculation Coho salmon production system to enable research around production factors.	150,000
Sweetspring Salmon Inc2301 NE Blakeley StreetSuite 102 Seattle,WA 981053293	None	EXPENDITURE RESPONS	To demonstrate technical and financial feasibility of on-land closed containment aquaculture technology. The funds will support construction and operation of a recirculation Coho salmon production system in Rochester, Washington, and related research about production factors.	205,456
T Buck Suzuki Environmental Foundation100 - 326 12th Street New Westminster,BC V3M 4H6 CA	None	EQUIVALENT US PUBLIC	To engage commercial fishermen to ensure that the Pacific North Coast Integrated Management Area Initiative integrates human use with strong conservation.	229,833
The Chemical Heritage Foundation 315 Chestnut Street Philadelphia,PA 19106	None	501(c)(3)509 (a)(1)	To support the creation and publication of a biography of Gordon E. Moore, which will cover for public benefit Dr. Moore's life and career. The biography will portray Dr. Moore's role in profound historical developments from the rise of semiconductor electronics, the semiconductor industry, and the integrated circuit to the development of the Silicon Valley dynamic of technological innovation through venture capital-backed startups and also his background and philanthropic endeavors.	274,000
The Conservation Fund A Nonprofit Corp1655 North Fort Myer Drive Suite 1 Arlington,VA 222093199	None	501(c)(3)509 (a)(1)	To undertake a 24-month research project growing Atlantic salmon to food size in an existing freshwater closed containment research facility, and to disseminate best practices and other findings to support improved decision-making about land-based aquaculture in British Columbia.	94,933
The Exploratorium3601 Lyon Street San Francisco,CA 94123	None	501(c)(3)509 (a)(1)	To support the development of innovative ocean systems exhibits for the new Observatory and Life Sciences galleries at the Exploratorium, as well as complementary new public programs to raise awareness of oceans and bay science.	694,261
The Exploratorium3601 Lyon Street San Francisco,CA 94123	None	501(c)(3)509 (a)(1)	To support the design and development of the Tinkering Studio, a new public learning environment to be launched in spring 2013. Funding will be used for the design of the learning environment and six new activity sets, creation of training and staffing plans for Tinkering Studio facilitators, and the development of an evaluation and research design to document the ways in which the Tinkering Studio supports science learning for different audiences.	980,100
The Exploratorium3601 Lyon Street San Francisco,CA 94123	None	501(c)(3)509 (a)(1)	In support of the Exploratorium facilities construction at Piers 15-17, relocation and transition costs, and for its science education programs.	3,200,000
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston,MA 02111	None	501(c)(3)509 (a)(1)	In support of the Massachusetts Ocean Partnership, a coalition of stakeholders, to work towards the implementation and durability of a sound marine spatial plan for Massachusetts state waters.	175,036
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston,MA 02111	None	501(c)(3)509 (a)(1)	To support initial implementation of Coastal and Marine Spatial Planning for the Northeast Region, in partnership with the Northeast Regional Ocean Council.	551,937
Third Sector New England IncThe Nonprofit Center Suite 202 89 Boston,MA 02111	None	501(c)(3)509 (a)(1)	To support the application of SeaPlan's (formerly the Massachusetts Ocean Partnership) expertise in implementation of the Massachusetts Ocean Management Plan, development of Plan 2.0, and initial phases of New England regional Marine Spatial Planning, particularly process design, stakeholder engagement, and science integration.	1,075,571
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	In support of the Salmon Aquaculture Innovation Fund. Funding will be used in conjunction with public and private sources to support early stage research, development, and demonstration of closed containment systems in British Columbia.	201,500



Recipient		If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)					
b. Approved for future payment					
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	In support of the Salmon Aquaculture Innovation Fund. Funding will be used in conjunction with public and private sources to support early stage research, development and demonstration of on-land closed containment systems in British Columbia	207,988	
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	For an agile mechanism for timely, small-scale investments in activities aimed at securing resilient and productive marine ecosystems in British Columbia	301,035	
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	To support the Taku Tlinget First Nation in implementing wild salmon conservation provisions of the Atlin-Taku Land Use Plan and the associated government-to-government shared decision-making agreement	458,235	
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	In support of implementing a new business model to ensure grantee's long-term financial sustainability. Funding will be used to support key staff positions involved in the business plan scale-up and transition	486,163	
Tides Canada Foundation400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	To support the Marine Planning Partnership for the North Pacific Coast to produce four sub-regional marine use plans and a common regional marine use plan	1,532,990	
Tides Canada Initiatives Society 400-163 Hastings St Vancouver,BC V6B 1H5 CA	None	EXPENDITURE RESPONS	To enable the Tides Canada Initiatives to administer the British Columbia Marine Conservation Analysis (BCMCA) Project. The BCMCA Project will share its collaborative, peer-reviewed, and expert-driven products with Marine Spatial Planning processes	215,072	
Trout Unlimited1300 N 17th Street Suite 500 Arlington, VA 22209	None	501(c)(3)509 (a)(1)	To advance the conservation of wild salmon ecosystems in Southeast Alaska	527,458	
Trustees of Princeton University70 Prospect Avenue Bown Hall Princeton, NJ 08540	None	501(c)(3)509 (a)(1)	To design and construct a Molecular Beam Epitaxy Laboratory capable of producing the highest quality gallium arsenide and aluminum gallium arsenide semiconductor hetero-structures in the world. Funding will be used to produce custom ultra-high purity specimens for physics researchers and to begin training the next generation that will be capable of growing ultra-high purity materials	1,465,146	
Trustees of the University of Pennsylvania418 Curie Boulevard Philadelphia, PA 19104	None	501(c)(3)509 (a)(1)	To support the design, pilot, and evaluation of a new care delivery model for older adults with multiple chronic conditions - a combination of the Patient Centered Medical Home and the Transitional Care Model. The goals of the pilot are to demonstrate positive trends in patient outcomes, patient satisfaction, care givers and health teams satisfaction, and to determine whether to proceed to a large scale study of the new model	360,000	
United NationsBLDG 128 City of Knowledge Clayton Panama City 10017 PM	None	Executive Order	To enhance awareness, support, and understanding among governments by creating enabling conditions to increase annual budgets for Protected Areas (PAs) and strengthen long term processes for supporting PA systems through national-level financing strategies	444,959	
UN Educational Scientific and Cultural Org1 rue Miollis Paris 75015 FR	None	Executive Order	To develop principles for monitoring and evaluating Marine Spatial Planning and synthesize those principles into a guidebook for practitioners	283,840	
University of ArizonaSponsored Projects Svs PO Box 33 Tucson, AZ 857223308	None	Unit of Government	In support of developing and applying novel virus ecology approaches that enable deeper investigations of the structure and activities of natural marine virus communities and the linkages between viruses and their microbial hosts	361,901	
University of Chicago5735 South Ellis Avenue Chicago, IL 60637	None	501(c)(3)509 (a)(1)	In support of enabling new ways for scientists to manage, analyze, integrate and share their data by providing a persistent internet-based home for scientific datasets in the Open Science Data Cloud. Funding supports the development and operation of a hosted infrastructure specifically configured for scientific data that will allow scientists to better handle the deluge of new datasets from a variety of disciplines	896,507	
University of FloridaPO Box 110430 Gainesville, FL 326110430	None	501(c)(3)509 (a)(1)	For consolidating six graduate programs in environmental law, conservation, sustainable development and protected area management at three regional universities in the Brazilian Amazon, and training regional conservation leaders at the M.S., Ph.D., and professional level at the University of Florida. Outputs will support higher level outcomes of improved effective management in Amazonian Protected Areas, increased effectiveness of legal mechanisms for the reduction of deforestation, and innovative conservation leadership	215,734	
University of Georgia Foundation394 South Milledge Ave Athens, GA 30602	None	501(c)(3)509 (a)(1)	For research in the laboratory of Senior Investigator Dr. Mary Ann Moran on the genetic underpinnings of bacterial sulfur and carbon cycling in the coastal ocean, understand the role of marine bacteria in sustaining productivity of the coastal ocean and the formation and flux of climatically active gases containing sulfur and carbon	313,128	
University of Georgia Research Foundation617 Boyd Graduate Studies Research Athens, GA 30602	None	501(c)(3)509 (a)(1)	In support of collecting data for and testing a computational biogeochemistry and food web model of the microbial and geochemical dynamics of the Amazon River and its marine plume. The new model uses a unique approach for incorporating microbial structure and function data, and, if successful, could be of broad utility to microbial ecologists by enhancing their predictive capabilities regarding the interplay of marine microbial communities and biogeochemical cycling	264,363	
University of Georgia Research Foundation617 Boyd Graduate Studies Research Athens, GA 30602	None	501(c)(3)509 (a)(1)	In support of developing a systems-level understanding of microbially mediated elemental cycles along the lower reach of the Amazon River and its marine plume. This integrative program will collect microbial = community structure and function data along the river-to-ocean continuum and develop a novel model that incorporates these data with other biological, chemical and physical information, to enable predictions of carbon sequestration as a function of the dynamic chemical composition of the Amazon River	410,999	
University of Hawaii Foundation2444 Dole Street Bachman Hall 105 Honolulu, HI 968223388	None	501(c)(3)509 (a)(1)	For the Hawai'i Microbial Oceanography Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	110,455	
University of Hawaii Foundation2444 Dole Street Bachman Hall 105 Honolulu, HI 968223388	None	501(c)(3)509 (a)(1)	For continued research in the laboratory of Senior Investigator Dr. David M. Karl. The objectives of this grant are to quantify solar energy capture and transduction, and to improve understanding of essential bio-elemental cycles and sequestration of atmospheric carbon by the microbially-mediated oceanic biological carbon pump	379,695	
University of Hawaii Foundation2444 Dole Street Bachman Hall 105 Honolulu, HI 968223388	None	501(c)(3)509 (a)(1)	To support the design and development of a mobile science laboratory, a new learning environment that will stimulate science education across Hawaii. Funding will be used to design and construct the mobile science learning platform, develop curriculum, training and staffing plans, transport and implement the lab in a variety of communities, and evaluate the project's effectiveness	437,029	
University of Massachusetts Boston 100 Morrissey Blvd Boston, MA 02125	None	Unit of Government	This grant will support efforts to strengthen the relationships between key actors from the academic, defense, NGO, and private sector communities addressing the human and national security threats emerging from climate-induced changes in marine and coastal ecosystems	258,716	
University of North CarolinaCB 3280 Coker Hall Chapel Hill, NC 275993280	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Jeff Dangl	333,333	
University of North CarolinaCB 3280 Coker Hall Chapel Hill, NC 275993280	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Jeff Dangl	999,999	
University of Southern California 3651 Trousdale Pkway Los Angeles, CA 90089	None	501(c)(3)509 (a)(1)	For the Geobiology Summer Course, one of five coupled grants that will train the next generation of microbial ecologists in non-traditional, immersive academic environments that emphasize cross-disciplinary collaboration and cutting-edge analytical techniques	68,613	
University of VictoriaUniversity House 4 PO Box 3060 Victoria, BC V8W 3R4 CA	None	501(c)(3)509 (a)(2)	To support the Water Sustainability Project at the University of Victoria's POLIS Project on Ecological Governance. Funding will be used to develop and refine governance and policy reform options for sustainable water resource management in British Columbia	355,132	
University of Washington301 Gerberding Hall Mailbox 351237 Seattle, WA 981951237	None	Unit of Government	To increase awareness, knowledge, and practical usage of modern data intensive scalable computing and large scale data management techniques among domain scientists. Funding will support deployment of state-of-the-art scalable data management technologies such as parallel relational databases, parallel data analysis frameworks, and cloud computing services to solve emerging data-intensive science problems	73,612	
University of WashingtonBox 357940 Seattle, WA 981957940	None	Unit of Government	For research in the laboratory of Senior Investigator Dr. E. Virginia Armbrust to understand how marine diatoms respond and adapt to environmental change. The objectives are to investigate the role of the environment in maintaining diatom diversity and, in turn, the role of diatoms in maintaining marine ecosystems	400,457	
University of WashingtonBox 351310 Seattle, WA 981951310	None	Unit of Government	To conduct research, in collaboration with the California Institute of Technology and the University of California at Berkeley, on the pattern and progression of very large earthquake ruptures in the Cascadia Subduction Zone. The resulting knowledge gained will contribute to the development of a west coast prototype earthquake early warning system capable of providing robust advance warning ranging from tens of seconds to minutes of the size, extent and timing of imminent earthquakes	850,000	
University of WashingtonBox 351800 Seattle, WA 98195	None	Unit of Government	To support innovative, leading-edge plant biology research in the lab of Keiko Torii	1,333,332	
University System of Maryland2181 Samuel J LeFrak Hall College Park, MD 20742	None	Unit of Government	This grant supports the University of Maryland and the US Geological Service to create global 30-meter spatial resolution forest cover products and to develop prototype products covering other Earth surfaces	699,151	

Form 990PF Part XV Line 3 - Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
<b>b</b> <i>Approved for future payment</i>				
Vanderbilt University1211 Medical Center Drive Nashville, TN 37232	None	501(c)(3)509 (a)(1)	To support research on the role of Nurse Practitioners (NPs) in primary care, leading to the long-term outcome of an increased nding of the current and potential role of NPs in providing primary care	58,738
Vanderbilt University1211 Medical Center Drive Nashville, TN 37232	None	501(c)(3)509 (a)(1)	In support of a portfolio of national nursing workforce research using three national data sets, with the goal of developing improved pirical estimates of future national and regional Registered Nursing workforce needs The research will provide new estimates of the factors that affect RN labor force participation and will update estimates of the future supply of RNs The findings from this research will be submitted to peer-reviewed journals and disseminated nationally	176,100
Virginia Polytechnic Institute and State Univ313 Cheatham Hall Blacksburg, VA 24061	None	Unit of Government	To support efficiency and transparency in timber production by communities in Tapajos National Forest, Par, Brazil, and the establishment of an agricultural cooperative that will provide incentives for best practices in cattle and agricultural production in the southeastern Brazilian Amazon	191,863
Watershed Watch Salmon Society 1037 Madore Avenue Coquitlam, BC V3K 3B7 CA	None	EQUIVALENT US PUBLIC	In support of advancing the implementation of the Pacific Wild Salmon Policy in British Columbia, as well as in applying rigorous science and monitoring to the mitigation of fish farm impacts on wild salmon	146,700
Westcoast Aquatic Management Association3-4310 10th Avenue Port Alberni, BC V9Y 4X4 CA	None	EQUIVALENT US PUBLIC	To support progress towards implementation of a Marine Spatial Plan for the West Coast Vancouver Island	1,161,315
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	In support of the State of the Salmon program Funding will be used to increase the transparency of salmon management decisions and to help build incentives for fisheries reform	1,167,028
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	To support the conservation of wild salmon and wild salmon habitat in Kamchatka, Russia	1,294,000
Wild Salmon Center721 NW Ninth Ave Suite 280 Portland, OR 97209	None	501(c)(3)509 (a)(1)	To support conservation of wild salmon and wild salmon habitat in Kamchatka, Russia	1,449,387
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	This grant is in support of Health & Ecosystems Analysis of Linkages, an applied research program that will explore the links between health and landscape-level ecosystem change, further characterize how ecosystem change affects human health, and assess the extent to which health can be considered an ecosystem benefit	258,044
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	To enhance the socio-environmental policies and practices used in the planning and implementation of large-scale dams in the Peruvian Amazon through the application of an integrated river basin management approach, using the Inambari/Madre de Dios Basin in the Amazonian headwaters region as a pilot case This approach encompasses the development of a watershed-level, scientific understanding of waters, wetlands, basins, and aquatic biodiversity dynamics and a robust strategic impact assessment and mitigation framework for dams, as well as its subsequent dissemination as an exemplary case for use in other Ande	1,045,495
Wildlife Conservation Society2300 Southern Boulevard Bronx, NY 10460	None	501(c)(3)509 (a)(1)	In support of securing protected area effective management in the Greater Madidi-Tambopata landscape in Bolivia, the Samiria-Yavari Landscape in Peru, the Yasuni-Napo Landscape in Ecuador, the Caura Landscape in Venezuela, and the southern Colombian piedmont, and developing monitoring and adaptive management approaches for the Loreto Regional Protected Areas System, Peru and the Amazonas State Protected Area System, Brazil	1,227,540
Woods Hole Oceanographic Institution 266 Woods Hole Road Woods Hole, MA 025431052	None	501(c)(3)509 (a)(1)	To support the acquisition of data on the levels and dispersion of radionuclide present in the ocean off the Fukushima nuclear power plant Funding will be used to measure radionuclides in the water column, to conduct a radioecological study of phytoplankton, zooplankton and key fish species and to obtain physical oceanographic data for use with models to predict dispersion and removal of contaminants over time	364,660
Woods Hole Oceanographic Institution 266 Woods Hole Road Woods Hole, MA 025431052	None	501(c)(3)509 (a)(1)	To enable a greater understanding of trace metals and metalloenzymes in oceanic biogeochemical cycles By combining cutting-edge proteomic tools with trace metal analysis techniques, this project aims to advance the understanding of biogeochemical cycles by identifying and quantifying the abundance of key microbial metalloenzymes in oxygen minimum zones concurrently with trace metal analyses	434,541
Woods Hole Oceanographic Institution 266 Woods Hole Road Woods Hole, MA 025431052	None	501(c)(3)509 (a)(1)	In support of advances in imaging informatics in the field of oceanography Funding supports new knowledge about marine ecosystems through innovative informatics approaches, which infuse data integration capabilities into ocean sensor systems and are designed via scientist-informaticist partnerships	1,470,431
Woods Hole Research Center IncPO Box 296 Woods Hole, MA 02543	None	501(c)(3)509 (a)(3)	For the design and implementation of the ecological, economic, policy and institutional frameworks for the sustainable co-management of Lower Amazon floodplain ecosystems The project will be executed in key Lower Amazonian municipalities by local communities and other stakeholders in collaboration with municipal, state and federal government agencies, enhancing the protection of natural resources and biodiversity while addressing the livelihood needs of resident populations	25,000
Woods Hole Research Center IncPO Box 296 Woods Hole, MA 02543	None	501(c)(3)509 (a)(1)	In support of the national government of Brazil's recent commitment within UN climate treaty negotiations to reduce emissions from land use	683,150
World Wildlife Fund Canada1588-409 Granville Street Vancouver, BC V6C 1T2 CA	None	501(c)(3)509 (a)(1)	For the development of science and management tools and business and economic solutions to advance Marine Spatial Planning in support of the Pacific North Coast Integrated Management Area Initiative	175,205
World Wildlife Fund Canada1588-409 Granville Street Vancouver, BC V6C 1T2 CA	None	501(c)(3)509 (a)(1)	To support efforts to improve protection of ecological flows to address the cumulative effects of water diversion on British Columbia's wild salmon watersheds	189,161
World Wildlife Fund Inc1250 24th Street NW PO Box 97 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	This grant will support the launch of the Economics of Ecosystems and Biodiversity for Business effort to create a common platform that recognizes the full impact of business actions on ecosystems and biodiversity, including standardizing how to measure these impacts and engaging the public on related policy reforms	295,000
World Wildlife Fund Inc1250 24th Street NW PO Box 97 Washington, DC 200907180	None	501(c)(3)509 (a)(1)	To support Phase III of the World Wildlife Fund's Amazon Headwaters Initiative aimed at protecting and effectively managing large blocks of protected areas in the southwestern head waters of the Amazon Basin Specifically, this grant will achieve the basic consolidation of 10 priority protected areas covering a total of 10.4 million hectares in Peru, Bolivia and Brazil, the creation of a new protected area in Brazil totaling 100,000 hectares, and the development of financial business plans for two sites in Bolivia totaling 182,000 hectares	499,999
Zoological Society of San Diego15600 San Pasqual Valley Road Escondido, CA 92027	None	501(c)(3)509 (a)(2)	To support the revitalization and consolidation on of the Cocha Cashu Biological Station in Manu National Park by providing startup costs, under an approved contract with the government of Peru Funding will be used to upgrade infrastructure, establish full time staff, and develop and implement management and fund raising plans for the station	197,890
<b>Total</b> . . . . .			<b>3b</b>	205,906,563

## TY 2011 Accounting Fees Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
ACCOUNTING, TAX & AUDIT FEES	216,229	89,011		127,218

TY 2011 Compensation Explanation

**Name:** Gordon E & Betty I Moore Foundation  
**EIN:** 94- 3397785

Person Name	Explanation
GORDON E MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
KENNETH MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$1,542
STEVEN MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
KRISTEN MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
KATHLEEN JUSTICE-MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
BRUCE ALBERTS	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
ROSINA BIERBAUM	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
JAMES C GAITHER	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
PAUL GRAY	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
STEVEN J MCCORMICK	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$1,542
EDWARD E PENHOET	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
KEN SIEBEL	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
LEWIS COLEMAN	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
ALICE RUTH	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF PROFESSIONAL LIABILITY INSURANCE OF \$3,084
STEVEN J MCCORMICK	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,728, PROFESSIONAL LIABILITY INSURANCE \$1,541, TAXABLE GROUP LIFE INSURANCE \$5,545, AND EMPLOYER PAID PAYROLL TAXES OF \$15,313
WILLIAM GREEN	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$22,978, HEALTHCARE BENEFITS \$40,974, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$3,071, AND EMPLOYER PAID PAYROLL TAXES OF \$10,402
GEORGE BO-LINN	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,728, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$4,277, AND EMPLOYER PAID PAYROLL TAXES OF \$12,209
GUILLERMO CASTILLEJA	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$20,213, PROFESSIONAL LIABILITY INSURANCE \$3,084 TAXABLE GROUP LIFE INSURANCE \$2,787, AND EMPLOYER PAID PAYROLL TAXES OF \$12,414
VICKI CHANDLER	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$21,492, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$4,198, AND EMPLOYER PAID PAYROLL TAXES OF \$12,210
CHRIS MCCRUM	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$26,462, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$1,436, AND EMPLOYER PAID PAYROLL TAXES OF \$11,476
BOB MILLER	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$30,678, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$3,834, AND EMPLOYER PAID PAYROLL TAXES OF \$10,825
KENNETH MOORE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,477, PROFESSIONAL LIABILITY INSURANCE \$1,542, TAXABLE GROUP LIFE INSURANCE \$2,064, AND EMPLOYER PAID PAYROLL TAXES OF \$10,945
DENISE STRACK	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,728, PROFESSIONAL LIABILITY INSURANCE \$3,084, TAXABLE GROUP LIFE INSURANCE \$840, AND EMPLOYER PAID PAYROLL TAXES OF \$30,790, AND DEFERRED COMPENSATION VESTING OVER THREE YEARS OF \$288,858

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2011 Depreciation Schedule

Name: Gordon E & Betty I Moore Foundation

EIN: 94-3397785

Description of Property	Date Acquired	Cost or Other Basis	Prior Years' Depreciation	Computation Method	Rate / Life (# of years)	Current Year's Depreciation Expense	Net Investment Income	Adjusted Net Income	Cost of Goods Sold Not Included
COMPUTER EQUIPMENT	2007-01-01	2,565,249	2,565,249	SL	3				
COMPUTER SOFTWARE	2007-01-01	838,735	838,735	SL	3				
FURNITURE&EQUIP	2007-01-01	409,551	409,551	SL	3				
LEASEHOLD IMPROV	2007-01-01	7,527,653	3,446,928	SLA	16	340,060			



**TY 2011 Employee Compensation Explanation****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Employee	Explanation
FELICIA CHIU	COMPENSATION INCLUDES \$400 FOR HEALTH CLUB FEES. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$16,090, TAXABLE GROUP LIFE INSURANCE \$624, EMPLOYER PAID PAYROLL TAXES OF \$15,277, AND DEFERRED COMPENSATION VESTING OVER THREE YEARS OF \$54,000.
DALE KUNKEL	COMPENSATION INCLUDES \$139,495 PAID FROM VESTED DEFERRED COMPENSATION PLAN. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,728, TAXABLE GROUP LIFE INSURANCE \$702, EMPLOYER PAID PAYROLL TAXES OF \$21,573, AND DEFERRED COMPENSATION VESTING OVER THREE YEARS OF \$168,562.
NILES K BRYANT	COMPENSATION INCLUDES \$54,028 PAID FROM VESTED DEFERRED COMPENSATION PLAN. CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K)MATCH \$24,500, HEALTHCARE BENEFITS \$15,280, TAXABLE GROUP LIFE INSURANCE \$702, EMPLOYER PAID PAYROLL TAXES OF \$19,402, AND DEFERRED COMPENSATION VESTING OVER THREE YEARS OF \$127,439.
ALISON BARARD	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$29,955, TAXABLE GROUP LIFE INSURANCE \$624, EMPLOYER PAID PAYROLL TAXES OF \$19,092, AND DEFERRED COMPENSATION VESTING OVER THREE YEARS OF \$120,250.
AILEEN LEE	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS CONSIST OF 401(K) MATCH \$24,500, HEALTHCARE BENEFITS \$41,573, TAXABLE GROUP LIFE INSURANCE \$516, AND EMPLOYER PAID PAYROLL TAXES OF \$11,064.

**Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.**

**TY 2011 Expenditure Responsibility Statement**

**Name:** Gordon E & Betty I Moore Foundation  
**EIN:** 94- 3397785

Grantee's Name	Grantee's Address	Grant Date	Grant Amount	Grant Purpose	Amount Expended By Grantee	Any Diversion By Grantee?	Dates of Reports By Grantee	Date of Verification	Results of Verification
Alianca da Terra	Rua 1 n 531 Setor 5 Centro Agua Boa, MG BR	2009-09-01	1,431,747	Sustainable production incenting conservation on private lands in Brazil	708,513	NO	8/29/2011, 3/16/2011, 4/5/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Climate Focus North America Inc	1025 Connecticut Ave NW Suite 1102 Washington, DC 20036	2011-10-03	184,900	Scoping opportunities for early action by subnational entities in support of REDD	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Forever Costa Rica Association	Forum I Edificio G Piso 7 San Jose, Costa Rica CO	2011-10-28	199,500	Forever Costa Rica Marine Conservation	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Fundacao Vitoria Amazonica	Rua Estrela Dalva 146 Cj Morada Manaus, AM BR	2011-06-07	1,664,385	Protected Area Governance in the Lower Rio Negro	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Fundacao Vitoria Amazonica	Rua Estrela Dalva 146 Cj Morada Manaus, AM BR	2008-04-12	1,696,942	Effective management of a series of protected areas in the lower and middle Rio Negro Basin	1,633,710	NO	5/18/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Gitga'at Lands and Resources Stewardship	445 Hayimisaxaa Way Hartley Bay, BC  CA	2009-09-24	114,197	Science and legal analyses to support First Nations marine spatial planning	57,788	NO	6/30/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Good Samantan Hospital	2425 Samaritan Drive San Jose, CA 95124	2008-08-18	27,370	"Bay Area Journey to Nursing Excellence" grant program	27,370	NO	10/5/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to refund
Great Bear Initiative Society	409 Granville Street Suite 1660 Vancouver, BC  CA	2007-09-13	3,429,439	Scientific and technical analysis to support First Nations marine area-based management	3,329,928	NO	1/17/2011, 2/18/2011, 3/16/2011, 4/25/2011, 6/29/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Great Bear Initiative Society	409 Granville Street Suite 1660 Vancouver, BC  CA	2010-08-06	2,573,685	Integrating First Nations' marine spatial plans	464,467	NO	1/17/2011, 2/18/2011, 3/16/2011, 4/25/2011, 6/29/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Great Bear Initiative Society	409 Granville Street Suite 1660 Vancouver, BC  CA	2009-10-22	254,305	First Nations marine spatial planning leadership	234,367	NO	1/17/2011, 2/18/2011, 3/16/2011, 4/25/2011, 6/29/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Great Bear Initiative Society	409 Granville Street Suite 1660 Vancouver, BC  CA	2011-10-28	576,614	Building communications and training capacity for marine spatial planning	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Hospital Council of Northern and Central	1215 K Street Suite 730 Sacramento, CA 95814	2007-04-18	1,942,000	Bay Area Patient Safety Collaborative - Phase II	1,945,644	NO	8/19/2011	2009-05-12	To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose The grant recipient is a 501(c)(6) entity referred to on Part XVII, Line 1a(1)
Internet Archive	300 Funston Avenue San Francisco, CA 94804	2007-11-14	1,493,795	Scalable data storage and management for collaborative open access systems	1,493,795	NO	1/25/2011, 06/08/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Middle Bay Sustainable Aquaculture Insti	680-220 Cambie St Vancouver, BC  CA	2010-04-04	2,032,958	Closed containment salmon aquaculture demonstration project completion	1,785,120	NO	1/28/2011, 3/31/2011	2010-07-28	To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Middle Bay Sustainable Aquaculture Insti	680-220 Cambie St Vancouver, BC  CA	2008-07-16	219,289	Bridge financing for the construction phase of the closed containment salmon aquaculture project	720,689	NO	3/23/2011	2010-08-17	To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
Monterey Bay Aquarium Research Institute	7700 Sandholdt Road Moss Landing, CA 95039	2010-09-16	3,060,000	Microfluidic chip technologies to enhance environmental monitoring	587,659	NO	1/31/2012		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Monterey Bay Aquarium Research Institute	7700 Sandholdt Road Moss Landing, CA 95039	2007-11-07	950,351	Development of marine eukaryotic metagenomic methods	950,348	NO	3/30/2011, 11/10/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Mosaic Event Management Inc	67 Haight St San Francisco, CA 94102	2011-10-18	238,092	2012 BIMNI All Grantee Summit and Betty Irene Moore Speaker Series	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
MRAG Americas Inc	10051 5th St N Suite 105 St Petersburg, FL 33702	2011-12-09	2,746,666	Measuring catch share performance in New England and the US West Coast	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Nanwakolas Council	203 - 2005 Eagle Drive Campbell River, BC CA	2010-10-25	1,129,154	Development of marine spatial plans for the Pacific North Coast Integrated Management Area	138,663	NO	5/29/2011, 7/21/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to currecy rate fluctuation
New Forests Advisory Inc	601 Montgomery Street Suite 665 San Francisco, CA 94111	2010-10-01	566,953	Designing ecosystem service products and incentives for private landowners in Brazil	535,251	NO	5/5/2011, 12/28/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Spitfire Strategies LLC	1800 M Street NW Suite 300 North Washington, DC 20036	2010-08-26	221,640	Communicating catch shares in New England - Phase I	221,640	NO	05/20/2011, 07/28/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Spitfire Strategies LLC	1800 M Street NW Suite 300 North Washington, DC 20036	2011-05-31	195,886	Communicating catch shares in New England - Phase II	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Sweetspring Salmon Inc	2301 NE Blakeley Street Suite 102 Seattle, WA 98105	2010-11-14	990,474	Coho Salmon Recirculation Project - Phase I	475,864	NO	3/14/2011, 10/19/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Sweetspring Salmon Inc	2301 NE Blakeley Street Suite 102 Seattle, WA 98105	2011-11-16	650,000	Coho Salmon Recirculation Project - Phase II	0	NO	N/A		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose
Monterey Bay Aquarium Research Institute	7700 Sandholdt Road Moss Landing, CA 95039	2005-11-23	664,720	Remote detection of marine microbes and genes	664,720	NO	8/9/2011		To the knowledge of the Foundation, and based on the report(s) furnished by the grantee, no part of the grant has been used for anything other than its intended purpose Note grant amount adjusted due to refund

## TY 2011 General Explanation Attachment

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Identifier	Return Reference	Explanation
1	SECTION 351-3TA	GORDON E. & BETTY I. MOORE FOUNDATION 94-3397785 STATEMENT PURSUANT TO 1 351-3T(a) BY GORDON E. & BETTY I. MOORE FOUNDATION, EIN 94-3397785, A SIGNIFICANT TRANSFEROR YEAR ENDED 12/31/2011 1 Name of transferee corporation GBMF INTERNATIONAL LTD EIN FOREIGN 2 Dates of the transfer of assets 3 Immediately before the exchange, the property transferred by the transferor in the exchange had an (a) Aggregate fair market value of \$2,182 (b) Aggregate basis of \$2,182 4 Date and control number of any private letter ruling(s) issued by the Internal Revenue Service in connection with the section 351 exchange N/A
2	SECTION 351-3TB	GORDON E. & BETTY I. MOORE FOUNDATION 94-3397785 STATEMENT PURSUANT TO 1 351-3T(b) BY GBMF INTERNATIONAL LTD, EIN N/A, A TRANSFEREE CORPORATION YEAR ENDED 12/31/2011 1 Name of each significant transferor corporation Gordon E. & Betty I. Moore Foundation EIN 94-3397785 2 Date(s) of the transfer (s) of assets 3 Immediately before the exchange, the property transferred by the transferor in the exchange had an (a) Aggregate fair market value of \$2,182 (b) Aggregate basis of \$2,182 4 Date and control number of any private letter ruling(s) issued by the Internal Revenue Service in connection with the section 351 exchange N/A
3	PART II, LINE 3	INVESTMENTS (OTHER) DETAIL DESCRIPTION COST OR BEG BV ENDING BV ENDING FMV FMV H2 EQUITY PARTNERS FUND IV FMV NONE 1,317,805 1,317,805 OTC DERIVATIVE CASH COLL PAY T FMV NONE -1,225,000 -1,225,000 FUT PUT JUN 12 NY M HH NAT GS 3 FMV NONE -12,780 -12,780 FUT PUT DEC 15 NY M LT CRUDE 70 FMV NONE -43,900 -43,900 FUT PUT DEC 12 CBT CORN 600 FMV NONE -36,125 -36,125 ----- TOTAL 128,861 128,861 =====
4	PART I, LINE	TAXES DETAIL CURRENT EXCISE TAX -681,650 FEDERAL UBI TAXES -900,000 CALIFORNIA UBI TAXES 200,000 OTHER TAXES 109,000 DEFERRED TAXED -2,148,754 ----- TOTAL -3,421,354 =====

**TY 2011 Investments Corporate  
Bonds Schedule****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

<b>Name of Bond</b>	<b>End of Year Book Value</b>	<b>End of Year Fair Market Value</b>
CORPORATE BONDS	0	0
CREDIT SUISSE INTL PAT NTS- AG	71,404	71,404
U S BANCORP MED TRM SR NTS BK	1,032,133	1,032,133
GOLDMAN SACHS GROUP INC FDIC	1,622,755	1,622,755
CITIBANK N A FDIC NT 1.875	604,290	604,290

TY 2011 Investments Corporate  
 Stock Schedule

Name: Gordon E & Betty I Moore Foundation  
 EIN: 94-3397785

Name of Stock	End of Year Book Value	End of Year Fair Market Value
CORPORATE STOCK	0	0
INSPERITY INC COM	1,546,350	1,546,350
ITT EDL SVCS INC COM	1,814,791	1,814,791
WEIGHT WATCHERS INTL INC NEW	995,681	995,681
NEUSTAR INC CL A	2,046,783	2,046,783
GILDAN ACTIVEWEAR INC COM	1,257,051	1,257,051
AMDOCS ORD GBP0.01	2,330,901	2,330,901
#REORG/SONOSITE INC CASH MERGE	436,266	436,266
MOBILE MINI INC COM	2,038,160	2,038,160
LEARNING TREE INTL INC COM	968,760	968,760
AARON'S INC CLASS A	2,050,358	2,050,358
AVNET INC COM	1,865,400	1,865,400
BALL CORP COM	1,685,512	1,685,512
CHECKPOINT SYS INC COM STK USD	1,223,092	1,223,092
HARMAN INTL INDS INC NEW COM	2,290,008	2,290,008
MOLEX INC COM	1,286,054	1,286,054
ROCK-TENN CO CL A CL A	2,763,830	2,763,830
ROYAL CARIBBEAN CRUISES COM ST	1,424,275	1,424,275
ZEBRA TECHNOLOGIES CORP CL A	1,255,878	1,255,878
MONSTER WORLDWIDE INC COM	1,846,897	1,846,897
WESTERN UNION CO	1,855,216	1,855,216
BALLY TECHNOLOGIES INC COM STK	1,978,000	1,978,000
PARAMETRIC TECHNOLOGY CORP COM	1,742,004	1,742,004
SEI INVTS CO COM	2,147,930	2,147,930
BROADRIDGE FINL SOLUTIONS INC	2,419,615	2,419,615
GOOGLE INC CL A CL A	2,635,272	2,635,272
LIBERTY GLOBAL INC COM SER C	5,138,074	5,138,074
ORACLE CORP COM	964,440	964,440
WASTE MGMT INC DEL COM STK	2,515,399	2,515,399
ALTERA CORP COM	3,521,050	3,521,050

Name of Stock	End of Year Book Value	End of Year Fair Market Value
APACHE CORP COM	1,304,352	1,304,352
#REORG/AON CORP STOCK MERGER A	4,993,560	4,993,560
BERKLEY W R CORP COM	3,731,315	3,731,315
COCA COLA CO COM	4,883,906	4,883,906
ECOLAB INC COM	4,347,312	4,347,312
LOEWS CORP COM	1,942,740	1,942,740
MC DONALDS CORP COM	1,474,851	1,474,851
MICROSOFT CORP COM	5,262,092	5,262,092
ADR NESTLE S A SPONSORED ADR R	2,446,904	2,446,904
NEWFIELD EXPLORATION	2,407,174	2,407,174
PEPSICO INC COM	3,801,855	3,801,855
PRAXAIR INC COM	4,222,550	4,222,550
PROGRESSIVE CORP OH COM	1,902,225	1,902,225
SCHWAB CHARLES CORP COM NEW	987,502	987,502
THERMO FISHER CORP	2,140,572	2,140,572
WAL-MART STORES INC COM	5,025,816	5,025,816
FIDELITY NATL INFORMATION SVCS	1,079,554	1,079,554
KRAFT FOODS INC CL A	3,262,873	3,262,873
NEWS CORP CL A COM	4,433,240	4,433,240
ADR VODAFONE GROUP PLC NEW SPO	2,707,698	2,707,698
COMCAST CORP NEW CL A SPL CL A	4,074,702	4,074,702
DISCOVERY COMMUNICATIONS INC	1,863,398	1,863,398
3M CO COM	3,342,757	3,342,757
UNITEDHEALTH GROUP INC COM	4,150,692	4,150,692
GOLDMAN SACHS GROUP INC COM	2,911,846	2,911,846
GOOGLE INC CL A CL A	3,229,500	3,229,500
PEAK SPORT PRODUCTS CO LTD COM	152,214	152,214
ADR QIHOO 360 TECHNOLOGY CO LT	616,036	616,036
FIRST REP BK SAN FRANCISCO CAL	918,300	918,300
HYOSUNG KRW5000	133,535	133,535

Name of Stock	End of Year Book Value	End of Year Fair Market Value
APOLLO TYRES COMMON STK	41,624	41,624
BK OF INDIA INR10	168,522	168,522
POONGSAN CORP(NEW) KRW5000	103,708	103,708
KWG PROPERTY HLDGS HKD0.10	45,170	45,170
BIDVEST GROUP ZAR0.05	153,163	153,163
DAPHNE INTL HOLDS HKD0.10	122,512	122,512
MHP S.A. GDR EACH REPR 1 ORD S	48,195	48,195
YUE YUEN INDL HLDG HKD0.25	226,009	226,009
XINGDA INTERNATIONAL HKD0.10	52,726	52,726
POWERTECH TECHNOLO TWD10	404,967	404,967
DAH CHONG HONG KONG HOLDING HK	187,321	187,321
PT BANK NEGARA IND LKD SHS(IDR	247,229	247,229
LG UPLUS CORP KRW5000	122,113	122,113
WISTRON CORP TWD10	330,813	330,813
CJ CHEILJEDANG KRW	100,521	100,521
UNION BNK OF INDIA INR10	127,935	127,935
CANARA BANK INR10	210,278	210,278
TURKIYE HALK BANKA TRY1	134,719	134,719
THAI OIL PCL THB10(NVDR)	121,821	121,821
SOHO CHINA LIMITED HKD0.02	91,863	91,863
DGB FINANCIAL GROU KRW5000	139,974	139,974
PUNJAB NATL BANK COM STK	168,702	168,702
KAZMUNAIGAS EXPLOR GDR EACH RE	165,945	165,945
LG ELECTRONICS INC KRW5000	259,367	259,367
ROSSI RESIDENCIAL COM NPV	169,843	169,843
ALLAHABAD BANK INR10	65,991	65,991
CHINA FORESTRY COMSTK	66,091	66,091
SHENZHEN (PARALLEL TRADIN)	41,521	41,521
BANPU PUBLIC CO THB10(NVDR)	150,561	150,561
ADR AU OPTRONICS CORP SPONSORE	4,774	4,774

Name of Stock	End of Year Book Value	End of Year Fair Market Value
AU OPTRONICS CORP TWD10	259,494	259,494
SHENZHOU INTERNATI HKD0.10	56,998	56,998
T IS BANKASI SER'C'TRY1	99,251	99,251
T SISE VE CAM FABR TRY1	187,040	187,040
AKBANK TRY1	3	3
TOFAS OTOMOBIL FAB TRY1	46,706	46,706
DONGFENG MOTOR GRO 'H'CNY1	380,738	380,738
PTT PUBLIC COMPANY THB10(NVDR)	347,734	347,734
GRINDROD LIMITED ZAR0.00002	56,028	56,028
BANK RAKYAT INDONESIA PERSER	110,546	110,546
PEGATRON CORP TWD10	323,199	323,199
BANK OF CHINA (BJ) 'H'CNY1	105,760	105,760
BROOKFIELD INCORPORACOE SA	166,393	166,393
QUANTA COMPUTER TWD10	189,339	189,339
VANGUARD INTL SEMI TWD10	42,856	42,856
HYUNDAI HEAVY INDS KRW5000	102,622	102,622
BK OF BARODA INR10	92,714	92,714
BCO DO BRASIL SA COM NPV	736,952	736,952
ALTEK CORP TWD10	80,048	80,048
TURKIYE VAKIFLAR TRY1	99,409	99,409
CHINA PETROLEUM & CHEMICAL COR	730,047	730,047
EXXARO RESOURCES ZAR0.01	532,088	532,088
ADR ADVANCED SEMICONDUCTOR ENG	244,086	244,086
IMPERIAL HLDGS ZAR0.04	211,407	211,407
JU TENG INTERNATIO HKD0.1	18,793	18,793
LEWIS GROUP LTD ZAR0.01	103,248	103,248
LG DISPLAY CO LTD KRW5000	356,016	356,016
REAL GOLD MINING L HKD1	107,763	107,763
CHINA CONSTRUCTION BANK'H'CNY1	199,288	199,288
AYGAZ TRY1	109,894	109,894



Name of Stock	End of Year Book Value	End of Year Fair Market Value
LIGHT S.A. COM NPV	344,318	344,318
CHINA MOBILE LTD HKD0.10	53,749	53,749
CIA SANEAMENTO MIN COM NPV	107,439	107,439
HANA FINANCIAL GRP KRW5000	416,910	416,910
SABESP CIA SANEAME COM NPV	229,850	229,850
SKC CO LTD KRW5000	146,844	146,844
GRUMA, S.A.B DE C.V	57,471	57,471
KGHM POLSKA MIEDZ PLN10 BR	354,930	354,930
SAMSUNG ELECTRONIC KRW5000	1,102,083	1,102,083
ADVANCED SEMICONDT TWD10	308,486	308,486
GAJAH TUNGGAL IDR500	55,583	55,583
KOZA ALTIN ISLETME TRY1	254,110	254,110
NONG SHIM CO KRW5000	58,529	58,529
KIA MOTORS CORP KRW5000	339,290	339,290
LITE-ON TECHNOLOGY TWD10	126,598	126,598
KB FINANCIAL GROUP KRW5000	240,015	240,015
ADR OAO GAZPROM LEVEL 1 ADR	1,214,643	1,214,643
ADR OIL CO LUKOIL SPONSORED AD	719,796	719,796
KOMERCNI BANKA CZK500	97,975	97,975
YAGEO CORP TWD10	94,508	94,508
EVERGRANDE REAL ESTATE GROUP	322,970	322,970
DRB-HICOM BERHAD MYR1	59,269	59,269
HYUNDAI MOBIS KRW5000	141,944	141,944
URANIUM PARTN CORP COMMON STOC	290,314	290,314
URANIUM PARTICIPAT COM NPV	296,131	296,131
KINDER MORGAN INC DEL COM	2,328,175	2,328,175
MONSANTO CO NEW COM	2,469,477	2,469,477
BRITISH SKY BROADCASTING GROUP	1,493,199	1,493,199
GOOGLE INC CL A CL A	1,617,334	1,617,334
ACCENTURE PLC SHS CL A NEW	1,940,340	1,940,340

Name of Stock	End of Year Book Value	End of Year Fair Market Value
ADR BAIDU INC SPONSORED ADR	2,545,335	2,545,335
VISA INC COM CL A STK	2,467,179	2,467,179
FREEPORT-MCMORAN COPPER & GOLD	1,493,527	1,493,527
WELLS FARGO & CO NEW COM STK	897,547	897,547
TIME WARNER INC USD0.01	2,318,236	2,318,236
MEAD JOHNSON NUTRITION COM	2,794,081	2,794,081
ALLERGAN INC COM	2,513,926	2,513,926
AMERICAN EXPRESS CO	1,861,045	1,861,045
ANADARKO PETRO CORP COM	1,193,114	1,193,114
APPLE INC COM STK	3,016,845	3,016,845
BRISTOL MYERS SQUIBB CO COM	1,558,207	1,558,207
EATON CORP COM	1,750,646	1,750,646
CUMMINS INC	1,826,591	1,826,591
DANAHER CORP COM	1,966,413	1,966,413
DOW CHEMICAL CO COM	1,227,017	1,227,017
HALLIBURTON CO COM	2,034,744	2,034,744
HOME DEPOT INC COM	1,428,645	1,428,645
OCCIDENTAL PETROLEUM CORP	2,262,105	2,262,105
MC DONALDS CORP COM	2,239,366	2,239,366
NIKE INC CL B	1,556,183	1,556,183
PRAXAIR INC COM	821,099	821,099
PRECISION CASTPARTS CORP COM	2,014,887	2,014,887
QUALCOMM INC COM	1,905,146	1,905,146
STARBUCKS CORP COM	3,418,405	3,418,405
UNION PAC CORP COM	2,405,262	2,405,262
WYNN RESORTS LTD COM	2,779,486	2,779,486
CHIPOTLE MEXICAN GRILL INC COM	1,493,824	1,493,824
TESLA MTRS INC COM	417,347	417,347
DOLLAR GEN CORP NEW COM	2,610,251	2,610,251
BIOGEN IDEC INC COM STK	2,432,545	2,432,545

Name of Stock	End of Year Book Value	End of Year Fair Market Value
PRICELINE COM INC COM NEW STK	2,479,331	2,479,331
US BANCORP	890,594	890,594
BT INV MGMT LTD NPV	742,106	742,106
INDIAN BANK INR10	348,352	348,352
MUTHOOT FINANCE LTD	245,638	245,638
JASA MARGA(PERSERO) TBK PT	1,251,778	1,251,778
BANK PERMATA LKD SHS(IDR12500	465,857	465,857
INDRAPRASTHA GAS INR10	1,524,111	1,524,111
FAIRWOOD HOLDINGS HKD1.00	1,388,618	1,388,618
ALLAHABAD BANK INR10	542,913	542,913
CIC AUSTRALIA LTD NPV	144,196	144,196
DENSO INDIA LTD INR10	136,732	136,732
GLORIOUS SUN ENTER HKD0.10	1,035,156	1,035,156
CHINA RESOURCE ENTERPRISE HKD1	1,456,612	1,456,612
BANK OF CHINA (BJ) 'H'CNY1	1,844,716	1,844,716
WUMART STORES INC 'H'CNY1.00	486,604	486,604
WEBJET LTD NPV	661,925	661,925
INDUSTRIAL & COMMERCIAL BANK C	2,686,738	2,686,738
PERUSAHAAN GAS COMSTK	1,662,345	1,662,345
JARDINE STRATEGIC HOLDING USD0	6,825,553	6,825,553
ALLIED OVERSEAS LTD	519,610	519,610
CHINA MOBILE LTD HKD0.10	4,034,136	4,034,136
MTR CORP HKD1	2,038,447	2,038,447
WYETH LTD. INR10	608,887	608,887
PFIZER LTD INR10	492,978	492,978
SAMSUNG FIRE & MARINE	1,566,382	1,566,382
HYUNDAI MOBIS KRW5000	486,667	486,667
LG CORP KRW5000	933,365	933,365
WBL CORP LTD NPV	1,660,868	1,660,868
WHITE MOUNTAINS INSURANCE GROU	1,047,039	1,047,039

Name of Stock	End of Year Book Value	End of Year Fair Market Value
YUANTA FINL HOLDS TWD10	879,288	879,288
ANDRITZ AG NPV (BR)	397,751	397,751
TITAN CEMENT CO EUR4	482,646	482,646
IMERYS EUR2	845,481	845,481
ENCANA CORP COM NPV	275,078	275,078
CATALYST PAPER COM	96,110	96,110
KINROSS GOLD CORP COM	640,943	640,943
ASATSU DK NPV	857,159	857,159
MUENCHENER RUECKVE NPV(REGD)	945,183	945,183
ALLIANZ SE (SE SOCIETAS EUROPE	1,145,311	1,145,311
DAIMLERCHRYSLER ORD NPV(REGD)	556,536	556,536
SAMPO OYJ SER'A'NPV	531,555	531,555
GLAXOSMITHKLINE ORD GBP0.25	797,793	797,793
ATRIUM EURP R/EST NPV (REGD)	730,100	730,100
TAYLOR WIMPEY ORD GBP0.01	1,023,557	1,023,557
LEUCADIA NATL CORP COM	1,156,966	1,156,966
NEWMONT MINING CORP NEW COM	533,189	533,189
WEYERHAEUSER CO COM	1,237,317	1,237,317
SANOFI	1,128,183	1,128,183
NEXANS EUR1	730,447	730,447
NETIA SA PLN	1,856,739	1,856,739
PETROLEUM GEO SVS NOK3	554,213	554,213
DUNDEE PREC METALS COM NPV	438,346	438,346
SEGRO PLC ORD GBP0.10	691,418	691,418
VITERRA INC COM NPV	1,964,305	1,964,305
ENCANA CORP COM NPV	225,437	225,437
PARGESA HLDGS SA CHF20.00 (BR)	723,978	723,978
mitsui fudosan co ltd npv	882,259	882,259
SEINO HOLDINGS NPV	519,873	519,873
HUTCHISON WHAMPOA HKD0.25	745,429	745,429

Name of Stock	End of Year Book Value	End of Year Fair Market Value
RESOLUTION LTD ORD NPV	1,283,554	1,283,554
GUOCO GROUP USD0.50	297,685	297,685
PRECISION DRILLING COM NPV	519,715	519,715
TAIWAN SEMICONDUCTOR MFG CO LT	928,345	928,345
JONES LANG LASALLE INC COM STK	1,442,612	1,442,612
BROWN & BROWN INC COM	1,705,080	1,705,080
EBAY INC COM USD0.001	2,789,875	2,789,875
BLACKBAUD INC COM	1,076,671	1,076,671
STANDARD CHARTERED ORD USD0.50	2,168,771	2,168,771
NOVO-NORDISK AS DKK1 SER'B'	2,193,141	2,193,141
SGS SA CHF1(REGD)	2,003,823	2,003,823
QIAGEN NV COM EUR0.01	1,912,937	1,912,937
AMDOCS ORD GBP0.01	942,061	942,061
VARIAN MEDICAL SYSTEMS INC	1,252,780	1,252,780
BANK RAKYAT INDONESIA PERSER	438,462	438,462
SCHEIN HENRY INC COM	4,324,219	4,324,219
ANSYS INC COM	434,125	434,125
STRAYER ED INC COM	1,182,705	1,182,705
SCHNEIDER ELECTRIC EUR4.00	1,687,873	1,687,873
KINGSPAN GROUP ORD EUR0.13 DUB	1,985,616	1,985,616
FIRST SOLAR INC COM	626,316	626,316
KUEHNE&NAGEL INTL CHF1.00 REG	728,831	728,831
SONOVA HOLDING AG COMMON STOCK	408,508	408,508
LEGRAND SA EUR4	3,050,898	3,050,898
ADR MINDRAY MED INTL LTD SPONS	1,058,547	1,058,547
KONE CORPORATION NPV ORD 'B'	1,073,235	1,073,235
AUTODESK INC COM	451,492	451,492
C R BARD	1,090,211	1,090,211
BECTON DICKINSON & CO COM	3,662,401	3,662,401
COLGATE-PALMOLIVE CO COM	1,682,237	1,682,237

Name of Stock	End of Year Book Value	End of Year Fair Market Value
DANAHER CORP COM	3,555,942	3,555,942
NORTHERN TR CORP COM	1,956,467	1,956,467
PAYCHEX INC COM	1,282,987	1,282,987
SIGMA-ALDRICH CORP COM	853,828	853,828
SYSCO CORP COM	1,227,021	1,227,021
NESTLE SA CHF0.10(REGD)	1,838,518	1,838,518
OCADO GROUP PLC ORD GBP0.02	392,834	392,834
ALL AMERICA LATINA COM NPV	1,651,504	1,651,504
ADR CTRIP COM INTL LTD AMERICA	863,460	863,460
BRAMBLES LTD NPV	2,199,994	2,199,994
COMPUTERSHARE LTD NPV POST REC	2,029,740	2,029,740
QATAR TELECOM QAR10	831,251	831,251
VERISK ANALYTICS INC CL A CL A	1,293,189	1,293,189
COCHLEAR LTD NPV	224,375	224,375
QUANTA SVCS INC COM	1,948,939	1,948,939
LI & FUNG HKD0.0125	796,153	796,153
UNILEVER NV CVA EUR0.16	4,568,583	4,568,583
CHUGAI PHARMACY CO. LTD NPV	1,520,689	1,520,689
HOYA CORP NPV	1,687,307	1,687,307
CF EAFE EQTY INDEX FD	24,702,648	24,702,648
CF AXIOM INTL EQTY FD	100,857,744	100,857,744
CF SILCHESTER INTL VALUE EQTY	132,528,634	132,528,634
MFO RS INVT TR GLOBAL NATURAL	22,255,089	22,255,089
CF BLACKROCK EM COMPLETION POR	91,080,576	91,080,576
CF NALANDA INDIA LTD FD	8,742,395	8,742,395
WTC CTF GLOB NAT RESOURC FUND	35,387,636	35,387,636
ADR PETROLEO BRASILEIRO SA PET	772,539	772,539
ALPARGATAS SA PRF NPV	57,837	57,837
BRASKEM S.A. PRF'A' NPV	68,624	68,624
BCO EST R GDE SUL PRF CLASS 'B	160,836	160,836

Name of Stock	End of Year Book Value	End of Year Fair Market Value
SAMSUNG ELECTRONIC PFD KRW5000	309,761	309,761
ADR VALE S A ADR REPSTG PFD PR	597,441	597,441
DEUTSCHE BANK AG CT 26/05/17	319,874	319,874
ALLIED OVERSEAS WTS	9,530	9,530
KINROSS GOLD CORP C/WTS 17/09	869	869
PEP III - INDEPENDENT LIQUOR	1,816,445	1,816,445
FRONTIER MARKETS VALUE - CL S	229,309	229,309

# TY 2011 Investments Government Obligations Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

**US Government Securities - End of  
Year Book Value:**

529,737,640

**US Government Securities - End of  
Year Fair Market Value:**

529,737,640

**State & Local Government  
Securities - End of Year Book  
Value:**

**State & Local Government  
Securities - End of Year Fair  
Market Value:**



TY 2011 Investments - Other Schedule

Name: Gordon E & Betty I Moore Foundation

EIN: 94-3397785

Category/ Item	Listed at Cost or FMV	Book Value	End of Year Fair Market Value
BROOKSIDE CAPITAL PARTNERS FUN	FMV	104,630,111	104,630,111
CF MASON CAP LTD - CL E INITIA	FMV	131,881,241	131,881,241
CF SWIFTCURRENT OFFSHORE CL D	FMV	476,226	476,226
CF SWIFTCURRENT OFFSHORE CL A3	FMV	180,061	180,061
CF SWIFTCURRENT OFFSHRE LTD CL	FMV	1,474,876	1,474,876
CF SWIFTCURRENT OFFSHRE LTD CL	FMV	83,430	83,430
CF SWIFTCURRENT OFFSHORE LTD C	FMV	8,358,594	8,358,594
CF SWIFTCURRENT OFFSHORE LTD C	FMV	17,251,740	17,251,740
CF SWIFTCURRENT OFFSHORE LTD C	FMV	59,194,973	59,194,973
CF SWIFTCURRENT CL E E SER 1	FMV	17,781	17,781
CF CADMUS CAP FD SER 1	FMV	476,434	476,434
BLUE RIDGE OFFSHORE, LP	FMV	189,411,757	189,411,757
CF LONE PINON CL A	FMV	11,492,804	11,492,804
PLACER CREEK PARTNERS, LP	FMV	2,293,559	2,293,559
CEDAR ROCK CAPITAL PARTNERS, L	FMV	87,995,451	87,995,451
CF LUXOR CAPITAL PARTNERS OFFS	FMV	20,427,258	20,427,258
CF LUXOR CAP PARTNERS OFFSHORE	FMV	39,913,588	39,913,588
CF LUXOR CAP PARTNERS CL G 2 (	FMV	301,947	301,947
CF LUXOR CAP PARTNERS OFFSHORE	FMV	337,558	337,558
CF LUXOR CAPITAL PARTNERS CL R	FMV	250,746	250,746
CF LUXOR CAP PARTNERS CL Q2 (	FMV	577,345	577,345
CF LUXOR CAP PARTNERS OFFSHORE	FMV	560,801	560,801
CF LUXOR CAP PARTNERS OFFSHORE	FMV	19,137,020	19,137,020
CF AMANSA FEEDER LTD CL C ( ON	FMV	7,973,200	7,973,200
CF GAOLING FEEDER LTD CL A (SS	FMV	168,940	168,940
CF GAOLING FEEDER LTD CLASS A	FMV	897,680	897,680
CF GAOLING FEEDER LTD A (SS6)	FMV	209,250	209,250
CF GAOLING FEEDER LTD CL A (SS	FMV	353,500	353,500
CF GAOLING FEEDER LTD CL A SUB	FMV	32,957,518	32,957,518
CF ROUTE ONE OFFSHORE LTD UNRE	FMV	40,451,136	40,451,136
AG CAPITAL RECOVERY PARTNERS I	FMV	96,772	96,772
WATERSHED CAPITAL INSTITUTIONA	FMV	1,260,153	1,260,153
STONE HILL INSTITUTIONAL PARTN	FMV	73,056,561	73,056,561
ABRAMS CAPITAL PARTNERS II, LP	FMV	167,999,285	167,999,285
CF SENECA CAP INTL LTD CL C1 F	FMV	454,171	454,171
CF SENECA CAP INTL LTD CLASS 3	FMV	758,449	758,449
CF SENECA CAP INTL LTD CL 3 SE	FMV	215,345	215,345
CF SENECA CAPITAL INTERNATIONAL	FMV	5,945,214	5,945,214
CF LONESTAR PARTNERS INTL LTD	FMV	65,527,978	65,527,978
CF CEVIAN CAP II LTD USD CL A	FMV	57,091,500	57,091,500
RESERVOIR CAPITAL OVERSEAS PAR	FMV	4,667,022	4,667,022
ADAMAS OPPORTUNITIES, LP	FMV	7,919,733	7,919,733
CF SOWOOD ALPHA FD LTD CLASS A	FMV	86,158	86,158
CF SOWOOD ALPHA FD LTD CL A1 S	FMV	85,762	85,762
CF SOWOOD CL S SER 2 (FOR GBM	FMV	1,016,695	1,016,695
EIS BARCUS33 06/29/2012 USD S	FMV	53,936	53,936
EIS MSCSUS33 08/29/2012 USD S	FMV	85,607	85,607
TOTAL RTN USD UBSWGB2L 11-29-2	FMV	1,228,080	1,228,080
LBA REALTY FUND IV	FMV	30,581,018	30,581,018
GREEN COURTE REAL ESTATE PARTN	FMV	9,900,176	9,900,176
AVANTI STRATEGIC LAND INVESTOR	FMV	8,884,804	8,884,804
MELFORD SPECIAL SITUATIONS	FMV	1,381,503	1,381,503
KPCB PANDEMIC AND BIO DEFENSE	FMV	137,863	137,863
LBA REALTY FUND, INC.	FMV	11,061,396	11,061,396
BAIN CAPITAL FUND VII, LP	FMV	1,267,189	1,267,189
BRCP REIT, LLC I	FMV	4,774,599	4,774,599
FARALLON CAPITAL INSTITUTIONAL	FMV	75,442,935	75,442,935
SEQUOIA CAPITAL XI, LP	FMV	21,946,814	21,946,814
NATURAL GAS PARTNERS VII, LP	FMV	4,340,142	4,340,142
KLEINER PERKINS CAUFIELD & BYE	FMV	2,859,779	2,859,779
SEQUOIA CAPITAL CHINA I, LP	FMV	10,311,902	10,311,902
BEACON CAPITAL STRATEGIC PARTN	FMV	9,953,777	9,953,777
KSL CAPITAL PARTNERS II TE, LP	FMV	18,178,859	18,178,859
NATURAL GAS PARTNERS VIII, LP	FMV	33,200,501	33,200,501
NGP INCOME CO-INVESTMENT OPPOR	FMV	15,587,000	15,587,000
ROCKPORT CAPITAL PARTNERS II L	FMV	5,509,802	5,509,802
CHRYSCAPITAL IV LLC	FMV	2,918,637	2,918,637
REGIMENT CAPITAL SPECIAL SITUA	FMV	8,803,938	8,803,938
HIGHFIELDS CAPITAL IV, LP	FMV	134,359,038	134,359,038
BANC FUND VII, LP	FMV	3,593,641	3,593,641
RIVA CAPITAL PARTNERS, LP	FMV	6,961,412	6,961,412
RESERVOIR CAPITAL INVESTMENT	FMV	44,350,090	44,350,090
ACACIA CREDIT FUND 10-A, LLC	FMV	3,251,987	3,251,987
BAIN CAPITAL FUND IX, LP	FMV	8,230,642	8,230,642
BAIN CAPITAL IX COINVESTMENT F	FMV	8,812,118	8,812,118
BRCP REIT II, LLC	FMV	9,346,513	9,346,513
VALUEACT CAPITAL PARTNERS, LP	FMV	60,849,528	60,849,528
CP INVESTMENT FUND, LP	FMV	26,623,838	26,623,838
ADAGE CAPITAL PARTNERS, LP	FMV	245,487,016	245,487,016
CHARLES RIVER PARTNERSHIP XII,	FMV	3,307,882	3,307,882
PAUL CAPITAL PARTNERS VIII-A,	FMV	12,509,696	12,509,696
KLEINER PERKINS CAUFIELD & BYE	FMV	3,312,346	3,312,346
VENTURE LENDING & LEASING IV,	FMV	29,028,500	29,028,500
MERIT ENERGY PARTNERS E-I, LP	FMV	3,938,175	3,938,175
GGC INVESTMENTS II (BVI) LP	FMV	7,394,642	7,394,642
GGC INVESTMENT FUND II, LP	FMV	11,805,421	11,805,421
GGC INVESTMENTS II, LLC	FMV	448,194	448,194
BAIN CAPITAL FUND VIII, LP	FMV	7,464,841	7,464,841
BAKER BROTHERS LIFE SCIENCES,	FMV	74,292,979	74,292,979
IGNITION VENTURE PARTNERS III,	FMV	11,553,438	11,553,438
LONE CASCADE, LP - 11406	FMV	1,713,211	1,713,211
LONE CASCADE, LP - 11039	FMV	155,704,513	155,704,513
GGC INVESTMENT II-A ADJUNCT (B	FMV	5,054,547	5,054,547
GGC INVESTMENTS FUND II-A, LP	FMV	8,576,404	8,576,404
ACACIA INSTITUTIONAL PARTNERS,	FMV	122,773,037	122,773,037
BAIN CAPITAL VIII CO-INVESTMEN	FMV	6,139,936	6,139,936
CYPRESS REALTY V, LP	FMV	23,959,933	23,959,933
NATURAL GAS PARTNERS VII INCOM	FMV	3,648,000	3,648,000
AUGUST CAPITAL IV, LP	FMV	11,216,587	11,216,587
LBA REALTY FUND II, LP	FMV	30,144,653	30,144,653
MERIT ENERGY PARTNERS F-II, LP	FMV	13,211,938	13,211,938
CP INVESTMENT FUND II, LP	FMV	30,488,895	30,488,895
ENERVEST ENERGY INSTITUTIONAL	FMV	10,585,633	10,585,633
D3 OFFSHORE FUND, LP	FMV	3,213,972	3,213,972
SEQUOIA CAPITAL ISRAEL III, LP	FMV	3,982,972	3,982,972
SEQUOIA CAPITAL GROWTH FUND II	FMV	2,156,203	2,156,203
SEQUOIA CAPITAL GROWTH FUND II	FMV	19,299,002	19,299,002
LASALLE ASIA OPPORTUNITY FUND	FMV	17,453,645	17,453,645
SAGEVIEW CAPITAL PARTNERS (B),	FMV	5,384,816	5,384,816
DECCAN VALUE ADVISORS FUND, LP	FMV	165,965	165,965
LBA REALTY FUND III, INC.	FMV	20,591,116	20,591,116
SEQUOIA CAPITAL XII, LP	FMV	21,198,867	21,198,867
AXIAL CAPITAL LP	FMV	40,408,630	40,408,630
SEQUOIA CAPITAL INDIA GROWTH F	FMV	6,218,945	6,218,945
CYPRESS REALTY VI, LP	FMV	13,159,381	13,159,381
BAUPOST VALUE PARTNERS IV, LP	FMV	199,502,635	199,502,635
KSL CAPITAL PARTNERS SUPPLEMEN	FMV	4,901,149	4,901,149
KSL CAPITAL PARTNERS III TE, L	FMV	2,395,379	2,395,379
HAMPSHIRE PARTNERS REIT VII, L	FMV	29,585,716	29,585,716
CELERO ENERGY COMPANY	FMV	6,091,015	6,091,015
JBG INVESTMENT FUND VII	FMV	26,664,943	26,664,943
GGC INVESTMENT ANNEX FUND II,	FMV	8,879,453	8,879,453
SEQUOIA CAPITAL INDIA GROWTH F	FMV	3,446,319	3,446,319
SEQUOIA CAPITAL U.S. GROWTH FU	FMV	22,206,176	22,206,176
MERIT ENERGY PARTNERS G	FMV	4,813,802	4,813,802
SEQUOIA CAPITAL U.S. GROWTH FU	FMV	1,649,848	1,649,848
SYCAMORE PARTNERS (CAYMAN) LP	FMV	839,825	839,825
BEACON CAPITAL STRATEGIC PARTN	FMV	15,889,637	15,889,637
CHARLES RIVER PARTNERSHIP XIII	FMV	11,077,700	11,077,700
VENTURE LENDING & LEASING V, L	FMV	15,182,250	15,182,250
BAIN CAPITAL ASIA FUND, LP	FMV	1,650,374	1,650,374
SC CHINA CO-INVESTMENT 2011 A	FMV	3,211,953	3,211,953
WESTBRIDGE CROSSOVER FUND, LLC	FMV	3,973,996	3,973,996
SYCAMORE PARTNERS LP	FMV	1,039,518	1,039,518
SYCAMORE PARTNERS (CAYMAN) LP	FMV	2,871,472	2,871,472
JBG INVESTMENT FUND VIII	FMV	1,292,184	1,292,184
DYNAMO BRASIL V LLC	FMV	47,171,470	47,171,470
SEQUOIA CAPITAL CHINA II, LP	FMV	9,735,730	9,735,730
SEQUOIA CAPITAL CHINA GROWTH F	FMV	11,371,824	11,371,824
ACADIA STRATEGIC OPPORTUNITY F	FMV	20,626,509	20,626,509
ENERVEST ENERGY INSTITUTIONAL	FMV	16,490,524	16,490,524
MERLONE GEIER IX	FMV	3,299,771	3,299,771
CARMEL PARTNERS INVESTMENT FUN	FMV	31,426,806	31,426,806
NATURAL GAS PARTNERS IX, LP	FMV	38,762,044	38,762,044
GOLDEN GATE CAPITAL OPPORTUNIT	FMV	99,441,965	99,441,965
CHRYSCAPITAL V, LLC	FMV	6,266,395	6,266,395
SEQUOIA CAPITAL INDIA III	FMV	4,910,918	4,910,918
AUGUST CAPITAL V	FMV	6,290,548	6,290,548
AUGUST CAPITAL V SPECIAL OPPOR	FMV	4,239,745	4,239,745
SEQUOIA CAPITAL ISRAEL IV, LP	FMV	1,895,608	1,895,608
THE FOUNDERS FUND II, LP	FMV	23,660,474	23,660,474
CENTERBRIDGE CREDIT PARTNERS T	FMV	71,618,730	71,618,730
BAIN CAPITAL FUND X LP	FMV	6,128,090	6,128,090
BAIN CAPITAL X COINVESTMENT FU	FMV	972,574	972,574
X COINVESTMENT FUND LP	FMV	5,012,869	5,012,869
IGNITION VENTURE PARTNERS IV,	FMV	11,858,356	11,858,356
SEQUOIA CAPITAL CHINA VENTURE	FMV	1,413,149	1,413,149
SEQUOIA CAPITAL 2010	FMV	3,176,882	3,176,882
SEQUOIA CAPITAL CHINA GROWTH 2	FMV	1,999,947	1,999,947
MERIT ENERGY PARTNERS H	FMV	3,785,830	3,785,830
MERLONE GEIER PARTNERS X LP	FMV	1,144,568	1,144,568
ENERVEST ENERGY INSTITUTIONAL	FMV	13,755,130	13,755,130
KPCB DIGITAL GROWTH FUND	FMV	8,152,581	8,152,581
KLEINER PERKINS CAUFIELD & BYE	FMV	5,019,025	5,019,025
KLEINER PERKINS CAUFIELD & BYE	FMV	19,657,605	19,657,605
HAMPSHIRE PARTNERS REIT VIII I	FMV	1,307,254	1,307,254
VENTURE LENDING AND LEASING VI	FMV	11,662,725	11,662,725
CS CAPITAL PARTNERS II LP	FMV	9,598,822	9,598,822
ALTOR 2003 FUND (NO.2) LP	FMV	8,108,351	8,108,351
PACIFIC EQUITY PARTNERS FUND I	FMV	5,419,345	5,419,345
EQUITY PARTNERS SUPPLEMENTARY	FMV	3,471,988	3,471,988
BAIN CAPITAL FUND VIII-E LP	FMV	9,604,755	9,604,755
PACIFIC EQUITY PARTNERS FUND I	FMV	21,969,925	21,969,925
PACIFIC EQUITY PARTNERS SUPPLE	FMV	9,996,334	9,996,334
HIGHCROSS REGL U K LP	FMV	3	3
ALTOR FD II NO 2 L LP	FMV	22,311,863	22,311,863
PACIFIC EQUITY PARTNERS FUND I	FMV	20,567,055	20,567,055
PACIFIC EQUITY PARTNERS SUPPLE	FMV	4,530,338	4,530,338
LASALLE JAPAN LOGISTICS INVEST	FMV	15,721,989	15,721,989
HIGHCROSS REGIONAL UK PARTNERS	FMV	12,239,853	12,239,853
BAIN CAP EUROPE FD LTDPART	FMV	5,763,509	5,763,509
HIGHCROSS REGIONAL UK PARTNERS	FMV	11,868,133	11,868,133
ALTOR FUND III (NO.2), LP	FMV	13,149,473	13,149,473
FUT CALL MAR 12 NYM HH NAT GS	FMV	4,710	4,710
FUT PUT JUN 12 LME COPPER US 7	FMV	27,662	27,662
FUT CALL JAN 13 NYM HH NAT GS	FMV	24,300	24,300
FUT CALL DEC 12 CBT CORN 700	FMV	13,156	13,156
FUT CALL DEC 15 NYM LT CRUDE 1	FMV	22,650	22,650
OTC DERIVATIVE CASH COLL RECEI	FMV	30,000	30,000
OTC DERIVATIVE CASH COLL RECEI	FMV	20,000	20,000
OTC DERIVATIVE CASH COLL RECEI	FMV	110,000	110,000
SEE GENERAL EXPLANATION 3	FMV	128,861	128,861

TY 2011 Land, Etc. Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94- 3397785

Category / Item	Cost / Other Basis	Accumulated Depreciation	Book Value	End of Year Fair Market Value
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## TY 2011 Legal Fees Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
LEGAL FEES	278,904	156,964		121,940

**TY 2011 Other Assets Schedule****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value	End of Year - Fair Market Value
INT & DIVIDENDS RECEIVABLE	1,718,138	1,580,024	1,580,024
INVESTMENT REDEMPTIONS	102,285,669	109,980,248	109,980,248
PROG REL - MIDDLE BAY SUST	219,289	128,644	128,644

TY 2011 Other Decreases Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Description	Amount
UNREALIZED LOSS ON INVESTMENTS	164,985,071

**TY 2011 Other Expenses Schedule****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Description	Revenue and Expenses per Books	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
GENERAL OFFICE EXPENSE	76,307	20,569		54,426
INSURANCE	216,770	86,708		116,300
STAFF DEVELOPMENT & TRAINING	175,673	25,556		150,117
INFORMATION TECHNOLOGY	641,073	148,912		492,160
FINANCE SVC CHARGES	57,818	12,531		45,287

## TY 2011 Other Income Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Description	Revenue And Expenses Per Books	Net Investment Income	Adjusted Net Income
PARTNERSHIP INCOME	92,905,154	-26,624,189	

TY 2011 Other Liabilities Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Description	Beginning of Year - Book Value	End of Year - Book Value
DEFERRED FEDERAL EXCISE TAX	5,785,514	3,636,760



**TY 2011 Other Professional Fees Schedule****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Category	Amount	Net Investment Income	Adjusted Net Income	Disbursements for Charitable Purposes
CONSULTING FEES	3,355,409	114,603		3,299,926
ASSET MANAGEMENT FEES	8,793,372	8,793,372		0
TEMPORARY AGENCY	100,874	4,614		85,268

TY 2011

TransfersToControlledEntities

Name: Gordon E & Betty I Moore Foundation

EIN: 94-3397785

Name	US / Foreign Address	EIN	Description	Amount
GBMF INTERNATIONAL LTD	PO BOX 309GT UGLAND HOUSE GEORGE TOWN, GRAND CAYMAN CJ	94-3397785	CAPITAL CONTRIBUTION	0
Total				

**TY 2011 Earnings and Profits Other  
Adjustments Statement**

**Name:** Gordon E & Betty I Moore Foundation  
**EIN:** 94-3397785

Description	Amount
Net Unrealized Losses from Investments	358,799

## TY 2011 Other Deductions Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
LEGAL FEES		2,182

**TY 2011 Itemized Other Investments Schedule****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Corporation Name	Corporation EIN	Other Investments Description	Beginning Amount	Ending Amount
		INVESTMENT IN HIGHCROSS LP	12,647,594	12,239,853
		INVESTMENT IN LASALLE ASIA II	17,300,210	17,453,645
		INVESTMENT IN HIGHCROSS II	1,770,353	0

TY 2011 Itemized Other Liabilities Schedule

**Name:** Gordon E & Betty I Moore Foundation

**EIN:** 94-3397785

TY 2011 Itemized Other Liabilities Schedule

Corporation Name	Corporation EIN	Other Liabilities Description	Beginning Amount	Ending Amount

**TY 2011 Other Income Statement****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Description	Foreign Amount	Amount
PARTNERSHIP INCOME		4,530,491
NET UNREALIZED LOSS FROM INVSTMTS		-358,799

**TY 2011 Owns Foreign Partnership Statement****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Name	EIN or SSN	Other Forms Filed	Name of Tax Matters Partner	Foreign Partnership Tax Year	
				Beginning Date	Ending Date
HIGHCROSS REGIONAL UK PARTNERS LP	77-0611138	1065	NA	2011-01-01	2011-12-31



**TY 2011 Paid-In or Capital Surplus Reconciliation Statement****Name:** Gordon E & Betty I Moore Foundation**EIN:** 94-3397785

Description	Beginning Amount	Ending Amount
ADDITIONAL CAPITALIZATION	109,025,152	109,027,333