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DLN: 93493293000202

Form 990

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

	Revenue					, 	· ·			Inspection
			lendar year, or tax year beginning C Name of organization	j 01-01-2011	and ending 12	2-31-201	.1	D Emplo	yer ide	entification number
_	еск iт ар Iress cha	oplicable ange	SAMUEL MERRITT UNIVERSITY					94-2	99264	2
	ne char	_	Doing Business As					E Telepi		
	ıal retur	-				.1-		(916	286-	6665
	minated		Number and street (or P O box if ma 450 30TH STREET SUITE 2840	ıl ıs not delivere	ed to street address)) Room/si	uite	G Gross	receipts	\$ 58,218,024
	ended r		City or town, state or country, and ZI	D + 4						
			OAKLAND, CA 94609	P + 4						
АРГ	nication	pending	F. N				-			
			F Name and address of princ SHARON DIAZ	ipai officer				Is this a group affiliates?	returi	n for □ Yes 🔽 No
			450 30TH STREET SUITE 27	701				41111416		
			OAKLAND,CA 94609					Are all affiliates		
T Tax	x-exem	pt status	▼ 501(c)(3)	sert no)	4947(a)(1) or 🗀	527		If "No," attach Group exemp		(see instructions)
1 \	obsito	\^/\^/	W SAMUELMERRITT EDU				H(c)	Group exemp	cion na	midel F
							1			
			Corporation Trust Association	Other 🟲			L Yea	r of formation 1	984 N	State of legal domicile CA
Ра	rt I	Sumi	<u> </u>							
			escribe the organization's mission IEDULE O	n or most sig	nıfıcant actıvıtıe	s				
3	_	JEE 3011								
Activíties & Governance	_									
₽	_	5 la la + la -					. 6	h 2.E0/ fb-		
် ဇ	l		is box 🦶 if the organization disc					nan 25% of its	1	1
×6	l		of voting members of the governing						3	13
<u>ଞ</u>	l		of independent voting members of	-			•		4	11
Ĕ	l		nber of individuals employed in ca			ne 2a)			5	767
돷	l		nber of volunteers (estimate if ne elated business revenue from Pai						6	0
	l		ated business taxable income fro	•					7a 7b	0
	В	vec uniter	ated business taxable income no	71111 01111 990	-1,11116 54 .	•	1	Prior Year	<u> </u>	Current Year
	8	Contrib	outions and grants (Part VIII, line	a 1 h)				3,096,	205	1,549,578
횰	9		m service revenue (Part VIII, line	'	47,975,		51,385,361			
Revenue	10	_	ment income (Part VIII, column (5,784,		5,173,150
2	11		revenue (Part VIII, column (A), lı						548	27,680
	12		evenue—add lines 8 through 11 (ne 📉			
			<u> </u>					56,887		58,135,769
	13		and similar amounts paid (Part I					3,085,		3,007,996
	14		s paid to or for members (Part IX						0	0
88	15	Salarıe 5-10)	s, other compensation, employee	e benefits (Pa	art IX, column (A	A), lines		30,949	050	34,687,419
Expenses	16a	•	sional fundraising fees (Part IX, c	olumn (A). lı	ne 11e)			/ /	0	0
Ð	ь		ndraising expenses (Part IX, column (D),						-	
Ω	17		expenses (Part IX, column (A), lii					12,023,	984	11,141,442
	18		xpenses Add lines 13-17 (must				·	46,058		48,836,857
	19		ue less expenses Subtract line 1	•				10,829		9,298,912
» ው	_		,			-	Bea	inning of Curre		
9 66 0 00 0 00 0 00								Year		End of Year
Net Assets or Fund Balances	20		ssets (Part X, line 16)					137,970,		144,815,290
9 E	21		abilities (Part X, line 26)					33,262,	-	35,899,701
	22		sets or fund balances Subtract II	ne 21 from l	ine 20			104,708,	118	108,915,589
	t II		ature Block							
			rjury, I declare that I have examined , it is true, correct, and complete. D							
	edge.	ina benei,	it is true, correct, and completel b	· cordination of	proparer (other t		., ., .,	on an inioini		. Willest property
		 						2012-10-15		
Sign		F Signat	ture of officer					Date		
Here	=		GINGRAS CFO or print name and title							
					I note	Т	Ch	Ι_	.	dante
		Preparer's	B.		Date		Check If self-	Preparei (see ins		yer identification number)
Paid			<u> </u>				employed			
•	arer's	Firm's na if self-em	me (or yours ERNST & YOUNG US LI	LP				EIN Þ		
Use (חוע		and ZIP + 4 $\frac{178 \text{ S RIO GRANDE ST}}{178 \text{ S RIO GRANDE ST}}$	REET SUITE 40	0					

SALT LAKE CITY, UT 84101

May the IRS discuss this return with the preparer shown above? (see instructions) .

Phone no 🕨 (801) 350-3300

Par	: 1111		of Program Ser dule O contains a re		lishments estion in this Part III		F
1	Briefl	y describe the	organızatıon's mıssı	on			
SEE S	SCHEE	OULE O					
2					rvices during the year	which were not listed on	┌ Yes ┌ No
	If "Ye	s," describe the	ese new services on	Schedule O			
3	servi	ces?			t changes in how it cor	nducts, any program	┌ Yes ┌ No
	If "Ye	s," describe the	ese changes on Sch	edule O			
4	expen	ses Section 5	01(c)(3) and 501(c))(4) organizations	and section 4947(a)(ree largest program service 1) trusts are required to re h program service reported	port the amount of
4a	(Code) (Expenses \$	38,670,788	ıncludıng grants of \$	3,007,996) (Revenue \$	51,385,361)
	SEE S	SCHEDULE O	, , ,		,	, , , , , ,	, ,
4b	(Code	 e) (Expenses \$		including grants of \$) (Revenue \$)
4 c	(Code	2) (Expenses \$		including grants of \$) (Revenue \$)
4d	Otho	ar program con	ıces (Describe in S	chedule O)			
TU		enses \$		chedule O <i>)</i> ncluding grants of	\$) (Revenue \$)
4e		*	 ce expenses ⊧ -\$	38,670,78		· · · · · · · · · · · · · · · · · · ·	·

Part IV Checklist of Required Schedule

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f 2}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νο
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Yes	
14a	, , , , ,	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If</i> "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes,"</i> complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O contains a response to any question in this Part V	<u> </u>	• 1	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 1,093			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
a.	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No," provide an explanation in Schedule O</i>	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_	Workland and the same and the s			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		No No
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5b		
U	11 163 to fine 3a of 3b, and the organization me Form 6000-17	5c		_
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).	_		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
Ū	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
1	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
_	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the organization make any taxable distributions under section 4966?	9a 9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax			
14	year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	venue Code.)			·
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶CA			

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization FGREG GINGRAS

450 30TH STREET SUITE 2877 OAKLAND, CA 94609

(510) 869-1588

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe	unles: an	on (d e thai	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
(1) DAVID BRADLEY CEO ABSMC	1 0	Х						0	922,064	743,851
(2) MARY BROWN REGENT	1 0	Х						0	0	0
(3) SHARON DIAZ PHD PRES, SECRETARY & REGENT SMU	40 0	х		Х				401,796	0	33,115
(4) THOMAS G DRESE REGENT/CHAIR SMU	1 0	Х		Х				0	0	0
(5) DAVID FOULKES CPA REGENT, TREASURER & CHAIR	1 0	х		Х				О	0	0
(6) DAVID FREY JD REGENT	1 0	Х						0	0	0
(7) OWEN GARRICK MD REGENT	1 0	Х						0	0	0
(8) CORNELIUS L HOPPER MD REGENT/CHAIR SMU	1 0	Х		Х				0	0	0
(9) TEH-WEI HU PHD REGENT	1 0	Х						0	0	0
(10) ALVIN MCLEAN JR PHD REGENT	1 0	Х						0	0	0
(11) GARY MORRISON ESQ REGENT	1 0	Х						0	0	0
(12) ALBERT E PETERS CPA REGENT	1 0	Х						0	0	0
(13) MARILYN M SNIDER MSN REGENT/VICE CHAIR SMU	1 0	Х		Х				0	0	0
(14) AUDREY BERMAN PHD DEAN SCHOOL OF NURSING SMU	40 0			Х				241,291	0	29,320
(15) SCOT FOSTER ACADEMIC VP & PROVOST SMU	40 0			Х				274,332	0	25,415
(16) JOHN GARTEN-SHUMAN VP ENROLLMENT/STUDENT SERVICES	40 0			Х				167,330	0	20,373
(17) GREG GINGRAS CFO SAMUEL MERRITT UNIVERSITY	40 0			Х				209,387	0	39,728

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		_							, ,				
	(A) Name and Title	(B) A verage hours per week (describe hours	unles an	on (d e tha	n on son er aı	e bo ıs bo nd a	x, oth)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	C	(F) Estima nount of ompens from t ganizati relate	ted fother ation he on and
		for related organizations in Schedule	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC	0	rganiza	
	OHN VENSON DPM SCHOOL PODIATRIC MEDICINE	40 0			×				222,956	-	0		38,123
	MARC CODE TANT PROFESSOR	40 0					х		193,199	1	0		15,885
	PENNY BAMFORD TANT ACADEMIC VP	40 0					х		184,949		0		34,442
	ARLENE SARGENT CIATE DEAN	40 0					х		182,082	1	0		29,634
	STEPHANIE BANGERT JTIVE DIR OF CEO OFFICE	40 0					х		181,292		0		35,015
	RICHARD MACINTYRE ESSOR	40 0					х		158,425		0		28,662
1b	Sub-Total				٠.		<u> </u>	<u> </u>					
С	Total from continuation sheets							F					
d	Total (add lines 1b and 1c) .						-	 	2,417,039	922,064	ŀ	1	.,073,563
2	Total number of individuals (incl \$100,000 of reportable compen						above) who	received more tha	n			
3	Did the organization list any for on line 1a? <i>If</i> "Yes," complete Sci									ated employee	3	Yes	No
4	For any individual listed on line organization and related organiz	1a, is the sum of	f report nan \$15	able (com;	pens	ation	and	other compensatior		4	Yes	No
_	Did any person listed on line 1a	racallia ar aceri			+	fron			lated arganization a	r individual for	- 1		

3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
LYON MEDICAL CONSTRUCTION INC 100 NORTHILL DR SUITE 110 SAN MATEO, CA 94402	CONSTRUCTION SERVICE	908,481
GARY D NELSON ASSOCIATES PO BOX 49195 SAN JOSE, CA 951619195	STAFFING SERVICES	281,321
ASSESSMENT TECHNOLOGIES 62277 COLLECTIONS CENTER DRIVE CHICAGO, IL 606930622	STUDENT SERVICES	278,163
FOLLETT'S HIGHER EDUCATION GROUP 3146 SOLUTION CENTER CHICAGO, IL 606773001	STUDENT SERVICES	255,938
KAVA MASSIH ARCHITECTS 2830 NINTH STREET BERKELEY, CA 94710	ARCHITECT SERVICES	200,859
2 Total number of independent contractors (including but not limited to those	listed above) who received more than	

\$100,000 of compensation from the organization \blacktriangleright 17

Form 99								Page 9
Part \	/	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
nts ots	1a	Federated cam	paigns 1a					
e ja	b	Membership du	es 1b					
s, ç	c	Fundraising eve	ents 1c					
<u>ਜ਼</u> ੁੱਛ	d	Related organiz	zations 1d					
ĘĘ,	e	Government grant	s (contributions) 1e	263,507				
Contributions, gifts, grants and other similar amounts	f g	sımılar amounts no	butions included in	1,286,071				
Ş.Ē	h	Total. Add lines	s 1a-1f	▶	1,549,578			
				Business Code				
Program Service Revenue	2a b	TUITION & OTHER		611000	51,385,361	51,385,361		
э. Н	c							
7. M	d							
જૂ	e							
<u> </u>	f	All other progra	am service revenue					
Do.⊁		_						
	g		s 2a-2f		51,385,361			
	3		ome (including dividen		5,173,150			5,173,150
	_		ar amounts) stment of tax-exempt bond	F	3,173,130			3,173,130
	4 5			· · · · · · · · · · · · · · · · · · ·	0			
		Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	25,966	(II) F ersonar				
	ь	Less rental	34,932					
		expenses Rental income	-8,966					
	C	or (loss)						
	d	Net rental inco	me or (loss)		-8,966			-8,966
	7a	Gross amount from sales of assets other than inventory	(ı) Securities	(II) Other				
	b	Less cost or other basis and sales expenses Gain or (loss)						
	d	Net gain or (los	ss)		o			
ine ine	8a	Gross income fevents (not inc	rom fundraising					
Other Revenue		of contributions See Part IV, lin	reported on line 1c) ne 18	83,969				
ŧ.	ь	Less direct ex	penses b	47,323				
õ	С		(loss) from fundraising	events 🟲	36,646			36,646
	9a		rom gaming activities ne 19 a					
	b c		penses b (loss) from gaming acti	vities	o			
	10a	Gross sales of returns and allo						
	b c	Net income or (oods sold b (loss) from sales of inv	entory . ▶	o			
		Miscellaneou	s Revenue	Business Code				
	11a							
	Ь							
	С							
	d	All other reven	ue					
	е		s 11a-11d	▶	0			
	12	Total revenue.	See Instructions .	▶	58,135,769	51,385,361		5,200,830

25

organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 0 Grants and other assistance to individuals in the United States See Part IV, line 22 3,007,996 3,007,996 Grants and other assistance to governments, 3 organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 0 5 Compensation of current officers, directors, trustees, and 1,517,092 1,517,092 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 7 Other salaries and wages 23,793,584 20,596,336 2,961,769 235,479 Pension plan contributions (include section 401(k) and section 1,371,989 1,139,785 213,792 403(b) employer contributions) 18,412 5,916,192 5,073,954 797,403 44,835 Other employee benefits 2,088,562 1,818,703 251,334 18,525 10 Fees for services (non-employees) 11 Management 442,399 64,592 361,057 16,750 22,969 1,647 21,322 Legal 122,091 Accounting 122,091 Lobbying 0 Professional fundraising See Part IV, line 17 . . 0 Investment management fees 230,061 230,061 543,231 503,568 39,663 g Advertising and promotion . . . 69,415 47,956 21,459 12 Office expenses 1,817,960 938,893 859,839 19,228 13 107,270 78,073 29,197 14 Information technology 15 Royalties . . 1,232,692 16 955,974 276,718 523,888 436,930 85,066 17 1,892 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 396,048 19 Conferences, conventions, and meetings 216,169 166,336 13,543 O 20 21 Payments to affiliates 22 Depreciation, depletion, and amortization 1,442,625 1,287,343 155,282 23 49,981 49,981 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) **PURCHASED SERVICES** 2,398,741 1,033,345 1,365,396

DUES & SUBSCRIPTIONS 177,260 119,281 57,559 420 d е All other expenses

Total functional expenses. Add lines 1 through 24f 48,836,857 38,670,788 9,796,162 369,907 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the

Part X **Balance Sheet** (A) (B) Beginning of year End of year 1,750 1,750 1 1 18.304.641 2 26,928,930 2 3 674, 187 3 612,505 0 0 4 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 0 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 0 0 7 0 0 8 589.054 9 9 490,743 Prepaid expenses and deferred charges 10a 21,883,535 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 15,914,495 5,691,492 b Less accumulated depreciation 10c 5,969,040 88,446,445 11 84,832,049 11 12 12 Investments—other securities See Part IV, line 11 0 13 13 0 Investments—program-related See Part IV, line 11 . . 0 14 14 24,262,744 15 25,980,273 15 137,970,313 144,815,290 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 5,620,055 17 6,657,851 17 Accounts payable and accrued expenses . 18 18 0 19 18,317,452 19 19,648,594 20 0 20 Ω ol 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 9,324,688 25 9,593,256 D 26 33,262,195 26 35,899,701 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 52,110,971 27 61,570,754 Unrestricted net assets 25,896,587 28 20,443,194 28 Temporarily restricted net assets Fund 29 26,700,560 29 26,901,641 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances 104,708,118 33 108.915.589 34 Total liabilities and net assets/fund balances 137.970.313 34 144.815.290

Par	Check if Schedule O contains a response to any question in this Part XI			.┏	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		58.1	135,769
2	Total expenses (must equal Part IX, column (A), line 25)	2			336,85
3	Revenue less expenses Subtract line 2 from line 1	3		9,2	298,912
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		104,7	708,118
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-5,0	91,44
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		108,9	915,589
Par	Check if Schedule O contains a response to any question in this Part XII			୮	·
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

SAMUEL MERRITT UNIVERSITY

Complete if the organization is a section 501(c)(3) organization or a section

Public Charity Status and Public Support

4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

									94-2992	642		
Par	tΙ	Reas	on for Pu	blic Charity Sta	tus (All org	ganızatıons	must com	plete this i	part.) See ı	nstruction	าร	
The o	rganı	zatıon ıs	not a priva	te foundation becaus	seitis (Forl	ınes 1 throu	ıgh 11, check	k only one b	ox)			
1	Γ	A chur	ch, convent	ion of churches, or a	ssociation of	fchurches s	section 170(b)(1)(A)(i).				
2	$\overline{\mathbf{r}}$	A scho	ol described	d in section 170(b)(1	L)(A)(ii). (At	tach Sched	ule E)					
3	\sqcap	A hosp	ıtal or a cod	perative hospital se	rvice organiz	zatıon descr	ıbed ın sectio	on 170(b)(1)(A)(iii).			
4	Γ			h organization opera ity, and state	ted in conjun	ction with a	hospital des	cribed in se	ction 170(b)	(1)(A)(iii)	.Enter th	e
5	Г	_	•	erated for the benefice (A)(iv). (Complete P	_	or universi	ty owned or o	perated by	a governmer	ntal unit de	scribed in	ı
6	г			· local government o		tal unit desc	ribed in secti	ion 170(b)(1)(A)(v).			
7	,	An orga describ	anization th	at normally receives (A)(vi) (Complete P	a substantia					from the ge	eneral pub	lic
8	\sqcap	A comr	nunity trust	described in section	n 170(b)(1)(A)(vi) (Cor	nplete Part II	I)				
9 10 11 e f g		receipt its sup acquire An orga one or the box a	s from active port from gred by the organization organization organization organization than foundated by the foundated by th	rectly or indirectly c governing body of th	xempt function me and unrel 30,1975 S d exclusively exclusive sorting organ I c organization her than one etermination ization accept controls, either ine the support	ons—subject lated busine see section! to test for property of the bender of the bender of the late of late	t to certain e ess taxable in 509(a)(2). (C public safety efit of, to perf ion 509(a)(1 complete line - Functional rolled directly blicly support S that it is a or contributi	xceptions, accome (less complete Pa Seesection form the fun) or section es 11e through integrate y or indirectied organiza Type I, Typon from any	and (2) no mand section 511 ort III) n 509(a)(4). nctions of, or 509(a)(2) Sugh 11h ed ly by one or tions described in Type of the	tax) from to carry ou see section d	31/3% of businessed the purp 1509(a)(3) The First Fir	ooses of 3). Check Other rsons
		` '	•	er of a person descri	. ,						Lg(ii)	
				lled entity of a perso						11	.g(iii)	
h		Provide	the followi	ng information about	the supporte	ed organızat	ion(s)					
s	(i) Name uppoi ganiz) e of (ii)		(iii) Type of organization (described on col (1) listed in		organizat col (i) of	Did you notify the organization in		(vi) Is the organization in col (i) organized in the US?		(vii) nount of upport?	
				(see instructions))	Yes	No	Yes	No	Yes	No	\dashv	
					1	1	 	 ,	† · · · ·	+		
									+			
									1			
									1			
									1			
Total									1			

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page 2
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	(b)(1)(A)(iv) I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	endar year (or fiscal yea	r beginning	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions)			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and sto	p here						▶ □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and stop here. The org 33 1/3% support test-					6a and line 15 is	33 1/20% or m	ore check this
D	box and stop here. The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	2010. If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	▶ □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	► □

▶□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

▶[

Part IV	Supplemental Information. Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
	Explanation							

Schedule A (Form 990 or 990-EZ) 2011

Additional Data

Software ID: Software Version:

EIN: 94-2992642

Name: SAMUEL MERRITT UNIVERSITY

Form 990, Special Condition Description:

Special Condition Description

DLN: 93493293000202

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization Employer identification number SAMUEL MERRITT UNIVERSITY 94-2992642 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶_ Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year -Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Part III

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art. historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Schedule D (Form 990) 2011 Cat No 52283D

Part	Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Tre</u>	easures, or (<u> </u>	<u>r Similar</u>	Asse	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing th	nat are a signific	ant u	se of its col	lectio	n	
а	Public exhibition		d	Γ	Loan o	r exchange prog	rams				
b	Scholarly research		e	Γ	Other						
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ıın hov	w the	y further	the organizatio	n's ex	cempt purpo	se in		
5	During the year, did the organization solicity assets to be sold to raise funds rather than to							nılar	Г	Yes	┌ No
Par	Part IV, line 9, or reported an ar	ements. Compl	ete ıf	the	organız	ation answere		es" to For	n 990),	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	ian or other interme	edıary	for c	ontrıbut	ions or other as	sets r	not	Г	Yes	Г No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follow	/ıng t	able	ſ			_		
_						}	_		Amou	ınt	
c d	Beginning balance						1c 1d				
	Additions during the year										
e f	Distributions during the year						1e 1f				
	Ending balance	000 Pest V Ive	- 242			l	TL			37	
2a	Did the organization include an amount on Fo		e 21 /						ı	Yes	☐ No
	If "Yes," explain the arrangement in Part XI\			_	1 1157	" 5 000	D-	1.71/ 1 4			
Pa	rt V Endowment Funds. Complete	(a)Current Year		were Prior		to Form 990 (c)Two Years Bacl		t IV, line] Three Years E		a) Four V	ears Back
1a	Beginning of year balance	41,105,749	(5		,873,538	20,480,2	_	29,699	_	eji odi i	ears back
b	Contributions	224,351			617,197	4,867,2	_	•	3,680		
c	Investment earnings or losses	-1,906,319		6	,124,160	7,855,1	_	-7,945			
d	Grants or scholarships	1,749,462		1	,504,398	863,8	_	1,255	5,329		
e	Other expenditures for facilities and programs	23,270			4,748	-3,534,7	51	141	,859		
f	Administrative expenses										
g	End of year balance	37,651,049		41	,105,749	35,873,5	38	20,480	,276		
2	Provide the estimated percentage of the yea	r end balance held	as		•				·		
а	Board designated or quasi-endowment 🕨	2 370 %									
ь	Permanent endowment F 71 450 %										
c	Term endowment ► 26 180 %										
За	Are there endowment funds not in the posse	ssion of the organiz	ation	thata	are held	and administere	d for	the			
	organization by							Г		Yes	No
	(i) unrelated organizations			•			•	L	3a(i)	<u> </u>	No
	(ii) related organizations							[3a(ii)	 	
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					•	[3b	Yes	
						n					
Pal	t VI Land, Buildings, and Equipme	int. See Follii 95	70, Pa					Ι	1		
	Description of property				Cost or o			(c) Accumu depreciati		(d) Bo	ok value
	Land		•								
	Buildings		•			8,80	5,312	5,89	0,041		2,915,271
С	Leasehold improvements		•								
d I	Equipment		•			11,51	5,935	10,02	4,454	:	1,491,481
	Other			<u></u>		· ·	2,288	l			1,562,288
Tota	I. Add lines 1a-1e (Column (d) should equal Fo	orm 990, Part X, colui	mn (B _,), line	10(c).)		•			!	5,969,040
								Schedu	le D (I	Form 9	90) 2011

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12		
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)	+	Cost or end-o	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
	+		
	+		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	•		
		12	
Part VIII Investments—Program Related. Se	e Form 990, Part X, line		
(a) Description of investment type	(b) Book value		d of valuation f-year market value
	+	Cost of elia-o	- year illarket value
	•		
Part IX Other Assets. See Form 990, Part X, II			
(a) Descri	ption		(b) Book value
(1) TUITION RECEIVABLE			17,737,010
(2) STUDENT LOANS RECEIVABLE			7,052,825
(3) OTHER RECEIVABLES			1,190,438
			· ·
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15)	<u>.</u>	25,980,273
			23,300,273
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
FEDERAL STUDENT LOAN FUNDS	8,665,855		
POST RETIREMENT HEALTH BENEFIT	774,142		
INSURANCE LIABILITIES	153,259		
TNOUNANCE LIABILITIES	133,233		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	9,593,256		

Sched	lule D (Form 990) 2011							Page 4
Par	Reconciliation of C	hange in Net Assets from Fo	rm 990) to F	Financial	Statemer	nts	
1	Total revenue (Form 990, Part						1	58,135,769
2 3	Total expenses (Form 990, Pa						3	48,836,857 9,298,912
4	Excess or (deficit) for the year Net unrealized gains (losses) of						4	-5,886,436
5	Donated services and use of fa						5	, ,
6	Investment expenses						6	
7	Prior period adjustments						7	
8	Other (Describe in Part XIV)						8	794,995
9 10	Total adjustments (net) Add I		2	۸ ۷			10	-5,091,441 4,207,471
Part		per financial statements Combine lin Revenue per Audited Financia			nts With I	Revenue p		
1		er support per audited financial staten					1	53,892,238
2		ut not on Form 990, Part VIII, line 12						
a b	•	tments		2a 2b		-5,886,436 4,053,323		
c	Recoveries of prior year grant		:	2c		4,033,323		
d	Other (Describe in Part XIV)			2d		824,605		
e	Add lines 2a through 2d						2e	-1,008,508
3	Subtract line ${f 2e}$ from line ${f 1}$.						3	54,900,746
4		00, Part VIII, line 12, but not on line 1 luded on Form 990, Part VIII, line 7b		4-		220.061		
a b	Other (Describe in Part XIV)	·	. · ·	4a 4b		230,061		
c	Add lines 4a and 4b						4c	3,235,023
5		nd 4c. (This should equal Form 990, Pa					5	58,135,769
		xpenses per Audited Financia	al Stat	eme	nts With	Expenses	per	
1	Total expenses and losses pe statements	raudited financial					1	49,680,521
2		it not on Form 990, Part IX, line 25		İ	I			
a		acılıtıes				4,053,323		
b c	Prior year adjustments Other losses			2b 2c				
d	Other (Describe in Part XIV)			2d		40,915		
e	Add lines 2a through 2d		'				2e	4,094,238
3	Subtract line 2e from line 1 .						3	45,586,283
4		0, Part IX, line 25, but not on line 1: uded on Form 990, Part VIII, line 7b	ı	4a	I	230,061		
a b	Other (Describe in Part XIV)			4b		3,020,513		
c	Add lines 4a and 4b		'		'		4c	3,250,574
5		nd 4c. (This should equal Form 990, P	art I, lın	e 18)		5	48,836,857
Com		scriptions required for Part II, lines 3 , Part XII, lines 2d and 4b, and Part >						
	tional information	, Fait XII, lilles 24 and 40, and Fait 7	\111, IIIIe	55 Z U	allu 4D Als	o complete t	ilis pa	it to provide any
	tional information							
3 3 4 1	Identifier	Return Reference				Explanati	ion	
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RECONCILIATION - OTHER ITEMS PART XII, LINE 4B

RECONCILIATION - OTHER ITEMS PART XIII, LINE 2D

RECONCILIATION - OTHER ITEMS PART XIII, LINE 4B

OTHER ITEM ON LINE 4B INCLUDES SCHOLARSHIPS 3,007,996 MISC RECLASS (3,034)------TOTAL

OTHER ITEMS ON LINE 2D INCLUDE RENTAL EXPENSE 34,932 SPECIAL EVENT EXPENSE 47,323 GIK - SERVICE EXPENSE 8,000 OTHER CHANGES IN FUND BALANCE

OTHER ITEMS ON LINE 4B INCLUDE SCHOLARSHIPS \$
3,007,996 LOSS ON DISPOSAL 10,904 RECLASS BAD DEBT

(49,340)----- TOTAL 40,915 ======

3,004,962 ======

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As Filed Data -

DLN: 93493293000202

OMB No 1545-0047

(Form 990 or 990-EZ) Department of the Treasury

Internal Revenue Service

SCHEDULE E

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Schools

	DEL MERRITT UNIVERSITY				
		1-2992642			
Pa	rt I		YES	NO	
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its other governing instrument, or in a resolution of its governing body?	charter, bylaws,	. Yes		
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in brochures, catalogues, and other written communications with the public dealing with student admissions and orbital religious.	ssions,			
3	programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcas		Yes		
	the period of solicitation for students, or during the registration period if it has no solicitation prograthat makes the policy known to all parts of the general community it serves? If "Yes," please described that makes the policy known to all parts of the general community it serves?	· · · · · · · · · · · · · · · · · · ·			
	please explain If you need more space use Part II		Yes		
4	Does the organization maintain the following?				
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4	a Yes		
	Records documenting that scholarships and other financial assistance are awarded on a racially no basis?	ndiscriminatory 4	b Yes		
c	Copies of all catalogues, brochures, announcements, and other written communications to the publ	ıc dealıng			
	with student admissions, programs, and scholarships?	4			
u	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain If you need more space, use Part II	4	d Yes		
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5.	a	No	
b	Admissions policies?	5	ь	No	
c	Employment of faculty or administrative staff?	5	с	No	
d	Scholarships or other financial assistance?		d	No	
е	Educational policies?		e	No	
f	Use of facilities?	5	f	No	
g	Athletic programs?	5	g	No	
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5	h	No	
-					
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6		No	
	If you answered "Yes" to either line 6a or line 6b, explain on Part II Does the organization certify that it has complied with the applicable requirements of sections 4 01			1,10	

of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
PART I, QUESTION 3		THROUGH BROCHURES, APPLICATIONS AND NEWSPAPER ADVERTISEMENTS
PART I, QUESTION 6A		SAMUEL MERRITT UNIVERSITY RECEIVES GOVERNMENT AID THROUGH FEDERAL STUDENT AID PROGRAMS

Schedule E (Form 990 or 990-EZ) 2011

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Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

DLN: 93493293000202

Inspection

OMB No 1545-0047

2011

Open to Public

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Supplemental Information Regarding

Fundraising or Gaming Activities

Name of the organization
SAMUEL MERRITT UNIVERSITY

Employer identification number
94-2992642

1	Indicate whether the organ	nization raised funds	through any of the	following activities Ch	eck all that annly			
- а	Mail solicitations	mzación raisca lanas		Solicitation of no	• • •			
h	Internet and e-mail so	dicitations		Solicitation of go	-			
•	Phone solicitations	mercacions		Special fundraising events				
q	In-person solicitations	ig events						
2a b	Did the organization have or key employees listed in If "Yes," list the ten highes to be compensated at leas	a written or oral agre Form 990, Part VII st paid individuals or) or entity in conne entities (fundraise	ection with professional ers) pursuant to agreem	fundraising services? ents under which the fui			
	(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes No	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization		
Tota	l	organization is regis	stered or licensed	to solicit funds or has b	een notified it is exempt	from registration or		

Pa	rt II	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.									
			(a) Event #1 CAR DRAWING (event type)	(b) Event #2 WOUND CARE (event type)	(c) Other Events 5 (total number)	(d) Total Events (Add col (a) through col (c))					
Revenue	1 2	Gross receipts Less Charitable contributions	33,360	13,525	37,084	83,969					
	3	Gross income (line 1 minus line 2)	33,360	13,525	37,084	83,969					
	4	Cash prizes	2,000			2,000					
ú	5	Non-cash prizes	19,625			19,625					
Expenses	6	Rent/facility costs			8,160	8,160					
<u>8</u>	7	Food and beverages		2,345	13,777	16,122					
Direct -	8	Entertainment			5 2	52					
ā	9	Other direct expenses .			1,364	1,364					
	10	Direct expense summary Add line	es 4 through 9 in column	(d)		(47,323)					
	11	Net income summary Combine lir	_		•	36,646					
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lin		"Yes" to Form 990, Pa	rt IV, line 19, or repo	·					
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))					
	1	Gross revenue									
ses	2	Cash prizes									
xpenses	3	Non-cash prizes									
ш	4	Rent/facility costs									
Direct	5	Other direct expenses									
	6	Volunteer labor	┌ Yes	┌ Yes	┌ Yes						
	7	Direct expense summary Add lines	2 through 5 in column (d)		()					
	8	Net gaming income summary Coml	oine lines 1 and 7 in colu	mn (d)	<u> </u>						
9 a b	1 165 1 110										
		re any of the organization's gaming l Yes," Explain	icenses revoked, susper	ded or terminated during	the tax year?]					

Sche	dule G (Form 990 or 990-EZ) 20	11		Page 3
11	Does the organization operate g	aming activities with nonmembers? .		· · · · Fyes Fno
12		neficiary or trustee of a trust or a mem		
	formed to administer charitable	gamıng [?]		· · · · Fyes Fno
13	Indicate the percentage of gami			
а				
b	An outside facility			13b
14	Provide the name and address or records	of the person who prepares the organiza	tion's gaming/special events book	s and
	Name 🟲			
	Address 450 30TH STREE	ET STE 2877 94609		
15a	Does the organization have a co	entract with a third party from whom the	organization receives gaming	
	-			· · · · Fyes FNo
b		ming revenue received by the organizat		
		ned by the third party 🟲 \$		
c	If "Yes," enter name and addres	s		
	Name 🟲			
	Address ►			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensation	▶ \$		
	Description of services provided	i ▶		
17	Director/officer Mandatory distributions	F Employee	Independent contractor	
а		er state law to make charitable distribu	itions from the gaming proceeds to	
	retain the state gaming license?	,		· · Fyes Fno
b	Enter the amount of distribution	s required under state law distributed t	o other exempt organizations or sp	ent
		t activities during the tax year 🟲 💲		
Par	t IV Complete this part to instructions.)	provide additional information for	responses to quuestion on Sch	nedule G (see
	Identifier	ReturnReference	Explana	tion

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Schedule I

(Form 990)

Department of the Treasury

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

OMB No 1545-0047

DLN: 93493293000202

Inspection

Internal Revenue Service Name of the organization Employer identification number SAMUEL MERRITT UNIVERSITY 94-2992642 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (f) Method of (a) Description of (h) Purpose of grant (e) A mount of nonorganization section grant valuation non-cash assistance or assistance cash ıf applicable (book, FMV, or government assistance appraisal, other)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22	2.
	Use Schedule I-1 (Form 990) if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
ORGANIZATION'S PROCEDURES FOR MONITORING THE USE OF GRANTS	,	STUDENT FINANCIAL AID APPLICATIONS ARE REVIEWED ANNUALLY IN ORDER TO ENSURE GRANT FUNDS ARE AWARDED APPROPRIATELY BASED ON THE INDIVIDUAL AWARD CRITERIA THE SUTTER HEALTH SYSTEM HAS AN OVERLAP IN LEADERSHIP WHICH MONITORS THE USE OF GRANTS BETWEEN AFFILIATES

Software ID: Software Version:

EIN: 94-2992642

Name: SAMUEL MERRITT UNIVERSITY

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of (f) Description of non-cash

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
DEAN'S SCHOLARSHIP	36	121,664			
ENTRANCE AWARD 2008	7	18,500			
ENTRANCE AWARD 2009	153	465,500			
ENTRANCE AWARD 2010	215	733,197			
ENTRANCE SCHOLARSHIP - PODIATRIC	32	106,657			
INSTITUTIONAL NEEDS BASED	10	11,599			
PRESIDENT PODIATRY SCHOLARSHIP	17	88,334			
SAMUEL MERRITT SCHOLARSHIP	32	175,500			
SCHOLARS IN SERVICE	44	110,000			
SPECIAL PURPOSE SCHOLARSHIPS	227	604,481			
ENDOWMENT FUND SCHOLARSHIPS	214	572,564			

Compensation Information

DLN: 93493293000202

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990. Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization SAMUEL MERRITT UNIVERSITY

Employer identification number

94-2992642

Pa	rt I Questions Regarding Compensation	1				
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	\vdash	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descr			1b	Yes	
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive		- · · · · · · · · · · · · · · · · · · ·	2	Yes	
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all the		y			
	Compensation committee	ı Iz	Written employment contract			
	✓ Independent compensation consultant Form 990 of other organizations	<u>ন</u>	Compensation survey or study Approval by the board or compensation committee			
	Form 990 of other organizations	10	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, Por a related organization	art VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	oaymen	t?	4a		No
b	Participate in, or receive payment from, a supplemen	ital non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pro					
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, I compensation contingent on the revenues of	line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, I compensation contingent on the net earnings of	lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
ь	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A,					
	payments not described in lines 5 and 6? If "Yes," d			7	Yes	
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in in Part III					N -
^		العدد والمور	abla maaanaahaa maaaadaa daa ambadaa Daamaa	8		No
9	If "Yes" to line 8, did the organization also follow the section $53\ 4958-6(c)$?	reputta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) AUDREY BERMAN PHD	(1) (11)	238,169 0	0	3,122 0	15,225 0	14,095 0	270,611 0		
(2) DAVID BRADLEY	(1) (11)	0 615,640	0 293,255	0 13,169	0 730,657	0 13,194	0 1,665,915	336,25	
(3) SHARON DIAZ PHD	(ı) (ıı)	371,362 0	0 0	30,434 0	17,150 0	15,965 0	434,911 0	(
(4) SCOT FOSTER	(1) (11)	245,957 0	25,000 0	3,375 0	16,329 0	9,086 0	299,747 0	(
(5) JOHN GARTEN- SHUMAN	(1) (11)	165,132 0	0 0	2,198 0	11,607 0	8,766 0	187,703 0	(
(6) GREG GINGRAS	(1) (11)	208,312 0	0 0	1,075 0	14,668 0	25,060 0	249,115 0	(
(7) JOHN VENSON DPM	(ı) (ıı)	219,684 0	0 0	3,272 0	15,569 0	22,554 0	261,079 0	(
(8) MARC CODE	(1) (11)	191,466 0	0 0	1,733 0	13,578 0	2,307 0	209,084 0	(
(9) PENNY BAMFORD	(1) (11)	174,606 0	0 0	10,343 0	12,410 0	22,032 0	219,391 0	(
(10) ARLENE SARGENT	(ı) (ıı)	177,158 0	0 0	4,924 0	11,585 0	18,049 0	211,716 0	(
(11) STEPHANIE BANGERT	(ı) (ıı)	154,005 0	25,000 0	2,287 0	12,722	22,293 0	216,307 0	(
(12)RICHARD MACINTYRE	(1) (11)	149,394 0	0 0	9,031 0	10,731 0	17,931 0	187,087 0	(

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
INFORMATION	PART I, QUESTION 1A	FIRST-CLASS TRAVEL CERTAIN OFFICERS AND KEY EMPLOYEES OF SUTTER HEALTH MAY UPGRADE TO FIRST-CLASS TRAVEL FOR FLIGHTS GREATER THAN FOUR HOURS IN DURATION TAX INDEMNIFICATION STANDARD POLICY FOR ALL SUTTER HEALTH EMPLOYEES IS THAT NON- CASH GIFTS AND AWARDS ARE GROSSED-UP FOR TAX PURPOSES THE AMOUNT OF THE GROSS-UP IS ADDED TO THE EMPLOYEE'S WAGES AND TAXED ACCORDINGLY
	PART I, QUESTION 3	THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ENSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION
NONQUALIFIED RETIREMENT PLAN	PART I, QUESTION 4B	THE PURPOSE OF THE NONQUALIFIED RETIREMENT PLAN IS TO PROVIDE SUTTER HEALTH EXECUTIVES WITH A COMPETITIVE RETIREMENT BENEFIT CONSISTENT WITH SUTTER HEALTH'S OVERALL COMPENSATION PHILOSOPHY FOR ALL EMPLOYEES CONTRIBUTIONS ARE DESIGNED TAKING INTO CONSIDERATION LOST RETIREMENT BENEFITS THAT WOULD OTHERWISE BE OBTAINED THROUGH THE QUALIFIED PENSION PLAN SUTTER'S PLANS ARE DESIGNED CONSISTENT WITH COMPETITIVE INDUSTRY PRACTICES THE RETIREMENT PLAN FOR SUTTER HEALTH EMPLOYEES IS A COMBINATION OF SOCIAL SECURITY, 403B EMPLOYER MATCH CONTRIBUTIONS AND QUALIFIED PLAN BENEFITS SUTTER HEALTH EXECUTIVES ARE GENERALLY INELIGIBLE FOR EMPLOYER MATCH CONTRIBUTIONS ADDITIONALLY, QUALIFIED PLAN BENEFITS CAPS HAVE THE EFFECT OF SUBSTANTIALLY REDUCING RETIREMENT BENEFITS THAT ARE OTHERWISE PROVIDED TO ALL EMPLOYEES THE EFFECT IS THAT EXECUTIVES OFTEN DO NOT RECEIVE THE SAME LEVEL OF RETIREMENT BENEFIT ON AN INCOME REPLACEMENT BASIS AS OTHER EMPLOYEES TO ENSURE A COMPETITIVE RETIREMENT BENEFIT AND TO ADDRESS THE SHORTFALLS DESCRIBED ABOVE, SUTTER HEALTH MAKES AN ANNUAL CONTRIBUTION TO A NON-QUALIFIED 457(F) PLAN FOR ITS EXECUTIVES THE FORMULA HAS TWO PARTS (1) 4% TO 7% OF BASE SALARY (COMMENSURATE WITH MANAGEMENT LEVEL), PLUS (2) A CONTRIBUTION STARTING AT 5% (BASED UPON TENURE) FOR EARNINGS BEYOND THE PENSION PAY CAP THE LATTER OF WHICH IS DESIGNED TO HELP RESTORE LOST PENSION BENEFITS FORFEITED UNDER THE QUALIFIED PLAN FOR EARNINGS OVER THE PENSION PAY CAP LIMIT CONTRIBUTIONS ARE ALSO MADE FOR A SMALL GROUP OF SENIOR LEVEL EXECUTIVES WHOSE ESTIMATED RETIREMENT BENEFIT (SOCIAL SECURITY PLUS QUALIFIED PLAN BENEFITS PLUS 457F) FALLS BELOW 50% - 65% OF FINAL 4-YEAR AVERAGE BASE SALARY WHEN RETIRING AT AGE 65 TARGET BENEFIT LEVELS VARY BY YEARS OF SERVICE UNLIKE SUTTER HEALTH'S QUALIFIED PLAN WHERE EMPLOYEE BENEFITS ARE GUARANTEED (I E , A DEFINED BENEFIT), SUTTER'S NON-QUALIFIED PLAN BENEFITS ARE NOT GUARANTEED BY SUTTER HEALTH INVESTMENT RISK IS BORNE BY PARTICIPANTS AND BENEFITS ARE NOT PROTECTED SHOULD SUTTER HEALTH BECOME INSOLV
	PART I, QUESTION 7	SPOT AWARDS ARE INFREQUENTLY USED TO REWARD EMPLOYEES THERE ARE NO SPECIFIC GUIDELINES FOR THE AMOUNT OF THE SPOT AWARD BUT THE AMOUNT TENDS TO NOT EXCEED 5% OF GROSS PAY ANNUAL INCENTIVE PLAN (AIP) THE PURPOSE OF THE PLAN IS TO FOCUS EXECUTIVES ON SPECIFIC, SHORTER-TERM GOALS THAT ARE CRITICAL TO THE ACHIEVEMENT OF AFFILIATE, REGION, AND SYSTEMWIDE OBJECTIVES THAT DRIVE OVERALL ORGANIZATION PERFORMANCE A PORTION OF THE PLAN AWARD IS DISCRETIONARY IN THAT THE SUPERVISOR MAY ADD 4/-5% TO THE AWARD PROVIDED THE TOTAL AWARD (FORMULA PORTION PLUS DISCRETIONARY) DOES NOT EXCEED THE MAXIMUM ESTABLISHED FOR ANY GIVEN EXECUTIVE LONG TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM STRATEGIC OBJECTIVES OF THE ORGANIZATION SUTTER'S LONG TERM PERFORMANCE PLANS WHICH ARE DESIGNED TO FOCUS ON LONGER TERM MEASURES OF ORGANIZATION SUCCESS AND KEY ORGANIZATION STRATEGIES WHICH REQUIRE THE COMBINED EFFORT OF ALL LEADERSHIP TO ACHIEVE SUCCESS SUTTER USES A COMMON FATE APPROACH IN THAT ALL PLAN PARTICIPANTS ARE MEASURED AGAINST THE SAME, ORGANIZATION-WIDE CRITERIA VS INDIVIDUAL EFFORTS THIS FOSTERS A COMMON PURPOSE ACROSS LEADERSHIP AND A SHARED SENSE OF ACCOUNTABILITY FOR THE OVERALL SUCCESS OF SUTTER HEALTH TO ENSURE THAT EXTRAORDINARY EFFORTS BY INDIVIDUALS CAN BE RECOGNIZED AND THAT ACTIONS OF LEADERSHIP ARE CONSISTENT WITH SUPPORTING SUTTER HEALTH'S OVERALL MISSION, VISION, AND VALUES, SUTTER'S LONG TERM INCENTIVE PLAN APPROACH ALSO INCORPORATES A COMBINATION OF CEO AND SUTTER HEALTH COMPENSATION COMMITTEE DISCRETION IN SOME CASES, THE SUTTER HEALTH COMPENSATION COMMITTEE DISCRETION IN SOME CASES, THE SUTTER HEALTH COMPENSATION COMMITTEE DISCRETION IN SOME CASES, THE SUTTER HEALTH COMPENSATION COMMITTEE HAS DELEGATED AUTHORITY TO THE PRESIDENT & CEO TO MODIFY INDIVIDUAL AWARDS WITHIN LIMITS THAT HAVE BEEN PRE-APPROVED BY THE SUTTER HEALTH COMPENSATION COMMITTEE OF THE BOARD DETERMINES ACHIEVEMENT OF ORGANIZATION GOALS AND MAKES FINAL AWARD DETERMIN

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DLN: 93493293000202

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

NonCash Contributions

Open to Public Inspection

	e of the organization EL MERRITT UNIVERSITY				Employer identificat	ion nur	nber	
1101	ELIERATI GALVERSITI				94-2992642			
Pai	rt I Types of Property							
		(a) Check If applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line	(d Method of d contribution	etermır	_	
1	Art—Works of art			_				
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .							
	Securities—Closely held stock .							
L 1	Securities—Partnership, LLC, or trust interests							
L2	Securities—Miscellaneous							
L3	Qualified conservation contribution—Historic structures							
L 4	Qualified conservation contribution—Other							
L 5	Real estate—Residential .							
L6	Real estate—Commercial							
.7	Real estate—O ther							
.8	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .	Х	6	41,478	FMV			
	Taxıdermy							
22	Historical artifacts							
	Scientific specimens							
24	Archeological artifacts							
25	LANDSCAPING Other►(SUPPLIES)	Х	1	2,930	FMV			
26	O ther ►()							
27	O ther ►()							
	O ther ► ()							
29	Number of Forms 8283 received for which the organization complete.				29			0
	5				4 2011	\longrightarrow	Yes	No
30a	During the year, did the organiza							
	must hold for at least three year				ed to be used			
	for exempt purposes for the enti					30a		No
	If "Yes," describe the arrangem				Loomtuubtus	31	Yes	
	Does the organization have a gif	-		•		21	162	
32a	Does the organization hire or us contributions?	e third part	ies or related organizations	to solicit, process, or sell	non-cash	32a		No
b	If "Yes," describe in Part II							
	If the organization did not report	t revenues i	in column (c) for a type of p	roperty for which column (a) is checked.			l

describe in Part II

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
PART I, COLUMN (B)		COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED

Schedule M (Form 990) 2011

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DLN: 93493293000202

OMB No 1545-0047

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization SAMUEL MERRITT UNIVERSITY

Employer identification number

94-2992642

ldentifier	Return Reference	Explanation
MISSION STATEMENT	FORM 990, PART I, LINE 1 AND PART III, LINE 1	SAMUEL MERRITT UNIVERSITY EDUCATES STUDENTS TO BECOME HIGHLY SKILLED AND COMPASSIONATE HEALTH CARE PROFESSIONALS WHO POSITIVELY TRANSFORM THE EXPERIENCE OF CARE IN DIVERSE COMMUNITIES

ldentifier	Return Reference	Explanation
EXEMPT PURPOSE ACHIEVEMENTS	FORM 990, PART III, LINE 4A	SAMUEL MERRITT UNIVERSITY, ORIGINALLY FOUNDED IN 1909, IS A FULLY ACCREDITED HEALTH SCIENCES INSTITUTION LOCATED IN OAKLAND, CALIFORNIA WITH LEARNING CENTERS IN SACRAMENTO, SAN FRANCISCO AND SAN MATEO VALUES A LEARNING ENVIRONMENT WHERE WE CHALLENGE OURSELVES AND OUR STUDENTS TO THINK CRITICALLY, SEEK MASTERY AND ACT COMPASSIONATELY A COLLEGIAL ENVIRONMENT WHERE WE ARE FAIR, RESPECTFUL AND BEHAVE WITH INTEGRITY A COLLABORATIVE ENVIRONMENT WHERE WE PARTINER WITH ONE ANOTHER AND WITH OTHERS IN THE COMMUNITY AN INNOVATIVE ENVIRONMENT WHERE WE PROVIDE AND EXPECT EXCEPTIONAL PERFORMANCE AND SERVICE PROGRAMS UNDERGRADUATE DEGREE PROGRAM THE UNIVERSITY OFFERS AN ACCELERATED BACHELORS OF SCIENCE IN NURSING (ABSN) DEGREE AND A 4-YEAR BSN IN PARTINERSHIP WITH AS INIT MARRY'S COLLEGE IN MORAGA, CA, MILLS COLLEGE IN OAKLAND, CA AND HOLY NAMES UNIVERSITY IN OAKLAND, CA GRADUATE DEGREE PROGRAMS - MASTER'S LEVEL. SMU OFFERS THREE ENTRY-LEVEL MASTER'S DEGREE PROGRAMS MASTER OF OCCUPATIONAL THERAPY, MASTER OF SCIENCE IN NURSING, AND MASTER PHYSICIAN ASSISTANT POST-PROFESSIONAL GRADUATE DEGREES IN NURSING INCLUDE RROGRAMS IN NURSE ANESTHESIA (CRINA), CASE MANAGEMENT AND FAMILY NURSE PRACTITIONER GRADUATE DEGREE PROGRAMS - DOCTORAL LEVEL. THE UNIVERSITY OFFERS THREE DOCTORAL DEGREES INCLUDING DOCTOR OF PODIATRIC MEDICINE (DPM), DOCTOR OF PHYSICAL THERAPY (DPT), AND DOCTOR OF NURSING PRACTICE (DIP), FACULTY AND STUDENTS (FALL 2011) NUMBER OF FULL-TIME FACULTY 133 STUDENTFACULTY CLINICAL RATIO 8 0 TO 1 SAMUEL MERRITT STUDENTS. TOTAL STUDENTS 1,473 UNDERGRADUATE STUDENTS FOR SENIOR COLLEGES AND UNIVERSITIES OF THE WESTERN ASSOCIATION OF SCHOOLS AND COLLEGES SPECIALIZED ACCREDITATION ACCREDITATION REGIONAL ACCREDITATION ACCREDITATION OF NURSE ANESTHESIA COLLEGES AND UNIVERSITIES OF THE WESTERN ASSOCIATION OF SCHOOLS AND COLLEGES SPECIALIZED ACCREDITATION ACCREDITATION REVIEW COMMISSION OF EDUCATION, COUNCIL ON PODIATRIC MEDICAL EDUCATION FOR THE WESTERN ASSOCIATION OF SCHOOLS AND COLLEGES SPECIALIZED ACCREDITATION DETERAPLY EDUCATION

Identifier	Return Reference	Explanation					
DESCRIPTION OF CLASSES OF PERSONS AND THE NATURE OF THEIR RIGHTS	QUESTIONS 6 & 7A	SUTTER EAST BAY HOSPITALS, FORMERLY KNOWN AS ALTA BATES SUMMIT MEDICAL CENTER IS THE SOLE MEMBER OF THIS CORPORATION WITH THE RIGHT TO ELECT AT LEAST A MAJORITY OF THE MEMBERS OF THE BOARD OF DIRECTORS					

Reference	Explanation
CLASSES OF PART VI, SOL PERSONS, QUESTION MEM TO DECISIONS REQUIRING APPR & TYPE OF VOTING RIGHTS RECORD MATERIAL CAPPART OF THE DOLL COPPORT OF T	UTTER EAST BAY HOSPITALS, FORMERLY KNOWN AS ALTA BATES SUMMIT MEDICAL CENTER, AS THE DILE MEMBER OF THE ORGANIZATION IS ENTITLED TO EXERCISE FULLY ALL RIGHTS AND PRIVILEGES OF EMBERS OF NONPROFIT CORPORATIONS UNDER THE CALIFORNIA NONPROFIT PUBLIC BENEFIT DRPORATION LAW, AND ALL OTHER APPLICABLE LAWS THE MEMBER HAS THE RIGHTS AND POWERS TO POINT (AND REMOVE) MEMBERS OF THE CORPORATION'S BOARD OF DIRECTORS, SUBJECT TO THE ROVISIONS OF THE BY LAWS IN ADDITION, THE MEMBER HAS THE RIGHT TO APPROVE THE FOLLOWING CTIONS OF THE CORPORATION'S BOARD OF DIRECTORS (A) MERGER, CONSOLIDATION, CORGANIZATION, CORGANIZATION OR DISSOLUTION OF THE CORPORATION, (B) CREATING A SUBSIDIARY ORGANIZATION, CORGANIZATION OR DISSOLUTION OF THE ARTICLES OF INCORPORATION OR THE BY LAWS OF THE DRPORATION, (D) APPROVAL OF ANNUAL OPERATING AND CAPITAL BUDGETS, (E) LONG-TERM OR ATERIAL AGREEMENTS INCLUDING, BUT NOT LIMITED TO, BORROWINGS, EQUITY FINANCINGS, APITALIZED LEASES AND INSTALLMENT CONTRACTS, AND PURCHASE, SALE, LEASE, DISPOSITION, POTHECATION, EXCHANGE, GIFT, PLEDGE, OR ENCUMBRANCE OF ANY ASSET, REAL OR PERSONAL, ITH A FAIR MARKET VALUE IN EXCESS OF A DOLLAR AMOUNT TO BE DETERMINED FROM TIME TO TIME BY HE TRUSTEES OF THE MEMBER, WHICH SHALL NOT BE LESS THAN THE GREATER OF (I) FIFTY THOUSAND DILLARS (\$50,000) OR (II) TEN PERCENT (10%) OF THE TOTAL ANNUAL CAPITAL BUDGET OF THIS DRPORATION, (F) APPROVAL OF TRANSACTIONS OF THIS CORPORATION IN WHICH A REGENT OR OFFICER THIS CORPORATION HAS A MATERIAL FINANCIAL INTEREST, (G) APPOINTMENT OF THE CORPORATION'S DEPENDENT AUDITORS AND LEGAL COUNSEL, (H) APPROVAL OF STRATEGIC PLANS

ldentifier	Return Reference	Explanation
DESCRIBE THE PROCESS USED BY MGMT &/OR GOVERNING BODY TO REVIEW FORM 990	FORM 990, PART VI, QUESTION 11B	SUTTER HEALTH, A RELATED TAX-EXEMPT ORGANIZATION, HAS A CENTRALIZED TAX DEPARTMENT RESPONSIBLE FOR THE PREPARATION OF THE FORM 990 ANNUALLY THE TAX DEPARTMENT PROVIDES TRAINING AND EDUCATION TO AFFILIATE PERSONNEL WHO ASSIST THE TAX DEPARTMENT IN COLLECTING AND REVIEWING DATA TO BE REPORTED ON THE FORM 990 THE PREPARATION MATERIAL IS REVIEWED BY VARIOUS DEPARTMENTS INCLUDING TAX, FINANCE, LEGAL, AND HUMAN RESOURCES A NATIONAL ACCOUNTING FIRM PREPARES AND/OR REVIEWS THE RETURN A COMPLETED RETURN IS THEN REVIEWED BY THE TAX DEPARTMENT, THE AFFILIATE, AND THE CFO BEFORE THE RETURN IS FILED A COPY OF THE FORM 990 HAS BEEN PROVIDED TO ALL MEMBERS OF THE GOVERNING BODY BEFORE FILING THE FORM

ldentifier	Return Reference	Explanation
DESCRIPTION OF PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST	FORM 990, PART VI, QUESTION 12	EMPLOYEES ARE EDUCATED ON THE CONFLICT OF INTEREST POLICY AND THE NEED TO MAKE DISCLOSURE AS PART OF ANNUAL COMPLIANCE EDUCATION IN ADDITION, ANNUALLY A DISCLOSURE STATEMENT IS COMPLETED BY ALL DIRECTORS AND OFFICERS THAT INCLUDES AN ACKNOWLEDGEMENT THAT THEY HAVE READ THE CONFLICT OF INTEREST POLICY ON THIS STATEMENT THE INDIVIDUAL WILL LIST A WIDE RANGE OF INFORMATION WHICH INCLUDES BUSINESS RELATIONSHIPS, EMPLOYMENT RELATIONSHIPS, PROPERTY INTERESTS, AND THOSE OF RELATED PARTIES THE CEO AND BOARD CHAIR WILL REVIEW THE STATEMENTS AND MONITOR SITUATIONS THAT MAY POSE A POTENTIAL CONFLICT OF INTEREST THE CEO AND BOARD CHAIR MAY CONSULT WITH THE OFFICE OF THE GENERAL COUNSEL AS NECESSARY IF THERE IS A POTENTIAL CONFLICT OF INTEREST RELATED TO A PARTICULAR TRANSACTION, THE INTERESTED INDIVIDUAL MUST DISCLOSE THE EXISTENCE AND NATURE OF THE RELATIONSHIP THE BOARD CHAIR MAY APPOINT A DISINTERESTED PERSON OR COMMITTEE TO INVESTIGATE THE CONFLICT UNTIL THE POTENTIAL CONFLICT IS RESOLVED, THE BOARD CHAIR MAY REQUEST THE INDIVIDUAL TO NOT PARTICIPATE DURING RELATED PRESENTATIONS AND DISCUSSIONS IN ALL CIRCUMSTANCES INVOLVING AN ACTUAL CONFLICT, THE INTERESTED INDIVIDUAL SHALL REFRAIN FROM VOTING ON ANY MATTER RELATED TO THE TRANSACTION

ldentifier	Return Reference	Explanation
PROCESS FOR DETERMINING COMPENSATION	FORM 990, PART VI, QUESTION 15	THE COMPENSATION COMMITTEE OF THE SUTTER HEALTH BOARD OF DIRECTORS RETAINS ULTIMATE DISCRETIONARY AUTHORITY OVER ALL ELEMENTS OF COMPENSATION TO ENSURE THAT ORGANIZATIONAL PURPOSES ARE APPROPRIATELY BEING SERVED THE COMPENSATION COMMITTEE USES CREDIBLE DATA SOURCES AND MAINTAINS AN OBJECTIVE "ARMS LENGTH" DECISION-MAKING PROCESS, ENSURING THE INTEGRITY OF SUTTER'S EXECUTIVE PROGRAMS AND CONSISTENCY WITH THE ORGANIZATION'S OVERALL MISSION IN ORDER TO ENSURE EXTERNAL COMPETITIVENESS, NATIONAL, CALIFORNIA AND LOCAL MARKET AREA COMPENSATION DATA COMPARISONS ARE REVIEWED COMPETITIVE ANALYSIS INCLUDES (A) BASE SALARY, (B) TOTAL CASH (BASE SALARY + ANNUAL INCENTIVE) AND (C) TOTAL REMUNERATION (BASE SALARY + ANNUAL INCENTIVE + BENEFITS AND LONG TERM INCENTIVE) THIS ANALYSIS INCLUDES COMPARABLE ORGANIZATIONS AND GEOGRAPHIC CONSIDERATIONS FOR THE MOST SENIOR EXECUTIVE POSITIONS, NATIONAL COMPARISONS FOR ORGANIZATIONS SIMILAR IN SIZE, SCOPE AND COMPLEXITY AS SUTTER HEALTH ARE MOST APPROPRIATE SINCE IT IS A NATIONAL MARKETPLACE IN WHICH SUTTER COMPETES FOR EXECUTIVE TALENT ON THE OTHER HAND, BECAUSE CALIFORNIA'S UNDERLYING COMPENSATION STRUCTURE IS HIGHER THAN NATIONAL DATA (ESPECIALLY IN THE BAY AREA), REGIONAL PAY COMPARISONS AND ADJUSTMENTS ARE MADE OFFICERS AND KEY EMPLOYEES OF THIS ORGANIZATION WHO ARE SUTTER HEALTH EMPLOYEES UNDERGO A REVIEW AND COMPENSATION COMMITTEE APPROVAL, AND SUCH APPROVAL IS RECORDED IN THE MINUTES

ldentifier	Return Reference	Explanation
AVAIL OF GOV DOCS, CONFLICT OF INTEREST POLICY, & FIN STMTS TO GEN PUBLIC	FORM 990, PART VI, QUESTION 19	THE SUTTER HEALTH SYSTEM POSTS ITS CURRENT AND PAST AUDITED FINANCIAL STATEMENTS AT SUTTERHEALTH ORG OTHER DOCUMENTS ARE ALSO LOCATED AT THIS WEBSITE INCLUDING THE ANNUAL REPORT, MISSION STATEMENT, HISTORY, AND LINKS TO AFFILIATE WEBSITES THE GOVERNING DOCUMENTS ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME

ldentifier	Return Reference	Explanation
HOURS PER WEEK DEVOTED TO RELATED ORGANIZATION	FORM 990, PART VII	THE FOLLOWING BOARD MEMBER OF THE ORGANIZATION IS A FULL-TIME EMPLOYEE (40 HOURS PER WEEK) OF SUTTER HEALTH AND THEIR SUTTER HEALTH SALARY IS REPORTED HEREIN THIS INDIVIDUAL RECEIVES NO COMPENSATION FOR THEIR SERVICE AS BOARD MEMBER OF THIS ORGANIZATION DAVID BRADLEY

ldentifier	Return Reference	Explanation
	FORM 990, PART XI, LINE 5	CHANGE IN UNREALIZED GAIN/(LOSS) ON INVESTMENTS \$ (5,886,436) EQUITY TRANSFERS (NET) 742,350 PENSION RELATED CHANGES 6,658 OTHER CHANGES IN FUND BALANCE 45,987

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493293000202 **SCHEDULE R Related Organizations and Unrelated Partnerships** (Form 990) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

OMB No 1545-0047

Employer identification number

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

SAMUEL MERRITT UNIVERSITY 94-2992642 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (b) (d) (e) Name, address, and EIN of disregarded entity Legal domicile (state Total income End-of-year assets Direct controlling Primary activity or foreign country) entity Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (g) (c) Section 512(b)(13) Name, address, and EIN of related organization Public charity status Primary activity Legal domicile (state Exempt Code section Direct controlling controlled or foreign country) (if section 501(c)(3)) entity organization Yes No See Additional Data Table

► See separate instructions.

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line	34
	because it had one or more related organizations treated as a partnership during the tax year.)	

i			_									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	,	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Genei mana parti	ral or aging	(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) HEALTH VENTURES INC 350 HAWTHORNE ST OAKLAND, CA 94609 94-2918780	HEALTH SERVICE	CA	NA	C CORP			
							_

(6)

	Note. Complete line 1 if any entity is listed in Parts II, III or IV	,	, , , , -		Yes	No					
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organiz	ations listed in Parts	II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No					
b	Gift, grant, or capital contribution to related organization(s)			1b		No					
C	Gift, grant, or capital contribution from related organization(s)			1c		No					
d	Loans or loan guarantees to or for related organization(s)			1d		No					
e	Loans or loan guarantees by related organization(s)			1e		No					
f	Sale of assets to related organization(s)			1f		No					
g	Purchase of assets from related organization(s)			1 g		No					
h	Exchange of assets with related organization(s)			1h		No					
i	Lease of facilities, equipment, or other assets to related organization(s)			1 i		No					
j	Lease of facilities, equipment, or other assets from related organization(s)			1j		No					
k	Performance of services or membership or fundraising solicitations for related organization(s)			1k		No					
ı	Performance of services or membership or fundraising solicitations by related organization(s)			11		No					
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Ia No Id contribution to related organization(s) Id contribution from related organization(s) Id contribution from related organization(s) Id contribution from related organization(s) Id No Id contribution from related organization(s) Id No Intees by related organization(s) Id No Intees by related organization(s) If No									
n	Sharing of paid employees with related organization(s)										
0	Reimbursement paid to related organization(s) for expenses			10		No					
р	Reimbursement paid by related organization(s) for expenses			1p		No					
q	Other transfer of cash or property to related organization(s)			<u>1q</u>	Yes						
r	O ther transfer of cash or property from related organization(s)			1r	Yes						
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, incl	luding covered relation	onships and transact	ion thresholds							
	(a)		(c)	(d)	ing amo	unt					
	Name of other organization		Amount involved			unc					
(1) 2)											
۷)											
3)											
-,											
4)											
-											
5)											

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)		eral or aging ener?	(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: **Software Version:**

EIN: 94-2992642

Name: SAMUEL MERRITT UNIVERSITY

(a) Name, address, and EIN of related organization (b) Primary Activity (State or Foreign Country) ADOLESCENT TREATMENT CENTERS INC 390 40TH STREET OAKLAND, CA 94609 68-0088443 ALTA BATES SUMMIT FOUNDATION 3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 51-0160184 CALIFORNIA PACIFIC MEDICAL CTR FOUND 2015 STEINER STREET 2ND FLOOR C(b) Legal Domicile (State or Foreign Country) (d) Exempt Code section (f) Direct Controlling Entity (f) Direct Controlling (State or Foreign Country) (3) SUTTER EBH CA 501(C) (3) 11a - I SUTTER EBH CA 501(C) (3) 11a - I SUTTER WBH	Section 512 (b)(13) controlled organization
INC 390 40TH STREET OAKLAND, CA 94609 68-0088443 ALTA BATES SUMMIT FOUNDATION 3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 51-0160184 CALIFORNIA PACIFIC MEDICAL CTR FOUND 2015 STEINER STREET 2ND FLOOR FUNDRAISING CA 501(C) (3) 11a - I SUTTER EBH CA 501(C) (3) 11a - I SUTTER WBH	
3012 SUMMIT STREET 3RD FLOOR OAKLAND, CA 94609 51-0160184 CALIFORNIA PACIFIC MEDICAL CTR FOUND 2015 STEINER STREET 2ND FLOOR FUNDRAISING CA 501(C) (3) 11a - I SUTTER EBH CA 501(C) (3) 11a - I SUTTER WBH	Yes
FOUND 2015 STEINER STREET 2ND FLOOR FUNDRAISING CA 501(C) (3) 11a - I SUTTER WBH	
SAN FRANCISCO, CA 94115	Yes
DELTA MEMORIAL HOSPITAL FOUNDATION 3901 LONE TREE WAY ANTIOCH, CA 94509 94-2417022 FUNDRAISING CA 501(C) (3) 11a - I SUTTER EBH	Yes
EAST BAY PERINATAL CENTER 350 HAWTHORNE AVE OAKLAND, CA 94609 51-0172285 HEALTHCARE CA 501(C) (3) SUTTER EBH	Yes
EDEN MEDICAL CENTER 20103 LAKE CHABOT ROAD CASTRO VALLEY, CA 94546 94-2948100 CA SUTTER HLTH (3)	Yes
MARIN COMMUNITY HEALTH 250 BON AIRE ROAD GREENBRAE, CA 94904 94-2994751 SUPPORTING OR CA 501(C) (3) 11b - II SUTTER HLTH	Yes
MILLS-PENINSULA HEALTH SERVICES 1501 TROUSDALE DRIVE BURLINGAME, CA 94010 94-1156265 ADDITAL CA 501(C) (3) PAMF	Yes
MILLS-PENINSULA HOSPITAL FOUNDATION 1501 TROUSDALE DRIVE BURLINGAME, CA 94010 23-7288765 FUNDRAISING CA 501(C) 11a - I MPHS	Yes
PALO ALTO MEDICAL FOUNDATION 2350 EL CAMINO REAL MOUNTAIN VIEW, CA 94040 94-1156581 HEALTHCARE CA 501(C) (3) SUTTER HLTH	Yes
SUTTER AUBURN FAITH HOSPITAL FOUNDATION 11815 EDUCATION ST AUBURN, CA 95602 94-2594966 FUNDRAISING CA (3) 501(C) 7 (3)	Yes
SUTTER CENTRAL VALLEY HOSPITALS 1800 COFFEE ROAD SUITE 76 MODESTO, CA 95355 94-1080917 CA 501(C) (3) SUTTER HLTH	Yes
SUTTER COAST HOSPITAL 800 E WASHINGTON BLVD CRESCENT CITY, CA 95531 94-2988520 CA 501(C) (3) SUTTER HLTH	Yes
SUTTER DAVIS HOSPITAL FOUNDATION PO BOX 1617 DAVIS, CA 95617 68-0217870 FUNDRAISING CA 501(C) (3) 11a - I SUTTER SSR	Yes
SUTTER EAST BAY HOSPITALS 3012 SUMMIT STREET 3RD FLOOR HOSPITAL CA 501(C) OAKLAND, CA 94609 94-1196176	Yes
SUTTER EAST BAY MEDICAL FOUNDATION 3687 MT DIABLO BLVD 200 LAFAYETTE, CA 94549 94-2690415 HEALTHCARE CA 501(C) (3) SUTTER HLTH	Yes
SUTTER GOULD MEDICAL FOUNDATION 600 COFFEE ROAD MODESTO, CA 95355 HEALTHCARE CA 501(C) (3) SUTTER HLTH	Yes
94-1682256 SUTTER HEALTH 2200 RIVER PLAZA DRIVE SUPPORTING OR CA SACRAMENTO, CA 95833 94-2788907	No
SUTTER HEALTH PACIFIC 91-2301 FT WEAVER RD EWA BEACH, HI 96706 99-0298651 HOSPITAL CA 501(C) (3) SUTTER HLTH	Yes
SUTTER HEALTH SACRAMENTO SIERRA REGION PO BOX 160727 SACRAMENTO, CA 95816 94-1156621 SUTTER HLTH (3)	Yes

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations										
(a) Name, address, and EIN of related organization	(b) Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	(f) Direct Controlling Entity	g Section 512 (b)(13) controlled organization				
SUTTER INSURANCE SERVICES CORPORATION 745 FORT STREET SUITE 800 HONOLULU, HI 96813 99-0289310	INSURANCE SER	HI	501(C) (3)	11b - II	SUTTER HLTH	Yes				
SUTTER MEDICAL CENTER FOUNDATION PO BOX 160727 SACRAMENTO, CA 95816 94-2788906	FUNDRAISING	СА	501(C) (3)	7	SUTTER SSR	Yes				
SUTTER MEDICAL CENTER CASTRO VALLEY 20130 LAKE CHABOT RD 103 CASTRO VALLEY, CA 94546 77-0146047	HOSPITAL	CA	501(C) (3)	3	SUTTER HLTH	Yes				
SUTTER MEDICAL FOUNDATION 2800 L STREET 7TH FLOOR SACRAMENTO, CA 95816 68-0273974	HEALTH CARE	СА	501(C) (3)	11b - II	SUTTER HLTH	Yes				
SUTTER ROSEVILLE MEDICAL CTR FOUNDATION ONE MEDICAL PLAZA ROSEVILLE, CA 95661 68-0040113	FUNDRAISING	СА	501(C) (3)	7	SUTTER SSR	Yes				
SUTTER SOLANO CHARITABLE FOUNDATION 300 HOSPITAL DRIVE VALLEJO, CA 94589 94-2668262	FUNDRAISING	СА	501(C) (3)	7	SUTTER SSR	Yes				
SUTTER VISITING NURSE ASSOC AND HOSPICE 1900 POWELL ST 300 EMERYVILLE, CA 94608 94-6068843	HEALTH CARE	СА	501(C) (3)	9	SUTTER HLTH	Yes				
SUTTER WEST BAY HOSPITALS 2333 BUCHANAN STREET SAN FRANCISCO, CA 94115 94-0562680	HOSPITAL	CA	501(C) (3)	3	SUTTER HLTH	Yes				
SUTTER WEST BAY MEDICAL FOUNDATION 2015 STEINER STREET 1ST FLOOR SAN FRANCISCO, CA 94115 94-2948131	HEALTHCARE	СА	501(C) (3)	3	SUTTER HLTH	Yes				
TRACY HOSPITAL FOUNDATION 1420 N TRACY BLVD TRACY, CA 95376 68-0318845	FUNDRAISING	СА	501(C) (3)	11a - I	SUTTER CVH	Yes				

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Sche	uule K, Pait I	.11 - 1ae	ntificatio		ed Orga	nizatio	ns ia	kable a	is a Parui	ersi	пр	
(a) Name, address, and EIN of related organization	Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income (\$)	(g) Share of end-of- year assets (\$)	(h) Disprop allocati	Box 20 of K-1 (\$)		(j) General nt or Managing f Partner?		(k) Percentage ownership
MAGNETIC				512-514)			res	No		162	140	
IMAGING AF 175 LENNON WLN CK, CA 94598 94-2953833	PATIENT CARE	CA	NA	N/A								
SURG CTR OF												
	OUTPATIENT SURG	СА	NΑ	N/A								
ALTA CT SERVICES LP												
	PATIENT CARE	CA	NA	N/A								
CALIFORNIA PACIFIC ADV IMAGING LLC	MRI JOINT VENTURE	CA	NΑ	N/A								
SAN FRANCISCO ENDOSCOPY CENTER LLC	ENDOSCOPY JV	CA	NΑ	N/A								
PRESIDIO SURGERY CENTER LLC	AMBULATORY SURG	СА	NA	N/A								
SUTTER FAIRFIELD SURGERY CTR 2700 LOW CT FAIRFIELD, CA 94533 30-0233892	SURGERY	CA	NA	N/A								
TWIN CITIES SURGICAL HOSPITAL LLC 250 S WACKER CHICAGO, IL 60606 35-2182617	SURGERY	CA	NΑ	N/A								