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Form 990-PF

Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2011

1 0	Cale	endar year 2011 or tax year beginning	, ai	ia enaing			
Na	me of	foundation			AE	mployer identification nu	ımber
		erg Foundation				94-1186	
Nu	mber a	and street (or P O box number if mail is not delivered to street ad-	dress)	Room/suite	ВТ	elephone number (see inst	tructions)
<u>13</u>	l Ste	uart Street, Suite 650				(415) 644-	9777
Cıt	y or to	wn, state, and ZIP code			C If	exemption application is pe	ending, check here 🕨
Sa	n Fra	ncisco	CA	94105			
G	Che	ck all that apply 🔲 Initial return 🔲 Initia	I return of a former p	ublic charity	D 1.	Foreign organizations, che	eck here
		Final return Ame	nded return		١,	Foreign organizations med	eting the 85% test
		Address change Nam	e change		٠ ا	check here and attach cor	
н	Che	ck type of organization X Section 501(c)(3) exer	<u> </u>		i_		_
		tion 4947(a)(1) nonexempt charitable trust	• •			private foundation status w ider section 507(b)(1)(A), o	
느			<u> </u>		ł		_
ı		market value of all assets at end J Accounting rear (from Part II, col. (c),		X Accrual	l '	the foundation is in a 60-m	_
		16) ►\$ 53,978,536 (Part I, column (c)			u	nder section 507(b)(1)(B), c	neck here
	rt i			•/	l		(d) Disbursements
		amounts in columns (b), (c), and (d) may not necessarily equal	(a) Revenue and expenses per	(b) Net investm	ent	(c) Adjusted net	for charitable
		the amounts in column (a) (see instructions))	books	ıncome		ıncome	purposes
	4	<u>-</u>	40	···			(cash basis only)
	1	Contributions, gifts, grants, etc , received (attach schedule)	10				
	2	Check ►X if the foundation is not required to attach Sch B					
	3	Interest on savings and temporary cash investments	0	4.476	0	0	
	4	Dividends and interest from securities	1,179,887	1,178		0	
	_	Gross rents	0		0	0	
ЭE		Net rental income or (loss) 0					
Revenue		Net gain or (loss) from sale of assets not on line 10	3,141,461				
Š	_	Gross sales price for all assets on line 6a 24,453,134					
ď	7	Capital gain net income (from Part IV, line 2)		3,14	1,461		
	8	Net short-term capital gain				0	
	40.	Income modifications				0	
	10 a	O Less Cost of goods sold	 				
			0			0	
	11	Gross profit of (loss) (satte 6th & checkle) Other income (attach schedule)		10	9,289	0	
	12	Total. Add lines 1 through 14	1				
			4,311,752	4,339		0	
penses	13	Compensation of officers, directors, trustees, etc	230,815		3,082	0	
ns	14 15	Other employee salaries and wages	168,284	·····	5,828	0	, ,
g		Pension plans, employee benefits Legal fees (attach schedule) Schedule 2	86,266 20,748		3,627		,,
EX		a Legal fees (attach schedule) 3 Accounting fees (attach schedule) 3 Accounting fees (attach schedule) 4 Schedule 3	<u> </u>		2 <u>,075</u> 1,521	0	
Ve		Cother professional fees (attach schedule) Schedule 4			9,449		101 100
ati	17	Interest	152,678		, 449 1,773		
돯	18	Taxes (attach schedule) (see instructions) Schedule 5),075	-	
嵳	19	Depreciation (attach schedule) and depletion Sch 6	8,299		<u>7,073</u>	0	
Ē	20	Occupancy	80,104		3,010		
Ā	21	Travel, conferences, and meetings	53,846		0 0	0	
֟֟֟ 	22	Printing and publications	00,040		<u>ŏ</u>	0	
ā,	23	Other expenses (attach schedule) Schedule 7	<u> </u>	233	3,501	0	
ng	24	Total operating and administrative expenses.	341,330	23.	,,JU I	<u> </u>	09,101
ati		Add lines 13 through 23	1,666,525	71/	1,941	0	852,415
perating and Administrativ	25	Contributions, gifts, grants paid	1,650,660	/ 12	, , ⊅~ 1	 	1,891,660
Ö	26	Total expenses and disbursements Add lines 24 and 25		74	1044		-
	27		3,317,185		1 <u>,941</u>	0	2,744,075
Operat		Subtract line 26 from line 12	004 507				
		Excess of revenue over expenses and disbursements	994,567	3.60	1 100		
		O Net investment income (if negative, enter -0-)	 	3,624	+, 100		-
	۱ ۲	Adjusted net income (if negative, enter -0-)	1			l o	l

(a) List and describe the i	Losses for Tax on Invest kind(s) of property sold (e.g., real estate e, or common stock, 200 shs MLC Co)	- !,	(b) How acquired P—Purchase D—Donation	, ,	te acquired , day, yr)	(d) Date sold (mo , day, yr)
1a Publicly Traded Securities						
b Partnership Investment (Sc	hedule 11)		Schedule 11	Schedu	ıle 11	Schedule11
С						
_ d						ļ
<u>e</u>						
(e) Gross sales price	(f) Depreciation allowed (or allowable)		r other basis ense of sale			n or (loss) (f) minus (g)
a 24,453,134	0		23,301,450			1,151,684
b 0	0		0			1,989,777
<u>c</u> 0	0		0			0
d 0	0		0			<u>0</u> 0
Complete only for assets shown	ng gain in column (h) and owned b	v the foundation			(I) O (O -	
Complete only for assets shown	` ` `	•		1 .		l (h) gain minus it less than -0-) or
(ı) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69		ssofcol(ı) l(ı),ıfany	`		from col (h))
a 0	0		0			1,151,684
b 0	o		0	_		1,989,777
c 0	ol	.	0			0
d 0	o		0	! 		0
e 0	0		0			0
2 Capital gain net income or (r	net canital incel (° '	o enter in Pa nter -0- in Pa	• •	2		3,141,461
		1222(5) and	(6)			
In Part I, line 8 Part V Qualification Under			,	3		0
If section 4940(d)(2) applies, lea Was the foundation liable for the If "Yes," the foundation does not	section 4942 tax on the distrib qualify under section 4940(e)	Do not com	plete this part			Yes X No
	int in each column for each yea	ar, see the in	structions before	making	any entrie	
(a) Base period years	(b)		(c)		Dis	(d) stribution ratio
Calendar year (or tax year beginning in)	Adjusted qualifying distributions	Net value	of nonchantable-use a	assets		divided by col (c))
2010	3,088,3	35	54,249	9,896		0 056928
2009	2,576,5		50,50			0 051010
2008	3,818,7		59,13			0 064576
2007	3,196,7		64,86			0 049286
2006	3,118,9	30	59 <u>,52</u>	8,128	- , -	0 052394
2 Total of line 1, column (d)					2	0 274194
3 Average distribution ratio for the number of years the four	the 5-year base period—dividendation has been in existence i			y	3	0 054839
4 Enter the net value of nonch	arıtable-use assets for 2011 fro	om Part X, Iır	ne 5	_	4	47,154,597
5 Multiply line 4 by line 3					5	2,585,911
6 Enter 1% of net investment i	ncome (1% of Part I, line 27b)				6	36,242
7 Add lines 5 and 6 .					7	2,622,153
8 Enter qualifying distributions If line 8 is equal to or greater the Part VI instructions	from Part XII, line 4 r than line 7, check the box in F	Part VI, line 1	b, and complete	that par	8 t using a 1	2,794,075 % tax rate See

For	n 990-PF (2011)	December Foundation				_	4
_		Rosenberg Foundation Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948-		94-118			age 4
			-see	instruc	τιοπ	s)	· ·
1 6		ting foundations described in section 4940(d)(2), check here and enter "N/A" on line 1					
	Date of ruling Domestic four	or determination letter(attach copy of letter if necessary—see instructions) idations that meet the section 4940(e) requirements in Part V, check	1		20	5,242	
•		and enter 1% of Part I, line 27b				0,242	-
(estic foundations enter 2% of line 27b Exempt foreign organizations enter 4%					
	of Part I, line 1	· · · · ·					
2	Tax under sec	tion 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	2			0	L _
3	Add lines 1 an	d 2	3		36	5,242	
4	Subtitle A (inc	ome) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	4				
5		investment income. Subtract line 4 from line 3 If zero or less, enter -0-	5		36	5 <u>,242</u>	<u> </u>
6	Credits/Payme						
_		d tax payments and 2010 overpayment credited to 2011 6a 52,128					
		n organizations—tax withheld at source 6b					
	_	application for extension of time to file (Form 8868) 6c 0					:
7	-	olding erroneously withheld nd payments Add lines 6a through 6d			<u>-</u>	100	
8		alty for underpayment of estimated tax. Check here	<u>7</u>		54	2,128 0	-
9		e total of lines 5 and 8 is more than line 7, enter amount owed	9			- 0	
10		Lef line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10		15	5,886	
11		unt of line 10 to be Credited to 2012 estimated tax ► 15,886 Refunded ►	11			<u>0,000</u>	
Pa		ements Regarding Activities		_			
		year, did the foundation attempt to influence any national, state, or local legislation or did it				Yes	No
		ntervene in any political campaign?			1a	163	X
ŀ		ore than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the			ıa		-^-
-	instructions for	the state of the s			1b		х
		s "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials					
		istributed by the foundation in connection with the activities					
(Did the founda	tion file Form 1120-POL for this year?		İ	1c		X
C	Enter the amo	unt (if any) of tax on political expenditures (section 4955) imposed during the year					
	(1) On the fo	undation ► \$ N/A (2) On foundation managers ► \$ N/A					
•	Enter the reim	bursement (if any) paid by the foundation during the year for political expenditure tax imposed					
_		managers • \$ N/A					
2		ation engaged in any activities that have not previously been reported to the IRS?			2		Х
•		a detailed description of the activities					
3		ation made any changes, not previously reported to the IRS, in its governing instrument, articles					
		n, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3_	X	
		tion have unrelated business gross income of \$1,000 or more during the year? filed a tax return on Form 990-T for this year?	ادماددا	. 42	4a	N/A	_X_
5		quidation, termination, dissolution, or substantial contraction during the year?	hedu	1 0 12	4b 5	IN/A	X
•		the statement required by General Instruction T		İ	<u> </u>		_
6		ements of section 508(e) (relating to sections 4941 through 4945) satisfied either					
		e in the governing instrument, or					1
		gislation that effectively amends the governing instrument so that no mandatory directions					
		th the state law remain in the governing instrument?			6	Х	
7	Did the founda	ation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), a	nd Pa	rt XV	7	Х	
8 a	Enter the state	is to which the foundation reports or with which it is registered (see instructions)					
	CA						
k		s "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney		i			
_		signate) of each state as required by General Instruction G? If "No," attach explanation		. [8b	Х	
9		on claiming status as a private operating foundation within the meaning of section 4942(j)(3)					}
		or calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes,"			ايرا		
10	Complete Part			}	_9_		<u> </u>
	their names ar	ns become substantial contributors during the tax year? If "Yes," attach a schedule listing			10		
	mannes an				10		

Form	990-PF (2011) Rosenberg Foundation 94-1186	3182	Pa	age 5
Par	t VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had	Ī		
	advisory privileges? If "Yes," attach statement (see instructions)	12		<u>X</u> _
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address ► www rosenfound org			- -
14	The books are in care of ► Linda Moll Telephone no ► (415) 644-97	77		
	Located at ► 131 Steuart Street, Suite 650 San Francisco CA ZIP+4 ► 94105			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041—Check here		•	• Ш
	and enter the amount of tax-exempt interest received or accrued during the year .		Vaal	No
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority	46	Yes	
	over a bank, securities, or other financial account in a foreign country?	16		<u> </u>
	See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes," enter the name of the foreign country N/A			
Pa	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly)			1
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person?			}
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No		i	ĺ
	(5) Transfer any income or assets to a disqualified person (or make any of either available			İ
	for the benefit or use of a disqualified person)? .			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			}
	If the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days)			
				1
b	If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts,			
-	that were not corrected before the first day of the tax year beginning in 2011?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			
а	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d			
	and 6e, Part XIII) for tax year(s) beginning before 2011?			
_	If "Yes," list the years 20, 20, 20			
b	***			
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement—see instructions)	2h	N/A	
_		2b	IN/A	
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here 20			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business			}
Ju	enterprise at any time during the year?			
b				
	or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved			
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3)			
	the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine			
	if the foundation had excess business holdings in 2011)	3b	N/A	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its chantable purposes?	4a	L	_X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable			لــــا
	purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		Х

Da	Rosenberg Foundation						1100102	_	
Q.	rt VII-B Statements Regarding Activitie	es for Which Form	4720 May Be R	equir	ed (continued)				
ia	During the year did the foundation pay or incur any	amount to				_	1		
	(1) Carry on propaganda, or otherwise attempt to	o influence legislation (section 4945(e))?		Yes	X)	No		
	(2) Influence the outcome of any specific public e	•	55), or to carry						
	on, directly or indirectly, any voter registration	n drive?			Yes	X ı	No		
	(3) Provide a grant to an individual for travel, stu-	dy, or other similar pur	ooses?		Yes	\square	No	i	
	(4) Provide a grant to an organization other than	a charitable, etc., orga	nization described						
	in section 509(a)(1), (2), or (3), or section 494	10(d)(2)? (see instruction	ons)		Yes	Χı	No		
	(5) Provide for any purpose other than religious, educational purposes, or for the prevention o		-		Yes	Χı	No		
b	If any answer is "Yes" to 5a(1)–(5), did any of the to	ransactions fail to quali	fy under the exception	ons des	cribed in			i	
	Regulations section 53 4945 or in a current notice in	egarding disaster assi	stance (see instruction	ons)?		_	5b	N/A	L
	Organizations relying on a current notice regarding	disaster assistance ch	eck here		•	Ш			
С	If the answer is "Yes" to question 5a(4), does the fo	•	tion from the			_			}
	tax because it maintained expenditure responsibilit	-		N.	/A Yes	<u></u>	No		
	If "Yes," attach the statement required by Regulation	•	•						
ia	Did the foundation, during the year, receive any fur	ids, directly or indirectly	, to pay				- }		
	premiums on a personal benefit contract?				Yes	X I			لــــا
b	Did the foundation, during the year, pay premiums,	directly or indirectly, o	n a personal benefit	contrac	at?		6b		X
	If "Yes" to 6b, file Form 8870								}
	At any time during the tax year, was the foundation					[X] ı			
	If "Yes," did the foundation receive any proceeds o						7b	N/A	L
P	art VIII Information About Officers,	Directors, Truste	es, Foundation	Mana	igers, Highly I	Paid	Employ	ees,	
	and Contractors								
1	List all officers, directors, trustees, founda					<u>). </u>			
	(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	em	(d) Contributions to riployee benefit plans deferred compensation		(e) Exper	ise acco llowance	
<u>Sch</u>	- J. L. 40					on I			
	nedule 13					on			
	nedule 13	00	0			0			0
	nedule 13		0			0			0
	nedule 13	00	0						
	nedule 13	00	0			0			0
	nedule 13					0			0
	nedule 13	00	0			0 0			0 0
		00 00	0			0 0 0			0
2	Compensation of five highest-paid employ	00 00	0			0 0 0	none,		0 0
2		00 00	0		-see instruction	0 0 0 0	none,		0 0
	Compensation of five highest-paid employ enter "NONE."	00 00 00 ees (other than tho	0 0 ose included on li	ne 1—		0 0 0 0	none,		0 0
	Compensation of five highest-paid employ	00 00 00 ees (other than tho	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred	0 0 0 0	(e) Exper		0 0 0
(a)	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50,	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensati	ne 1—	-see instruction (d) Contributions to employee benefit	0 0 0 0	(e) Exper	use acco	0 0 0
(a)	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll	00 00 00 00 00 (b) Title, and avera hours per week devoted to position Bus /Grants Mg	ge (c) Compensati	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 ns). If	(e) Exper	use acco	0 0 0
(a) _in(Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105	00 00 00 00 00 00 (b) Title, and avera hours per week devoted to position Bus /Grants Mg 40	ge (c) Compensation 79	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred	0 0 0 0 ns). If	(e) Exper	use acco	0 0 0
(a) _ind [31	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 0 0 0 11	(e) Exper	use acco	0 0 0 0
(a) _ind [31	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 0 0 0 11	(e) Exper	use acco	0 0 0
(a) _ind [31	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79 lgr 00 58	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 0 ss). If	(e) Exper	use acco	0 0 0 0
(a) _ind [31	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 0 0 0 11	(e) Exper	use acco	0 0 0 0
(a) _ind [31	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79 (gr 00 58	ne 1— on ,820 ,630	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 ss). If	(e) Exper	use acco	0 0 0 0
(a) ling 131	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79 lgr 00 58	ne 1—	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 0 ss). If	(e) Exper	use acco	0 0 0 0
(a) _ind 131 Tan	Compensation of five highest-paid employ enter "NONE.") Name and address of each employee paid more than \$50, da Moll 1 Steuart St., # 650, San Francisco, CA 94105 mbousa Gilmore	00 00 00 00 00 00 00 00 00 00 00 00 00	ge (c) Compensation 79 (gr 00 58	ne 1— on ,820 ,630	-see instruction (d) Contributions to employee benefit plans and deferred compensation	0 0 0 0 0 ss). If	(e) Exper	use acco	0 0 0 0

Form **990-PF** (2011)

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Part VIII Information About Officers, Directors, Trustee	s, Foundation Managers, Highly Pai	d Employees,
and Contractors (continued)		
3 Five highest-paid independent contractors for professional services	(see instructions). If none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
Regis Management Company LLC		
300 Hamilton Ave FL 4, Palo Alto, CA 94301	Investment Advisor	137,500
Change Consulting Bilen Mesfin		
P O Box 10453, Oakland, CA 94610	Strategic Communications	73,484
		0
		0
		0
Total number of others receiving over \$50,000 for professional services	<u> </u>	0
	•	<u></u>
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct chantable activities during the tax year. Include relet the number of organizations and other beneficiaries served, conferences convened, resear		Expenses
1 Schedule 14		
2		
	••••	
3		
•••••		
4		
	•••••	
Part IX-B Summary of Program-Related Investments (se	ee instructions)	
Describe the two largest program-related investments made by the foundation during the ta		Amount
1 Loan to Impact Fund (a public charity) to support class action litigation	·	
		50,000
2		
All other program-related investments. See instructions		
3	•••••	

Total. Add lines 1 through 3

50,000 Form **990-PF** (2011)

Par		founda	tions,
	see instructions.)		
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	31,972,637
b	Average of monthly cash balances	1b	957,418
С	Fair market value of all other assets (see instructions) .	1c	14,942,632
d	Total (add lines 1a, b, and c)	1d	47,872,687
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) .		_
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d .	3	47,872,687
4	Cash deemed held for charitable activities Enter 1 ½ % of line 3 (for greater amount, see		
	instructions)	4	718,090
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4	5	<u>47,154,597</u>
6	Minimum investment return. Enter 5% of line 5	6	2,357,730
Par	t XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating		
	foundations and certain foreign organizations check here Lu and do not complete this part)		
1	Minimum investment return from Part X, line 6	1	2,357,730
2a	Tax on investment income for 2011 from Part VI, line 5		
b	Income tax for 2011 (This does not include the tax from Part VI)		
C	Add lines 2a and 2b	2c	36,242
3	Distributable amount before adjustments Subtract line 2c from line 1	3	2,321,488
4	Recoveries of amounts treated as qualifying distributions	4	0
5	Add lines 3 and 4	5	2,321,488
6	Deduction from distributable amount (see instructions)	6	0
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	2,321,488
Par	t XII Qualifying Distributions (see instructions)		
	Table County ing Distributions (coo interrest control		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	 	
а	Expenses, contributions, gifts, etc —total from Part I, column (d), line 26	1a	2,744,075
b	Program-related investments—total from Part IX-B	1b	50,000
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	0
3	Amounts set aside for specific charitable projects that satisfy the	l	
а	Suitability test (prior IRS approval required)	3a	0
þ	Cash distribution test (attach the required schedule)	3b	0
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	2,794,075
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income Enter 1% of Part I, line 27b (see instructions)	5	36,242
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	2,757,833
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the found	dation	
	qualifies for the section 4940(e) reduction of tax in those years		

aı	t XIII Undistributed Income (see instructions	s)			
4	Distributable amount for 2014 from Dark VI	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1	Distributable amount for 2011 from Part XI, line 7	Острас	, care prior to 2010	2010	2,321,488
2	Undistributed income, if any, as of the end of 2011				2,321,480
	Enter amount for 2010 only	1			
	b Total for prior years 20, 20, 20		0		
з.	Excess distributions carryover, if any, to 2011				
	a From 2006 282,469				
	b From 2007 287,803	7 ,			
	From 2008 882,583	7 1			
	d From 2009 59,207	⊣			
•	From 2010 380,184	-			
1		1,892,246			
4	Qualifying distributions for 2011 from Part	1,,		-	
	XII, line 4 > \$ 2,794,075				
á	Applied to 2010, but not more than line 2a			0	
ı	Applied to undistributed income of prior years				
	(Election required—see instructions)		0		
(Treated as distributions out of corpus (Election				
	required—see instructions)	0	···		
(d Applied to 2011 distributable amount				2,321,488
•	Remaining amount distributed out of corpus	472,587			
5	Excess distributions carryover applied to 2011	0			0
	(If an amount appears in column (d), the same amount must be shown in column (a))				
6	Enter the net total of each column as indicated below:				
	a Corpus Add lines 3f, 4c, and 4e Subtract line 5	2,364,833			
	b Prior years' undistributed income Subtract	, , , , , ,			
	line 4b from line 2b		0		
(Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)				
	tax has been previously assessed				
(d Subtract line 6c from line 6b Taxable		-		
	amount—see instructions		0		
(e Undistributed income for 2010 Subtract line				
	4a from line 2a Taxable amount—see				
	instructions .			0	
1	f Undistributed income for 2011 Subtract				
	lines 4d and 5 from line 1. This amount must				
	be distributed in 2012				<u>o</u>
7	Amounts treated as distributions out of				
	corpus to satisfy requirements imposed by				
	section 170(b)(1)(F) or 4942(g)(3) (see instructions)				
8	Excess distributions carryover from 2006				
_	not applied on line 5 or line 7 (see instructions)	282,469			
9	Excess distributions carryover to 2012.				
	Subtract lines 7 and 8 from line 6a	2,082,364	_		
10	Analysis of line 9				
	a Excess from 2007 287,80				
	b Excess from 2008 882,58	-			
	c Excess from 2009 59,20	_			
	d Excess from 2010 380,18				
	e Excess from 2011 . 472,58	/1	I		

	n 990-PF (2011) Rosenberg Foundation				94-1186	
Pa	It XIV Private Operating Foundations (s	see instructions a	<u>nd Part VII-A, q</u>	uestion 9)		N/A
1 a	If the foundation has received a ruling or determin- foundation, and the ruling is effective for 2011, ent			•		
b	Check box to indicate whether the foundation is a	private operating four	ndation described in	n section	4942(J)(3) or	4942(j)(5)
2 a	Enter the lesser of the adjusted net	Tax year		Prior 3 years		
	income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
	investment return from Part X for each year listed	0	0	(0) 2000	(-)	0
.		0	0	0	o	0
	85% of line 2a	- ·				
·	line 4 for each year listed	ا	o			0
d	Amounts included in line 2c not used directly for active conduct of exempt activities		0			0
e	Qualifying distributions made directly					
·	for active conduct of exempt activities Subtract line 2d from line 2c	0	0	0	0	0
3 a	Complete 3a, b, or c for the alternative test relied upon "Assets" alternative test—enter.					
	(1) Value of all assets					0
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i) .					0
b	"Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed	0	0			0
С						<u>. </u>
	(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0
	(2) Support from general public					
	and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0
	(3) Largest amount of support from an exempt organization					0
	(4) Gross investment income					0
Pa	rt XV Supplementary Information (Co	mplete this part	only if the four	ndation had \$5,	000 or more in	
	assets at any time during the ye	ar—see instruct	tions.)			
1	Information Regarding Foundation Manag	jers:				
а	List any managers of the foundation who have conbefore the close of any tax year (but only if they have				the foundation	
No	ne					
	List any managers of the foundation who own 109 ownership of a partnership or other entity) of which				ortion of the	
No		d Ciff Laam Col	olombin etc. Di	rograma:		
2	Information Regarding Contribution, Gran Check here if the foundation only makes unsolicited requests for funds. If the foundation mother conditions, complete items 2a, b, c, and d	contributions to pres	elected charitable	organizations and de		
a	The name, address, and telephone number of the	person to whom app	lications should be	addressed		
_	·					
Sc	hedule 15					
k	The form in which applications should be submitted	ed and information an	d materials they sh	ould include		
	hedule 15					
C	: Any submission deadlines					
	hedule 15					
C	Any restrictions or limitations on awards, such as factors	by geographical area	s, chantable fields,	kinds of institutions,	or other	
Sc	hedule 15					

94-1186182

Part XV Supplementary Information (continued)

3	Grants and Contributions Paid During th	ne Year or Approved	for Future	Payment	
	Recipient	If recipient is an individual, show any relationship to any foundation manager	Foundation status of	Purpose of grant or contribution	Amount
	Name and address (home or business)	or substantial contributor	recipient	Contribution	
a Sch	Paid during the year edule 16	or substantial contributor	Testpent		1,891,660
b	Total Approved for future payment	T	<u> </u>	. ► 3a	1,891,660
	edule 17				778,000
	Total			▶ 3b	778.000

000.00	
Form 990-PI	~ (201

Form 990-PF (2011) Rosenberg Foundation 94-1186182 Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations**

1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?							Yes	No
а	Transfe (1) Ca	ers from the reporting foundation to sh	a noncharitable exempt organiza	tion of			1a(1)		X
		ner assets					1a(2)		
D		ransactions					41-74		
		les of assets to a noncharitable exe	· •				1b(1) 1b(2)		X
	(2) Purchases of assets from a noncharitable exempt organization								X
	(3) Rental of facilities, equipment, or other assets								<u>X</u>
		imbursement arrangements					1b(4)		X
		ans or loan guarantees				•	1b(5)		X
		rformance of services or membersh					1b(6)		X
		g of facilities, equipment, mailing list					1c		_X_
d 	value o	nswer to any of the above is "Yes," of the goods, other assets, or service n any transaction or sharing arrange	es given by the reporting foundati	on If th	e foundation red	eived less than	fair ma	rket	
(a)	Line no	(b) Amount involved (c) Name of	of noncharitable exempt organization	(d) Des	scription of transfers,	transactions, and s	haring arr	angem	ents
	N/A	0							
		0							
		0							
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_	1 11 6	0	1.1.4						
	describ	oundation directly or indirectly affiliated in section 501(c) of the Code (or ," complete the following schedule					res X	No	
		(a) Name of organization	(b) Type of organization		(c)	Description of relation	onship		
N/A	<u> </u>								
			<u> </u>						
		nder penalties of perjury, I declare that I have examined			•	wledge and belief, it is tr	ue, _		
Si	gn 🗀	rrect, and complete Declaration of preparer (other than	taxpayer) is based on all information of which prepa	rer has any	knowledge	May the IRS	discuss th	ns retu	m
			ashit a None	_	٠	with the prepa	arer show	n belov	v (see
П	ere 📗	12.17 1.11/	111/14/12 PRE	SIDE	N-1	instructions)?	X Y	es 🗌	No
		Signature of officer or trustee	Date Title						
D-	امن	Print/Type preparer's name	Preparer's signature		Date	05-rs	PTIN		
Pa		Choffor Zorosasa LLD	Shekan Zanadoza	صد	11/13/12_	Check if	D0433	0507	
	epare	Eigelanama Nobelley Zeeses	<u> </u>			self-employed	P0122		
Us	e Onl	y Firm's name			 .		7-1155		
_		Firm's address ► 1330 Broadway	Suite 430, Oakland, CA 94612) 834 - 6		
						F	orm 99 (J-PF	(2011)

Schedule 1 - Part I, line 11 - Other income

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes
Partnership Income	(9,606)	19,289	n/a	n/a

Schedule 2 - Part I, line 16a - Legal fees

Name of provider	Type of service provided	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes
Adler & Colvin LLP	Legal services	13,072	1,307	n/a	11,765
Howard Rice Nemerovski Falk & Rabkin	Legal services	7,676	768	n/a	6,908
		20,748	2,075	n/a	18,673

Schedule 3 - Part I, line 16b - Accounting fees

Name of provider	Type of service provided	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes
Lindquist, Von Husen And Joyce	Auditing services	16,500	4,125	n/a	12,375
Ghaffarı Zaragoza LLP	Accounting services	28,293	7,073	n/a	18,312
Premierpay/ADP	Payroll services	1,291	323	n/a	968
		46,084	11,521	n/a	31,655

Schedule 4 - Part I, line 16c - Other professional fees

Name of provider	Type of service provided	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes
Monroe Personnel Svcs	Personnel Services	12,615	0	n/a	12,615
Justin Erlich	Consulting	24,000	0	n/a	24,000
Barbara Nabors-Glass	Strategic consulting	1,755	0	n/a	1,755
Change Consulting	Consulting	73,484	0	n/a	68,384
Debbie Mesloh Consulting	Consulting	1,000	0	n/a	1,000
Katherine Miller	Consulting	21,000	0	n/a	,
Courtney Wade	Consulting	3,660	0	n/a	21,000 3,660
Barsoum Policy Consulting	Consulting	35,600	0	n/a	,
Barry Spencer	Consulting	1,000	0	n/a n/a	20,800 1,000
Sierra Health Foundation - reimbursement for fees	Consulting	(10,000)	0	n/a	,
Lisa Modifica	Temp Help	(10,000)	0	n/a	(10,000)
Amir Rodriguez	Consulting	180	0	n/a n/a	210
Morgan Smith	Consulting	175	0	n/a n/a	0
American Jewish World Service	Consulting		-		0
Archana Sahgal	•	0	0	n/a	1,000
<u> </u>	Consulting	0	0	n/a	16,225
Shake Technologies	Consulting	6,495	0	n/a	6,495
Aboriginal Music LLC	Video Production	5,921	0	n/a	5,739
Ryan Gates	Website Design	6,725	0	n/a	6,725
Swash Design Studio	Website	200	0	n/a	200
Des Video Productions	Website	600	0	n/a	600
Wellington Trust Company	Investment Management	73,547	73,496	n/a	0
1607 Capital Investment	Investment Management	38,453	38,453	n/a	0
Regis Management Co.	Investment Advisor	137,500	137,500	n/a	0
		434,120	249,449	0	181,408

Schedule 5 - Part I, line 18 - Taxes

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable
Excise Taxes on Investment Income	32,824	0	0	0
Foreign Taxes	10,077	10,075	0	0
Property Taxes	842	0	0	842
	43,743	10,075	0	842

Schedule 6 - Part I, line 19 - Depreciation and Part II, line 14 - Land, buildings and equipment

Description	Date Acquired	Method/Life	Cost	Accum. Depr. @ 12/31/10	Depreciation Current Year	Accum. Depr. @ 12/31/11
Furniture and Equipment Leasehold improvements	Various Various	SL/5-7 SL/5-7	99,474 19,795	87,031 13,432	5,471 2,828	92,501 16,260
	,	_	119,269	100,463	8,299	108,761

Schedule 7 - Part I, line 23 - Other expenses

	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable
Office Supplies	10,378	1,038	0	8,762
Furniture and Equipment expenses	7,442	744	0	6,698
Telephone/Postage/Delivery	14,634	1,464	0	12,837
Computer Software	2,790	279	0	36
Board Meeting Expenses	1,789	179	0	1,610
Event Expense	42,437	0	0	32,227
Insurance	14,983	1,498	0	8,145
Professional Development	3,559	356	0	3,203
Subscriptions and Memberships	12,239	1,224	0	11,015
Website redesign & maintenance	4,026	0	0	4,026
Miscellaneous expenses	602	60	0	542
Other K1 deductions reported on K1 schedule	226,659	226,659	0	
	341,538	233,501	0	89,101

Schedule 8 - Part II, line 7 - Loan receivable

Schedule 9 - Part II, line 10b - Investments - Coporate Stock

Description	Quantity	Market Valu
Cash		
Cash Reserve Premium in Schwab Acct		2,457,28
Stocks		
Air Lease Corp CL A	11,945 000	283,21
American Water Works Co	11,630 000	370,53
Apache Corp	2,655 000	240,49
Atmel Corp	13,320 000	107,89
Avnet Inc	9,610 000	298,77
Bayer A G Sponsored ADRF	5,180 000	332,18
Cinemark Holdings Inc	15,805 000	292,23
Compuware	41,575 000	345,90
Cosan Limited	10,400 000	113,98
Crown Holdings Inc	11,370 000	381,80
Diageo PLC New ADR	4,250 000	371,53
Gigital Globe Inc New	11,785 000	201,64
First Republic Bank	7,315 000	223,91
Gen Probe Inc	6,560 000	387,82
Health South Corp New	17,915 000	316,55
Hewlett Packard Company	4,710 000	121,33
Johnson & Johnson	6,345 000	416,10
Kınder Morgan Inc	14,880 000	478,69
Kraft Foods Inc	8,050 000	300,74
Marks & Spencer New ADRF	18,590 000	179,70
Novartis A G Spon ADR F	3,910 000	223,53
Occidental Pete Corp	3,955 000	370,58
Questar Corporation	23,170 000	460,15
Republic Services Inc	14,165 000	390,24
Safeway Inc	11,845 000	249,21
Spirit Aerosystems Holdings	17,740 000	368,63
Symetra Financial Inc	16,430 000	149,02
Teleflex Incorporated	4,605 000	282,24
Transatlantic Holdings	5,935 000	324,82
Unilever N V NY SHS NEWF	13,215 000	454,19
Valeant Pharma Intl F	7,635 000	356,47
Websense Inc	12,430 000	232,81
Autual funds		
Pimco Total Return Fund	465,737 779	4,452,45
IVA Intl Fund	136,135 021	2,013,43
Wells Fargo Advantage Emerging Market	66,843 997	1,346,90
Ishares MSCI Emerging Market Fund	36,775 000	1,395,24
Ishares TR Barclays Bond 20+ Years	11,734 000	1,422,74
Ishares TR MSCI EAFE Fund	53,833 000	2,666,34
SPDR GOLD TRUST	9,235 000	1,403,62
Vanguard Energy ETF	13,656 000	1,376,66
Vanguard REIT	11,688 000	677,90
American Century Gifttrust Investments	38 000	1,08
Osterweis Strategic Fixed Income Fund	676,731 948	7,667,37
		36,508,08

Schedule 10 - Part II, line 13 - Investments - Others

Description	Quantity	Market Value
Pooled investment trusts		
1607 Capital Partners Internation Equity	266,379 88	2,325,232
Partnerships		
HRJ Capital VC VI (Int'l)	N/A	660,104
HRJ Capital VC VI (US)	N/A	1,016,712
HRJ Global Buy-Out III (Asia)	N/A	287,627
HRJ Global Buy-Out III (Europe)	N/A	343,141
HRJ Global Buy-Out III (U S)	N/A	530,594
HRJ Special Opportunities II (Int'l)	N/A	234,294
HRJ Special Opportunities II (U S)	N/A	612,934
Metropolitan Real Estate Partners II	N/A	499,626
Metropolitan Real Estate Partners V	N/A	660,780
New Enterprise Associates VI	N/A	7,606
Weatherlow Offshore Fund I Ltd Class IA	N/A	10,089,214
		17,267,864

Schedule 11 - Part IV, line 1 - Capital Gains and Losses for Tax on Investment Income

Description	Quantity	How acquired	Date acquired	Date sold	Gross sales price	Cost or other basis	Gain or (loss)
Partnerships							
Adage Capital Partners, LP	n/a	n/a	Various	Various	1,006,302	0	1,006,302
HRJ Capital VC VI (International) LP	n/a	n/a	Various	Various	15,278	0	15,278
Capital Dynamics Champion Ventures VI, LP	n/a	n/a	Various	Various	33,340	0	33,340
HRJ Capital Global Buy-Out III (Asia) LP	n/a	n/a	Various	Various	2,065	0	2,065
HRJ Capital Global Buy-Out III (Europe) LP	n/a	n/a	Various	Various	39,054	0	39,054
HRJ Capital Global Buy-Out III (US) LP	n/a	n/a	Various	Various	31,216	0	31,216
HRJ Special Opportunities II (International) LP	n/a	n/a	Various	Various	1,839	0	1,839
HRJ Special Opportunities II LP	n/a	n/a	Various	Various	40,024	0	40,024
Metro Real Estate International II LP	n/a	n/a	Various	Various	(1,516)	0	(1,516)
Metro Real Estate V LP	n/a	n/a	Various	Various	3,790	0	3,790
New Enterprise Associates VI	n/a	n/a	Various	Various	(184)	0	(184)
Renaissance Institutional Equities Fund LLC	n/a	n/a	Various	Various	818,569	0	818,569
Renaissance Institutional Equities Fund LLC	n/a	n/a	Various	Various	1,989,777	-	1,989,77

Schedule 12 - Part VII-A, Line 4b - Filing of Form 990-T

The organization filed Form 990-T to take advantage of loss carry forward

Schedule 13 - Part VIII, section 1 - List of officers, directors, etc.

(a) Name and address	(b) Title and average hours per week	(c) Compensation	(d) Contributions to emp benefit plans	(e) Expense account
Daniel Grossman	Chair	0	0	0
131 Steuart Street, Suite 650	2 hours/week	•	·	·
San Francisco, CA 94105				
Hon Bill Lann Lee	Vice Chair/Secretary	0	0	0
131 Steuart Street, Suite 650	1 hours/week			-
San Francisco, CA 94105				
Phyllis Cook	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week		•	-
San Francisco, CA 94105				
Robert Friedman	Board Member	0	0	0
131 Steuart Street, Suite 650	l hours/week	•	•	Ü
San Francisco, CA 94105				
Mick Hellman	Board Member	0	0	0
131 Steuart Street, Suite 650	l hours/week	•	•	ŭ
San Francisco, CA 94105				
Herma Hill Kay	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week	-	-	-
San Francisco, CA 94105				
Leslie Luttgens	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week			
San Francisco, CA 94105				
Shauna Marshall	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week			
San Francisco, CA 94105				
Judge Henry Ramsey, Jr (Ret)	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week			
San Francisco, CA 94105				
Hugo Morales	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week		-	-
San Francisco, CA 94105				
Albert Moreno	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week			
San Francisco, CA 94105				
Laura Scher	Board Member	0	0	0
131 Steuart Street, Suite 650	1 hours/week			
San Francisco, CA 94105				
Clara Shin	Board Member	0	0	0
131 Steuart Street, Suite 650	l hours/week			
San Francisco, CA 94105				
Timothy Silard	President	\$189,000	\$41,815	0
131 Steuart Street, Suite 650	40 hours/week	· ,	- · · · · · · ·	-
San Francisco, CA 94105				

Schedule 14 - Part IX-A, Line 1 - Summary of Direct Charitable Activities

In 2011, Rosenberg Foundation provided direct chantable assistance to approximately 20 grantees, non-grantee organizations and collaboratives. The Foundation's staff succeeded in assisting non-profit organizations in attracting financial support by helping them leverage funds from other Foundations and major donors. Foundation staff have also helped build the capacity of many of these non-profit organizations by provided leadership coaching, strategic consulting and organizational oversight.

Rosenberg Foundation

EIN: 94-1186182

Year Ended December 31, 2010

Schedules Attached to 2010 Form 990-PF

Schedule 15 - Part XV, Line 2a-d - Information Regarding Grant Programs

In its sole program area, Economic Inclusion and Human Rights, the Rosenberg Foundation currently makes

grants to further policy reform in three priority areas - Justice and Public Safety, Immigrant Rights and

Integration, and Justice for Farm Workers.

The Foundation works closely with social justice advocates, policy makers, researchers, and other thought leaders

throughout the state to identify the strategies that will best help us achieve positive impact in California within

each program. As such, most of our grantee partners are identified and contacted by our Foundation staff first. In

addition, we frequently invest in emerging initiatives and organizations, and are committed to long-term

relationships with our grant partners.

Fit and Eligibility

Applicants must meet the following criteria:

• Nonprofit organizations that are tax-exempt under Section 501(c)(3) of the Internal Revenue

Service Code and not classified as a private foundation under Section 509(a) of the Code; or public

agencies.

• For all program areas, be based in or managing significant activities in California.

• Work toward missions and project goals that are clearly aligned with the Foundation's grant

making priorities.

The Rosenberg Foundation generally does not provide grants:

• To individuals or to for-profit entities

• For general fundraising benefits and events

• For endowment campaigns

Letter of Inquiry

The Foundation encourages letters of inquiry for public-interest advocacy efforts that will help make California a just and economically inclusive state as aligned with our grantmaking priorities. Letters of inquiry for preliminary research and planning also will be accepted. Letters of inquiry should be limited to one to two pages and should include the following information:

- Description of project and its objectives
- Description of sponsoring organization
- Total request amount, project amount, and size of agency budget
- Nonprofit status

Please address all letters of inquiry as follows:

Linda Moll Business and Grant Manager Rosenberg Foundation 131 Steuart Street, Suite 650 San Francisco, CA 94105

Full Proposal

Applicants selected from the letter of inquiry process to apply for a grant will be contacted and given instructions for submitting a full proposal. Proposals are reviewed by Foundation staff and acted on by the board of directors at meetings throughout the year. The Foundation will act selectively to ensure that the Foundation's resources are used most effectively.

Schedule 16 - Part XV, line 3a - Grants and Contributions Paid during the year

recipient is
an
individual, Founda

Donee's name and address	an individual, show Relationship	Foundation status of recipient	Purpose of grants	Amount
ACLU Foundation of San Diego & Imperial Counties PO Box 87131 San Diego, CA 92138-7131	N/A	Public	Civic Participation Legal Program for San Diego's Nonprofit	50,000
ACLU Foundation of San Diego & Imperial Counties P O Box 87131 San Diego, CA 92138-7131	N/A	Public	General Support	10,000
African American Policy Forum 406 Hilgard Ave Los Angeles, CA 90095	N/A	Public	Research, data analysis & policy report on CA female incar	40,000
Applied Research Center 900 Alice Street, Suite 400 Oakland, CA 94607	N/A	Public	Southeast San Francisco Organizing Project	50,000
Asian Americans/Pacific Islanders in Philanthropy 211 Sutter Street, Suite 600 San Francisco, CA 94108	N/A	Public	General Support	1,000
Association of Small Foundations 1720 N Street, NW Washington DC 20036	N/A	Public	General Support	500
Bay Area Blacks in Philanthropy 200 Pine Street San Francisco, CA 94104	N/A	Public	General Support	750
California Budget Project 1107 9th Street, Suite 310 Sacramento, California 95814	N/A	Public	General Support	50,000
California Rural Legal Assistance Foundation 2210 K Street, #201 Sacramento, California 95816	N/A	Public	General Support	75,000
Center for Youth Development through Law 215 Boalt Hall Berkeley, CA 94720-7200	N/A	Public	Summer legal fellowship program	10,000
City and County of San Francisco Office of San Francisco District Attorney George Gasco, 850 Bryant Street, Suite 322 San Francisco, CA 94103	N/A n	Public	Regional Realignment Convening	2,400
Clergy & Laity United for Economic Justice California 1345 S Burlington Ave , Suite 206 Los Angeles, California 90006	N/A	Public	General Support	30,000

Schedule 16 - Part XV, line 3a - Grants and Contributions Paid during the year

recipient is

Donee's name and address	an ındıvıdual, show Relationship	Foundation status of recipient	Purpose of grants	Amount
Chinese for Affirmative Action 17 Walter U Lum Place San Francisco, CA 94108	N/A	Public	General Support	30,000
Coalition for Humane Immigrants Rights 2533 West 3rd Street, Suite 101 Los Angeles, CA 90057	N/A	Public	CA propsperity through immigrant integration	50,000
Council of State Governments 2760 Research Park Drive, PO Box 11910 Lexington, KY 40578-1910	N/A	Public	Partnering with California Law Enforcement Leaders to Promote Reentry & Justice Reinvestment	70,000
Council on Foundations 2121 Crystal Drive, Suite 700 Arlington, VA 22202	N/A	Public	General Support	2,500
D5 Coalition 980 N Michigan Ave Suite 1120 Chicago, IL 60611	N/A	Public	General Support	5,000
Drug Policy Alliance 131 - 10th Street San Francisco, CA 94103	N/A	Public	Building Allies for CA Criminal Justice Reform	75,000
East Bay Alliance for Sustainable Economy 1814 Franklin Street, #325 Oakland, California 94612	N/A	Public	General Support	50,000
East Bay Community Law Center 2921 Adeline Street Berkeley, CA 94703	N/A	Public	California Clean Slate Policy Project	47,000
Equal Justice Society 260 California Street, Suite 700 San Francisco, CA 94111	N/A	Public	California Civil Rights Coalition Building Project	30,000
Equal Justice Society 260 California Street, Suite 700 San Francisco, CA 94111	N/A	Public	California Civil Rights Coalition	30,000
Equal Rights Advocates 180 Howard Street, Suite 300 San Francisco, CA 94105	N/A	Public	Marginalized Women Workers Campaign Pay Equity Project	50,000
Farmworker Justice Fund 1126 16th Street, NW, Suite 270 Washington, D.C. 20005	N/A	Public	General Support	125,000

Schedule 16 - Part XV, line 3a - Grants and Contributions Paid during the year

recipient is

Donee's name and address	an ındıvıdual, show Relationship	Foundation status of recipient	Purpose of grants	Amount
Foundation Center 79 Fifth Avenue New York, New York 10003-3076	N/A	Public	National and Bay Area Support	4,000
Funders Group for LGBTQ Issues 116 East 16th Street, 7th Floor New York, New York 10003	N/A	Public	General Support	1,000
Grants Managers Network 141 Homestead Ave Metairie, LA 70005	N/A	Public	General Support	1,000
Grantmakers Concerned With Immigrants and Refugees 777 Tilton Road Sebastopol, California 95472	N/A	Public	California Immigrant Integration Initiative	25,000
Hispanics in Philanthropy 55 2nd Street, Suite 1500 San Francisco, California 94105	N/A	Public	General Support	750
Independent Sector 1602 L Street, NW, Suite 900 Washington, D.C. 20036	N/A	Public	General Support	1,500
Int'l Human Rights Funders Group 498 Seventh Avenue, 15th Floor New York, New York 10018	N/A	Public	Funders Workshop \$1,000 General Support \$500	1,500
Institute for Local Government 1400 K Street, Suite 205 Sacramento, CA 95814	N/A	Public	New initiatives in corrections & rehabilitation	80,000
KALW Public Radio 500 Mansell Street San Francisco, CA 94134	N/A	Public	Reporting on Criminal Justice	35,000
Lawyers' Committee for Civil Rights of the San Francisco Bay Area 131 Steuart Street, Suite 400 San Francisco, California 94105	N/A	Public	General Support	75,000
Legal Community Against Violence 260 Bush Street #55 San Francisco, California 94104	N/A	Public	Tracking second amendment litigation	10,000
Legal Services for Prisoners with Children 1540 Market Street, Suite 490 San Francisco, California 94102	N/A	Public	Planning for Employment Rights of Ex-Incarcerated Individuals	60,000

Schedule 16 - Part XV, line 3a - Grants and Contributions Paid during the year

Donee's name and address	recipient is an individual, show Relationship	Foundation status of recipient	Purpose of grants	Amount
Mexican American Legal Defense and Education Fund 634 S. Spring Street Los Angeles, CA 90014	N/A	Public	General Support	110,000
Mujeres Unidas y Activas 3543 18th Street, #23 San Francisco, CA 94110	N/A	Public	General Support	35,000
National Association for the Advancement of Colored People 4805 Mt Hope Baltimore, MD 21215	N/A	Public	Redemption Project The National Campaign for Smart and Safe Hiring Practices	125,000
Nat'l Coalition of Hispanic Organizations P O Box 1026 Sacramento, CA 95812	N/A	Public	General Support	500
National Committee for Responsive Philanthropy 1331 H Street, Suite 200 Washington, D C 20005	N/A	Public	National Program	5,000
National Council on Crime and Delinquency 1970 Broadway, Ste 500 Oakland, CA 94612	N/A	Public	Helping CA safely reduce prison population	25,000
National Employment Law Project 80 Maiden Lane, Suite 509 New York, NY 10038	N/A	Public	Second Chance Labor Project	100,000
National Immigration Law Center 3435 Wilshire Boulevard, Suite 2850 Los Angeles, California 90010	N/A	Public	General Support	65,000
Neighborhood Funders Group 1301 Connecticut Avenue, N W, Suite 500 Washington, D C 20036	N/A	Public	Working Group on Labor and Community	800
New Leaders Council 303 Park Ave South, Suite 1198 New York, NY 10314	N/A	Public	New leaders council San Diego Chapter	10,000
Northern California Grantmakers 625 Market Street, 15th Floor San Francisco, California 94105	N/A	Public	General Support	3,400
Oxfam America 226 Causeway St , 5th Floor Boston, MA 02114-2206	N/A	Public	Fairness in the Fields	55,000

Schedule 16 - Part XV, line 3a - Grants and Contributions Paid during the year

Donee's name and address	recipient is an individual, show Relationship	Foundation status of recipient	Purpose of grants	Amount
Pacific News Service/New American Media 275 9th Street,	N/A	Public	Documenting Movements for Change	20,000
San Francisco, CA 94103 PowerPAC Foundation 44 Montgomery Street, Suite 2310 San Francisco, CA 94104	N/A	Public	California Early and Mobile Voting	25,000
PowerPAC Foundation 44 Montgomery Street, Suite 2310 San Francisco, CA 94104	N/A	Public	Voter modernization initiative	10,000
Program for Torture Victims 3655 S Grand Ave Ste 290 Los Angeles, CA 90007	N/A	Public	Support for Torture Survivor Victims	5000
San Francisco Free Clinic 4900 California Street San Francisco, CA 94118	N/A	Public	General Support	250
Santa Cruz County Probation Office 303 Water Street Santa Cruz, CA 95060	N/A	Public	General Support	31,500
UC Berkeley Center for Labor Research and Education 2521 Channing Way Berkeley, CA 94720	N/A	Public	Kırke Wılson Summer Labor Internship	12,000
UCLA Center for Labor Research and Education 675 S Park View St Los Angeles CA 90057-3306	N/A	Public	Internship program for immigrant student leaders	10,000
Urban Strategies Council 672 13th Street, Suite 200 Oakland, California 94612	N/A	Public	General Support	15,000
Urban Strategies Council 672 13th Street, Suite 200 Oakland, California 94612	N/A	Public	Technical assistance for Alameda Co reentry network	50,000
University of California - Los Angeles 10920 Wilshire Blvd 5th Flr Los Angeles, CA 90024	N/A	Public	Los Angelas Reentry Guide	(690)

1,891,660

Schedule 17 - Part XV, line 3b - Grants and Contributions Approved for Future Payment

Foundation status of

Donee's name and address	Relationship	status of recipient	Purpose of grants	Amount
ACLU Foundation of San Diego & Imperial Counties P O Box 87131 San Diego, CA 92138-7131	N/A	Public	Civic participation legal support	50,000
Alliance for Justice 11 Dupont Circle Northwest #200 Washington, DC 20036	N/A	Public	Southern California Advocacy Initiative	50,000
California Budget Project 1107 9th Street, Suite 310 Sacramento, CA 95814	N/A	Public	General Support	100,000
California Rural Legal Assistance Foundation 2210 K St #201 Sacramento, CA 95816	N/A	Public	General Support	63,000
Clergy & Laity United for Economic Justice California 1345 S Burlington Ave, Suite 206 Los Angeles, California 90006	N/A	Public	General Support	30,000
Chinese for Affirmative Action 17 Walter U Lum Place San Francisco, CA 94108	N/A	Public	General Support	30,000
East Bay Community Law Center 2921 Adeline Street Berkeley, CA 94703	N/A	Public	California Clean Slate Policy Project	40,000
Futures without Violence 100 Mongomery Street, The Persidio San Francisco, CA 94129	N/A	Public	General Support	60,000
Legal Services for Prisoners with Children 1540 Market Street, Suite 490 San Francisco, CA 94102	N/A	Public	General Support	50,000
National Center for Lesbian Rights 870 Market Street Suite 370 San Francisco, CA 94102	N/A	Public	General Support	50,000
Pilipino Workers Center of Southern California 1533 Glendale Blvd #2nd Los Angeles, CA 90026	N/A	Public	General Support	40,000
Power PAC Foundation 44 Montgomery Street, Suite 2310 San Francisco, CA 94104	N/A	Public	California Early and Convenience Voting	35,000
Tides Foundation P O Box 29198 San Francisco, CA 94129-0198	N/A	Public	CA NAACP Combating the War on Drugs	100,000

Schedule 17 - Part XV, line 3b - Grants and Contributions Approved for Future Payment

Donee's name and address	Relationship	Foundation status of recipient	Purpose of grants	Amount
The Women's Foundation of California 340 Pine Street Suite 302 San Francisco, CA 94104	N/A	Public	Building Public Will to Reduce the Incarceration of Women	70,000
The Women's Foundation of California 340 Pine Street Suite 302 San Francisco, CA 94104	N/A	Public	Campaign to Reform the Criminal Justice System in CA	10,000
			_	778,000

AMENDED BY-LAWS OF ROSENBERG FOUNDATION

(as of March 23, 2011)

ARTICLE I

OFFICES

The principal office for the transaction of the business of the Corporation shall be in the City and County of San Francisco, State of California, or such other place as may be fixed by the Board of Directors.

ARTICLE II

CORPORATE POWERS

The corporate powers of this Corporation are vested in a board of Directors. The board consists of a range of twelve to fourteen Directors who shall also be members of the Corporation. A majority of the Directors, in person or by telephonic conference, shall constitute a quorum for the transaction of business.

ARTICLE III

ELECTION OF DIRECTORS

No more than four (4) Directors shall be elected at each annual meeting of members to serve for three (3) years and until their successors are elected. Their terms of office shall begin immediately upon election and they shall serve without compensation.

ARTICLE IV

VACANCIES

Vacancies in the Board of Directors shall be filled for the unexpired term by the other Directors in office even though less than a quorum or by a sole remaining Director if there is only one Director in office, and each person chosen to fill a vacancy shall hold office until the election of his or her successor. A vacancy in the Board of Directors shall occur by death, resignation, or a declaration by the Board on the ground that a Director is unable by reason of illness, insanity, or from any cause to fulfill his or her duties as such Director.

ARTICLE V

POWERS OF DIRECTORS

The Directors shall have power:

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- 1. To call special meetings of the members when they deem it necessary, and they shall call a meeting at any time upon the written request of two of the members of the Corporation.
- 2. To appoint and remove at pleasure all officers, agents, and employees of the Corporation, prescribe their duties, fix their compensation, and require from them security for faithful service.
- 3. To employ or to authorize any officer of the Corporation to employ such servants, agents, or employees of the Corporation as may be deemed necessary, and to fix their compensation.
- 4. To conduct, manage, and control the affairs and business of the Corporation, and to enter into such contracts as may be necessary therefore.
- 5. To borrow money, contract debts, and issue bonds, notes, and debentures, and to make, execute, and deliver mortgages, deeds of trust, pledges, or other liens as may be necessary to secure the same.
- 6. The Board shall have power to apply and give any property or funds of the Corporation to such charitable purposes as the Board may select and designate and they shall have the power to prescribe the terms and conditions of any such gift.
- 7. In addition to the powers and duties by these by-laws expressly conferred upon the Directors, they may exercise all such powers of the Corporation and do all such lawful acts and things as are not by law, or by the Articles of Incorporation or by these by-laws directed or required to be exercised and done by the members, as may be necessary or proper to carry out all or any of the purposes and functions of the Corporation, or for the transaction of the business of the Corporation.
- 8. The Board of Directors shall have the power to provide for an executive committee, a finance committee, and such other committees with such membership and authority as the Board may seem desirable in the premises.

ARTICLE VI

OFFICERS

The officers shall be a Chair, Vice-Chair, President, Secretary, and Treasurer who shall be elected by the Board of Directors and hold office for the term of two (2) years or until their successors are elected. The Chair, Vice-Chair, and Treasurer must be members of the Board of Directors and may serve no more than one full term. The President and Secretary need not be members of the board of directors and may serve an unlimited number of consecutive two-year terms. The role of President and Secretary shall not be held by the same person.

The Board of Directors may also choose additional Vice Chairs, Assistant Secretaries, and Assistant Treasurers. No two or more of such offices, except those of Vice Chair and Secretary, may be held by the same person at the same time. Any officers elected or appointed by the Board of Directors may be removed at any time by the Board of Directors. If the office of any officer becomes vacant for any reason, the vacancy shall be filled by the Board of Directors.

ARTICLE VII

CHAIR

The Chair:

- (a) Shall preside over all meetings of the members and Directors;
- (b) Shall sign as Chair all contracts and other instruments in writing which have been first approved by the Board of Directors.
- (c) Shall call the Directors together when he or she deems it necessary and in the absence of the President, shall have, subject to the advice of the Board of Directors, the executive management of the affairs of the Corporation.
 - (d) Shall be ex-officio a member of the executive and all other committees.

ARTICLE VIII

Vice Chair

The Vice Chair shall in the absence or disability of the Chair perform the duties and exercise the powers of the Chair and shall perform such other duties as the Board of Directors shall prescribe.

ARTICLE IX

President

The President is the Chief Staff Officer of the Foundation. He or she shall be selected by the Board of Directors of the Foundation and serve at the pleasure of the Board. The President need not be a member of the Corporation nor a member of its Board of Directors.

ARTICLE X

SECRETARY

The Secretary need not be a member of the Corporation, nor a member of its Board of Directors.

It shall be the duty of the Secretary:

- (a) To attend all meetings of the Board and record all votes and the Minutes of all proceedings of the Board of Directors and of the members in a book to be kept for that purpose in the manner prescribed by law; and shall perform like duties for the standing committees when required.
- (b) To keep the corporate seal of the Corporation and the membership roll and to affix the corporate seal to all papers requiring a seal.
- (c) To serve all notices required either by law or the By-Laws of the Corporation, or the Chair. In case of his or her absence, inability, refusal, or neglect to so do, such notices may be served by any person thereunto directed by the Chair.
- (d) To perform such other duties as may be prescribed by the Board of Directors or the Chair.

ARTICLE XI

TREASURER

(a) The Treasurer shall receive and have the custody of the corporate funds and securities and shall keep full and accurate accounts of receipts and disbursements in books belonging to the Corporation, and shall deposit all monies and other valuable effects in the name of and to the credit of the Corporation, in such depositaries as may be designated by the Board of Directors.

- (b) He or she shall disburse the funds of the Corporation as may be ordered by the Board of Directors, taking proper vouchers for such disbursements.
- (c) He or she shall at the Annual Meeting of the membership, submit a full and complete report of the receipts and disbursements and of the general financial condition of the Corporation.
- (d) He or she shall render to the Chair and Board of Directors, at any time they may require, a full and complete report of the receipts and disbursements and of the general financial condition of the Corporation.
- (e) The Treasurer shall be designated as the board member to whom any staff member can communicate any suspected act of self-dealing by the President for further inquiry by the governing board.

ARTICLE XII

MEMBERSHIP

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This Corporation shall have no capital stock but shall be composed of members. Each member of the Corporation shall be entitled to one vote upon all propositions submitted to the members. The members shall not participate in any of the earnings or profits of the Corporation, and membership in the Corporation shall not be transferable or assignable by any act of the member or by operation of law, and shall not descend to the heirs, legatees, or devisees of any member. Upon termination of any membership, either by death or otherwise, all property interest of any such membership shall cease and terminate.

From the adoption of these Amended By-Laws, the membership shall consist only of the persons currently serving as Directors. Any person becoming a Director shall thereupon become a member of the Corporation, and any person ceasing to be a Director shall thereupon cease to be a member of the Corporation.

ARTICLE XIII

MEETINGS

The Board of Directors may hold its meetings at any place, within or without the State of California, designated from time to time by resolution of the Board, or by written consent

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of all the members of the Board. In the absence of designation, meetings shall be held at the principal office of the Corporation.

Meetings of the Board of Directors may be called at any time by the Chair, or two Directors, upon written or other notice. Notice of such meeting shall be given to each member entitled to vote either personally or by sending a copy of the notice through the mail, or by telegraph, charges prepaid, to his or her address appearing on the books of the Corporation, or supplied by him or her to the Corporation for the purpose of notice. If a member supplies no address, notice shall be deemed to have been given to him or her if mailed to the place where the principal office of the Corporation is situated. All such notices shall be mailed, telegraphed, transmitted by facsimile, electronically mailed, served or given by the Secretary, but in case of his or her absence, inability or refusal to act, notice may be given, mailed, telegraphed, transmitted by facsimile, electronically mailed or served or given by any one selected by the Chair, or said two Directors. All such notices shall be mailed, telegraphed, transmitted by facsimile, electronically mailed, served or given to each member entitled thereto not less than two (2) days before each meeting, and shall specify the place, date, and hour of such meeting.

Members of the Board of Directors shall not vote by proxy.

The Chair and Secretary of this Corporation shall act as Chair and Secretary, respectively, of all meetings.

At all meetings of the Board of Directors, a majority of the Directors, in person or by telephonic conference, shall be necessary and sufficient to constitute a quorum for the transaction of business, and every act or decision done or made by a majority of the directors present at a meeting duly held at which a quorum is present, shall be regarded as the act of the Board of Directors, provided that in the absence of a quorum, a majority of the Directors present may adjourn from time to time until a quorum shall be present.

In the event that an action is taken by less than a majority of the board, a majority of the board has the authority to require that the action be reconsidered.

All meetings of members shall be held at the office of the Corporation in the City and County of San Francisco, State of California, or at any place within or without the State of California, which may be designated as a place for the holding of such meetings by the Board of Directors.

The Annual Meeting of the members of this Corporation shall be held at the first meeting of each year at such time and place as may be designated by the Board of Directors.

Special meetings of the members may be called, and notice of all meetings of the members (whether annual or special) shall be given, in the same manner as is above provided with respect to meetings of the Board of Directors.

Every member shall be entitled to one vote and may not vote by proxy. The presence of a majority of the members in person or by telephonic conference shall constitute a quorum for the transaction of business.

The Chair and Secretary of this Corporation shall act as Chairman and Secretary, respectively, of all meetings of members.

Every act or decision done or made by a majority of the members present at a meeting duly held at which a quorum is present shall be regarded as the act of the members provided that in the absence of a quorum, a majority of the members present may adjourn from time to time.

ARTICLE XIV

SEAL

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The Corporation shall have a common seal, and shall have inscribed thereon the name of the Corporation, the year of its organization and the words "Corporate Seal, California." Said seal may be used by causing it to be impressed or affixed or reproduced or otherwise.

ARTICLE XV

AMENDMENTS

These By-Laws may be amended at any time by the written assent of all directors to amend the bylaws subject to the requirement that any bylaws amendment at any annual or special meeting be approved by two-thirds of the members of the Board of Directors, or may be amended by the affirmative vote of the majority of the Board of Directors, subject always to the powers of the members to amend or repeal these By-Laws.

ARTICLE XVI

INDEMNIFICATION

- 1. To the extent that a person who is or was a trustee, officer, employee, or other agent of this Corporation, has been successful on the merits in defense of any civil, criminal, administrative, or investigative proceeding brought to procure a judgment against such person by reason of the fact that he or she is or was, an agent of the Corporation, or to any claim, issue, or matter therein, such person shall be indemnified against expenses actually and reasonably incurred by the person in connection with such proceeding.
- 2. If such person either settles any such claim or sustains a judgment against him or her, then indemnification against expenses, judgments, fines, settlements, and other amounts reasonably incurred in connection with such proceedings shall be provided by this Corporation but only to the extent allowed by, and in accordance with the requirements of, Section 5238 of the California Corporations Code.
- 3. To the fullest extent permitted by law and except as otherwise determined by the Board in a specific instance, expenses incurred by a person in defending any proceeding covered by this Article XVI shall be advanced by the Corporation before final disposition of the proceeding, on receipt by the Corporation of an undertaking by or on behalf of that person that the advance will be repaid unless it is ultimately determined that the person is entitled to be indemnified by the Corporation for those expenses.

Adopted:

July 11, 1935

Amended:

November 14, 1938

May 5, 1945 August 7, 1945 August 24, 1948 January 25, 1949 January 24, 1950 October 24, 1950 April 24, 1951 July 22, 1952 January 27, 1954 January 23, 1957 February 26, 1969 November 24, 1971 June 7, 1972 January 15, 1975 January 21, 1976 December 14, 1977 September 27, 1988 January 28, 1992 January 24, 1995 November 25, 1997 April 21, 1998 September 29, 1998 February 23, 1999 November 26, 2001 February 28, 2005 April 5, 2006 March 19, 2007 June 25, 2007 March 17, 2008 September 17, 2009 March 23, 2011

This is a conformed copy of the Bylaws and is accurate and complete.

Timothy P. Silard, President, Rosenberg Foundation

Date