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DLN: 93493320069762

Department of the Treasury

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Open to Public

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76,656 81	Year
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26,908 50	6,556,21
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50,475 7	3,502,33
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1 0111	1990 (2011)					Page Z
Par	t IIII Statement of Pr Check if Schedule O			lishments Jestion in this Part III		
1	Briefly describe the organi		, 4			
_	VILL, IN THE SPIRIT OF TH		HARITY, RE	VEAL GOD'S HEALING	G LOVE BY IMPROVING T	HE HEALTH OF THE
	IVIDUALS AND COMMUNI					
2	Did the organization undert the prior Form 990 or 990-			ervices during the year	which were not listed on	┌ Yes ┌ No
	If "Yes," describe these ne	w services on Sch	iedule O			
3	Did the organization cease services?		ake sıgnıfıcar	nt changes in how it coi	nducts, any program	┌ Yes ┌ No
	If "Yes," describe these ch	anges on Schedul	e O			
4	Describe the organization's expenses Section 501(c)(grants and allocations to or	3) and 501(c)(4)	organization	and section 4947(a)(	1) trusts are required to re	port the amount of
 4a	(Code )	(Expenses \$	63,907,594	ıncludıng grants of \$	) (Revenue \$	87,217,108 )
		ERVICES ARE RELATE		G PATIENT HEALTHCARE & (	COMMUNITY SERVICES THE NUM	BER OF ADJUSTED PATIENT DAYS
4b	(Code )	(Expenses \$		including grants of \$	) (Revenue \$	)
<b>4</b> c	(Code )	(Expenses \$		including grants of \$	) (Revenue \$	)
	Othersus	Danamha C.	4.1-0.			
4d	Other program services ( (Expenses \$		dule O ) ding grants o	f \$	) (Revenue \$	)
	Total program service exp		63,907,59		, (πονοπαο φ	/
+4	iotai piogram service exp	снэсэгэ	22,707,59	7		

Part IV	Checklist of	Required	Schedules

	·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line $1^7$ If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> " <i>Yes</i> ," <i>complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V	Statements Regarding Other IRS Filings and Tax Compliance
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	Check if Schedule O contains a response to any question in this Part V $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $\cdot$ . $$		. [	
			Yes	No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			
	1a 116			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
_	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
C	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Tracleast one is reported on line 2a, did the organization me an required lederal employment tax returns.	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		Νo
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		Νo
L	services provided to the payor?	74		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			110
9	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a			
	Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
2	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?			
а	<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue			
	qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization	13a		
h	allocated to each state  Enter the aggregate amount of reserves the organization is required to maintain by			
ט	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the aggregate amount of reserves on hand			
	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management										
			Yes	No							
1a	Enter the number of voting members of the governing body at the end of the tax year										
b	b Enter the number of voting members included in line 1a, above, who are independent										
2	·										
3											
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No							
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No							
6	Did the organization have members or stockholders?	6	Yes								
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes								
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following										
а	The governing body?	8a	Yes								
b	Each committee with authority to act on behalf of the governing body?	8b	Yes								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No							
	ection B. Policies (This Section B requests information about policies not required by the Internal evenue Code.)										
Ne	venue code.)		Yes	No							
10a	Did the organization have local chapters, branches, or affiliates?	10a		No							
	b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?										
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes								
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990										
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes								
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes								
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes								
13	Did the organization have a written whistleblower policy?	13	Yes								
14	Did the organization have a written document retention and destruction policy?	14	Yes								
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official	15a		Νo							
b	Other officers or key employees of the organization	15b		Νo							
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Yes								
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	Yes								
Se	ection C. Disclosure										
17											

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website Vpon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►

  JAMES DOYLE

  400 S CLARK ST

  BUTTE, MT 59701

(406)723-2414

# <u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A)  Name and Title	(B) Average hours per week (describe hours	Position more unless	on (d e thar	C) o not n one son er ar	t che e box is bo nd a tee)	eck K, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		,	organizations
(1) Gary Staudinger Past Chairperson	2 0	х								
(2) Joanne Cortese Chairperson	2 0	Х								
(3) Sister Bernadette Helfert Director	2 0	х								
(4) Mike Johnson Vice Chairperson	1 0	х								
(5) Sister Rita McGinnis Director	1 0	Х								
(6) Jim Falvey Director	1 0	х								
(7) Loren Hines Director	1 0	х								
(8) Tım McHugh Dırector	1 0	х								
(9) Andrea Stierle Secretary-Treasurer	1 0	Х								
(10) John Beeson MD Director	1 0	Х								
(11) Michael E Lewis Director	1 0	х								
(12) Marko Lucich Director	1 0	х								
(13) Therese McClafferty Director	1 0	х								
(14) Bill McGladdery Director	1 0	х								
(15) Chuck Wright President & CEO	40 0			Х				0	275,801	59,542
(16) James Doyle CHIEF FINANCIAL OFFICER	40 0			Х				0	161,713	39,955
(17) Shannon Holland VP Nursing	40 0				Х			0	150,735	28,241

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A)	(B)			<b>C</b> )				(D)	(E)	T	(F)	
	hours more than one box, compensation compensate unless person is both week an officer and a organization (Worganization (describe director/trustee) 2/1099-MISC) (W- 2/109						Reportable compensation from related organizations (W- 2/1099-		Estima amount o compens from t organizati	f other sation the on and			
		hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)		relati organiza	
٠,	John Stevenson Ition Oncologist	40 0					х		387,512		0		40,934
	Robert Zelman ologist	40 0					х		312,500		0		26,502
(20) Physi	David Silk cian	40 0					х		259,212		0		34,079
	Nandalur Mohan ologist						х		305,055		0		25,791
(22) Physi	Alan Mayer cıan						х		237,600		0		27,214
	BAIN FARRIS 1ER CEO							х	0	553,0	36		99,532
1b	Sub-Total				<u> </u>	٠.		<u> </u>			1		
С	Total from continuation sheets t		tion A					<b>&gt;</b>					
d	Total (add lines 1b and 1c)							•	1,501,879	1,141,28	85		381,790
2	Total number of individuals (inclu \$100,000 of reportable compens						above	) who	received more tha	n			
												Yes	No
3	Did the organization list any <b>form</b> on line 1a? <i>If</i> "Yes," complete Sch	-			-	-		ee, c	or highest compensa	ated employee	3	Yes	
4	For any individual listed on line 1 organization and related organization individual										4	Yes	
5	Did any person listed on line 1a is services rendered to the organiza		-						_	r individual for •	5		No
_	ation D. Indonesiant Cont												
1	ection B. Independent Cont Complete this table for your five		ısated ı	nden	end	ent c	ontra	ctors	that received more	than			
_	\$100,000 of compensation from or within the organization's tax ye	the organizatio											

(A) Name and business address	(B) Description of services	(C) Compensation
MONTANA INTERVENTIONAL AND DIAGNOST	Radiology Diagnostic	1,182,950
Sound Inpatient Physicians 1123 PACIFIC AVE TACOMA, WA 98402	Hospitalist Services	723,082
Latham Watkins PO BOX 894256 LOS ANGELES, CA 901894256	Legal Services	523,306
MONTANA ORTHOPEDICS 415 S CRYSTAL ST BUTTE, MT 59701	Orthopedic Surgeons	498,690
UNITED BLOOD SERVICES PO BOX 53022 PHOENIX, AZ 85072	Blood Supplier	407,739
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶17

Form 99							Page <b>9</b>
Palte	<b>/</b>	Statement of Revenue		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
इ	1a	Federated campaigns 1a					
듄	ь	Membership dues 1b					
S.ĕ	c	Fundraising events 1c					
Æ ₩	d	Related organizations 1d	52,922				
ું.≣	e	Government grants (contributions) <b>1e</b>					
고 교	f	All other contributions, gifts, grants, and <b>1f</b>					
ž Ž	g	similar amounts not included above  Noncash contributions included in					
를 유 다	9	lines 1a-1f \$					
Contributions, gifts, grants and other similar amounts	h	Total. Add lines 1a-1f	▶	52,922			
			Business Code				
Ĭ	2a	PATIENT CARE	621400	86,578,028	86,578,028		
Program Service Revenue	ь	CAFETERIA SALES	722210	397,026	397,026		
ъ. П	c	RENAL DIALYSIS	621400	45,826	45,826		
ž	d	RMAP	621400	131,093	131,093		
ž	e	BILLINGS ONCOLOGY	621500	46,193	46,193		
<u>e</u>	f	All other program service revenue		18,942	18,942		
ွိ		· - I			10/312		
	g	Total. Add lines 2a-2f		87,217,108			
	3	Investment income (including dividend	· · · · · · · · · · · · · · · · · · ·	69,307			69,307
	4	and other similar amounts)  Income from investment of tax-exempt bond p	F-	0			03,307
	5	Royalties		0			
		(ı) Real	(II) Personal				
	6a	Gross rents	(,				
	ь	Less rental					
	<sub>c</sub>	expenses Rental income					
	d	or (loss)  Net rental income or (loss)					
	"	(i) Securities	(II) Other				
	7a	Gross amount 93,189	(II) O thei				
		from sales of assets other					
	١.	than inventory Less cost or					
	b	other basis and					
	c	sales expenses Gain or (loss) 93,189					
	d	Net gain or (loss)		93,189			93,189
e	8a	Gross income from fundraising events (not including	-				
Other Revenue		of contributions reported on line 1c) See Part IV, line 18					
<del>р</del>	Ь	Less direct expenses $\mathbf{b}$					
ŏ	C	Net income or (loss) from fundraising e	events 🟲	0			
	9a	Gross income from gaming activities See Part IV, line 19 a					
	Ь	Less direct expenses $\mathbf{b}$					
	C	Net income or (loss) from gaming activ	/ities ▶	0			
	10a	Gross sales of inventory, less returns and allowances .					
	ь	Less cost of goods sold <b>b</b>					
	С	Net income or (loss) from sales of inve	entory ►	о			
		Miscellaneous Revenue	Business Code				
	11a	PHARMACY INCOME	900099	1,562,395			1,562,395
	b	JOINT VENTURE - SUMMIT	900099	46,597		46,597	
		SURGERY CENTER  SPORTS MEDICINE	900099	139,945			139,945
	d	SPORTS MEDICINE All other revenue	300033	231,520		82,119	
	e	Total. Add lines 11a-11d	<del>  </del>				2.5,102
			•	1,980,457			
	12	Total revenue. See Instructions	▶	89,412,983	87,217,108	128,716	2,014,237
				55,712,503	07,217,100		Form <b>990</b> (2011)

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) 

	heck if Schedule O contains a response to any question in this Part IX  ot include amounts reported on lines 6b,	(A)	(B)	(c)	(D)
	p, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	715,987	178,976	537,011	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	28,821,648	24,646,458	4,175,190	
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	2,014,731	1,693,317	321,414	
9	Other employee benefits	3,872,090	2,767,238	1,104,852	
10	Payroll taxes	2,238,267	1,695,468	542,799	
11	Fees for services (non-employees)				
a	Management	4,169,009		4,169,009	
b	Legal	2,766,342		2,766,342	
c	Accounting	66,170		66,170	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	10,862,552	6,658,376	4,204,176	
12	Advertising and promotion	184,792	25,723	159,069	
13	Office expenses	14,215,866	14,009,181	206,685	
14	Information technology	60,852		60,852	
15	Royalties	0			
16	Occupancy	34,316	34,316		
17	Travel	273,480	122,274	151,206	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	50,340	11,567	38,773	
20	Interest	0			
21	Payments to affiliates	3,448,010		3,448,010	
22	Depreciation, depletion, and amortization	6,085,181		6,085,181	
23	Insurance	869,017		869,017	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a	BAD DEBT EXPENSE	10,693,504	10,693,504		
b	TAXES	801,962	730,893	71,069	
С	UTILITIES	916,206	22,757	893,449	
d	EQUIPMENT LEASE	212,244	188,432	23,812	
e					
f	All other expenses	846,376	429,114	417,262	
25	Total functional expenses. Add lines 1 through 24f	94,218,942	63,907,594	30,311,348	0
26	Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,- :-	,,		rm <b>990</b> (2011)

Pa	rt X	Balance Sheet			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing	2,086	1	1,886
	2	Savings and temporary cash investments	1,717,592	2	2,150,384
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	11,542,958	4	14,162,365
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of			
		Schedule L	0	5	0
	6	Receivables from other disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ Complete Part II of			
w		Schedule L	0	6	0
Assets	7	Notes and loans receivable, net	-42,701	7	-94,127
SS	8	Inventories for sale or use	2,025,118	8	2,025,102
⋖	9	Prepaid expenses and deferred charges	853,067	9	1,196,464
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  110,134,281			
	b	Less accumulated depreciation 10b 61,082,147	46,896,892	<b>10</b> c	49,052,134
	11	Investments—publicly traded securities	8,505,506	11	2,672,953
	12	Investments—other securities See Part IV, line 11	0	12	0
	13	Investments—program-related See Part IV, line 11	2,429,715	13	815,017
	14	Intangible assets	60,872	14	0
	15	Other assets See Part IV, line 11	259,370	15	1,520,154
	16	Total assets. Add lines 1 through 15 (must equal line 34)	74,250,475	16	73,502,332
	17	Accounts payable and accrued expenses .	10,202,019	17	13,088,056
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
co.	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
iabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		ĺ	
ap		persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	11,470,865	23	14,852,015
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	0	25	0
	26	Total liabilities. Add lines 17 through 25	21,672,884	26	27,940,071
	20	Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27	21,012,001	20	21,010,011
Balance	27	through 29, and lines 33 and 34.	F0 F60 705	_	AE E40 EE0
<u>8</u>	27	Unrestricted net assets	52,562,765	-+	45,548,559
ä	28	Temporarily restricted net assets	14,826	28	13,702
Fund	29	Permanently restricted net assets	0	29	0
or FL		Organizations that do not follow SFAS 117, check here ► ☐ and complete lines 30 through 34.			
Ş	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
Š	33	Total net assets or fund balances	52,577,591	33	45,562,261
	34	Total liabilities and net assets/fund balances	74,250,475	34	73,502,332

Pai	Check if Schedule O contains a response to any question in this Part XI			. [고	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		89,4	112,983
2	Total expenses (must equal Part IX, column (A), line 25)	2			218,942
3	Revenue less expenses Subtract line 2 from line 1	3		-4,8	305,959
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		52,5	577,591
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-2,2	209,371
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		45,5	562,261
Par	Tt XII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
1	Accounting method used to prepare the Form 990			Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? $\cdot$ .		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits $\cdot$ .	required	3b		

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As Filed Data -

DLN: 93493320069762

OMB No 1545-0047

Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

ST JAMES HEALTHCARE

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

**Employer identification number** 

									81-0231			
	rt I			blic Charity Sta	•	_		•		nstructions	5	
	organız			te foundation becaus	•			•	•			
1	<u> </u>	•		on of churches, or as			_	b)(1)(A)(i)	•			
2				I in <b>section 170(b)(1</b>								
3	<u> </u>	•		perative hospital se	_							
4	ı			n organization operat ty, and state	ted in conjui	nction with	a hospital des	scribed in <b>s</b>	ection 170(b)	(1)(A)(iii).	Enter the	
5	Γ	_	•	erated for the benefit <b>A)(iv).</b> (Complete P	_	e or univers	sity owned or	operated by	a governmer	ntal unit des	cribed in	
6	Г			local government or		ital unit des	cribed in <b>sect</b>	ion 170(b)	(1)(A)(v).			
7	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II)										
8	Γ	A commun	ity trust	described in section	170(b)(1)	( <b>A)(vi)</b> (Co	omplete Part I	Ι)				
9 10 11 e	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)  An organization organized and operated exclusively to test for public safety. Seesection 509(a)(4).  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Che the box that describes the type of supporting organization and complete lines 11e through 11h  a							ses of .Check her ons 1)or				
		and (III) be	low, the	governing body of th	e the suppo	rted organı	zatıon?			119	g(i)	
		(ii) a famıl	y membe	er of a person descri	bed ın (ı) ab	ove?				119	g(ii)	
h				led entity of a persoing information about						<b>11</b> g	J(iii)	
(i) Name of supported organization		e of (ii) (described on col (i) listed in col (i) rted EIN lines 1-9 above your governing col (iii)		Did you no organiza col (i) o	col (ı) of your col		) ne tion in ganized J S ?	A mo	vii) unt of port?			
				(see instructions))	Yes	No	Yes	No	Yes	No		
ot a												

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su					Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
Explanation							

Schedule A (Form 990 or 990-EZ) 2011

#### **Additional Data**

Software ID: Software Version:

**EIN:** 81-0231785

Name: ST JAMES HEALTHCARE

#### Form 990, Special Condition Description:

**Special Condition Description** 

DLN: 93493320069762

OMB No 1545-0047

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Political Campaign and Lobbying Activities** 

☐ Yes ☐ No

┌ Yes

f the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),
hen
Section 501(c)(3) organizations. Complete Parts I A and R. Do not complete Part I C

- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Νa	ame	of	the	org	anız	zatıon	
ST	JAM	ES I	HEAL	THC	ARE		

Was a correction made?

exempt funtion activities

Employer identification number

81-0231785

Par	t I-A Complete if the organization is exempt under section 501(c) or is a section	n 52	7 org	anizatio	n.
1	Provide a description of the organization's direct and indirect political campaign activities on behalf of a in opposition to candidates for public office in Part IV	or			
2	Political expenditures	<b>F</b>	\$		
3	Volunteer hours		_		
Par	t I-B Complete if the organization is exempt under section 501(c)(3).				
1	Enter the amount of any excise tax incurred by the organization under section 4955	۰	\$		
2	Enter the amount of any excise tax incurred by organization managers under section 4955	<b>F</b>	\$		
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?			☐ Yes	□ No

b	If "Yes," describe in Part IV	
Par	I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3)	).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities 1
- Enter the amount of the filing organization's funds contributed to other organizations for section 527
- Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b

Did the filing organization file <b>Form 1120-POL</b> for this year?	4	Did the fi	lıng organızatıon	file Form 1120-POL	for this year?
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Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>				
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures to influence a legislative body (direct lobbying)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election				
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,				
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. Soon over \$1,000,000  Fig. Soon ov			expenses, and share of excess lob	bying expenditures)		_	•					
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1				
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1200,000 plus 10% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated				
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals				
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars				
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -								
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)							
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)								
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$1,500,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,00	d	Otherexe	empt purpose expenditures									
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,000,000  Over	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)								
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both							
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:							
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e							
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000						
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000						
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000						
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000								
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount												
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -								
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount												
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					<u> </u>							
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No				
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five				
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d					
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total				
	2a	Lobbyin	g non-taxable amount									
	b											
c Total lobbying expenditures	c	Total loi	obying expenditures									
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount									
e Grassroots ceiling amount (150% of line 2d, column (e))	e											

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and ha (election under section 501(h)).	s NOT fi	iled F	orm	5768	3
	• • • • • • • • • • • • • • • • • • • •	(	a)		(b)	
		Yes	No	/	A moun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	1		
C	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
e	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	Other activities? If "Yes," describe in Part IV		No			
j	Total lines 1c through 1i		•			
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?					
b	If "Yes," enter the amount of any tax incurred under section 4912			1		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	n 501(c	)(5),	or s	ectio	n
_			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		<u> </u>
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2		Щ.

			res	IAO
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

T	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Tayable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1 Also, complete this part for any additional information

Identifier | Return Reference | Explanation

DLN: 93493320069762

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

**Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990,

Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

	ne of the organization  AMES HEALTHCARE		Emp	ioyer identifica	ition numbe	er .
				0231785		
Pa	rt I Organizations Maintaining Donor A		r Funds	or Accounts	. Complet	e if the
	organization answered "Yes" to Form 9	90, Part IV, line 6.  (a) Donor advised funds		( <b>b)</b> Funds and o	ther accoun	ntc
	Total number at end of year	(a) Donor advised failes	'	(b) I ulius aliu o	itilei accoui	111.5
<u>2</u>	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adv funds are the organization's property, subject to the			sed	☐ Yes	┌ No
	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the beiconferring impermissible private benefit				┌ Yes	┌ No
ar	t II Conservation Easements. Complete	ıf the organization answered "Ye	es" to Forn	n 990, Part IV	/, line 7.	
	Purpose(s) of conservation easements held by the of Preservation of land for public use (e.g., recreat Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qua	non or pleasure)  Preservation o	of a certifie	ically important d historic struc onservation	· ·	a
	easement on the last day of the tax year					
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements	5	2b			
	Number of conservation easements on a certified $\ensuremath{h}$	storic structure included in (a)	2c			
	Number of conservation easements included in (c) a	cquired after 8/17/06	2d			
	Number of conservation easements modified, transf			ie organization	auring	
	Number of states where property subject to conserv					
	Does the organization have a written policy regarding enforcement of the conservation easements it holds		handling of	violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation ea	asements d	uring the year 🖡	<u> </u>	
	A mount of expenses incurred in monitoring, inspect  \$\blue{\$}\$	ing, and enforcing conservation easen	nents durin	g the year		
	Does each conservation easement reported on line 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements o	fsection		┌ Yes	┌ No
	In Part XIV, describe how the organization reports of balance sheet, and include, if applicable, the text of the organization's accounting for conservation ease	the footnote to the organization's final				
ır	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasure "Yes" to Form 990, Part IV, line 8	<b>es, or Ot</b> l 8.	her Similar	Assets.	
1	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fi	5 116, not to report in its revenue state I for public exhibition, education or res	tement and search in fu			
)	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these item	public exhibition, education, or resear				
	(i) Revenues included in Form 990, Part VIII, line	<u> </u>		<b>►</b> \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, hist following amounts required to be reported under SFA		ets for finan			
	Revenues included in Form 990, Part VIII, line 1	<b>5</b>		<b>►</b> \$		
1	Nevenues included in Fulli 330, Fall VIII, line I			<b>-</b> →		

Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art	t, His	<u>tori</u>	<u>cal Tr</u>	eası	ures, or O	<u>the</u>	<u>r Similar</u>	Asse	ts (co	ntınued)
	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing t	hat a	re a significa	nt u	se of its co	llection	า	
а	Public exhibition		d	Γ	Loan	orexo	hange progr	ams				
b	Scholarly research		е	Γ	Other							
c	Preservation for future generations											
	Provide a description of the organization's co	ollections and expla	ıın hov	w the	y furthe	r the	organization	's ex	empt purp	ose in		
	During the year, did the organization solicit of assets to be sold to raise funds rather than t								nılar	Г	Yes	┌ No
Part		ements. Compl	ete ıf	the	organı	zatıo			es" to For	m 990	),	
	Is the organization an agent, trustee, custod included on Form 990, Part X?	lian or other interm	edıary	forc	ontrıbu	tions	or other ass	etsı	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follov	ving t	able		Г			Amou		
_							H	4 -		Amou	int	
C C	Beginning balance						-	1c				
d	Additions during the year						-	1d				
e	Distributions during the year						<b>⊢</b>	1e				
f	Ending balance						<u>L</u>	1f				
	Did the organization include an amount on Fo	•	e 21?	1						Г	Yes	☐ No
	If "Yes," explain the arrangement in Part XIV											
Par	t V Endowment Funds. Complete	If the organizatio		)Prior			Form 990, wo Years Back		<u>t IV, line</u> Three Years E		Negur V	ears Back
1a	Beginning of year balance	(a)Current rear	(D	PHOL	rear	(6)11	wo rears back	(a)	Tillee fears t	oack (e	)rour to	ears back
та b	Contributions											
_	Investment earnings or losses									_		
	Grants or scholarships											
	Other expenditures for facilities											
-	and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as									
a	Board designated or quasi-endowment 🕨											
b	Permanent endowment -											
С	Term endowment ▶											
	Are there endowment funds not in the posses	ssion of the organiz	ation	thata	are helo	and	admınıstered	l for	the			
	organization by										Yes	No
	(i) unrelated organizations					•		•		3a(i)		<u> </u>
	(ii) related organizations							•		3a(ii)		<u> </u>
	If "Yes" to 3a(II), are the related organization Describe in Part XIV the intended uses of the	•				•		•		3b		<u> </u>
Pari												
FC II	Land, Buildings, and Equipme	siit. See Follin 93	70, F				(1-) (1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-		(-) 4	1-4-4		
	Description of property				Cost or s (invest		( <b>b)</b> Cost or ot basis (other		(c) Accumu depreciat		<b>(d)</b> Bo	ok value
<b>1</b> a L	and			1		0	4,146,	731				4,146,731
	Buildings					0			37,22	29,786		9,223,739
	easehold improvements						-,	-	, <b></b>	· -		, ,
	quipment						27,552,	565	22,2	30,543		5,322,022
	Other					0				21,818		359,642
	Add lines 1a-1e (Column (d) should equal Fo	orm 990, Part X, colu	mn (B	), line	10(c).)				►	,	4	9,052,134
	, , , , , , , , , , , , , , , , , , , ,	, , ,	• •		. , ,					ule D (I		90) 2011

Pari VIII Investments—Other Securities. See	Form 990, Part X, line 1.	
(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(5)200. Talac	Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
Other		
Other		
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)		
		12
Part VIII Investments—Program Related. See	Porm 990, Part X, line	
(a) Description of investment type	(b) Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
	-	Cost or end-or-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)	•	
Part IX Other Assets. See Form 990, Part X, lir	ne 15.	
(a) Descrip	otion	(b) Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1	25.)	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
Part X Other Liabilities. See Form 990, Part X	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
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1 Other Liabilities. See Form 990, Part X 1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	
Part X Other Liabilities. See Form 990, Part X  1 (a) Description of Liability	(, line 25.	

	Reconciliation of Change in Net Assets from Form 990 to Financial Statemen	ILS	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
	Total expenses (Form 990, Part IX, column (A), line 25)	2	
	Excess or (deficit) for the year Subtract line 2 from line 1	3	
	Net unrealized gains (losses) on investments	4	
	Donated services and use of facilities	5	
	Investment expenses	6	
	Prior period adjustments	7	
		8	
	Other (Describe in Part XIV)		
	Total adjustments (net) Add lines 4 - 8	9	
)	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
14	Reconciliation of Revenue per Audited Financial Statements With Revenue p		eturn
	Total revenue, gains, and other support per audited financial statements	1	
	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
	Net unrealized gains on investments		
)	Donated services and use of facilities		
:	Recoveries of prior year grants		
ı	Other (Describe in Part XIV)		
•	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	
rt	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	Return
	Total expenses and losses per audited financial statements	1	
	A mounts included on line 1 but not on Form 990, Part IX, line 25		
	Donated services and use of facilities		
)	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIV) 2d		
:	Add lines <b>2a</b> through <b>2d</b>	2e	
	Subtract line <b>2e</b> from line <b>1</b>	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
•	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
•	Other (Describe in Part XIV)		
	Add lines <b>4a</b> and <b>4b</b>	4c	
3			
!	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	

Identifier Return Reference Explanation

additional information

## OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Hospitals** 

Name of the organization ST JAMES HEALTHCARE

**Employer identification number** 

81-0231785

Pa	Tt I Charity Care and	Certain O	ther Comr	nunity Benefits at		0231703			
								Yes	No
<b>1</b> a	Did the organization have a c	harity care po	olicy? If "No,	" skip to question 6a .			1a	Yes	
b	If "Yes," is it a written policy	?					1b	Yes	
2	If the organization had multip care policy to the various hos		ndıcate whic	h of the following best o	describes application o	of the charity			
	Applied uniformly to all ho		ls	Applied uniformly	to most hospitals				
3	Answer the following based o organization's patients during	•	_	y criteria that applies t	o the largest number o	f the			
а	Did the organization use Fede If "Yes," indicate which of the					are?	3a	Yes	
	Γ 100% Γ 150%	<b>▽</b> 20	о% Г	Other	0/0		Ju	163	
		, 20			70				
b	Did the organization use FPG "Yes," indicate which of the fo						3b	Yes	
		Г 30	о% Г	350% 🔽 40	0% $\Gamma$ Other_	<u>%</u>			
c	If the organization did not use determining eligibility for free test or other threshold, regar	or discounte	d care Inclu	de in the description wh	nether the organizatior				
4	Did the organization's policy	provide free o	r discounted	care to the "medically	ındıgent"?		4	Yes	
5a	Did the organization budget a the tax year?					ice policy during	5a	Yes	
b	If "Yes," did the organization	's charity care	e expenses e	exceed the budgeted an	nount?		5b	Yes	
С	If "Yes" to line 5b, as a resul care to a patient who was elig						5c		No
6a							6a	Yes	
6b	If "Yes," did the organization	make it avail	able to the p	ublic?			6b	Yes	
	Complete the following table worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain C	ther Commur	nity Benefits	at Cost					
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Pero total ex	
а	Charity care at cost (from Worksheet 1)		1,751	2,975,920		2,97	5,920	3	560 %
b	Medicaid (from Worksheet 3, column a)		8,082	9,914,100	6,757,124	3,15	6,976	3	780 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Charity Care and Means-Tested Government Programs		9,833	12,890,020	6,757,124	6,13	2,896	7	340 %
e	Other Benefits Community health improvement services and community benefit operations (from								
f	(Worksheet 4)	21	1,788	524,076	4,590		9,486		620 %
g	(from Worksheet 5) Subsidized health services	6	10 651	41,613			1,613		050 %
h	(from Worksheet 6) Research (from Worksheet 7)	4	19,651	199,379		19	9,379	0	240 %
i	Cash and in-kind contributions for community benefit (from Worksheet 8)	3	130	15,656		1	5,656	0	020 %
-	Total Other Benefits	34	21,716	780,724	4,590		6,134		930 %
k '	Total. Add lines 7d and 7j	34	31,549	13,670,744	6,761,714	6,90	9,030	8	270 %

	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) D			ng (e) Net communi building expense		<b>(f)</b> Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support	6	20,726	87,04	8			87.	048	0	100 %
4			20,720	0,70				0.,	0.10		100 //
5	Environmental improvements  Leadership development and training										
	for community members										
-6 -7	Coalition building  Community health improvement										
	advocacy	1	60	318,98	0			318,	980	0	380 %
8	Workforce development										
9	Other	_									
	t IIII Bad Debt, Medicar	a & Callect	20,786	406,02	8			406,	028	0	480 %
	Dad Debt, Healean	e, a conce	tion i ructic	<u> </u>							
Sect 1 2 3	ion A. Bad Debt Expense  Did the organization report bad Statement No 15?  Enter the amount of the organi Enter the estimated amount of	zatıon's bad de the organızatı	ebt expense . on's bad debt e	expense attrıbutabl		lanagemo	ent Ass	10,693,503	1	Yes	No No
4	patients eligible under the orga Provide in Part VI the text of t In addition, describe the costi rationale for including a portion	he footnote to ng methodolog	the organization	on's financial stater rmining the amount		at descril					
Sect	ion B. Medicare	n oi bau debt a	mounts as CON	initiality beliefft							
5	Enter total revenue received fr	rom Medicare (	including DSH	and IMF)		5		19,351,082			
6	Enter Medicare allowable cost		_	· ·		6		24,992,255			
7	Subtract line 6 from line 5 Thi					. 7		-5,641,173			
8	Describe in Part VI the extent Also describe in Part VI the co Check the box that describes	osting methodo the method us	ology or source ed	e used to determine	the amo						
	Cost accounting system	✓ Co	st to charge ra	tio	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr	ıtten debt colle	ection policy di	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice	s to be followe	d for patients who a	re knowr • •	to qualif	fy for fu	nancial	9b	Yes	
Pai	t IV Management Com	panies and	Joint Ventu	ires (see instruct	ions)				_		
	(a) Name of entity	(b	Description of pi activity of entit		(c) Organ profit % o ownersl	or stock	t em	Officers, directors, rustees, or key ployees' profit % stock ownership%	pro	e) Physic fit % or wnershi	stock
<b>1</b> M∈	edical Arts Ptnrshp	Medical Offices				50 000 %				50 C	00 %
<b>2</b> Su	mmıt Surgery Ctr	Outpatient Surge	ery Center			50 000 %				50 C	00 %
3											
4											
5											
6											
7											
8											
9											
10											
11							1				
12											
13		Ī									

Part	V Facility Information									
	on A. Hospital Facilities	Licensed	Gener	Childr	Teacl:	Ortica	Resea	ER-24	ER-other	
(list in	order of size from largest to smallest)	sed hos	General medical &	Children's hospital	Teaching hospital	al acces	Research facility	ER-24 hours	her	
	nany hospital facilities did the organization operate during x year? <b>1</b>	hospital	cal & surgical	spital	pital	Ortical access hospital	llty			
Name	and address									
Name	and address									Other (Describe)
1	ST JAMES HEALTHCARE 400 SOUTH CLARK ST BUTTE, MT 59701	x	х					х		SKILLED NURSING FAC PHYSICIAN CLINIC
		-								
		-				<u> </u>		-		
		-				-				
						<del> </del>				
						<u> </u>				
					_	<u> </u>				
			1	1	1	1	l	l		

# Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V , Section A )

ST JAMES HEALTHCARE

Name of Hospital Facility:		
Line Number of Hospital Facility (from Schedule H, Part V, Section A):	1	

			Yes	No
	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a $\Gamma$ A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d  How data was obtained			
	e The health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g The process for identifying and prioritizing community health needs and services to meet those needs			
	h The process for consulting with persons representing the community's interests			
	i 「 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into			
_	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a  Hospital facility's website			
	<b>b</b> A vailable upon request from the hospital facility			
	c Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fir	ancial Assistance Policy	]		
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 400 %			
	If "No," explain in Part VI the criteria the hospital facility used			

Pa	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care $\frac{400}{9}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a V Income level			
	b Asset level			
	c Medical indigency			
	d  Insurance status			
	e Uninsured discount			
	f Medicaid/Medicare			
	g State regulation			
	h C Other (describe in Part VI)			
	Explained the method for applying for financial assistance?	12	Yes	<u> </u>
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	<u> </u>
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🔽 The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	c The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d The policy was posted in the hospital facility's admissions offices			
	e 🔽 The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g			
	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		\ <sub>\ \ -</sub> =	
15	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
13	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FA P			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d F Body attachments or arrests			
	e / Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			l
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments			
	e Cother similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a  ▼ Notified patients of the financial assistance policy upon admission			
	b  Notified patients of the financial assistance policy prior to discharge			
	c ✓ Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	d $\overline{\lor}$ Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy			
	e Cother (describe in Part VI)			

If "Yes," explain in Part VI

#### Part V Facility Information (continued)

Police	Dolating	+^	Emergency	Medical Care	
PUILLY	Relatillu	LU	Enlieraency	medical care	

			res	NO
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	18	Yes	
	If "No," indicate why			
	a The hospital facility did not provide care for any emergency medical conditions			
	<b>b</b> The hospital facility's policy was not in writing			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part			
	VI)			
	d Cother (describe in Part VI)			
Inc	lividuals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	<b>b</b> The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
	c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
	d Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	20		No
	If "Yes," explain in Part VI		'	
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services provided to that patient?			]
		21	1	No

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Part V	Facility	Information	(continued	)
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?				
Name and address	Type of Facility (Describe)			
1				
2				
3				
4				
5				
5				
7				
В				
9				

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
Part I, Line 3c		ELIGIBILTY IS BASED ON THE FEDERAL POVERTY GUIDELINES

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Identifier	ReturnReference	Explanation
Part I, Line 6a		ST JAMES HEALTHCARE PRODUCED A COMMUNITY BENEFIT REPORT IN 2011 AND IT WAS MADE AVAILABLE TO THE PUBLIC IT WAS PUBLISHED AS AN INSERT IN THE LOCAL NEWSPAPER WITH A DISTRIBUTION OF 15,000 IT ALSO WAS PLACED IN ALL OUR WAITING AREAS AND IS ON OUR PUBLIC WEBSITE

Identifier	ReturnReference	Explanation
PART I, LINE 7G		SUBSIDIZED SERVICES AT ST JAMES HEALTHCARE THAT WERE COUNTED AS COMMUNITY BENEFIT TOTALED \$199,379 THIS AMOUNT INCLUDES PROVIDING ATHLETIC TRAINERS FOR THE HIGH SCHOOLS' ATHLETIC PROGRAMS TRAINERS ARE PROVIDED TO 7 DIFFERENT SCHOOLS IN SOUTHWEST MONTANA, AND WITHOUT THIS SUPPORT, NONE OF THE SCHOOLS EXCEPT MONTANA TECH (THE COLLEGE IN BUTTE) WOULD BE ABLE TO PROVIDE THIS SERVICE TO THE STUDENT ATHLETES THESE TRAINERS ATTEND ALL PRACTICES, GAMES AND TOURNAMENTS FOR EACH SCHOOL, AND ST JAMES PAYS FROM 50 to 80% OF THEIR SALARIES TO PERFORM THIS SERVICE IN ADDITION, ST JAMES PROVIDES LOW COST (\$5 00) SPORTS PHYSICALS FOR ALL THE ATHLETES THE TOTAL AMOUNT FOR ATHLETIC SERVICES AND THE SPORTS PHYSICALS WAS \$161,683 ST JAMES HEALTHCARE ALSO PROVIDED A MOBILE PET VAN FOR PATIENTS THAT REQUIRE PET SCANS SUCH EQUIPMENT IS NOT AVAILABLE IN THE AREA SO PATIENTS WOULD NEED TO TRAVEL TO ANOTHER FACILITY THE VAN COMES TO ST JAMES HEALTHCARE PERIODICALLY SOMETIMES, THERE ARE NO PATIENTS BUT ST JAMES STILL MUST PAY FOR THE VAN WE CONSIDER ONLY THOSE PAYMENTS AS COMMUNITY BENEFIT DOLLARS THE TOTAL IN 2011 WAS \$19,832 ST JAMES ALSO PAID \$14,664 FOR AMBULANCE TRANSPORT SERVICES FOR THE POOR

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Identifier	ReturnReference	Explanation
Part I, Line 7, COLUMN (f)		THE AMOUNT IN COLUMN (F) IS BASED ON THE NET COMMUNITY BENEFIT IN COLUMN (E) DIVIDED BY THE TOTAL OPERATING EXPENSES MINUS BAD DEBT EXPENSE (\$94,218,942 MINUS \$10,693,503 = \$83,525,439) The denominator is \$83,525,439

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Identifier	ReturnReference	Explanation
Part I, Line 7		IN PART I, LINE 7, ST JAMES HEALTHCARE PROVIDES THE AMOUNTS OF FINANCIAL ASSISTANCE AND CERTAIN OTHER COMMUNITY BENEFITS AT COST THE AMOUNTS REPORTED ARE FROM WORKSHEETS 1 THROUGH 8

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Identifier	ReturnReference	Explanation
PART II		WE EXTEND OUR CARE BEYOND OUR HOSPITAL'S WALLS TO IMPROVE THE HEALTH OF OUR COMMUNITY IN 2011, OUR COMMUNITY BUILDING ACTIVITIES TOTALED \$406,028 AND INCLUDED PROGRAMS SUCH AS DIABETES OUTREACH, FOOD FOR THE HOMELESS, PHYSICIAN RECRUITING, COMMUNITY SUPPORT GROUPS AND OTHER COMMUNITY VOLUNTEER ACTIVITIES THE DIABETES OUTREACH PROGRAM IS PRIMARILY FUNDED THROUGH FEDERAL AND STATE GRANTS, BUT THE PROGRAM HAS GROWN SIGNIFICANTLY OVER THE PAST THREE YEARS AND REQUIRES HOSPITAL STAFF TIME THAT IS NOT PAID FOR BY THE GRANTS THE GOAL OF THE PROGRAM IS TO REACH OVER 1,500 INDIVIDUALS, BOTH ADULTS AND CHILDREN, OVER THE THREE YEAR GRANT PERIOD WEEKLY CLASSES TO EDUCATE PEOPLE ON DIABETES ARE HELD AS ARE MONTHLY STAFF GROUP MEETINGS, ONE FOR ADULTS AND ONE FOR CHILDREN AND THEIR FAMILIES SEVERAL HEALTH-FOCUSED CLASSES AT THE LOCAL YMCA WERE IMPLEMENTED IN 2011, AND AN ANNUAL CONFERENCE FOR HEALTH CARE WORKERS THROUGHOUT MONTANA IS ALSO HELD IN CONJUNCTION WITH A PUBLIC DIABETES AWARENESS EXPO PHYSICIAN RECRUITING IS A CRITICAL ACTIVITY TO ENSURE THE RESIDENTS OF THE COMMUNITY, WHICH IS IN A MEDICALLY UNDERSERVED AREA, HAVE ACCESS TO THE MEDICAL TREATMENT NEEDED IN 2011, ST JAMES HEALTHCARE RECRUITED FIVE NEW PHYSICIANS INTO THE COMMUNITY

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Identifier	ReturnReference	Explanation
PART III, LINE 4		A cost to charge ratio is used to determine the amount reported in Part III, lines 2 and 3 Discounts and payments applied to accounts reduce bad debt expense. No method is used to determine the amount that reasonably could be attributable to patients who would likely qualify for financial assistance if sufficient information had been available to make a determination of their eligibility. No portion of bad debt is included as community benefit. The organization's financial statements do not contain a footnote that describes bad debt expense. Within the financial statement of the Sisters of Charity of Leavenworth Health System, bad debt expense is included within operating expenses, at the value of uncollected and estimated uncollectible charges after contractual allowances and self-pay discounts are applied.

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Identifier	ReturnReference	Explanation
PART III, LINE 8		St James Healthcare believes a significant portion of the shortfall from Medicare should be treated as community benefit St James provides the resources required to care for these patients and should receive some benefit for doing so The costing methodology used is the cost to charge ratio because St James believes this methodology most accurately reflects the actual cost of providing the services

Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
PART III, LINE 9B		An integral component of our Mission is to be good financial
		stewards This requires us to determine which patients are in
		need of charity care and which are able to contribute som e payment for care received. We maintain a balance that enables
		us to continue to provide charity care to those who need it
		most, and to ensure that we manage our resources so that we
		can continue to be here when people need us most St James Healthcare notifies patien ts of its financial assistance policy
		prior to admission, upon admission and upon discharg e. In
		addition, we provide communication regarding patient bills
		Patients are contacted multiple times about unpaid balances
		prior to initiating any collection action. If a patient is determined to be eligible for financial assistance at any time
		during the collection process, the account is reclassified as
		financial assistance and debt collection efforts a re ceased. In
		2011, St James provided a total of \$2,975,920 in traditional charity care a nd \$3,156,976 for the unpaid cost of Medicaid
		2 NEEDS ASSESSMENT - As part of our core value of
		response to need, we take steps to determine where there is the
		most need to provi de the greatest good. We rely on patient data
		to help determine if there is a particular h ealth issue that should be addressed. In addition, St. James Healthcare has
		regularly part icipated in needs assessment surveys to identify
		the ongoing and changing needs of the community. The most
		recent survey was finalized in early 2011. This assessment examined the p opulation of Silver Bow County which is served
		by St James Healthcare and was done by par thering with the
		local public health department and all the local social agencies
		With the assistance of outside consultants, the assessment
		also determined where gaps in services exist From the "gaps" document, we conducted focus group meetings with social
		agency per sonnel to develop objectives and strategies for the
		following categories of need Aging Po pulation, Environmental
		Factors, Socio-Economic, Social and Behavior, and Health Outcomes and Factors With objectives and strategies in hand,
		groups have begun to develop action p lans (short term and long
		term) for each of the five areas 3 PATIENT EDUCATION OF
		ELIGIB ILITY FOR ASSISTANCE - St James Healthcare treats patients with respect and dignity regar dless of their
		ability to pay St James Healthcare has a written financial
		assistance policy that explains eligibility criteria for financial
		assistance at various levels, including a 100% discount, and is based on federal poverty guidelines. We work with patients to
		h elp them understand their financial responsibility for care
		received, financial assistance available to them, and to
		establish payment programs in demonstration of our core value of respect. As part of our responsibility to educate, we inform
		our patients and their fami lies of the availability of assistance,
		including government programs. We communicate this in a
		variety of ways to ensure that messages reach multiple
		audiences Before, during and /or after admission, we encourage our self pay patients to visit with a financial counselor to
		discuss qualifications for financial assistance. The financial
		counselor works with the patient to complete a financial
		assistance form to determine the level of discount for which the patient may be eligible. We post financial assistance
		information in emergency a nd admissions areas, on billings
		invoices, in various areas around the hospital and clinic sites
		and on the hospital website. We provide written materials to patients that detail o ur financial assistance policy and how it is
		administered We provide materials and education when
		patients are discharged, and include information in billing
		statements, including phone numbers and other methods to contact us with questions. We ensure that our financia l
		counselors, admission employees, social workers and other
		employees understand our polic ies to be able to assist patients
		In the most appropriate way We also have a partnership with Western Security Bank to provide payment plans and medical
		credit lines This helps p atients meet their financial obligations
		in a reasonable and dignified manner based on the ir ability to
		pay and allows them to continue to ensure the ongoing welfare of their families. This is done in accordance with our core value.
		of respect 4 COMMUNITY INFORMATION - Silver Bow
		County, located in Southwestern Montana in a Medically
		Underserved Area, is the eighth largest county in the state with
		a population of slightly more than 32,000 Butte -Silver Bow (Butte), the county seat, is the state's fourth largest city, but
		the populati on has decreased by 4.8% since 2000. State
		government, which includes higher education ins titutions, is
		the largest employer in Silver Bow County with 22 3% of the
		total employment Health care is the top private sector employer at 13% with St James Healthcare, the com munity's
		only hospital, as the largest single priv
		Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
PART III, LINE 9B		ate employer Additional Butte-Silver Bow statistics follow
		*Median income for Silver Bow County households in 2011 was
		\$37,346 compared to national median income of \$52,175 *37% of the local population is at 200% of the federal poverty
		level, 15 8% of the residents have an income below the
		poverty level *93 7% of Butte's population is Caucasian,
		2 9% is American Indian, 2 7% is Hispanic, 1 4% is Asian and
		Pacific, and 0 6% fall into other cat egories *Approximately 17% of Butte's population are over 65 This compares to the
		nation al average 13% over 65 *Butte-Silver Bow has more
		females than males *Of the Butte-Silve r Bow residents, ages
		25 and over, 85 2% have a high school education or higher, 21 7% hav e a bachelor's degree or greater, and 6 9% have a
		graduate or professional degree *14 % of the population is
		uninsured and 13% are covered by Medicaid From a health
		perspective, Butte-Silver Bow's leading causes of death are
		heart disease and cancer Rates of diabetes and COPD are high 5 PROMOTION OF COMMUNITY HEALTH - We extend
		our care beyond our hospital's walls to improve the health of
		our community Our community building activities demo nstrate
		this commitment. Most of our community building activities are
		In the category of community support These activities promote health in the community in a number of ways. We provide
		monthly food donations to the local food bank to ensure that it
		has a sufficient supply of food so its clients have nutritious food
		each month which in turn promotes bett er health Each day, we
		provide a significant number of free meals to the community to ens ure that our poor population has access to nutritious food
		that helps them maintain better health. Our employees are
		involved in a number of volunteer activities throughout the year
		that promote healthy living These encompass everything from raising funds for the youth program at the local YMCA to helping
		distribute food at the Food Bank Service clubs thro ughout the
		community are focused on promoting healthy life styles for both
		children and ad ults, and St. James staff actively participate in
		clubs such as the Kiwanis, the Chamber of Commerce, and the Breast and Cervical Cancer Group In the area of community
		health impr ovement advocacy, we partner with public health
		agencies and serve on the boards and committees of these
		agencies that are focused on improving the health of the community St Jam es is the lead agency in a community-wide
		diabetes network outreach Members of our dietar y staff,
		nursing staff, and administrative staff work many hours to
		provide education and support to both our adult and child
		diabetic population We also provide social workers for a bi- monthly Alzheimer Caregiver Support Group As a medically
		underserved area, Butte n eeds more physicians, and St. James
		actively recruits physicians to the area When potenti al
		recruits make site visits to Butte, we host meetings with local
		government officials, t he local school district, the college, the Chamber of Commerce and other organizations to provide a
		positive and encompassing experience for the potential recruit
		In 2011, we succ essfully recruited or assisted in the
		recruitment of five physicians to our area. The recruits included two cardiologists, an internal medicine physician, a
		prediatrician, and two surgeons St James Healthcare is an
		important part of our community and serves in many wa ys, from
		delivering core health care, to preventive care, to support of
		other civic groups In 2011, we provided community benefit totaling \$7,315,058, including traditional charity care and the
		unpaid cost of Medicaid Our Community Board of Directors
		represents medica I and business professionals and all provide
		hours of service in support of our hospital. They are involved in
		our community needs assessment process, building programs and service s, and community outreach to ensure that people
		know about services available to them thro ugh our hospital
		When St James has exc
		Schedule H (Form 990) 2011

DLN: 93493320069762

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization **Employer identification number** ST JAMES HEALTHCARE 81-0231785 Part Ouestions Regarding Compensation

				Yes	Νο
1a	Check the appropriate box(es) if the organization provided any o 990, Part VII, Section A, line 1a Complete Part III to provide				
	First-class or charter travel	using allowance or residence for personal use			
	•	yments for business use of personal residence			
	<u> </u>	alth or social club dues or initiation fees			
	Discretionary spending account Per	rsonal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization freimbursement orprovision of all the expenses described above		1b		
2	Did the organization require substantiation prior to reimbursing officers, directors, trustees, and the CEO/Executive Director, re		2		
3	Indicate which, if any, of the following the organization uses to e organization's CEO/Executive Director Check all that apply	·			
		itten employment contract			
		mpensation survey or study			
	Form 990 of other organizations Ap	proval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Se or a related organization	ection A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payment?		4a		No
b				Yes	
C	Participate in, or receive payment from, an equity-based compe	<b>-</b>	<b>4</b> c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the ap	oplicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete	e lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, line 1a, did compensation contingent on the revenues of	the organization pay or accrue any			
а	The organization?		5a		Νo
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in form 990, Part VII, Section A, line 1a, did compensation contingent on the net earnings of	the organization pay or accrue any			
а	The organization?		6a		Νo
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section A, line 1a, did payments not described in lines 5 and 6? If "Yes," describe in F		7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accu subject to the initial contract exception described in Regs sect in Part III		8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable section 53 $4958\text{-}6(c)$ ?	presumption procedure described in Regulations	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name	'	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns		
		(i) Base compensation			other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
(1) Chuck Wright	(I) (II)	0 258,216	0	0 17,585	' I	0 14,744	0 4 335,343	C (	
(2) John Stevenson	(ı) (ıı)	386,151 0	0	1,361	28,020	12,914 0	4 428,446	C (	
(3) Robert Zelman	(ı) (ıı)	296,784 0	15,000	716 0	21,592	4,910 0	339,002	C (	
(4) David Silk	(ı) (ıı)	258,288 0	0	924	18,308	15,771 0	293,291	C (	
(5) Nandalur Mohan	(ı) (ıı)	289,905 0	15,000		21,085	4,706 0	330,846	C	
(6) Alan Mayer	(ı) (ıı)	236,053 0	0 0	1,547	16,464	10,750 0	264,814	C (	
(7) James Doyle	(ı) (ıı)	0 158,345	0	0 3,368	-	0 15,163	0 0 201,668	C (	
(8) BAIN FARRIS	(ı) (ıı)	0 428,580	0 105,122	0	0	0 10,689	0 652,568	C	
(9) Shannon Holland	(I) (II)	0 149,275	0	0 1,460	0 27,004	0 1,237	0 7 178,976	, (	
	'	<u> </u>		<b> </b>				<u> </u>	
	'								
	'	<u> </u> '	<b></b> '	<b></b>	<u> </u>	<b> </b>	<u> </u>		
		<u></u> !	1!	1'					

### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
FORM 990, SCHEDULE J, PART I, LINE 3		SEE FORM 990, SCHEDULE O DISCLOSURE FOR FORM 990, PART VI, LINES 15A & B REGARDING THE PROCESS USED BY SCLHS TO DETERMINE EXECUTIVE COMPENSATION WHICH IS RELIED UPON BY THIS ORGANIZATION
FORM 990, SCHEDULE J, PART I, LINE 4b		OTHER REPORTABLE COMPENSATION SHOWN IN SCHEDULE J PART II COLUMN (B) (III) CONTAINS AN ANNUAL REPORTING ADJUSTMENT FOR CERTAIN EMPLOYEES WHO PARTICIPATE IN THE SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS SCLHS PROVIDES NONQUALIFIED RETIREMENT PLANS FOR EXECUTIVES TO COMPENSATE FOR IRS IMPOSED LIMITATIONS IN QUALIFIED RETIREMENT PLANS AND TO PROVIDE A BENEFIT CONSISTENT WITH OTHER NOT FOR PROFIT HEALTH SYSTEMS THESE PLANS ENABLE THE EXECUTIVE TO EARN BENEFITS DURING EACH YEAR THAT THEY PARTICIPATE ON THE ADVICE OF COUNSEL, SCLHS HAS DETERMINED THAT THESE BENEFITS SHOULD BE SUBJECT TO TAXATION AS THEY ARE EARNED AND VESTED RATHER THAN WHEN THEY ARE RECEIVED AS A RESULT, THE TOTAL NONQUALIFIED RETIREMENT PLAN BENEFITS, WHICH WERE ACCRUED AND VESTED IN THE CURRENT YEAR, ARE NOW CONSIDERED TAXABLE AND THUS WERE TAXED TO THE PARTICIPANT'S AN AMOUNT EQUAL TO THE PARTICIPANT'S EXPECTED INCOME TAX LIABILITY WAS WITHDRAWN FROM THE PARTICIPANT'S ACCOUNT AND REMITTED TO THE IRS AS WITHHOLDING ON THE TAXABLE BENEFIT THE AMOUNTS WITHDRAWN FROM THE PLAN FOR TAXES IN 2011 WERE NONE NOTED
FORM 990, SCHEDULE J, PART I, LINE 7 (NON-FIXED PAYMENTS)		SCLHS HAS MANAGEMENT INCENTIVE PLANS WHICH ARE BASED ON A COMBINATION OF MEASURES MANAGEMENT AND SENIOR LEADERSHIP ARE ELIGIBLE FOR THE INCENTIVE COMPENSATION PERFORMANCE CATEGORIES ARE MADE UP OF A COMBINATION OF CLINICAL QUALITY MEASURES AND OPERATING INCOME THE OPERATING INCOME CATEGORY IS GENERALLY RELATED TO THE NET EARNINGS OF THE CARE SITE IN WHICH THE INDIVIDUAL WORKS, OR IN THE CASE OF SCLHS SENIOR MANAGEMENT, THE NET EARNINGS OF SCLHS
FORM 990, SCHEDULE J, PART II		THE SISTERS OF CHARITY OF LEAVENWORTH HEALTH SYSTEM, INC (SCLHS) CONSISTS OF ELEVEN HOSPITALS AND FOUR CLINICS (AFFILIATES) IN FOUR STATES INCLUDING ST JAMES HEALTHCARE (ST JAMES) IN BUTTE, MONTANA SCLHS AND ITS AFFILIATES ADHERE TO GOVERNANCE EXCELLENCE STANDARDS INCLUDING TRANSPARENCY AND ACCOUNTABILITY BAIN J FARRIS IS PRESIDENT & CHIEF EXECUTIVE OFFICER OF EXEMPLA SAINT JOSEPH HOSPITAL (ESJD) IN DENVER, COLORADO WHICH IS AN SCLHS AFFILIATE AS A FORMER OFFICER OF ST JAMES, THIS DISCLOSURE IS REQUIRED FOR 990 REPORTING PURPOSES ONLY THE COMPENSATION REFLECTED IS THAT OF MR FARRIS' POSITION AS AN ESJD EXECUTIVE AND IS NOT RELATED TO ST JAMES IN KEEPING WITH SCLHS' CORE VALUE OF STEWARDSHIP, NO BOARD MEMBER SERVING ON SCLHS OR AFFILIATE BOARDS IS COMPENSATED FOR THAT SERVICE

Schedule J (Form 990) 2011

# SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Name of the organization ST JAMES HEALTHCARE

**Employer identification number** 

81-0231785

Identifier	Return Reference	Explanation
PART III, LINE 4A	PROGRAM SERVICE ACCOMPLISHMENTS	St James Healthcare Community Benefit Report 2011 Community Diabetes Network St James Healthcare's primary market area has an extremely high rate of diabetes among both its young and older population Consequently, the need for diabetes education for providers and the general public was apparent. In June 2008, the St James Foundation received a grant to develop a Community Diabetes Network to provide a continuum of care for diabetic patients in Southwest Montana. Through this grant, St James hired a Diabetes Program Coordinator who is responsible for developing a community needs assessment, establishing both youth and adult diabetes support groups, and growing the Community Diabetes Network to ensure that a consistent diabetes education and prevention programs developed. The Butte Community Diabetes Network was formed and is currently made up of a collaborative partnership between St James Healthcare, the Butte Family YMCA, the North American Indian Alliance, Butte Community Health Center and two local physicians. The Participate for Life (PAL) Program was established to offer financial assistance to individuals in our community who need to travel out of town to be with a loved one needing specialized medical treatment not offered in Butte as well as to help with expenses for patients who need to travel to Butte from outlying towns for treatment who could not afford to do so. The PAL Program helps families with some type of financial assistance, such as gas cards, hotel expenses, bus vouchers, and air plane tickets 2011 Freedom Fest-St. James Healthcare and the Foundation joined again on July 3, 2011, to bring food and entertainment to Chester Steele Park before the annual fireworks display. This annual event is a great opportunity for finends and family to gather and enjoy the summer evening. This celebration gives us an opportunity for finends and family to gather and enjoy the summer evening. This celebration gives us an opportunity for finends and family to gather and enjoy the summer evening. This celebrati

ldentifier	Return Reference	Explanation
PART VI, SECTION A, LINE 3	CONTROL OVER	ALTHOUGH THESE SERVICES MAY NOT ALL RISE TO THE LEVEL OF MANAGEMENT CONTROL AS DEFINED IN THE 990 INSTRUCTION, WE HAVE IN THE SPIRIT OF FULL TRANSPARENCY PROVIDED THE FOLLOWING DISCLOSURE AS A MEMBER OF SISTERS OF CHARITY OF LEAVENWORTH HEALTH SYSTEM, THIS PROVIDER MAY HAVE INDIVIDUAL AND/OR SYSTEM CONTRACT(S) THAT HAS DELEGATED CONTROL OVER MANAGEMENT DUTIES IN SOME OR ALL OF THE FOLLOWING AREAS DIETARY AND FOOD SERVICE HOUSEKEEPING SUPPLY CHAIN REVENUE CYCLE SECURITY

Identifier	Return Reference	Explanation
PART VI, SEC A, LINE 6		THE SOLE MEMBER OF ST JAMES HEATHCARE IS THE SISTERS OF CHARITY OF LEAVENWORTH HEALTH SYSTEM, INC., A KANSAS NOT-PREVENT OR PROFIT OR PROFIT OR THE CORPORATE MEMBER? JART VI, SECTION A, LINE 7ASB ELECTION OF MEMBERS AND APPROVAL OF DECISIONS EXCLUSIVE POWERS OF THE CORPORATE MEMBER THE FOLLOWING POWERS ARE RESERVED TO THE CORPORATE MEMBER OF THIS CORPORATION AND A TITEMPTED EXERCISE OF ANY SUCH POWERS BY ANY PONE OTHER THAN THE CORPORATION AND A TITEMPTED EXERCISE OF ANY SUCH POWERS BY ANY PONE OTHER THAN THE CORPORATION AND BE VALUE OR OF ANY PORCE OR EFFECT WHATSOEVER (A)TO CHANGE THE MISSION AND PHILOSOPHY OF THIS CORPORATION AND OF ANY CORPORATION OF WHICH THIS CORPORATION IS THE CONTROLLING MEMBER, BY A CORPORATION AND OF ANY CORPORATION OF WHICH THIS CORPORATION IS THE CONTROLLING MEMBER, BY ARTHOUGH AND SYNCHY OF THE SECOND OF WHICH THIS CORPORATION IS THE CONTROLLING MEMBER (G)TO APPOINT, AFTER CONSULTATION WITH THE RESPECTIVE CORPORATION IS THE CONTROLLING MEMBER (G)TO APPOINT, AFTER CONSULTATION WITH THE RESPECTIVE CORPORATION IS THE CONTROLLING MEMBER (G)TO APPOINT, AFTER CONSULTATION WITH THE RESPECTIVE CORPORATION IS THE CONTROLLING MEMBER (G)TO APPOINT, AFTER CONSULTATION WITH THE RESPECTIVE CORPORATION IS THE CONTROLLING MEMBER (G)TO APPOINT MEMBERS OF THE SISTERS OF CHARRY OF LEAVENWORTH ON THE BOARD OF DIRECTORS OF THIS CORPORATION TO APPOINT MEMBERS OF THE SISTERS OF CHARRY OF LEAVENWORTH ON THE BOARD OF DIRECTORS OF THIS CORPORATION TO APPOINT MEMBERS OF THE SISTERS OF CHARRY OF LEAVENWORTH TO THE BOARD OF DIRECTORS OF THIS CORPORATION AND OF ANY CORPORATION OF WHICH THIS CORPORATION IS THE CONTROLLING MEMBER; WHICH APPOINTESS SHALL BE OTHERWISE QUALIFIED UNDER SECTION 2 OF ARTICLE NO FITHESE BY LAWS, (B) TO REMOVE, WITH OR WITHOUT CAUSE, AFTER CONSULTATION WITH THE RESPECTIVE CORPORATION BY MEMBER OF THE BOARD OF THIS CORPORATION AND OF ANY CORPORATION OF WHICH THIS CORPORATION AND THE RESPECTIVE CORPORATION OF MAMBER OF THE CONTROLLING MEMBER, (B) TO APPOINT OR REMOVE, WITHOUT CAUSE, THE CH

ldentifier	Return Reference	Explanation	
Part VI, Sec A, Line 11B		PRIOR TO SUBMISSION OF THE 990, IT WAS REVIEWED BY AN INDEPENDENT ACCOUNTING FIRM AND PERSONNEL AT THE SYSTEM OFFICE. St. James Healthcare management provided copies for review of the 990 form to the Board of Director's Finance Committee. The review process included formal acceptance and approval for completeness of the form before filing. This review and approval was then reported to the full Board of Directors for general Board acceptance.	

Identifier	Return Reference	Explanation
Part VI, Sec B, Line 12c	CONFLICT OF INTEREST POLICY	Duty to Disclose In order to avoid a conflict of interest, each SJH employee, hospital representative or interested person is obliged to identify any possible conflicts of interest to their Director or Vice President, or to the Organizational Responsibility Officer (ORO) Potential conflicts of interest do not automatically disqualify prospective vendors from consideration. Willful failure to identify possible conflicts of interest may jeopardize employment status or relationship with SJH of the responsible individual. Annual Statements A. Each member of the Board of Directors, senior management team, contract SJH management representatives, any physicians who are in a decision-making/influencing role and compensated by SJH, and any other employee or member of the medical staff who fits the definition of an interested person are required upon appointment or hire and at least annually thereafter to sign a copy of the Statement Pertaining to Conflict of Interest and Disclosure of Certain Interests Policy. B. The Organizational Responsibility Program (ORP) Committee will review. COI statements, and investigate all disclosures of possible conflicts of interest. C. The ORP Committee will prepare a report for the SJH Chief Executive Officer and the SJH Audit Committee. D. The SJH Audit Committee is responsible for final review and investigation of potential conflicts of interest and presentation of its findings to the SJH Board of Directors on an annual basis. FORM 990, PART VI, LINES 15A & B SCLHS EMPLOYS THE EXECUTIVE TEAM AT EACH OF ITS HOSPITAL AFFILIATES. AS PART OF ITS ANNUAL REVIEW PROCESS, SCLHS USES THE FOLLOWING IN ESTABLISHING THE COMPENSATION OF THOSE IN THESE POSITIONS -COMPENSATION COMMITTEEINDEPENDENT COMPENSATION CONSULTANT-FORM 990. OF OTHER ORGANIZATIONS -WRITTEN EMPLOY MENT CONTRACTS -COMPENSATION CONSULTANT-FORM 990. OF OTHER ORGANIZATIONS -WRITTEN EMPLOY MENT CONTRACTS -COMPENSATION PROVIDED TO ITS EXECUTIVES (OFFICERS, KEY EMPLOYEES, ETC.) IS CONSISTENT WITH MARKET VALUE AND THE PAY PHILOSOPHY

Identifier	Return Reference	Explanation
Part VI, Sec C, Line 19	GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC	St James Healthcare Administration maintains governing documents, conflict of interest policy, and financial statements. Upon request documents subject to disclosure are made available to the general public

ldentifier	Return Reference	Explanation
Form 990, Part VII and Form 990, Schedule J, Part II		The Sisters of Charity of Leavenworth Health System, Inc. (SCLHS) consists of eleven hospitals and four clinics (Affiliates) in four states including St. James Healthcare (St. James) in Butte, Montana. SCLHS and its Affiliates adhere to governance excellence standards including transparency and accountability. In keeping with SCLHS' Core Value of Stewardship, no board member serving on SCLHS or Affiliate boards is compensated for that service.

Identifier	Return Reference	Explanation
Part XI Line 5		EQUITY TRANSFER \$2,208,247 AND NET TEMPORARILY RESTRICTED NET ASSETS \$1,124 EQUALS THE CHANGE IN NETS ASSETS OF \$2,209,371

ldentifier	Return Reference	Explanation
STATEMENT OF CONTROLLED FOREIGN CORPORATION		ST JAMES HEALTHCARE, PARTICIPATION CORPORATION EIN 81-0231785 FOR THE TAX YEAR ENDED DECEMBER 31, 2011 THIS STATEMENT IS BEING FILED PURSUANT TO TREAS REG 1 6038-2(J)(3) ST JAMES HEALTHCARE'S FILING REQUIREMENT FOR FORM 5471 FOR THE CONTROLLED FOREIGN CORPORATIONS LISTED BELOW HAS BEEN SATISFIED BY SISTERS OF CHARITY OF LEAVENWORTH HEALTH SYSTEM (FEIN 23-7379161) SISTERS OF CHARITY OF LEAVENWORTH HEALTH SYSTEM HAS INCLUDED THE FORM 5471 WITH ITS FORM 990 WHICH WAS FILED ELECTRONICALLY LEAVEN INSURANCE COMPANY, LTD 98-0370522 23 LIMETREE BAY AVE., PO BOX 1051 GEORGE TOWN, GRAND CAYMAN KY1-1102 CJ RIVERVIEW MULTI-SERIES FUND SPC, LTD 510 THORNALL STREET, SUITE 220 EDISON, NJ 08837 AUSTIN CAPITAL SAFE HARBOR OFFSHORE FUND, LTD PO BOX 31106, 89 NEXUS WAY, 2ND FLOOR CAMANA BAY GEORGE TOWN, GRAND CAYMAN KY1-1205 CJ JP MORGAN HEDGE FUND SPC-ACCESS MAR09 SEGREGATED 98-0680591 %INT'L FUND SVCS LTD, 78 SIR JOHN ROGERSON'S QUAY DUBLIN, IRELAND 2 EI JP MORGAN HEDGE FUND SPC-ACCESS JUN09 SEGREGATED 98-0680582 %INT'L FUND SVCS LTD, 78 SIR JOHN ROGERSON'S QUAY DUBLIN, IRELAND 2 EI

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Gary Staudinger TITLE Past Chairperson HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Joanne Cortese TITLE Chairperson HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMESister Bernadette Helfert TITLE Director HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Mike Johnson TITLE Vice Chairperson HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMESister Rita McGinnis TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEJim Falvey TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMELoren Hines TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMETim McHugh TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Andrea Stierle TITLE Secretary-Treasurer HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEJohn Beeson MD TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Michael E Lew is TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEMarko Lucich TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMETherese McClafferty TITLE Director HOURS 1

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEBill McGladdery TITLE Director HOURS 1

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493320069762 OMB No 1545-0047 **SCHEDULE R Related Organizations and Unrelated Partnerships** (Form 990) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions. Open to Public Department of the Treasury Inspection Internal Revenue Service Name of the organization **Employer identification number** ST JAMES HEALTHCARE 81-0231785 Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (b) (d) (e) Name, address, and EIN of disregarded entity Legal domicile (state Total income End-of-year assets Direct controlling Primary activity or foreign country) entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(g) (c) Section 512(b)(13) Name, address, and EIN of related organization Public charity status Primary activity Legal domicile (state Exempt Code section Direct controlling controlled or foreign country) (if section 501(c)(3)) entity organization Yes No See Additional Data Table

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

because it	. Had one of more related	organ	izations treated	as a partite sing	during the t	ax year.)						
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total Income	(g) Share of end-of- year assets	( <b>h</b> Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	mana	ral or	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
(1) PAVILION IMAGING LLC 750 WELLINGTON GRAND JUNCTION, CO 81501 03-0516198	RADIOLOGY	СО	NA	N/A								
(2) GRAND VALLEY SURGICAL CENTER LLC 710 WELLINGTON GRAND JUNCTION, CO 81501 84-1505075	OP SURGERY	со	NA	N/A								
(3) SAN JUAN CANCER CENTER LLC 600 SOUTH 5TH STREET MONTROSE, CO 81401 20-2856331	OP CANCER	СО	NA	N/A								
(4) BILLINGS MRI CENTER LLC 1041 NORTH 29TH STREET BILLINGS, MT 59101 81-0450943	MRI-PET SCAN	MT	NA	N/A								
(5) LUTHERAN CAMPUS ASC LLC 3455 LUTHRN PKW SUITE 150 WHEATRIDGE, CO 800336028 02-0749532	OP SURGERY	СО	NA	N/A								
(6) COLORADO SURGICAL VENTURES LLC 30 S WACKER DR SUITE 2302 CHICAGO, IL 60605 20-8038915	OP SURGERY	CO	NA	N/A								
(7) COLORADO SURGICAL HOSPITAL LLC 30 S WACKER DR SUITE 2302 CHICAGO, IL 60605 20-8038977	OP SURGERY	CO	NA	N/A								

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

inte 34 because it had one of tho	ine 34 because it had one of more related organizations treated as a corporation of trust during the tax year.)									
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership			
(1) CARITAS INC AND SUBSIDIARIES 9801 RENNER BOULEVARD SUITE 100 LENEXA, KS 66219 48-0941069	OTHER MEDICAL	KS		C CORP						
(2) LEAVEN INSURANCE COMPANY LTD 23 LIME TREE BAY AVE PO BOX 1051 GEORGETOWN, GRAND CAYMAN KY1-1102 CJ 98-0370522	INSURANCE	CJ								

						<u> </u>
Par	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34,	35, 3!	5A, or 36.)			
	Note. Complete line 1 if any entity is listed in Parts II, III or IV				Yes	No
<b>1</b> Du	During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			1a		No
b	Gift, grant, or capital contribution to related organization(s)			1b		No
С	Gift, grant, or capital contribution from related organization(s)			1c		No
d	Loans or loan guarantees to or for related organization(s)			1d		No
e Loans or loan guarantees by related organization(s)						No
f	Sale of assets to related organization(s)			1f		No
			ļ	1g		No
_	Exchange of assets with related organization(s)			1h		No
	Lease of facilities, equipment, or other assets to related organization(s)			1i		No
j	Lease of facilities, equipment, or other assets from related organization(s)			1j		No
k Performance of services or membership or fundraising solicitations for related organization(s)						
ı	Performance of services or membership or fundraising solicitations by related organization(s)			11		No
m	sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		•	1m		No
n	Sharing of paid employees with related organization(s)			1n	Yes	
0	Reimbursement paid to related organization(s) for expenses			1o		No
	Reimbursement paid by related organization(s) for expenses			1р		No
а	Other transfer of cash or property to related organization(s)			1q		No
	Other transfer of cash or property from related organization(s)			1r		No
			L			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and tra	ınsactı				
	(a) Transaction (b) Transaction type(a-r)	ed	Method of dete	<b>d)</b> rmını lved	ng amo	ount
<b>1)</b> ST	ET TAMES HEALTHCADE FOLINDATION INC	),382	COST			
2)						

(1) ST JAMES HEALTHCARE FOUNDATION INC	N	80,382	COST						
(2)									
(3)									
(4)									
(5)									
(6)									

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing 1 partner?		(k) Percentage ownership
			,	Yes	No			Yes	No		Yes	No	
				·									

Schedule R (Form 990) 2011

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

Schedule R (Form 990) 2011

Software ID: Software Version:

**EIN:** 81-0231785

Name: ST JAMES HEALTHCARE

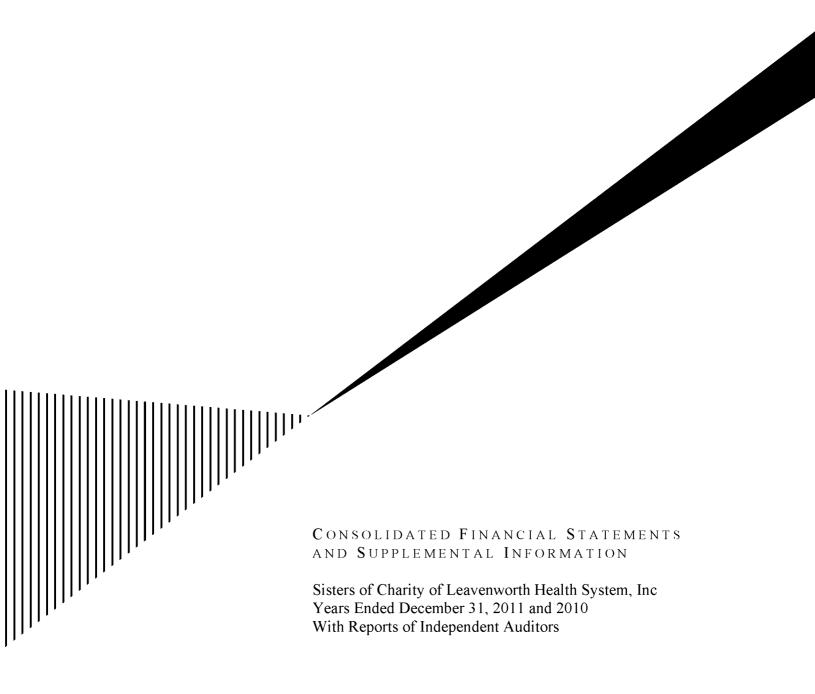
Form 990, Schedule R, Part II - Ic	lentification of Re	elated Tax-l	xempt Orga	nizations	T		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	Section (b)(	g on 512 13) rolled zation
SISTERS OF CHARITY LEAVENWORTH HLTH SYST 2420 WEST 26TH AVE STE 100-D	SUPPORT MMBRS	KS	501(c) (3)	11B-TYPE II	NA		No
DENVER, CO 80211 23-7379161 CARITAS CLINICS INC			501(c)		SCLHS		
818 NORTH 7TH STREET LEAVENWORTH, KS 66048 48-1009910 MARIAN CLINIC INC	CLINIC SVCS	KS	(3)			Yes	
1001 SW GARFIELD TOPEKA, KS 66604 48-1046905 MARILLAC CLINIC INC	CLINIC SVCS	KS	501(c) (3)	3	SCLHS	Yes	
2333 N 6TH STREET GRAND JUNCTION, CO 81501 84-1085822 PROVIDENCE MEDICAL CENTER	CLINIC SVCS	со	501(c) (3)	3	SCLHS	Yes	
8929 PARALLEL PARKWAY KANSAS CITY, KS 66112 48-0784446	HEALTHCARE	KS	501(c) (3)	3	SCLHS	Yes	
ST JOHN HOSPITAL INC  3500 SOUTH FOURTH STREET LEAVENWORTH, KS 66048 48-0543768	HEALTHCARE	KS	501(c) (3)	3	PMC	Yes	
BETHANY COMMUNITY PLAZA INC 15 NORTH 12TH STREET KANSAS CITY, KS 66102 48-1207407	HEALTHCARE	KS	501(c) (3)	3	PMC	Yes	
PROVIDENCEST JOHN FOUNDATION INC  8929 PARALLEL PARKWAY KANSAS CITY, KS 66112 48-0925688	SUPPORT 501C3	KS	501(c) (3)	7	PMC	Yes	
ST FRANCIS HEALTH CENTER INC  1700 SW 7TH STREET TOPEKA, KS 66606  48-0547719  ST FRANCIS HEALTH CENTER	HEALTHCARE	KS	501(c) (3)	3	SCHLS	Yes	
FOUNDATION  1700 SW 7TH STREET TOPEKA, KS 66606  48-1092520	SUPPORT 501C3	KS	501(c) (3)	11A-TYPE I	SFHC	Yes	
ST MARYS HOSPITAL & MEDICAL CENTER INC  2635 N 7TH STREET GRAND JUNCTION, CO 81502 84-0425720	HEALTHCARE	со	501(c) (3)	3	SCLHS	Yes	
ST MARYS HOSPITAL FOUNDATION  2635 N 7TH STREET GRAND JUNCTION, CO 81502 23-7001007 SAINT JOSEPH HOSPITAL	SUPPORT 501C3	со	501(c) (3)	11A-TYPE I	ѕмнмс	Yes	
FOUNDATION  1835 FRANKLIN STREET DENVER, CO 80218 84-0735096	SUPPORT 501C3	со	501(c) (3)	11A-TYPE I	SJH	Yes	
HOLY ROSARY HEALTHCARE  2600 WILSON MILES CITY, MT 59301 81-0231792	HEALTHCARE	МТ	501(c) (3)	3	SCLHS	Yes	
HOLY ROSARY HEALTHCARE FOUNDATION INC 2600 WILSON MILES CITY, MT 59301 20-2270238	SUPPORT 501C3	МТ	501(c) (3)	11A-TYPE I	HRHC	Yes	
ST VINCENT HEALTHCARE  1233 NORTH 30TH BILLINGS, MT 59101 81-0232124	HEALTHCARE	МТ	501(c) (3)	3	SCLHS	Yes	
ST VINCENT HEALTHCARE FOUNDATION PO BOX 35200 BILLINGS, MT 59107 81-0468034	SUPPORT 501C3	МТ	501(c) (3)	7	SVHC	Yes	
NORTHWEST RESEARCH & EDUCATION INSTITUTE  315 NORTH 25TH STREET BILLINGS, MT 59101	COMM HLTH RES	МТ	501(c) (3)	9	svhc	Yes	
20-1343024 ST JAMES HEALTHCARE FOUNDATION 400 SOUTH CLARK STREET BUTTE, MT 59701	SUPPORT 501C3	MT	501(c) (3)	11A-TYPE I	SJHC	Yes	
65-1202190 SAINT JOHNS HEALTH CENTER  2121 Santa Monica Blvd SANTA MONICA, CA 90404 95-1684082	HEALTHCARE	CA	501(c) (3)	3	SCLHS	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Ic	lentification of Re	siateu iax-c	xempt orga	ilizations		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	g Section 512 (b)(13) controlled organization
JOHN WAYNE CANCER INSTITUTE						
2000 SANTA MONICA BLVD SANTA MONICA, CA 90404 95-4291515	CANCER R&D	CA	501(c) (3)	4	SJHHC	Yes
SAINT JOHNS HOSPITAL & HLTH						
CENTER FNDTN  2121 Santa Monica Blvd SANTA MONICA, CA 90404 95-6100079	SUPPORT 501C3	CA	501(c) (3)	11A-TYPE I	SJHHC	Yes
EXEMPLA INC FKA LUTHERAN						
HOSPITAL  2420 W 26TH AVE SUITE 100D  DENVER, CO 80211	HEALTHCARE	со	501(c) (3)	3	SCLHS	Yes
84-1103606						
EXEMPLA LUTHERAN MEDICAL CENTER FNDTN	CURRORT FOLOR		501(c)	_	EXEMPLA INC	
2480 W 26TH AVESUITE 360B DENVER, CO 80211 20-8846152	SUPPORT 501C3	СО	(3)	/		Yes
EXEMPLA GOOD SAMARITAN						
MEDICAL CTR FNDTN  200 EXEMPLA CIRCLE LAFAYETTE, CO 80026 84-1649162	SUPPORT 501C3	со	501(c) (3)	7	EXEMPLA INC	Yes
LUTH MED CNTR PRO&GEN LIAB SELF-						
INS TRST 2480 W 26TH AVESUITE 360B	INSURANCE	со	501(c) (3)	11A-TYPE I	EXEMPLA INC	Yes
DENVER, CO 80211						
74-2571584  Mount St Vincent Home Inc						
4159 Lowell Boulevard DENVER, CO 80211 84-0405260	RESIDENT CARE	со	501(c) (3)	11A-Type I	SCLHS	Yes
SAINT JOSEPH HOSPITAL						
1835 FRANKLIN STREET DENVER, CO 80218 84-0417134	HEALTHCARE	со	501(c) (3)	3	SCLHS	Yes

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income (related, unrelated, excluded from tax under sections	(f) Share of total Income (\$)	(g) Share of end-of- year assets (\$)	<b>(h)</b> Dısprop allocatı	ortionate	on		eral r iging	<b>(k)</b> Percentage ownership
PAVILION				512-514)			Yes	No		Yes	No	
IMAGING LLC												
GRAND JUNCTION, CO 81501 03-0516198	RADIO LO GY	со	NA	N/A								
GRAND VALLEY SURGICAL CENTER LLC												
710 WELLINGTON GRAND JUNCTION, CO 81501 84-1505075	OP SURGERY	со	NΑ	N/A								
SAN JUAN CANCER CENTER LLC												
600 SOUTH 5TH STREET MONTROSE, CO 81401 20-2856331	OP CANCER	со	NA	N/A								
BILLINGS MRI CENTER LLC												
	MRI-PET SCAN	МТ	NA	N/A								
LUTHERAN CAMPUS ASC LLC												
3455 LUTHRN PKW SUITE 150 WHEATRIDGE, CO 800336028 02-0749532	OP SURGERY	со	NΑ	N/A								
COLORADO SURGICAL VENTURES LLC												
30 S WACKER DR SUITE 2302 CHICAGO, IL 60605 20-8038915	OP SURGERY	со	NΑ	N/A								
COLORADO SURGICAL HOSPITAL LLC												
30 S WACKER DR SUITE 2302 CHICAGO, IL 60605 20-8038977	OP SURGERY	СО	NA	N/A								



Ernst & Young LLP



# Consolidated Financial Statements and Supplemental Information

Years Ended December 31, 2011 and 2010

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Consolidated Financial Statements	
Consolidated Balance Sheets	2
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#### Report of Independent Auditors

The Board of Directors
Sisters of Charity of Leavenworth
Health System, Inc

We have audited the accompanying consolidated balance sheets of Sisters of Charity of Leavenworth Health System. Inc., identified in Note 1, as of December 31, 2011 and 2010, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of Sisters of Charity of Leavenworth Health System. Inc.'s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States (U.S.) Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of Sisters of Charity of Leavenworth Health System. Inc.'s internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Sisters of Charity of Leavenworth Health System. Inc.'s internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Sisters of Charity of Leavenworth Health System. Inc. at December 31, 2011 and 2010, and the consolidated results of its operations, changes in net assets, and its cash flows for the years then ended, in conformity with U S generally accepted accounting principles

April 25, 2012

1110-1302681

Ernst + Young LLP

# Consolidated Balance Sheets

	December 31		
		2011	2010
	(In Millions)		
Assets			
Current assets			
Cash and cash equivalents	\$		\$ 980
Due from broker		33.2	22 5
Current portion of investments		84.3	137 5
Accounts receivable			
Patient (less allowance for uncollectible accounts of			
\$167.1 million in 2011 and \$192.8 million in 2010)		350.6	328 9
Pledges and other		40.6	38 6
Inventory		45.2	45 6
Prepaids and other assets		42.2	37 4
Total current assets		699.2	708 5
Investments			
Investments, net of current portion		1,696.0	1.714 0
Assets limited as to use			
Restricted funds – self-insured risks		66.8	69 8
Trustee-held funds		70.1	82 3
		136.9	152 1
Land, buildings, and equipment, net		2,014.0	2.041 3
Other assets			
Investments in joint ventures		16.5	18 4
Pledges receivable, net		26.7	37 8
Prepaid pension cost		_	25 9
Other assets		30.6	31 3
		73.8	113 4
Total assets	<u> </u>	4,619.9	\$ 4,729 3

	De	cember 31
	2011	2010
	(In	Millions)
Liabilities and net assets		
Current liabilities		
Current maturities of long-term obligations	-	5.4 \$ 104 2
Accrued interest payable		<b>7.9</b> 33 3
Due to broker		<b>3.4</b> 107 5
Accounts payable	130	
Accrued salaries, wages, and benefits	110	
Other accrued expenses		1.3 68 9
Total current liabilities	461	<b>1.4</b> 569 8
Other noncurrent liabilities		
Reserve for self-insured risks	72	<b>2.3</b> 67 4
Accrued pension payable	21	1.1 12 3
Accrued swap payable	27	7 <b>.7</b> 13 3
Other liabilities	19	<b>).9</b> 15 3
	141	1.0 108 3
Capital structure		
Bonds payable	1,366	
Other notes and capital leases payable		1.5 22 9
	1,387	
Less current maturities		5.4 104 2
	1,331	1.5 1.318 7
Total liabilities	1,933	<b>3.9</b> 1.996 8
Net assets		
Noncontrolling interest	251	1 <b>.3</b> 242 0
SCLHS controlling interest	2,283	<b>3.2</b> 2.339 4
Total unrestricted net assets	2,53-	<b>1.5</b> 2.581 4
Temporarily restricted	120	<b>).7</b> 121 3
Permanently restricted	3(	<b>).8</b> 29 8
Total net assets	2,686	
Total liabilities and net assets	\$ 4,619	<b>0.9</b> \$ 4,729 3

See accompanying notes

# Consolidated Statements of Operations

	Year Ended December 31 2011 2010		
	(In Millions)		
Patient services			
Operating revenue			
Net patient service revenue	\$	2,570.8 \$	2.534 1
Other operating revenue		94.0	77 O
Net assets released from restrictions		20.6	28 2
Net gain from joint ventures		8.2	5 0
Net gain from disposal of assets		2.4	
Total operating revenue		2,696.0	2,644 3
Operating expenses			
Salaries and wages		1,023.8	1.007 3
Employee benefits		240.6	247 3
Other operating expenses		986.4	1.015 0
Provision for bad debts		142.3	154 7
Depreciation and amortization		233.3	238 0
Interest and amortization		58.1	51 6
Total operating expenses		2,684.5	2.713 9
Income (loss) from operations		11.5	(69 6)
Nonoperating gains (losses)			
Income tax expense		(2.3)	(3.1)
Investment income		4.9	125 1
Loss on early extinguishment of debt		(0.9)	(22 3)
Mission Fund expenditures		(1.7)	(19)
Total nonoperating gains, net		_	97 8
Consolidated excess of revenue over expenses		11.5	28 2
Less amounts attributable to noncontrolling interest		2.6	2 5
Excess of revenue over expenses attributable to SCLHS	\$	8.9 \$	25 7

See accompanying notes

# Consolidated Statements of Changes in Net Assets

	Year Ended December 31 2011			Ye	ar Ended Decem 2010	ber 31
	Total	Controlling	Noncontrolling	Total	Controlling	Noncontrolling
		(In Millions)			(In Millions)	
Unrestricted net assets						
Excess of revenue over expenses	\$ 11.5	8.9	2.6	\$ 28 2		
Change in unrealized value of interest rate swaps	(14.2)	` ′		(2.4)	· ·	
Change in noncontrolling interest	2.1	(9.0)		_	93 7	(93 7)
Distributions to noncontrolling interest	(4.4)	_	(4.4)	(2.2)	–	(2 2)
Contributions to related organizations	(12.6)	(12.6)	_	(6.7)	(67)	_
Pension-related charges other than net periodic						
pension costs	(39.9)	(39.9)	<del>-</del>	(9.3)	(93)	_
Net assets released for capital acquisitions	10.6	10.6		198	198	
	(46.9)	(56.2)	9.3	27 4	120 8	(93 4)
Temporarily restricted net assets						
Contributions	27.5	27.5	_	28 4	28 4	_
Net investment activity	(0.4)	(0.4)	_	0.2	0.2	_
Net assets released from restrictions	(27.7)	(27.7)	_	(41.7)	(417)	_
	(0.6)	(0.6)	_	(13.1)	(13.1)	
Permanently restricted net assets						
Contributions	0.8	0.8	_	0.8	0.8	_
Net investment activity	0.2	0.2	_	0.3	0.3	_
	1.0	1.0		1 1	1 1	
Increase (decrease) in net assets	(46.5)	(55.8)	9.3	15 4	108 8	(93 4)
Beginning net assets	2,732.5	2,490.5	242.0	2,717 1	2,381 7	335 4
Ending net assets	\$ 2,686.0	\$ 2,434.7	\$ 251.3	\$ 2,732 5	\$ 2,490 5	\$ 242.0

# Consolidated Statements of Cash Flows

	<b>Y</b> ear Ended December 31 <b>2011 2010</b>		
		(In Millions)	
Operating activities			
(Decrease) increase in net assets	\$	(46.5) \$	15 4
Adjustments to reconcile (decrease) increase in net assets to net cash			
provided by (used in) operating activities			
Depreciation and amortization		232.7	237 9
Loss of defeasance of debt		0.9	22 3
Provision for bad debts		142.3	154 7
Increase in accounts receivable, net of allowances		(165.5)	(161 2)
Change in unrealized value of interest rate swaps		14.2	2 4
Restricted contributions		(28.3)	(29 2)
Pension-related charges other than net periodic pension costs		39.9	93
Net assets released for capital acquisitions		(10.6)	(198)
Net gain from joint ventures		(8.2)	(5.0)
Net gain from disposal of assets		(2.4)	
Decrease (increase) in investments classified as trading		9.8	(604.4)
Increase in other assets		(3.1)	(6 4)
Increase in liabilities		1.8	20 4
Net cash provided by (used in) operating activities		177.0	(363 6)
			, ,
Investing activities			
Acquisition of land, buildings, and equipment		(183.5)	(248 2)
Acquisition of Mt St Vincent Home		(27.2)	=
Proceeds from disposal of land, buildings, and equipment		0.2	_
Decrease in alternative investments		23.3	141 3
Decrease in investments in joint ventures		10.2	19 4
Net cash used in investing activities		(177.0)	(87 5)
Financing activities			
Restricted contributions		28.3	29 2
Net assets released for capital acquisitions		10.6	198
Proceeds from issuance of long-term debt, net of original issue			
discount and financing costs		62.2	1,015 4
Payments on bonds, notes, and capital leases payable		(33.8)	(115.2)
Defeasance of bonds payable including call and interest premium		(62.2)	(536 5)
Net cash provided by financing activities		5.1	412 7
Net increase (decrease) in each and each equivalents		5.1	(38 4)
Beginning cash and cash equivalents		98.0	136 4
Ending cash and cash equivalents	<u>\$</u>	103.1 \$	98 0
Supplemental disclosures of cash flow information			
Cash paid during the year for interest, including amounts capitalized	S	65.0 \$	30 1
Interest expense capitalized	<u></u>	0.6 \$	41
Capitalized lease obligations	<u>-</u>	- \$	
captainzed teate obligations		— ψ	

See accompanying notes

#### Notes to Consolidated Financial Statements

December 31, 2011

#### 1. Organization

The Sisters of Charity of Leavenworth Health System. Inc (SCLHS) is a Catholic ministry that operates as a Kansas not-for-profit corporation. The mission of SCLHS is to reveal and foster God's healing love by improving the health of the people and communities we serve, especially those who are poor and vulnerable.

The primary ministry of SCLHS is to witness the Gospel of Jesus by striving to provide quality health care in a spirit of justice and charity. Services are provided based on community need and available resources, with special concern for the poor and underserved. This mission is undertaken in many ways, including the provision of health care services at its locations.

SCLHS controls a group of related entities identified as Affiliates (collectively referred to as SCLHS or the System) SCLHS and its hospital, foundation, and clinic Affiliates have been determined to be exempt from federal income taxes under Section 501(a) of the Internal Revenue Code as organizations described in Section 501(c)(3)

The Sisters of Charity of Leavenworth recently formed a new canonical entity. Leaven Ministries, which has been approved by the Catholic Church, as the new Sponsor of SCLHS. The transfer of sponsorship took place September 25, 2011. This transition does not affect day-to-day operations of SCLHS. Leadership of the Sisters of Charity of Leavenworth religious community will remain involved in Leaven Ministries. The newly appointed members of Leaven Ministries include three Sisters and two lay leaders.

In December 2009, the parent entity of SCLHS (the Corporation) gained a controlling interest in Exempla. Inc. and Subsidiaries (Exempla). Exempla Healthcare is a Denver, Colorado-based health care delivery system formed on January 1, 1998, by a Joint Operating Agreement (JOA) between the Corporation, Community First Foundation (CFF), Exempla, and Saint Joseph Hospital, Inc. (SJH). Under the JOA, Exempla operates SJH and Exempla's subsidiaries. Exempla Lutheran Medical Center, Exempla Good Samaritan Medical Center (EGSMC), and Exempla Partners, LLC.

On December 2, 2009, changes to the bylaws and articles of incorporation of Exempla gave the Corporation and CFF each the power to appoint one-half of the members of the Board of Directors of Exempla and gave the Corporation the direct power to appoint management after consultation with Exempla's Board of Directors and to implement the Corporation's policies and procedures. In addition, the Corporation obtained reserved powers to approve budgets, strategic plans, debt financing, acquisition, or sale of assets and dissolution of Exempla. With these changes, the Corporation has both effective control over and an economic interest in Exempla, which accordingly is consolidated in the accompanying consolidated financial statements. The Exempla entities listed below are included in the accompanying consolidated financial statements.

Exempla Entities	Location
Colorado	
Exempla, Inc. and Subsidiaries	Denver, Colorado
Exempla Lutheran Medical Center	Wheat Ridge, Colorado
Exempla Lutheran Medical Center Foundation	Wheat Ridge, Colorado
Exempla Good Samaritan Medical Center, LLC	Lafay ette, Colorado
Exempla Good Samaritan Medical Center Foundation	Lafayette, Colorado
Exempla Partners, LLC	Denver, Colorado

Notes to Consolidated Financial Statements (continued)

#### 1. Organization (continued)

On April 14, 2010, Exempla signed an agreement to become a Restricted Affiliate under the SCLHS Master Trust Indenture (MTI) Members of Exempla also agreed to an amendment to the JOA to state that on June 30, 2014, or earlier under certain circumstances. CFF's interest in the JOA and other rights relating to Exempla would be terminated at a fixed price of \$280 million, with principal payable over a 20-year term with interest at the prime rate, adjusted quarterly. The present value of the fixed price in 2014 led to an increase of the noncontrolling interest by \$11.1 million and a decrease of \$97.3 million during 2011 and 2010, respectively

On March 1, 2011, SCLHS acquired the sole membership interest in Mount Saint Vincent Home (MSVH) from the Sisters of Charity of Leavenworth for \$27.6 million MSVH, located in Denver, Colorado, has facilities that provide behavioral counseling, education, residential care and recreational opportunities for behaviorally challenged youth. The transaction was accounted for as an acquisition and acquired assets and liabilities were recorded at fair value. At March 1, 2011, SCLHS recorded the value of working capital and assets limited as to use of \$7.2 million, and land and buildings of \$20.4 million. SCLHS also recorded restricted net assets of \$2.2 million as part of the acquisition MSVH revenue is not significant to SCLHS.

The following organizations comprise the Affiliates that are owned by or affiliated with the Corporation directly or indirectly through sole or shared corporate membership. All Affiliates listed below are included in the accompanying consolidated financial statements. Restricted Affiliates is a defined term under the MTI. See Note 6 for discussion regarding the Restricted Affiliates.

Restricted Affiliates	Location
Kansas	
Providence Medical Center, Inc	Kansas City, Kansas
Saint John Hospital, Inc	Leavenworth, Kansas
St Francis Health Center, Inc	Topeka. Kansas
Colorado	
Exempla, Inc. and Subsidiaries	Denver, Colorado
Exempla Lutheran Medical Center	Wheat Ridge, Colorado
Exempla Lutheran Medical Center Foundation	Wheat Ridge, Colorado
Exempla Good Samaritan Medical Center, LLC	Lafayette, Colorado
Exempla Good Samaritan Medical Center Foundation	Lafayette, Colorado
Exempla Partners, LLC	Denver, Colorado
Saint Joseph Hospital, Inc	Denver, Colorado
St Mary's Hospital & Medical Center, Inc	Grand Junction, Colorado
Montana	
Holy Rosary Healthcare	Miles City, Montana
St James Healthcare	Butte, Montana
St Vincent Healthcare	Billings, Montana
California	
Saint John's Hospital and Health Center	Santa Monica, California

### Notes to Consolidated Financial Statements (continued)

#### 1. Organization (continued)

Other Affiliates	Location			
Kansas				
Providence/Saint John Foundation, Inc	Kansas City, Kansas			
St Francis Health Center Foundation	Topeka, Kansas			
Holton Community Hospital	Holton, Kansas			
Caritas Clinics, Inc	Leavenworth and Kansas City, Kansas			
Marian Clinic, Inc	Topeka, Kansas			
Caritas, Inc. and Subsidiaries	Lenexa, Kansas			
Colorado				
Saint Joseph Hospital Foundation	Denver, Colorado			
St Mary's Hospital Foundation	Grand Junction, Colorado			
Marillac Clinic, Inc	Grand Junction, Colorado			
Mount St Vincent Home (effective as of March 1, 2011)	Denver, Colorado			
Montana				
St Vincent Foundation, Inc	Billings, Montana			
St James Healthcare Foundation, Inc	Butte, Montana			
Holy Rosary Healthcare Foundation, Inc	Miles City, Montana			
California				
Saint John's Hospital and Health Center Foundation	Santa Monica, California			
John Wayne Cancer Center, Inc. and Subsidiaries	Santa Monica, California			
Grand Cayman, BWI				
Leaven Insurance Company, Ltd	Georgetown, Grand Cayman, BWI			

#### 2. Summary of Significant Accounting Policies

#### **Principles of Consolidation**

All significant intercompany balances and transactions have been eliminated in the accompanying consolidated financial statements

#### Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with a maturity of three months or less when purchased that have not otherwise been classified as assets limited as to use by Board designation or other arrangements under trust agreements due to a designation for long-term purposes

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Accounts Receivable**

SCLHS provides health care services through inpatient, outpatient, and ambulatory care facilities and grants credit to patients, substantially all of whom are local residents in the communities served by SCLHS SCLHS generally does not require collateral or other security in extending credit to patients, however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits payable under their health insurance programs, plans, or policies, including, but not limited to, Medicare, Medicaid, health maintenance organizations, and commercial insurance policies

The allowance for uncollectible accounts is based upon management's assessment of historical and expected net collections considering the business and general economic condition in its service area, trends in health care coverage, and other collection indicators. Throughout the year, management assesses the adequacy of the allowance for uncollectible accounts based upon historical write-off experience by payor category and other factors. The results of these reviews are then used to make any modifications to the provision for uncollectible accounts to establish an appropriate allowance for uncollectible accounts.

#### Inventory

Inventory consists primarily of medical supplies and pharmaceuticals and is stated at the lower of actual cost, generally on the first-in, first-out basis or market

#### Investments and Assets Limited as to Use

SCLHS invests funds in excess of operating requirements. Trustee-held funds are the unspent proceeds related to bond financings and investments related to the executive supplemental retirement plans. Restricted funds – self-insured risks are funds set aside by SCLHS to satisfy insurance claims and other related expenditures. Investments in equity and debt securities are measured at fair value.

For purposes of recognizing investment returns as a component of excess of revenue over expenses, substantially all investments are considered to be trading securities. Investment income or loss (including realized and unrealized gains and losses on investments, interest, and dividends) is included in excess of revenue over expenses unless the income or loss is restricted by donor or law. Gains and losses with respect to disposition of marketable securities are based on the specific-identification method. Investment returns related to temporarily and permanently restricted net assets are added or deducted from the appropriate net asset balance based on donors' intent

#### **Derivative Financial Instruments**

SCLHS investment fund managers use derivative financial instruments in the investment portfolio to moderate changes in value due to fluctuations in financial markets. SCLHS has not designated its derivatives related to marketable securities as hedges, and the change in fair value of these derivatives is recognized as a component of investment income.

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

SCLHS uses interest rate swap contracts in managing its capital structure. SCLHS recognizes these derivative instruments as either assets or liabilities in the consolidated balance sheets at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and the type of hedging relationship

For derivative instruments that are designated and qualify as a cash flow hedge (i.e., hedging the exposure to variability in expected future cash flows that is attributable to a particular risk), the effective portion of the gain or loss on the derivative instrument is reported as a component of unrestricted net assets and reclassified into excess of revenues over expenses in the same period or periods during which the cash flows of the hedged transaction are settled. The ineffective portion is recorded in the excess of revenues over expenses in the current period. If the hedging relationship ceases to be highly effective or it becomes probable that an expected transaction will no longer occur, subsequent gains or losses on the derivatives would be recorded in excess of revenues over expenses.

#### Land, Buildings, and Equipment

Land, buildings, and equipment are stated at cost, if purchased, or fair market value at the date of donation Improvements and replacements are capitalized, and repairs and maintenance are expensed when incurred Interest incurred in connection with borrowings to finance major construction or expansion of facilities is capitalized during the construction period and subsequently amortized over the lives of the related assets. Provision for depreciation is calculated using the straight-line method, which allocates the cost of tangible property equally over its estimated life. Estimated useful lives are generally those recommended by the American Hospital Association.

Land, buildings, equipment, and accumulated depreciation, as of December 31, were as follows

	 2011		2010
	(In M	illions	5)
Land	\$ 156.4	\$	168 5
Buildings, land improvements, and equipment	3,840.2		3,652 7
Construction in progress	94.0		77 3
	 4,090.6		3,898 5
Less accumulated depreciation	2,076.6		1,857 2
	\$ 2,014.0	\$	2,041 3

#### **Asset Impairment**

SCLHS considers whether indicators of impairment are present or performs the necessary test to determine if the carrying value of an asset is appropriate. Impairment write-downs are recognized in income (loss) from operations at the time the impairment is identified, except for alternative investment impairments, which are recognized in investment income in nonoperating gains (losses)

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

During 2011, SCLHS received Board and Sponsor approval to begin work on a replacement hospital for SJH, which is expected to open at the beginning of 2015. As a result, the remaining useful life of the building and equipment assets were reevaluated during 2011. Accelerated depreciation on building and equipment assets whose useful life will end on December 31, 2014 was \$8.4 million in 2011 and is projected to be \$12.0 million each from 2012 through 2014.

Since 2004, SCLHS had been working toward the installation of a clinical information system across its non-Exempla hospitals Four of the eight planned installations had been completed by the end of 2010, but SCLHS had not accepted the system due to operational issues. In 2010, SCLHS determined that the system did not meet the requirements for "meaningful use" of an electronic health record (EHR) as provided in the American Recovery and Reinvestment Act of 2009 (ARRA) SCLHS also determined that operational issues would continue to impair the system and that the cost of continuing with the system would be greater than the cost of switching to an alternative system. The cost to complete and upgrade the existing system to achieve meaningful use under ARRA was estimated to be 45% to 50% greater than the cost to convert all eight hospitals to an alternative system that was already ARRA-compliant and already in operation at its Exempla hospitals SCLHS therefore recognized an impairment charge of \$22.5 million in 2010 and is accelerating depreciation on the remaining \$26.4 million net book value of this clinical information system as it is phased out over the next two years. The \$22.5 million write-down of the capitalized clinical information system and the \$5.3 million write-down of a medical office building scheduled to be demolished are included in depreciation for the year ended December 31, 2010. Accelerated depreciation of \$8.8 million is included in depreciation expense for the year ended December 31, 2011. Impairment write-downs relating to discontinued capital projects of \$2.9 million are included in other operating expense for the year ended December 31, 2010

#### Meaningful Use Revenue

Included in net patient service revenue for the year ended December 31, 2011 was Electronic Health Records (EHR) incentive reimbursement (EHR Revenue) of approximately \$7.0 million for the Medicare federal fiscal year 2011 \$8.1 million was received during 2011 from Medicare for this reimbursement, however, the Corporation recognized a liability to Medicare for \$1.1 million for the estimated settlement that will occur during 2012. EHR Revenue is attributable to the Health Information Technology for Economic and Clinical Health Act (the HITECH Act) which was enacted into law on February 17, 2009 as part of the American Recovery and Reinvestment Act of 2009 (ARRA) The HITECH Act includes provisions designed to increase the use of Electronic Health Records by both physicians and hospitals. Beginning with federal fiscal year 2011 and extending through federal fiscal year 2016, eligible hospitals and critical access hospitals (CAHs) participating in the Medicare and Medicaid programs are eligible for reimbursement incentives based on successfully demonstrating meaningful use of their certified EHR technology Conversely, those hospitals that do not successfully demonstrate meaningful use of EHR technology are subject to payment penalties or downward adjustments to their Medicare payments beginning in FY 2015. On July 13, 2010, the Department of Health and Human Services (DHHS) released final meaningful use regulations Meaningful use criteria are divided into three distinct stages. I. II and III. The final rules specify the initial criteria for physicians, eligible hospitals, and CAHs necessary to qualify for incentive payments, calculation of the incentive payment amounts, payment adjustments under Medicare for covered professional services and inpatient hospital services, and other program participation requirements

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

The Corporation accounts for EHR revenue under a governmental grant model and recognizes revenue when there is reasonable assurance that the Corporation will comply with the conditions attached to the incentive payments and that the incentive payments will be received. At December 31, 2011, the Corporation accrued \$1.3 million and \$1.3 million of estimated Medicare and Medicaid, respectively. EHR Revenue for the three months ended December 31, 2011. Final settlement of these amounts will be determined upon settlement of the cost reports for the year ending December 31, 2012.

#### **Deferred Financing Costs**

Deferred financing costs are amortized over the lives of the bonds utilizing the effective interest method

#### **Investments in Joint Ventures**

SCLHS accounts for investments in joint ventures using the equity or cost method, depending on the nature of the investment and extent of control or ownership by SCLHS

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those whose use by SCLHS has been limited by donors to a specific time period or purpose. These assets relate primarily to gifts restricted for capital expenditures, research, or health care services.

Permanently restricted net assets have been restricted by donors to be maintained by SCLHS in perpetuity, the income from which is expendable based on donor intent

#### **Contributions to Related Organizations**

SCLHS records payments to the Sponsor and transfers from the related foundations to other affiliated entities as contributions to related organizations, which are recorded as changes in net assets

#### **Contributions for Long-Lived Assets**

Contributions for long-lived assets are those contributions, bequests, or grants to SCLHS for the sole purpose of acquiring capitalized long-lived assets

#### **Contributions, Bequests, and Grants**

Donors' unconditional pledges to give cash and other assets are reported at fair value at the date the promise is received. Donors' conditional pledges to give and indications of intentions to give are reported at fair value at the date the condition is satisfied. Except for contributions for long-lived assets, all unrestricted contributions, bequests, and grants are included in excess of revenue over expenses. Contributions, bequests, and grants are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction is satisfied (as to either time or purpose), temporarily restricted net

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Resources temporarily restricted by donors for additions to land, buildings, and equipment whose purposes have been met are recorded as net assets released for capital acquisitions in the consolidated statements of operations and changes in net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

#### **Endowments**

SCLHS' endowments consist of approximately 70 individual funds established for a variety of purposes Endowment assets include those assets of donor-restricted funds that SCLHS must hold in perpetuity or for a donor-specified period, as well as Board-designated funds. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

SCLHS is subject to the Uniform Prudent Management of Institutional Funds Acts (UPMIFA), as separately enacted in Kansas. Colorado. Montana, and California Collectively, these statutes establish requirements for the management, investment, and expenditures of endowed funds SCLHS has adopted investment and spending policies for endowment assets that attempt to provide a stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under these policies, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of their relevant benchmarks while assuming a reasonable level of investment risk

As of December 31, 2011 and 2010, the permanently restricted endowment net assets were \$27.8 million and \$27.0 million, respectively

#### **Use of Estimates**

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results may differ from those estimates.

#### **Operating and Nonoperating Gains (Losses)**

SCLHS' primary mission is to meet the health care needs of its service areas through a broad range of general and specialized health care services, including inpatient, acute care, outpatient services, physician services, and other health care services. Activities directly associated with the furtherance of this purpose are considered to be operating activities. Other activities that result in gains or losses peripheral to SCLHS' primary mission are considered to be nonoperating. Nonoperating activities include income tax expense, investment income, loss on early extinguishment of debt, and Mission Fund expenditures.

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Operating and Performance Indicators**

The activities of SCLHS are primarily related to providing health care services and, accordingly, expense information by functional classification is not used as a basis for measuring performance. Furthermore, since substantially all resources are derived from providing health care services, similar to that if provided by a business enterprise, the following indicators are considered important in evaluating how well management has discharged its stewardship responsibilities.

Operating Indicator (income (loss) from operations) – Includes all unrestricted revenue, gains, and other support, equity income or loss of unconsolidated health care subsidiaries, and expenses directly related to the recurring and ongoing health care operations during the reporting period. The operating indicator excludes income tax expense, investment income or losses (including changes in unrealized gains and losses on investments), loss on early extinguishment of debt, Mission Fund expenditures, amounts attributable to noncontrolling interest, and gains and losses deemed by management not to be directly related to providing health care services.

**Performance Indicator (excess of revenues over expenses)** – Includes income (loss) from operations and nonoperating gains, net. The performance indicator excludes the change in fair value of interest rate swaps designated as a hedge, noncontrolling interest, pension-related charges other than net periodic pension costs, contributions to related organizations, contributions for capital expenditures, and net assets released from restricted funds.

#### **Noncontrolling Interest in Subsidiaries**

SCLHS accounts for the noncontrolling interest in consolidated subsidiaries as a separate component of net assets. The amount of excess of revenue over expenses attributable to the noncontrolling interest is included in consolidated excess of revenues over expenses in the consolidated statements of operations.

SCLHS attributed excess of revenue over expenses of \$2.6 million and \$2.5 million for the years ended December 31, 2011 and 2010, respectively, to the noncontrolling interests based on the contractual terms of joint ventures and the ownership percentage of the noncontrolling interests in certain of the consolidated subsidiaries. These amounts are reflected in unrestricted net assets in the consolidated balance sheets, net of distributions

#### Reclassifications

Certain balances in the 2010 consolidated financial statements have been reclassified to conform to the current year presentation. The effect of such reclassifications did not change total net assets or excess of revenues over expenses.

#### **Adoption of Accounting Pronouncements**

In August 2010, accounting guidance was issued that requires health care entities to use cost as the measurement basis for charity care disclosures and defines cost as the direct and indirect costs of providing charity care. The amended disclosure requirements are effective for fiscal years beginning after December 15, 2010 and must be

Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

applied retrospectively. Note 3 – Charity Care reflects the amended disclosure requirements. Since the new guidance amends disclosure requirements only, its adoption did not impact the SCLHS statement of financial position, statement of operations, or cash flow statement.

#### **New Accounting Guidance Not Yet Applicable**

In May 2011, accounting guidance was issued that specified the valuation concept of highest and best use is applicable to nonfinancial assets and liabilities only. The guidance also permits the measurement of financial instruments managed in a portfolio to be measured at the price that would be received to sell or transfer between market participants at the measurement date. Additionally, the guidance allows for the use of premiums and discounts in measuring an asset or liability in the absence of a Level 1 input. This guidance also requires additional disclosures for Level 3 measurements, including the valuation process used and the use of a nonfinancial asset in a way that differs from the asset's highest and best use. This guidance becomes effective during interim and annual periods beginning after December 15, 2011. Adoption of this guidance will not have an impact on the System's financial condition or results of operations, as it only requires additional disclosures.

In July 2011, guidance was issued that requires health care entities to reflect bad debt expense as a reduction to net patient revenue (net of contractual allowances and discounts) on the statements of operations and changes in net assets. Additionally, the following disclosures are required for interim and annual reporting the policy for considering collectibility in the timing and amount of revenue and bad debt recognized, patient service revenue by payor source, and qualitative and quantitative information about changes in the allowance for doubtful accounts. This guidance is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2011. Early adoption is permitted. Adoption of this guidance will require changes to the presentation of the results of operations as well as additional disclosures. However, it will not have an impact on the System's financial condition or net results of operations. The System will adopt this guidance as of January 1, 2012.

#### 3. Charity Care

SCLHS has a mission to care for those who are poor and vulnerable and provides charity care to patients deemed to be either financially or medically indigent. Policies have been established that define charity care and provide guidelines for assessing a patient's ability to pay. Evaluation procedures for charity care qualification have been established for those situations when previously unknown financial circumstances are revealed or when incurred charges are significant when compared to the individual patient's income and/or net assets

The cost to provide charity care using the consolidated cost to charge ratio was \$86 million and \$83 3 for 2011 and 2010, respectively. The ratio of cost to charges is calculated based on the system's total operating expenses less bad debt expense and other nonpatient operating revenue divided by gross patient service revenue.

In addition to traditional charity care services, SCLHS has a financial assistance policy, which offers discounted services to uninsured patients who do not otherwise qualify for charity. The payments expected from patients are based on rates negotiated with managed care plans, with discounts determined on a sliding scale tied to the federal poverty level SCLHS' financial assistance policy prohibits the use of collection practices, which do not respect the dignity of its patients, including the use of debtor's prison. Liens on principal residences must be approved by the Affiliate's Board Finance Committee and may not be used to force foreclosure or sale.

Notes to Consolidated Financial Statements (continued)

#### 3. Charity Care (continued)

SCLHS benefits its communities in a variety of ways. To improve the health status of citizens in the communities served, it provides numerous community education programs, which alert the public to various health problems and how they can be addressed. SCLHS offers health promotion and wellness programs and provides specific health care services and programs for senior citizens. Each of these programs helps contain the growth of community health care costs through prevention and positive intervention. SCLHS has established a Mission Fund at each Affiliate Earnings from the funds are available to support these charitable services and programs.

SCLHS addresses problems of the poor in the communities by providing services such as health fairs and screenings at no cost or at substantially reduced rates. It provides prenatal education classes especially for low-income persons and transportation for those who otherwise would have no access to medical services. SCLHS also supports organizations that provide other outreach programs for the poor, including the stand-alone clinics that serve only the medically underserved populations in their service areas.

SCLHS encourages use of its facilities, consistent with its tax-exempt status, by other organizations and individuals to join in carrying out a broad health agenda. It promotes volunteerism by providing specific programs and training for volunteers from the community, encourages staff involvement in community organizations, and provides health-related information to the community by sponsoring speaker bureaus and tours of its facilities.

SCLHS sponsors four stand-alone clinic affiliates (the Clinics) specifically for those individuals who have no other source of health care assistance. Generally, the Clinics do not serve persons with Medicare or any kind of private health insurance. The majority of funding for the Clinics is generated from individual contributions, donations, foundations, grants, and in-kind services. The Clinics create access to health care for those individuals without access, provide channels for physicians to reach the poor, and make a difference in the communities where they are established.

Effective for tax years beginning after March 23, 2010, the Patient Protection and Affordable Care Act (Affordable Care Act) requires, among other things, that hospital organizations establish a financial assistance policy and a policy relating to emergency medical care SCLHS has adopted policies to be fully compliant with the new tax provisions as of January 1, 2011

#### 4. Net Patient Service Revenue

A significant portion of SCLHS' services is provided to patients under Medicare. Medicaid, and other agreements with third-party contractual agencies. Such contracts provide for payment or reimbursement to SCLHS at other-than-standard charges. Estimated settlements have been reflected in the accompanying consolidated balance sheets for differences between interim payments and the total payments to be received under the contracts.

The administrative procedures related to the cost reimbursement programs in effect generally preclude final determination of amounts due or payable until cost reports are audited or otherwise reviewed and settled upon by the applicable administrative agencies. Normal estimation differences between final settlements and amounts accrued in previous years are reported as current year contractual adjustments.

#### Notes to Consolidated Financial Statements (continued)

#### 4. Net Patient Service Revenue (continued)

Net patient service revenue as reflected in the accompanying consolidated statements of operations and changes in net assets consists of the following

		2011		2010		
	(In Millions)					
Gross patient service charges						
Inpatient charges	\$	4,354.1	\$	4,297 4		
Outpatient charges		3,206.1		3,032 1		
Total gross patient service charges		7,560.2		7,329 5		
Deductions from patient service charges						
Contractual allowances and other		4,720.4		4,546 0		
Charity allowances		269.0		249 4		
Total deductions from patient service charges		4,989.4		4,795 4		
Net patient service revenue	\$	2,570.8	\$	2,534 1		

Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payors, and others for services rendered and includes estimated retroactive revenue adjustments due to audits, reviews, and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews, and investigations

The primary sources of consolidated gross patient service charges include Medicare, state-administered Medicard programs, contracted rate payors (including health maintenance organizations and preferred provider organizations), commercial insurers, self-paying patients, and other sources. The following information provides the mix of consolidated gross patient service charges by payor for the years ended December 31, 2011 and 2010.

	Year Ended I	Year Ended December 31				
	2011	2010				
Medicare	43%	43%				
Medicaid	8	7				
Managed care (HMO/PPO)	35	35				
Commercial, self-pay, and other	14	15				
	100%	100%				

Revenue from Kaiser Permanente (see Note 11) represented approximately 18% of SCLHS' net patient service revenue for the years ended December 31, 2011 and 2010, respectively. Approximately 56% of the System's net patient service revenue is derived from Affiliates doing business in the state of Colorado.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is a reasonable possibility that recorded estimates may change. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs.

Notes to Consolidated Financial Statements (continued)

#### 4. Net Patient Service Revenue (continued)

The Centers for Medicare and Medicaid Services (CMS) have made inquiries regarding certain reimbursements claimed by SCLHS SCLHS has adopted internal organizational responsibility and compliance programs to address these concerns and seeks to proactively respond to these requests SCLHS does not expect that the ultimate resolution of these inquiries will be material to its consolidated financial statements

#### 5. Investments and Assets Limited as to Use

Investments and assets limited as to use, stated at fair value were as follows

	December 31						
		2010					
		(In A	Iıllıon	<u>(s)</u>			
Cash and enhanced cash included in pooled accounts	\$	525.5	\$	662 5			
Fixed income		280.2		264 8			
Domestic equity		218.6		195 0			
Global/international equity		298.4		292 0			
Real estate		185.6		1890			
Mutual funds		224.2		139 3			
Absolute return funds		79.5		94 2			
Core hedge funds		38.5		46 9			
Private equity		19.4		18 6			
Commungled funds		22.1		16 3			
		1,892.0		1,9186			
Due to broker, net		25.2		85 0			
	\$	1,917.2	\$	2,003 6			

SCLHS' investments are exposed to various kinds and levels of risk. Fixed income securities expose SCLHS to interest rate risk, credit risk, and liquidity risk. As interest rates change, the value of many fixed income securities is affected, particularly those with fixed interest rates. Credit risk is the risk that the obligor of the security will not fulfill its obligation. Liquidity risk is affected by the willingness of market participants to buy and sell given securities. SCLHS' investments are diversified across a broad range of asset classes, durations, and funds to avoid concentrations of risk in any particular company, region, or industry.

Equity securities expose SCLHS to market risk, performance risk, and liquidity risk Market risk is the risk associated with major movements of the equity markets, both foreign and domestic. Performance risk is that risk associated with a company's operating performance. Liquidity risk as previously defined tends to be higher for foreign equities and equities related to small capitalization companies.

The real estate investments, absolute return funds, and core hedge funds present similar risks to all of the traditional investments, with some additional risks. Due to the fact that these investments are invested through limited partnerships, private real estate investment trusts (REITs), insurance separate accounts, or other limited-access-type vehicles, pricing is infrequent. These investments may also employ leverage that may lead to additional risk of loss. Although these investments are diversified by region and property type, they may at times have concentrations in a

Notes to Consolidated Financial Statements (continued)

#### 5. Investments and Assets Limited as to Use

particular region or property type, which may cause additional risk. The real estate investments, absolute return funds, and core hedge funds are redeemable on a quarterly basis with 60–90 days' notice. Private equity funds have restrictions on liquidity withdrawals. Interim liquidity in private equity funds is only available after the investments realize profits. As of December 31, 2011, SCLHS had given full redemption notices to investment managers in the absolute return funds and core hedge funds totaling \$67.6 million. These redemptions are expected to be paid to SCLHS based on the liquidity requirements of each investment manager. Subsequent to December 31, 2011, SCLHS received \$46.8 million of cash proceeds on redemption notices given to investment managers. In addition, SCLHS had committed \$16.0 million in additional investments to private equity funds as of December 31, 2011.

#### 6. Capital Structure

Long-term debt for SCLHS consists of the following at December 31

	<b>Annual Interest Rates</b>	2011	2010
		(In Millie	ons)
Tax-exempt bond issues			
2011, due through November 2039	Variable rate, 0 68% \$	62.6 \$	_
2010, due through January 2040	1 50% to 5 25%	984.8	1,004 5
2009, Series A, refunded	Variable rate, 0 27%	_	33 0
2006, due through December 2031	Vanable rate, 0 08% and		
	0 30%	103.3	106 4
2003, due through December 2038	Variable rate, 0 08% and		
	0 32%	130.6	137 1
2002, due through December 2032	Variable rate, 0 09% and		
	0 31%	61.8	63 8
2002 Series B, refunded	Variable rate, 0 38%	_	30 1
Total tax-exempt bond issues under the SCLHS	_		_
MTI		1,343.1	1,374 9
Note payable to Kaiser Permanente, due			
November 2032	6 00%	16.5	16 7
Other notes and capital leases	_	9.9	11 2
	_	1,369.5	1,402 8
Original issue discount, net		18.4	20 1
Current maturities of long-term debt	_	(56.4)	$(104\ 2)$
	<u>s</u>	1,331.5 \$	1,318 7

The Corporation is the sole member of an Obligated Group of which the Restricted Affiliates are included under the terms of an MTI amended and restated as of January 1, 1994. Under the terms of the MTI, debt can be incurred for which the Obligated Group is jointly and severally liable. As of December 31, 2011, the outstanding indebtedness under the MTI was \$1,343.1 million, exclusive of original issue discount or premium. In addition, as of December 31, 2011, there were also guarantees of indebtedness by SCLHS outstanding under the MTI of approximately \$36.6 million (see Note 12). The Obligated Group has agreed to certain covenants, including, among other things, a specified debt service coverage ratio and debt to capitalization ratio, a restriction on certain types of

Notes to Consolidated Financial Statements (continued)

#### 6. Capital Structure (continued)

additional indebtedness, and a restriction on asset dispositions in excess of specified amounts. The consolidated results of the Obligated Group and Restricted Affiliates are used to determine compliance with certain covenants of the MTI. As of December 31, 2011 and 2010, SCLHS was in compliance with all covenants.

On April 14, 2010, Exempla, along with EGSMC, signed an agreement to become a Restricted Affiliate under the MTI. The bond debt not refunded by the Series 2010 Tax-Exempt Revenue Bonds, Exempla 2002B and 2009 Variable Rate Bonds, was transferred to the SCLHS MTI after the Exempla MTI was released.

On May 20, 2010, SCLHS issued Series 2010 Tax-Exempt Revenue Bonds in the par amount of \$1,004.5 million Proceeds of \$546.1 million were used to refund the 1998, 2000, and 2002 Exempla Series A and 2002 EGSMC Series A bonds. Additional proceeds of \$100 million were used to refinance the term loan credit agreement entered into on December 23, 2009. The remaining proceeds, exclusive of original issue discount or premium and incurred expenses, were available for the purpose of reimbursement and financing qualified capital expenditures.

On June 15, 2011, SCLHS issued \$62.6 million of Colorado Health Facilities Authority. Variable Rate Revenue Bonds Series 2011A as a private placement with Bank of America, N.A. The private placement was used to refund the outstanding 2002 Series B and 2009 Series A Exempla. Inc. Colorado Health Facilities Authority. Variable Rate Revenue Bonds

On April 4, 2012, SCLHS issued \$76.3 million of Kansas Development Finance Authority. Variable Rate Demand Revenue Bonds Series 2012A as a private placement with Citibank, N.A. The private placement was used to refund the outstanding Kansas Development Finance Authority. Variable Rate Demand Revenue Bonds Series 2006C (\$16.025 million) and Series 2006D (\$60.0 million). The floating rate private placement tax-exempt bonds have an interest rate equal to 70% LIBOR plus 45 basis points. The initial put date is April 4, 2017 with a bond maturity date of December 1, 2031.

The Series 2002, 2003, and 2006 Variable Rate Demand Bonds are backed by Standby Bond Purchase Agreements with JPMorgan Chase Bank and BNY Mellon. The Standby Bond Purchase Agreements supporting the 2003 Series A and 2003 (CA) bonds were extended in 2012. These agreements expire on March 1, 2017. The Standby Bond Purchase Agreement supporting the 2002, 2003 (MT), 2003 Series B, and 2006 Series A bonds expires on May 26, 2013. In the event that bonds bearing interest at a weekly or daily rate are not successfully remarketed or if funds are not available for remarketing. JPMorgan Chase Bank and BNY Mellon will pay the purchase price for debt that is tendered. The repayment terms of the Standby Bond Purchase Agreements cause a portion of the Series 2002, 2003, and 2006 Variable Rate Demand Bonds to be classified as current.

EGSMC's multivear agreement with a Kaiser Permanente affiliate (see Note 11) provides for certain capital and operational funding through a subordinated note payable with a November 2032 maturity date. Payment of interest and principal is dependent on EGSMC meeting certain financial ratios. The note payable provides for a maximum principal amount of \$18.0 million.

Notes to Consolidated Financial Statements (continued)

#### 6. Capital Structure (continued)

Scheduled principal repayments on long-term debt (excluding original issue discount, net) are as follows

				eduled, With able Classified
Years Ending December 31	Se	cheduled	a	s Current
			(In Mil	lions)
2012	\$	37 4	\$	56 4
2013		38 8		100 2
2014		40 5		101 4
2015		41 3		75 8
2016		42 7		30 5
Thereafter		1,168 8		1,005 2
	\$	1,369 5	\$	1,369 5

#### 7. Derivative Instruments

SCLHS has entered into three interest rate swaps. The objective of the hedges is to offset the variability of cash flows due to the repricing of outstanding debt. Details of the interest rate swaps are outlined below

Notional amount	\$38,655,000	\$38,655,000	\$60,000,000
Fixed annual payment rate	3 18%	3 789%	4 215%
Variable receiver rate	68% of LIBOR	SIFMA Rate	SIFMA Rate
Effective date	December 5, 2003	December 5, 2003	October 2, 2008
Termination date	December 1, 2023	December 1, 2023	December 1, 2031
Reset	Monthly	Weekly	Weekly
Settlement	Monthly	Monthly	Monthly
Classification	Cash flow hedge	Cash flow hedge	Cash flow hedge
Fair value at December 31, 2011	\$(5.1) million	\$(5 7) million	\$(16 9) million
Fair value at December 31, 2010	\$(3.1) million	\$(3.4) million	\$(6 8) million

SCLHS measures the effectiveness of the hedges quarterly based on the cumulative dollar-offset approach. The change in unrealized value of interest rate swaps is excluded from the excess of revenue over expenses for the portion of the hedge determined to be effective. Any ineffective portion of the hedges is recorded as investment income. The ineffective portion of the hedges was \$(0.2) and \$(0.1) million for the years ended December 31, 2011 and 2010, respectively. The fair value of the swaps is recorded in other noncurrent liabilities at December 31, 2011 and 2010.

#### 8. Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurements and disclosures topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification establishes a fair value hierarchy

Notes to Consolidated Financial Statements (continued)

#### 8. Fair Value Measurements (continued)

that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

Certain of SCLHS' financial assets and financial liabilities are measured at fair value on a recurring basis, including money market, fixed income, equity instruments, and interest rate swap contracts. The three levels of the fair value hierarchy and a description of the valuation methodologies used for instruments measured at fair value are as follows.

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities as of the reporting date Level 1 primarily consists of financial instruments such as money market securities and listed equities

Level 2 – Pricing inputs other than quoted prices included in Level 1 that are either directly observable or that can be derived or supported from observable data as of the reporting date. Instruments in this category include certain U.S. government agency and sponsored entity debt securities and interest rate swap contracts.

Level 3 – Pricing inputs include those that are significant to the fair value of the financial asset or financial liability and are not observable from objective sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

Certain of SCLHS' alternative investments are primarily made through limited liability companies (LLCs) and limited liability partnerships (LLPs). These LLCs and LLPs provide SCLHS with a proportionate share of the investment gains (losses). SCLHS accounts for its ownership in the LLCs and LLPs under the equity method of accounting, thus, these investments are excluded from the scope of the fair value measurements and disclosures topic.

Notes to Consolidated Financial Statements (continued)

#### 8. Fair Value Measurements (continued)

The fair value of financial assets measured at fair value on a recurring basis was determined using the following inputs at December 31, 2011

	Fair Value Measurements at Reporting Date Using									
Fair Valu				Quoted Prices in Active Markets for lentical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	τ	Significant Inobservable Inputs (Level 3)			
_				(In Mi	llions)					
Assets										
Investments	_				_					
Cash and short-term investments	\$	221 5	\$	221 5	\$ -	\$	_			
Commungled funds		22 0		_	22 0		_			
Commercial paper and certificates of										
deposit		33 4		_	33 4		_			
U S government and agency										
obligations		120 8		80 3	40 5		_			
Corporate debt		130 5		_	130 5		_			
Asset-backed securities		33 0		_	33 0		_			
Mortgage-backed securities		168 8		_	168 8		_			
International government obligations		10 2		_	10 2		_			
Mutual funds		537 6		537 6	_		_			
Domestic equity		212 7		212 7	_		_			
Global/international equity		133 2		133 2	_		_			
	\$	1,623 7	\$	1,185 3	\$ 438.4	\$	_			
Liabilities		·	·							
Obligations under swap contracts	\$	27 7	\$	_	\$ 277	\$				

Notes to Consolidated Financial Statements (continued)

#### 8. Fair Value Measurements (continued)

The fair value of financial assets measured at fair value on a recurring basis was determined using the following inputs at December 31, 2010

	Fair Value Measurements at Reporting Date Using										
Fair Val				Quoted Prices in Active Markets for lentical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)					
				(In Mu	llions)						
Assets											
Investments	•		•	227.0	Φ.	•					
Cash and short-term investments	\$	337 0	\$			\$ -					
Commingled funds		16 5		16 3	0 2	_					
Commercial paper and certificates of											
deposit		26 8		_	26 8	_					
U S government and agency											
obligations		109 0		66 2	42 8	_					
Corporate debt		135 9		_	135 9	_					
Asset-backed securities		50 9		_	50 9	_					
Mortgage-backed securities		253 3		_	253 3	_					
International government obligations		2 4		_	2 4	_					
Mutual funds		348 1		348 1	_	_					
Domestic equity		185 5		185 5	_	_					
Global/international equity		223 9		223 9	_						
	\$	1,689 3	\$	1,177 0	\$ 5123	\$ -					
Liabilities											
Obligations under swap contracts	\$	13 3	\$	_	\$ 13.3	\$					

The fair values of the securities included in Level 1 were determined through quoted market prices. The fair values of Level 2 securities (primarily fixed income securities) were determined through evaluated bid prices based on recent trading activity and other relevant information, including market interest rate curves and referenced credit spreads. Estimated prepayment rates, where applicable, are used for valuation purposes provided by third-party services where quoted market values are not available. Level 2 investments include corporate fixed income, government bonds, and mortgage- and asset-backed securities. The fair values of the interest rate swap contracts are determined based on the present value of expected future cash flows using discount rates approximate with the risks involved. The valuations reflect a credit spread adjustment to the London Interbank Offered Rate (LIBOR) and Securities Industry and Financial Markets Association (SIFMA) discount curves in order to reflect the credit value adjustment for nonperformance risk. The credit spread adjustment is derived from other comparably rated entities bonds priced in the market. Due to the volatility of the capital markets, there is a reasonable possibility of changes in fair value and additional gains (losses) in the near term subsequent to December 31, 2011

Notes to Consolidated Financial Statements (continued)

#### 8. Fair Value Measurements (continued)

The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, accounts and pledges receivable, and current liabilities are reasonable estimates of their fair value due to the short-term nature of these financial instruments. The fair value of the fixed-rate bonds was approximately \$1.1 billion and \$963.4 million at December 31, 2011 and 2010, respectively. The fair value of the variable-rate revenue bonds approximates the carrying value at December 31, 2011 and 2010. The carrying value of all other debt is assumed to approximate fair value.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while SCLHS believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date

#### 9. Retirement Plans

#### **Defined-Contribution Plans**

SCLHS (excluding Exempla Healthcare) participates in a defined-contribution retirement plan (the Defined-Contribution Plan) which is a 401(a) defined-contribution retirement plan that covers substantially all employees Employer contributions to the plan are based on a percentage of eligible compensation for participating employees and a percentage of participating employees contributions to a related 403(b) plan SCLHS funded \$29.6 million and \$31.3 million related to the plan during 2011 and 2010, respectively

SCLHS employees at the Exempla entities participate in a defined-contribution plan (the Exempla Plan) covering substantially all employees of Exempla Healthcare. The Exempla Plan provides, among other things, that the employer may contribute 3% to 6% based upon years of employment as well as match up to 2% of wages of employee contributions to a separate 403(b) plan. The SCLHS funded approximately \$19.6 million and \$19.1 million for contributions to the Exempla Plan for the years ended December 31, 2011 and 2010, respectively

#### **Defined-Benefit Plans**

SCLHS participates in three defined-benefit retirement plans (the Defined-Benefit Plans). Two plans exclude Exempla Healthcare associates (the SCLHS Plans) an unfunded executive supplemental retirement plan and single plan with multiple-employer participants that were frozen in 1996 for all participating associates except those of St James Healthcare. SCLHS makes contributions to these frozen plans based on the funding recommendations of the plans' actuaries.

Prior to January 1, 1998, the predecessor to Exempla Healthcare had a defined-benefit pension plan (the Exempla Plan), which covered substantially all of its associates. The benefits were based on years of service and employees' final average compensation. Benefits under the plan have been frozen SCLHS's funding policy for this plan is to contribute annually the minimum amount under the requirements of the Employee Retirement Income Security. Act of 1974. Contributions are currently intended to provide for benefits attributed for services rendered through January 1, 1998.

Notes to Consolidated Financial Statements (continued)

#### 9. Retirement Plans (continued)

The following sets forth the Defined-Benefit Plans` funded status and accrued pension liability/prepaid benefit cost as of December 31, as actuarially determined

	SCLE	IS P	lans	Exempla Plan			
	2011		2010	2011	2010		
	(In A	fıllıo	ns)	(In A	fillioi	ns)	
Change in projected benefit obligation							
Projected benefit obligation at beginning of year	\$ 289.0	\$	259 0	\$ 50.5	\$	<b>4</b> 6 6	
Service cost	2.5		16	_		-	
Interest cost	14.3		15 2	<b>2.</b> 7		28	
Actuarial loss	13.4		25 5	4.4		36	
Benefits paid	(20.0)		(12.6)	(2.6)		(2.5)	
Plan amendments and assumption changes	0.3		0.3	_		_	
Projected benefit obligation at end of year	299.5		289 0	55.0		50 5	
Change in plan assets							
Fair value of plan assets at beginning of year	301.9		276 6	46.3		43 9	
Actual return on plan assets	_		38 4	0.1		49	
Contributions	<b>7.1</b>		1.1	_		_	
Benefits paid	(20.0)		(12.6)	(2.6)		(2.5)	
Expenses paid	(1.3)		(16)	_			
Fair value of plan assets at end of year	287.7		301 9	43.8		46 3	
(Accrued pension liability) prepaid pension cost	\$ (11.8)	\$	12 9	\$ (11.2)	\$	(42)	

Included in unrestricted net assets at December 31 are the following amounts that have not yet been recognized in net periodic pension cost

		SCLHS Plans				Exempla Plan			
		2011	2011 2010			2011		2010	
	(In Millions) (In Millions						15)		
Unrecognized actuarial losses Unrecognized prior service costs	\$	80.4 1.8	\$	45 3 3 3	\$	22.8	\$	16 5	
	\$	82.2	\$	48 6	\$	22.8	\$	16 5	

Notes to Consolidated Financial Statements (continued)

#### 9. Retirement Plans (continued)

Changes in plan assets and benefit obligations in unrestricted net assets during 2011 and 2010 include

	<b>SCLHS Plans</b>				Exempla Plan			
	 2011		2010		2011		2010	
	 (In Millions)				(In A	fillior	us)	
Unrecognized actuarial losses	\$ 35.8	\$	10 0	\$	7.9	\$	16	
Amortization of actuarial losses	(1.3)		_		(1.6)		_	
Amortization of prior service costs	 (0.9)		(0.8)		_		(1.5)	
	\$ 33,6	\$	9 2	\$	6.3	\$	0.1	

The prior service cost and actuarial losses included in unrestricted net assets and expected to be recognized in net periodic pension benefit during the year ending December 31, 2012 is \$7.2 million

No plan assets are expected to be returned to SCLHS during the year ending December 31, 2012

	SCLHS Plans			Exempla Plan				
		2011		2010		2011		2010
		(In A	fillioi	ns)		(In M	illion	<u>(s)</u>
Components of net periodic benefit cost								
Service cost	\$	4.2	\$	3 0	\$	_	\$	_
Interest cost		14.3		15 2		2.7		28
Expected return on plan assets		(22.5)		(22.4)		(3.6)		$(3\ 0)$
Amortization of prior service cost		0.9		0.8		_		_
Settlement loss and amortization of actuarial								
losses		1.3		_		1.6		1.5
Net periodic pension (benefit) expense	\$	(1.8)	\$	(3 4)	\$	0.7	\$	1 3

Weighted-average assumptions used to determine the balance sheet liability as of December 31 are as follows

	SCLHS Plans		Exemp	ola Plan
	2011	2010	2011	2010
Discount rate Rate of increase in future compensation levels	4.83%	5 27%	4.91%	5 41%
(age graded)	2.50 to 9.00	2 50 to 9 00	N/A	N/A

Notes to Consolidated Financial Statements (continued)

#### 9. Retirement Plans (continued)

Weighted-average assumptions used to determine pension benefit cost for the year ended December 31 are as follows

	SCLHS	Plans	Exemp	la Plan
	2011	2010	2011	2010
Discount rate	5.27%	6 00%	5.41%	6 00%
Expected return on plan assets	7.50	7 50	7.50	7 00
Rate of increase in future compensation levels				
(age graded)	2.50 to 9.00	2 50 to 9 00	N/A	N/A

#### Plan Assets - SCLHS Plans

The expected return on plan assets reflects historical returns and future expectations for returns in each asset class, as well as targeted asset allocation percentages within the portfolio. The investment strategy is of a long-term nature and is intended to ensure that funds are available to pay benefits as they become due and to maximize the trust's total return at an appropriate level of investment risk.

The target and actual asset allocations by asset category are as follows

	Target	Actual Allocation			
Asset Category	Allocation	2011	2010		
Enhanced cash	3 0%	0.0%	1 4%		
Fixed income securities	30 0	35.3	35 0		
Domestic equity securities	10 0	12.0	118		
Global/international equities	32 0	30.1	32 0		
Real estate	15 0	14.2	11 1		
Core hedge funds	5 0	<b>3.</b> 7	4 2		
Tactical allocation funds	5 0	<b>4.</b> 7	4 5		
	100 0%	100.0%	100 0%		

Notes to Consolidated Financial Statements (continued)

#### 9. Retirement Plans (continued)

Financial assets carried at fair value are classified in the tables below in one of the three categories within the fair value hierarchy described in Note 8

	Fair Value Measurements at Reporting Date Using							
	Fair Value		M: I	Quoted Prices in Active arkets for dentical Assets Level 1)	Obs I (L	nificant Other servable nputs evel 2)	Significant Unobservable Inputs (Level 3)	
				(In A	fillions	)		
December 31, 2011								
Assets								
Cash and short-term			_		_		_	
investments	\$	8.6	\$	8.6	\$	-	\$	_
Mutual funds		113.7		113.7		_		_
Global/international equities		39.5		39.5		_		_
Domestic equities		33.6		33.6		_		20.6
Real estate		29.6 21.9		=		21.9		29.6
Commungled funds Hedge funds		10.6		_		21.9		- 10.6
Corporate debt		18.9		_		18.9		10.0
Agency mortgage-backed		10.9		_		10.9		_
securities		7.8		1.5		6.3		_
International government obligations		3.1				3.1		
Asset-backed securities		0.4		<u>-</u>		0.4		_
Asset-backed securities	<u> </u>	287.7	\$	196.9	<u> </u>	50.6	<u> </u>	40.2
December 31, 2010				2. 00.		1010		
Assets								
Cash and short-term								
investments	\$	25 5	\$	25 5	\$	_	\$	_
Mutual funds		143 0		143 0		_		_
Global/international equities		56 0		56 0		_		_
Domestic equities		27 9		27 9		_		_
Real estate		27 6		_		_		27 6
Hedge funds		126		_		_		126
Corporate debt		8 4		_		8 4		_
Agency mortgage-backed securities		0.7		_		0.7		_
Collateralized obligations		0 1		_		0.1		_
Asset-backed securities		0.1		_		0.1		_
1 13311 Stierred Section 10	\$	301 9	\$	252 4	\$	93	\$	40 2
	Ψ.	5547	Ψ		4	, ,	7	.,,

# Notes to Consolidated Financial Statements (continued)

### 9. Retirement Plans (continued)

Certain hedge fund and real estate investments that were previously reported as Level 1 have been reclassified as Level 3 as of December 31, 2010 due to information obtained during the current year. These investments have been appropriately reflected within the Level 3 rollforward for the years ended December 31, 2010 and 2011.

The following table is a rollforward of the pension plan assets classified within Level 3 of the valuation hierarchy defined above

	Alternative Investments		
	(I	n Millions)	
Fair value at December 31, 2009	\$	48 2	
Acquisitions		0.3	
Dispositions		(12 6)	
Realized losses		(5.1)	
Unrealized gains		9 4	
Fair value at December 31, 2010		40 2	
Acquisitions		0.2	
Dispositions		(2.2)	
Realized gains		0.2	
Unrealized gains		1.8	
Fair value at December 31, 2011	\$	40.2	

SCLHS transfers assets in and/or out of Level 3 as significant inputs, including performance attributes, used for the fair value measurement become observable or unobservable

## Plan Assets – Exempla Plan

The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual assets. The expected return is generally based on historical returns. Exempla's weighted-average asset allocations at December 31 by asset category are as follows.

	Target _	Actual A	llocation
Asset Category	Allocation	2011	2010
Equity securities	50%	0%	50%
Debt securities	40	24	36
Real estate	5	12	9
Cash and cash equivalents	5	64	5
	100%	100%	100%

At the end of 2011, Exempla was in the process of liquidating pension assets for a transfer of trustees. Therefore, the allocation of investments at the end of 2011 does not approximate the target allocation.

Notes to Consolidated Financial Statements (continued)

### 9. Retirement Plans (continued)

SCLHS employs a total return investment approach whereby a mix of equities and fixed income investments are used to maximize the long-term return of plan assets for a prudent level of risk. The intent of this strategy is to minimize plan expenses by outperforming plan liabilities over the long run. The investment portfolio contains a diversified blend of equity and fixed income investments. Furthermore, equity investments are diversified across U.S. and non-U.S. stocks, as well as growth, value, and small and large capitalizations. Other assets, such as real estate, private equity, and hedge funds, are used judiciously to enhance long-term returns while improving portfolio diversification.

Financial assets carried at fair value are classified in the tables below in one of the three categories within the fair value hierarchy described in Note 8

	Fair Value Measurements at Reporting Date Using								
	Fai	r Value		Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)	
December 31, 2011 Assets Enhanced cash and cash equivalents Mutual funds Real estate funds	\$ <u>\$</u>	27.9 10.5 5.4 43.8		27.9 10.5 —	\$	(lions) - - - -	s	- - 5.4 5.4	
December 31, 2010 Assets Enhanced cash and cash equivalents Mutual funds Real estate funds	\$ <del>\</del>	2 4 39 9 4 0 46 3	\$	2 4 39 9 - 42 3	\$	_ _ _	\$	- - 40 40	
	<b>D</b>	+0.3	Þ	+2.3	Þ		Þ	+ 0	

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Notes to Consolidated Financial Statements (continued)

## 9. Retirement Plans (continued)

The following is a reconciliation of the beginning and ending balances of the Plan's real estate investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) during the years ended December 31, 2011 and 2010

		rnative stments
	(In .	Millions)
Fair value at December 31, 2009	\$	2 3
Contributions		13
Investment income		0.1
Unrealized gains		0.3
Fair value at December 31, 2010		40
Contributions		0.7
Investment income		0.2
Unrealized gains		0.5
Fair value at December 31, 2011	\$	5.4

SCLHS does not expect to contribute to the Defined-Benefit Plans during 2012

## **Expected Benefit Payments**

Expected benefits payments to participants, excluding lump-sum distributions, are as follows

	CLHS Plans	Exempla Plan				
	(In Millio					
2012	\$ 18 4	\$ 29				
2013	18 1	3 0				
2014	20 1	3 2				
2015	22 0	3 3				
2016	22 0	3 5				
2017–2020	1216	18 9				

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Notes to Consolidated Financial Statements (continued)

### 10. Insurance Coverage

SCLHS provides an insurance program to insure for various insurable risks. SCLHS obtains insurance through Leaven Insurance Company. Ltd. (Leaven), a wholly owned subsidiary and captive insurance company, as well as third-party insurers and other self-insured methods. Effective October 1, 2010, the insurance programs for SCLHS and Exempla Healthcare were consolidated for all property and casualty coverage with the exception of workers' compensation insurance.

Aggregate excess umbrella coverage of \$100 0 million and excess claims-made basis professional liability coverage of \$100 0 million are obtained through Leaven, which cedes these risks to third-party commercial reinsurers located in the United States, Switzerland, the United Kingdom, and Bermuda Claims-made general liability coverage provides for a self-insured retention of \$10 million per claim up to an annual aggregate of \$30 million. Effective October 1, 2010, professional liability coverage provides for a self-insured retention of \$2.0 million per medical incident, \$20.0 million annual aggregate, and a buffer layer of insurance is purchased from Leaven with limits of \$2.0 million per medical incident, \$5.0 million annual aggregate. For claims reported prior to October 1, 2010, professional liability coverage provides for a self-insured retention of \$2.0 million per claim, \$7.0 million annual aggregate (these limits are \$2.0 million per claim, \$8.0 million annual aggregate for Exempla Healthcare, and \$3.0 million per claim, \$12.0 million annual aggregate for St. Vincent Healthcare). Primary self-insured professional liability coverage for Kansas affiliates are limited to \$0.2 million per claim up to an annual aggregate of \$0.6 million per affiliate This and additional statutory coverage purchased from the Kansas Health Care Stabilization will contribute to losses within \$20 million, \$200 million self-insured retention. SCLHS is self-insured to the extent of the deductible amounts not covered by other insurance. Related expense for this coverage totaled \$11.9 million and \$12.6 million in 2011 and 2010, respectively, and has been included in other operating expenses in the accompanying consolidated statements of operations. The loss reserves recorded for estimated self-insured professional and general liability, including estimates of the ultimate costs for both reported claims and claims incurred but not reported, are discounted at annual rates of 40% at December 31, 2011 and 2010. Professional and general liability coverage is provided through a revocable trust fund

SCLHS self-insures and funds its obligations for workers' compensation. In connection therewith, SCLHS (excluding Exempla Healthcare) has obtained excess workers' compensation insurance coverage from outside carriers for individual claims in excess of \$750,000 Exempla Healthcare has obtained excess workers' compensation insurance coverage for claims in excess of \$350,000 During 2011 and 2010, \$10.6 million and \$7.8 million, respectively, of workers' compensation expenses were charged to employee benefits expenses in the accompanying consolidated statements of operations and changes in net assets

SCLHS offers an employee benefit package to all eligible employees and their dependents. Portions of these benefits are self-insured and are provided through the SCLHS Employee Benefit Plan (the Benefit Plan). Contributions to the Benefit Plan are made in amounts determined in accordance with the recommendations of an independent actuary based on past claims experience and other factors. During 2011 and 2010, \$93.3 million and \$98.6 million, respectively, of expenses were charged to employee benefits expenses in the accompanying consolidated statements of operations and changes in net assets.

SCLHS is presently not aware of any unasserted casualty, professional liability, workers' compensation, or health and dental benefit claims that would have a material adverse impact on the accompanying consolidated financial statements

Notes to Consolidated Financial Statements (continued)

### 11. Relationship With Kaiser Permanente

During 2002, EGSMC signed a multiyear agreement with a Kaiser Permanente affiliate, specifying the terms under which EGSMC would provide hospital services to Kaiser Permanente members beginning in 2005. Among other things, the agreement specifies payment terms and termination conditions. Beginning December 31, 2006, the agreement contains certain financial conditions relating to the operation of the hospital and provides that breach of the financial conditions would give Kaiser Permanente certain rights, including the right to purchase the hospital at a purchase price specified in the agreement. Management believes EGSMC was not in breach of the financial conditions as of December 31, 2011.

A Kaiser Permanente affiliate is also a noneconomic member of EGSMC, giving it certain rights to approve dissolution, reorganization, or voluntary bankruptcy of EGSMC. No such events occurred in 2011. During 2009, certain payments from Kaiser Permanente under the agreement represented advances from Kaiser Permanente, which are recorded as subordinated debt (see Note 6).

In 2011, Exempla Healthcare signed a multiyear agreement with a Kaiser Permanente affiliate, specifying the terms under which SJH provides hospital services to Kaiser Permanente. Among other things, the agreement specifies payment terms and termination conditions

### 12. Commitments and Contingencies

SCLHS has guaranteed approximately \$19.0 million of debt for the purpose of constructing medical office buildings in Billings. Montana This is part of a joint venture in which SCLHS is a 50% partner and co-manager SCLHS receives an annual fee for the guarantee SCLHS has also guaranteed \$17.6 million for a rural Kansas hospital, a medical office building in Wyoming, a university in Kansas, an ambulatory surgery center in Colorado, an imaging center venture in Kansas, an imaging center venture in California, and other beneficiaries SCLHS has not recorded any liability with respect to these guarantees at December 31, 2011

In 2006, SJH discovered life-safety code violations in its north and south patient towers. In late 2006, SJH notified the CMS, the Joint Commission, and the Denver Fire Department of such findings, along with an action plan to mitigate the issues that was approved by the various agencies. Subsequent to that approval, SJH revised its action plan calling for a replacement of the hospital (rather than construction of additional rooms on the existing site). CMS has granted an extension for the use of the tower rooms through December 2014. SCLHS is currently engaged in a major building improvement construction project to build the replacement hospital for SJH. Total project cost is estimated at \$623 million. Spending on the project through December 31, 2011 totals \$47.1 million. The remaining expenditures will be incurred until December 2014, per an agreement with CMS.

SCLHS has various strategic information systems projects in progress, the largest of which is a commitment of approximately \$106.3 million to implement acute care and ambulatory electronic medical record software. As of December 31, 2011, SCLHS has spent approximately \$16.8 million on these projects and has reflected this in land, buildings, and equipment, net

Notes to Consolidated Financial Statements (continued)

### 12. Commitments and Contingencies (continued)

SCLHS' rent expense under operating leases was \$37.9 and \$31.4 million for the years ended December 31, 2011 and 2010, respectively. Scheduled noncancelable operating lease payments during the next five years are as follows (in millions).

2012	\$ 19 7
2013	16 0
2014	13 3
2015	8 7
2016	59
Thereafter	16 4

## 13. Pledges Receivable

Pledges are generally recognized as revenue when unconditional pledges are made at the present value of expected future payments. Pledges received at December 31 as follows

	2011		2010
		(In Mil	lions)
Due in one year or less	\$	20.5	\$ 243
Due after one year through seven years		40.6	53 3
Total pledges receivable		61.1	77 6
Deferred pledge revenue representing interest		(13.7)	(15 3)
		47.4	62 3
Less allowance for doubtful pledges		0.2	0 2
Pledges receivable, net	\$	47.2	\$ 62.1

### 14. Subsequent Events

SCLHS evaluated events and transactions occurring subsequent to December 31, 2011 through April 25, 2012, the date of issuance of the consolidated financial statements. During this period, there were no subsequent events requiring recognition in the consolidated financial statements.

On January 25, 2012, the SCLHS Board of Directors approved the acquisition of a physician practice, including a diagnostic imaging business, the related practice fixed assets, the option to purchase the intangible assets of the practice, and a 51% equity stake in an ambulatory surgery center. The total purchase price is \$22.7 million. The transaction is expected to close by May 31,2012

Supplemental Information



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# Report of Independent Auditors on Supplemental Information

The Board of Directors
Sisters of Charity of Leavenworth
Health System, Inc

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Financial and Operating Information. Sources of Patient Revenue. Capitalization Ratio. Debt Service Coverage Requirements. Financial Performance and Utilization supplemental information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information, except for that portion marked "unaudited," on which we express no opinion, has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole

April 25, 2012

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Ernst + Young LLP

# Financial and Operating Information

## December 31, 2011

The table below is a summary of the consolidated statements of operations for the Corporation and Restricted Affiliates (Restricted) and for SCLHS (Consolidated) for the years ended December 31, 2011 and 2010, which have been derived from the audited consolidated financial statements

	Year Ended December 31							
	Restricted				Consolida	ited		
		2011	2010		2011	2010		
			(In M	illion	s)	_		
Net patient service revenue	\$	2,546.5 \$	2,513 8	\$	2,570.8 \$	2,534 1		
Other revenue		73.5	66 5		125.2	110 2		
Total operating revenue		2,620.0	2,580 3		2,696.0	2,644 3		
Operating expenses (salaries and wages, employee benefits, and other operating								
expenses)		2,189.4	2,203 4		2,250.8	2,269 6		
Provision for bad debts		142.0	154 6		142.3	154 7		
Depreciation and amortization		231.1	236 3		233.3	238 0		
Interest and amortization		57.9	514		58.1	516		
Total operating expenses	_	2,620.4	2,645 7		2,684.5	2,713 9		
(Loss) income from operations		(0.4)	(65 4)		11.5	(696)		
Investment income		<b>6.</b> 7	113 3		4.9	125 1		
Loss on early extinguishment of debt		(0.9)	(22 3)		(0.9)	(22 3)		
Other nonoperating losses		(2.0)	(2 4)		(4.0)	(5.0)		
Total nonoperating gains, net		3.8	88 6		_	97 8		
Excess of revenue over expenses		3.4	23 2		11.5	28 2		
Attributable to noncontrolling interest		(2.6)	(2 5)		(2.6)	(2 5)		
Total excess of revenue over expenses								
attributable to SCLHS	<u>\$</u>	0.8 \$	20 7	\$	8.9 \$	25 7		

## Sources of Patient Revenue

## December 31, 2011

The primary sources of consolidated gross patient service charges include Medicare, state-administered Medicard programs, contracted rate payors (including health maintenance organizations and preferred provider organizations), commercial insurers, self-paying patients, and other sources. The following information provides the mix of consolidated gross patient service charges by payor for the years ended December 31, 2011 and 2010.

	Year Ended 1	Year Ended December 31			
	2011	2010			
Medicare	43%	43%			
Medicaid	8	7			
Managed care (HMO/PPO)	35	35			
Commercial, self-pay, and other	14	15			
	100%	100%			

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# Capitalization Ratio

December 31, 2011

The following table sets forth the consolidated capitalization of the Corporation and Restricted Affiliates (Restricted) and SCLHS (Consolidated) as of December 31,2011 and 2010

	Year Ended December 31							
	Restricted				Consolidated			
		2011	2010		2011	2010		
			(In M	illion	s)			
Long-term debt								
Master Trust Indenture debt (net of								
original issue discount, net)	\$	1,361.5 \$	1,395 0	\$	1,361.5 \$	1,395 0		
Other long-term indebtedness		22.7	24 2		26.4	27 9		
Total long-term debt		1,384.2	1,419 2		1,387.9	1,422 9		
Less current maturities		(56.4)	(104 2)		(56.4)	(104 2)		
Plus variable portion not scheduled		19.0	70 5		19.0	70 5		
Net long-term debt		1,346.8	1,385 5		1,350.5	1,389 2		
Unrestricted net assets		2,407.0	2,475 9		2,534.5	2,581 4		
Total capitalization	\$	3,753.8 \$	3,861 4	\$	3,885.0 \$	3,970 6		
Percent of net long-term debt to total								
capitalization		35.9%	35 9%	_	34.8%	35 0%		

# Debt Service Coverage Requirements

December 31, 2011

The table below sets forth the consolidated debt service coverage of the Corporation and Restricted Affiliates (Restricted) and SCLHS (Consolidated) as of December 31, 2011 and 2010

	Year Ended December 31							
	Restricted				Consolidated			
		2011		2010		2011		2010
				(In M	illion:	s)		
Consolidated income available for								
debt service								
Excess of revenue over expenses								
attributable to SCLHS	\$	0.8	\$	20 7	\$	8.9	\$	25 7
Change in unrealized (gains)								
losses, net		31.7		(62 4)		36.0		(68 6)
Depreciation and amortization		231.1		236 3		233.3		238 0
Interest and amortization		57.9		514		58.1		516
Total consolidated income available for								
debt service	<u>\$</u>	321.5	\$	246 0	<u>\$</u>	336.3	\$	246 7
Consolidated annual debt service								
requirements <sup>(1)</sup>	<u>\$</u>	98.6	\$	45 9	\$	98.9	\$	46 4
Actual debt service coverage ratio – all								
long-term debt <sup>(2)</sup>		3 3x		5.4x		3 4x		5 3 x

Annual debt service = principal paid + interest paid + 20% of interest and principal for guaranteed debt

Debt service coverage = (excess of revenue over expenses – change in unrealized gains, net + depreciation and amortization + interest and amortization)/annual debt service

### Financial Performance

December 31, 2011

The following table highlights the financial results for the Corporation and Restricted Affiliates (Restricted) and SCLHS (Consolidated) for the years ended December 31, 2011 and 2010

	Year Ended December 31						
	Restr	icted	Consol	idated			
	2011	2010	2011	2010			
Adjusted operating income margin <sup>(1)</sup>	(0.2)%	(2 6)%	0.0%	(2 8)%			
Operating income margin <sup>(2)</sup>	0.1%	0 9%	0.4%	1 0%			
Return on net assets <sup>(3)</sup>	0.0%	0.9%	0.5%	1 1%			
Debt service coverage <sup>(4)</sup>	3.3x	5 4x	3.4x	5 3 x			
Days` cash on-hand (excluding self- insured risk funds and trustee-held							
funds) <sup>(5)</sup>	281	266	301	300			
Cushion ratio <sup>(6)</sup>	18.0x	38 6x	19.5x	42 0x			

Adjusted operating revenue = net patient service revenue + other operating revenue + net assets released from restrictions

Adjusted operating income = adjusted operating revenue – total operating expenses

Adjusted operating income margin = adjusted operating income/adjusted operating revenue

- Return on net assets = excess (deficit) of revenue over expenses/unrestricted net assets
- Debt service coverage = (excess (deficit) of revenue over expenses change in unrealized gains (losses), net + depreciation and amortization + interest and amortization)/annual debt service
- Days cash on-hand = (cash and cash equivalents + investments + due from broker due to broker)/divided (total operating expenses bad debts depreciation and amortization interest and amortization/cumulative days)
- (6) Cushion ratio = (cash and cash equivalents + investments + trustee-held funds)/annual debt service

Exempla Inc  $\,$  is included in the restricted totals for 2011 and 2010, as it became a Restricted Affiliate on April 14, 2010

Operating income margin = excess (deficit) of revenue over expenses/(total operating revenue + (total nonoperating gains (losses))

Utilization (*Unaudited*)

December 31, 2011

The following table provides utilization statistics for the Corporation and Restricted Affiliates (Restricted) and SCLHS (Consolidated) for the years ended December 31, 2011 and 2010

**Year Ended December 31** Restricted Consolidated 2011 2011 2010 2010 Utilization statistics Licensed beds<sup>(1)</sup> 3,348 3,369 3,360 3,449 Operating (staffed) beds 2,534 2,548 2,546 2,623 Operating bed occupancy (%) 55% 55% 57% 56% Admissions 114,191 116,275 116,944 115,166 506,571 Patient days 512,593 527,065 534,910 Average length of stay 4.4 44 4.6 46

Includes acute care, psychiatric, hospital-based skilled nursing beds, and extended care beds

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