

# See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



# SCANNED MAY 2 2 2012.

Form **990-PF** Department of the Treasury Internal Revenue Service

# Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0052

For cale	ndar year 2011 or tax year	beginning		<del> </del>	, and ending				
Name o	of foundation				50301750	A Empl	oyer identif	ication	number
THE	BAIR RANCH	FOUNDATI	ON						
_C/C	ANDERSON ZU	<u>JRMUEHLEN</u>	<u>&amp;</u>	CO., P.C.	· · · · · · · · · · · · · · · · · · ·	81	<u>-0108</u>	184	·
Number	and street (or PO box number if	f mail is not delivered	to street	address)	Room/suite	1 -	hone numb		
_160	1 LEWIS AVE				105	(4	06) 6	<u> 57 -</u>	8127
City or	town, state, and ZIP code					C If exem	nption applica	tion is p	ending, check here
BII	LINGS, MT 5	59102				1			
G Chec	k all that apply:	Initial return		Initial return of a fo	rmer public charity	D 1. Fo	reign organi	zations	s, check here
		Final return		Amended return					
		Address change		Name change		2. che	eigh organizai sck here and a	ttach co	beting the 85% test, omputation
	k type of organization;			empt private foundation		E If priv	ate foundat	ıon sta	tus was terminated
LX s	ection 4947(a)(1) nonexem	pt charitable trust		Other taxable private founda		undei	section 50	7(b)(1)	(A), check here
1 Fair m	arket value of all assets at e	end of year J A	counti	ng method: L Cash	X Accrual	F If the	foundation	ıs ın a	60-month termination
•	Part II, col (c), line 16)	L	Ot	her (specify)		under	section 50	7(b)(1)	(B), check here
<b>\$</b>			I, colu	mn (d) must be on cash b	oasis)				
Part	Analysis of Revenue an (The total of amounts in colui necessarily equal the amoun	mns (b), (c), and (d) ma	y not	(a) Revenue and expenses per books	(b) Net investment income	(c)	Adjusted no income	et	(d) Disbursements for charitable purposes (cash basis only)
1	Contributions, gifts, grant	ts, etc., received				<b> </b>			1
2	Check X If the foundation	•	ch B				250-S	Al	1
3	Interest on savings and tempo							7.	
4	Dividends and interest fro	om securities		1,107,224.	1,107,224.		2		STATEMENT 1
5	a Gross rents			164,550.	164,550.	TW	702	7-	STATEMENT 2
	Net rental income or (loss)	<101,68	3.>			一量	90	Z	STATEMENT 3
6	Net gain or (loss) from sale of	-		865,252.		13	-	TW	
ğ۱	Gross sales price for all assets on line 6a	27,909,21	1.			Ш	<u></u>	18	,
Revenue 2					865,252.	C	≥	7	
œ   8	Net short-term capital gai	ın						)	
9	Income modifications						226		
10	Gross sales less returns and allowances	1,316,9	39.	*					STATEMENT 4
	b Less Cost of goods sold								
	c Gross profit or (loss)			1,316,939.		1,	316,9		
11	Other income			91,141.	91,141.				STATEMENT 5
12	Total. Add lines 1 throug	<u>h 11                                  </u>		3,545,106.	2,228,167.	1,	<u>316,9</u>		
13	Compensation of officers, dire	ectors, trustees, etc		0.	0.			0.	0.
14	Other employee salaries a	•							
<sub>ده</sub> ا		benefits							
စ္တို 16	a Legal fees		_						
ğ	<b>b</b> Accounting fees		6	27,715.	9,238.			0.	18,477.
Ω̈́	c Other professional fees	STMT	7	597,794.	392,529.	1		0.	205,265.
¥ 17		~ · · · · ·	_	10 505					
Operating and Administrative Expense 5 5 5 6 1 8 1. 1 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9		STMT	g	18,596.	0.			0.	0.
. <u>s</u> 19	· ·	ın			· · · · · · · · · · · · · · · · · · ·	-			
E 20						-			
¥ 21						<del> </del>			
E 22	- ·	STMT	0	1 264 007	266,933.	1 1	007 5	A A	350
E 23	· · · · · · · · · · · · · · · · · · ·	_	7	1,364,827.	400,933.	1 1	097,5	44.	350.
erati 24	• •			2,008,932.	668,700	1	097,5	11	224 002
Ö "	expenses. Add lines 13 to	-		1,907,414.	000,700.	+ + 1	031,3	44.	224,092. 1,907,414.
	Contributions, gifts, grant Total expenses and disb			1,30/,414.	<del></del>	1			1,501,414.
26	Add lines 24 and 25	urseinents		3,916,346.	668,700	1	097,5	<i>A A</i>	2,131,506.
97	Subtract line 26 from line	12.		J, 310, 340.	000,700	+	<u>031,3</u>	<del>11.</del>	2,131,300.
				<371,240.	_				,
	<ul> <li>a Excess of revenue over expen</li> <li>b Net investment income (</li> </ul>		ıs	\J/1,44U•	,559,467.				
	c Adjusted net income of ne				<i><b>1,333,40</b>1</i>	<del> </del>	219,3	95	,
123501	I HA For Panenunde D			<u>                                     </u>			<u>, , , , , , , , , , , , , , , , , , , </u>	<u>. ر ر</u>	Form <b>990-PF</b> (2011)

THE BAIR RANCH FOUNDATION

<u>For</u>	n 99	0-PF (2011) C/O ANDERSON ZURMUEHLEN			0108184 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year		f year
	41.0	column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	<4.		
	2	Savings and temporary cash investments	316,011.	472,773.	472,773.
	3	Accounts receivable ►			
		Less; allowance for doubtful accounts ▶			
	4	Pledges receivable ▶		· · · · · · · · · · · · · · · · · · ·	
	7	Less: allowance for doubtful accounts	and the second second	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
	0				
	_	disqualified persons			
	1	Other notes and loans receivable			<u>-</u>
		Less; allowance for doubtful accounts	460 550	C1 C 470	2 150 000
ets	8	Inventories for sale or use	462,752.	616,479.	2,150,000.
Assets	9	Prepaid expenses and deferred charges		4 4 4 4 4 5 5	
•	10a	Investments - U.S. and state government obligations STMT 10	1,927,050.		1,307,678.
	b	Investments - corporate stock STMT 11	31,631,018.		
	C	Investments - corporate bonds STMT 12	9,795,126.	12,402,791.	12,237,786.
	11	Investments - land, buildings, and equipment. basis			
		Less accumulated depreciation > 355,923.	42,189.	105,805.	989,200.
	12	Investments - mortgage loans			
	13	Investments - other STMT 13	3,625.	3,625.	3,625.
	14	Land, buildings, and equipment basis ► 3, 284, 115.			
		Less accumulated depreciation \[ \begin{array}{c} 1,431,404. \end{array}	1.887.929.	1.852.711.	33,500,000.
	15	Other assets (describe STATEMENT 14)	32,928.		31,283.
			02/0200		32/2.9.
	16	Total assets (to be completed by all filers)	46,098,624.	45.727.384.	81,079,245.
_	17	Accounts payable and accrued expenses	40,000,024.	43,727,3041	01,015,245
		· · · · · · · · · · · · · · · · · · ·		10	
	18	Grants payable			<i>/</i> .
ies	19	Deferred revenue			1
Ē	20	Loans from officers, directors, trustees, and other disqualified persons			
Liabilities	21	Mortgages and other notes payable			-
_	22	Other liabilities (describe >)		<u>.</u>	· · · · · · · · · · · · · · · · · · ·
				•	1
	23	Total liabilities (add lines 17 through 22)	0.	0.	ļ
		Foundations that follow SFAS 117, check here			, because of the contract of t
G		and complete lines 24 through 26 and lines 30 and 31			i i
č	24	Unrestricted			
lar	25	Temporarily restricted			
Ba	26	Permanently restricted			
Ę	ŀ	Foundations that do not follow SFAS 117, check here			1
Ę		and complete lines 27 through 31.	1		
S	27	Capital stock, trust principal, or current funds	0.	0.	, ,
Net Assets or Fund Balances	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Ass	29	Retained earnings, accumulated income, endowment, or other funds	46,098,624.	45,727,384.	1
et	30	Total net assets or fund balances	46,098,624.	45,727,384.	
~					
	31	Total liabilities and net assets/fund balances	46,098,624.	45,727,384.	
LP	art	Analysis of Changes in Net Assets or Fund B	alances		
1	Tota	I net assets or fund balances at beginning of year - Part II, column (a), line	30	*	
•		st agree with end-of-year figure reported on prior year's return)		1	46,098,624.
9	•	er amount from Part I, line 27a		2	<371,240.>
3		er increases not included in line 2 (itemize)		3	0.
-		lines 1, 2, and 3		4	
4		reases not included in line 2 (itemize)		5	<del></del>
5		· · · · · · · · · · · · · · · · · · ·	olumn (h) line 20	6	Y
<u>6</u>	1012	il net assets or fund balances at end of year (line 4 minus line 5) - Part II, c	ommini (n), mie 30		5 000 DE (0044)

_		ANDERSON ZURM	UEHI	LEN &	CO., P.	С.			81	-010	8184	Page 3
Į,	Part IV Capital Gains	and Losses for Tax or	n Inve	estment	Income							
	(a) List and desci 2-story brick wa	ibe the kınd(s) of property sold rehouse; or common stock, 200	(e.g., re O shs. M	eal estate, ILC Co.)		l P	How acq - Purch - Donat	ase '	) Date ad (mo., da	cquired y, yr.)	(d) Dat (mo., d	
1a	SALE OF TENDER	FOOT					F	•			09/2	6/11
ь	VARIOUS SALES	OF INVESTMENTS					F	2				
						<u> </u>						
_d	l											
_ e	·					<u> </u>						
	(e) Gross sales price	(f) Depreciation allowed (or allowable)			t or other basis xpense of sale					n or (loss) (f) minus (		
a	415,764.				29,91	8.		-			385	,846.
				2	7,014,04							,406.
_					•						-	
		•				ĺ						
e												
	Complete only for assets showin	g gain in column (h) and owned	d by the	foundation	on 12/31/69			(1) 0	ains (Co	l. (h) gaın	minus	
	(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69		(k) Ex	cess of col. (ı) col. (ı), ıf any			col. (I	c), but no	ot less than from col. (I	1 -0-) or	
	· ··	····								• • •	385	,846.
		·										,406.
		<del></del>										7
_												
-				<del></del>					•			
_	1 200	C If gain, also	antar in	Part I line	7	٦.						
	Capital gain net income or (net ca	, (,,,,			7	}	2				865	,252.
3	Net short-term capital gain or (los		5) and (	6):		٦						
	If gain, also enter in Part I, line 8,	column (c).				<b> </b>	,			N/A		
	If (loss), enter -0- in Part I, line 8  Part V Qualification U	nder Section 4940(e)	for R	educed	Tay on Net	Inv	estm	ent Inco	me	N/A		<del></del>
If :	or optional use by domestic private section 4940(d)(2) applies, leave th as the foundation liable for the sect "Yes," the foundation does not qual	nis part blank. tion 4942 tax on the distributabl	le amou	nt of any ye	ear in the base per		<del>.</del> .,				Yes	X No
	Enter the appropriate amount in					es.						
÷	(a)	(b)		1	g,	(c)					(d) ution ratio	
	Base periód years Calendar year (or tax year beginnii		g distrib	utions	Net value of no	ncha	, rıtable-u	ise assets	۱ (	Distrib on (h) div	ùtròn ratio ided by col.	(c))
_	2010	<u>'9 '''/</u>		,841.				0,023.	7.	30 (0) 0		54803
_	2009			,916.				7,879.				60057
_	2008	4	121	799.				814.		-		65363
_	2007			,878.				2,434.				54671
_	2006			,964.				350.				<u>52903</u>
_	2000		<del></del>	75020			7022	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				<u> </u>
2	Total of line 1, column (d)								2		. 2	87797
	Average distribution ratio for the	5-vear base period - divide the t	otal on l	line 2 by 5	or by the number	of ve	ars					<u> </u>
Ŭ	the foundation has been in existe			, 0,	,	0. , 0			3		. 0	57559
	the regulation has east in exists	noo n nooo than o youro							-			<del>5,555</del>
4	Enter the net value of noncharitat	le-use assets for 2011 from Pa	rt X, lıne	5					4	4	<u>6,567</u>	,821.
5	Multiply line 4 by line 3								5		2,680	,397.
6	Enter 1% of net investment incon	ne (1% of Part I, line 27b)							6		15	,595.
7	Add lines 5 and 6								7		2,695	,992.
		n Part VII. line 1							8		2,131	
đ	Enter qualifying distributions from				.1_4_45.4		0/ 4-		<u> </u>		<u> </u>	<u>. 00</u>
	If line 8 is equal to or greater than See the Part VI instructions	i line 7, check the box in Part Vi	i, line 1b	, and comp	nete that part usin	ıga 1	% tax ra	116.				

THE BAIR RANCH FOUNDATION Form 990-PF (2011) C/O ANDERSON ZURMUEHLEN & CO. Page 4 Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions) 1a Exempt operating foundations described in section 4940(d)(2), check here | and enter "N/A" on line 1. Date of ruling or determination letter: (attach copy of letter if necessary-see instructions) b Domestic foundations that meet the section 4940(e) requirements in Part V, check here 31,189. and enter 1% 1 of Part I, line 27b c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b). 2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 2 3 ,189. 3 Add lines 1 and 2 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-) 4 31,189. 5 5 Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0-6 Credits/Payments: a 2011 estimated tax payments and 2010 overpayment credited to 2011 6a 31,283 **b** Exempt foreign organizations - tax withheld at source 6b c Tax paid with application for extension of time to file (Form 8868) 6c d Backup withholding erroneously withheld 6d 31,283. 7 Total credits and payments. Add lines 6a through 6d 8 Enter any penalty for underpayment of estimated tax. Check here \_\_\_\_\_ if Form 2220 is attached 8 9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9 10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 94 . Refunded 0. Enter the amount of line 10 to be: Credited to 2012 estimated tax 11 Part VII-A Statements Regarding Activities Yes No 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in Х any political campaign? 1a b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition)? 1h X If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. c Did the foundation file Form 1120-POL for this year? Х 1¢ d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. > \$ 0 . (2) On foundation managers. ▶ \$ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation X 2 Has the foundation engaged in any activities that have not previously been reported to the IRS? 2 If "Yes," attach a detailed description of the activities 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes X 3 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? X 4a b If "Yes," has it filed a tax return on Form 990-T for this year? N/A4b X 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 5 If "Yes," attach the statement required by General Instruction T 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: By language in the governing instrument, or By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 6 X 7 X 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV.

Form **990-PF** (2011)

X

X

8b

10

8a Enter the states to which the foundation reports or with which it is registered (see instructions)

of each state as required by General Instruction G? If "No," attach explanation

b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)

year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV

10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses

9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar

THE BAIR RANCH FOUNDATION

	THE BAIR RANCH FOUNDATION			
_	990-PF (2011) C/O ANDERSON ZURMUEHLEN & CO., P.C. 81-0108	<u> 184</u>		Page <u>5</u>
	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		<u>X</u> _
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		<u> </u>
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	_X_	_X_
	Website address ► N/A	_		
14		<u>657</u>	<u>-81</u>	<u>27</u>
	Located at ►P.O. BOX 30678, BILLINGS, MT ZIP+4 ►59	<u> 115</u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here			·
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A_	
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		<u>X</u>
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign			
	country			-
Pa	art VII-B   Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
18	a During the year did the foundation (either directly or indirectly):	i	1	1
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		1	1
	a disqualified person?			1
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			1
	(5) Transfer any income or assets to a disqualified person (or make any of either available		,	1
	for the benefit or use of a disqualified person)?		Ţ	
	(6) Agree to pay money or property to a government official? (Exception. Check "No"	1.2	Ž.	,
	if the foundation agreed to make a grant to or to employ the official for a period after	1		. 3
	termination of government service, if terminating within 90 days.)			,
	b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations	, ` `	(	* 1
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?  N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here			I
	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected		mg .	8,700 V
	before the first day of the tax year beginning in 2011?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation		-	
_	defined in section 4942(j)(3) or 4942(j)(5)):		Ţ	9
	a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning		,	
,	before 2011?	***	73°	8
	If "Yes," list the years   , , ,		g Sign	
ı	b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect		,	
	valuation of assets) to the year's undistributed income? (If applying the provisions of section 4942(a)(2) to all years listed, answer "No" and attach			. 1
	statement - see instructions )  N/A	2b	****	
		20		
,	c if the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			1
	Dud the foundation hald more than a 20% direct or individual to the property and have been a set on the property of the proper		٠,	J
3	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?		*	
1	b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose		,	[
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2011 ) N/A	3b_	_	<u> </u>
	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
- 1	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			اــــا
	had not been removed from jeopardy before the first day of the tax year beginning in 2011?	4b		X

Form **990-PF** (2011)

Total number of other employees paid over \$50,000

Form **990-PF** (2011)

All other program-related investments. See instructions.

Total. Add lines 1 through 3

Form 990-PF (2011)

C/O ANDERSON ZURMUEHLEN & CO., P.C.

P	art X Minimum Investment Return (All domestic foundations	must com	iplete this pa	rt. Foreign four	ndations	, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitat	ole, etc., pu	rposes:			
a	Average monthly fair market value of securities				1a	45,912,505.
b	Average of monthly cash balances				1b	340,363.
С	Fair market value of all other assets				1c	1,024,108.
d	Total (add lines 1a, b, and c)				1d	47,276,976.
е	Reduction claimed for blockage or other factors reported on lines 1a and					
	1c (attach detailed explanation)	1e		0.		
2	Acquisition indebtedness applicable to line 1 assets				2	0.
3	Subtract line 2 from line 1d				3	47,276,976.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amoun	ıt, see ınstr	uctions)		4	709,155.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and o	on Part V, I	ne 4		5	46,567,821.
6	Minimum investment return Enter 5% of line 5				6	2,328,391.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) a foreign organizations check here		rivate operatin	g foundations an	id certain	
<del>_</del> 1	Minimum investment return from Part X, line 6				1	2,328,391.
-	Tax on investment income for 2011 from Part VI, line 5	2a		31,189.		2132013321
ь	Income tax for 2011. (This does not include the tax from Part VI.)	2b		01,1000		
c	Add lines 2a and 2b				2c	31,189.
3	Distributable amount before adjustments. Subtract line 2c from line 1				3	2,297,202.
4	Recoveries of amounts treated as qualifying distributions				4	0.
5	Add lines 3 and 4				5	2,297,202.
6	Deduction from distributable amount (see instructions)				6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Par	t XIII, line	1		7	2,297,202.
_	art XII Qualifying Distributions (see instructions)					
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pu	rposes:				2 121 506
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26				1a	2,131,506.
b	Program-related investments - total from Part IX-B				1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charita	abie, etc., p	urposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:					
a	Suitability test (prior IRS approval required)				3a	
	Cash distribution test (attach the required schedule)	d D4 VI	II long A		3b	2,131,506.
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, a		II, line 4		4	2,131,500.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net inv	esuneni			5	0
6	income. Enter 1% of Part I, line 27b  Adjusted qualifying distributions Subtract line 5 from line 4				6	0. 2,131,506.
0	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years	when calcu	ilatina whatha	the foundation (		
	4940(e) reduction of tax in those years.	WITCH CAICL	naulty witcutt	ine iounuation (	trailles IC	A 1116 96611011
	אסיים ויים וויים וויים אלווים וויים אלווים וויים אלווים אל					

Form **990-PF** (2011)

81-0108184 Page 9

Part XIII Undistributed Income (see instructions)

	(a)	(b)	(c)	(d)
	Corpus	Years prior to 2010	2010	2011
1 Distributable amount for 2011 from Part XI,				
line 7				2,297,202.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0.	
<b>b</b> Total for prior years:				•
,,		0.		
3 Excess distributions carryover, if any, to 2011:				
a From 2006				
<b>b</b> From 2007				
c From 2008 215,522.				
d From 2009 412,966.				
e From 2010 247,532.				
f Total of lines 3a through e	876,020.			
4 Qualifying distributions for 2011 from				
Part XII, line 4: $\blacktriangleright$ \$ 2,131,506.			man man a man an man a same	
a Applied to 2010, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				! !
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount		······································		2,131,506.
e Remaining amount distributed out of corpus	0.			]
5 Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount	165,696.			165,696.
must be shown in column (a) )				* * *
6 Enter the net total of each column as				
indicated below:		, & , , ,		;
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	710,324.			
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b	,	0.		
c Enter the amount of prior years'			,	,
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously	*			, 1
assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		<u> </u>
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2011. Subtract				
lines 4d and 5 from line 1. This amount must				•
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006	_			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2012	710 204			
Subtract lines 7 and 8 from line 6a	710,324.			1
10 Analysis of line 9:				
a Excess from 2007				
b Excess from 2008 49,826.				
c Excess from 2009 412, 966.				
d Excess from 2010 247,532.				e de la companya de l
e Excess from 2011				Form <b>900</b> - <b>DE</b> (2011)

## NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

## NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here \( \sum \big| \big| \big| if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

- a The name, address, and telephone number of the person to whom applications should be addressed:
- b The form in which applications should be submitted and information and materials they should include:
- c Any submission deadlines:
- d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Form **990-PF** (2011)

81-0108184 Pa

Page 11

Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount status of contribution any foundation manager Name and address (home or business) recipient or substantial contributor a Paid during the year CHARLES M. BAIR FAMILY TRUST EXEMPT PRIVATE PASS THROUGH TO FOUNDATION CHARITIES FOR GEN P.O. BOX 30678 BILLINGS MT 59116-0678 OPERATING 800,000. CHARLES M. BAIR MEMORIAL TRUST EXEMPT PRIVATE PASS THROUGH TO FOUNDATION P.O. BOX 30678 CHARITIES FOR GEN OPER BILLINGS MT 59116-0678 800,000. SCHOLARSHIPS MONTANA FISH, WILDLIFE AND PARKS GOVERNMENT UNITFISHERY STUDY OF SMITH P.O. BOX 200701 RIVER - TENDERFOOT HELENA, MT 59620-0701 92,416. MONTANA STATE UNIVERSITY, DEPT OF UNIVERSITY EWE STUDY ANIMAL & RANGE SCIENCES P.O. BOX 172900 BOZEMAN MT 59717-2900 49,688. MONTANA STATE UNIVERSITY BILLINGS FDN UNIVERSITY GENERAL CHARITABLE 1500 UNIVERSITY DRIVE CONTRIBUTION BILLINGS. MT 59101 15 000 SEE CONTINUATION SHEET(S) Total ▶ 3a 907.414. **b** Approved for future payment NONE Total **▶** 3b

Form 990-PF (2011)

C/O ANDERSON ZURMUEHLEN & CO., P.C.

Enter gross amounts unless otherwise indicated.	Unrelated b	usiness income		ed by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	(b) Amount	Exclu- sion code	(d) Amount	Related or exempt function income
a					
b					
С	i			·	
d					
e	1				
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments					
4 Dividends and interest from securities			14	1,107,224.	
5 Net rental income or (loss) from real estate:			1		<i>j</i> •
a Debt-financed property					
b Not debt-financed property			14	<101,683.	>
6 Net rental income or (loss) from personal				(202)0001	
property					
7 Other investment income			14	91,141.	
8 Gain or (loss) from sales of assets other			+	32,212	
than inventory			18	865,252.	
9 Net income or (loss) from special events			<del>  •</del>	003/2321	
10 Gross profit or (loss) from sales of inventory					1,316,939.
11 Other revenue:					1,310,333.
a b					
c	1				
d					
e	-		1 1		
12 Subtotal. Add columns (b), (d), and (e)	* : :	(	5.	1.961.934.	1,316,939.
13 Total Add line 12, columns (b), (d), and (e)		<u></u>		13	
(See worksheet in line 13 instructions to verify calculations.)				~	
<u></u>	4- 4b- 4			D	
Part XVI-B Relationship of Activities	to the Accom	ipiisnment of	Exempt	Purposes	
Line No. Explain below how each activity for which inci	ome is reported in c	olumn (e) of Part XV	/I-A contribu	ted importantly to the accom	nolishment of
the foundation's exempt purposes (other than				,	
1-13 THE BAIR RANCH FOUNDAT	ION IS A	NONPROFIT	CORP	ORATION THAT	IS
OPERATING EXCLUSIVELY					
PURPOSES. THE ORGANIZA					
OPERATING A WORKING RA					
EXPERIMENTATION, AND E					
CONJUNCTION WITH THE U					
AND OTHER MONTANA COLL					
PORTION OF THE COSTS O					
THE PRODUCTION OF THE					
ALSO TO HELP OFFSET CO					
LAND.					
				<del></del>	<del></del>
					<del></del>

1) C/O ANDERSON ZURMUEHLEN & CO., P.C. 81-0108184
Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations Form 990-PF (2011)

	-	•	ectly engage in any of the fol				ction 501(c) of	Yes No
			(3) organizations) or in section			ations?		
		rom the reporting tounda	ation to a noncharitable exem	pt org	anization or:			
	Cash	accata						1a(1) X 1a(2) X
	Other or trans	asseis sactions:					-	1a(2) X
		of assets to a noncharitat	hle evemnt organization					1b(1) X
(2)			ncharitable exempt organizati	on				1b(2) X
(3)		of facilities, equipment, (	. •	011				1b(3) X
(4)		oursement arrangements	or other about		•			1b(4) X
٠,,		or loan guarantees						1b(5) X
		-	mbership or fundraising solic	itation	ıs			1b(6) X
			iling lists, other assets, or pai					1c X
	-		"Yes," complete the following			ys show the fai	r market value of the go	ods, other assets,
or s	services	given by the reporting fo	oundation. If the foundation re	ecerve	d less than fair market value	ın any transactı	on or sharing arrangem	ent, show in
colı	umn ( <b>d</b> )	the value of the goods, o	other assets, or services rece	ıved.				
a) Line no	o (	(b) Amount involved	(c) Name of nonchar	ıtable	exempt organization	(d) Descript	ion of transfers, transactions	s, and sharing arrangements
			N/	Α				
	_							
			· · · · · · · · · · · · · · · · · · ·					
	$\perp$							
	<del></del>					1		
	-				<del></del> -	<del> </del>		
			J					
								_
								<del></del>
2a Ist	he foun	dation directly or indirect	tly affiliated with, or related to	, one (	or more tax-exempt organiza	tions described		
IN S	ection	501(c) of the Code (other	than section 501(c)(3)) or in	ı secti	on 527?			Yes X No
b     f "	res," co	mplete the following sche						
		(a) Name of org	anization		(b) Type of organization		(c) Description of rela	tionship
		N/A						<del></del>
								<del></del>
	Under	nenalties of neriliny. I declare t	that I have examined this return, in	cludine	accompanying schedules and st	atements and to t	he hest of my knowledge	
Sign	and be	lief, it is true, colors Botton	odational Association	than	taxpayer) is based on all informat	ion of which prepa	erer has any knowledge	May the IRS discuss this return with the preparer
Here		Carolina (	3 Mallon		1/2-8-12.	OFFIC	סשי	shown below (see instr )?  X Yes No
	Sian	ature of office <del>r ordrustee</del>	o II way		Date	Title	, EK	X Yes No
	J 9.9	Print/Type preparer's na	horized Signature	r's su	anature [	Date	Check If F	PTIN
					Shir M	11	self- employed	
Paid		DAVID S. R	IGG, CPA DAVI	D S	S. RIGG. CP4	1/24/12	1	20031743
Prepa	arer		ERSON ZURMUEH	LEI	· · · · · · · · · · · · · · · · · · ·		Firm's EIN ▶	
Use (					,		81-03	90031743 45940
	-	Firm's address ▶ 16	01 LEWIS AVE,	S	re 105			· · ·
			LLINGS, MT 59				Phone no. 40	6-245-5136
								Form <b>990-PF</b> (2011)

Part XV **Supplementary Information** Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient ROCKY MOUNTAIN ELK FOUNDATION EXEMPT PRI GENERAL CHARITABLE 5705 GRANT CREEK ROAD FOUNDATION CONTRIBUTION 30,000. MISSOULA MT 59808 UNIVERSITY UNDERSTANDING ASPEN UNIVERSITY OF MONTANA - OFFICE OF RESEARCH AND SPONSORED PROGRAMS HABITATS STUDY 32 CAMPUS DRIVE MISSOULA, MT 59812 - 4104 72,310. MONTANA STATE UNIVERSITY, DEPT OF UNIVERSITY MEATS PROJECT ANIMAL & RANGE SCIENCES P.O. BOX 172900 27,500. BOZEMAN MT 59717-2900 MONTANA STATE UNIVERSITY, DEPT OF UNIVERSITY HORSE STUDY ANIMAL & RANGE SCIENCES P.O. BOX 172900 BOZEMAN, MT 59717-2900 10,500. MONTANA STOCKGROWERS ASSOCIATION TAX EXEMPT GENERAL CHARITABLE 420 NORTH CALIFORNIA DRGANIZATI CONTRIBUTION HELENA, MT 59601 10,000. Total from continuation sheets 150 310

FORM 990-PF	DIVIDENDS AND	INTEREST FROM	SECURITIES	STATEMENT	1
SOURCE		GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	COLUMN (A AMOUNT	)
DIVIDENDS FROM SECUINTEREST INCOME FRO		883,814. 223,410.		883,8 223,4	
TOTAL TO FM 990-PF,	PART I, LN 4 =	1,107,224.	0.	1,107,2	24.
FORM 990-PF	RENT	TAL INCOME		STATEMENT	2
KIND AND LOCATION C	OF PROPERTY		ACTIVITY NUMBER	GROSS RENTAL INC	OME
COMMERCIAL PROPERTY RESIDENTIAL RENTAL			1 2	159,1 5,4	
TOTAL TO FORM 990-F	PF, PART I, LINE	5A		164,5	50.
FORM 990-PF	RENTA	AL EXPENSES		STATEMENT	3
DESCRIPTION		ACTIVITY NUMBER	AMOUNT	TOTAL	
PROPERTY TAXES REPAIRS DEPRECIATION INSURANCE UTILITIES	GIIDMOM:	AT 1	18,839. 218,903. 84. 5,029. 21,078.	262.0	22
DEPRECIATION	- SUBTOTA		2,300.	263,9 2,3	
TOTAL RENTAL EXPENS	SES			266,2	33.
NET RENTAL INCOME T	TO FORM 990-PF, I	PART I, LINE 5	БВ	<101,6	83.

FORM 990-PF	INCOME AND COST OF GOODS SOLD INCLUDED ON PART I, LINE 10	STATEMENT 4
INCOME		
1. GROSS RECEIPTS 2. RETURNS AND ALLOWAN 3. LINE 1 LESS LINE 2	ICES	9 1,316,939
	(LINE 15)	1,316,939
6. OTHER INCOME		
7. GROSS INCOME (ADD L	JINES 5 AND 6)	1,316,939
9. MERCHANDISE PURCHAS 10. COST OF LABOR 11. MATERIALS AND SUPPL 12. OTHER COSTS 13. ADD LINES 8 THROUGH 14. INVENTORY AT END OF	JIES	

FORM 990-PF	OTHER	INCOME		STATEMENT 5
DESCRIPTION		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER INVESTMENT INCOME	_	91,141.	91,141.	0.
TOTAL TO FORM 990-PF, PART I,	LINE 11 =	91,141.	91,141.	0.
FORM 990-PF	ACCOUNT	ING FEES		STATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	
ACCOUNTING AND LEGAL	27,715	. 9,238	. 0	. 18,477.
TO FORM 990-PF, PG 1, LN 16B	27,715	9,238	. 0	18,477.
FORM 990-PF C	THER PROFE	SSIONAL FEES	;	STATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
TRUSTEE FEES	588,794	. 392,529	. 0	. 196,265.
MANAGEMENT FEES - PACKHORSE LLC	9,000	. 0	. 0	9,000.
TO FORM 990-PF, PG 1, LN 16C	597,794	392,529	. 0	205,265.
FORM 990-PF	TA	XES		STATEMENT 8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INCOME TAXES	18,596	. 0	. 0	. 0.
TO FORM 990-PF, PG 1, LN 18	18,596	. 0	. 0	. 0.
=			_	<del></del>

FORM 990-PF	OTHER E	XPENSES			STATEMENT	9
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTEI NET INCOM		ABLE
FARM OPERATING EXPENSES RENTAL EXPENSES MISCELLANEOUS	1,097,544. 266,233. 266,		0. 233. 700.	1,097,54	0. 0.	0. 0. 350.
TO FORM 990-PF, PG 1, LN 23	1,364,827.	266,	933.	1,097,54	14.	350.
FORM 990-PF U.S. AND	STATE/CITY G		OBL	GATIONS	STATEMENT	
DESCRIPTION	GOV'		вос	K VALUE	VALUE	· <b>—</b> -
VARIOUS US GOVERNMENT OBLIGA	TIONS X		1	,199,177.	1,307,	678.
TOTAL U.S. GOVERNMENT OBLIGA	TIONS		1	,199,177.	1,307,	678.
TOTAL STATE AND MUNICIPAL GO	VERNMENT OBL	IGATIONS				
TOTAL TO FORM 990-PF, PART I	I, LINE 10A		1	1,199,177.	1,307,	678.
FORM 990-PF	CORPORAT	E STOCK			STATEMENT	11
DESCRIPTION			вос	OK VALUE	FAIR MARK VALUE	ET
VARIOUS CORPORATE STOCK HOLD MISCELLAENOUS MARKETABLE SEC				7,999,738.	29,413, 973,	760. 145.
TOTAL TO FORM 990-PF, PART I	I, LINE 10B		29	0,042,745.	30,386,	905.

FORM 990-PF C	CORPORATE BONDS		STATEMENT 12
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
VARIOUS CORPORATE BONDS		12,402,791.	12,237,786.
TOTAL TO FORM 990-PF, PART II, LI	INE 10C	12,402,791.	12,237,786.
FORM 990-PF OT	THER INVESTMENTS		STATEMENT 13
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
ROYALTY INTERESTS	COST	3,625.	3,625.
TOTAL TO FORM 990-PF, PART II, LINE 13		3,625.	3,625.
FORM 990-PF	OTHER ASSETS		STATEMENT 14
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
PREPAID INCOME TAXES	32,928.	31,283.	31,283.
TO FORM 990-PF, PART II, LINE 15	32,928.	31,283.	31,283.