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Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public Inspection

The organization may have to use a copy of this return to satisfy state reporting requirements A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011 Name of organization CALIFORNIA ASSOCIATION OF HOSPITALS AND D Employer identification number B Check if applicable Address change HEALTH SYSTEMS 94-1205908 Doing Business As E Telephone number Name change Initial return Number and street (or P O box if mail is not delivered to street address) G Gross receipts \$ 28,022,689 1215 K STREET NO 800 Terminated Amended return City or town, state or country, and ZIP + 4 SACRAMENTO, CA 95814 Application pending Name and address of principal officer **H(a)** Is this a group return for C DUANE DAUNER affiliates? 1215 K STREET NO 800 SACRAMENTO, CA 95814 H(b) Are all affiliates included? If "No," attach a list (see instructions) Tax-exempt status Group exemption number 🕨 H(c) Website: ► N/A K Form of organization ✓ Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation 1935 M State of legal domicile CA Summary Part I Briefly describe the organization's mission or most significant activities MEMBERSHIP ORGANIZATION PROVIDING SERVICES TO MEMBER HOSPITALS INCLUDING EDUCATION AND REPRESENTATION BEFORE LEGISLATIVE AND REGULATORY BODIES Activities & Governance 2 Check this box 🚩 if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . 12 4 Number of independent voting members of the governing body (Part VI, line 1b) . 4 11 5 246 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . 0 6 Total number of volunteers (estimate if necessary) 6 7a 96.585 7a Total unrelated business revenue from Part VIII, column (C), line 12 . b Net unrelated business taxable income from Form 990-T, line 34 7b 58,845 **Prior Year Current Year** Contributions and grants (Part VIII, line 1h) . 8 14,326 0 Program service revenue (Part VIII, line 2g) . . 20,739,293 24,381,934 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 946,702 767,759 10 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 1.491.318 2,869,760 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 23,191,639 28,019,453 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-15 Expenses 11,859,963 12,602,191 10) 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . 0 b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright^0 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 9,917,270 10,819,583 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 21,777,233 23,421,774 Revenue less expenses Subtract line 18 from line 12 . 1,414,406 4,597,679 LAssets or id Balances **Beginning of Current** End of Year Year 20 46,100,732 52,019,637 Total assets (Part X, line 16) . . 21 16,946,755 Total liabilities (Part X, line 26) 18,891,775 22 Net assets or fund balances Subtract line 21 from line 20 29,153,977 33,127,862 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. 2012-11-09 Signature of officer Sign Here JENNIFER NEWMAN CFO Type or print name and title Check if Preparer's taxpayer identification number Preparer's signature SHARON L ZORBACH (see instructions) Paid employed 🕨 🔽 P00125475 Preparer's DELOITTE TAX LLP

225 WEST SANTA CLARA STREET

May the IRS discuss this return with the preparer shown above? (see instructions) $\,\cdot\,\,$. $\,\cdot\,\,$.

SAN JOSE, CA 95113

Firm's name (or yours

if self-employed), address, and ZIP + 4

Use Only

EIN • 86-1065772

Phone no (408) 704-4000

▼Yes 「No

Par	t III			Accomplishments e to any question in this F	Part III	
1	Briefl	y describe the orga	anızatıon's mıssıon			
			ON PROVIDING SERV REGULATORY BODIES		PITALS INCLUDING EDUCA	TION AND REPRESENTATION
2		_		orogram services during t	he year which were not listed	on
	If "Ye	s," describe these i	new services on Sched	ule O		
3		_		significant changes in h	ow it conducts, any program	
	If "Ye	s," describe these o	changes on Schedule C)		
4	expen	ises Section 501(d	c)(3) and 501(c)(4) org	janizations and section 4	of its three largest program so 947(a)(1) trusts are required for each program service rep	to report the amount of
4a	(Code	2) (Expenses \$	ıncludıng grants o	of \$) (Reven	nue \$)
					IA FOR HOSPITALS AND HEALTH SYS NARS, VOLUNTEER PROGRAMS, AND	STEMS EDUCATE HOSPITALS AND HEAL O OTHER CONTACTS
4b	(Code	2) (Expenses \$	ıncludıng grants o	of \$) (Reven	uue \$
	ACTIN DEPAI	IG AS AN INTERMEDIAR RTMENT, WITH REGARI	RY BETWEEN HOSPITALS AND O TO THE ADJUDICATION OF	OOTHER HEALTHCARE EMPLOY FUI CLAIMS & APPEALS AND TH	ERS AND THE STATE OF CALIFORNI HE PAYMENT OF UI BENEFITS TO EL	IA, EMPLOYMENT DEVELOPMENT IGIBLE CLAIMANTS
4c	(Code	2) (Expenses \$	ıncludıng grants o	of \$) (Reven	ue \$)
4d	Othe	er program services	(Describe in Schedul	e O)		
	(Exp	enses \$	ıncludın	g grants of \$) (Revenue \$)
4 e	Tota	l program service e	ynenses ⊩ ¢			

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Yes	
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 📆	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? <i>If "Yes," complete Schedule D, Part VI.</i>	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
Ь	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νo
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section $512(b)(13)$?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note: All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements	Regarding	Other IRS	Filings ar	nd Tax (Compliance

	Check if Schedule O contains a response to any question in this Part V		.୮	
			Yes	No
а	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	106			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	10	Yes	
а	gaming (gambling) winnings to prize winners?	1c	res	
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
а	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
а	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities account)?	4a		Νο
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	E-		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	5c 6a		Νο
b	organization solicit any contributions that were not tax deductible?			
	were not tax deductible?	6b		
-	Organizations that may receive deductible contributions under section 170(c).	72		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
_	contract?	7e		
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7f 7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	79 7h		
	Form 1098-C?	711		
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	-		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
_		_		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
ь	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans Enter the aggregate amount of recovers on hand			
C	Enter the aggregate amount of reserves on hand 13c			
1a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νο
h	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule 0	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management								
			Yes	No					
4									
1a	Enter the number of voting members of the governing body at the end of the tax year								
b	Enter the number of voting members included in line 1a, above, who are independent								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any	2		N o					
3	other officer, director, trustee, or key employee?			NO					
4	supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was	3		No					
	filed?	4		Νo					
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo					
6	Did the organization have members or stockholders?	6	Yes						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		Νo					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following								
а	The governing body?	8a	Yes						
ь	Each committee with authority to act on behalf of the governing body?	8b	Yes						
9									
Se	ction B. Policies (This Section B requests information about policies not required by the Internal								
	venue Code.)			.					
			Yes	No					
	Did the organization have local chapters, branches, or affiliates?	10a		Νo					
Ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes						
Ь	Describe in Schedule O the process, if any, used by the organization to review the Form 990								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes						
	Were officers, directors or trustees, and key employees required to disclose annually interests that could give								
	rise to conflicts?	12b	Yes						
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes						
13	Did the organization have a written whistleblower policy?	13	Yes						
14	Did the organization have a written document retention and destruction policy?	14	Yes						
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official	15a	Yes						
ь	Other officers or key employees of the organization	15b	Yes						
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)								
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Νo					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its								
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b							
Se	ction C. Disclosure	' '							
17	List the States with which a copy of this Form 990 is required to be filed▶CA								
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)	_	_						

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

☐ O wn website ☐ A nother's website ☐ Upon request

(916) 443-7401

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

 JENNIFER NEWMAN

 1215 K STREET SUITE 800

 SACRAMENTO, CA 95814

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) A verage hours per week (describe	unles an	on (d e tha	n on son er aı	e bo ıs b nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated	Former		MISC)	related organizations
(1) C DUANE DAUNER PRESIDENT	40 00	х		х				1,372,155	0	38,073
(2) PATRICK E FRY PAST-CHAIR	1 00	х		х				0	0	0
(3) LEONARD LA BELLA TRUSTEE	1 00	х						0	0	0
(4) RONALD C WERFT CHAIR	1 00	х		х				0	0	0
(5) ROGER E SEAVER SECRETARY/TREASURER	1 00	х		х				0	0	0
(6) STEVEN J PACKER CHAIR-ELECT	1 00	х		х				0	0	0
(7) MICHAEL H COVERT TRUSTEE	1 00	х						О	0	0
(8) JAMES WIPPLE TRUSTEE	1 00	х						0	0	0
(9) CORWIN N HARPER TRUSTEE	1 00	х						0	0	0
(10) JOHN FRIEL TRUSTEE	1 00	х						0	0	0
(11) JANICE ROEDIGER TRUSTEE, COMMITTEE ON VOLUNTEER SERVICES CHAIR	1 00	х						0	0	0
(12) BARBARA LEANSE TRUSTEE, DIRECTORS' COORDINATING COUNCIL CHAIR	1 00	х						0	0	0
(13) LOIS M SUDER EXECUTIVE VP/COO	40 00			х				475,904	0	54,183
(14) CYNTHIA J WARD CFO (THROUGH 3/31/11)	40 00			х				47,822	0	0
(15) JENNIFER NEWMAN CHIEF FINANCIAL OFFICER	40 00			х				154,998	0	38,881
(16) MARTIN GALLEGOS SENIOR VP/CHIEF LEGISLATIV	40 00				х			435,971	0	46,478
(17) DIETMAR GRELLMAN SENIOR VP/EXTERNAL AFFAIRS	40 00				Х			249,145	0	53,355

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(describe director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and	
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		MISC)	related organizations	
(18) DOREL HARMS SENIOR VP/CLINICAL SERVICE	40 00				х			233,993	0	37,602	
(19) ANNE N O'ROURKE SENIOR VP/FEDERAL RELATION	40 00				х			327,717	0	61,249	
(20) CHUCK HOWARTH DIRECTOR UI DIVISION	40 00				х			258,177	0	41,738	
(21) TERRY SHERB CHIEF INFORMATION OFFICER	40 00				х			182,738	0	32,565	
(22) ANNE MCLEOD VP/REIMBURSEMENT & ECONOMI	40 00				х			412,761	0	51,077	
(23) CONSTANCE M DELGADO SENIOR LEGISLATIVE ADVOCAT	40 00					х		177,783	0	36,137	
(24) JULIE A REPPAS VP/HUMAN RESOURCES	40 00					х		182,334	0	38,333	
(25) MATTHEW ABSHER VP/FINANCE	40 00					х		178,344	0	21,835	
(26) JANA DU BOIS VP/LEGAL COUNSEL	40 00					х		173,386	0	20,476	
(27) ALYSSA KEEFE VP/FEDERAL REG AFFAIRS	40 00					х		172,336	0	31,510	
1b Sub-Total			•	•			<u> </u>				
c Total from continuation sheets	to Part VII, Sect	ion A					▶				
d Total (add lines 1b and 1c) .							•	5,035,564	0	603,492	

			Yes	No	_
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes," complete Schedule J for such individual</i>	3		Νο	•
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes		•
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Νο	-

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
HOOPER LUNDY & BOOKMAN INC 1875 CENTURY PK EAST SUITE 1600 LOS ANGELES, CA 90067	LEGAL	849,396
CAPITOL PARTNERS 1215 K STREET SUITE 1500 SACRAMENTO, CA 95814	REPRESENTATION AND ADVOCACY	295,000
NOSSAMAN LLP 777 SOUTH FIGUEROA STREET 34TH FLO LOS ANGELES, CA 90017	LEGAL	204,335
THOMAS ADVOCACY INC 925 L STREET SUITE 300 SACRAMENTO, CA 95814	REPRESENTATION AND ADVOCACY	181,807
HEALTHCARE ASSOC OF NY STATE PO BOX 5535 GPO NEW YORK, NY 10087	DATA PURCHASE SERVICES	170,835
2 Total number of independent contractors (including but not limited to those listed above)) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►5

Part v		Statement of Revenue					
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
##	1a	Federated campaigns	la				
등등	ь	Membership dues 1	.b				
ಕಾ≗	_		Lc ———				
ज दे	C						
<u>~5.₹</u>	d	Related organizations 1	d				
<u>⊛</u> [Ē	e	Government grants (contributions)	e				
_ই.জ	f	All other contributions, gifts, grants, and	.f	į	į	İ	
돌콜		sımılar amounts not ıncluded above					
# ₹	g	Noncash contributions included in					
Contributions, gifts, grants and other similar amounts	١.	lines 1a-1f\$	<u> </u>				
Q 4	h	Total. Add lines 1a-1f					
œ			Business Code				
Ĭ	2a	ADMINISTRATIVE REVENUE	561000	20,370,681	20,370,681		
% 92	ь	EDUCATION PROGRAM	611600	1,665,360	1,665,360		
ο E	_c	FEES FOR SERVICE	900099	1,436,789	1,436,789		
2	l .						
À	d	PUBLICATIONS	900099	333,727	333,727		
Ξ	e	CONVENTIONS, EVENTS	900099	314,846	314,846		
Program Service Revenue	f	All other program service revenue		260,531	260,531		
Š	 g	Total. Add lines 2a-2f	<u> </u>	24,381,934			
	3	Investment income (including divide		24,301,334			
			. t	770,995			770,995
	١.	and other similar amounts)	'	,			,,,,,,
	4		· · · · · · · · · · · · · · · · · · ·				
	5	Royalties					
	_	(i) Real	(II) Personal				
	6a	Gross rents 1,024,738					
	Ь	Less rental 0 expenses					
	c	Rental income 1,024,738					
	d	or (loss) Net rental income or (loss)	<u> </u>	1,024,738			1,024,738
	"	(i) Securities	(II) O ther	, ,			, ,
	7a	Gross amount	(II) O tilel				
	′	from sales of					
		assets other than inventory					
	ь	Less cost or 3,236					
		other basis and sales expenses					
	c	Gain or (loss) -3,236					
	d	Net gain or (loss)		-3,236			-3,236
	8a	Gross income from fundraising					
ψ Ξ		events (not including					
₹		\$ of contributions reported on line 1c)					
<u>\$</u>		See Part IV, line 18					
<u>.</u>			a				
Other Revenue	ь	Less direct expenses	ь				
ರ ರ	c	Net income or (loss) from fundraisin	<u> </u>				
	9a	Gross income from gaming activities	· ,				
		See Part IV, line 19					
			a				
	ь	·	b				
	c	Net income or (loss) from gaming ac	tivities 🛌				
	10a	Gross sales of inventory, less					
		returns and allowances .					
		а					
	Ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of in					
		Miscellaneous Revenue	Business Code				
	11a	EXPENSE REIMBURSEMENT	900099	1,340,650			1,340,650
	ь	EQUITY IN HPA	900099	338,977			338,977
	c c	ADVERTISING REVENUE	541800	96,585		96,585	
	d	All other revenue		68,810			68,810
	e	Total. Add lines 11a-11d					,
			· · · · •	1,845,022			
	12	Total revenue. See Instructions .	▶		_		
	I			28,019,453	24,381,934	96,585	3,540,934

Part IX Statement of Functional Expenses

combined educational campaign and fundraising solicitation

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX (B) (C) (D) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and 4,606,582 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 7 Other salaries and wages 5,779,698 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) 2,215,911 Other employee benefits 10 Fees for services (non-employees) 11 Management 1,279,191 Legal Accounting 20,463 Professional fundraising See Part IV, line 17 . . Investment management fees 1,975,725 g Advertising and promotion . . . 12 Office expenses 13 730,764 321,590 14 Information technology 15 Royalties . . 16 1,183,736 596,534 17 Payments of travel or entertainment expenses for any federal, 18 state, or local public officials 19 Conferences, conventions, and meetings 20 21 Payments to affiliates . 22 Depreciation, depletion, and amortization 340,833 23 711,143 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) OTHER OPERATING EXPENSE 1,145,855 CONTRIBUTIONS 1,034,996 EVENTS 780,579 COMMITTEE EXPENSE 311,288 d e f All other expenses 386,886 25 Total functional expenses. Add lines 1 through 24f 23,421,774 Joint costs. Check here ► 🗆 If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a

Part X Balance Sheet (A) (B) Beginning of year End of year Cash—non-interest-bearing 1 1 2,590,472 2 2 6.496.557 Savings and temporary cash investments 3 3 4 7.365.470 4 6.301.536 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L 6 7 8 650,471 9 765.882 Prepaid expenses and deferred charges 11,207,195 10a Land, buildings, and equipment cost or other basis Complete 10a Part VI of Schedule D 10b 4,288,679 Less accumulated depreciation 6,823,548 6,918,516 b 10c 28,670,771 31,537,146 11 11 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 . . 14 14 15 15 16 46,100,732 16 52,019,637 Total assets. Add lines 1 through 15 (must equal line 34) . . . 7,822,297 7,464,127 17 17 Accounts payable and accrued expenses . 18 18 19 206,674 19 279,666 20 20 Tax-exempt bond liabilities 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 23 Secured mortgages and notes payable to unrelated third parties . . . 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 8,917,784 25 11,147,982 D 26 16,946,755 18,891,775 **Total liabilities.** Add lines 17 through 25 Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 29,153,977 27 Unrestricted net assets 27 33,127,862 28 Temporarily restricted net assets 28 Fund 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances 29.153.977 33 33.127.862 34 Total liabilities and net assets/fund balances 46.100.732 52.019.637

Pa	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		28.0	19,45
2	Total expenses (must equal Part IX, column (A), line 25)	2			121,77
3	Revenue less expenses Subtract line 2 from line 1	3		4,5	597,679
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		29,1	153,97
5	Other changes in net assets or fund balances (explain in Schedule O)	5		- 6	523,79
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		33,1	127,86
Pai	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII		•	굣	•
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were	ıssued			
	on a separate basis, consolidated basis, or both				
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ie	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	required	3b		

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DLN: 93493318024392

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

□ No

Yes

Department of the Treasury Internal Revenue Service

EZ)

SCHEDULE C (Form 990 or 990-

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities).

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B

Provide a description of the organization's direct and indirect political campaign activities on behalf of or

◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

					-	 -	
HEALT	H SYS	ΓEMS					
CALIFO	DRNIA	ASSOCIA	ATION C	F HOSPITA	LS AND		
Name	eortr	ne orga	nızatıd	on			

Employer identification number

94-1205908

Part I-A	Complete if the or	ganization is exem	pt under section 501(C) OI	r is a section	527 organization.

- in opposition to candidates for public office in Part IV Political expenditures
- Volunteer hours

art I-B	Complete if	tne organization	is exempt under	section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- 4 Did the filing organization file Form 1120-POL for this year?
- Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

		1		
(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

Sch	edule C (Form 990 or 990-EZ) 2011					Page 2
Pa	rt II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c)	(3) and file	ed Form 5768	(election
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		affiliated grou	up member's nam	e, address, EIN,
<u> </u>	Limits on Lobbying E (The term "expenditures" means a	xpenditures			(a) Filing Organization's Totals	(b) Affiliated Group Totals
	Total lobbying expenditures to influence public of	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	/ing)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is: Not over \$500,000	The lobbying nontaxa 20% of the amount on lir				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,0	00		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,00			
	Over \$17,000,000	\$1,000,000				
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)		+		1
h	Subtract line 1g from line 1a If zero or less, ent	er -0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either lissection 4911 tax for this year?	ne 1h or line 1ı, did the	organization file Fo	orm 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t		ection do not h r lines 2a throu	avè to con ıgh 2f on p		ne five
	Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a	Lobbying non-taxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
_с	Total lobbying expenditures					
d	Grassroots non-taxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

f Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768	
	(election under section 501(h)).	

	(election under section 501(h)).					
		(;	a) 		(b)	
		Yes	No	4	A moun	it
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?					
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c	Media advertisements?			1		
d	Mailings to members, legislators, or the public?					
e	Publications, or published or broadcast statements?					
f	Grants to other organizations for lobbying purposes?					
g	Direct contact with legislators, their staffs, government officials, or a legislative body?					
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i	Other activities? If "Yes," describe in Part IV					
j	Total lines 1c through 1i					
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912		•	1		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	5 01 (c)(5),	or s	ectio	n
	501(0)(0).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		Νo
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	Yes	
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?			3		Νo
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part I answered "Yes".	II-À,			ectio	n
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
c	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	art IV Supplemental Information	1 -	ı			
	expressional antermanen					

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

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DLN: 93493318024392

OMB No 1545-0047

Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Name of the organization **Employer identification number** CALIFORNIA ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS 94-1205908 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 2 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised ┌ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose □ Yes conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e g , recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c

d	Number of conservation easements included in (c) acquired after 8/17/06	2d					
3	Number of conservation easements modified, transferred, released, extinguished, or terminated	d by th	ie organization d	ırıng			
	the taxable year 🗠						
4	Number of states where property subject to conservation easement is located 🛌						
5	Does the organization have a written policy regarding the periodic monitoring, inspection, hand enforcement of the conservation easements it holds?	ling of	violations, and	┌ Y	es	Г	No
6	Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easeme	ents di	uring the year 🛌				
7	A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements	during	g the year				
	▶ \$						
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	tion		┌ Y	es	٦.	No
9	In Part XIV, describe how the organization reports conservation easements in its revenue and balance sheet, and include, if applicable, the text of the footnote to the organization's financial	•	•				

the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenues included in Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X For Privacy Act and Paperwork Reduction Act Notice, see the Intructions for Form 990

Cat No 52283D

Schedule D (Form 990) 2011

	Organizations Maintaining Co	HECCIONS OF AL	t, IIIS	COLL	cai iica	Suics, oi	Othe	i Jillillai Ass	ets (c	ontinuea)
11	Jsing the organization's accession and othe tems (check all that apply)	records, check an	y of th	ne foll	lowing that	are a signit	ficant u	se of its collecti	on	
аГ	Public exhibition		d	Γ	Loan or e	xchange pr	ograms			
ьΓ	Scholarly research		e	Γ	Other					
с Г	Preservation for future generations									
	Provide a description of the organization's co Part XIV	ollections and expla	ain hov	w the	y further th	ne organizat	ıon's ex	cempt purpose ir		
	During the year, did the organization solicit of assets to be sold to raise funds rather than t								Yes	┌ No
Part	IV Escrow and Custodial Arrang Part IV, line 9, or reported an an						red "Y	es" to Form 99	90,	
	is the organization an agent, trustee, custod ncluded on Form 990, Part X?	ıan or other ınterm	edıary	for c	ontributioi	ns or other a	ssets		Yes	Г No
b I	If "Yes," explain the arrangement in Part XI\	' and complete the	follow	ing t	able			A me	ount	
c i	Beginning balance						1c			
_	Additions during the year						1d			
	Distributions during the year						1e			
_	Ending balance						1f			
	Did the organization include an amount on Fo	orm 990. Part X. lin	ie 21?					Г	Yes	Г No
	If "Yes," explain the arrangement in Part XIV							,		,
Part			n ans	were	ed "Yes" i	to Form 99	90. Par	t IV, line 10.		
		(a)Current Year) Prior `) Two Years Ba			(e) Four `	ears Back
1 a E	Beginning of year balance									
b (Contributions									
c I	Investment earnings or losses									
d (Grants or scholarships									
	Other expenditures for facilities and programs									
f A	Administrative expenses									
g E	End of year balance									
2 P	Provide the estimated percentage of the yea	r end balance held	as							
a E	Board designated or quasi-endowment 🕨									
b P	Permanent endowment 🕨									
ст	Term endowment ▶									
	Are there endowment funds not in the posses organization by	ssion of the organiz	ation ·	that a	are held ar	ıd admınıste	red for	the	Yes	No
	(i) unrelated organizations							3a(i		
	(ii) related organizations							3a(ii		
-	f "Yes" to 3a(II), are the related organization							3b	İ	
4 0	Describe in Part XIV the intended uses of th	e organızatıon's en	dowme	ent fu	nds				•	
Part	VI Land, Buildings, and Equipme	nt. See Form 99	90, Pa	irt X	, lıne 10.			•		
	Description of property) Cost or oth ıs (ınvestme			(c) Accumulated depreciation	(d) B	ook value
1a La	and				5,880,0	000				5,880,000
	uildings									
b Βι								1	1	
	easehold improvements					1,	261,241	826,497	'	434,744
c Le	quipment						261,241 771,324	· ·	+	434,744 123,726
c Le	·						•	647,598	3	

Part VIII Investments—Other Securities. See	Form 990, Part X, line 12	2.	
(a) Description of security or category	(b)Book value		d of valuation
(including name of security)	(2)200	Cost or end-of	f-year market value
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			_
o their			
			-
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)			
Part VIII Investments—Program Related. See	Form 990. Part X. line	13.	
			d of valuation
(a) Description of investment type	(b) Book value		f-year market value
			year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	<u> </u>		
Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip	tion		(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			
Part X Other Liabilities. See Form 990, Part X	, line 25.		
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes			
CLAIMS PAYABLE	8,975,930		
FUNDS HELD FOR PROJECT	716,013		
SUPPL CLAIMS PAYABLE RESERVE	1,456,039		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	11,147,982		
	==;= · · ;= = =		

Pal	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	115	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	
П	Reconciliation of Revenue per Audited Financial Statements With Revenue p		urn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
l	Net unrealized gains on investments		
	Donated services and use of facilities		
:	Recoveries of prior year grants		
	Other (Describe in Part XIV)		
!	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV) 4b]	
	Add lines 4a and 4b	4c	
	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per R	eturn
	Total expenses and losses per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part IX, line 25	-	
	Donated services and use of facilities		
	Prior year adjustments	1	
	Other losses	1	
	Other (Describe in Part XIV)	-	
	Add lines 2a through 2d	- 2e	
	Subtract line 2e from line 1	3	
	A mounts included on Form 990, Part IX, line 25, but not on line 1:	3	
	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-	
)	Other (Describe in Part XIV)	┨ . │	
	Add lines 4a and 4b	4c	
		5	

Identifier Return Reference

additional information

Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**Compensation Information**

DLN: 93493318024392

OMB No 1545-0047

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Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization CALIFORNIA ASSOCIATION OF HOSPITALS AND **HEALTH SYSTEMS**

Employer identification number 94-1205908

Pa	rt I Questions Regarding Compensation	า	<u> </u>			
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III		,			
	✓ First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	✓ Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b	Yes	
2	Did the organization require substantiation prior to r officers, directors, trustees, and the CEO/Executive			2	Yes	
	officers, directors, trastees, and the GEO/Exceditive	Directi	or, regarding the items checked in line 14		Yes	
3	Indicate which, if any, of the following the organization organization organization.					
	✓ Compensation committee	고	Written employment contract			
	✓ Independent compensation consultant	ᅜ	·			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, for a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	nt?	4a		Νo
ь	Participate in, or receive payment from, a supplemen	ntal non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-ba	ased co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ıst comp	plete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of	lıne 1a,	did the organization pay or accrue any			
а	The organization?			5a		
b	Any related organization?			5b		
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		
Ь	Any related organization?			6b		
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d			7		
8	Were any amounts reported in Form 990, Part VII, p subject to the initial contract exception described in		·			
	ın Part III			8		
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) C DUANE DAUNER	(I) (II)	764,458 0	552,036 0	55,661 0	17,150 0	20,923 0	1,410,228	(
(2) LOIS M SUDER	(I) (II)	313,144 0	160,000 0	2,760 0	27,150 0	27,033 0	530,087	(
(3) JENNIFER NEWMAN	(I) (II)	136,824 0	17,500 0	674 0	11,375 0	27,506 0	193,879 0	(
(4) MARTIN GALLEGOS	(I) (II)	283,724 0	150,000 0	2,247 0	27,150 0	19,328 0	482,449 0	(
(5) DIETMAR GRELLMAN	(1) (11)	218,064 0	30,000 0	1,081 0	27,150 0	26,205 0	302,500	(
(6) DOREL HARMS	(I) (II)	198,410 0	30,000 0	5,583 0	26,290 0	11,312 0	271,595 0	(
(7) ANNE N O'ROURKE	(I) (II)	276,062 0	50,000 0	1,655 0	27,150 0	34,099 0	388,966 0	(
(8) CHUCK HOWARTH	(I) (II)	206,055 0	38,793 0	13,329 0	17,150 0	24,588 0	299,915 0	(
(9) TERRY SHERB	(I) (II)	174,198 0	7,000 0	1,540 0	13,069 0	19,496 0	215,303	(
(10) ANNE MCLEOD	(I) (II)	261,967 0	150,000 0	794 0	27,150 0	23,927 0	463,838	(
(11) CONSTANCE M DELGADO	(I) (II)	159,791 0	17,500 0	492 0		23,376 0	213,920	(
(12) JULIE A REPPAS	(1) (11)	166,970 0	15,000 0	364 0	13,393	24,940 0	220,667	(
(13) MATTHEW ABSHER	(ı) (ıı)	108,221	70,000 0	123	12,596 0	9,239	200,179	(
(14) JANA DU BOIS	(ı) (ıı)	171,070 0	1,500 0	816 0	12,154 0	8,322	193,862	(
(15) ALYSSA KEEFE	(ı) (ıı)	162,033 0	10,000	303 0	1 ' 1	19,201	203,846	(

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Ret urn Ref erence	Explanation
	4B	THE ORGANIZATION MAINTAINS A NON-QUALIFIED SUPPLEMENTAL RETIREMENT PLAN THIS PLAN IS INTENDED TO QUALIFY AS AN UNFUNDED PLAN OF DEFERRED COMPENSATION THAT IS MAINTAINED BY AN EMPLOYER PRIMARILY FOR THE PURPOSE OF PROVIDING DEFERRED COMPENSATION FOR THE SELECT GROUP OF MANAGEMENT OR HIGHLY COMPENSATED EMPLOYEES AS THOSE TERMS ARE DEFINED UNDER THE PROVISIONS OF THE EMPLOYEE RETIREMENT INCOME SECURITY ACT OF 1974, AS AMENDED (ERISA) FUNDING FOR THIS PLAN IS THROUGH ANNUAL EMPLOYER CONTRIBUTIONS AND IS LIMITED TO THE ANNUAL AMOUNT SET FORTH BY THE U.S. TREASURY DEPARTMENT
SUPPLEMENTAL INFORMATION		*APPROXIMATELY 93% OF THE COMPENSATION OF THESE OFFICERS, KEY EMPLOYEES AND FIVE HIGHEST PAID EMPLOYEES WAS FOR SERVICES TO A RELATED ORGANIZATION AND WAS REIMBURSED BY THAT ORGANIZATION

Schedule J (Form 990) 2011

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As Filed Data -

DLN: 93493318024392

SCHEDULE 0 (Form 990 or 990-

EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

Name of the organization CALIFORNIA ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS Employer identification number

94-1205908

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	VOTING MEMBERS OF THE CORPORATION SHALL BE THOSE HOSPITALS AND HEALTH SYSTEMS SERVING AS DUES PAYING MEMBERS OF THE CALIFORNIA HOSPITAL ASSOCIATION
	FORM 990, PART VI, SECTION A, LINE 7A	ALL TRUSTEES OF THE CORPORATION, EXCEPT THE CHAIR, IMMEDIATE PAST CHAIR, AND THE PRESIDENT SHALL BE ELECTED BY THE MEMBERSHIP
	FORM 990, PART VI, SECTION B, LINE 11	EACH MEMBER OF THE CALIFORNIA ASSOCIATION OF HOSPITALS AND HEALTH SYSTEMS BOARD OF DIRECTORS WAS SENT A COPY OF THE DRAFT 990 BEFORE IT WAS FILED IN ADDITION, THE AUDIT COMMITTEE REVIEWED AND APPROVED THE FORM BEFORE IT WAS FINALIZED OR FILED
	FORM 990, PART VI, SECTION B, LINE 12C	ANNUAL DISCLOSURE MUST BE SIGNED BY OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES AND REPORTED TO THE BOARD IF A CONFLICT EXISTS
	FORM 990, PART VI, SECTION B, LINE 15	AN OUTSIDE COMPENSATION CONSULTING FIRM PROVIDED AN OPINION ON CEO COMPENSATION AND INDEPENDENT SALARY SURVEYS ARE USED TO BENCHMARK SALARIES OF CEO'S AND KEY EXECUTIVES THIS INFORMATION IS REVIEWED BY THE COMPENSATION COMMITTEE, AND THEN APPROVED BY THE FULL BOARD OF DIRECTORS
	FORM 990, PART VI, SECTION C, LINE 19	GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICIES AND FINANCIAL STATEMENTS ARE NOT AVAILABLE TO THE PUBLIC
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -623,794
	FORM 990, PART XI, LINE 2	THE FINANCIAL STATEMENTS OF THE ORGANIZATION ARE AUDITED BY AN INDEPENDENT ACCOUNTANT AND ARE CONSOLIDATED WITH AFFILIATES OF THE ORGANIZATION AS REQUIRED BY GAAP

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493318024392

2011

Open to Public Inspection

Schedule R (Form 990) 2011

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization
CALIFORNIA ASSOCIATION OF HOSPITALS AND
HEALTH SYSTEMS

Employer identification number
94-1205908

					94-1	203900			
Part I Identification of Disregarded Entities (Con	nplete	ıf the organızatıon	answered "Yes"	on Form 990, P	art IV, lıne	33.)			
(a) Name, address, and EIN of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year a	ssets	(f) Direct controlling entity		
Part II Identification of Related Tax-Exempt Orga or more related tax-exempt organizations during			the organization	answered "Yes"	on Form 9	990, Part	IV, line 34 because	e it had	one
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	n Public cha	rity status	(f) Direct controlling entity	Section 5 conti	g) 12(b)(13 rolled ization
								Yes	No
(1) CALIFORNIA HOSPITAL ASSOCIATION 1215 K STREET SACRAMENTO, CA 95814 68-0343712		TIVE AND REGULATORY ENTATION AND ACY	CA	501(C)(6)			N/A		No
(2) CALIFORNIA HEALTH FOUNDATION AND TRUST									
1215 K STREET	EDUCAT	T RESEARCH TON AND ACCESS IN F HEALTHCARE	CA	501(C)(3)		7	N/A		No
SACRAMENTO, CA 95814 94-1498697	I ILLD O	I HEALITICARE							
(3) CALIFORNIA HOSPITALS COMMITTEE ON ISSUES							CALTE ACCULOF		
1127 11TH STREET SUITE 300	BALLOT	INITIATIVES	CA	501(C)(6)			CALIF ASSN OF HOSPITALS AND HEALTH SYSTEMS	Yes	
SACRAMENTO, CA 95814 68-0148902									
(4) CALIFORNIA HOSPITALS POLITICAL ACTION COMMITTEE	POLITIC	AL ACTION COMMITTEE	CA	527			N/A		No
94-2723946									
(5) CALIFORNIANS FOR PATIENT CARE 1215 K STREET	HEALTH	E AND INFORM ON CARE FOR PATIENTS	CA	501(C)(6)			CAHHS	Yes	
SACRAMENTO, CA 95814 43-2063152	IN CALI	FORNIA							

Cat No 50135Y

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproprtionat allocations?		Disproprtional		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana part	ral or aging	(k) Percentage ownership
							Yes	No		Yes	No			
(1) HEALTH PROPERTY ASSOCIATES 1215 K STREET SUITE 800 SACRAMENTO, CA 95814 68-0177130	GROUND LEASE	CA	N/A	EXCLUDED	339,140	1,425,708		No		Yes		50 000 %		
				_										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
(1) CALIFORNIA HOSPITAL INVESTMENTS & PUBLICATIONS INC 1215 K STREET STE 800 SACRAMENTO, CA 95814 68-0114819	INACTIVE	CA		С	45	14,038	100 000 %

(6)

Part	Transactions With Related Organizations (Complete if the organization answered "Yes	s" on Form 990, Pai	rt IV, line 34, 35, 3	5A, or 36.)		
N	lote. Complete line 1 if any entity is listed in Parts II, III or IV				Ye	s No
1 Dur	ing the tax year, did the orgranization engage in any of the following transactions with one or more related organ	nizations listed in Part	s II-IV?			
a F	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1:	а	No
b (Gift, grant, or capital contribution to related organization(s)			1	b Ye	s
c 0	Gift, grant, or capital contribution from related organization(s)			10	С	No
d L	oans or loan guarantees to or for related organization(s)			10	d	No
e l	oans or loan guarantees by related organization(s)			10	e	No
f S	ale of assets to related organization(s)			11	f	No
g F	Purchase of assets from related organization(s)			19	g	No
h E	Exchange of assets with related organization(s)			11	h	No
i L	ease of facilities, equipment, or other assets to related organization(s)			1	i Ye:	s
j L	ease of facilities, equipment, or other assets from related organization(s)			1;	<u>.j</u>	No
k F	Performance of services or membership or fundraising solicitations for related organization(s)			1	k Ye	s
I P	erformance of services or membership or fundraising solicitations by related organization(s)			1	.i	No
m 9	haring of facilities, equipment, mailing lists, or other assets with related organization(s)			1	m Ye	s
n S	Sharing of paid employees with related organization(s)			1	n Ye	s
o F	Reimbursement paid to related organization(s) for expenses			10	0	No
p F	Reimbursement paid by related organization(s) for expenses			1	p Ye:	s
q (Other transfer of cash or property to related organization(s)			1	q Ye	s
r C	ther transfer of cash or property from related organization(s)			1	r	No
	f the answer to any of the above is "Yes," see the instructions for information on who must complete this line, in	ncluding covered relat	ionships and transact	ıon thresholds		
	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determ Involve	nınıng a	mount
(1) See	Additional Data Table					
(2)						
(3)						
(4)						
(5)						
(5)				1		

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	5	(e) Are all partners section 601(c)(3) ianizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Code V—UBI General or amount in box managing of Schedule K-1 partner?		(k) Percentage ownership
			311)	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Ret urn Reference	Explanation	

Schedule R (Form 990) 2011

Software ID: Software Version:

EIN: 94-1205908

Name: CALIFORNIA ASSOCIATION OF HOSPITALS AND

HEALTH SYSTEMS

Form 990, Schedule R, Part V - Transactions With Related Organizations

	(a) Name of other organization	(b) Transaction type(a-r)	(c) A mount Involved (\$)	(d) Method of determining amount involved
(1)	HEALTH PROPERTY ASSOCIATES	Q	339,000	ACTUAL
(2)	CALIFORNIA HOSPITAL ASSOCIATION	К	17,407,269	ACTUAL
(3)	CALIFORNIA HEALTH FOUNDATION AND TRUST	К	2,394,649	ACTUAL
(4)	CALIFORNIA HEALTH FOUNDATION AND TRUST	Р	1,940,756	ACTUAL
(5)	CALIFORNIA HOSPITAL COMMITTEE ON ISSUES	В	999,996	ACTUAL
(6)	CALIFORNIA HOSPITAL ASSOCIATION	Р	346,831	ACTUAL
(7)	CALIFORNIA HOSPITAL POLITICAL ACTION COMMITTEE	М	69,639	ACTUAL
(8)	CALIFORNIA HOSPITAL POLITICAL ACTION COMMITTEE	N	108,427	ACTUAL
(9)	CALIFORNIANS FOR PATIENT CARE	Р	507,164	ACTUAL
(10)	CALIFORNIANS FOR PATIENT CARE	I	54,655	ACTUAL

Additional Data

Software ID:

Software Version:

EIN: 94-1205908

Name: CALIFORNIA ASSOCIATION OF HOSPITALS AND

HEALTH SYSTEMS

Form 990, Special Condition Description:

Special Condition Description