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DLN: 93493136071752

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements Internal Revenue Service A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011 D Employer identification number **B** Check if applicable Wild Salmon Center . Address change 94-3166095 Doing Business As E Telephone number Name change (503) 222-1804 ☐ Initial return umber and street (or P O box if mail is not delivered to street address) G Gross receipts \$ 9,121,582 721 NW 9th Avenue Suite 300 Terminated Amended return City or town, state or country, and ZIP + 4 Portland, OR 972093446 Application pending Name and address of principal officer **H(a)** Is this a group return for Guido R Rahr III ┌Yes ┌No affiliates? 721 NW 9th Avenue Suite 300 Portland, OR 972093446 H(b) Are all affiliates included? ☐ Yes ☐ No If "No," attach a list (see instructions) Tax-exempt status **▼** 501(c)(3) Group exemption number 🕨 H(c)Website: ► www wildsalmoncenter org K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1992 M State of legal domicile Part I Summary Briefly describe the organization's mission or most significant activities To identify, understand and protect the best wild salmon ecosystems of the Pacific Rim Activities & Governance 2 Check this box 🔭 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . 14 Number of independent voting members of the governing body (Part VI, line 1b) . 4 13 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . 5 38 13 Total number of volunteers (estimate if necessary) 6 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 0 0 **b** Net unrelated business taxable income from Form 990-T, line 34 **7**b **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) . 5,035,074 9,048,212 9 Program service revenue (Part VIII, line 2g) . 80,351 59,987 9,097 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 20,088 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) -15,248 4,286 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 5,120,265 9,121,582 13 2,355,307 1,271,985 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 2,438,965 2,776,968 Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 0 16a b Total fundraising expenses (Part IX, column (D), line 25) $\blacktriangleright 559,290$ 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 1,427,559 1,334,947 5,383,900 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 6,221,831 19 Revenue less expenses Subtract line 18 from line 12 $\,$. -1,101,566 3,737,682 Net Assets or Fund Balances **Beginning of Current End of Year** Year 4,563,627 8,210,242 20 Total assets (Part X. line 16) . . . 21 Total liabilities (Part X, line 26) 308,216 219,160 4,255,411 22 Net assets or fund balances Subtract line 21 from line 20 7,991,082 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. ***** 2012-05-14 Signature of officer Sign Here Guido R Rahr III President and CEO Type or print name and title Date Check if Preparer's taxpayer identification number Preparer's signature

McDonald Jacobs PC

Portland, OR 97204

520 SW Yamhıll Ste 500

May the IRS discuss this return with the preparer shown above? (see instructions)

Sang Ahn

Firm's name (or yours

if self-employed), address, and ZIP + 4

Paid

Preparer's

Use Only

(see instructions)

EIN • 93-0900579

Phone no (503) 227-0581

P00540880

self-

employed 🕨 🧧

Form	990 (2011) Page	e 2
Par	Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III	
1	Briefly describe the organization's mission	
То іс	entify, understand, and protect the best wild salmon ecosystems of the Pacific Rim, by devising and implementing practical strategies	,
base	d on the best science, to protect forever these extraordinary places and their biodiversity	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
3	If "Yes," describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program services?	
	If "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 2,175,822 including grants of \$ 1,099,543) (Revenue \$)	
	1) Western Pacific ProgramWild Salmon Center, World Wildlife Fund, and Pacific Environment formed a three-way partnership and five-year strategy to conduct conservation activities on Russia's Kamchatka Peninsula. The partnership is coordinated by WSC and will focus on expanding the protected area network, engaging mining and oil and gas development companies in implementing best practices, advocating for sustainable fisheries, and adapting the Sakhalin Salmon Council model to Kamchatka (Continued on Schedule 0) (Continued from Page 2). Highlights of 2011 in the Western Pacific Program include. Sakhalin Environment Watch (SEW) and Sakhalin Government have put forward a proposal to allocate state funds to support and expand the regional protected areas system of Sakhalin from 2012-2018. Approval of the appropriation will allow the release of \$20 million in new government funds over seven years for supporting existing protected areas and creating at least two new protected areas for taimen conservation. The Khabarovsk Ministry of Natural Resources approved a packet of proposals for including priority salmon watersheds in the Regional Program on Creation and Development of Protected Areas for 2011-2020. Effective enforcement efforts on the Kol River system than in neighboring salmon rivers. Cooperation and in-kind support from the Vityaz Avto fishing company, Gazprom, and Kamchatka State Technical University helped WSC and the refuge implement more effective enforcement measures. The Public Watershed (salmon) Council Network in the Russian Far East expanded beyond Sakhalin to include Kamchatka and Khabarovsk Two new councils, in Khabarovsk Region and Kamchatka, began functioning in 2011, adding to the five active councils on Sakhalin. Each of the councils are developing conservation action plans for their rivers with input from international experts, with the goal of reducing poaching and influencing regional policy. The councils are successfully sharing experiences through exchanges and social networks. In October	n g er sk sk ook
4b	(Code) (Expenses \$ 792,503 including grants of \$ 65,521) (Revenue \$)	
	2) North America ProgramCompleted the science based report, "Bristol Bay's Wild Salmon Ecosystems and the Pebble Mine Key Considerations for a Large-Scale Mine Proposal" The report describes the ecological, economic, and cultural concerns raised by the development of the Pebble copper, gold, and molybdenum deposit in the headwaters of the Bristol Bay basin, which is home to North America's most abundant wild salmon fishery and the world's largest sockeye salmon in (Continued on Schedule O)(Continued from Page 2) The U.S. Senate reintroduced the Pacific Salmon Stronghold Conservation Act, a bill WSC helped author and it championing, and the Senate Committee on Commerce, Science, and Transportation reported the bill to the Senate floor. The companion bill is expected to be reintroduced in the U.S. House of Representatives in 2012 Completed documentation justifying new shoreline protection for 73 river miles in the Sol Duc, Bogachi and Calawah rivers as part of the Shoreline Management Act's 30-year update Conducted and submitted technical reviews of Washington State coastal hatchery programs to state, federal and tribal governments requesting Wild Salmonid Management Zone designation in the Sol Duc and Clearwater rivers Worked with ove 100 stakeholders from a regional salmon group, Washington Coast Sustainable Salmon Partnership, to draft a salmon-based conservation action plan for four mill acres of the Washington Coast Worked to institutionalize the "salmon stronghold" approach in Washington, Oregon, and California and identified investment priori and projects that demonstrate this approach. For example, WSC partnered with the Oregon Department of Fish and Wildlife to develop a new holistic salmon conservation plan for the Oregon coast Won commitment from the Oregon Governor to strengthen protection of North Coast State Forests. The governor maintain the current Greatest Permanent Value (GPV) rule and directed the Board of Forestry to establish permanent conservation areas in the Tillamook and Clatsop State For	run is iel, er lion ities
40	(Code) (Expenses \$ 770,914 including grants of \$ 56,102) (Revenue \$ 48,239)	
4c	3) The State of the SalmonThe State of the Salmon (SoS) convened a small international workshop with researchers from Alaska, Russia, and Japan on evaluating the extent and impacts of hatchery strays, with particular emphasis on pink and chum salmon. The expected result is an active international collaboration to deversal predictive model and risk assessment tool that can help managers assess and reduce impacts of hatchery straying on wild salmon. (Continued on Schedule O) (Continued from Page 2) The SoS-hosted the conference Salmon in a Changing Climate, which highlighted the importance of maintaining diversity, productivity, a resilience of wild salmon populations in the face of climate-mediated environmental change SoS organized an international workshop on taimen in conjunction will the Annual Meeting of the Society for Conservation Biology. The workshop drew taimen experts and applied conservationists from Asia, Europe and North America focus attention on threatened taimen and contribute toward a global IUCN freshwater biodiversity assessment A total of 25 scientific papers authored or edited by SoS staff were published in 2011 or will in published in 2012 Twenty-three papers, representing the proceedings of the May 2010 SoS conference Ecological Interactions between Wild & Hatchery Salmon, will be included in a special issue of the journal Environmental Biology of Fishes, for which Pete Rand, SoS Senior Conservation Biologist, is serving as guest editor. In addition, two papers on Sakhalin taimen by Pete Rand and US, Russian, and Japanese scientific colleagues were published in peer reviewed journals The Bonneville Power Administration, a major funder of salmon restoration and monitoring in the Pacific Northwest, has formally adopted monitoringmethods org and is requiring all of their grantees to use it. This is a significant advancement that will improve the quality and usability of monitoring Partnership.	elop and th a to
	(Code) (Expenses \$ 634,926 including grants of \$ 50,819) (Revenue \$ 11,748)	_
	4) Sustainable Fisheries Program Developed and implemented a monitoring plan for estimating the extent of hatchery salmon straying in Aniva Bay. As a result, otolith samples were collected from about 900 pink salmon, this marked the first time that otoliths were collected from non-hatchery streams and were used to evaluate hatchery salmon straying in Russia Implemented the first independent "fishery observer" bycatch monitoring program in Russia's Ozernaya River sockey fishery as part of WSC's collaborative work with a fishery client on MSC certification The Iturup Island pink and chum salmon fishery committed to developing a recovery plan for depressed chum populations on Lebidinoe Lake, continuing genetic studies, and began monitoring juvenile out-migrants at the lake Japanese scientists implemented and published results of a first-ever quantitative wild stock assessment of Hokkaido chum salmon. These data will be used to establish will salmon escapement goals for the first time.	

Total program service expenses►\$ 4,374,165

(Expenses \$

Other program services (Describe in Schedule O) $\,$

634,926 including grants of \$

11,748)

50,819) (Revenue \$

Part IV	Checklis	t of	Required	Schedules

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	IV	28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			•
	1a 31			
ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable			
	1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
_				
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the			
u	year?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
_	over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		Νo
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
_	If "Vec" to line 5a or 5h, did the organization file Form 9995-T2			
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
а	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
_	organization solicit any contributions that were not tax deductible?			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
				INO
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
-	year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
L	1 1			
D	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
-	13c			
4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
L	If "Voc " has it filed a Form 720 to report these payments? If "No " provide an evalention in Schodule O			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1-	Enter the number of voting members of the governing body at the and of the tax			
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No.
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No.
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	H		
	more members of the governing body?	7a		No
Ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		N o
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal	<u> </u>		
Re	venue Code.)		1	
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
46-				
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶AR, AZ, CO, DC, FL, GA, MA, MD, NY, OH, OR, PA, TN, UT, VA, WA, V		C, NJ,	NM ,
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply of which website. Another's website.			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table			

State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨

20

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe hours	more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		11250)	organizations
(1) Michael Sutton Board Chair	1 00	х						0	0	0
(2) Stone Gossard Director	1 00	Х						0	0	0
(3) Leah Hair Director	1 00	Х						0	0	0
(4) Jim Lichatowich Director	1 00	х						0	0	0
(5) Sydney McNiff Johnson Director	1 00	х						0	0	0
(6) Dmitry Pavlov Director	1 00	х						11,500	0	0
(7) James W Ratzlaff Director	1 00	×						0	0	0
(8) Peter Seligmann Director	1 00	×						0	0	0
(9) Peter Soverel Director	1 00	х						0	0	0
(10) Jack Stanford Director	1 00	×						0	0	0
(11) John E McCosker Director	1 00	X						0	0	0
(12) Oleg Alekseev Director	1 00	Х						0	0	0
(13) Frank Cassidy Jr Director	1 00	х						0	0	0
(14) Dan Plummer Director	1 00	Х						0	0	0
(15) William Swindells Director	1 00	х						0	0	0
(16) Brooks Walker Director	1 00	Х						0	0	0
(17) Guido R Rahr III President & CEO	40 00			Х				155,500	0	23,688

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) Average hours per week (describe	A verage Position (do not check hours more than one box, per unless person is both week an officer and a director/trustee) Position (do not check compensation compensation from the organization (Worganization (Worgan									ited f other sation the on and
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	relati organiza	
	effrey Baumgartner VP, Board Sec/Treas	40 00			Х				117,731	0		18,464
(19)	Greg Block nservation Finance and External Affairs	32 00			х				94,845	0		25,710
	Richard Lincoln of the Salmon Director	40 00					х		109,050	0		20,356
1b	Sub-Total			•	•	•		P				
c	Total from continuation sheets t	•			•	•		•	400.626	0		00.210
d 2	Total (add lines 1b and 1c) Total number of individuals (inclu \$100,000 of reportable compens	_	ited to			ted a	above) who	488,626 o received more tha			88,218
3	Did the organization list any form on line 1a? <i>If "Yes," complete Scho</i>				e, ke	ey e •	mploy •	ee, c	or highest compens	i i	Yes	No No
4	For any individual listed on line 1 organization and related organiza individual									ch	4 Yes	
5	Did any person listed on line 1a r services rendered to the organiza										5	No
Se	ction B. Independent Cont											
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax ye	the organization										
	Nam	(A) e and business add	ress						Descr	(B) option of services	(C Comper	
	Total number of independent contr \$100,000 of compensation from th			ot lım	nted	to t	hose l	ıste	d above) who receiv	ed more than		

Part \	4	Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated campaigns 1a					
Contributions, gifts, grants and other similar amounts	ь	Membership dues 1b					
్రెక్	c	Fundraising events 1c					
£ E =	d	Related organizations 1d					
$\frac{\sigma_{\rm eff}^{\rm eff}}{\sigma_{\rm eff}}$	e	Government grants (contributions) 1e	366,214				
£.							
美る	f	All other contributions, gifts, grants, and similar amounts not included above	8,681,998				
通り	g	Noncash contributions included in					
투호		lines 1a-1f \$					
ပြွန်	h	Total. Add lines 1a-1f	· •	9,048,212			
a)		Bus	iness Code				
Ē	2a	Salmon conservation	900099	59,987	59,987		
% 29	ь						
ው ፲	c						
5	d						
Š							
Program Serwce Revenue	e	<u> </u>					
8	f	All other program service revenue					
ΔŤ	g	Total. Add lines 2a-2f		59,987			
	3	Investment income (including dividends, int		·			
		and other similar amounts)		9,097			9,097
	4	Income from investment of tax-exempt bond proceed	<u> </u>				
	5	Royalties	▶ [
) Personal				
	6a	Gross rents	,				
	ь	Less rental					
	c	expenses Rental income					
	`	or (loss)					
	d	Net rental income or (loss)	•				
			(ii) Other				
	7a	Gross amount from sales of					
		assets other than inventory					
	ь	Less cost or					
		other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss)	▶				
	8a	Gross income from fundraising					
Other Revenue		sof contributions reported on line 1c)					
ě		See Part IV, line 18					
<u>.</u>		a					
Ħ.	ь	Less direct expenses b					
ō	c	Net income or (loss) from fundraising events	s 🕨				
	9a	Gross income from gaming activities See Part IV, line 19					
	ь	Less direct expenses b					
	C	Net income or (loss) from gaming activities	<u> </u>				
	10a	Gross sales of inventory, less returns and allowances .					
	ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of inventory	▶				
		Miscellaneous Revenue Bus	iness Code				
	11a	Miscellaneous Income	900099	4,286			4,286
	ь						
	c						
	d	All other revenue					
	e	Total. Add lines 11a-11d					
	12	Total revenue. See Instructions	•	4,286			
	l	The state of the s		9,121,582	59,987	0	13,383

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	heck if Schedule O contains a response to any question in this Part IX ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
1	Grants and other assistance to governments and organizations		expenses	general expenses	expenses
•	in the United States See Part IV, line 21	121,623	121,623		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	1,150,362	1,150,362		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	447,438	341,648	42,442	63,348
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	1,808,585	1,380,971	171,556	256,058
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	90,390	69,019	8,574	12,797
9	Other employee benefits	266,141	202,977	25,341	37,823
10	Payroll taxes	164,414	124,528	17,605	22,281
11	Fees for services (non-employees)				
а	Management				
b	Legal	6,943	4,600	2,343	
С	Accounting	17,155		17,155	
d	Lobbying	1,167	1,167		
e	Professional fundraising See Part IV, line 17				
f	Investment management fees				
g	Other	319,318	287,504	4,295	27,519
12	Advertising and promotion	29,650	17,247	638	11,765
13	Office expenses	82,881	51,068	23,792	8,021
14	Information technology				
15	Royalties				
16	Occupancy	127,618	92,040	19,369	16,209
17	Travel	511,480	442,923	35,303	33,254
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	40,554	38,444		2,110
20	Interest	727		727	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	63,266	25,891	36,908	467
23	Insurance	14,476	4,145	10,331	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	Miscellaneous expense	59,844	10,536	33,791	15,517
b	Bad Debt	50,000			50,000
c	Dues and subscriptions	9,868	7,472	275	2,121
d					
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	5,383,900	4,374,165	450,445	559,290
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	-	-		rm 990 (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 918,889 811,551 1 1 3.011.299 2 2,447,743 2 3 796,983 4,181,016 3 2.812 4 4 2,156 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 262,450 9 145,245 Prepaid expenses and deferred charges 553,724 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 494,749 109,487 b Less accumulated depreciation 10c 58,975 11 11 25,263 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 4,563,627 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 8,210,242 276,330 219,160 17 17 Accounts payable and accrued expenses . 18 18 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 31.886 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 25 D 26 308,216 26 219,160 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 27 Unrestricted net assets 1,718,118 1,846,544 2,537,293 28 6,144,538 28 Temporarily restricted net assets Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 4.255.411 33 7.991.082 Total net assets or fund balances 34 Total liabilities and net assets/fund balances 4.563.627 34 8.210.242

Ра	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		9,1	121,58
2	Total expenses (must equal Part IX, column (A), line 25)	2			 383,90
3	Revenue less expenses Subtract line 2 from line 1	3		3,7	737,68
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		4,2	255,41
5	Other changes in net assets or fund balances (explain in Schedule O)	5			-2,01
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		7,9	91,08
Pai	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the i audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Wild Salmon Center

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Public Charity Status and Public Support

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Inspection **Employer identification number**

								94-3166			
Part I			blic Charity Sta				•		nstructio	ns	
_			te foundation becaus								
1 _	A church	n, convent	ion of churches, or as	ssociation o	fchurches	section 170(b)(1)(A)(i)).			
2		A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)									
3 _	A hospit	al or a coo	perative hospital se	rvice organi	zatıon desc	rıbed ın secti	on 170(b)(1)(A)(iii).			
4 F			h organızatıon operat ıty, and state	ted in conjur	nction with	a hospital des	scribed in s	ection 170(b)	(1)(A)(iii)). Enter the	a
5	_	n organization operated for the benefit of a college or university owned or operated by a governmental unit described in ection 170(b)(1)(A)(iv). (Complete Part II)									
6			· local government or		tal unit des	cribed in sec	tion 170(h)	(1)(A)(v)			
7 🔽			at normally receives	_					from the a	onoral nub	dic
, ,	describe	d ın	(A)(vi) (Complete P		ar part or it.	s support non	ii a goveriii	rental unit of	irom the g	eneral pub	iic
8	A commi	unity trust	described in section	170(b)(1)((A)(vi) (Co	mplete Part 1	ΙΙ)				
9			at normally receives					rıbutıons, mer	nbership f	ees, and q	ross
·			rities related to its ex								
			oss investment inco								es.
			ganızatıon after June						,		
.о Г			ganized and operated								
1			ganized and operated						to carry or	ut the purr	oses of
,	one or m the box t	ore public	ly supported organizations the type of supp	ations desci orting orgar	ribed in sec ni <u>za</u> tion and	tion 509(a)(1	l) or sectio es 11e thro	n 509(a)(2) S ugh 11h	See sectio		3). Check
e f g	other that section S If the org check th	an foundat 509(a)(2) ganization is box	ox, I certify that the ion managers and other received a written de 2006, has the organi	her than one	or more pu	ıblıcly suppor RS that ıt ıs a	ted organiz	ations describ	oed in sect	tion 509(a	ı)(1) or
	_	persons?	-								
	(i) a pers	son who di	rectly or indirectly c	ontrols, eith	ier alone or	together with	persons d	escribed in (ii))	Ye	s No
	and (III) l	below, the	governing body of th	e the suppo	rted organı	zatıon?			1	.1g(i)	
	(ii) a fan	nily memb	er of a person descri	bed ın (ı) ab	ove?				1	1g(ii)	\perp
	(iii) a 35	% contro	lled entity of a perso	n described	ın (ı) or (ıı)	above?			1:	1g(iii)	
h	Provide t	the followi	ng information about	the support	ed organiza	ation(s)					
(i Nam suppo organiz	e of (ii) (described on col (i) listed in your governing document?		(v) Did you no organiza col (i) o suppo	otify the tion in f your	(vi Is th organiza col (i) org	re tion in ganized	An	(vii) nount of upport?			
			(see instructions))	Yes	No	Yes	No	Yes	No		
	<u> </u>		,		1						
					1	1	+				
otal						+	1		+	_	

instructions

Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ection A. Public Support	organization i	rails to qualify t	inder the tests	listed below, ple	ease complete	Part III.)
	endar year (or fiscal year beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	ın)	(a) 2007	(6) 2000	(6) 2009	(d) 2010	(e) 2011	
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual	4,104,61	9,092,068	6,551,913	5,035,074	9,045,212	33,828,885
_	grants ")						
2	Tax revenues levied for the organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
	furnished by a governmental unit						
_	to the organization without charge	4,104,61	9,092,068	6,551,913	5,035,074	9,045,212	33,828,885
4	Total. Add lines 1 through 3 The portion of total contributions	4,104,616	9,092,060	0,551,915	5,035,074	9,045,212	33,020,003
5	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						17,872,770
	on line 1 that exceeds 2% of the						
	amount shown on line 11, column						
6	(f) Public Support. Subtract line 5						
O	from line 4						15,956,115
	ection B. Total Support						
Cal	endar year (or fiscal year	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	beginning in) A mounts from line 4	4,104,618	9,092,068	6,551,913	5,035,074	9,045,212	33,828,885
8	Gross income from interest,	1,101,010	3,032,000	0,551,515	3,033,071	3,013,212	33,020,003
0	dividends, payments received on						
	securities loans, rents, royalties	133,062	44,107	25,415	20,088	9,097	231,769
	and income from similar						
_	sources						
9	Net income from unrelated business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV) Do not include gain or loss	7,827	937	2,798	-15,248	4,286	600
11	from the sale of capital assets Total support (Add lines 7						
	through 10)						34,061,254
12	Gross receipts from related activiti	es, etc (See inst	ructions)			12	246,449
13	First Five Years If the Form 990 is	for the organızatı	on's first, second	, thırd, fourth, or f	ifth tax year as a	501(c)(3) organ	ızatıon,
	check this box and stop here						▶ ┌
-5	ection C. Computation of Pub	olic Support F	Percentage				
<u> </u>	Public Support Percentage for 201:			11 column (f))		14	46 850 %
15	Public Support Percentage for 2010	O Schedule A , Pa	rt II, line 14			15	47 280 %
	33 1/3% support test—2011. If the	•	•	x on line 13, and l	ine 14 is 33 1/3%		
	and stop here. The organization qua				1110 1 1 13 33 1,370	or more, eneck	▶ ▼
b	33 1/3% support test—2010. If the	organization did	not check the bo	x on line 13 or 16	a, and line 15 is 3	33 1/3% or more	, check this_
	box and stop here. The organization						▶
1/a	10%-facts-and-circumstances test- is 10% or more, and if the organiza						
	in Part IV how the organization mee						
	organization					, Jappo	▶ ┌
b	10%-facts-and-circumstances test-						
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organiza supported organization	tion meets the "f	acts and circums	tances" test The	organization qual	iries as a public	y ▶□
18	Private Foundation If the organizat	ion did not check	a box on line 13	. 16a. 16b. 17a o	r 17b. check this	box and see	FI

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
	Explanation							

Schedule A (Form 990 or 990-EZ) 2011

Additional Data

Software ID: Software Version:

EIN: 94-3166095

Name: Wild Salmon Center

Form 990, Special Condition Description:

Special Condition Description

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code) (Expenses \$ 634,926 including grants of \$ 50,819) (Revenue \$ 11,748)

4) Sustainable Fisheries Program Developed and implemented a monitoring plan for estimating the extent of hatchery salmon straying in Aniva Bay As a result, otolith samples were collected from about 900 pink salmon, this marked the first time that otoliths were collected from non-hatchery streams and were used to evaluate hatchery salmon straying in Russia Implemented the first independent "fishery observer" bycatch monitoring program in Russia's Ozernaya River sockeye fishery as part of WSC's collaborative work with a fishery client on MSC certification The Iturup Island pink and chum salmon fishery committed to developing a recovery plan for depressed chum populations on Lebidinoe Lake, continuing genetic studies, and began monitoring juvenile out-migrants at the lake Japanese scientists implemented and published results of a first-ever quantitative wild stock assessment of Hokkaido chum salmon. These data will be used to establish wild salmon escapement goals for the first time.

DLN: 93493136071752

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities). Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B ◆ Section 527 organizations Complete Part I-A only If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization Employer identification number Wild Salmon Center 94-3166095 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV Political expenditures Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Was a correction made? ☐ Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? ┌ Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV (e) A mount of political (a) Name (b) Address (c) EIN (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none. enter -0-

section 4911 tax for this year?

┌ Yes ┌ No

encadic e (i	01111 330 01 330 12 12 12 12 12 12 12 12 12 12 12 12 12	ı ağı
Part II-A	Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 ((election
	under section 501(h)).	
	_	

Α	Check	: [_	If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN,
				expenses, and share of excess lobbying expenditures)
_			_	

	Check if the filing organization checked box	: A and "limited control" provisions apply		
	Limits on Lobbying E (The term "expenditures" means an		(a) Filing Organization's Totals	(b) Affiliated Group Totals
a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legisla	tive body (direct lobbying)	1,944	_
C	Total lobbying expenditures (add lines 1a and 1b)	1,944	_
d	O ther exempt purpose expenditures		5,381,957	
е	Total exempt purpose expenditures (add lines 1c	and 1d)	5,383,901	
f	Lobbying nontaxable amount Enter the amount fr columns	419,195		
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxable amount is: 20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of line	e 1f)	104,799	
h	Subtract line 1g from line 1a If zero or less, ente	er - 0 -	0	
i	Subtract line 1f from line 1c If zero or less, ente	0		

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting

	Lobbying Expenditures During 4-Year Averaging Period										
	Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total					
2a	Lobbying non-taxable amount	534,144	495,555	434,468	419,195	1,883,362					
b	Lobbying ceiling amount (150% of line 2a, column(e))					2,825,043					
c	Total lobbying expenditures		33,061	33,900	1,944	68,905					
d	Grassroots non-taxable amount	133,536	123,889	108,617	104,799	470,841					
е 	Grassroots ceiling amount (150% of line 2d, column (e))					706,262					
f	Grassroots lobbying expenditures										

_	edule C (Form 990 or 990-EZ) 2011				Page 3
Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has (election under section 501(h)).	NOT f	iled Fo	orm 57	768
		(a)	(b)	
		Yes	No	Am	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
C	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	O ther activities? If "Yes," describe in Part IV				
j	Total lines 1c through 1i		_		
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c)(5), d	or sect	tion
			_	Y	es No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2	
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".				tion
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
а	Current year	2a			
b	Carryover from last year	2b			
C	Total	2c			
3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier | Return Reference | Explanation

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DLN: 93493136071752

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number Wild Salmon Center 94-3166095 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ✓ Yes conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year -Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art.

historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

(i) Revenues included in Form 990, Part VIII, line 1

provide the following amounts relating to these items

- (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 relating to these items
- Revenues included in Form 990, Part VIII, line 1
- Assets included in Form 990, Part X

For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

Par	Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Treasu</u>	res, or Othe	<u>r Similar Asse</u>	ts (continued
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing that are	e a significant u	se of its collectior	ı
а	Public exhibition		d	Γ	Loan or exch	nange programs		
b	Scholarly research		e	Γ	Other			
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and expla	ain hov	w the	/ further the o	rganızatıon's ex	empt purpose in	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an					answered "Y	es" to Form 990	,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	edıary	forc	ontributions o	r other assets r		Yes
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving ta	able		Amou	nt
_	Deciment belongs					1c	Amou	iii.
c d	Beginning balance					1d		
e	Additions during the year Distributions during the year					1e		
f	•					1f		
	Ending balance	000 P-st V Iss	- 242					
2a	Did the organization include an amount on Fo	•	e 21 /				ı	Yes
	If "Yes," explain the arrangement in Part XIV				- d 111/ 11 t F	000 Pau	+ TV lone 10	
Ра	rt V Endowment Funds. Complete	(a)Current Year)Prior \				Four Years Back
1a	Beginning of year balance	(a)carrent rear	(2	y	(6) 111	o reals back (a)	Timee rears back (e)	, our rears back
ь	Contributions							
c	Investment earnings or losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the yea	r end balance held	as		<u> </u>	•		
а	Board designated or quasi-endowment							
b	Permanent endowment 🕨							
С	Term endowment ▶							
3a	Are there endowment funds not in the posses	ssion of the organiz	ation	that a	re held and a	dmınıstered for	the	
	organization by							Yes No
	(i) unrelated organizations						3a(i)	
	(ii) related organizations						3a(ii)	
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					3b	
	t VI Land, Buildings, and Equipme							
ген	cor cana, banangs, and equipme	ant. See roini 33	, F E			(h)Cook on okhon	(-) A	
	Description of property				a) Cost or other sis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book valu
	Land			1		1		I
1a	Land		•					
	Buildings							
b		· · · · · · · · · · · · · · · · · · ·	· ·			50,232	49,885	34
b c	Buildings		· ·			50,232 198,701	•	
b c d	Buildings	· · · · · · · · · · · · · · · · · · ·				'	181,397	

Pari VIII Investments—Other Securities. See	Form 990, Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(5)200. Talab	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
		12
Part VIII Investments—Program Related. See	Porm 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
	-	Cost or end-or-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, lir	ne 15.	
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	25.)	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
14	Reconciliation of Revenue per Audited Financial Statements With Revenue p		eturn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
	Net unrealized gains on investments		
)	Donated services and use of facilities		
:	Recoveries of prior year grants		
ı	Other (Describe in Part XIV)		
•	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV)		
	Add lines 4a and 4b	4c	
	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
	Total expenses and losses per audited financial statements	1	
	A mounts included on line 1 but not on Form 990, Part IX, line 25		
	Donated services and use of facilities		
)	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIV) 2d		
:	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
•	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
•	Other (Describe in Part XIV)		
	Add lines 4a and 4b	4c	
3			
!	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	

Identifier Return Reference Explanation

additional information

DLN: 93493136071752

OMB No 1545-0047

SCHEDULE F (Form 990)

Department of the Treasury

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ▶ Attach to Form 990. ▶ See separate instructions.

Open to Public Inspection

Internal Revenue Service

	Salmon Center				Employer ident	ii ication number
wiia	Salmon Center				94-3166095	
Pa	General Informatio "Yes" to Form 990, Pa			he United States. C	omplete if the organiz	ation answered
1	For grantmakers. Does the assistance, the grantees' eligible the grants or assistance?	organızatıon n gıbılıty for the	naıntaın record grants or assıs	stance, and the select	ion criteria used to awa	
2	For grantmakers. Describe in Pa United States	art V the organiz	atıon's procedur	res for monitoring the us	e of grant funds outside th	ne
3	Activites per Region (Use Part	V ıf addıtıonal s	pace is needed)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region or independent contractors	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region/investments in region
	Russia and newly independent states	0	0		Grants for building network of salmon sanctuaries in Russian Far East and Kamchatka	1,150,36
	-					
3a	 Sub-total	0	0			1,150,36

이

0

0

b Total from continuation sheets

c Totals (add lines 3a and 3b)

to Part I

1,150,362

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of of non-cash assistance	(h) Description of non-cash assistance	(i) Method o valuation (book, FMV, appraisal, othe
		Russia and the newly Independent States	Salmon Park Creation, Conservation, Education and Outreach, Monitoring, Creation of Watershed Councils, Sustainable Fisheries	476,533	Wire Transfer			
		Russia and the newly Independent States	Protected Area Creation and Support	311,615	Wire Transfer			
		Russia and the newly Independent States	Protected Area Creation, Creation of Watershed Councils	100,000	Wire Transfer			
		Russia and the newly Independent States	Protected Area Support	108,361	Wire Transfer			
		Russia and the newly Independent States	Education and Outreach	30,000	Wire Transfer			
		Russia and the newly Independent States	To help improve the sustainability of Pacific salmon fisheries	30,000	Wire Transfer			
		Russia and the newly Independent States	Protected Area Support	11,533	Wire Transfer			
		Russia and the newly Independent States	Protected Area Support	15,000	Wire Transfer			
		Russia and the newly Independent States	Protected Area Creation	30,000	Wire Transfer			
		Russia and the newly Independent States	Education and Outreach	8,258	Wire Transfer			
_								

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Use Part V if additional space is needed.

USE Pail VII a	duitional space is ne	ceueu.		1			
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
Support for Protected Area Creation	Russia and newly independent states	3	11,368	Wire Transfer			
Ecotrail development support	russia and newly independent states	2	9,350	Checks			
							II E (E 000) 2011

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)	Γ	Yes	굣	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)	Г	Yes	굣	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)	Г	Yes	[ত	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)	Г	Yes	া	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)	Г	Yes	া	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).	Г	Yes	ন	Νo

Schedule F (Form 990) 2011

Part V	Supplemental	Information
	Cappicilicital	

Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

information.		
Identifier	ReturnReference	Explanation
Procedure for Monitoring Grants Outside the U S		Schedule F, Part I, Line 2 On a regular basis, usually quarterly, grantees are required to provide a grant report to the Organization to ensure that progress on deliverables is occuring The Organization requires that satisfactory progress on deliverables and the achievement of outcomes is necessary for the next payment to be remitted to the grantee
		Schedule F (Form 990) 2011

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

OMB No 1545-0047

DLN: 93493136071752

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Wild Salmon Center

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Employer identification number

94-3166095

Describe in Part IV the orPart II Grants and Oth	<u>- </u>	Governments and			Complete if the or	nanization answered	I "Yes" to
Form 990, Part I	V, line 21 for any	recipient that received (0) if additional space	d more than \$5,000.	Check this box if r	no one recipient rece	ived more than \$5,0	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Quinault Indian Nation PO Box 189 Taholah, WA 98587	91-0760952	501(c)(3)	10,271				North America Program
(2) Oregon Chapter Sierra Club1821 SE Ankeny Street Portland, OR 97214	94-6069890	501(c)(3)	14,250				North America Program
(3) The Regents of The University of CaliforniaPO Box 989062 West Sacramento, CA 95798	94-6036494	501(c)(3)	35,000				Conservation Science
(4) Tıllamook Estuarıes PartnershipPO Box 493 Garıbaldı, OR 97118	02-0584357	501(c)(3)	25,000				North America Program
(5) The Nature Conservancy of Oregon821 SE 14th Avenue Portland, OR 97214	53-0242652	501(c)(3)	10,000				North America Program

Part IIII Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Use Schedule I-1 (Form 990) if additional space is needed.		
ose senedule 1 1 (Form 550) il additional space is necucu.	Part III	· · · · · · · · · · · · · · · · · · ·
		ose Schedule 1 1 (101111 550) il additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
Procedure for Monitoring Grants in the U S	1 '	Schedule I, Part I, Line 2 Grantees are required to report on the progress of activities performed and deliverables attained in order to receive grant payments. The Organization reserves the right to examine the books and records of the receiving organization.

DLN: 93493136071752

OMB No 1545-0047

Schedule J (Form 990)

Internal Revenue Service

Department of the Treasury

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name	of	the	organization	
Mild Co	Ima	n Co	ntor	

Wild Salmon Center

Employer identification number

94-3166095

Pai	rt I Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the creimbursement orprovision of all the expenses described.			1b		
2	Did the organization require substantiation prior to officers, directors, trustees, and the CEO/Executiv			2		
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all t		y			
	Compensation committee	<u> </u>	Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	, Part VII	, Section A , line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	t?	4a		Νo
b	Participate in, or receive payment from, a supplement	ental non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and \boldsymbol{p}	provide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	nust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of \ensuremath{I}	, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of \ensuremath{N}	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII, subject to the initial contract exception described					
	in Part III	iii keys s	section 33 4330-4(a)(3), 11 Tes, describe	8		No
9	If "Yes" to line 8, did the organization also follow the section $534958-6(c)$?	he rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(i) Base compensation (ii) Bonus & incentive compensation		SC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
(1) Guido R Rahr III	(I) (II)	148,000 0	7,500 0	0 0	10,500 0		179,188 0	0 0
-								

Schedule J (Form 990) 2011 Page **3**

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier Return Reference Explanation

Schedule J (Form 990) 2011

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
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Name of the organization Wild Salmon Center	Employer identifi	cation number
	94-3166095	

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section A, line 1	The Executive committee is made up of the board chair, the founder, and the committee chairs for Audit/Finance, Nominating, Development, and Program Committees It is chaired by the current board chair Bylaw's allow the committee to perform most, but not all of the Board functions. Most importantly, the committee is prohibited from altering or repealing the Bylaw's and Articles of Incorporation, electing, appointing or removing any director, officer or committee member, adopting a plan of merger with another corporation, authorizing the voluntary dissolution of the organization.

ldentifier	Return Reference	Explanation
	Form 990, Part VI, Section B, Inne 11	The Wild Salmon Center's process for review of Form 990 by the Audit Committee and by the Board of Directors is as follows. The external accounting firm prepares Form 990 and supplemental schedules as soon as possible after the completion of the annual financial audit, and forwards a draft of the return to the Director of Finance for review. After reviewing Form 990, the Director of Finance forwards a draft of the return to the Executive Vice. President (EVP) for approval. Once the EVP has approved Form 990 and supplemental schedules, the return is forwarded to all Board Members for its review and to the Audit/Finance Committee for its review and approval. After the Audit/Finance Committee has approved the return, the Director of Finance instructs the external accounting firm to prepare a final version of the return for signature by the President and CEO for filing with the Internal Revenue Service (IRS). Every effort is made to file the return in a timely manner with the IRS. A copy of the completed, signed and filed Form 990 with schedules is included in the next Board of Directors Meeting packet for information.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 12c	On an annual basis, Board members and all employees complete the conflict of interest questionnaire, which asks them to list each of the potential conflicts as described in the policy. The Executive Vice President and the Director of Finance review the forms and disclosures for all members of the Board and staff, respectively. For the Board members, the Executive Vice President makes a summary of the results and gives them to the Executive Committee for review. The Executive Committee of the Board makes a determination as to whether the perceived conflict is real or not. We have not had a real conflict in the last eight years, but if wield, the nature of the conflict would be reviewed by the Board, and appropriate actions would be taken (depending on the type of conflict) to eliminate the conflict (This could be as simple as the Board member recusing him/herself from a decision, to disposing or terminating the conflicting relatioship). For employees, the management committee would review the conflict and perform a similar function to resolve the conflict.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section B, line 15	Wild Salmon Center's process for determining compensation of the following persons included review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberations and decisions. The year this process was last undertaken for each of the management officials is stated below. Chief Executive Officer - 2011, Executive Vice President -2011, VP Conservation Finance and External Affairs - 2011.

Identifier	Return Reference	Explanation
	Form 990, Part VI, Section C, line 19	The Wild Salmon Center's financial statements are available to the public on the Organization's own website WSC's Articles of Incorporation, Bylaws, and Conflict of Interest Policy are available upon request from the Director of Finance

ldentifier	Return Reference	Explanation
Changes in Net Assets or Fund Balances	· · · · · · · · · · · · · · · · · · ·	Net unrealized losses on investments -200 ES -1,988 CHANGE IN NORTH PACIFIC SALMON TRUST NET ASSETS 177 Total to Form 990, Part XI, Line 5 -2,011

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Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493136071752

Open to Public

Department of the Treasury

(Form 990)

nternal Revenue Service					1115	spection	
Name of the organization Wild Salmon Center					ntification number		
Part I Identification of Disregarded Entities (Comp	lete if the organization	n answered "Ves"	on Form 990 Par	94-3166095			
rait1 Identification of Distegulated Endices (Comp		T answered res		111, IIIC 33.7			
(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	e (d) Total income Ei	(e) nd-of-year assets	(f) Direct controlling entity		
		+					
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		f the organization	answered "Yes" o	on Form 990, Par	t IV, line 34 becaus	e it had	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 51 contr organi	12(b)(13) olled
						Yes	No
(1) North Pacific Salmon Trust							
721 NW 9th Avenue Suite 300	Promote long-term salmon abundance, diversity, and	OR	501(c)(3)	170(b)(1) (A)(vı)	N/A		No
Portland, OR 972093446 20-5602442	habitat protection						
						1	

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	e 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprtionate allocations?		Disproprtionate		Disproprtionate		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or nging	(k) Percentage ownership
							Yes	No		Yes	No					
												i				

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Рптагу activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership

Par	ιv	Transactions with Related Organizations (Complete if the organization answered Tes	Oli Follii 990, Pai	11V, IIIIe 34, 33, 3	5A, 01 36.)		
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
1 Du	ırıng th	e tax year, did the orgranization engage in any of the following transactions with one or more related organ	ızatıons lısted ın Parts	s II-IV?			
а	Recei	ot of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
b	Gıft, g	rant, or capital contribution to related organization(s)			1b	Yes	
c	Gıft, g	rant, or capital contribution from related organization(s)			1 c		No
d	Loans	or loan guarantees to or for related organization(s)			1d		No
е	Loans	or loan guarantees by related organization(s)			<u>1e</u>		No
f	Sale o	f assets to related organization(s)			1f	+	No
		ase of assets from related organization(s)			1g		No
		nge of assets with related organization(s)			1h		No
		of facilities, equipment, or other assets to related organization(s)			1i		No
j	Lease	of facilities, equipment, or other assets from related organization(s)			1j	+	No
k	k Performance of services or membership or fundraising solicitations for related organization(s)						
ı	Perfor	nance of services or membership or fundraising solicitations by related organization(s)			11		No
m	Sharır	g of facilities, equipment, mailing lists, or other assets with related organization(s)			1m	,	No
n	Sharır	g of paid employees with related organization(s)			1n		No
o	Reimb	ursement paid to related organization(s) for expenses			10	+-	No
р	Reimb	ursement paid by related organization(s) for expenses			1 p		No
q	Other	transfer of cash or property to related organization(s)			1 q	+	No
r	O ther	transfer of cash or property from related organization(s)			1r		No
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	cluding covered relati	onships and transact	ıon thresholds		
		(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determi involved		ount
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011