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DLN: 93493320087972

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Don to Public

► The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

A Fo	r the 2	2011 ca	lendar year, or tax year beginning 01-01-2011 and ending 12	31-2011				
<b>B</b> Ch	eck ıf ap	plicable	C Name of organization NORTHWEST HEALTH FOUNDATION			D Employer i	dentification number	
☐ Ad	dress cha	ange	Doing Business As		-  -	91-18545 E Telephone		
☐ Na	me char	nge	Dolling Dustrices As			-		
Ini	tıal retur	'n	Number and street (or P O box if mail is not delivered to street address)	Room/suite	-  -	(503) 220		
Гте	rmınated	t	221 NW SECOND AVENUE NO 300		-	<b>G</b> Gross receip	ts \$ 22,318,082	
☐ Am	ended r	return	City or town, state or country, and ZIP + 4		-			
Гар	plication	pending	PORTLAND, OR 97209					
			F Name and address of principal officer		<b>H(a)</b> Is this	a group reti	ırn for	
			NICOLE MAHER 221 NW SECOND AVENUE NO 300		affiliate	s?	┌ Yes	
			PORTLAND, OR 97209		H(b) Are all a	offiliates incl	uded?	
							st (see instructions)	
<b>I</b> Ta	x-exem	pt status	501(c)(3)	27	H(c) Group			
J W	ebsite	: <b>⊢</b> ww	W NWHF ORG					
<b>K</b> For	m of org	janization	✓ Corporation Trust Association Other ►		L Year of form	ation 1997	<b>M</b> State of legal domicile OR	
	rt I		mary					
	<b>1</b> B	Briefly de	escribe the organization's mission or most significant activities					
<b>a</b> 1			ANCE AND SUPPORT THE HEALTH OF THE PEOPLE OF ORI	GON AN	D SOUTHWE	ST WASHIN	IGTON	
ĕ	-							
Activities & Governance								
ş	2 0	Check th	is box $ rightharpoonup$ if the organization discontinued its operations or dis	posed of	more than 25	% of its net	assets	
<u>ئ</u>	3 1	Number	of voting members of the governing body (Part VI, line 1a) $oldsymbol{.}$			3	15	
жо У)	4 1	Number	of independent voting members of the governing body (Part VI,	lıne 1b)		4	15	
E E	5 T	Total nur	mber of individuals employed in calendar year 2011 (Part V, lin	e 2a) .		5	15	
ਹੁੰ	6 T	Total nur	mber of volunteers (estimate if necessary)			6	0	
Q.	1		related business revenue from Part VIII, column (C), line 12			7a		
	bΛ	let unre	lated business taxable income from Form 990-T, line 34		<u> </u>	7b		
					Prior '		Current Year	
활	8		butions and grants (Part VIII, line 1h)			0	0	
	9	_	m service revenue (Part VIII, line 2g)		1 221 915			
Reven	10 11		ment income (Part VIII, column (A), lines 3, 4, and 7d) revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 1			30,956	2,375,101	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column	-		30,930	00,074	
						1,352,771	2,435,175	
	13	Grants	and similar amounts paid (Part IX, column (A), lines $1-3$ ).			1,912,443	1,704,006	
	14		ts paid to or for members (Part IX, column (A), line 4)			0	0	
82	15	Salarıe 5–10)	es, other compensation, employee benefits (Part IX, column (A)	, lines		767,849		
38	16a	,	sional fundraising fees (Part IX, column (A), line 11e)		836,046 76			
Expenses	b		ndraising expenses (Part IX, column (D), line 25) •0	•				
Ш	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .			1,013,441	949,872	
	18		expenses Add lines 13–17 (must equal Part IX, column (A), lir			3,761,930	· · · · · · · · · · · · · · · · · · ·	
	19	Reven	ue less expenses Subtract line 18 from line 12		-	2,409,159	-986,552	
8 9					Beginning o	of Current	End of Year	
Not Assets or Fund Balances					Yea			
Ass Ba	20		assets (Part X, line 16)	•		5,784,461	50,599,877	
<u> 5</u> 5	21		rabilities (Part X, line 26)			6,878,824		
	22 11   11		sets or fund balances Subtract line 21 from line 20 ature Block	• •	4	8,905,637	45,911,488	
Unde know	r penalt	ties of pe	erjury, I declare that I have examined this return, including accompa f, it is true, correct, and complete. Declaration of preparer (other th		is based on all			
Sign	<b>,</b>	Signa	ture of officer		Date			
Her			VID HOOFF VICE PRESIDENT, FINANCE					
		Туре	or print name and title					
		Preparer			eck If		payer identification number	
Paid		signature	SANG AHN	sel em		(see instruction P00540880	uis)	
	arer's		ame (or yours MCDONALD JACOBS PC		<u>'</u>	ETN & 00.000	.0F70	
Use	Only		nployed), and ZIP + 4 520 SW YAMHILL STE 500		—— <u> </u>	EIN • 93-090	U03/9	
			PORTLAND, OR 97204			Phone no 🕨	(503) 227-0581	
May	the IR	s discus	s this return with the preparer shown above? (see instructions)				✓ Yes 「No	

102,386 ) (Revenue \$

including grants of \$

2,762,081

Other program services (Describe in Schedule O)

Total program service expenses►\$

144,886

4d

(Expenses \$

Part IV	Checklist	of R	eauired	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		Νo
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organization the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	ons in 21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United State on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	ates 22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24c complete Schedule K. If "No," go to line 25			No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	· 24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	· 24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	n with <b>25a</b>		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a price year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E2 "Yes," complete Schedule L, Part I			No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employed disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26 26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, subst contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	antial 27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Painstructions for applicable filing thresholds, conditions, and exceptions)	art IV		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part $IV$	) was <b>28</b> c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule $M$	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," compl Schedule N, Part II	ete <b>32</b>		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulation sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part $I$	s <b>% 33</b>	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, and V, line 1	. IV, <b>34</b>	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)	(13)? <b>35a</b>		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	ne <b>35b</b>		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	ed <b>36</b>		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2011)

Part V	Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O Contains a response to any question in this Part V	•		
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	<b>1a</b> 37			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
b	return			
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
a	Did the organization have unrelated business gross income of \$1,000 or more during the	3a	Yes	
ь	year?	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
,	Organizations that may receive deductible contributions under section 170(c).	OD		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
1	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
)	Sponsoring organizations maintaining donor advised funds.	-		
а	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter  Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities  Cartier FO1(a)(12) approximations Foton			
	Section 501(c)(12) organizations. Enter  Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
)a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the	u		
	year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?			
-	<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand  13c			
.4a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI . . . . . . . . . . . . . .

Se	ection A. Governing Body and Management				
		_		Yes	No
_					
1a	Enter the number of voting members of the governing body at the end of the tax year	15			
b	Enter the number of voting members included in line 1a, above, who are independent	15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship other officer, director, trustee, or key employee?	p with any	2		No
3	Did the organization delegate control over management duties customarily performed by or under the supervision of officers, directors or trustees, or key employees to a management company or other performed by the company or other performance and the company or other performance and the company or other performance and the company of the company or other performance and the company or other performance and the company of the company or other performance and the company or other performance and the company or other performance and the company of the company o		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 9 filed?	<b>—</b>	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's asset	ets? .	5		No
6	Did the organization have members or stockholders?	🗅	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or app more members of the governing body?	oint one or	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st	tockholders,	7b		No
8	or persons other than the governing body?	uring the			
_	year by the following		.	V	
a	The governing body?	+	8a	Yes	
ь 9			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		No
	ection B. Policies (This Section B requests information about policies not required by the	Internal			
Re	evenue Code.)		-		
10-	Did the commented have lead about an househor confillators	Г	10-	Yes	No
	Did the organization have local chapters, branches, or affiliates?	_	10a		No
ь	If "Yes," did the organization have written policies and procedures governing the activities of such chaffiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body the form?		11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	[	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that crise to conflicts?		12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye in Schedule O how this was done		12c	Yes	
13	Did the organization have a written whistleblower policy?		13	Yes	
14	Did the organization have a written document retention and destruction policy?		14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval independent persons, comparability data, and contemporaneous substantiation of the deliberation and				
а	The organization's CEO, Executive Director, or top management official		15a	Yes	
	Other officers or key employees of the organization		15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange taxable entity during the year?		16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate participation in joint venture arrangements under applicable federal tax law, and take steps to safegue	ard the			
	organization's exempt status with respect to such arrangements?	· · <u> </u>	16b		
	ection C. Disclosure				
17	List the States with which a copy of this Form 990 is required to be filed OR				
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply				

Own website Another's website V Upon request

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 M DAVID HOOFF 221 NW SECOND AVENUE SUITE 300

PORTLAND, OR 97209

(503) 220-1945

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) A verage hours per week (describe hours	erage Position (do not check more than one box, unless person is both eek an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			organizations
(1) MELVIN A KOHN MD CHAIR	3 80	х		х				14,600	5,400	0
(2) TINA CASTANARES MD VICE CHAIR	2 30	х		Х				4,216	1,559	0
(3) LESLEY M HALLICK PHD SECRETARY	1 50	х		Х				4,762	1,762	0
(4) BECKY GRAHAM CPA TREASURER	3 80	х		Х				4,873	1,802	0
(5) DARLEEN ORTEGA JD DIRECTOR	1 50	х						3,723	1,377	0
(6) MARK HASS DIRECTOR	80	х						4,052	1,499	0
(7) ALISSA KENY-GUYER DIRECTOR	80	х						4,709	1,742	0
(8) REV WJ KNUTSON DIRECTOR	1 50	х						4,325	1,600	0
(9) NICHOLE MAHER DIRECTOR	80	х						3,614	1,337	0
(10) JIM MEYER DIRECTOR	80	х						3,449	1,276	0
(11) HELENA HUANG DIRECTOR	80	х						5,201	1,924	0
(12) LEDA GARSIDE DIRECTOR	80	х						2,464	911	0
(13) CARL TALTON DIRECTOR	80	х						3,869	1,431	0
(14) ROBERT LAW DIRECTOR	80	х						3,942	1,458	0
(15) VANETTA ABDELLATIF DIRECTOR	80	х						1,588	587	0
(16) THOMAS D ASCHENBRENER PRESIDENT	18 00			х				100,155	122,412	28,941
(17) M DAVID HOOFF VICE PRESIDENT, FINANCE	20 00			х				76,950	76,950	20,489

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Tıtle	(B) A verage hours per week (describe hours	unles ar	on (d e tha	n on son er ai	e bo ıs b nd a	x, oth )	Repo compo froi organiz	( <b>D)</b> ortable ensation m the ation (W- 9-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F Estim amount o compen from organizat relat	ated of other sation the ion and	
		for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former			MISC	organization	
	SUK RHEE PRESIDENT	22 00			х					57,880	47,357	,	32,381
	UDITH WOODRUFF RAM DIRECTOR	8 00					х			23,913	95,653		18,176
1b								<b>F</b>					
	Total from continuation sheets				•	•		<u> </u>		220 205	200.027		00.007
	Total (add lines 1b and 1c).  Total number of individuals (inc							) who	receive	328,285	368,037		99,987
	\$100,000 of reportable comper						above	, wiic	J TEEETVE	u more tha			
_							i					Yes	No
3	Did the organization list any <b>for</b> on line 1a? <i>If</i> "Yes," complete Sc.									compens:		3	l No
4	For any individual listed on line organization and related organization										n from the		
5	Individual	receive or accru	· ·	• pensa	• ition	• fror	n anv	• unrel	lated org	· · · anization d	<u> </u>	4 Yes	
	services rendered to the organiz										ı	5	No
Se	ction B. Independent Con												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	n the organizatio											
		(A) me and business add	Iress							Descr	(B) uption of services	Compe	
1717	OMEDIA INC W 6TH STREET S400 N, TX 78703									MEDIA/COMN	MUNICATION SERVICES	;	104,482
	Total number of independent cont \$100,000 of compensation from			ot lin	nited	to	those	liste	d above)	who receiv	ed more than		

Form 9								Page <b>9</b>
Part \	<u>/III</u>	Statement o	of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
<u>*</u> #	1a	Federated cam	paigns 1a	ı				311
둂	ь	Membership du	es <b>1b</b>					
g% ∰	С	Fundraising eve	ents <b>1c</b>					
# # # #	d	Related organiz	zations 1d					
S.E	e	Government grant	s (contributions) <b>1e</b>					
Fi Si	f	All other contribute	ons, gifts, grants, and <b>1f</b>					İ
ë <del>t</del>	g		butions included in					
늍								
ರ್ಷ	h	Total. Add lines	s 1 a - 1 f					
<u>a</u>				Business Code				
кеп	2a							
æ	b							
ACe	C							
Seri	d							
E	e							
200	f	All other progra	am service revenue					
屳	g	Total. Add lines	s 2a – 2f					
	3	Investment inc	ome (ıncludıng dıvıden	ds, ınterest				
			aramounts)		319,713		56,679	263,034
	4		stment of tax-exempt bond					
	5	Royalties	· · · · · ·					
	6a	Gross rents	(ı) Real 617,449	(II) Personal				
	Ь	Less rental	557,375					
	c	expenses Rental income	60,074					
		or (loss)			60.074			60.074
	d	Net rental inco	me or (loss)		60,074			60,074
	7a	Gross amount	(ı) Securities 21,380,920	(II) Other				
		from sales of assets other						
	Ь	than inventory Less cost or	19,325,532					
	"	other basis and sales expenses	25,020,002					
	c	Gain or (loss)	2,055,388					
	d	Net gaın or (los	s)		2,055,388			2,055,388
e E	8a	events (not inc	rom fundraising luding					
even		\$ of contributions See Part IV, Iir	reported on line 1c)					
Other Revenue Contributions, gifts, grants anounts and other similar amounts			a					
ţ	Ь		penses <b>b</b>					
Program Service Revenue	C		(loss) from fundraising	events F				
	9a		rom gaming activities ne 19 a					
	b c		penses <b>b</b> (loss) from gaming acti					
		Gross sales of returns and allo	inventory, less					
	b	Less costofg	<b>a</b> oods sold <b>b</b>					
	С	Net income or i	(loss) from sales of ınv	entory 🕨				
		Miscellaneous	s Revenue	Business Code				
	11a							
	Ь							
	C							
	d		ue					
	e	Total. Add lines	s 11a-11d	· · · · •				
	12	Total revenue.	See Instructions .	▶	2,435,175	0	56,679	2,378,496

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	heck if Schedule O contains a response to any question in this Part IX	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	<b>(A)</b> Total expenses	( <b>B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,704,006	1,704,006		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	352,767	130,199	222,568	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	319,529	226,111	93,418	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	25,796	15,768	10,028	
9	Other employee benefits	24,832	15,546	9,286	
10	Payroll taxes	44,925	27,501	17,424	
11	Fees for services (non-employees)				
а	Management	22,344	875	21,469	
b	Legal	1,960		1,960	
c	Accounting	31,575	5,294	26,281	
d	Lobbying	91,646	91,646		
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	87,062		87,062	
g	Other	56,522	39,142	17,380	
12	Advertising and promotion	,	,	,	
13	Office expenses	20,722	10,787	9,935	
14	Information technology	29,813	23,973	5,840	
15	Royalties			,	
16	Occupancy	72,107	53,383	18,724	
17	Travel	60,120	42,441	17,679	_
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	,	·	
19	Conferences, conventions, and meetings	18,250	6,070	12,180	
20	Interest	66,317		66,317	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	19,372	12,445	6,927	_
23	Insurance	8,967	1,434	7,533	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	CONSULTING FEES	333,651	333,651		
b	MEMBERSHIPS/SUBSCRIPTIO	13,042	10,599	2,443	
С	STAFF DEVELOPMENT	5,959	5,050	909	
d	SUBCRIPTIONS & BOOKS	5,195	4,502	693	
e					
f	All other expenses	5,248	1,658	3,590	
25	Total functional expenses. Add lines 1 through 24f	3,421,727	2,762,081	659,646	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation		-	-	rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 150 150 1 1 3.005.337 3.862.995 2 2 3 6.573 4.645 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 5 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 6 7 8 9 12.907 9 14.474 Prepaid expenses and deferred charges . . . . . . 10a 5,806,976 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 392,955 b Less accumulated depreciation . . . . . 5,645,882 10c 5,414,021 19,495,941 11 14,921,691 11 27,287,829 25,784,867 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 Investments—program-related See Part IV, line 11 . . 14 14 329,842 15 597,034 15 55, 784, 461 50,599,877 16 Total assets. Add lines 1 through 15 (must equal line 34) . . . 16 652,464 17 170,636 17 Accounts payable and accrued expenses . 18 1,752,613 18 1,107,615 19 19 20 20 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 22 23 Secured mortgages and notes payable to unrelated third parties . . . 23 24 24 Unsecured notes and loans payable to unrelated third parties . . . . 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 4,473,747 3,410,138 25 D . . . . 26 6,878,824 26 4,688,389 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 48,905,637 27 27 45,911,488 Unrestricted net assets . . . . 28 28 Temporarily restricted net assets . . . . . Fund 29 29 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ¥ 33 Total net assets or fund balances . . . . . 48.905.637 33 45.911.488 34 Total liabilities and net assets/fund balances . . . . . 55.784.461 34 50.599.877

Pal	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		2,4	135,17
2	Total expenses (must equal Part IX, column (A), line 25)	2			121,72
3	Revenue less expenses Subtract line 2 from line 1	3		_g	986,55
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		48,9	905,63
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-2,0	007,59
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		45,9	911,48
Par	The Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII		•	୮	
1	Accounting method used to prepare the Form 990 Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?	[	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		<b>2</b> c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	•	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	quired	3b		

#### **Additional Data**

Software ID: Software Version:

**EIN:** 91-1854545

Name: NORTHWEST HEALTH FOUNDATION

#### Form 990, Special Condition Description:

#### **Special Condition Description**

Form 990, Part III - 4 Program Service Accomplishments (See the Instructions)

4d. Other program services

(Code ) (Expenses \$ 144,886 including grants of \$ 102,386 ) (Revenue \$

THE PRESIDENT'S OPPORTUNITY FUND IS A RESPONSIVE GRANT PROGRAM THAT ACCEPTS APPLICATIONS FROM GRANTEES

THROUGHOUT THE YEAR FOR ACTIVITIES RELATED TO THE FOUNDATION'S MISSION

DLN: 93493320087972

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Interna	al Revenue Service	► Attach to Fo	orm 990. ► See separate instructions.		Inspection
	me of the organ			Employer ident if i	cation number
NO	RTHWEST HEALTH F	CONDATION		91-1854545	
Pa			lvised Funds or Other Similar Fu		ts. Complete if the
	organiz	zation answered "Yes" to Form 99		41.5	
4	Tatal acceptance	the and of warm	(a) Donor advised funds	(b) Funds and	other accounts
1 2	Total number a	tributions to (during year)			
3	33 3	nts from (during year)			
4	55 5 5	ue at end of year			
5	Did the organiz	zation inform all donors and donor advi	sors in writing that the assets held in don	or advised	☐ Yes ☐ No
6		organization's property, subject to the	donor advisors in writing that grant funds	may be	1 165   110
U			efit of the donor or donor advisor, or for ar		
		ermissible private benefit			☐ Yes ☐ No
Pa		•	ıf the organization answered "Yes" to	o Form 990, Part	IV, line 7.
2	Preservat Protection Preservat	conservation easements held by the or ion of land for public use (e g , recreati n of natural habitat ion of open space s 2a–2d if the organization held a quali	on or pleasure)	historically importa certified historic stru of a conservation	•
	easement on t	he last day of the tax year	г	<u> </u>	
	Takal mumah an	6	-		ne End of the Year
a		of conservation easements	-	2a	
Ь		restricted by conservation easements servation easements on a certified his	toric structure included in (a)	2b	
c d		servation easements included in (c) ac	` '	2c 2d	
			rred, released, extinguished, or terminate		n during
3		ar 🛌	rred, released, extinguished, or terminate	d by the organization	ii duriiig
4	Number of stat	tes where property subject to conserva	ition easement is located ►		
5		nization have a written policy regarding f the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of violations, ai	nd <b>┌ Yes ┌ No</b>
6	Staff and volun	nteer hours devoted to monitoring, insp	ecting and enforcing conservation easem	ents during the year	· <b>-</b>
7	A mount of exp	enses incurred in monitoring, inspectii	ng, and enforcing conservation easements	during the year	
-	<b>►</b> \$				
8		nservation easement reported on line 2 ) and 170(h)(4)(B)(ii)?	(d) above satisfy the requirements of sec	tion	┌ Yes ┌ No
9	balance sheet,	, and include, if applicable, the text of t	onservation easements in its revenue and he footnote to the organization's financial		
Pai	t IIII Organ	on's accounting for conservation easen lizations Maintaining Collectio ete if the organization answered "	ns of Art, Historical Treasures, o	or Other Simila	r Assets.
1a	If the organiza art, historical t	tion elected, as permitted under SFAS treasures, or other similar assets held	116, not to report in its revenue stateme for public exhibition, education or research ancial statements that describes these it	ch in furtherance of p	
b	historical treas		116, to report in its revenue statement a public exhibition, education, or research in		
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1		<b>►</b> \$	
	(ii) Assets Inc	luded in Form 990, Part X			
2	If the organiza	•	orical treasures, or other similar assets fo S 116 relating to these items		
а	Revenues incli	uded in Form 990, Part VIII, line 1		<b>▶</b> \$	

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	t, His	tori	<u>cal Treasu</u>	<u>res, or Oth</u>	<u>er Similar Ass</u>	ets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	owing that ar	e a significant	use of its collection	n	
а	Public exhibition		d	Γ	Loan or exc	hange program	ıs		
b	Scholarly research		e	Γ	Other				
c	Preservation for future generations								
4	Provide a description of the organization's co	ollections and expla	ain hov	w they	further the o	organization's (	exempt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an					n answered '	Yes" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ınterme	edıary	forc	ontributions (	or other assets		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving ta	able	_	Amo	unt	
С	Reginning halance					10		, unc	
d	Beginning balance  Additions during the year					1d			
e	Distributions during the year					1e	+		
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990 Part V lin	م 210	ı				Yes	□ No
	If "Yes," explain the arrangement in Part XIV	•	C 21'				,	163	, 140
Par			n and	Were	od "Yes" to	Form 990 D:	art IV line 10		
	Endownient i andor complete	(a)Current Year		Prior \				<b>e)</b> Four Y	ears Back
1a	Beginning of year balance								
b	Contributions								
c	Investment earnings or losses								
d	Grants or scholarships								
e	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the year	r end balance held	as						
а	Board designated or quasi-endowment 🕨								
b	Permanent endowment 🕨								
C	Term endowment ▶								
За	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that a	are held and a	idministered fo	r the	Yes	No
	(i) unrelated organizations						3a(i)		
_	(ii) related organizations						3a(ii)	)	<u> </u>
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•					<u>3b</u>		<u></u>
4 Par	t VI Land, Buildings, and Equipme								
-CII	Lanu, bunungs, and Equipme	int. See ronn 95	70, Pč	Т		(h)Ct	(-) (		
	Description of property				) Cost or other is (investment)	(b)Cost or othe basis (other)	r <b>(c)</b> Accumulated depreciation	( <b>d)</b> Bo	ook value
	and		•		957,000				957,000
	Buildings		•		3,042,780				3,042,780
c L	easehold improvements				1,242,041				1,242,041
- J -	Equipment		_		27 270	512,771	392,955		157,094
a	• •		•		37,278	,	<u> </u>		,
<b>e</b> (	Other		<u> </u>		15,106	5			15,106

Part VIII Investments—Other Securities. See	Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(2,233	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other		
(A) LIMITED PARTNERSHIPS	25,784,867	F
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	Form 990, Part X, line	
(a) Description of investment type	(b) Book value	(c) Method of valuation
	(2) 2001. (4.40	Cost or end-of-year market value
<del></del>		
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, lin		
	tıon	(b) Book value
(a) Descrip		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19 Part X Other Liabilities. See Form 990, Part X		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 15		
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	, line 25.	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	<b>.</b>
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes	, line 25. (b) A mount	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	»
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	
Total. (Column (b) should equal Form 990, Part X, col.(B) line 19  Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability  Federal Income Taxes  LINE OF CREDIT	, line 25. (b) Amount 3,000,000	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
14	Reconciliation of Revenue per Audited Financial Statements With Revenue p		eturn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
	Net unrealized gains on investments		
)	Donated services and use of facilities		
:	Recoveries of prior year grants		
ı	Other (Describe in Part XIV)		
•	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
	Total expenses and losses per audited financial statements	1	
	A mounts included on line 1 but not on Form 990, Part IX, line 25		
	Donated services and use of facilities		
)	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIV) 2d		
:	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
•	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
•	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
3			
!	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	

Identifier Return Reference Explanation

additional information

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. 
▶ Attach to Form 990

OMB No 1545-0047

2011

DLN: 93493320087972

Open to Public Inspection

Name of the organization						Employer identificati	on number
NORTHWEST HEALTH FOUNDATION	N					91-1854545	
Part I General Information	on on Grants and	l Assistance				<b>'</b>	
Does the organization maintain the selection criteria used to a Describe in Part IV the organiz	ward the grants or as ation's procedures fo	sistance? or monitoring the use o	f grant funds in the Unite	ed States			✓ Yes ☐
	ne 21 for any recip	ient that received r	nore than \$5,000. Ch	eck this box if no one	recipient receive	ed more than \$5,000.	. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Addıtıonal Data Table							
<ul><li>2 Enter total number of section 5</li><li>3 Enter total number of other org</li></ul>		_				<b>.</b> _	63 5

Use Schedule I-1 (Form 9	90) if additional space	is needed.			
(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IVSupplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.IdentifierReturn ReferenceExplanationPROCEDURE FOR<br/>MONITORING GRANTSPART I, LINE 2SCHEDULE I, PART I, LINE 2 MOST GRANTS ARE PAID IN INSTALLMENTS REQUIRING PROGRESS REPORTS<br/>BEFORE EACH SUBSEQUENT PAYMENT IS MADE ALL GRANTS REQUIRE A FINAL REPORT UPON COMPLETION OF<br/>THE GRANT AND SITE VISITS ARE CONDUCTED AS CONSIDERED NECESSARY

Schedule I (Form 990) 2011

Software ID: Software Version:

**EIN:** 91-1854545

Name: NORTHWEST HEALTH FOUNDATION

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AFRICAN WOMEN'S COALITION240 N BROADWAY 215 PORTLAND, OR 97227	36- 4555049	501(C)(3)	30,000				HEAL GRANT
ALZHEIMER'S ASSOCIATION1650 NORTHWEST NAITO PARKWAY SUITE 190 PORTLAND,OR 972091610		501(C)(3)	15,500				BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN ACADEMY OF FAMILY PHYSICIANS - OREGON CHAPTER 809 N RUSSELL STREET 204 PORTLAND, OR 97227	93- 0423900	501(C)(6)	10,000				LEGISLATIVE ADVOCACY FOR THE 2011 SESSION
AMERICAN HEART ASSOCIATION1200 NW NAITO PARKWAY SUITE 220 PORTLAND, OR 97209	13- 5613797	501(C)(3)	10,000				HEALTH ADVOCACY

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASIAN PACIFIC AMERICAN NETWORK OF OREGON (APANO) 240 N BROADWAY PORTLAND, OR 97227	80- 0252850	501(C)(3)	10,000				APANO COMMUNITY HEALTH EQUITY
BENTON COUNTY HEALTH DEPARTMENTPO BOX 579 CORVALLIS, OR	93- 6002285	GOVERNMENT	10,000				QUALITY IMPROVEMENT A CORNERSTONE FOR TRANSFORMATION

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CAREOREGON COMMUNITY HEALTH LLC315 SW 5TH SUITE 900 PORTLAND, OR 97204	27- 2429270		10,000				CLACKAMAS COUNTY HEAD START ORAL HEALTH INITIATIVE
CASCADE AIDS PROJECT208 SW FIFTH AVE SUITE 800 PORTLAND, OR	93- 0903383	501(C)(3)	10,000				CASCADE AIDS PROJECT HEALTH REFORM ADVOCACY

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CASCADIA BEHAVIORAL HEALTHCAREPO BOX 8459 PORTLAND, OR 97207	93- 0770054	1 5017637	10,000				MENTAL HEALTH CONSUMER ADVOCACY INITIATIVE 2011 - MARCH TO SALEM
CAUSA OREGON 700 MARION STREET NE SALEM.OR 97301	61- 1590160	1 5017(03(3)	10,000				HEALTH CARE POLICY RESEARCH AND ANALYSIS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	 (f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
CENTER FOR HUMAN DEVELOPMENT INC 2301 COVE AVENUE LA GRANDE, OR 97850	93- 1159198	1 5017631	10,000	ochery		IMPROVING PUBLIC HEALTH INFRASTRUCTURE
CENTER FOR INTERCULTURAL ORGANIZING (CIO) 700 N KILLINGSWORTH STREET PORTLAND, OR	74- 3098100	1 5017631	10,000			CAPACITY BUILDING FOR LEGISLATIVE ADVOACY AND ORGANIZING

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTRAL CITY CONCERN232 NW SIXTH AVENUE PORTLAND, OR 97209	93- 0728816	501(C)(3)	59,916				THE HEARTH PROJECT
CHILDREN FIRST FOR OREGONPO BOX 14914 PORTLAND, OR 97293	94- 3168157	501(C)(3)	20,000				MATCHING SUPPORT FOR THE PACKARD FOUNDATION'S FINISH LINE INITIATIVE

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
<b>I</b>					other)		
CITY OF BEAVERTON4755 SW GRIFFITH DRIVE BEAVERTON, OR 97076	93- 6002125	GOVERNMENT	12,000				BEAVERTON TEACHING HEALTH CLINIC PROJECT
CLACKAMAS COUNTY2051 KAEN ROAD SUITE 367 OREGON CITY,OR 97045	93- 6002286	GOVERNMENT	10,000				CLACKAMAS COUNTY PUBLIC HEALTH STRATEGIC PLANNING

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COALITION FOR A LIVABLE FUTURE 107 SE WASHINGTON STE 239 PORTLAND, OR 97214	93- 1278845	501(C)(3)	7,500				9TH ANNUAL REGIONAL LIVABILITY SUMMIT EVERYBODY'S MOVEMENT ENVIRONMENTAL JUSTICE AND CLIMATE CHANGE
COALITION OF COMMUNITY HEALTH CLINICS 619 SW 11TH AVENUE SUITE 225 PORTLAND, OR	91- 1829239	501(C)(3)	25,000				HEALTH INFORMATION TECHNOLOGY TO ENHANCE QUALITY FOR LOW-INCOME POPULATIONS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COLLEGE OF URBAN AND PUBLIC AFFAIRS PORTLAND STATE UNIVERSITYPO BOX 751 PORTLAND, OR 972070751	93- 0717997	GOVERNMENT	8,280				SCIENCE TO POLICY TO HEATH THE NEXT BIG STEP
COMMUNITY NURSING NETWORK6663 SW BEAVERTON- HILLSDALE HIGHWAY PMB 278 PORTLAND, OR	20- 0773610	501(C)(3)	13,000				A CHIEVING CAPACITY FOR GROWTH

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	 (f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DESCHUTES COUNTY HEALTH DEPARTMENT 2577 NE COURTNEY DRIVE BEND,OR 97701	93- 6002292	GOVERNMENT	10,000			REGIONAL ACCREDITATION INFRASTRUCTURE PROJECT
FUNDERS COMMITTEE ON CIV221 NW SECOND AVENUE SUITE 207 PORTLAND, OR	41- 1908032	501(C)(3)	5,500			GENERAL SUPPORT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HUMAN SERVICES COALITION OF OREGON11740 SW 68TH PKWY 250 PORTLAND, OR 97223	94- 3136481	501(C)(4)	10,000				HUMAN SERVICES COALITION OF OREGON AND VALUES BASED MESSAGING
LANE COALITION FOR HEALTHY ACTIVE YOUTHPO BOX 264 EUGENE, OR 97440	90- 0401591	501(C)(3)	30,000				REPLACING SSBS A HEALTHIER OPTION FOR CITY OF EUGENE RECREATION SITES

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LANE COALITION FOR HEALTHY ACTIVE YOUTH PO BOX 264 EUGENE, OR 97440	90- 0401591	501(C)(3)	6,800		other)		"WHAT THE HEALTH?!" FILM & FORUM SERIES
LINN COUNTY HEALTH SERVICESPO BOX 100 ALBANY, OR 97321	93- 6002305	GOVERNMENT	10,000				LINN COUNTY PUBLIC HEALTH STRATEGIC PLANNING

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MARION COUNTY HEALTH DEPARTMENT3180 CENTER STREET NE SALEM,OR 97301	93- 6002307	GOVERNMENT	10,000				MARION COUNTY COMMUNITY HEALTH IMPROVEMENT PLANNING PROJECT
METRO 600 NORTHEAST GRAND AVENUE PORTLAND, OR 972322736	93- 0636311	GOVERNMENT	10,000				GREATER PORTLAND PULSE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	1	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MULTNOMAH COUNTY HEALTH DEPARTMENT426 SW STARK 8TH FLOOR PORTLAND, OR 97204	93- 6002309	GOVERNMENT	10,000				ENHANCING COMMUNITY AND SERVICE PROVIDER ENGAGEMENT IN THE DEVELOPMENT OF A HEALTH IMPROVEMENT PLAN
NAMI-OREGON 4701 SE 24TH ST SUITE E PORTLAND, OR 97202	93- 0875209	501(C)(3)	10,000				2011 MENTAL HEALTH CARE REFORM ADVOCACY

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	( <b>g)</b> Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
NORTH BY NORTHEAST COMMUNITY HEALTH CENTER 3030 NE MARTIN LUTHER KING JR BLVD PORTLAND, OR 97212	72- 1618287	501(C)(3)	12,000				COMMUNITY ASSESSMENT
NORTH CENTRAL PUBLIC HEALTH DISTRICT419 EAST 7TH STREET THE DALLES, OR 97058	93- 6002315	GOVERNMENT	10,000				QUALITY IMPROVEMENT AND THE MOVE TO ACCREDITATION

•							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
NORTHWEST HEALTH FOUNDATION FUND II221 NW SECOND AVENUE SUITE 300 PORTLAND, OR 97209	93- 1293344	501(C)(3)	100,000				CONVERGENCE PARTNERSHIP RFP #2
OFFICE FOR OREGON HEALTH POLICY & RESEARCH OREGON HEALTH AUTHORITY1225 FERRY STREET SE 1ST FLOOR SALEM, OR 97301	93- 1116396	GOVERNMENT	50,000				USING THE ALL PAYER ALL CLAIMS DATABASE TO INVESTIGATE THE COST AND QUALITY OF HEALTHCARE IN OREGON

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	1	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OFFICE OF EQUITY AND INCLUSION OHA 800 NE OREGON STREET SUITE 550 PORTLAND, OR 97232	93- 0592162	GOVERNMENT	140,563				REGIONAL EQUITY COALITION COLLABORATION
OREGON ACTION6601 NE MARTIN LUTHER KING JR BOULEVARD PORTLAND,OR	93- 1231908	501(C)(4)	45,000				STRATEGIC AND COMMUNICATIONS SUPPORT FOR THE PEOPLE OF COLOR HEALTH EQUITY COLLABORATIVE

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CASCADE BEHAVIORALPO BOX 8459 PORTLAND, OR 97207	93- 0770054	501(C)(3)	10,000				MENTAL HEALTH CONSUMER ADVOCACY INITIATIVE 2011 - MARCH TO SALEM!
OREGON CENTER FOR CHRISTIAN VALUESPO BOX 11567 PORTLAND, OR 97211	20- 4763521	501(C)(3)	10,000				PUBLIC ADVOCAY FOR HEALTH REFORM

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON CENTER FOR NURSING5000 N WILLAMETTE BOULEVARD PORTLAND, OR 972035743	74- 3052430	1 5017631	20,000				EVERY NURSE IS A LEADER
OREGON CENTER FOR PUBLIC POLICY204 N FIRST SUITE C SILVERTON,OR 97381	93- 1186075	1 5017631	10,000				PROTECTING HEALTH CARE FOR VULNERABLE OREGONIANS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON ENVIRONMENTAL COUNCIL222 NW DAVIS STREET SUITE 309 PORTLAND, OR 972093900	93- 0578714	1 5017631	9,000			STRATEGIC PLANNING
OREGON HEALTH ACTION CAMPAIGN 2870 NE HOGAN SUITE E BOX 432 GRESHAM,OR 97030	93- 1033509	1 5017631	85,000			LEGISLATIVE AND REGULATORY OUTREACH FOR SUCCESSFUL EXCHANGE AND MEDICAID INNOVATIONS

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant		(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON HEALTH AUTHORITY500 SUMMER STREET NE E-20 SALEM,OR 973011097	93- 1116396	GOVERNMENT	27,500				THE STORY OF OREGON'S WAY TO HEALTH
OREGON PRIMARY CARE ASSOCIATION110 SWYAMHILL STREET SUITE 300 PORTLAND, OR 97204	93- 0877986	501(C)(3)	75,000				TRANSFORMING SAFETY NET CLINICS INTO PATIENT- CENTERED MEDICAL HOMES

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON RURAL HEALTH ASSOCIATION 11918 SE DIVISION STREET 292 PORTLAND, OR 97266	93- 1142493	501(C)(3)	10,000				ENGAGING RURAL OREGON IN HEALTH REFORM ADVOCACY
OREGON SCHOOL- BASED HEALTH CARE NETWORKPO BOX 12191 PORTLAND, OR 972120191	36- 4588657	501(C)(3)	10,000				INFORM, STORM AND REFORM ENGAGING ADVOCATES FOR CHANGE

	_,, -						
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON STATE PUBLIC INTEREST RESEARCH GROUP (OSPIRG)1536 SE 11TH AVE SUITE A PORTLAND, OR 97214	93- 0855897	501(C)(4)	10,000				MAKING HEALTH CARE REFORM DELIVER FOR OREGON
PLANNED PARENTHOOD OF SOUTHWESTERN OREGON360 E 10TH AVENUE SUITE 104 EUGENE, OR 97401	93- 0573822	501(C)(3)	109,393				THE JACKSON COUNTY LATINA HEALTH COALITION A COMMUNITY- ACADEMIC PARTNERSHIP TO PROMOTE IMPROVED LATINA REPRODUCTIVE HEALTH

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PORTLAND YOUTH AND ELDERS COUNCIL5135 NE COLUMBIA BOULEVARD PORTLAND, OR 97218	93- 1141536	501(C)(3)	10,000				HEALTH REFORM ADVOCACY
PROJECT ACCESS NOWP O BOX 10953 PORTLAND, OR 97296	20- 8928388	501(C)(3)	9,330				PROJECT ACCESS NOW FOCUS GROUP

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PROJECT QUEST DBA QUEST CENTER FOR INTEGRATIVE HEALTH2901 E BURNSIDE PORTLAND, OR 97214	93- 1121778	1 501(0)(3)	50,000				LGBTQ COMMUNITIES PARTICIPATING FOR A HEALTHIER FUTURE
SISTERS OF THE ROAD133 NW SIXTH AVENUE PORTLAND, OR 97209	93- 0748169	1 501(0)(3)	10,000				HEALTH POLICY ADVOCACY FOR PEOPLE EXPERIENCING EXTREME POVERTY AND HOMELESSNES

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST CHARLES FOUNDATION2500 NE NEFF ROAD BEND,OR 97701	94- 3076293	501(C)(3)	30,000				CENTRAL OREGON PARK AND SCHOOL SAFETY INITIATIVE
TELEHEALTH ALLIANCE OF OREGON50523 LINWOOD DRIVE GATES, OR 97346	20- 0715428	501(C)(3)	10,000				TELEHEALTH ADVOCACY IN HEALTH CARE REFORM

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE CENTER FOR EFFECTIVE PHILANTHROPY675 MASSACHUSETTES AVENUE 7TH FLOOR FLOOR CAMBRIDGE, MA 02139	04- 3523528	501(C)(3)	10,000			GRANTEE PERCEPTION REPORT
THE MAIN STREET ALLIANCE OF OREGON6601 NE MARTIN LUTHER KING BLVD PORTLAND,OR 97211	93- 0760750	501(C)(3)	10,000			MAKING HEALTH CARE WORK FOR MAIN STREET

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NEXT DOOR INCPO BOX 661 HOOD RIVER, OR 97031	93- 0600421	501(C)(3)	40,000				NUESTRA VOZ, NUESTRA SALUD EXPANSION PROJECT
THE OREGON COMMUNITY FOUNDATION1221 SWYAMHILL SUITE 100 PORTLAND, OR 97205	23- 7315673	1 5017637	30,000				ORAL HEALTH FUNDERS COLLABORATIVE COORDINATOR

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
THE-TREE INSTITUTE810 SE BELMONT ST STUDIO 6C PORTLAND,OR 97214	77- 0661661	501(C)(3)	10,000				CHARLA, COLLECTIVE HEALTH ADVOCACY FOR LATINAS/OS & AFRICANS
TOBACCO-FREE COALITION OF OREGONP O BOX 11231 PORTLAND, OR 97211	35- 2231450	501(C)(3)	10,000				INTEGRATION OF TOBACCO CONTROL INTO HEALTH CARE REFORM

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non-cash assistance	valuation (book, FMV, appraisal,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UPSTREAM PUBLIC HEALTH 240 N BROADWAY SUITE 215 PORTLAND, OR 97227	42- 1579435	501(C)(3)	60,000		other)		COMMUNITY WATER FLUORIDATION
URBAN LEAGUE OF PORTLAND10 N RUSSELL STREET PORTLAND,OR 97227	93- 0395590	501(C)(3)	10,000				URBAN LEAGUE HEALTH REFORM ADVOCACY PROJECT

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VOZ WORKERS RIGHTS EDUCATION PROJECT1131 SE OAK ST PORTLAND, OR 97214	26- 1357376	501(C)(3)	8,500				DESIGUALDAD EN LA SALUD ENTRE LA COMUNIDAD MIGRANTE - A WORKSHOP SERIES
WASHINGTON COMMUNITY ACTION NETWORK EDUCATION AND RESEARCH FUND 220 SOUTH RIVER ST 11 SEATTLE, WA 98108	91- 1259403	501(C)(3)	25,000				SECURE HEALTH CARE FOR WASHINGTON

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of grant or assistance
WASHINGTON COUNTY HEALTH & HUMAN SERVICES155 N FIRST AVENUE HILLSBORO, OR 971243072	93- 6022316	GOVERNMENT	10,000		2,		IMPROVING PUBLIC HEALTH INFRASTRUCTURE
WE CAN DO BETTERPO BOX 80176 PORTLAND, OR	27- 2132905	501(C)(3)	10,000				BUILDING SUPPORT FOR GRASSROOTS ADVOCACY

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	` '	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN STATES CENTERP O BOX 40305 PORTLAND, OR 97240	93- 0952137	501(C)(3)	10,000				STATE CAPACITY AND INNOVATION FUND MATCH
YAMHILL COUNTY HEALTH AND HUMAN SERVICES 412 NE FORD STREET MCMINNVILLE, OR 97218	93- 6002318	GOVERNMENT	10,000				PUBLIC HEALTH ACCREDIDATION PROJECT

DLN: 93493320087972

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

Open to Public

Internal Neverlae Service	F Attach to Form 990. F See separate instructions.		Inspection
Name of the organization NORTHWEST HEALTH FOUNDATION		Employer identif	ication number
		91-1854545	
Part I Questions Regarding Co	mpensation		

			Yes	Νo				
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items							
	First-class or charter travel  Housing allowance or residence for personal use							
	□ Travel for companions     □ Payments for business use of personal residence							
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees							
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)							
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b						
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?							
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply							
	Compensation committee							
	Independent compensation consultant Compensation survey or study							
	Form 990 of other organizations  Approval by the board or compensation committee							
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization							
а	Receive a severance payment or change-of-control payment?							
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?							
C	c Participate in, or receive payment from, an equity-based compensation arrangement?							
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III							
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.							
5	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the revenues of							
а	The organization?	5a		No				
b	Any related organization?	5b		Νo				
	If "Yes," to line 5a or 5b, describe in Part III							
6	For persons listed in form $990$ , Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of							
а	The organization?	6a		Νo				
b	Any related organization?	6b		Νo				
	If "Yes," to line 6a or 6b, describe in Part III							
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No				
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III							
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 $4958-6(c)$ ?	9						

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and other deferred	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(6)(1)-(0)	Form 990 or Form 990-EZ
(1)THOMAS D ASCHENBRENER	(I) (II)	100,155 122,412	0 0	0 0	10,016 12,241	3,221 3,463		325,687 0
(2) M DAVID HOOFF	(I) (II)	76,950 76,950	0 0	0 0		2,621 2,478		205,306 0
-								

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
	4B ,	THOMAS ASCHENBRENER AND DAVID HOOFF BECAME FULLY VESTED IN THE DEFERRED COMPENSATION PLAN AND 100% OF BENEFITS WERE PAID OUT HYOSUK RHEE IS THE ONLY REMAINING PARTICIPANT IN THE DEFERRED COMPENSATION PLAN AND A \$15,642 CONTRIBUTION WAS MADE TO THE PLAN ON HER BEHALF

Schedule J (Form 990) 2011

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As Filed Data -

DLN: 93493320087972

**Employer identification number** 

91-1854545

SCHEDULE O (Form 990 or 990-EZ)

Name of the organization

NORTHWEST HEALTH FOUNDATION

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011

Open to Public Inspection

ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 11	FORM 990 WILL BE REVIEWED IN DETAIL BY THE VICE PRESIDENT OF FINANCE, THE PRESIDENT, AND THE TREASURER BEFORE FILING IT WILL BE REVIEWED BY ALL DIRECTORS AFTER FILING
	FORM 990, PART VI, SECTION B, LINE 12C	CONFLICTS OF INTEREST ARE MONITORED THROUGHOUT THE YEAR AS PART OF DECISION MAKING PROCESSES, AND CONFLICTS ARE REQUIRED TO BE DISCLOSED PRIOR TO ANY PERTINENT DECISION ALL BOARD, MANAGEMENT, AND STAFF ARE COVERED BY THIS POLICY THE CHAIR OF THE AUDIT COMMITTEE IS CHARGED WITH INVESTIGATING ANY CONFLICT DISCOVERED THAT WAS NOT DISCLOSED
	FORM 990, PART VI, SECTION B, LINE 15	THE CHAIRMAN OF THE BOARD REVIEWS AND APPROVES THE CEO'S SALARY AND THE CEO REVIEWS AND APPROVES ALL OTHER OFFICER AND EMPLOY EE COMPENSATION A THIRD PARTY COMPENSATION SURVEY WAS LAST CONDUCTED IN 2007
	FORM 990, PART VI, SECTION C, LINE 19	THREE YEARS OF AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE ORGANIZATION'S WEBSITE
HOURS FOR RELATED ORGANIZATION NORTHWEST HEALTH FOUNDATION FUND II	FORM 990, PART VII, SECTION A, LINE B	THOMAS D ASCHENBRENER 22 0 M DAVID HOOFF 20 0 SUK RHEE 18 0 JUDITH WOODRUFF 32 0 MELVIN A KOHN, MD 1 3 TINA CASTANARES, MD 0 8 LESLEY M HALLICK, PHD 0 8 BECKY GRAHAM, CPA 1 3 DARLEEN ORTEGA, JD 0 5 MARK HASS 0 3 ALISSA KENY-GUYER 0 3 REV W J KNUTSON 0 5 NICHOLE MAHER 0 3 JIM MEYER 0 3 HELENA HUANG 0 3 LEDA GARSIDE 0 3 CARL TALTON 0 3 ROBERT LAW 0 3 VANETTA ABDELLATIF 0 3
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED LOSSES ON INVESTMENTS -2,007,597

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

**DLN: 93493320087972**OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

(Form 990)

Name of the organization NORTHWEST HEALTH FOUNDATION					yer iden 54545	tification number		
Part I Identification of Disregarded Entities (Co	mplete if the organization	n answered "Yes'	' on Form 990					
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity			
(1) PHILANTHROPHY CENTER LLC 221 NW SECOND AVE 300 PORTLAND, OR 97209 26-1778747	REAL ESTATE HOLDING COMPANY	OR	60,074	5,902,71	.9 N/A			
Part II Identification of Related Tax-Exempt Org or more related tax-exempt organizations duri	anizations (Complete	f the organization	answered "Y	es" on Form 99	00, Part	: IV, line 34 becaus	se it had	one
(a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code se	(e) Ction Public charit (if section 50	y status	<b>(f)</b> Direct controlling entity		g) 12(b)(13 rolled ızatıon
(1) NORTHWEST HEALTH FOUNDATION FUND II 221 NW SECOND AVE SUITE 300 PORTLAND, OR 97209 93-1293344	TO BUILD CAPACITY AND FORM STRATEGIC PARTNERSHIPS TO PROMOTE HEALTH	OR	501(C)(3)		LINE 7	N/A	Tes	No
For Privacy Act and Paperwork Reduction Act Notice, see the Instr	uctions for Form 990.	Cat No 50	0135Y	•		Schedule R (	Form 990)	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, lin	ie 34
	because it had one or more related organizations treated as a partnership during the tax year.)	

(a) Name, address, and EIN of related organization	rnmary activity domicile Direct controlling (state or entity		(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)			(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		<b>(k)</b> Percentage ownership	
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership

(6)

he	edule R (Form 990) 2011		Pε	age <b>3</b>
Pa	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> D	Ouring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)	<b>1</b> c		No
d	Loans or loan guarantees to or for related organization(s)	1d		No
e	Loans or loan guarantees by related organization(s)	1e	Yes	lacksquare
f	Sale of assets to related organization(s)	1f		No
	Purchase of assets from related organization(s)	1g		No
h	Exchange of assets with related organization(s)	1h		No
i	Lease of facilities, equipment, or other assets to related organization(s)	1i		No
i	Lease of facilities, equipment, or other assets from related organization(s)	1j		No
	Performance of services or membership or fundraising solicitations for related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations by related organization(s)	11		No
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1m	Yes	
n	Sharing of paid employees with related organization(s)	1n	Yes	
0	Reimbursement paid to related organization(s) for expenses	10		No
р	Reimbursement paid by related organization(s) for expenses	1р	Yes	
q	Other transfer of cash or property to related organization(s)	<b>1</b> q		No
r	Other transfer of cash or property from related organization(s)	1r		No

(a) Name of other organization	<b>(b)</b> Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1) NORTHWEST HEALTH FOUNDATION FUND II	В	100,000	
(2) NORTHWEST HEALTH FOUNDATION FUND II	Е	410,138	
(3) NORTHWEST HEALTH FOUNDATION FUND II	Р	1,063,609	
(4)			
(5)			

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) organizations?		partners section 501(c)(3) organizations?		<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No																			

Schedule R (Form 990) 2011

# Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011