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Form **990** 

Department of the Treasury Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

Open to Public

	Revenue Ser		► The organization may have to use a copy of this return to satisfy	state report	ting requirem		ection
A Fo	r the 201		endar year, or tax year beginning 01-01-2011 and ending 12-31-20	011	D. Francisco	!.	
_	eck if appli	cable	C Name of organization DELTA DENTAL PLAN OF NEW MEXICO INC			yer identification	number
_	Iress chang		Doing Business As			24562 one number	
_	me change	:			(505)	855-7114	
_	nal return minated		Number and street (or P O box if mail is not delivered to street address) Room, 2500 LOUISIANA BLVD NE NO 600	/suite		eceipts \$ 91,346,53	39
_	ended retu olication pe		City or town, state or country, and ZIP + 4 ALBUQUERQUE, NM 87110				
	·	_	F Name and address of principal officer	H(a) Is	this a group	return for	
			WALTER S BOLIC 2500 LOUISIANA BLVD NE NO 600		filiates?		es 🔽 No
			ALBUQUERQUE, NM 87110	H(b) Ar	e all affiliates	included?	Yes No
				1 -		a list (see inst	·
<b>I</b> Ta:	x-exempt	status	501(c)(3)	H(c) <sup>G</sup>	roup exempt	ion number 🟲	
J W	ebsite: 🕨	+ HTT	P //WWW DELTADENTALNM COM				
<b>K</b> Forr	n of organ	ızatıon	▼ Corporation	<b>L</b> Year o	of formation 19		gal domicile
Pa	rt I	Sumn	marv			NM	
			scribe the organization's mission or most significant activities				
Governance	IMI <u>TH</u> —	PORTA E DEN	UNMATCHED QUALITY AND VALUE IN OUR PROGRAMS AND SANCE OF ORAL HEALTH AS AN ESSENTIAL PART OF OVERALL TAL BENEFITS COMPANY OF CHOICE IN THE MARKETS WE SE	HEALTH ITS	S O V ERARCH	HING MISSION	
			s box if the organization discontinued its operations or dispose		ın 25% of its <b>I</b>	. I	
Activities &			f voting members of the governing body (Part VI, line 1a) findependent voting members of the governing body (Part VI, line 1			4	9 9
Į.			nber of individuals employed in calendar year 2011 (Part V., line 2a)	•	•	5	43
ă			nber of volunteers (estimate if necessary)			6	0
	<b>7a</b> Tot	al unre	elated business revenue from Part VIII, column (C), line 12			7a	0
	<b>b</b> Net	t unrela	ated business taxable income from Form 990-T, line 34			7b	0
					Prior Year	<del></del>	nt Year
<u>o</u>			utions and grants (Part VIII, line 1h)		05.404.5	720	0
Revenue		_	m service revenue (Part VIII, line 2g)		85,404,7 319,4		330,490
2			evenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	•	22,3		40,022
	12 T	otal re	evenue—add lines 8 through 11 (must equal Part VIII, column (A), l	ine	85,746,5		88,590,906
			and similar amounts paid (Part IX, column (A), lines $1-3$ )			0	0
			s paid to or for members (Part IX, column (A), line 4)		75,471,6	558	77,297,566
\$		Salaries 5–10)	s, other compensation, employee benefits (Part IX, column (A), line	S	3,154,4	413	3,152,275
93	<b>16a</b> P	rofess	sional fundraising fees (Part IX, column (A), line 11e)			0	0
Expenses	b ⊤	otal fund	draising expenses (Part IX, column (D), line 25) ▶	-			
_			expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		5,051,3	<u> </u>	5,324,052
			xpenses Add lines 13–17 (must equal Part IX, column (A), line 25		83,677,4		85,773,893
- m	<b>19</b> R	evenu	e less expenses Subtract line 18 from line 12		2,069,0 ning of Curre	nt	2,817,013
Net Assets or Fund Balances					Year	End o	of Year
45.55 B.25.	I		ssets (Part X, line 16)		28,656,1	<del></del>	31,192,365
\$ B			abilities (Part X, line 26)		5,734,4	<del>-  </del>	5,280,576
			sets or fund balances Subtract line 21 from line 20	•	22,921,7	/16	25,911,789
Under know	penaltie	s of per	rjury, I declare that I have examined this return, including accompanying it is true, correct, and complete. Declaration of preparer (other than off				
Sign		***** Signati	* ure of officer		2012-11-09 Date		
Here	I .		N JURKOVIC CHIEF FINANCIAL OFFICER or print name and title				
		eparer's	Date	Check If	Preparer's	s taxpayer identifica	ation number
Paid		eparer s gnature		self- employed	(see instr	ructions)	
				L CITIPIO Y CU F	1 1 000723		
	arer's Fi	m's nar	me (or yours L PLANTE & MORAN PLLC	1 ' '	<del>*  </del>		
	Only If	self-em	me (or yours PLANTE & MORAN PLLC ployed), and ZIP + 4		EIN   38	3-1357951	
Prepa	Only If	self-em	ployed),			3-1357951 > <b>\(\begin{array}{c} \)</b> (517) 332-620	00

Par	Statement of Program	Service Accomp	lishments		
	Check if Schedule O contains				F
1	Briefly describe the organization's m	ission			
UNM ORA	A DENTAL PLAN OF NEW MEXICOS ATCHED QUALITY AND VALUE IN ( L HEALTH AS AN ESSENTIAL PART PANY OF CHOICE IN THE MARKET!	OUR PROGRAMS AN OF OVERALL HEALT	D SERVICES, AND TO	VIGOROUSLY PROMOT	E THE IMPORTANCE OF
2	Did the organization undertake any s the prior Form 990 or 990-EZ? .				┌ Yes ┌ No
	If "Yes," describe these new services	on Schedule O			
3	Did the organization cease conducting services?			nducts, any program	┌ Yes ┌ No
	If "Yes," describe these changes on 9	Schedule O			
4	Describe the organization's program expenses Section 501(c)(3) and 50 grants and allocations to others, the	1(c)(4) organizations	and section 4947(a)(	1) trusts are required to re	port the amount of
4a	(Code ) (Expenses : PROMOTING DENTAL CAREDELTA DENTAL P TO ADVANCE AND PROMOTE THE IMPROVEN OF CUSTOMERS THIS WAS DEMONSTRATE! THE SCIENCE OF DENTISTRY IN ADDITION	LAN OF NEW MEXICO, INC MENT OF ORAL HEALTH TH D IN 2011 BY PAYING OUT	HIS IS DONE BY OFFERING : OVER \$77 MILLION AND BY	INNOVATIVE, COST-EFFECTIVE P PROVIDING DENTAL BENEFITS F	RODUCTS THAT MEET THE NEEDS
41-	(Code ) (Expenses :	*	ıncludıng grants of \$	) (Revenue \$	
4b	(Code ) (Expenses	<b>Þ</b>	including grants of \$	) (Revenue \$	)
4c	(Code ) (Expenses s	\$	including grants of \$	) (Revenue \$	)
	-				
	Other program services (Describe	In Schedule O )			
	(Expenses \$	including grants of	\$	) (Revenue \$	)
4e	Total program service expenses►\$	84,446,53	 6		

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			_
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

,	·	
Part V	Statements Regarding Other IRS Filings and Tax Compliance	

Enterthe number reported in Box 2 of Forms 1006. Entert O. March and Joseph		Yes	No
enter the number reported in Box 3 of Form 1096 Enter - U- if not applicable			
<b>1a</b> 3,903			
Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	1c	Yes	
Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements filed for the calendar year ending with or within the year covered by this			
<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
Did the organization have unrelated business gross income of \$1,000 or more during the	2-		N.a
	$\vdash$		No
over, a financial account in a foreign country (such as a bank account or securities account)?	4a		No
If "Yes," enter the name of the foreign country 🕨			
See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	5b		Νo
If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
Does the organization have annual gross receipts that are normally greater than \$100.000, and did the	5с 6а		No
organization solicit any contributions that were not tax deductible?			
If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
Organizations that may receive deductible contributions under section 170(c).			
Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	7b		
	7c		
If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	/g		
	7h		
the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	Ω		
Sponsoring organizations maintaining donor advised funds.			
	9a		
	9b		
facilities			
sources against amounts due or received from them )			
	12a		
If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	13a		
Enter the aggregate amount of reserves the organization is required to maintain by			
Enter the aggregate amount of reserves on hand			
	142		No
	14a 14b		1110
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Seathment filed for the calendar year ending with or within the year covered by this cale the number of employees reported on Form W-3, Transmittal of Wage and Tax Seathment filed for the calendar year ending with or within the year covered by this cale the state of the calendar year ending with or within the year covered by the seath of the calendar year and the organization file all required federal employment tax returns?  Notes: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  Did the organization have unrelated business gross income of \$1,000 or more during the vaer?  1. The seath of the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or secunties accounts)?  1. The seath of the name of the foreign country is when as a bank account or secunties accounts for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts of the organization for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts (and any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?  Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?  Did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions this ware not tax deductible?  1. They's, "did not organization and party to prohibited solicity and party to prohibited the seath and party for goods and serv	Enter the number of Forms W-2G included in line 1a. £nter-2-if not applicable  Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaining (appling) winnings to prize winners?  Inter the number of employees reported on Form W-1, Transmitted of Wage and Tax gaining (appling) winnings to prize winners?  Inter the number of employees reported on Form W-1, Transmitted of Wage and Tax gaining (appling) winnings to prize ending with or winning the transmitted of the calendary were red gaining with which they are covered by this series of the calendary were red gaining with the type and the calendary were red gaining with the type and the calendary were red gaining with the type and the calendary were red gaining with the series of the calendary were red gaining with the series of the calendary were red gaining with the programation have unrelated business gross more of \$1,000 or more during the calendary were, did the organization have an interest in, or a signature or other authority were. A random cale course in a foreign country (such as a base decorate resource)  Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  See instructions for filing requirements for form TD £ 90-22 1, Report of foreign Basek and Francial Accounts account?  **Yes," due the organization file form 886-TP  See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization are arrived any to the organization file form 886-TP  **See the organization and the were the calendary form and the seed or seed to the organization and the w	Either the number reported in Dox 3 of Form 1996. Either -0 - I not applicable  Enter the number of Forms W-2G included in line 1e. Enter -0 - I not applicable  Do the arganization comply with beckup withholding rules for reportable apming (parabilis) writings to prize winners?  Enter the number of Forms W-2G included in line 1e. Enter -0 - I not applicable  Do the arganization comply with beckup withholding rules for reportable payments to vendos and reportable gaming (parabilis) writings to prize winners?  Enter the number of enging years greated an invent of the WHAT in which the year covered by this  As a line of the calculation

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1-	Enter the number of voting members of the governing hady at the and of the tay			
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent	•		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Yes	
	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed ►NM			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)			

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨 20 GORAN JURKOVIC CHIEF FINANCIAL OFF 4100 OKEMOS ROAD

OKEMOS,MI 48864 (517) 349-6000

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours	Position more unless	on (de than	C) o no n one son er ar	t che e bo: is bo nd a	eck x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	organizations
(1) MICHELE M BISHOP DDS VICE CHAIR	5 00	Х		х				3,150	0	0
(2) CLOYCE DALE BROWN DMD CHAIR	5 00	Х		х				4,450	0	0
(3) STEPHEN B CHREIST SECRETARY/ TREASURER	5 00	Х		Х				3,150	20,700	0
(4) MELINDA R HACKER DDS DIRECTOR	5 00	х						3,150	0	0
(5) THOMAS R MATTESON DIRECTOR	5 00	х						3,225	0	0
(6) KIRK W MACGILLIVRAY DDS DIRECTOR	5 00	Х						3,150	0	0
(7) JULIA L PETERS DIRECTOR	5 00	х						3,875	0	0
(8) RICHARD L SMITH IMMEDIATE PAST CHAIR	5 00	Х		Х				5,050	0	0
(9) ROBERT L SIMMONS DIRECTOR	5 00	х						3,550	0	0
(10) WALTER BOLIC CEO	45 00			х				336,928	0	38,356
(11) GORAN JURKOVIC CPA CFO	5 00			Х				0	513,177	261,799
(12) MARGARET NEVINS VP-MARKETING	50 00				х			171,768	0	24,183
(13) MARY BETH PHIPPS VP-OPERATIONS	50 00				х			164,827	0	28,241
(14) JESUS C GALVAN CHIEF DENTAL OFFICER	50 00					х		139,490	0	27,244
(15) JOHN MAYNARD CHIEF INFORMATION OFFICER	50 00					х		132,068	0	21,903
(16) SARA LIMON VP- CORPORATE & PUBLIC AFFAIRS	50 00					Х		122,622	0	15,242

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe	unles an	on (d e tha	n on son er a	e bo ıs b nd a	x, oth )		Rep comp fro organiz	(D) ortable ensation m the sation (W- 9-MISC)	(E) Reportable compensatior from related organizations (W- 2/1099-		Estima amount o compen from organizat	ated f other sation the ion and
		hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former			MISC)		relat organiza	
												+		
1b c d	Sub-Total Total from continuation sheets  Total (add lines 1b and 1c) .	to Part VII, Sec				· ·		<b>b</b>		1,100,453	533,8	577		416,968
2	Total number of individuals (incl \$100,000 of reportable compen					ted	above	) who	receive	d more tha	in		_	
3	Did the organization list any <b>for</b>	<b>ner</b> officer, direc	tor or t	ruste	ee, k	ey e	mploy	ee, c	r highes	t compens	ated employee		Yes	No
4	on line 1a? If "Yes," complete Sch.  For any individual listed on line 1 organization and related organization individual	La, is the sum of	f report	able	com	pens						3		No
5	Did any person listed on line 1a services rendered to the organiz										or individual for	5	Yes	No
Se 1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	highest comper the organizatio												
		(A) ne and business add	dress							Desci	(B) ription of services		( <b>C</b> Comper	
PO BO	JAL LUJAN INSURANCE INC DX 3727 QUERQUE, NM 87190									COMMISSIO	NS			182,313
												$\exists$		
	Total number of independent cont \$100,000 of compensation from t			ot lır	nıted	d to	those	liste	d above)	who receiv	ved more than			

Form 99								Page <b>9</b>
Part	/1111	Statement o	t Revenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
मुद्र इ	1a	Federated cam	paigns 1a					
ga our	b	Membership du	es <b>1b</b>					
a, €	C	Fundraising eve	ents 1c					
<u> </u>	d		rations 1d					
Sign Sign	e	Government grants						
Contributions, gifts, grants and other similar amounts	f	sımılar amounts no						
e E	g		butions included in					
and and	h			▶				
				Business Code				
Program Serwce Revenue	2a	DENTAL CARE REV	ENUE	524114	88,220,394	88,220,394		
Be K	ь							
- Ce	С							
ž.	d							
Ē	e							
<u> </u>	f	All other progra	am service revenue					
Š	g	Total. Add lines	s 2a – 2f		88,220,394			
	3	Investment inc	ome (ıncludıng dıvıden	ds, interest				
			ar amounts)		342,807			342,807
	4		tment of tax-exempt bond	. 1				
	5	Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	(i) icai	(II) I CISCIIII				
	ь	Less rental expenses						
	c	Rental income						
	d	or (loss) Net rental incoi	L me or (loss)	▶				
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	2,743,316					
	b	Less cost or other basis and sales expenses	2,755,633					
	c	Gain or (loss)	-12,317		12 247			12.247
	d 8a	Net gain or (los Gross income f	rom fundraising	· · · · · •	-12,317			-12,317
Other Revenue		events (not inc \$of contributions See Part IV, lin	 reported on line 1c)					
her	ь	Less direct ex	penses <b>b</b>					
ᅙ	c		(loss) from fundraising	events 🕨				
	9a	Gross income f See Part IV, lin	rom gaming activities le 19 a					
	b c		penses <b>b</b> (loss) from gaming acti	vities				
	10a	Gross sales of returns and allo	inventory, less owances .					
	ь		a oods sold b (loss) from sales of inv	entory •				
		Miscellaneous		Business Code				
	11a	MISCELLANEC	DUSINCOME	900099	40,022	40,022		
	Ь							
	С							
	d		ue					
	e	Total. Add lines		•	40,022			
	12	Total revenue.	See Instructions .	· · •	88,590,906	88,260,416	0	330,490

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Do no	theck if Schedule O contains a response to any question in this Part IX of include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21		· ·	,	,
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members	77,297,566	77,297,566	1	
5	Compensation of current officers, directors, trustees, and key employees	1,119,969	736,262	383,707	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	1,497,770	1,194,782	302,988	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	127,922	94,374	33,548	
9	Other employee benefits	216,299	179,266	37,033	
10	Payroll taxes	190,315	143,311	47,004	
11	Fees for services (non-employees)				
a	Management	28,850	16,267	12,583	
b	Legal	33,707		33,707	
c	Accounting	51,700		51,700	
d	Lobbying				
e	Professional fundraising See Part IV, line 17				
f	Investment management fees	55,939		55,939	
g	Other	165,266	136,388	28,878	
12	Advertising and promotion	79,022	66,490	12,532	
13	Office expenses	834,783	804,087	30,696	
14	Information technology	746,439	717,100	29,339	
15	Royalties				
16	Occupancy	209,181	174,505	34,676	
17	Travel	145,996	98,571	47,425	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	55,931	35,933	19,998	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	48,233	41,122	7,111	
23	Insurance	41,036	29,790	11,246	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	COMMISSIONS	1,769,467	1,769,467		
b	TAXES	757,441	757,441		
c	MEMBERSHIP DUES & ASSOC	176,020	28,773	147,247	
d	COMMUNITY AFFAIRS	108,500	108,500		
e					
f	All other expenses	16,541	16,541		
25	Total functional expenses. Add lines 1 through 24f	85,773,893	84,446,536	1,327,357	0
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	. , -	. ,		rm <b>990</b> (2011)

Pa	irt X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	9,518,545	1	12,931,919
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	4,853,417	4	4,637,822
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees  Complete Part II of			
		Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
		Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
8	8	Inventories for sale or use		8	
⋖	9	Prepaid expenses and deferred charges	113,603	9	81,000
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D  940,131			
	b	Less accumulated depreciation 10b 867,380	53,307	<b>10</b> c	72,751
	11	Investments—publicly traded securities	11,377,093	11	10,293,990
	12	Investments—other securities See Part IV, line 11	2,460,722	12	2,897,098
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	279,458	15	277,785
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)	28,656,145	16	31,192,365
	17	Accounts payable and accrued expenses .	1,023,250	17	962,936
	18	Grants payable		18	
	19	Deferred revenue	1,251,711	19	1,158,486
	20	Tax-exempt bond liabilities		20	
o.	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
æ		persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	3,459,468	25	3,159,154
	26	D	5,734,429		5,280,576
	26	Total liabilities. Add lines 17 through 25	5,734,429	26	5,280,576
φ		Organizations that follow SFAS 117, check here ► 🔽 and complete lines 27 through 29, and lines 33 and 34.			
Š	27	Unrestricted net assets	22,921,716	27	25,911,789
<u>15</u>	28	Temporarily restricted net assets	, ,	28	<u> </u>
	29	Permanently restricted net assets		29	
Fund Balance		Organizations that do not follow SFAS 117, check here ► and complete lines 30 through 34.			
ō	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
3 S	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net /	33	Total net assets or fund balances	22,921,716		25,911,789
ž	34	Total liabilities and net assets/fund balances	28 656 145	-	31 192 365

Pal	Check if Schedule O contains a response to any question in this Part XI			. [~	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		88,5	590,906
2	Total expenses (must equal Part IX, column (A), line 25)	2		·	773,893
3	Revenue less expenses Subtract line 2 from line 1	3		2,8	317,013
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		22,9	921,716
5	Other changes in net assets or fund balances (explain in Schedule O)	5		1	173,060
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		25,9	911,789
Par	Tt XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			Yes	1
1	Accounting method used to prepare the Form 990  Cash Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			res	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain its Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the raudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b		

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 85-0224562

Name: DELTA DENTAL PLAN OF NEW MEXICO INC

#### Form 990, Special Condition Description:

**Special Condition Description** 

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493320029332

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

	me of the organization TA DENTAL PLAN OF NEW MEXICO INC		Emp	loyer ident if icat	ion numbe	er
				0224562		
Pa	<b>rt I</b> Organizations Maintaining Donor A organization answered "Yes" to Form 99					
		(a) Donor advised funds	(	( <b>b)</b> Funds and ot	heraccou	nts
1	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor adv funds are the organization's property, subject to the		ıor advı	sed	┌ Yes	┌ No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber conferring impermissible private benefit				┌ Yes	┌ No
Pai	rt II Conservation Easements. Complete	if the organization answered "Yes" t	o Forn	n 990, Part IV	, line 7.	
1 2	Purpose(s) of conservation easements held by the o  Preservation of land for public use (e g , recreat  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual	on or pleasure) Preservation of an Preservation of a	certifie	d historic struct	•	a
	easement on the last day of the tax year			Held at the		<b>V</b>
а	Total number of conservation easements		2a	neid at the	end of the	теаг
a b	Total acreage restricted by conservation easements		2b			
_	Number of conservation easements on a certified his					
C		` '	2c			
d	Number of conservation easements included in (c) a		2d			
3	Number of conservation easements modified, transfer the taxable year -	erred, released, extinguished, or terminate	ed by tr	ie organization c	luring	
4	Number of states where property subject to conserv	ation easement is located ►				
5	Does the organization have a written policy regardin enforcement of the conservation easements it holds		dling of	violations, and	┌ Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation easem	nents d	uring the year 🕨		
7	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s durin	g the year		
В	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	tion		┌ Yes	┌ No
9	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation easer	the footnote to the organization's financial				
ar	Organizations Maintaining Collection Complete of the organization answered	ons of Art, Historical Treasures,	or Ot	her Similar <i>A</i>	\ssets.	
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fir	for public exhibition, education or resear	ch ın fu			e,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i				
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$		
2	If the organization received or held works of art, hist following amounts required to be reported under SFA		or finan	cial gain, provid	e the	
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tr</u>	reasur	<u>res, or Oth</u>	er:	<u>Similar Asse</u>	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing <sup>.</sup>	that are	a significant	use	of its collection		
а	Public exhibition		d	Γ	Loan	or exch	ange progran	าร			
b	Scholarly research		e	Γ	Other	r					
С	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y furthe	er the oi	rganızatıon's	exer	mpt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t							ımıla	ar	Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						answered '	'Yes	s" to Form 990	,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interme	ediary	forc	ontribu	itions o	r other asset	s no	r F	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	V and complete the	follov	ving t	able				Amou		
_	Darwaya balanca						1	+	Amou	nt	
c d	Additions during the year						10	+			
e	Additions during the year  Distributions during the year						16	+			
f	Ending balance						1f	+			
		000 Davit V I.n	- 212							···	
2a	Did the organization include an amount on Fo		e 21 /						Γ,	res	│ No
	If "Yes," explain the arrangement in Part XIV				ad !!\/a	0" to F	'a waa 000 D	nb. 1	[]/ line 10		
Pa	rt V Endowment Funds. Complete	(a)Current Year		)Prior						Four Ye	ears Back
1a	Beginning of year balance	(a)carrent rear	(5	<b>y</b>	rear	(6)	, rears back (	-,	(e)		Date Date N
ь	Contributions										
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as				•				
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ▶										
За	Are there endowment funds not in the posses organization by	ssion of the organiz	atıon	that a	are held	d and ac	dministered fo	or th	e 	Yes	No
	(i) unrelated organizations								3a(i)		
	(ii) related organizations							•	За(ii)		
	If "Yes" to 3a(II), are the related organizatio	•							3b		
4	Describe in Part XIV the intended uses of th										
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	10, Pa	art X	, line :	10.	T				
	Description of property				a) Cost o		(b)Cost or oth basis (other)		(c) Accumulated depreciation	( <b>d</b> ) B	ook value
1a	Land		•					$\perp$			
b	Buildings		-					$\perp$			
C	Leasehold improvements		•				128,8	32	128,832		0
d	Equipment						811,2	99	738,548		72,751
	Other										
Tota	<b>I.</b> Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	nn (B	), line	10(c).)	)			. ►		72,751
									Schedule D (F	orm 9	90) 201

Part VII Investments—Other Securities. See	Form 990, Part X, line 12	
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		Cost of end of year market value
(2)Closely-held equity interests	2 007 009	
(3)Other	2,097,098	
(A) SURPLUS NOTES RECEIVABLE	800,000	
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. See	e Form 990, Part X, line :	
(a) Description of investment type	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 )		
Part IX Other Assets. See Form 990, Part X, III	ne 15.	
(a) Descrip		(b) Book value
		<u> </u>
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1		
Part X Other Liabilities. See Form 990, Part X		
1 (a) Description of Liability	(b) Amount	
Federal Income Taxes		
CLAIMS RESERVES	2,840,150	
DUE TO AFFILIATE	319,004	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	3,159,154	

Part	XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	88,590,906
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	85,773,893
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	2,817,013
4	Net unrealized gains (losses) on investments	4	3,512
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	169,548
9	Total adjustments (net) Add lines 4 - 8	9	173,060
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	2,990,073
	XII Reconciliation of Revenue per Audited Financial Statements With Revenue		
1	Total revenue, gains, and other support per audited financial statements	1	88,590,906
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
ь	Donated services and use of facilities	1	
c	Recoveries of prior year grants	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	C
3	Subtract line <b>2e</b> from line <b>1</b>	3	88,590,906
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)	1	
c	Add lines <b>4a</b> and <b>4b</b>	4c	C
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	88,590,906
Part	Reconciliation of Expenses per Audited Financial Statements With Expense	s per F	<b>leturn</b>
1	Total expenses and losses per audited financial statements	1	85,773,893
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities	]	
b	Prior year adjustments	]	
C	Other losses	]	
d	Other (Describe in Part XIV)	]	
e	Add lines <b>2a</b> through <b>2d</b>	2e	0
3	Subtract line <b>2e</b> from line <b>1</b>	3	85,773,893
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	1	
b	Other (Describe in Part XIV)	1	
c	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	0
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	85,773,893
	Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
DESCRIPTION OF UNCERTAIN TAX POSITIONS UNDER FIN 48		AS OF DECEMBER 31, 2011 AND 2010, THE ENTERPRISE'S UNRECOGNIZED TAX BENEFITS WERE NOT SIGNIFICANT THERE WERE NO SIGNIFICANT PENALTIES OR INTEREST RECOGNIZED DURING THE YEARS OR ACCRUED AT YEAR END
PART XI, LINE 8 - OTHER ADJUSTMENTS		GAIN ON INVESTMENT IN RENAISSANCE HOLDING COMPANY 169,548

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DLN: 93493320029332

**Employer identification number** 

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

DELTA DENTAL PLAN OF NEW MEXICO INC.

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

		85-0224562					
Pa	rt I Questions Regarding Compensation						
				Yes	Νo		
1a	Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a Complete Part III to p						
	First-class or charter travel	Housing allowance or residence for personal use					
	Travel for companions	Payments for business use of personal residence					
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees					
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)					
b	<b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain						
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?						
3	Indicate which, if any, of the following the organization us organization's CEO/Executive Director Check all that ap						
	Compensation committee	Written employment contract					
	Independent compensation consultant	Compensation survey or study					
	Form 990 of other organizations	Approval by the board or compensation committee					
4	During the year, did any person listed in Form 990, Part or a related organization	VII, Section A, line 1a with respect to the filing organization					
а	Receive a severance payment or change-of-control paym	ment?	4a		Νo		
b	Participate in, or receive payment from, a supplemental r	nonqualified retirement plan?	4b	Yes			
c	Participate in, or receive payment from, an equity-based	compensation arrangement?	4c		Νo		
	If "Yes" to any of lines 4a-c, list the persons and provide	e the applicable amounts for each item in Part III					
	Only 501(c)(3) and 501(c)(4) organizations only must co	<u>-</u>					
5	For persons listed in form 990, Part VII, Section A, line compensation contingent on the revenues of	1a, did the organization pay or accrue any					
а	The organization?		5a		Νo		
b	Any related organization?		5b		Νo		

payments not described in lines 5 and 6? If "Yes," describe in Part III

For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe

If "Yes," to line 5a or 5b, describe in Part III

If "Yes," to line 6a or 6b, describe in Part III

The organization?

ın Part III

Any related organization?

section 53 4958-6(c)?

compensation contingent on the net earnings of

6a

6b

7

8

Νo

Νo

Νo

Νo

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

					<del></del>			
(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	· · · · · · · · · · · · · · · · · · ·	(C) Retirement and	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) WALTER BOLIC	(ı) (ıı)	263,373 0	67,000 0	6,555 0	27,000 0	11,356 0	375,284 0	0 0
(2) GORAN JURKOVIC CPA	(I) (II)	0 257,272	0 245,516	0 10,389	0 236,746	0 25,053	0 774,976	0
(3) MARGARET NEVINS	(1) (11)	139,568 0	25,000 0	7,200 0	17,356 0	6,827 0	195,951 0	0
(4) MARY BETH PHIPPS	(ı) (ıı)	132,827	32,000 0	0 0	17,808 0	10,433 0	193,068	0
(5) JESUS C GALVAN	(1) (11)	122,090	12,000 0	5,400 0	14,639 0	12,605 0	166,734 0	0
(6) JOHN MAYNARD	(1) (11)	119,568 0	12,500 0	0 0	13,880 0	8,023 0	153,971 0	0 0

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	PART I, LINE 1A	THE CEO IS ELIGIBLE FOR REIMBURSEMENT OF SUBSTANTIATED HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES THIS BENEFIT IS NOT TAXABLE BUT THE EXPENSE MUST BE SUBSTANTIATED AS A BUSINESS EXPENSE
	3	THE RELATED ORGANIZATION, DELTA DENTAL PLAN OF MICHIGAN, INC, ESTABLISHES THE COMPENSATION OF THE ORGANIZATION'S CEO USING THE FOLLOWING METHODS A COMPENSATION COMMITTEE, AN INDEPENDENT COMPENSATION CONSULTANT, FORM 990 OF OTHER ORGANIZATIONS, A WRITTEN EMPLOYMENT CONTRACT, A COMPENSATION SURVEY OR STUDY, AND APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE
	4B	THE RELATED ORGANIZATION, DELTA DENTAL PLAN OF MICHIGAN, HAS A SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN (SERP) IN ORDER TO BE ELIGIBLE FOR THE SERP, AN EMPLOYEE MUST BE A SENIOR VICE PRESIDENT OR HIGHER AN OUTSIDE INDEPENDENT ACTUARY CALCULATES THE VALUE ON AN ANNUAL BASIS ADDITIONALLY, ALL EXECUTIVES ARE ELIGIBLE FOR A 457(F) PLAN THIS PLAN IS FUNDED SOLELY BY EMPLOYEE CONTRIBUTIONS THE INDIVIDUALS ARE VESTED UPON FUNDING THE 457(F) PLAN

Schedule J (Form 990) 2011

DLN: 93493320029332

OMB No 1545-0047

Inspection

## **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization DELTA DENTAL PLAN OF NEW MEXICO INC **Employer identification number** 85-0224562

		85-0224362
ldentifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION A, LINE 6	EFFECTIVE JULY 1, 2009 RENAISSANCE HEALTH SERVICE CORPORATION BECAME THE SOLE CORPORATE MEMBER OF DELTA DENTAL PLAN OF NEW MEXICO, INC
	FORM 990, PART VI, SECTION A, LINE 7A	BOARD MEMBERS ARE ELECTED BY THE PRESENT BOARD AND ARE APPROVED BY RENAISSANCE HEALTH SERVICE CORPORATION, THE SOLE CORPORATE MEMBER OF DELTA DENTAL PLAN OF NEW MEXICO, INC NO NEW MEMBERS WERE SELECTED IN 2011
	FORM 990, PART VI, SECTION A, LINE 7B	AS STATED, THE PRESENT BOARD IS ELECTED BY THE CURRENT BOARD MEMBERS, BUT MUST BE APPROVED BY RHSC
	FORM 990, PART VI, SECTION B, LINE 11	THE INFORMATION PRESENTED ON THE FORM 990 IS GATHERED BY THE SENIOR TAX ADMINISTRATOR FOR THE ORGANIZATION THE CFO REVIEWS THE INFORMATION ONCE APPROVED THE INFORMATION IS GIVEN TO OUTSIDE TAX PREPARERS WHO PREPARE AND REVIEW THE FORM 990 ONCE COMPLETE AN ELECTRONIC COPY OF THE FORM 990 IS PUT ONTO A WEBSITE FOR THE BOARD TO REVIEW THIS IS DONE BEFORE THE RETURN IS FILED WITH THE IRS
	FORM 990, PART VI, SECTION B, LINE 12C	THE COMPANY'S VICE PRESIDENT AND GENERAL COUNSEL IS CHARGED WITH REVIEWING AND MONITORING ANY POTENTIAL CONFLICT OF INTEREST TRANSACTIONS ALL MEMBERS OF THE BOARD OF DIRECTORS, OFFICERS, AND KEY EMPLOYEES ARE REQUIRED TO REVIEW AND EXECUTE A CONFLICT OF INTEREST POLICY THIS POLICY REQUIRES THAT ANY CONFLICTS OF INTEREST BE DISCLOSED ON AN ANNUAL BASIS, OR AT ANY OTHER TIME THAT THE PERSON EXECUTING THE POLICY BECOMES AWARE OF A SITUATION OR TRANSACTION THAT ACTUALLY OR POTENTIALLY CREATES A CONFLICT OF INTEREST ALL CONFLICT OF INTEREST DISCLOSURE FORMS ARE INITIALLY REVIEWED BY THE VICE PRESIDENT AND GENERAL COUNSEL IF A PROHIBITED TRANSACTION WERE IDENTIFIED, THE MATTER WOULD BE BROUGHT TO THE CHAIRPERSON OF THE BOARD FOR FURTHER REVIEW AND APPROPRIATE ACTION IN THE EVENT OF A CONFLICT OF INTEREST INVOLVING A MEMBER OF THE BOARD OF DIRECTORS, SUCH AS A CONFLICT IN WHICH A MEMBER HAD AN INTEREST, THE MEMBER IS REQUIRED TO DISCLOSE THE POTENTIAL CONFLICT AND ABSTAIN FROM ANY VOTE ON THE MATTER WHETHER FURTHER PRECAUTIONS ARE REQUIRED (E.G., PROHIBITING THE INTERESTED PARTY FROM ENGAGING IN DISCUSSIONS) WOULD DEPEND UPON THE SPECIFIC NATURE AND BACKGROUND OF THE CONFLICT
	FORM 990, PART VI, SECTION B, LINE 15	OUTSIDE COMPENSATION CONSULTANTS ARE USED TO DETERMINE MARKET DATA FOR THE EXECUTIVE POSITIONS AND FOR OTHER OFFICERS AND KEY EMPLOYEES THE POSITIONS COVERED ARE THE CEO, COO, CAO, CIO, SVP & CFO, AND THE SVP & CSO THE ORGANIZATION CONTRACTS WITH TOWERS WATSON TO DO A COMPENSATION AND REASONABLENESS ANALYSIS EVERY TWO YEARS THE FINAL DETERMINATION OF COMPENSATION IS DONE BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS, WHICH IS MADE UP OF INDEPENDENT PERSONS, AND IS BASED ON THE COMPARABILITY DATA PROVIDED BY THE COMPENSATION CONSULTANTS THE DELIBERATIONS AND DECISIONS REGARDING THE COMPENSATION ARE CONTEMPORANEOUSLY DOCUMENTED IN THE COMMITTEE MINUTES AND APPROVED BY THE BOARD THE COMPENSATION WAS LAST REVIEWED UNDER THIS PROCESS DURING 2010 THE REPORT BASED ON THIS REVIEW WAS THEN ISSUED BY THE CONSULTANTS IN JANUARY OF 2011
	FORM 990, PART VI, SECTION C, LINE 19	DELTA DENTAL PLAN OF NEW MEXICO, INC (DDNM) FILES ON A QUARTERLY AND ANNUAL BASIS COMPREHENSIVE FINANCIAL DOCUMENTS WITH THE NEW MEXICO DEPARTMENT OF INSURANCE (DOI) DOI ALONG WITH THE NEW MEXICO CORP COMMISSION HAVE ON FILE ALL GOVERNING DOCUMENTS THE DDNM'S 990 FORM IS AVAILABLE TO THE PUBLIC UPON REQUEST AT THEIR CORPORATE OFFICE
	FORM 990 PART VII SECTION A	HOURS DEVOTED TO RELATED ORGANIZATIONS STEPHEN B CHREIST- 5 HOURS GORAN JURKOVIC, CPA-45 HOURS WALTER BOLIC- 5 HOURS
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 3,512 GAIN ON INVESTMENT IN RENAISSANCE HOLDING COMPANY 169,548 TOTAL TO FORM 990, PART XI, LINE 5 173,060
	FORM 990, PART XII, LINE 2C	IN REGARDS TO THE COMMITTEE THAT ASSUMES RESPONSIBILITY FOR THE AUDIT AND SELECTION OF AN INDEPENDENT ACCOUNTANT, THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

efile GRAPHIC print - DO NOT PROCESS | As Filed Data 
SCHEDULE R
(Form 990) | Related Or

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493320029332

Open to Public

Department of the Treasury Internal Revenue Service

Internal Revenue Service						юроско	
Name of the organization DELTA DENTAL PLAN OF NEW MEXICO INC				<b>Employer</b> id	dentification number		
Part I Identification of Disregarded Entities (Compl	ete ıf the organızatı	on answered "Yes'	' on Form 990, P		0.2		
(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
The effective of Balanch Transfer and Occasion	-1: (6	C.D			) - 1 TV   24		1
Part II Identification of Related Tax-Exempt Organi or more related tax-exempt organizations during t		ir the organization	i answered "Yes"	on Form 990, P	art IV, line 34 becau	se it nad	one
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity statu (if section 501(c)(3		Section 5 cont	( <b>g)</b> 512(b)(13) trolled nization
						Yes	No
See Additional Data Table							
For Privacy Act and Paperwork Reduction Act Notice, see the Instruction	ons for Form 990.	Cat No 50	1 0135Y	1	Schedule R (	Form 990	) 2011

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

	e it had one or more		organizations tro	atou do a partirore	mp daring the to	an , ca ,						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	allocat	rtionate ions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or aging ner?	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
240 VENTURE CIRCLE	HOLDS THE LEASE TO SUITE 244 AT LP FIELD (TITANS STADIUM)		FORE HOLDING CORPORATION	N/A				No			No	
NASHVILLE, TN 37228 20-3349680	OWNS SUITE 244		FORE HOLDING CORPORATION	N/A				No			No	
(3) PREMIER INSURANCE SERVICES LLC 240 VENTURE CIRCLE NASHVILLE, TN 37228 11-3662057	INSURANCE BROKER		FORE HOLDING CORPORATION	N/A				No			No	
	REAL ESTATE HOLDING COMPANY		DELTA DENTAL OF KENTUCKY	N/A				No			No	
							-					

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
See Addıtıonal Data Table							
	<u> </u>						dula D (Farma 000) 2011

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity  b Gift, grant, or capital contribution to related organization(s)  c Gift, grant, or capital contribution from related organization(s)  d Loans or loan guarantees to or for related organization(s)  e Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  g Purchase of assets to related organization(s)  h Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  1a  1b  1a  1a  1a  1a  1a  1a  1a  1a	es No
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?  a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity  b Gift, grant, or capital contribution from related organization(s)  c Gift, grant, or capital contribution from related organization(s)  d Loans or loan guarantees to or for related organization(s)  d Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  f Sale of assets to related organization(s)  f Exchange of assets from related organization(s)  f Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  i Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Sharing of paid employees with related organization(s) for expenses	No No No es No No No
a Receipt of (i) interest (iii) annuities (iii) royalties (iv) rent from a controlled entity  b Gift, grant, or capital contribution to related organization(s)  c Gift, grant, or capital contribution from related organization(s)  d Loans or loan guarantees to or for related organization(s)  e Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  f Sale of assets to related organization(s)  f Purchase of assets from related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  i Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations by related organization(s)  i Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No No No No No No No
b Gift, grant, or capital contribution to related organization(s)  c Gift, grant, or capital contribution from related organization(s)  d Loans or loan guarantees to or for related organization(s)  e Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  f Sale of assets to related organization(s)  g Purchase of assets from related organization(s)  it Exchange of assets with related organization(s)  it Lease of facilities, equipment, or other assets to related organization(s)  it Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  it Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  m Sharing of paid employees with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	No No No No No No No No
c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees by related organization(s) f Sale of assets to related organization(s) f Sale of assets from related organization(s) f Exchange of assets from related organization(s) f Exchange of assets with related organization(s) f Lease of facilities, equipment, or other assets to related organization(s) f Lease of facilities, equipment, or other assets from related organization(s) f Lease of facilities, equipment, or other assets from related organization(s) f Performance of services or membership or fundraising solicitations for related organization(s) f Performance of services or membership or fundraising solicitations by related organization(s) f Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) f Sharing of paid employees with related organization(s) f Reimbursement paid to related organization(s) for expenses	No es No No No No No
d Loans or loan guarantees to or for related organization(s)  e Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  g Purchase of assets from related organization(s)  h Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  i Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No No No
e Loans or loan guarantees by related organization(s)  f Sale of assets to related organization(s)  g Purchase of assets with related organization(s)  h Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No No
f Sale of assets to related organization(s)  g Purchase of assets from related organization(s)  h Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No No
Purchase of assets from related organization(s)  b Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No
Purchase of assets from related organization(s)  b Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  n Reimbursement paid to related organization(s) for expenses	No No
h Exchange of assets with related organization(s)  i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	No
i Lease of facilities, equipment, or other assets to related organization(s)  j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	
j Lease of facilities, equipment, or other assets from related organization(s)  k Performance of services or membership or fundraising solicitations for related organization(s)  l Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	No
k Performance of services or membership or fundraising solicitations for related organization(s)  I Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	
k Performance of services or membership or fundraising solicitations for related organization(s)  I Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	
Performance of services or membership or fundraising solicitations by related organization(s)  m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	No
m Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	No
n Sharing of paid employees with related organization(s)  o Reimbursement paid to related organization(s) for expenses	es
o Reimbursement paid to related organization(s) for expenses	No
	No
p Reimbursement paid by related organization(s) for expenses	No
	No
q Other transfer of cash or property to related organization(s)	No
r Other transfer of cash or property from related organization(s)	No
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	
(a) Name of other organization  (b) Transaction type(a-r)  (c) Amount involved involved involved	amount
1) DELTA DENTAL PLAN OF MICHIGAN INC  L 999,386 ACTUAL COST	
2) DELTA DENTAL OF NORTH CAROLINA  D 800,000 ACTUAL COST	

Name of other organization	type(a-r)	Amount involved	involved
(1) DELTA DENTAL PLAN OF MICHIGAN INC	L	999,386	ACTUAL COST
(2) DELTA DENTAL OF NORTH CAROLINA	D	800,000	ACTUAL COST
(3)			
(4)			
(5)			
(6)			

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	org	(e) Are all partners section 501(c)(3) janizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate alloc		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No	

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

**EIN:** 85-0224562

Name: DELTA DENTAL PLAN OF NEW MEXICO INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - 1	Identification of	Related la	x-Exempt C	rganizatio	ns	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	<b>g</b> Section 512 (b)(13) controlled organization
RENAISSANCE HEALTH SERVICE CORPORATION  PO BOX 30416 LANSING, MI 489097916 38-1675667	PROMOTING DENTAL CARE	MI	501(C) (4)	N/A	N/A	No
DELTA DENTAL PLAN OF MICHIGAN INC 4100 OKEMOS ROAD OKEMOS, MI 48864 38-1791480	PROVIDE DENTAL SERVICE PLANS	MI	501(C) (4)	1	RENAISSANCE HEALTH SERVICE CORPORATION	Yes
DELTA DENTAL PLAN OF INDIANA INC PO BOX 30416 LANSING, MI 489097916 35-1545647	PROVIDE DENTAL SERVICE PLANS	IN	501(C) (4)	N/A	DELTA DENTAL PLAN OF MICHIGAN INC	Yes
DELTA DENTAL PLAN OF OHIO INC PO BOX 30416 LANSING, MI 489097916 31-0685339	PROVIDE DENTAL SERVICE PLANS	ОН	501(C) (4)	1	DELTA DENTAL PLAN OF MICHIGAN INC	Yes
	PROVIDE DENTAL SERVICE PLANS	TN	501(C) (4)	N/A	RENAISSANCE HEALTH SERVICE CORPORATION	Yes
DELTA DENTAL OF KENTUCKY INC PO BOX 30416 LANSING, MI 489097916 61-0659432	PROVIDE DENTAL SERVICE PLANS	KY	501(C) (4)	N/A	RENAISSANCE HEALTH SERVICE CORPORATION	Yes
DELTA DENTAL FUND PO BOX 30416 LANSING, MI 489097916 38-2337000	SUPPORT DENTAL EDUCATION AND RESEARCH PROGRAMS	MI	501(C) (3)	11A TYPE II	DELTA DENTAL PLAN OF MICHIGAN INC	Yes
DELTA DENTAL OF NORTH CAROLINA PO BOX 30416 LANSING, MI 489097916 56-1018068	PROVIDE DENTAL SERVICE PLANS	NC	501(C) (4)	N/A	RENAISSANCE HEALTH SERVICE CORPORATION	Yes

#### Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, I	Part IV - Iden	tification	ot Related Orga	anization	s raxable as	a Corporation	or irust
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
RENAISSANCE HOLDING COMPANY PO BOX 30381 LANSING, MI 48909 41-2177193	HOLDING COMPANY	ΜI	RENAISSANCE HEALTH SERVICE CORPORATION	С	-46,538	1,903,933	4 300 %
RENAISSANCE LIFE & HEALTH INSURANCE COMPANY OF AMERICA PO BOX 30416 LANSING, MI 489097916 47-0397286	INSURANCE	IN	RENAISSANCE HOLDING COMPANY	С			
RENAISSANCE HEALTH INSURANCE COMPANY OF NEW YORK PO BOX 30416 LANSING, MI 489097916 13-4098096	INSURANCE	NY	RENAISSANCE HOLDING COMPANY	O			
RENAISSANCE HEALTH NETWORKS 4100 OKEMOS ROAD PO BOX 30381 LANSING, MI 489097881 11-3774096	PPO NETWORK	MI	RENAISSANCE HOLDING COMPANY	С			
TML LLC 4100 OKEMOS ROAD PO BOX 30381 LANSING, MI 489097881 26-2403888	CLEARING HOUSE	ΜI	RENAISSANCE HOLDING COMPANY	С			
RENAISSANCE DENTAL NETWORK LLC 4100 OKEMOS ROAD PO BOX 30381 LANSING, MI 489097881 42-1749772	PPO NETWORK	MI	RENAISSANCE HEALTH NETWORKS LLC	С			
DENTAL WELLNESS NETWORK LLC 1540 W EDGEWOOD SUITE B INDIANAPOLIS, IN 46217 01-0862825			RENAISSANCE HEALTH NETWORKS LLC	С			
I 240 VENITIRE CIRCLE	EMPLOYEE BENEFITS	ΤN	DELTA DENTAL OFTENNESSEE	С			
DENTAL CHOICE INC	REAL ESTATE HOLDING COMPANY	KY	DELTA DENTAL OF KENTUCKY	С		_	
10100 LINN STATION RD 700	PRIMARY GENERAL AGENCY FOR DDKY AND DENTAL CHOICE	KY	DELTA DENTAL OF KENTUCKY	С			