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#### DLN: 93493319065712

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Department of the Treasury

#### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Internal	Revenue S	Service	► The organization may have to use a copy o	of this return to satisfy	state report	ing requiren	nents	Inspection	
A Fo	r the 2	011 ca	endar year, or tax year beginning 01-01-2011	and ending 12-31-20	11				
<b>B</b> Ch	eck ıf ap	plicable	C Name of organization ST LUKES COMMUNITY HEALTH SERVICES			D Emple	oyer ic	dentification number	
☐ Add	dress cha	ange	Doing Business As			76-0536234  E Telephone number			
∏ Na	me chan	nge	St Luke's The Woodlands Hospital						
Init	tıal returi	n	Number and street (or P O box if mail is not delivered	to street address) Room/s	suite			-2042	
Те	rmınated		6624 FANNIN			G Gross	тесетрі.	ts \$ 158,128,896	
☐ Am	ended re	eturn	City or town, state or country, and ZIP + 4						
Гар	plication	pending	HOUSTON, TX 77030						
			F Name and address of principal officer		<b>H(a)</b> Is	this a group	p retu	rn for	
			DAVID J FINE 6624 FANNIN			filiates?		┌ Yes	
			HOUSTON,TX 77030		H(b) Ar	e all affiliates	s inclu	ıded?	
								st (see instructions)	
<b>I</b> Ta	x-exem <sub>l</sub>	pt status	✓ 501(c)(3)	947(a)(1) or 527	<b>H(c)</b> G	roup exemp	tion n	number 🕨	
J W	ebsite	: <b>►</b> WW	W SLEH COM						
<b>K</b> For	m of org	anızatıon	✓ Corporation  Trust  Association Other ►		<b>L</b> Year o	f formation 1	997	M State of legal domicile TX	
Pa	rt I	Sumi	nary		·				
	<b>1</b> B	Briefly de	scribe the organization's mission or most sign	ıfıcant actıvıtıes					
			'S THE WOODLANDS HOSPITAL, SERVING						
	1		E OF TEXAS, SEEKS TO RAISE THE QUALIT	Y OF LIFE BY ENHAN	CING COMI	MUNITY HE	ALTH	I THROUGH SUPERIOR	
<u>త</u>	<u>s</u>	SERVICE							
Ē	-								
ē	-								
Governance	2 0	heck th	is box 🛏 if the organization discontinued its	operations or disposed	of more tha	n 25% of its	s net	assets	
			of voting members of the governing body (Part \				з	11	
8	1		of independent voting members of the governing	· ·			4	9	
Activities &	1		nber of individuals employed in calendar year 2	•	5	1,032			
<u>5</u>	1		nber of volunteers (estimate if necessary) .				6	271	
4	1		elated business revenue from Part VIII, colum				7a	604,749	
	1		ated business tevenue from Part VIII, colum ated business taxable income from Form 990-	, ,,				· · · · · · · · · · · · · · · · · · ·	
	D IV	iet uillei	ated business taxable income from 1 offin 990-	1,11116 34	<del></del>	\_! \	7b	312,993	
	_	C t 1	when a sud much (Book (III book th)		F	Prior Year	_	Current Year	
<u>o</u>	8		outions and grants (Part VIII, line 1h)		•	162600	0	100,000	
en	9	_	m service revenue (Part VIII, line 2g)		•	162,680		159,809,122	
Revenue	10		ment income (Part VIII, column (A), lines 3, 4	•	·	-1,778	_	-2,848,069	
	11 12		revenue (Part VIII, column (A), lines 5, 6d, 8c evenue—add lines 8 through 11 (must equal Pa		ne -	6,631	386,955		
	12		· · · · · · · · · · · · · · · · · · ·			167,532	,942	157,448,008	
	13		and similar amounts paid (Part IX, column (A)			244	,201	487,166	
	14	Benefit	s paid to or for members (Part IX, column (A),	line 4)			0	0	
ch	15		s, other compensation, employee benefits (Par	t IX, column (A ), lines		F.C. 0.C.F.	170	E2 21 E 240	
₩ ₩		5-10)				56,065	+	53,315,240	
Expenses	16a		sional fundraising fees (Part IX, column (A), lin	elle)			0	0	
五	b		idraising expenses (Part IX, column (D), line 25) •						
	17		expenses (Part IX, column (A), lines 11a-11d,	•		91,171		90,340,384	
	18		xpenses Add lines 13-17 (must equal Part I)			147,481,		144,142,790	
<u> </u>	19	Revent	ie less expenses Subtract line 18 from line 12		D a minu	20,051		13,305,218	
Net Assets or Fund Balances					Ведіпі	ning of Curre Year	ent	End of Year	
o ge	20	Total a	ssets (Part X, line 16)			187,086	,440	169,198,889	
₹ <u>8</u>	21		abilities (Part X, line 26)			200,606	,379	169,413,610	
žŽ	22	Netas	sets or fund balances Subtract line 21 from lin		-13,519,939 -214,721				
Pa	rt II	Signa	ature Block						
Unde	r penalt	ties of pe	rjury, I declare that I have examined this return, i						
	ledge a ledge.	nd belief	, it is true, correct, and complete. Declaration of p	reparer (other than offic	er) is based	on all inform	ation	of which preparer has any	
						2012-11-15			
Sigr		Signa	cure of officer			Date			
Her	е		en pickett asst secretary						
		Туре	or print name and title						
		Preparer'		Date	Check If self-			payer identification number	
Paid		signature	7		seir- employed 🕨	(see ins	tructiof	113)	

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

Preparer's Use Only Firm's name (or yours if self-employed), address, and ZIP + 4

EIN 🕨

Phone no 🕨

┌Yes ┌No

Par	t III	Statement of Program Statement			I		.୮
<u> </u>	Briefl	y describe the organization's m	. ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			-,
OFT VALU COM DEV	EXAS, JE HEA PASSI ELOPM	THE WOODLANDS HOSPITA SEEKS TO RAISE THE QUALI LTH SERVICES IN PARTNER ON IN CARING FOR THE WHO ENT OF OUR EMPLOYEES, AI TING HEALTH KNOWLEDGE	TY OF LIFE BY EN SHIP WITH OUR M LE PERSON - MIN ID TO SECURING	HANCING COMMUNI IEDICAL STAFF, WE / ID, BODY, AND SPIRI THE HEALTH OF FUT	TY HEALTH THROUGH TH ARE DEDICATED TO EXC IT WE ARE ALSO COMMI URE GENERATIONS BY C	HE DELIVERY O ELLENCE AND TTED TO THE G	F SUPERIOR
2		e organization undertake any s ior Form 990 or 990-EZ? .				「Yes V N	<b>D</b>
	If "Ye	s," describe these new services	on Schedule O				
3	servi	e organization cease conductir		nt changes in how it c	onducts, any program	┌ Yes ┌ N	0
4	Descr	s," describe these changes on Sibe the organization's program ses Section 501(c)(3) and 50 and allocations to others, the	service accomplish L(c)(4) organization	ns and section 4947(a	)(1) trusts are required to i	report the amour	
	(Code	) (Expenses s	113,260,481	ıncludıng grants of \$	487.166 ) (Revenue :	\$ 159,809	122 \
	care I Texas and Is Ander top 22 as a I Gamr sterec hospif Patier Hospif Buildii mid-2 profes exper Brain'f SLWH volun Perfor huma injury trainii Sports	Admissions 8,866 Emergency Room 'eyond the Texas Medical Center, The Medical Center facilities for health seithe only hospital in Montgomery Couson Cancer Center ranked in the top to Regional Hospitals in the Houston mesult of its quality and competency in a Knife Perfexion technology. As an attatic radiosurgery, which delivers high all in North Harris and Montgomery Cout Tower fourth floor build-out, adding all's opening in 2003. The 21,800-squalg on the SLWH campus. Construction 0.12. Nine students were paired with pissonals. The four-week program was sence day-to-day activities in a hospita for National Stroke Awareness Month and SLLH volunteers were honored in ceers at both hospitals in 2010, valued mance TEKTONIC Athletic Development performance testing and training factor rehabilitation, human performance arigo, and cardiac endurance conditioning accomplex in Spring, Texas, to the Meanism for clients to create and monitor	Woodlands community vices, while expressing ity to have affiliations vertor of their specialities by the toronal their specialities by the toronal their specialities by the toronal their special their special to the toronal doses of radiation to taunty to offer the Gamma 30 med/surg beds with re-foot addition is expected the North Garage was hysicians at SLWH and selegined to give high so I environment with a mand "Coffee with the CApril at the annual Auxi at \$600,000 Eighty-foot & Rehabilitation, a deality with specialization in TEKTONIC Athletic Decided and the Sulley	was chosen Research shows a strong preference for quartith the Texas Heart Institute U S News and World Reports & World Report SLWH avel of immediate stroke error brain surgery, Gamma Kniff rgeted areas of the brain, the a Knife technology to the like telemetry capability, bringing telemetry and seniors, as the completed in May The St. Luke's Lakeside Hospita hool juniors and seniors, as telemetry physician SLWH hosionardiologist" covering variou liary Awards Luncheon that the SLWH volunteers also we expartment of SLWH, providen sports medicine and performance velopment & Rehabilitation ling on the SLWH campus.	wed that residents were leaving tality care closer to home SLWH perfect that the control of the	the community, mar rovides family-center. The University of Tampus SLWH was reported to the subject of the subj	ly driving to be red medical care exas MD lamed one of the DNV Healthcare newly-acquired own as SLWH is the only ansion with since the dedical Office ompletion by future healthcare lirectly "Food for the lease in women ted by of service Human abilitation in a I therapy, work g, strength from Legends
4b	(Code	) (Expenses s		including grants of \$	) (Revenue \$		)
<b>4</b> c	(Code	) (Expenses s		including grants of \$	) (Revenue \$		)
	Othe	r program services (Describe	n Schedule O N				
·u		enses \$	including grants	of \$	) (Revenue \$	)	
4e	Tota	l program service expenses▶\$	113,260,4	81			

CHECKIIST OF REGULE CO SCHEDULE	art IV	Checklist o	f Required	Schedule
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	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure $98-19$ ? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $V^{\bullet}$	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements		Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II $\Box$	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c		N o
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
_	<b>1a</b> 0			
Ь	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
_	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the			
_	year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes	
4d	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities			
	account)?	4a		No_
ь	If "Yes," enter the name of the foreign country ►			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		N o
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
ь	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
4	file Form 8282?	<b>7</b> c		No_
u	11 Tes, indicate the number of Forms 6262 med during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		NI -
f	contract?	7e 7f		No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	$\vdash$		
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
В	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
_	the states in which the organization is licensed to issue qualified health plans  Enter the aggregate amount of reserves on hand			
_	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management						
			Yes	No			
1a	Enter the number of voting members of the governing body at the end of the tax year						
b	Enter the number of voting members included in line 1a, above, who are independent						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No			
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No			
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No			
6	Did the organization have members or stockholders?	6	Yes				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following						
а	The governing body?	8a	Yes				
b	Each committee with authority to act on behalf of the governing body?	8b	Yes				
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No			
	ection B. Policies (This Section B requests information about policies not required by the Internal						
Re	evenue Code.)		Yes	No			
102	Did the organization have local chapters, branches, or affiliates?	10a	165	No			
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	100		140			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b					
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes				
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes				
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes				
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes				
13	Did the organization have a written whistleblower policy?	13	Yes				
14	Did the organization have a written document retention and destruction policy?	14	Yes				
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official	15a	Yes				
b	Other officers or key employees of the organization	15b	Yes				
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No.			
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its						
_	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b					
Se	ection C. Disclosure			l			
	List the States with which a copy of this Form 990 is required to be filed▶						
10	Section 61.04 requires an erganization to make its Form 1.022 (or 1.024 if anniusable), 0.00, and 0.00 T (F.0.1/s)						

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website V Upon request

- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization STEPHEN PICKETT
  3100 MAIN
  HOUSTON,TX 77002
  (832) 355-2042

# Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ◆ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

<b>(A)</b> Name and Title	(B) A verage hours per week (describe hours	director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	organizations
(1) DAVID J FINE treasurer SECRETARY & director	6 0	Х		х				0	1,773,018	418,140
(2) MICHAEL RICHMOND CHAIRMAN & director	2 0	х		х				0	0	0
(3) RALPH MCINGVALE VICE CHAIRMAN & Director	2 0	х		Х				0	0	0
(4) CHARLES HANKINS md DIRECTOR	2 0	Х						0	0	0
(5) STEPHEN PICKETT asst secretary	2 0	Х		Х				0	985,303	159,584
(6) JEFY M MATHEW md DIRECTOR EX OFFICIO	2 0	Х						0	36,248	0
(7) THE REVEREND GARY H JONES DIRECTOR	2 0	Х						0	27,648	3,556
(8) chester jones director	2 0	Х						0	0	0
(9) gary whitlock director	2 0	х						0	0	0
(10) brad beers director	2 0	х						0	0	0
(11) gerald glenn dırector	2 0	х						0	0	0
(12) gerry sevick director	2 0	х						0	0	0
(13) ann snyder director	2 0	х						0	0	0
(14) DEBRA F SUKIN SR V P AND CEO WOODLANDS	43 0			х				342,747	0	87,866
(15) Brian e Doyle Assistant Treasurer	2 0			Х				0	141,673	27,174
(16) Margaret A REITER AVP PATIENT CARE SLTWH	43 0				х			182,776	0	28,069
(17) Mary Sue Lipham AVP & cfo	43 0				х			179,166	0	35,398

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (describe	A verage hours Position (do not check more than one box, unless person is both an officer and a director/trustee)							(E) Reportable compensation from related organizations (W- 2/1099-	'	(F) Estima mount of compens from t	ated fother sation the ion and
	hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)		relate organiza	
(18) andrew starr avp & coo sltwh	43 0				х			165,308		0		13,473
(19) Erica A Stuckey STAFF NURSE	45 0					х		126,716		0		12,039
(20) mona j tucker Human Resources Director	45 0					х		118,065		0		14,741
(21) TANA ELLIOTT supervisor emergency dept	45 0					х		134,594		0		23,642
(22) flordevic p lagrimas staff nurse	45 0					х		130,478		0		23,853
(23) robyn s james director tektonic	45 0					х		120,396		0		6,189
							<b>P</b>					
c Total from continuation					•			1 500 246	2,963,89			853,724
d Total (add lines 1b and 1c)								· ·	<u> </u>		655,724	
											Yes	No
3 Did the organization list on line 1a? If "Yes," comp									ated employee	3		No
4 For any individual listed	on line 1a, is the sum of	freport	able	com	pens	ation	and	other compensation	from the			

3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	( <b>B</b> ) Description of services	(C) Compensation
RRC Medical Real Estate 9303 Pinecroft Drive suite 300 SHENANDOAH, TX 77380	construction service	3,210,265
aramark corporation 12483 collections center drive CHICAGO, IL 60693	food & environmental	2,610,386
comprehensive pharmacy services 6409 quail hollow road MEMPHIS, TN 38120	pharmacy mgmt staff	1,877,429
GE medical systems po box 843553 DALLAS, TX 752843553	consulting services	919,574
hunton trane services 5622 luce st HOUSTON, TX 77087	HVAC maintenance	901,370
2 Total number of independent contractors (including but not limited to those lis	ted above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►28

Part v		Statement of Revenue					
	T -			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513, or 514
\$\$	1a	Federated campaigns 1a					
亞黃	ь	Membership dues 1b					
ದ್ದಿ	c	Fundraising events 1c					
±g La	d	Related organizations 1d					
ਠੰ≣							
2 H	e						
ag ii	f	All other contributions, gifts, grants, and <b>1f</b> similar amounts not included above	100,000				
≅ इ	g	Noncash contributions included in					
늍		lines 1a-1f \$					
Contributions, gifts, grants and other similar amounts	h	Total. Add lines 1a-1f	▶	100,000			
			Business Code				
ΞE	2a	NET PATIENT REVENUE	900099	150 514 660	150 201 106	222 554	
ě		<del></del>		159,514,660	159,281,106	233,554	
윤	b	HEALTH EDUCATION/WOMEN'S SERVICES	900099	28,553	28,553		
<u> </u>	C	INSTITUTIONAL REVENUE	900099	265,909	9,325	256,584	
e. K	d						
Q.	e						
Program Serwce Revenue	f	All other program service revenue					
် ဥ	-						
	g	Total. Add lines 2a-2f		159,809,122			
	3	Investment income (including dividend	ds, interest				
		and other similar amounts)	▶	-2,848,069			-2,848,069
	4	Income from investment of tax-exempt bond p	oroceeds 🕨	0			
	5	Royalties	▶ ↑	0			
		(ı) Real	(II) Personal				
	6a	Gross rents 32,003	644,302				
	ь	Less rental 0	529,691				
		expenses Rental income 32,003	114,611				
	C	or (loss)	114,011				
	d	Net rental income or (loss)	🟲	146,614		114,611	32,003
		(ı) Securities	(II) Other				
	7a	Gross amount from sales of					
		assets other					
		than inventory Less cost or					
	Ь	other basis and					
	<sub>c</sub>	sales expenses Gain or (loss)					
	d	` '		0			
	8a	Net gain or (loss)		· ·			
ம்	Oa	Gross income from fundraising events (not including					
Ž		\$					
<b>क</b> >		of contributions reported on line 1c)					
å		See Part IV, line 18					
Other Revenue	l .	a   					
ŧ	Ь	Less direct expenses b		_			
O	C	Net income or (loss) from fundraising e	events 🕦	0			
	9a	Gross income from gaming activities See Part IV, line 19					
		a					
	ь	Less direct expenses b					
	c	Net income or (loss) from gaming activ	vities	0			
		· · · · · · · · · · · · · · · · · · ·	vicies				
	10a	Gross sales of inventory, less returns and allowances .	293,336				
	ь	Less cost of goods sold <b>b</b>	151,197				
	, c	Net income or (loss) from sales of inve		142,139			142,139
	Ť	Miscellaneous Revenue	Business Code	,			,
	11a		900099	21,630			21,630
		FOOD SERVICES	900099	72,691			72,691
	Ь	MEDICAL RECORDS		·			·
	C	MISCELLANEOUS	900099	3,881			3,881
	d	All other revenue					
	e	Total. Add lines 11a-11d		98,202			
	12	Total revenue. See Instructions	▶	157,448,008	159,318,984	604,749	-2,575,725

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

	heck if Schedule O contains a response to any question in this Part IX	<u> </u>			(5)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	174,250	174,250		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	312,916	312,916		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	869,997	0	869,997	0
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	42,433,827	38,686,195	3,747,632	_
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	2,295,946	2,054,391	241,555	
9	Other employee benefits	4,405,823	3,973,551	432,272	
10	Payroll taxes	3,309,647	2,988,243	321,404	
11	Fees for services (non-employees)	· ,	· ,	·	
 а	Management	487,218	453,430	33,788	
b	Legal	83,347	, , , , , , , , , , , , , , , , , , , ,	83,347	
c	Accounting	0		30,011	
d	Lobbying	0			
e	Professional fundraising See Part IV, line 17	0			
f	Investment management fees	0			
g	Other	905,649	899,699	5,950	
12	Advertising and promotion	128,026	64,774	63,252	
13	Office expenses	30,424,613	30,105,801	318,812	
14	Information technology	676,056	24,390	651,666	
15	- · · · · · · · · · · · · · · · · · · ·	0,030	24,390	631,666	
	Royalties		646.357	1 771 212	
16	Occupancy	2,417,570	646,257	1,771,313	
17	Travel	37,098	12,626	24,472	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	351		351	
20	Interest	385,611	385,611		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	8,075,215	4,451,203	3,624,012	
23	Insurance	4,702,936		4,702,936	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	BAD DEBT	19,774,880	19,774,880	0	
b	EQUIPMENT AND FACILITY MAINTEN	3,715,414	1,799,596	1,915,818	
c	OTHER OUTSIDE SERVICES	15,273,867	5,581,941	9,691,926	
d	LAUNDRY & LINEN	648,384	483,721	164,663	
e					_
f	All other expenses	2,604,149	387,006	2,217,143	
25	Total functional expenses. Add lines 1 through 24f	144,142,790	113,260,481	30,882,309	0
26	Joint costs. Check here ► ☐ If following  SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation	,,.	,,	, -,	

Part X **Balance Sheet** (A) (B) Beginning of year End of year 17,372,166 8.592.333 1 2 0 2 0 0 3 3 22.977.364 18.548.074 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 5 0 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 0 0 7 1.872.660 8 1.881.307 9 117.975 159,176 Prepaid expenses and deferred charges . . . . . . 10a 200,611,578 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 61,328,326 b Less accumulated depreciation . . . . . 137,564,102 **10c** 139,283,252 11 0 11 0 12 0 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 65,850 59,038 14 14 7,116,323 15 675,709 15 187,086,440 169, 198, 889 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 16 9,117,645 17 9,527,500 17 Accounts payable and accrued expenses . 18 18 0 19 41,826 19 40,679 20 0 20 Ω 0 21 21 0 Escrow or custodial account liability Complete Part IV of Schedule D . . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 0 0 23 Secured mortgages and notes payable to unrelated third parties . . . 23 0 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 191,446,908 25 159,845,431 D . . . . 26 200,606,379 26 169,413,610 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 -13,519,939 27 -214,721 Unrestricted net assets . . . . 28 0 28 Temporarily restricted net assets . . . . . Fund 29 0 29 0 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ 

and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . -13.519.939 33 -214.721 34 Total liabilities and net assets/fund balances . . . . . 187.086.440 34 169,198,889

Pa	Reconciliation of Net Assets  Check if Schedule O contains a response to any question in this Part XI			. [	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		157,4	448,00
2	Total expenses (must equal Part IX, column (A), line 25)	2		144,:	142,79
3	Revenue less expenses Subtract line 2 from line 1	3		13,	305,21
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		-13,	519,93
5	Other changes in net assets or fund balances (explain in Schedule O)	5			
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		- 2	214,72
Pai	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response to any question in this Part XII			୮	•
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain i				
	Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were in a separate basis, consolidated basis, or both	ssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the i	required	3b		

#### OMB No 1545-0047

Inspection

#### **SCHEDULE A**

(Form 990 or 990EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

h

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

**Employer identification number** 

ST LUKES COMMUNITY HEALTH SERVICES Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii)

(i) Name of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	organization in col (i) listed in your governing document?		(v) Did you not organizati col (i) of suppor	on in your	(vi) Is the organizati col (i) orga in the U	on in anized	(vii) A mount of support?
		instructions))	Yes	No	Yes	No	Yes	No	
Total									

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

11g(iii)

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b> □
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).									
	Facts And Circumstances Test									
required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).										

Schedule A (Form 990 or 990-EZ) 2011

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 76-0536234

Name: ST LUKES COMMUNITY HEALTH SERVICES

#### Form 990, Special Condition Description:

**Special Condition Description** 

DLN: 93493319065712

OMB No 1545-0047

Open to Public

Inspection

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions.

**Supplemental Financial Statements** 

Name of the organization

**Employer identification number** 

SIL	LUKES COMMUNITY HEALTH SERVICES				76-0	0536234		
Pa	rt I Organizations Maintaining Donor Ad	dvised Funds	or C	Other Similar I			. Complet	te if the
	organization answered "Yes" to Form 99	0, Part IV, line	6.				•	
		(a) Donor	radv	rised funds	+ •	( <b>b)</b> Funds and o	other accou	nts
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year				<u> </u>			
5	Did the organization inform all donors and donor advifunds are the organization's property, subject to the	organization's exc	lusıv	ve legal control?			☐ Yes	┌ No
6	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ben conferring impermissible private benefit	efit of the donor or	- don	nor advisor, or for	any othe	r purpose	┌ Yes	┌ No
Pai	t II Conservation Easements. Complete	<u>ıf the organızatı</u>	on a	answered "Yes"	to Forn	n 990, Part I\	/, line 7.	
1	Purpose(s) of conservation easements held by the or  Preservation of land for public use (e.g., recreating in the protection of natural habitat.  Preservation of open space	on or pleasure)		Preservation of a	certifie	d historic struc	•	a
2	Complete lines 2a-2d if the organization held a quali easement on the last day of the tax year	fied conservation	cont	tribution in the for	m of a co	onservation		
						Held at the	End of the	Year
а	Total number of conservation easements				2a			
b	Total acreage restricted by conservation easements				2b			
С	Number of conservation easements on a certified his			ed in (a)	2c			
d	Number of conservation easements included in (c) ac				2d			
3	Number of conservation easements modified, transfe	rred, released, ext	tıngı	uished, or termina	ted by th	ie organization	during	
	the taxable year 🛌							
4	Number of states where property subject to conserva	ation easement is	loca	ted <b>►</b>				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?		itorii	ng, inspection, ha	ndling of	violations, and	☐ Yes	┌ No
6	Staff and volunteer hours devoted to monitoring, insp	ecting and enforci	ıng c	conservation ease	ments d	uring the year <b>i</b>	<u> </u>	
7	A mount of expenses incurred in monitoring, inspecting	ng, and enforcing o	ons	ervation easemen	ts during	g the year		
	<b>▶</b> \$							
8	Does each conservation easement reported on line 2 $170(h)(4)(B)(i)$ and $170(h)(4)(B)(ii)$ ?	(d) above satisfy	the r	requirements of se	ection		┌ Yes	┌ No
9	In Part XIV, describe how the organization reports co balance sheet, and include, if applicable, the text of t the organization's accounting for conservation easen	he footnote to the						
Par	Complete if the organization answered "				, or Otl	her Similar	Assets.	
1a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fin	for public exhibition	on, e	education or resea	rch ın fu			≘,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	oublic exhibition, e						
	(i) Revenues included in Form 990, Part VIII, line 1					<b>►</b> \$		
	(ii) Assets included in Form 990, Part X					<b>►</b> \$		
2	If the organization received or held works of art, histofollowing amounts required to be reported under SFA				for finan	cıal gaın, provı	de the	
а	Revenues included in Form 990, Part VIII, line 1					<b>►</b> \$		

Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art	<u>, His</u>	tori	<u>cal Tr</u>	reas	<u>ures, or O</u>	<u>the</u>	<u>r Similar Ass</u>	ets (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	lowing '	that a	ire a significa	nt u	se of its collection	on	
а	Public exhibition		d	Γ	Loan	orex	change progr	ams			
b	Scholarly research		e	Γ	Other	r					
c	Preservation for future generations										
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y furthe	er the	organızatıon	's ex	cempt purpose in		
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t									Yes	┌ No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answere	d "Y	es" to Form 99	0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	ediary	forc	ontribu	ıtıons	or other ass	ets i		Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the	follow	ving t	able		Г		Amo	ount	
С	Beginning balance							1c	71110	<b>74</b> 111¢	
d	Additions during the year						 	1d			
e	Distributions during the year							1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	orm 990 Part X lin	e 212	,			L			Yes	┌ No
	If "Yes," explain the arrangement in Part XIV	•	C 21						'	103	, 110
	rt V Endowment Funds. Complete		n ans	were	od "Ye	s" to	Form 990	Par	t IV line 10		
	Endownient i anabi complete	(a)Current Year		)Prior `			wo Years Back			<b>e)</b> Four Ye	ears Back
1a	Beginning of year balance										
b	Contributions										
С	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the yea	r end balance held	as					•	•		
а	Board designated or quasi-endowment 🕨										
b	Permanent endowment 🕨										
c	Term endowment ▶										
3a	Are there endowment funds not in the posses organization by	ssion of the organiz	ation	that a	are held	d and	administered	d for	the	Yes	No
	(i) unrelated organizations					•			3a(i)	_	No
	(ii) related organizations								3a(ii	) Yes	
	If "Yes" to 3a(II), are the related organizatio	•						٠	3b	Yes	
4	Describe in Part XIV the intended uses of th										
Par	t VI Land, Buildings, and Equipme	ent. See Form 99	0, Pa	art X	, line :	10.	<u> </u>				
	Description of property				Cost or s (invest		( <b>b)</b> Cost or ot basıs (othe		(c) Accumulated depreciation	( <b>d)</b> Boo	ok value
1a	Land						11,787	,902		1	1,787,902
b I	Buildings		•				125,467	,096	15,435,189	11	0,031,907
c l	Leasehold improvements						1,684	,938	1,516,423		168,515
d I	Equipment						54,480	,102	44,376,714	1	0,103,388
_e	Other	<u></u>					7,191	,540			7,191,540
Tota	<b>I.</b> Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colui	nn (B)	), line	10(c).)				▶	13	9,283,252
									Schedule D	(Form 9	90) 2011

Investments—Other Securities. See	Form 990, Part X, line 12		
<ul><li>(a) Description of security or category (including name of security)</li></ul>	(b)Book value		d of valuation -year market value
(1)Financial derivatives		Cost of ella of	year market value
(2)Closely-held equity interests Other			
Other			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12 )			
Part VIII Investments—Program Related. See		13.	
			d of valuation
(a) Description of investment type	(b) Book value		-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13 ) ▶			
Part IX Other Assets. See Form 990, Part X, Irr	ie 15.		
(a) Descrip	tion		<b>(b)</b> Book value
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1			
Part X Other Liabilities. See Form 990, Part X			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
INTERCOMPANY PAYABLES	120,311,052		
MEDICARE/MEDICAID RESERVES	1,587,447		
CONSTRUCTION PAYABLE RETAINER	698,349		
EQUIPMENT LEASE PAYABLE	4,561,582		
OTHER LONG TERM LIABILITIES (L	32,687,001		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	159,845,431		

Par	Reconciliation of Change in Net Assets from Form 990 to Financial Statemer	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	
9	Total adjustments (net) Add lines 4 - 8	9	
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	
Part	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIV)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV)		
C	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per F	Return
1	Total expenses and losses per audited financial	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIV) 2d	1	
e	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	]	
b	Other (Describe in Part XIV)	]	
C	Add lines 4a and 4b	4c	
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	
Par	XIV Supplemental Information		

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
FORM 990, SCHEDULE D, PART V, QUESTION 4		st luke's community health services does not have an endowment fund However, st luke's episcopal hospital, a related organization, does hold endowment funds
FORM 990, SCHEDULE D, PART X		provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under fin 48 there were no uncertain tax positions recorded in the consolidated financial statements at december 31, 2011 or 2010

## OMB No 1545-0047

Open to Public **Inspection** 

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

Name of the organization ST LUKES COMMUNITY HEALTH SERVICES **Employer identification number** 

Pa	art I Charity Care and	Certain O	ther Comr	nunity Benefits a		0536234				
	chartey care and	ocram o	ther comm	name, benefits a				Yes	No	
1a	Did the organization have a c	harity care po	olicy? If "No,	" skip to question 6a			1a	Yes		
b	If "Yes," is it a written policy	·					1b	Yes		
2	If the organization had multip care policy to the various hos		ndicate whic	h of the following best	describes application (	of the charity				
	Applied uniformly to all ho	•	ls	Applied uniformly	to most hospitals					
3	Answer the following based or organization's patients during			y criteria that applies	to the largest number o	of the				
а	Did the organization use Fede If "Yes," indicate which of the					care?	3a	Yes		
	Г <sub>100%</sub> Г <sub>150%</sub>	_	о% Г	Other	, %		Sa	165		
b	Did the organization use FPG "Yes," indicate which of the fo	to determine	eligibility for	providing <i>discounted</i> (			3b	Yes		
	Г <sub>200%</sub> Г <sub>250%</sub>	_	о% <b>Г</b>		00% <b>F</b> Other	%	30	165		
С	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organizatior					
4	Did the organization's policy	provide free o	r discounted	care to the "medically	/ indigent"?		4	Yes		
5a	Did the organization budget a the tax year?	mounts for fre	ee or discoun	ted care provided und	er its financial assistar	nce policy during	5a	Yes		
b										
С		f "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted are to a patient who was eligibile for free or discounted care?								
6a	Did the organization prepare a community benefit reportduring the tax year?									
6b	If "Yes," did the organization make it available to the public?									
	Complete the following table worksheets with the Schedule		ksheets prov	ıded ın the Schedule H	instructions Do not s	ubmıt these				
7	Charity Care and Certain O	ther Commur	nity Benefits	at Cost						
	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	penefit (f) Percei total expe			
а	Charity care at cost (from Worksheet 1)	, ,		3,605,457		3 60	5,457	2	900 %	
b	Medicaid (from Worksheet 3, column a)			11,014,814	10,304,970		9,844		570 %	
С	Costs of other means-tested government programs (from Worksheet 3, column b)			, ,	, ,		,			
d	Total Charity Care and Means-Tested Government Programs			14,620,271	10,304,970	4,31	5,301	3	470 %	
e	Other Benefits Community health improvement services and community benefit operations (from (Worksheet 4)									
f	Health professions education (from Worksheet 5)									
g	Subsidized health services (from Worksheet 6)									
h i	Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8)			174,250		17	4,250	0	140 %	
j ·	<b>Fotal</b> Other Benefits			174,250			4,250		140 %	
k	Total. Add lines 7d and 7j			14,794,521	10,304,970	4,48	9,551	3	610 %	

	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total communit building expense		rect offs revenue	_	(e) Net communi building expense		<b>(f)</b> Pero total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
	Leadership development and training										
	for community members										
	Coalition building  Community health improvement										
	advocacy										
8 9	Workforce development										
0	Other Total										
	t IIII Bad Debt, Medicar	e. & Collec	L tion Practic	es				ı			
L 2 3	ion A. Bad Debt Expense  Did the organization report bad Statement No 15?  Enter the amount of the organi Enter the estimated amount of patients eligible under the organi Provide in Part VI the text of the In addition, describe the costicationale for including a portion ion B. Medicare  Enter total revenue received from the second	zation's bad d the organizat anization's cha he footnote to ng methodolog n of bad debt a	ebt expense in the constant of	expense attributate y	le to ements that ts reporte	t desc	rıbes b	19,774,880 and debt expense and 3, and	1	Yes	No
5	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		36,788,347			
3	Describe in Part VI the extent Also describe in Part VI the confidence the box that describes  Cost accounting system	osting method the method us	ology or source	e used to determin							
ect	ion C. Collection Practices		_								
a)	Did the organization have a wr	ıtten debt coll	ection policy di	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part V	ection practice	s to be followe	d for patients who	are known				9b	Yes	
Pa	rt IV Management Com	panies and	Joint Ventu	ires (see instru	ctions)				_		
	(a) Name of entity	(t	o) Description of p activity of entit		(c) Organi profit % o ownersh	r stock	6	d) Officers, directors, trustees, or key employees' profit % or stock ownership%	pro	Physic fit % or wnershi	stock
				$\overline{}$							
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Part	V Facility Information									
	on A. Hospital Facilities	Licens	Gener	Children's	Teach	Critica	Resea	ER-24 hours	ER-other	
(lıst ır	order of size from largest to smallest)	Licensed hospital	General medical &	en'a hoa	Teaching hospital	acces .	Research facility	hours	her	
How r	nany hospital facilities did the organization operate during x year? <b>1</b>	pital	cal & surgical	. hospital	pital	Critical access hospital	lity			
Name	and address									
Name	and address									Other (Describe)
1	ST LUKES THE WOODLANDS HOSPITAL 17200 ST LUKES WAY THE WOODLANDS,TX 77384	х	х					х		
		+				<u> </u>				
		+				<del>                                     </del>				
						<u> </u>				
						<u> </u>				
		-				<u> </u>				
						<u> </u>				
		+								

# Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

ST LUKES THE WOODLANDS HOSPITAL

Name of Hospital Facility:	
ine Number of Hospital Facility (from Schedule H, Part V, Section A):	1

			Yes	No
	mmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		No
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community  d How data was obtained			
	·			
	The health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g The process for identifying and prioritizing community health needs and services to meet those needs			
	<b>h</b> The process for consulting with persons representing the community's interests			
	i Information gaps that limit the hospital facility's ability to assess the community's health needs			
_	j Cother (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into	,		
4	account input from persons who represent the community, and identify the persons the hospital facility consulted Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the	3		
_	other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c    Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
_	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{200}{\%}$ If "No," explain in Part VI the criteria the hospital facility used			
	ir No, explain in Fait vi the Criteria the hospital facility used	_		

Pä	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care $\frac{400}{6}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a  Income level			
	<b>b</b> Asset level			
	c 🔽 Medical indigency			
	d 🔽 Insurance status			
	e 🔽 Uninsured discount			
	f ▼ Medicaid/Medicare			
	g 🔽 State regulation			
	h / Other (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	c   The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d The policy was posted in the hospital facility's admissions offices			
	e The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g 🔽 Other (describe in Part VI)			
Bil	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
4-	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c  Liens on residences			
	d F Body attachments or arrests			
	e  Other similar actions (describe in Part VI)			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No_
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c Liens on residences			
	d Body attachments			
	e C Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	b Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	d Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy			
	e Cother (describe in Part VI)			

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

20

21

Νo

Νo

#### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

chedule H (Forn	n 990)2011
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David V	Caailit	Information	(continued)
Part V	racility	information	i continuea)

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

Hov	w many non-hospital facilities did the organization ope	rate during the tax year?
Nar	ne and address	Type of Facility (Describe)
1	St Luke's Sleep Disorders Lab 17350 St Lukes Way Suite 460 The Woodlands,TX 77384	Sleep Clinic
2	Community Emergency Center-The Woodlands 10710 Kuykendahl Suite A The Woodlands,TX 77381	emergency clinic closed May, 2011
3	Tektonic Athletic Development & Rehab 17350 St Lukes Way The Woodlands, TX 77384	Sports Rehabilitation moved in Fall 2011
4	·	
5		
6		
7		
8		
9		
10		

#### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V. Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
charity care	Schedule H, Part I, Line 7	The cost to charge ratio method was utilized to determine financial assistance at cost, however, St Luke's internal cost accounting system was used to determine unreimbursed Medicaid costs. Total expenses per Form 990, Part IX, line 25 (a) were reduced by bad debt expense in the amount of \$19,774,880 to determine the percentage in schedule H, Part I, line 7 (f) If the percentage reported in part i, line 7, financial assistance and certain other community benefits at cost, were to be calculated on a system-wide basis, the combined percentage for all of the hospital facilities of the st luke's episcopal health system would be approximately 7 045%. St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital received supplemental medicaid payments of \$1,119,569 during 2011. These payments were included in the direct offsetting revenue amounts found in Schedule H, Part I, line 7b column d. These supplemental medicaid payments resulted in a reduction in net community benefit expense and percentages found in columns(e) and (f). If the direct offsetting revenue found in column (d) was not subtracted from total community benefit expense, the percentage in column (f) would be 11.90%

Identifier	ReturnReference	Explanation
FOOTNOTE FOR BAD DEBT EXPENSE		Text in footnotes that describes bad debt expense "Management regularly reviews collections data by major payor sources in evaluating the sufficiency of the allowance for uncollectible accounts. On the basis of historical experience, a significant portion of the Systems' self-pay patients will be unable or unwilling to pay for the service provided. Thus the System records a provision for uncollectible accounts in the period services are provided related to self-pay patients Unpaid accounts are written off as bad debts upon reaching delinquent status."

Identifier	ReturnReference	Explanation
RATIONALE FOR INCLUDING BAD DEBTS AS COMMUNITY BENEFIT	A, LINE 4	Although St Lukes Community Health Services d/b/a St Luke's The Woodlands Hospital strives to identify eligible candidates for patient assistance and/or charity care, there are circumstances in which the candidate does not assist in the determination process, and patient assistance/charity care guidelines cannot be met, therefore the accounts become a bad debt expense for the hospital records. It is difficult to accurately determine how many of these accounts would have met the patient assistance/charity care guidelines had the candidate cooperated with the application process.

Identifier	ReturnReference	Explanation
RATIONALE FOR INCLUDING MEDICARE SHORTFALL AS COMMUNITY BENEFIT	LINE 8	St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital has adopted the community benefit and charity care policies of the St Luke's Episcopal Health System, which require it to provide care to all patients who present themselves for care Medicare patients receive the same high quality care as patients that have other forms of payment. As Medicare reimbursements do not fully cover the cost of the healthcare provided, St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital considers the shortfall amount as an additional community benefit to the elderly members of the community it serves, and the community enjoys high quality healthcare from St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital for all its citizens, regardless of method of payment. St Luke's internal cost accounting methodology has been utilized to estimate costs. The overall ratio of total costs to total charges is computed and the ratio applied to medicare patient charges to compute medicare costs.

Identifier	ReturnReference	Explanation
COLLECTION POLICY	SCHEDULE II, PART III, LINE 90	St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital has adopted the debt collection policy of the St Luke's Episcopal Health System ("System") The System's policy states that St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital will not pursue collection practices against patients who have qualified for charity care or other financial assistance once the account has received the charity adjustment. For those patients who have qualified for partial assistance, an adjustment is posted to the charity allowance and the remaining balance may be pursued as directed by our collection policy. In certain cases, a patient's qualification for charity care or financial assistance may not be readily determined, however, if after collection practices have begun it later becomes known that a person qualifies, the collection efforts will immediately cease for the charity care patient or be pursued at the lower partially adjusted amount.

Identifier	ReturnReference	Explanation
Measures to publicize fianancial assistance policy	Part V , Line 13g	St Luke's community Health Services d/b/a St Luke's The Woodlands Hospital provides financial counseling and screening for Medicaid eligibility. If an uninsured patient is admitted to a facility, the patient/guarantor is visited by an counselor who will first screen for Medicaid eligibility. If patient does not qualify for governmental assistance, the counselor reviews St. Luke's Patient Financial Assistance Program and assists the patient with completing the appropriate document(s). The document(s) are then forwarded for evaluation and qualification for financial assistance.

Identifier	ReturnReference	Explanation
Individuals Eligible for Financial Assistance	Part V , line 19 d	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charge to PFAP-eligible individuals for emergency or other medically necessary care Patient responsibility is based on total charges less an automatic uninsured discount of 40% after which a charity adjustment is applied. The charity adjustment for individuals with household income at or below 200% of the Federal Poverty Level (FPL) is the full amount of medically necessary charges. Individuals with household income in excess of 200% of FPL and below 400% of FPL are considered for charity assistance on a sliding scale. Balances remaining after the application of both the uninsured discount of 40% and the charity adjustment are considered the responsibility of the patient. Patients discharged from the emergency department without hospital admission will be expected to pay a fee of \$100 per emergency department visit. Payment arrangements are available.

Identifier	ReturnReference	Explanation
Needs Assessment	Part II	St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital meets the needs of the community through its education, outreach programs and services in the communities it serves. St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital sponsors a variety of programs identified through community needs assessments, including health and wellness fairs, "safety" days, educational lecture series, economic outlook conferences, and local chapter fundraisers for national causes.

Identifier	ReturnReference	Explanation
Patient education of eligibility for Assistance	SCHEDULE II, FART VI, LINE S	As a part of its mission, St Luke's Episcopal Health System provides care to patients without financial means to pay for hospital services. Charity care will be provided to all patients who present themselves for care at St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS. Hospital or related entities without regard to race, creed, color, or national origin and who are classified as financially or medically indigent. St Luke's will provide partial or full financial assistance for medically necessary care in accordance with Texas law and hospital eligibility guidelines to patients who require hospital care or medical services and cannot afford such care or services because of limitations in their health insurance or personal finances. St Luke's works collaboratively with our partners at firstsource to ensure all self pay and underinsured patients are screened for the appropriate governmental assistance prior to qualifying them for charity. Once firstsource screens a patient and determines he/she does not qualify for any third party funding, the patient is verbally educated and additional screening takes place by a St Luke's employee to determine if the patient is eligible for charity service prior to discharge. Patients that have been discharged prior to charity screening, such as emergency room patients, receive a notification of charity services. Once a patient has been screened for charity services, a notice is sent out informing the patient if they qualify for FULL, partial, or NO CHARITY CARE SERVICES.

Identifier	ReturnReference	Explanation
community information	SCHEDULE H, PART VI, LINE 4	St Luke's COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE wOODLANDS Hospital defines the community it serves broadly to include Montgomery County, north Harris County, and the greater Houston area The Woodlands and south Montgomery County have experienced 83% population growth since 2000 St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital WAS BUILT TO SERVE THE GROWING NEEDS OF THE WOODLANDS AREA, MONTGOMERY COUNTY, AND NORTHERN REGIONS OF HARRIS COUNTY NEAR HOUSTON, TEXAS WITH THE SAME HIGH QUALITY MEDICAL CARE THAT IS PROVIDED BY THE ST LUKE'S Episcopal HOSPITAL IN THE TEXAS MEDICAL CENTER

Schedule H (Form 990) 2011

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Identifier	ReturnReference	Explanation
Promotion of community health	Part II	St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital addresses various community concerns, including health improvement, education, and access to health care St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital directs leadership time and talent to serve on community collaboration boards and health advocacy programs to promote the health of the community the Hospital serves St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital works with neighborhood resources (e.g. schools, businesses, community organizations) to promote health, wellness, and disease prevention During 2011, St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital participated in four community health fairs with various corporations along with the provision of first aid support for charity events held in The Woodlands area St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital also provided community education events to highlight health concerns such as cardiology and heart problems, pediatric care, neuroscience innovations, stroke care, breast cancer, and brain awareness

Identifier	ReturnReference	Explanation
Affiliated Health Care system	SCHEDULE H, PART VI, LINE 6	St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital, AS AN INTEGRAL PART OF THE ST LUKE'S EPISCOPAL HEALTH SYSTEM IN HOUSTON, TX, CONTRIBUTES TO ENHANCING COMMUNITY HEALTH BY DELIVERING SUPERIOR VALUE IN HIGH-QUALITY, COSTEFFECTIVE ACUTE CARE IN COLLABORATION WITH ITS MEDICAL STAFF, St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital IS DEDICATED TO EXCELLENCE AND COMPASSION IN CARING FOR THE WHOLE PERSON - BODY, MIND AND SPIRIT SLWH ALSO IS COMMITTED TO THE GROWTH AND DEVELOPMENT OF ITS EMPLOYEES AND TO SECURING THE HEALTH OF FUTURE GENERATIONS BY CREATING, APPLYING, AND DISSEMINATING HEALTH KNOWLEDGE THROUGH EDUCATION and research

Identifier	ReturnReference	Explanation
	VI, line 7	COMMUNITY BENEFIT REPORTS FOR ST LUKE'S EPISCOPAL HEALTH SYSTEM, INCLUDING ST LUKE'S COMMUNITY HEALTH SERVICES D/B/A ST LUKE'S THE WOODLANDS HOSPITAL, ARE PREPARED FOR THE STATE OF TEXAS AND ARE AVAILABLE TO THE PUBLIC UPON REQUEST

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Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

OMB No 1545-0047

2011

DLN: 93493319065712

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
ST LUKES COMMUNITY HEALTH SERVICES

Employer identification number

76-0536234

Part I General Inform	mation on Grants	and Assistance				•	
1 Does the organization ma the selection criteria used	d to award the grants o	rassistance?	. <b></b> .				√ Yes ┌ N
Form 990, Part I	ner Assistance to	Governments and ecipient that received if additional space	Organizations in	the United States	no one recipient rec	eived more than \$5,	000. Use
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) american heart association - south central affilpo box 4002903 des moines,IA 503402903	75-2634623	501(c)(3)	25,000				HEART BALL SPONSOR 2011 - FOR THE FIGHT AGAINST CARDIOVASCULAR DISEASE & Heart walk
(2) INTERFAITH OF THE WOODLANDS4242 INTERFAITH WAY THE WOODLANDS,TX 77381	74-1804123	501(C)(3)	12,500				SPONSORSHIP - SUPPORT OF THE WOODLANDS 2011 FIVE WHO SHARE SPRING LUNCHEOn and Hometown Heroes
(3) THE COMMUNITY CLINIC101 PINE MANOR DRIVE OAK RIDGE North, TX 77385			100,000				SUPPORT FOR THE COMMUNITY CLINIC AND THE MONTGOMERY COUNTY WOMENS CENTER
2 Enter total number of sec	tıon 501(c)(3) and gov	ernment organizations	listed in the line 1 tabl	e		►	3

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
	Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) individual indigent healthcare	1177	159,391			

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PART I, QÚESTION 2	IV, SUPPLEMENTAL	Organizations seeking grants ARE MONITORED TO ENSURE THAT THEY HAVE 501(C)(3) STATUS AND THAT GRANT fUNDS ARE FOR REASONABLE PURPOSES Individuals seeking funds for medical services provided by outside medical groups are screened for eligibility using the charity care guidelines of the hospital

DLN: 93493319065712

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990,

Part IV, question 23. ► Attach to Form 990. ► See separate instructions. Open to Public Inspection

Name of the organization	Employer identification number
ST LUKES COMMUNITY HEALTH SERVICES	
	76 0526224

	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items  First-class or charter travel  Housing allowance or residence for personal use		Yes	Νo
	990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement orprovision of all the expenses described above? If "No," complete Part III to explain	1b		
	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply			
	Compensation committee			
	Independent compensation consultant			
	Form 990 of other organizations  Approval by the board or compensation committee			
	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		Νo
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?			
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
	For persons listed in form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Νo
	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III			
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		No

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) DAVID J FINE	(I) (II)	0 1,020,838	0 670,737	0 81,443	0 383,821	0 34,319	0 2,191,158	
(2) STEPHEN PICKETT	(I) (II)	0 621,258	0 353,907	0 10,138	0 146,779	0 12,805	0 1,144,887	
(3) DEBRA F SUKIN	(I)	266,897 0	67,205 0	8,645 0	69,647 0	18,219 0	430,613 0	
(4) Margaret A REITER	(I)	168,457 0	12,744 0	1,575 0	16,856 0	11,213 0	210,845 0	
(5) Mary Sue Lıpham	(I)	164,829 0	12,308 0	2,029 0	20,356 0	15,042 0	214,564 0	
(6) Brian e Doyle	(1) (11)	0 141,216	0 457	0	0 16,006	0 11,168	0 168,847	
(7) TANA ELLIOTT	(I)	131,941 0	2,653 0	0	9,372 0	14,270 0	158,236 0	
(8) andrew starr	(I)	126,889 0	26,250 0	12,169 0	3,850 0	9,623 0	178,781 0	
(9) flordevic p lagrimas	(I) (II)	127,789 0	2,689 0	0	10,246 0	13,607 0	154,331 0	

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
QUESTIONS	the ceo/executive director	St Luke's Community Health Services d/b/a St Luke's The Woodlands Hospital does not provide compensation to its chief executive officer St Luke's Episcopal Health System, a related exempt organization, provides compensation to this officer and relies upon an organized compensation committee, compensation studys, and an independent compensation consultant to establish proper compensation levels Executive compensation is approved by the compensation committee and becomes part of a written employment contract for that executive
Regarding Compensation, line		THE INDIVIDUALS LISTED BELOW PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN WITH THE FOLLOWING AMOUNTS CREDITED TO THEIR ACCOUNTS DAVID J FINE \$364,116 00 STEPHEN PICKETT \$129,499 00 Debra f Sukin \$ 49,999 92

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DLN: 93493319065712

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Name of the organization ST LUKES COMMUNITY HEALTH SERVICES	Employer identifi	cation number
	76-0536234	

ldentifier	Return Reference	Explanation
FORM 990, PART IV, QUESTION 12a & 12b, FORM 990, PART XI, QUESTION 2D	CHECK LIST OF REQUIRED SCHEDULES, FINANCIAL STATEMENT AND REPORTING	did the organization obtain separate, independent audited financial statements for the tax year? was the organization included in consolidated, independent audited financial statements for the tax year? ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION AND ITS RELATED ENTITIES WERE AUDITED AS A CONSOLIDATED GROUP IN ACCORDANCE WITH GAAP THUS, THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS DO NOT PROVIDE AN ENTITY BY ENTITY REPORTING FOR CALENDAR YEAR 2011

ldentifier	Return Reference	Explanation
FORM 990, PART V, QUESTIONS 1 AND 2a	STATEMENT REGARDING OTHER IRS FILINGS AND TAX COMPLIANCE	ENTER THE NUMBER REPORTED IN BOX 3 OF FORM 1096, ANNUAL SUMMARY AND TRANSMITTAL OF U.S. INFORMATION RETURNS ST. LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION REMITS ALL VENDORS PAY MENTS AND ISSUES FORM 1099 ON BEHALF OF IT'S RELATED ORGANIZATIONS. INDIVIDUAL entities of st. luke's episcopal health system corporation do not file forms 1096 for this reason. ENTER THE NUMBER OF EMPLOYEES REPORTED ON FORM W-3, TRANSMITTAL OF WAGE AND TAX STATEMENTS, FILED FOR THE CALENDAR YEAR ENDING WITH OR WITHIN THE YEAR COVERED BY THIS RETURN. THE EMPLOYEES OF ST. LUKE'S COMMUNITY HEALTH SERVICES ARE PAID BY A COMMON PAY MASTER, ST. LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION, (76-0536232). THEREFORE, NO FORM W-3 OR 941S WERE FILED BY ST. LUKE'S COMMUNITY HEALTH SERVICES AS ALL PAYROLL INFORMATION. REJETED TO THESE EMPLOYEES WAS INCLUDED IN THE FORM W-3 AND 941S FILED BY ST. LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION.

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, QUESTIONS 6, 7a AND 7b	SECTION A GOVERNING BODY AND MANAGEMENT	DID THE ORGANIZATION HAVE MEMBERS OR STOCKHOLDERS? THE SOLE MEMBER OF ST LUKE'S COMMUNITY HEALTH SERVICES SHALL BE ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION DID THE ORGANIZATION HAVE MEMBERS, STOCKHOLDERS, OR OTHER PERSONS W No had the power to elect or appoint ONE OR MORE MEMBERS OF THE GOVERNING BODY? THE MANAGEMENT OF THE AFFAIRS OF THE CORPORATION SHALL BE VESTED IN A BOARD OF DIRECTORS THE BOARD OF DIRECTORS SHALL CONSIST OF MEMBERS ELECTED BY THE ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION UPON NOMINATION OF THE BISHOP OF THE DIOCESE OF TEXAS AS THE CHAIRMAN OF THE BOARD OF DIRECTORS OF ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION ARE ANY governance DECISIONS OF THE organization reserved to (or SUBJECT TO APPROVAL BY) MEMBERS, STOCKHOLDERS, OR PERSONS other than the governing body? THE BOARD OF DIRECTORS SHALL HAVE FULL POWER AND AUTHORITY TO MANAGE THE BUSINESS, OPERATIONS AND AFFAIRS OF THE CORPORATION IN ACCORDANCE WITH (a) THE BY LAWS WHICH THE BOARD OF DIRECTORS SHALL ADOPT, (b) THE GOALS OF ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION AND (c) THE CANONS OF THE PROTESTANT EPISCOPAL CHURCH IN THE DIOCESE OF TEXAS AS FROM TIME TO TIME IN FORCE.

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION b, QUESTION 11 & 11a	SECTION b policies	has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. The St. Luke's Community Health Services FORM 990 WAS PREPARED BY THE TAX DEPARTMENT OF ITS PARENT, ST. LUKE'S EPISCOPAL HEALTH SYSTEM (SLEHS), UTILIZING INFORMATION PROVIDED BY THE REPORTING ENTITY'S MANAGEMENT, OFFICERS, AND DIRECTORS COLLABORATIVE REVIEW OF THE RETURN BY THE ORGANIZATION'S EXTERNAL ADVISORS, EXECUTIVE MANAGEMENT AND THE SLEHS TAX DIRECTOR WAS CONDUCTED, and the return was made available to the officers and directors before filing

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, QUESTION 12c	SECTION B POLICIES	DID THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITOR AND ENFORCE COMPLIANCE WITH THE WRITTEN CONFLICT OF INTEREST POLICY? PRIMARY MONITORING OF CONFLICT OF INTEREST IS DONE THROUGH ANNUAL POLLING OF OFFICERS, DIRECTORS, AND KEY EMPLOYEES FOR POTENTIAL CONFLICTS CONFLICT OF INTEREST SUBMISSIONS ARE REVIEWED BY THE CORPORATE COMPLIANCE OFFICER AND SENIOR COUNSEL WHO BRING ACTIONABLE ITEMS TO THE BOARD IF THE INSTITUTION DETERMINES THAT A SIGNIFICANT POSSIBLILITY EXISTS THAT THERE IS A CONFLICT OF INTEREST, THE INDIVIDUALS INVOLVED WILL BE REQUIRED TO REFRAIN FROM MAKING A DECISION OR TAKING ANY ACTION UNTIL THE MATTER CAN BE FULLY INVESTIGATED AND A DECISON MADE AS TO WHETHER A CONFLICT EXISTS IF A CONFLICT IS CONFIRMED, A PLAN FOR ALLEVIATION OR MANAGING THE CONFLICT IS IMPLEMENTED INDIVIDUALS WITH POTENTIAL CONFLICTS MAY BE ASKED TO RECUSE AND ABSENT THEMSELVES FROM MEETINGS IN WHICH AN ALLEGED CONFLICT IS DISCUSSED IF SO DOING WOULD BETTER ASSURE THE INTEGRITY OF THE PROCESS

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, QUESTION 14	SECTION B POLICIES	Did THE ORGANIZATION HAVE A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY? st luke's episcopal health system corporation and related entities have a written general policy related to document retention and destruction DOCUMENTS AND RECORDS ARE RETAINED FOR VARIOUS FEDERAL, STATE OR OTHER JURISDICTION STATUTES FOR MEDICAL OR FINANCIAL REVIEW ON A DEPARTMENT BY DEPARTMENT BASIS

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, QUESTION 15	SECTION B POLICIES	DID THE PROCESS FOR DETERMINING COMPENSATION OF THE FOLLOWING PERSONS INCLUDE A REVIEW AND APPROVAL BY INDEPENDENT PERSONS, COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTITATION OF THE DELIBERATION AND DECISION FOR a) THE ORGANIZATIONS CEO, EXECUTIVE DIRECTOR, OR TOP MANAGEMENT OFFICIAL? b) OTHER OFFICERS OR KEY EMPLOYEES OF THE ORGANIZATION? DESCRIBE THE PROCESS IN SCHEDULE O THE ORGANIZATION'S COMPENSATION COMMITTEE MEETS AS NEEDED, BUT AT LEAST ONE TIME PER YEAR THIS COMMITTEE CONSISTS OF THREE OUTSIDE DIRECTORS ITS FUNCTION IS TO MAKE RECOMMENDATIONS/DECISIONS ON SALARY AND BENEFITS FOR KEY EXECUTIVES VARIOUS DATA IS UTILIZED IN DECISION-MAKING INCLUDING COMPENSATION CONSULTANTS, MANAGEMENT'S LEVEL OF ACHIEV MENT OF STIPULATED PERFORMANCE TARGETS, EXTERNAL SURVEYS, AND LOCAL MARKET CONDITIONS PERMANENT MINUTES ARE PREPARED AND REVIEWED BY COMPENSATION COMMITTEE MEMBERS PRIOR TO THEIR RATIFICATION THESE MINUTES ARE SUFFICIENTLY DETAILED TO PROVIDE SUBSTANTIATION OF THE DECISIONS MADE BY THE COMMITTEE WITH REGARD TO EACH KEY EXECUTIVES COMPENSATION AND BENEFITS A REPORT IS MADE TO THE FULL BOARD BY THE COMPENSATION COMMITTEE CHAIR AT WHICH TIME RATIFICATION OF COMMITTEE ACTION IS VOTED BY THE BOARD

ldentifier	Return Reference	Explanation
FORM 990, PART VI, SECTION C, QUESTION 19	Section c disclosure	DESCRIBE IN SCHEDULE O WHETHER (AND IF SO, HOW) THE ORGANIZATION MAKES IT GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC ST LUKE'S EPISCOPAL HEALTH SYSTEM CORPORATION AND ITS RELATED ENTITIES HAVE NOT CREATED A GENERAL POLICY PROVIDING FOR THE DISCLOSURE OF CERTAIN DOCUMENTS in practice, these documents have been made available to the public upon written request only

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME DAVID J FINE TITLE treasurer SECRETARY & director HOURS 39

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME MICHAEL RICHMOND TITLE CHAIRMAN & director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMERALPH MCINGVALETITLE VICE CHAIRMAN & Director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME CHARLES HANKINS, md TITLE DIRECTOR HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMESTEPHEN PICKETT TITLE asst secretary HOURS 43

ldentifier	Return Reference	Explanation	
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME JEFY M MATHEW, m.d. TITLE DIRECTOR EX OFFICIO HOURS 2	l

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME THE REVEREND GARY H JONES TITLE DIRECTOR HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME chester jones TITLE director HOURS 15

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEgary whitlock TITLE director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME brad beers TITLE director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEgerald glenn TITLE director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEgerry sevick TITLE director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME ann snyder TITLE director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME DEBRA F SUKIN TITLE SR V PAND CEO WOODLANDS HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEBrian e Doyle TITLE Assistant Treasurer HOURS 43

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Margaret A REITER TITLE AVP PATIENT CARE SLTWH HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEMary Sue Lipham TITLE AVP & cfo HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEandrew starr TITLEavp & coo sitwh HOURS 2

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME Erica A Stuckey TITLE STAFF NURSE HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME mona j tucker TITLE Human Resources Director HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMETANA ELLIOTT TITLE supervisor emergency dept HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEflordevic p lagrimas TITLE staff nurse HOURS

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMErobyn's james TITLE director tektonic HOURS

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

DLN: 93493319065712

Open to Public

Department of the Treasury

Internal Revenue S	Service					Ir	ıspectio	n
Name of the ST LUKES COM	e organization MUNITY HEALTH SERVICES					lentification number		
Part I	Identification of Disregarded Entities (Comp	lete if the organization	on answered "Yes'	' on Form 990, Pa	76-05362: art IV, line 33.)	34		
	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) E Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity		
Part II	Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		ıf the organizatior	answered "Yes"	on Form 990, P	art IV, line 34 becau	se it had	one
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3)	(f)  Direct controlling entity	Section 5 cont	<b>g)</b> 512(b)(13) rolled nization
Coo Additional	Date Table						Yes	No
See Additional	Data Table							
For Privacy	Act and Paperwork Reduction Act Notice, see the Instruct	ions for Form 990.	Cat No 50	0135Y		Schedule R (	Form 990	2011

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total Income	( <b>g</b> ) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j Gene mana parti	ral or aging	<b>(k)</b> Percentage ownership
							Yes	No		Yes	No	
(1) ST LUKES SUGAR LAND PARTNERSHIP LLP												
3100 MAIN HOUSTON, TX 77002 20-4325467	dissolved	TX	na						0			
(2) ST LUKES LAKESIDE HOSPITAL LLC												
	HOSPITAL	TX	na						0			
(3) ST LUKES HOSPITAL AT THE VINTAGE LLC 3100 MAIN HOUSTON, TX 77002 26-3734616	HOSPITAL	TX	na						0			
(4) PMC Hospital LLC 3100 Main houston, TX 77003 27-3280598	hospital	TX	na						0			
(5) HC SL vintage I LLC 18000 West Sarah Land Ste 250 brookfield, WI 53045 27-0453767	property hold	WI	na						0			

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

		•	•	•	·		
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
See Additional Data Table							

(6)

Pa	rt V	Transactions With Related Organizations (Complete if the organization answered "Yes	es" on Form 990, Pai	t IV, line 34, 35, 3	5A, or 36.)							
	Note.	omplete line 1 if any entity is listed in Parts II, III or IV				Yes	No					
<b>1</b> D	uring th	e tax year, dıd the orgranızatıon engage ın any of the following transactions with one or more related orga	ınızatıons lısted ın Part	s II-IV?								
а	a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity											
b	<b>b</b> Gift, grant, or capital contribution to related organization(s)											
c	c Gift, grant, or capital contribution from related organization(s)											
d	d Loans or loan guarantees to or for related organization(s)											
e	Loans	or loan guarantees by related organization(s)			1e		No					
f	f Sale of assets to related organization(s)											
g	Purch	se of assets from related organization(s)			<b>1</b> g		No					
h	Excha	nge of assets with related organization(s)			1h		No					
i	Lease	of facilities, equipment, or other assets to related organization(s)			<b>1</b> i		No					
j	Lease	of facilities, equipment, or other assets from related organization(s)			<b>1</b> j		No					
k	k Performance of services or membership or fundraising solicitations for related organization(s)											
I	Perfor	nance of services or membership or fundraising solicitations by related organization(s)			11		No					
m	Sharır	g of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	ו	No					
n	n Sharing of paid employees with related organization(s)											
0	Reimb	ursement paid to related organization(s) for expenses			10	Yes						
р	Reimb	ursement paid by related organization(s) for expenses			1p	Yes						
q	O ther	transfer of cash or property to related organization(s)			<b>1</b> q	_						
r	O ther	ransfer of cash or property from related organization(s)			1r							
2	Ifthe	nswer to any of the above is "Yes," see the instructions for information on who must complete this line,	including covered relati	onships and transact	ion thresholds							
		(a)	<b>(b)</b> Transaction	(c)	(d) Method of determi	nına əm	ount					
		Name of other organization	type(a-r)	Amount involved	involve							
(1) (2)												
(2)												
(3)												
(-)												
(4)												
(5)												

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	Legal domicile   Predominant   (state or   income(related, foreign   unrelated,		501(c)(3) organizations?		partners section to 501(c)(3) organizations?		d, partners section n 501(c)(3) organizations?		d, partners section 501(c)(3) organizations?		d, partners section fin 501(c)(3) organizations?		<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	<b>j)</b> eral or aging ener?	<b>(k)</b> Percentage ownership
			,	Yes	No			Yes	No		Yes	No									

Schedule R (Form 990) 2011

## Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Ident if ier	Return Reference	Explanation
Schedule R	Transactions	St Luke's Episcopal Health System Corporation remits all vendor payments on behalf of its related organizations, including St Luke's Community Health services D/b/a/ St Luke's the Woodlands Hospital st Luke's episcopal health system corporation also provides administrative and financial services as well as cash management on behalf of its related organizations, including St Luke's Community Health services D/b/a/ St Luke's the Woodlands Hospital and is
	organizations	reimbursed for expenses incurred

Schedule R (Form 990) 2011

Software ID: Software Version:

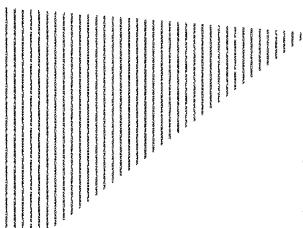
**EIN:** 76-0536234

Name: ST LUKES COMMUNITY HEALTH SERVICES

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations									
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	(c) Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c) (3))	<b>(f)</b> Direct Controlling Entity	g Section (b)(1 contro organiz	3) lled		
ST LUKES EPISCOPAL HEALTH SYSTEM CORP  6624 FANNIN HOUSTON, TX 77030	PARENT CORP	тх	501(c)(3)	11a	EPIS DIOCESE	1	N o		
76-0536232 ST LUKES EPISCOPAL HOSPITAL 6720 BERTNER HOUSTON, TX 77030 74-1161938	HOSPITAL	TX	501(c)(3)	3	SYSTEM CORP	ı	No		
ST LUKES EPISCOPAL HEALTH SYSTEM FOUNDA PO BOX 20269 HOUSTON, TX 77225	invest mgmt	тх	501(c)(3)	11a	SYSTEM CORP	1	Νo		
76-0127715 ST LUKES EPISCOPAL PROPERTIES CORP 6624 FANNIN HOUSTON, TX 77030	prop mgmt	тх	501(c)(3)	11a	SYSTEM CORP	ſ	N o		
76-0531716 ST LUKES MEDICAL TOWER CORPORATION 6624 FANNIN HOUSTON, TX 77030	med offices	TX	501(c)(3)	11a	properties	ı	No		
76-0531713 ST LUKES EPISCOPAL HEALTH CHARITIES 6624 FANNIN HOUSTON, TX 77030	grant support	TX	501(c)(3)	11a	SYSTEM CORP	ı	No		
76-0531710  GREATER HOUSTON HEALTH NETWORK  6624 FANNIN HOUSTON, TX 77030	CLINIC	TX	501(c)(3)	3	sleh	1	No		
76-0458535 SL AUGUSTA CORPORATION  6624 FANNIN HOUSTON, TX 77030 76-0226623	title holding	тх	501(c)(2)	N/A	properties	ī	N o		
ST LUKES COMMUNITY DEVELOPMENT CORP  3100 MAIN STREET HOUSTON, TX 77002 26-0274448	mgmt support	тх	501(c)(3)	11a	SYSTEM CORP	ı	Νo		
ST LUKES COMMUNITY DEV CORP SUGAR LAND 3100 MAIN STREET HOUSTON, TX 77002 26-1947374	HOSPITAL	тх	501(c)(3)	3	System Corp	ī	Νo		
ST LUKES COMMUNITY DEV CORP THE WOODLAND  3100 MAIN STREET HOUSTON, TX 77002 26-0335902	HOSPITAL	тх	501(c)(3)	3	SL CDC	1	No		
ST LUKES COMMUNITY DEV CORP THE VINTAGE  3100 MAIN STREET HOUSTON, TX 77002	HOSPITAL	тх	501(c)(3)	3	SL CDC	ı	No		
26-3734606 Woodlands Doctor Group  17200 st Lukes way the woodlands, TX 77384 27-4499340	clinic	тх	pending	9	SL CHS	Yes			
St Luke's Community Dev Corp - PMC 3100 Main houston, TX 77002 27-3733278	hospital	тх	pending	3	SL CDC	1	Νo		
Sugar land doctor group  6624 fannin st ste 1100 houston, TX 770302323 45-4270163	clinic	тх	pending	9	SL CDC - SL	1	No		
St Luke's Foundation  3100 main st st 672 houston, TX 770029325 45-3811485 st Luke's Sugar Land Properties Corpora	grants	тх	pending	7	system corp	1	No		
3100 main st ste 672 houston, TX 770029325 45-4120549	prop mgmt	тх	pending	11a	sl cdc -sl	1	Νo		

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Torin 330, Senedule 14, 1 d			<b>-</b>		ixubic us u	corporation	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income (\$)	(g) Share of end-of-year assets (\$)	(h) Percentage ownership
ST LUKES MEDICAL ARTS CENTER I CONDO ASS 6624 FANNIN HOUSTON, TX 77030 30-0355518	CONDOMINIUM A	тх	NA	С			
ST LUKES MEDICAL TWR CONDO ASSOCIATION 6624 FANNIN HOUSTON, TX 77030 76-0298751	CONDOMINIUM A	тх	NA	с			
ST LUKES 6620 MAIN CONDO ASSOCIATION 6624 FANNIN HOUSTON, TX 77030 30-0355517	CONDOMINIUM A	тх	NA	с			
THE THI AT SLEH DAC BLDG CONDO ASSOC 6624 FANNIN HOUSTON, TX 77030 90-0064009	CONDOMINIUM A	тх	NA	с			
SLEHS HOLDINGS INC AND SUBSIDIARIES 6624 FANNIN HOUSTON, TX 77030 76-0637138	HOLDING COMPA	тх	NA	с			
ST LUKES EPISCOPAL HOSP PHYSICIAN HOSP O 6720 BERTNER HOUSTON, TX 77030 76-0377932	PHO	тх	NA	с			
ALL SAINTS INSURANCE COMPANY SPC LTD PO BOX 69 GT Georgetown, GRAND CAYMAN Ky-1102 CJ	SELF INSURANC	CJ	NA	N/A			
St Luke's Properties Corp - Sugar Land 3100 Main Houston, TX 77002 27-1303416	dissolved	тх	na	С			



## CONSOLIDATED FINANCIAL STATEMENTS

St. Luke's Episcopal Health System Years Ended December 31, 2011 and 2010 With Report of Independent Auditors

Error & Young LLF



## Consolidated Financial Statements

Years Ended December 31, 2011 and 2010

## **Contents**

Report of Independent Auditors	1
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Consolidated Statements of Financial Position	7
Consolidated Statements of Operations	3
Consolidated Statements of Changes in Net Assets	
Notes to Consolidated Financial Statements.	



Ernst & Young LLP 1 Holidain Center 1986 1200 2401 M Kinney Street Holiston IX 77010

To 141 713 750 1500 Fax 11 713 750 1501 WWW 9) Com

## Report of Independent Auditors

The Board of Directors St. Luke's Episcopal Health System

We have audited the accompanying consolidated statements of financial position of St. Luke's Episcopal Health System (the System) as of December 31, 2011 and 2010, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended. These consolidated financial statements are the responsibility of the System's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the System's internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the System's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the System as of December 31, 2011 and 2010, and the consolidated results of its operations and its cash flows for the years then ended, in conformity with U.S. generally accepted accounting principles.

April 27, 2012

1110-1302770

Ernst & Young LLP

## Consolidated Statements of Financial Position

	December 31			· 31
		2011		2010
		(In The	ousc	inds)
Assets				
Current assets:	•	<b>5</b> 0 (30	Ф	102.040
Cash and cash equivalents	\$	70,620	\$	123,042
Restricted cash		101,085		28,898
Patient accounts receivable, net of allowance for uncollectible				
amounts of \$47,290 and \$47,755 at December 31, 2011 and		162 627		146 510
2010, respectively		162,637		146,512
Inventory Due from Texas Heart Institute		16,109 9,477		13,941 3,180
Other current assets		33,932		34,406
Total current assets		393,860		349,979
Assets limited as to use		147,879		154,580
Investments		795,533		827,941
Property and equipment, net		1,002,689		965,327
Note receivable from Kelsey-Seybold Medical Group		_		50,560
Goodwill		19,208		19,208
Other assets		43,006		49,041
Total assets	\$	2,402,175	\$	2,416,636
Liabilities and net assets Current liabilities: Accrued salaries, wages, and benefits	\$	42,651	\$	40,048
Accounts payable and other accrued expenses	Φ	171,750	Ф	188,286
Lines of credit		40,000		12,000
Current portion of long-term debt		34,016		26,873
Total current liabilities		288,417		267,207
Total current natimites		200,417		201,201
Long-term debt, less current portion		854,303		770,761
Accrued pension costs		28,172		27,975
Other long-term obligations		266,885		254,163
Total liabilities		1,437,777		1,320,106
Net assets: Unrestricted:		0/2 201		000 242
Attributable to controlling interests		863,381		999,342
Attributable to noncontrolling interests		16,628		11,827
Total unrestricted		880,009		1,011,169
Temporarily restricted		67,490		67,449
Permanently restricted		16,899		17,912
Total net assets		964,398	Φ.	1,096,530
Total liabilities and net assets		2,402,175	\$	2,416,636

See accompanying notes

# Consolidated Statements of Operations

	Year Ended December 2011 2010			
	(In Thousands)			ds)
Unrestricted revenues:	_			
Patient service revenues	\$	1,268,984	\$ 1	1,157,791
Rental and parking revenues		27,932		28,219
Other revenue		25,168		28,360
Net assets released from restrictions for operations		4,194		3,151
Total unrestricted revenues		1,326,278	]	1,217,521
Expenses:				
Personnel costs		553,856		513,823
Supplies and pharmaceuticals		255,449		233,185
Services and other expenses		257,629		220,044
Depreciation and amortization		88,725		78,030
Interest		34,644		28,112
Provision for uncollectible amounts		82,743		85,489
Contributions to other organizations		7,369		2,061
Total expenses		1,280,415	]	1,160,744
Operating income		45,863		56,777
Nonoperating (losses) gains:				
Investment (loss) income, net		(47,043)		80,532
Change in interest rate swap valuations		(85,321)		(23,957)
Community outreach		(5,388)		(5,433)
Partnership restructuring (Note 18)		(35,265)		_
Sugar Land acquisition settlement (Note 17)		(2,215)		_
Other, net		(20,799)		3,139
Total nonoperating (losses) gains, net		(196,031)		54,281
Revenues in (deficit) excess of expenses		(150,168)		111,058
Revenues in deficit of expenses attributable to noncontrolling				
interests		(20,517)		(12,119)
Revenues in (deficit) excess of expenses attributable to		(120 (51)	Ф	<u> </u>
controlling interests	\$	(129,651)	\$	123,177

See accompanying notes

# Consolidated Statements of Changes in Net Assets

	Year Ended December 3 2011 2010		
	(In Thousands)		
Revenues in (deficit) excess of expenses attributable to controlling interests	\$ (129,651)	\$ 123,177	
Other changes in unrestricted net assets: Pension liability adjustments Net assets released from restrictions for purchase of property	(7,122)	(4,283)	
and equipment Change in interest rate swap valuation, net	- 812	11,900 249	
(Decrease) increase in unrestricted net assets attributable to controlling interests	(135,961)	131,043	
Increase (decrease) in unrestricted net assets attributable to noncontrolling interests	4,801	(3,964)	
Temporarily restricted net assets: Gifts, grants, bequests, and other Investment (loss) income Net assets released from restriction for purchase of property,	4,333 (98)	3,562 3,953	
plant, and equipment  Net assets released from restrictions for operations		(11,900) (3,151)	
Increase (decrease) in temporarily restricted net assets	41	(7,536)	
Permanently restricted net assets:			
Gifts, grants, bequests, transfers, and other	(1,013)	(1,201)	
Decrease in permanently restricted net assets	(1,013)	(1,201)	
(Decrease) increase in net assets Net assets at beginning of year	(132,132) 1,096,530	118,342 978,188	
Net assets at end of year	\$ 964,398	\$ 1,096,530	

See accompanying notes

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## Consolidated Statements of Cash Flows

	Y	Year Ended December 31 2011 2010		
	(In Thousands)			
Operating activities				
(Decrease) increase in net assets	\$	(132,132) \$	118,342	
Adjustments to reconcile (decrease) increase in net assets to net				
cash (used in) provided by operating activities:				
Depreciation and amortization		88,725	78,030	
(Gain) loss on disposal of assets		(4,101)	627	
Change in interest rate swap valuations		83,444	23,708	
Adjustment to recognize increase in pension liability		7,122	4,283	
Adjustment to recognize settlement of claims in Sugar Land				
acquisition		7,000	_	
Sugar Land Partnership restructuring		9,667	_	
Adjustment to recognize noncontrolling interests issued				
in acquisition of Patients Medical Center		_	(8,935)	
Provision for uncollectible amounts		82,743	85,489	
Unrealized loss (gain) on marketable securities and				
alternative investments, net		66,454	(65,773)	
Realized gain on marketable securities and				
alternative investments, net		(21,942)	(14,835)	
(Increase) decrease, net of acquisitions, in:				
Restricted cash		(72,187)	(18,588)	
Patient accounts receivable		(98,868)	(94,324)	
Inventory		(2,168)	(820)	
Due from Texas Heart Institute		(6,297)	4,115	
Other current assets		474	(2,006)	
Investments		(12,104)	(9,732)	
Other assets		7,668	3,331	
Increase (decrease), net of acquisitions, in:				
Accrued salaries, wages, and benefits		2,603	1,007	
Accounts payable and other accrued expenses		(16,772)	53,930	
Accrued pension obligations		(6,925)	(4,662)	
Other long-term obligations		10,875	50,748	
Net cash (used in) provided by operating activities		(6,721)	203,935	

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## Consolidated Statements of Cash Flows (continued)

	Year Ended December 31 2011 2010			
	(In Thousands)			
Investing activities				
Acquisition of property and equipment	\$	(59,216) \$	(198,682)	
Note receivable payment		50,560	1,109	
Proceeds from sale of property		_	33,694	
Decrease in assets limited as to use		6,701	74,599	
Sugar Land asset acquisition		(46,656)	-	
Patients Medical Center acquisition, net of cash acquired			(9,250)	
Net cash used in investing activities		(48,611)	(98,530)	
Financing activities				
Payments on long-term debt		(28,057)	(24,493)	
Proceeds from long-term debt		12,634	105,800	
Lines of credit activity, net		28,000	(125,000)	
Sugar Land Partnership restructuring		(9,667)		
Net cash provided by (used in) financing activities		2,910	(43,693)	
Net (decrease) increase in cash and cash equivalents		(52,422)	61,712	
Cash and cash equivalents at beginning of year		123,042	61,330	
Cash and cash equivalents at end of year	\$	70,620 \$	123,042	
Supplemental cash flow information				
Cash paid during the year for interest, net of interest				
rate swap activity	\$	15,935 \$	14,491	
Cash paid (received) during the year for federal income taxes	\$	1,458 \$	(6,105)	
Supplemental information for noncash activities				
Additions to property and equipment and long-term debt under Sugar Land acquisition ( <i>Note 17</i> )	\$	106,108 \$	_	
Additions to property and equipment and other long-term obligations under development agreement ( <i>Note 4</i> )	<u> </u>	6,581 \$	79,100	
obligations under development agreement (Note 4)	<b>D</b>	6,581 \$	/ 5,100	

See accompanying notes

#### Notes to Consolidated Financial Statements

December 31, 2011

#### 1. Description of Organization

St. Luke's Episcopal Health System (the System or St. Luke's) is a Texas nonprofit tax-exempt corporation and a 501c(3) organization organized to enable the Episcopal Diocese of Texas to carry out its health care mission of directly providing health care and related education and research services.

The accompanying consolidated financial statements include the accounts of each of the following entities of the System:

**St. Luke's Episcopal Hospital (the Hospital or SLEH)** is an 864-bed general acute care hospital providing health care services to residents of the Houston metropolitan area as well as patients from national and international markets. Education and research are also conducted at the Hospital. The Hospital's activities are directed by its management, subject to the policies determined by the System's Board of Directors (the Board), which is elected by the Episcopal Diocese of Texas. SLEH is a 501c(3) organization. Greater Houston Health Network serves to promote access to health services by providing physicians to practice at SLEH.

**St. Luke's Community Health Services d/b/a St. Luke's The Woodlands Hospital (Woodlands or SLWH)** is a 150-bed general acute care hospital that provides health care services to residents of all ages of northern Harris and Montgomery counties. Pediatric and neonatal intensive care is provided at the campus through a management affiliation with Texas Children's Hospital. The Woodlands is a member of the System and, as such, abides by policies determined by the System's Board. The Woodlands is a 501c(3) organization.

The Woodlands Doctor Group d/b/a Woodlands Health Network serves to promote access to health services by providing physicians to practice at Woodlands.

St. Luke's Episcopal Health System Foundation (the Foundation) provides financial support to the exempt hospitals and the System and is a 501c(3) organization.

**St. Luke's Episcopal Properties Corporation** holds title to and provides management services for certain real estate assets, including 6620 Main, and certain Kelsey-Seybold clinics, and the medical office building on The Woodlands campus, and is a 501c (3) organization.

## Notes to Consolidated Financial Statements (continued)

#### 1. Description of Organization (continued)

**St. Luke's Episcopal Health Charities** is a grant-making public charity devoted exclusively to assessing and enhancing the health status of the Houston community and the 57-county Episcopal Diocese of Texas and is a 501c(3) organization It seeks funding from various philanthropic entities for these purposes and also receives annual support from the Foundation.

**SLEHS Holdings, Inc. (SLEHS Holdings)** and subsidiaries are an affiliated group of taxable entities that were formed to carry on certain taxable business activities, such as parking.

St. Luke's Community Development Corporation, a Texas not-for-profit corporation and a 501c(3) organization, was established May 25, 2007, to acquire ownership interest in the real estate and joint operating companies relating to hospital joint ventures between the System and physicians. St. Luke's Community Development Corporation includes the consolidated financial position and results of operations of St. Luke's Community Development Corporation – The Woodlands, St. Luke's Community Development Corporation – Sugar Land, St. Luke's Community Development Corporation – The Vintage, St. Luke's Commun

St. Luke's Sugar Land Partnership, L.L.P. (the Sugar Land Partnership or SLSLH), a Texas limited liability partnership, doing business as St. Luke's Sugar Land Hospital, was formed on February 14, 2006, to organize and operate a general acute care medical facility in Sugar Land, Texas. The facility commenced operations in October 2008. From commencement of operations through June 30, 2011, the managing partner of the Sugar Land Partnership was St. Luke's Community Development Corporation – Sugar Land, with a 51% ownership interest. Effective June 30, 2011, the Sugar Land Partnership presented a rescission motion to the third-party investors holding 49% of the ownership interest (see Note 18). As a result of the rescission, the hospital activities resided in the remaining majority partner, St Luke's Community Development Corporation – Sugar Land. Limited partnership interests owned by third parties were reflected as noncontrolling interests in the accompanying consolidated statements of financial position for 2010 and the first six months of 2011. After the rescission, St. Luke's Community Development Corporation – Sugar Land continues to operate St. Luke's Sugar Land Hospital.

The Sugar Land Doctor Group serves to promote access to health services by providing physicians to practice at St. Luke's Sugar Land Hospital.

Notes to Consolidated Financial Statements (continued)

#### 1. Description of Organization (continued)

- **St. Luke's Lakeside Hospital, L.L.C. (the Lakeside Corporation or SLLSH)**, a Texas limited liability corporation, was formed on May 29, 2007, to organize and operate an acute care medical facility in The Woodlands, Texas. The managing member is St. Luke's Community Development Corporation The Woodlands, with a 51% ownership interest. The facility commenced operations in October 2009. Limited membership interests owned by third parties are reflected as noncontrolling interests in the accompanying consolidated statements of financial position.
- **St. Luke's Hospital at The Vintage, L.L.C. (the Vintage Corporation or SLHV)**, a Texas limited liability corporation, was formed on January 8, 2008, to organize and operate an acute care medical facility in Houston, Texas. The managing member is St. Luke's Community Development Corporation The Vintage, with a 51% ownership interest. The facility commenced operations on December 1, 2010. Limited membership interests owned by third parties are reflected as noncontrolling interests in the accompanying consolidated statements of financial position.
- HC SL Vintage I, L.L.C. (the Vintage Real Estate Venture) is a Wisconsin limited liability corporation formed on February 9, 2009. The System holds a 51% interest in this real estate joint venture, which is associated with St. Luke's Hospital at The Vintage, through its subsidiary, St. Luke's Community Development Corporation The Vintage. Limited membership interests owned by third parties are reflected as noncontrolling interests in the accompanying consolidated statements of financial position.
- PMC Hospital, L.L.C. d/b/a St. Luke's Patients Medical Center (Patients Medical Center), a Texas limited liability corporation, was formed on August 18, 2010, to organize and operate an acute care medical facility in Pasadena, Texas. The managing member is St. Luke's Community Development Corporation PMC, with a 51% ownership interest acquired effective October 29, 2010. Limited membership interests owned by third parties are reflected as noncontrolling interests in the accompanying consolidated statements of financial position.
- All Saints Insurance Company, SPC, Ltd. (All Saints) operates under the Segregated Portfolio Companies Law of the Cayman Islands. The System owns all its issued and outstanding shares. All Saints issues indemnity contracts providing professional malpractice, property, and general liability coverage to the System. All Saints, which contracts with an independent insurance management company in the Cayman Islands to manage its business affairs, is subject to regulation by the Cayman Islands Monetary Authority.

## Notes to Consolidated Financial Statements (continued)

#### 1. Description of Organization (continued)

- **SL** Augusta is a title holding corporation that assists in real estate holdings and is a 501c(2) organization.
- **SL Medical Tower Corporation** holds certain real estate activities in the Texas Medical Center, including the O'Quinn Medical Tower, and is a 501c(3) organization.
- **St. Luke's Foundation** was formed in October 2011 to promote health care and research throughout the exempt hospitals of the System.
- St. Luke's Sugar Land Properties (SL Properties) was formed on December 21, 2011, for the purpose of acquiring and managing the real estate assets for St. Luke's Sugar Land Hospital.

All significant intercompany accounts have been eliminated upon consolidation.

### 2. Summary of Significant Accounting Policies

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses (including estimated retroactive settlements under the Medicare and Medicaid programs), and requires disclosure of contingent assets and liabilities at the date of the financial statements. Because of the subjectivity inherent in this process, actual results may differ from those estimates.

#### **Cash Equivalents**

Cash equivalents held in reserve for working capital include certain investments in highly liquid instruments with maturities of three months or less at the time of purchase.

#### **Investments**

Investments are composed of a professionally managed, diversified portfolio of financial assets. Historically, the System has maintained investments in the domestic equity, debt securities, and international equity asset classes, utilizing securities managed in separate accounts, mutual funds

## Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

and investments in alternative asset classes, including ownership interests in certain limited liability partnerships and corporations that hold investments in hedge funds, hedge funds-of-funds, managed futures, and real estate.

Investments are reflected as investments or assets limited as to use in the consolidated statements of financial position. Assets limited as to use include investments and other assets over which the Board retains control and may, at its discretion, subsequently use for other purposes, funds restricted by donors or grantors, statutory requirements, and borrowing proceeds limited as to use. Investments and assets limited as to use are classified as noncurrent assets, except for assets limited as to use that are required to meet current liabilities (\$5.0 million at December 31, 2011 and 2010), which have been classified as other current assets in the consolidated statements of financial position.

Investment income or loss (including realized and unrealized gains and losses on investments, equity earnings in alternative investments, interest, and dividends) is recorded as a nonoperating gain (loss) and included in unrestricted revenues, gains, and other support in excess of expenses, unless the income or loss is restricted by donor or law.

Purchases and sales of actively traded investment securities are reported as a component of net cash (used in) provided by operating activities.

#### **Interest Rate Swaps**

The System utilizes interest rate swap agreements to manage interest rate exposure. Changes in the fair values of the System's swaps are recorded as nonoperating gains (losses) except for one interest rate swap agreement entered into by St. Luke's Sugar Land Hospital, which has been designated as a cash flow hedge (see Note 6). Changes in the fair value of this swap agreement are recorded as a component of other changes in unrestricted net assets.

#### **Property and Equipment**

Property and equipment acquisitions are recorded at cost. Depreciation is provided on the straight-line method based on the estimated useful lives of the assets, ranging from 10 to 40 years for buildings and improvements, and 3 to 20 years for furniture, fixtures, and equipment. Leasehold improvements are amortized over the shorter of the asset life or lease term, which generally ranges from 5 to 15 years. Equipment under capital lease obligations is amortized on

## Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

the straight-line method over the shorter of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the consolidated statements of operations. Routine maintenance and repairs are charged to expense as incurred, while major renewals or improvements are capitalized. Interest cost incurred on borrowed funds during the period of construction of capital assets is included as a component of the cost of acquiring those assets.

#### **Deferred Financing Costs**

Costs associated with the issuance of revenue bonds have been capitalized and included with other assets and are amortized over the relevant terms of the respective bond issues. Deferred financing costs, net of accumulated amortization, were \$3.3 million and \$3.8 million as of December 31, 2011 and 2010, respectively.

### **Inventory**

Inventory is carried at the lower of cost or market and consists primarily of medical supplies and drugs. Cost is determined based on a first-in, first-out method.

#### **Long-Lived Assets**

When events or changes in circumstances indicate that the carrying amount of property and equipment and identifiable intangible assets or other long-lived assets related to specifically acquired assets may not be recoverable, an evaluation of the recoverability of assets is performed. When an evaluation is performed, the estimated undiscounted future net cash flows associated with the asset is compared to the asset's carrying value to determine if an impairment should be recorded. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. There were no impairment losses recognized in 2011 or 2010.

#### **Noncontrolling Interests**

The interests held by third parties in subsidiaries owned or controlled by the System are reported on the consolidated statements of financial position as noncontrolling interests. Noncontrolling interests reported in the consolidated statements of operations reflect the respective interests in the revenues in excess (deficit) of expenses of the subsidiaries attributable to the other parties, the effect of which is removed from the System's unrestricted net assets.

## Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

#### **Net Assets and Contributions**

Net assets included in the consolidated statements of financial position include both unrestricted and restricted net assets. Temporarily restricted net assets are those assets whose use by the System has been limited by donors to a specific time period or purpose. When a donor restriction expires (i.e., when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are transferred to unrestricted net assets and reported in the consolidated statements of operations. Permanently restricted net assets have been restricted by donors to be maintained by the System in perpetuity.

Unrestricted contributions are recorded as revenue, and restricted contributions are recorded in temporarily or permanently restricted net assets at the present value of estimated future cash flows when the unconditional promise is received. Pledges receivable are recorded as assets limited as to use in the consolidated statements of financial position. At December 31, 2011 and 2010, the System had \$4.9 million in pledges receivable (\$3.0 million and \$3.1 million, net of discount and allowance for uncollectible pledges at December 31, 2011 and 2010, respectively), reflected in assets limited as to use in the consolidated statements of financial position. The discount on those amounts is computed using a risk-free interest rate of 4% at December 31, 2011. Such pledges are due as follows: \$0.9 million in the 12 months ending December 31, 2012, and \$4.0 million thereafter.

#### Patient Service Revenue and Patient Accounts Receivable

The System has agreements with third-party payors that provide for payments to the System at varying rates. Patient service revenue is recognized in the period that services are provided and reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered. Patient accounts receivable are reported net of estimated allowances for contractual allowances, uncollectible accounts, and other discounts. These allowances are based on management's assessment of historical experience and expected net collections for each major payor source, considering business and economic conditions, trends in health care coverage and other collection indicators. Management regularly reviews collections data by major payor sources in evaluating the sufficiency of the allowance for uncollectible accounts. On the basis of historical experience, a significant portion of the Systems' self-pay patients will be unable or unwilling to pay for the service provided. Thus the System records a provision for uncollectible accounts in the period services are provided related to self-pay patients. Unpaid accounts are written off as bad debts upon reaching delinquent status.

## Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

The Medicare and Medicaid programs accounted for approximately 37% of the System's patient service revenues for each of the years ended December 31, 2011 and 2010. Federal regulations require the submission of annual cost reports covering medical costs and expenses associated with services provided to program beneficiaries. Medicare and Medicaid cost report settlements are estimated in the period that services are provided to beneficiaries. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is a reasonable possibility that recorded estimates may change by a material amount as interpretations are clarified. These initial amounts are revised as needed until the final cost report is settled. Medicare contracts with other third parties, such as recovery audit contractors and program integrity contractors, to perform post-payment reviews and audits. These contractors typically request copies of patient charts and review appropriateness of services. The System believes it complies with payor requirements at the time of billing. However, the System cannot predict whether future billing reviews or similar audits by these contractors will result in material recoupments. At December 31, 2011 and 2010, the System has accrued net third-party payor liabilities of \$32.3 million and \$29.9 million, respectively.

### **Charity Care**

The System provides financial assistance for medically necessary care to patients who require hospital care or medical services and cannot afford such care because of their personal financial situation. In assessing a patient's ability to pay, the System utilizes generally recognized poverty income levels and the patient's resources. An uninsured or underinsured patient whose catastrophic illness or injury results in an obligation that exceeds a specified percentage of the patient's income is also eligible for financial assistance. Charity care is not reported as revenue in the consolidated statement of operations and the consolidated statement of changes in net assets. The cost of charity care provided by the System was approximately \$32.3 million and \$24.9 million in 2011 and 2010, respectively. The cost is calculated by multiplying the ratio of operating expenses to gross charges for the Hospital by the gross uncompensated charges associated with providing care to the charity patients. The System also participates in the Medicaid program for indigent patients. The estimated cost of providing services, in excess of reimbursement, related to the Medicaid program totaled \$27.7 million and \$27.3 million in 2011 and 2010, respectively, and is estimated in the same manner.

## Notes to Consolidated Financial Statements (continued)

### 2. Summary of Significant Accounting Policies (continued)

#### Goodwill

Goodwill arises as the difference between the purchase price of an acquisition and the fair value at the date of acquisition. Goodwill has an indefinite life and as such is not amortized but is reviewed annually for impairment. In September 2011, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2011-08, *Intangibles – Goodwill and Other (Topic 350): Testing Goodwill for Impairment.* This ASU amends existing guidance by modifying the impairment test for goodwill and indefinite-lived intangibles so that the fair value is no longer required to be calculated unless the System believes, based on qualitative factors, that it is more likely than not that the indefinite lived intangible asset's fair value is less than its carrying value. This new guidance is effective for annual goodwill impairment tests performed for fiscal years beginning after December 15, 2011, with early adoption permitted. The System has elected to early-adopt ASU 2011-08 and, as such, performed a qualitative assessment as of the annual measurement date of September 30, 2011. Based on the qualitative assessment, the System determined it was not necessary to perform the two-step goodwill impairment test. There were no impairment losses recognized in 2011 or 2010.

#### **Recent Accounting Pronouncements**

In January 2010, the FASB issued ASU No. 2010-06, which clarifies certain existing fair value measurement disclosure requirements of Accounting Standards Codification (ASC) Topic 820 (formerly Statement of Financial Accounting Standards (SFAS) No. 157, Fair Value Measurements) and also requires additional fair value measurement disclosures. Specifically, ASU 2010-06 clarifies that assets and liabilities must be categorized by major class, or level, of asset or liability, and provides guidance regarding the identification of such major classes. Additionally, disclosures are required about valuation techniques and the inputs to those techniques for those assets or liabilities designated as Level 2 or Level 3 instruments. Disclosures regarding transfers between Level 1 and Level 2 assets and liabilities are required, as well as a deeper level of disaggregation of activity within existing rollforwards of the fair value of Level 3 assets and liabilities. See Note 7 for fair value measurement disclosures. The adoption of this guidance did not have a significant impact on the System's consolidated financial statements for the year ended December 31, 2011.

In August 2010, the FASB issued ASU 2010-23, *Health Care Entities (Topic 954): Measuring Charity Care for Disclosure.* ASU 2010-23 is intended to reduce the diversity in practice regarding the measurement basis used in the disclosure of charity care. ASU 2010-23

## Notes to Consolidated Financial Statements (continued)

#### 2. Summary of Significant Accounting Policies (continued)

requires that cost be used as the measurement basis for charity care disclosure purposes and that cost be identified as the direct and indirect costs of providing the charity care, and requires disclosure of the method used to identify or determine such costs. This ASU was effective for the System on January 1, 2011, and the required disclosures are included in Note 2 to the consolidated financial statements.

In August 2010, the FASB issued ASU 2010-24, *Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries*. The amendments in this ASU clarify that a health care entity may not net insurance recoveries against related claim liabilities. In addition, the amount of the claim liability must be determined without consideration of insurance recoveries. This ASU was effective for the System on January 1, 2011. The adoption of ASU 2010-24 did not have a material impact on the System's consolidated results of operations, cash flows, or financial position.

In July 2011, the FASB issued ASU 2011-07, Health Care Entities (Topic 954): Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities. The amendments in this ASU require the System to change the presentation of its consolidated statements of operations and changes in net assets by reclassifying the provision for bad debts associated with patient service revenue from an operating expense to a deduction from patient service revenue (net of contractual allowances and discounts). Additionally, the ASU requires enhanced disclosure about the System's policies for recognizing revenue and assessing bad debts, patient service revenue (net of contractual allowances and discounts), and qualitative and quantitative information about changes in the allowance for doubtful accounts. This ASU is effective for the System on January 1, 2012, with early adoption permitted. The System is currently evaluating the impact on its consolidated financial position, results of operations, and disclosures from the adoption of this pronouncement.

#### Reclassifications

Certain prior-year amounts have been reclassified to conform to the current-year presentation.

## Notes to Consolidated Financial Statements (continued)

### 3. Assets Limited as to Use and Investments

### Assets Limited as to Use

The composition of assets limited as to use as of December 31, 2011 and 2010, is set forth in the following table (in thousands):

	 2011	2010
Borrowing proceeds limited as to use: Cash and cash equivalents	\$ 4,650 \$	18,411
Designated by statute or the Board for payment of professional and general liability claims:  Debt securities	37,591	34,053
Funds restricted by the Board, donors, grantors, or other external parties:		
Cash and cash equivalents	56,125	51,299
Debt securities	24,111	24,982
Domestic equity	12,870	14,392
International equity	6,134	7,808
Alternative investments	7,364	4,128
Other, including pledges receivable	4,034	4,507
	110,638	107,116
Total assets limited as to use	152,879	159,580
Less amount required to meet current obligations	 (5,000)	(5,000)
	\$ 147,879 \$	154,580

## Notes to Consolidated Financial Statements (continued)

#### 3. Assets Limited as to Use and Investments (continued)

#### **Investments**

The composition of investments as of December 31, 2011 and 2010, is set forth in the following table (in thousands):

	2011	2010
Domestic equity	\$ 213,712	\$ 250,494
International equity	26,526	42,823
Domestic mutual funds	31,293	54,402
International mutual funds	66,469	58,294
Corporate bonds	135,097	134,413
U.S. government securities	9,693	25,682
U.S. agency securities	77,324	43,348
Real estate and other	31,238	29,104
Alternative investments	204,181	189,381
	\$ 795,533	\$ 827,941

Domestic and international equities consist of publicly traded securities. Domestic and international mutual funds consist of mutual funds that are professionally managed. Debt securities are primarily composed of corporate bonds, mortgage-backed securities, U.S. government securities, and U.S. government agency securities.

As of December 31, 2011 and 2010, alternative investments include ownership interests in certain limited liability partnerships and corporations that hold investments in hedge funds (\$61.7 million and \$44.4 million, respectively), hedge funds-of-funds (\$53.6 million and \$50.5 million, respectively), a managed futures fund (\$44.5 million and \$44.2 million, respectively), real estate (\$21.2 million and \$29.9 million, respectively), and private equity funds-of-funds (\$23.2 million and \$20.4 million, respectively). The hedge funds and hedge funds-of-funds, each organized as a non-U.S. corporation, utilize long/short equity, equity market neutral, arbitrage, distressed, and global macro investment strategies. The managed futures fund, organized as a U.S. limited partnership, invests in futures, options, and forwards on commodities, financial instruments, and currencies. Real estate consists of private real estate funds-of-funds, each organized as a U.S. limited partnership, and publicly traded real estate investment trust securities. The private equity funds-of-funds, each organized as a U.S. limited

## Notes to Consolidated Financial Statements (continued)

#### 3. Assets Limited as to Use and Investments (continued)

partnership, utilize large leveraged buy-out, small/mid-leveraged buy-out, and venture capital investment strategies. Risk in certain of the System's alternative investments includes limited transparency, where funds are not required to disclose the holdings in their portfolios to the System, and limitations on liquidity, as many funds impose lock-up periods or hold-back provisions that limit the System's ability to redeem these investments.

#### **Investment Income**

Investment income and losses related to unrestricted net assets is comprised of the following for the years ended December 31, 2011 and 2010 (in thousands):

	2011		2010
Interest and dividend income, net of amortization Realized gains, net Unrealized (losses) gains, net Equity in (deficit) earnings of alternative investments	\$	19,399 23,770 (59,047) (7,407)	\$ 21,103 15,697 56,651 9,785
Net interest rate swap settlement payments		(21,227)	(20,800)
Less fund manager and other investment expenses	\$	(44,512) (2,531) (47,043)	\$ 82,436 (1,904) 80,532

#### Cash Collateral

Under the terms of the interest rate swap agreements, each party is obligated to post cash or securities with the other party from time to time equal to the portion of its settlement obligation in excess of a threshold amount. At December 31, 2011 and 2010, the System has posted cash collateral of \$101.1 million and \$28.9 million, respectively, which is reflected as restricted cash.

## Notes to Consolidated Financial Statements (continued)

#### 4. Property and Equipment

A summary of property and equipment as of December 31, 2011 and 2010, is as follows (in thousands):

	2011	2010	
Land and land improvements Buildings and improvements Leasehold improvements Furniture, fixtures, and equipment	\$ 106,704 \$ 1,119,088 16,497 621,485	91,808 1,047,953 19,095 580,187	
Construction in progress	19,911	33,188	
	1,883,685	1,772,231	
Less accumulated depreciation and amortization	 (880,996)	(806,904)	
	\$ 1,002,689 \$	965,327	

The System has capitalized costs associated with computer software developed or obtained for internal use. For the years ended December 31, 2011 and 2010, total capitalized labor was \$1.6 million and \$2.8 million, respectively.

In February 2010, the Lakeside facility was sold to HC SL Lakeside I, LLC for approximately \$33.5 million. The System, through St. Luke's – The Woodlands Hospital, obtained a 9% interest in HC SL Lakeside I, LLC, with an initial investment of \$3.3 million. The investment percentages in the real estate joint venture are as follows: third-party developer – 89%, physicians – 2%, and the System – 9%. The Lakeside Corporation leases the facility from HC SL Lakeside I, LLC under a capital lease arrangement. Under the provisions of ASC Topic 360-20, *Real Estate Sales*, the System is required to continue to capitalize the facility and to recognize an obligation for the sales proceeds received. A gain on the sale of \$1.4 million has been deferred until specified forms of continuing involvement have ceased. The consolidated statement of financial position as of December 31, 2011, includes \$29.7 million of property and equipment, net and \$34.1 million in other long-term obligations related to this transaction.

In 2007, the System sold a medical office building on the Woodlands campus for approximately \$15 million and leased it back. Under the provisions of ASC Topic 840-40, *Leases - Sale-Leaseback Transactions*, the System is required to continue to capitalize the medical office building and to recognize an obligation for the sales proceeds received. A gain on the sale of

### Notes to Consolidated Financial Statements (continued)

#### 4. Property and Equipment (continued)

\$3.9 million has been deferred until specified forms of continuing involvement have ceased. The consolidated statements of financial position as of December 31, 2011 and 2010 include \$7.5 million and \$7.7 million, respectively, of property and equipment, net, and \$13.6 million and \$13.6 million, respectively, in other long-term obligations related to this transaction.

#### The Effect of Lessee Involvement in Asset Construction

Under the provisions of ASC Topic 840-40 related to development agreements, the Vintage Corporation is considered the accounting owner of its hospital facility built in 2010 and its medical office building built in 2011. On December 30, 2011, the System acquired assets in Sugar Land including the previously leased hospital building, a medical office building, land and garage recorded in property and equipment for \$146 million (see Note 17). During the year ended December 31, 2010 and up to the date of Purchase, the Sugar Land hospital facility had been recorded under the provision of ASC Topic 840-40. Accordingly, as of December 31, 2011 and 2010, the following amounts are recorded in property and equipment, net of accumulated depreciation, as building and improvements. The related obligations are recorded in other long-term obligations.

	Property and Equipment			Other Long-Term Obligations				
		2011		2010		2011	2010	
	(In Thousands)							
Hospital facilities and improvements	\$	97,320	\$	173,800	\$	106,415 \$	182,500	
Medical office building and improvements		6,471		_		6,487	_	
	\$	103,791	\$	173,800	\$	112,902 \$	182,500	

The related property and equipment are depreciated over their economic lives when placed in service. The related obligation is amortized over the term of the facility lease agreements. The Vintage Corporation has a 25-year lease agreement with two 5-year renewal options for the hospital facility and a 10-year lease with two 5-year renewal options for the medical office building.

# Notes to Consolidated Financial Statements (continued)

**5. Debt**A summary of long-term debt as of December 31, 2011 and 2010, is as follows (in thousands):

	 2011	2010
Series 2009 revenue bonds, coupon rates ranging from 3.00% to 5.63%, interest payable semiannually, with final maturity in February 2025	\$ 152,716 <b>\$</b>	161,474
Series 2008 revenue bonds, bearing interest at a variable rate established by a major financial institution, 0.14 % at December 31, 2011, determined weekly, with final maturity		
in February 2041 Series 2005 revenue bonds, bearing interest at a variable rate established by a major financial institution, 0.10% at December 31, 2011, determined weekly, with final maturity	100,000	100,000
in February 2032 Series 2002 revenue bonds, coupon rates ranging from 4.00% to 5.00%, interest payable semiannually, with final maturity in	145,820	145,820
February 2012 Series 2001A revenue bonds, coupon rates ranging from 5.25%	811	1,588
to 5.50%, interest payable semiannually, with final maturity in February 2011 Series 2001B revenue bonds, bearing interest at a variable rate	_	4,143
established by a major financial institution, 0.14 % at December 31, 2011, payable monthly, with final maturity in February 2031	150,220	150,220
Unsecured note with a bank, with a variable interest rate of LIBOR +0.50% (0.73% at December 31, 2011) and with final maturity in February 2014	8,212	8,831
Unsecured note with a bank, with a variable interest rate of LIBOR +1.50% (1.95% at December 31, 2011) and with final maturity in May 2017	96,352	98,908
Secured note with a bank, with a variable interest rate of 0.76% at December 31, 2011, and final maturity in December 2014	17,500	23,333
Secured note with a fixed interest rate of 5.29% and with final maturity in August 2019 Secured note with a fixed interest rate of 5.73% and with final	11,616	12,824
maturity in April 2028 Secured note with a fixed interest rate of 5.73% and with final maturity in April 2028	76,519 29,589	_
matarity in ripin 2020	a > 950 >	

# Notes to Consolidated Financial Statements (continued)

#### 5. Debt (continued)

		2011	2010
Secured note with a bank, with a variable interest rate of			
LIBOR +1.00% (1.29% at December 31, 2011) and with			
final maturity in September 2016. This is a direct obligation of PMC Hospital LLC. A System affiliate is the majority			
member, with a 51% ownership interest.	\$	4,500 \$	
Secured line of credit with a bank, with a variable interest rate	Ф	4,300 0	_
of LIBOR +0.90% (1.212% at December 31, 2011) and with			
final maturity in September 2014. This is a direct obligation			
of PMC Hospital LLC. A System affiliate is the majority			
member, with a 51% ownership interest.		3,100	_
Secured note with financing company, with a fixed interest rate		,	
of 3.90% and with final maturity in March 2014. This is a			
direct obligation of PMC Hospital LLC. A System affiliate is			
the majority member, with a 51% ownership interest.		1,501	_
Secured note with financing company, with a fixed interest rate			
of 4.00% and with final maturity in March 2016. This is a			
direct obligation of PMC Hospital LLC. A System affiliate is			
the majority member, with a 51% ownership interest.		2,308	_
Secured note with a bank, with a fixed interest rate of 5.50%			
and with final maturity in October 2016. This is a direct			
obligation of the Lakeside Corporation. A System affiliate is		12.542	15 000
the majority member, with a 51% ownership interest.		13,543	15,800
HC SL Vintage I, LLC construction loan, with a fixed interest			
rate of 7.45% and with final maturity in July 2036. This is a direct obligation of the Vintage Real Estate Venture. The			
System is the majority member, with a 51% ownership			
interest.		73,237	73,900
Other notes payable, at varying interest rates, with final maturity		15,251	75,500
by 2015		775	793
Long-term debt, less current portion		888,319	797,634
Less current portion		(34,016)	(26,873)
•	\$	854,303 \$	770,761

The System, the Hospital, and Woodlands are members of the Obligated Group and are obligors under each of the System's bond issues. The Foundation, St. Luke's Episcopal Properties Corporation, and SL Medical Tower Corporation are Designated Affiliates under the master trust indenture. Together, the Obligated Group members and the Designated Affiliates form the

### Notes to Consolidated Financial Statements (continued)

#### 5. Debt (continued)

Combined Group. Obligated Group members are jointly and severally obligated to pay the notes issued under the master trust indenture. Designated Affiliates are obligated to transfer to their controlling Obligated Group member any funds necessary to pay principal and interest on the notes. Notes issued under the master trust indenture are equally and ratably secured by a pledge of the accounts receivable of the Hospital and Woodlands.

The System issued its Series 2009 revenue refunding bonds through the Harris County Cultural Education Facilities Finance Corporation and its Series 2008, Series 2005, Series 2002, and Series 2001 revenue bonds through the Harris County Health Facilities Development Corporation in connection with various financing and construction projects. Payments to bondholders are funded by the System under a master trust indenture with the trustee of the respective bond issues. Under the related indentures and agreements, the System is required to satisfy and abide by certain measures of financial and operating performance. The System is in compliance with the related indentures and agreements at December 31, 2011.

A bank group is committed to provide liquidity support for the Series 2008 variable rate refunding bonds equal to 100% of the aggregate principal amount of the bonds (plus accrued interest) under a standby bond purchase agreement dated May 15, 2008. This agreement, which requires satisfaction of certain measures of financial performance, expires March 31, 2016. The liquidity facility would require semiannual repayment of bonds held by the bank beginning 367 days after the date purchased by the bank, on February 15 and August 15, over a five-year period.

A bank group is committed to provide liquidity support for the Series 2005 variable rate refunding bonds equal to 100% of the aggregate principal amount of the bonds (plus accrued interest) under a standby bond purchase agreement dated August 1, 2005. This agreement, which requires satisfaction of certain measures of financial performance, expires March 31, 2015. Per the terms of the agreement, any amounts held by the bank would require semiannual repayment beginning 367 days after the date purchased by the bank, on February 15 and August 15, over a five-year period.

A bank group is committed to provide liquidity support for the Series 2001B variable rate refunding bonds equal to 100% of the aggregate principal amount of the bonds (plus accrued interest) under a standby bond purchase agreement dated August 1, 2001. This agreement, which requires satisfaction of certain measures of financial performance, expires January 28, 2013. Per

### Notes to Consolidated Financial Statements (continued)

#### 5. Debt (continued)

the terms of the agreement, the System would be required to repay amounts funded in quarterly installments over a two-year period beginning at the end of the current agreement (two years beginning January 28, 2013).

In 2005, the System defeased approximately \$99.1 million of callable Series 2001A fixed rate bonds and \$29.4 million of callable Series 2002 fixed rate bonds. U.S. government securities sufficient to fund the scheduled principal and interest payments of the defeased bonds were purchased and placed in irrevocable trusts, and the System was legally released as primary obligor. The defeased bonds and the assets placed in trust were removed from the consolidated statement of financial position. Approximately \$0.8 million of noncallable bonds remain outstanding from the Series 2002 bonds at December 31, 2011.

In May 2010, the System entered into an agreement with a bank whereby the bank will provide general purpose financing in the amount of \$100 million. The proceeds were used to repay short-term debt. The note is a seven-year floating rate term loan priced at the three-month LIBOR rate plus 150 basis points. At December 31, 2011 and 2010, the balance outstanding was \$96.4 million and \$98.9 million, respectively.

The System has an agreement with a bank whereby the bank will provide a revolving line of credit to the System in an amount up to \$75.0 million. At December 31, 2011 and 2010, the System had drawn down \$40.0 million and \$0, respectively. The line of credit expires on August 12, 2012.

In December 2007, St. Luke's Sugar Land Hospital entered into an agreement with a bank whereby the bank will provide equipment financing in the amount of \$35.0 million and a revolving line of credit in the amount of \$12 million. The equipment loan is secured by assets of the St. Luke's Sugar Land Hospital. The equipment loan is a seven-year floating rate term loan, maturing in December 2014, priced at LIBOR plus 48 basis points. The floating rate was swapped to a fixed rate of 5.94% via an interest rate swap (see Note 6). At December 31, 2011 and 2010, the balance outstanding was \$17.5 million and \$23.3 million, respectively. At December 31, 2010, St. Luke's Sugar Land Hospital had drawn down \$12 million on the line of credit. The line of credit was paid off and the balance was \$0 at December 31, 2011. In September 2009, St. Luke's Sugar Land Hospital entered into a note agreement for \$15.3 million with a bank to provide financing for leasehold improvements and equipment for medical office space leased from a third party. The Sugar Land Partnership subsequently subleased the finished space to M.D. Anderson Cancer Center (see Note 11). The note is for a term of ten years with an

### Notes to Consolidated Financial Statements (continued)

#### 5. Debt (continued)

interest rate of 5.29% and principal and interest due monthly, with final maturity in August 2019. At December 31, 2011 and 2010, the balance outstanding was \$11.6 million and \$12.8 million, respectively. The note agreement requires the related sublease payments to be paid directly to the bank to service St. Luke's Sugar Land Hospital's note.

On December 30, 2011, SL Properties entered into an agreement to assume two mortgage loans for the purchase of a hospital building and a medical office building (see Note 17.) At December 31, 2011, the balances outstanding were \$76.5 million and \$29.6 million, respectively.

The Lakeside Corporation entered into an agreement with a bank to provide equipment financing in the amount of \$15.8 million. The equipment loan is secured by Lakeside Corporation's assets and guaranteed by the System. The equipment loan is a seven-year 5.50% fixed rate term loan with principal and interest payments due quarterly, beginning March 2011, with final maturity in October 2016. At December 31, 2011 and 2010, the balance outstanding is \$13.5 million and \$15.8 million, respectively.

The Vintage Real Estate Venture entered into a construction loan in 2009 to finance the construction of the hospital to be operated by the Vintage Corporation. The loan is secured by Vintage Real Estate Venture assets and a lease support agreement by the System. The construction loan is a 27-year 7.45% fixed rate term loan with principal and interest payments due quarterly and final maturity in 2036. At December 31, 2011 and 2010, the balance outstanding is \$73.2 million and \$73.9 million, respectively.

Scheduled principal payments on long-term debt are as follows (in thousands):

Year ending December 31:	
2012	\$ 34,016
2013	35,211
2014	38,947
2015	31,100
2016	31,055
Thereafter	717,990
	\$ 888,319

### Notes to Consolidated Financial Statements (continued)

#### 6. Interest Rate Swaps

The System has entered into various interest rate swap agreements to achieve specified objectives consistent with the overall debt and investment management policy of the System, and not for purpose of speculation. Objectives include managing the exposure related to variable rate debt.

During 2007, the System entered into two floating-to-fixed interest rate swap agreements, each with notional amounts of \$100.0 million.

During 2005, the System entered into three floating-to-fixed interest rate swap agreements, with notional amounts totaling \$488.4 million. The System also entered into two knockout agreements whereby two of the floating-to-fixed interest rate swap agreements were cancelable by the counterparty at par if certain requirements are met. In October 2011, the System terminated the two knockout agreements and recorded a realized gain of \$5.8 million from the fair value at December 31, 2010.

The fair value of these swaps at December 31, 2011 and 2010, was a liability of approximately \$171.4 million and \$87.1 million, respectively, and is included in other long-term obligations on the consolidated statements of financial position. The System elected not to use hedge accounting for the swaps, and therefore the change in fair value is reported as other nonoperating (losses) gains on the consolidated statements of operations. For the years ended December 31, 2011 and 2010, the change in fair value was an unrealized loss of \$88.9 million and \$22.7 million, respectively.

The System's swap agreements outstanding at December 31, 2011, are summarized in the following table:

Related		Initial Notional	Final	]	Interest Rates	
Bonds		Amount	Date	Payable	Receivable	Counterparty
	(Ir	Thousands)				
Series 2001B	\$	152,475	2031	3.230%	66% x 1-mo. LIBOR	JPMorgan Chase
Series 2001B		152,475	2031	3.116	66% x 1-mo. LIBOR	Citibank, N.A.
Series 2005A		145,820	2032	3.353	66% x 1-mo. LIBOR	JPMorgan Chase
Series 2008A		100,000	2047	4.043	68% x 1-mo. LIBOR	JPMorgan Chase
Series 2008B		100,000	2047	4.043	68% x 1-mo. LIBOR	Morgan Stanley

### Notes to Consolidated Financial Statements (continued)

#### 6. Interest Rate Swaps (continued)

The System or the counterparty may terminate the swap transaction if the other party (or one of the specified affiliates) commits an event of default (including under other specified transactions and indebtedness) or certain acts of insolvency, or merges with a materially weaker entity, or may not legally (or, in the case of the Citibank transaction, practically) perform its obligations under the agreement, or, in the case of the Citibank transaction, if the Obligated Group's or Citibank's credit ratings are withdrawn or decline below specified levels (Baa3/BBB). The Obligated Group consists of certain entities of the System as defined in the Master Trust Indenture for the System's bonds payable. If either party terminates a transaction, the terminating party must pay or be paid a termination settlement based on quotations of the value of the transaction by leading dealers, regardless of which party was the defaulting or affected party. In addition, each party is obligated to post cash or securities with the other party equal to the portion of its settlement obligation from time to time in excess of a threshold amount that varies with its credit ratings (the threshold amount is currently \$25.0 million per transaction for the Hospital and the System combined, with respect to each swap counterparty).

During 2007, St. Luke's Sugar Land Hospital entered into a floating-to-fixed interest rate swap agreement with a notional amount of \$35.0 million. The swap agreement effectively fixed the rate at 5.94%. The swap agreement matures on December 15, 2014. The fair value of the swap at December 31, 2011 and 2010, was a liability of approximately \$1.3 million and \$2.1 million, respectively, and is included in other long-term obligations on the consolidated statements of financial position. The System has elected to use hedge accounting to record the changes in the fair value of this derivative. The change in fair value is recognized as a component of other changes in unrestricted net assets. For the years ended December 31, 2011 and 2010, the change in fair value was a gain of \$0.8 million and \$0.2 million.

#### 7. Fair Value of Financial Instruments

#### Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Authoritative guidance establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

### Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Financial Instruments (continued)

Certain of the System's financial assets and financial liabilities are measured at fair value on a recurring basis, including cash equivalents, money market, debt securities and equity instruments, and interest rate swap agreements. The three levels of the fair value hierarchy and a description of the valuation methodologies used for instruments measured at fair value are as follows:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities as of the reporting date. Level 1 primarily consists of financial instruments such as cash equivalents, exchange traded domestic and international equities, domestic and international mutual funds, and certain real estate funds.

Level 2 – Pricing inputs, other than quoted prices included in Level 1, that are either directly observable or that can be derived or supported from observable data as of the reporting date. The fair values of Level 2 investments were determined through evaluated bid prices provided by third-party pricing services where quoted market values are not available, or through inputs that are observable for the asset, either directly or indirectly, including investments measured at net asset values. Instruments in this category include certain U.S. government and U.S. government agency securities, certain corporate bonds, and certain real estate funds. Instruments in this category in the Pension Plan disclosed in Note 9 include certain U.S. government and U.S. government agency securities, certain corporate bonds, and certain alternative investments.

The fair values of the System's interest rate swaps disclosed in Note 6 are derived using midmarket estimates of each applicable market data parameter (e.g., interest rates, foreign exchange rates, volatilities) and generally accepted valuation methodologies. Also, expected cash flows are discounted at a discount rate that assumes that the parties are AA-rated.

Level 3 – Pricing inputs include those that are significant to the fair value of the financial asset or financial liability and are generally less observable from objective sources. These inputs may be used with internally developed methodologies that result in management's best estimate of fair value.

# Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Financial Instruments (continued)

The value of financial assets and financial liabilities measured at fair value on a recurring basis was determined using the following inputs at December 31, 2011 and 2010 (in thousands):

	<b>December 31, 2011</b>								
		Level 1		Level 2 Level 3			Total		
Assets								_	
Investments included in assets limited as to use, excluding those accounted for under the equity method:									
Cash and cash equivalents	\$	60,775	\$	_	\$	_	\$	60,775	
Domestic equity		12,870		_		_		12,870	
International equity		6,134		_		_		6,134	
Debt securities		_		61,702		_		61,702	
		79,779		61,702				141,481	
Investments, excluding those accounted for under the equity method:  Domestic equity International equity Domestic mutual funds International mutual funds		213,712 26,526 31,293 66,469		- - - -		- - - -		213,712 26,526 31,293 66,469	
Corporate bonds		_		135,097		_		135,097	
U.S. government securities		_		9,693		_		9,693	
U.S. agency securities		_		77,324		_		77,324	
Real estate and other		13,825		17,413				31,238	
		351,825	\$	239,527	\$		\$	591,352	
Liabilities									
Interest rate swaps			\$	(171,401)	\$		\$	(171,401)	

### Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Financial Instruments (continued)

	<b>December 31, 2010</b>							
		Level 1	Level 2			Level 3		Total
Assets Investments included in assets limited as to use, excluding those accounted for under the equity method:  Cash and cash equivalents Domestic equity	\$	69,710 14,392	\$	_ _	\$	_ _	\$	69,710 14,392
International equity  Debt securities		7,808		59,035		_		7,808 59,035
2 00 000 000 000 000 000 000 000 000 00		91,910		59,035		_		150,945
Investments, excluding those accounted for under the equity method:  Domestic equity International equity Domestic mutual funds International mutual funds Corporate bonds U.S. government securities U.S. agency securities Real estate and other	<u> </u>	250,494 42,823 54,402 58,294 — — — 406,013	\$	- - 134,413 25,682 43,348 29,104 232,547	S	- - - - - - -	<b>\$</b>	250,494 42,823 54,402 58,294 134,413 25,682 43,348 29,104 638,560
		+00,013	Ф	434,347	Ф		Ф	030,300
Liabilities Interest rate swaps	\$	_	\$	(89,251)	\$	_	\$	(89,251)

#### Financial Instruments Not Measured at Fair Value – Long-Term Debt

The Hospital's variable rate bonds are valued at the par amount outstanding. The remarketing agent for the 2001B variable bonds sets the interest rate daily at a rate that would result in a sale of the bonds at par value. The remarketing agent for the 2005 and 2008 variable bonds sets the interest rate weekly at a rate that would result in a sale of the bonds at par value. The Hospital's fixed rate bonds (Series 2009, Series 2002, and Series 2001A) have a fair market value of \$153.5 million and \$171.1 million at December 31, 2011 and 2010, respectively, which was determined using price quotes based on current market conditions.

### Notes to Consolidated Financial Statements (continued)

#### 8. Income Taxes

The System, excluding SLEHS Holdings and other taxable joint ventures, is a nonprofit corporation and has been recognized as tax-exempt pursuant to Section 501(a) of the Internal Revenue Code, as an entity described in Section 501(c)(3). The System is subject to federal and state income tax on any taxable income generated from unrelated business activities and on activities conducted by its taxable entities, such as SLEHS Holdings.

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The tax effects of temporary differences for components of net deferred tax assets at December 31, 2011 and 2010, are as follows (in thousands):

	December 31			
		2011	2010	
Deferred tax (liabilities) assets – current	\$	(210) \$	(144)	
Deferred tax assets – noncurrent		1,191	1,393	
Deferred tax assets		981	1,249	
Less valuation allowance		183	166	
Net deferred tax assets	\$	798 \$	1,083	

The deferred tax assets and liabilities result from timing differences associated with amortization of intangible assets and deferred revenue relating to a license agreement. ASC Topic 740 requires a valuation allowance to reduce the deferred tax assets reported if, based on the weight of evidence, it is more likely than not that some portion or all of the deferred tax assets may not be realized.

The components of the System's income tax expense (benefit) for the years ended December 31, 2011 and 2010, are as follows:

	 2011	2010
errent eferred	\$ 2,896 241	\$ (2,848) 189
	\$ 3,137	\$ (2,659)

### Notes to Consolidated Financial Statements (continued)

#### 8. Income Taxes (continued)

ASC Topic 740-10-25 prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. There were no uncertain tax positions recorded in the consolidated financial statements at December 31, 2011 or 2010.

During 2009, the Internal Revenue Service (IRS) began examinations of the federal income tax returns of SLEHS Holdings, for the year ended December 31, 2007. During 2010, the IRS expanded the examination of the federal income tax return of SLEHS Holdings for the year ended December 31, 2007, to include some portions of the 2008 return for SLEHS Holdings. An accrual for the 2008 adjustments was recorded in 2010 and paid in 2011. SLEHS Holdings has received final notice that the examinations for both the 2007 and 2008 years have been closed and settled in 2011.

#### 9. Employee Benefit Plans

#### **Pension Plan**

The System has a noncontributory, defined benefit pension plan (the Pension Plan) covering substantially all employees, except for those employed by other taxable business activities. The System makes annual contributions to the Pension Plan in excess of minimum funding requirements of the Employee Retirement Income Security Act of 1974, as amended.

The Pension Plan was amended and restated effective October 1, 1998, to convert from a traditional defined benefit plan to a cash balance defined benefit pension plan. The Pension Plan has a favorable determination letter from the IRS regarding the Pension Plan's tax-exempt status.

An amendment to the Pension Plan was adopted effective October 1, 2011. As part of the amendment, certain benefits were frozen and future benefits were no longer earned. The remeasurement of the plan as of the effective date resulted in a decrease of the projected benefit obligation of \$7.4 million.

The System recognizes the funded status (i.e., the difference between the fair value of plan assets and the projected benefit obligation) of the Pension Plan in the accompanying consolidated statements of financial position, with a corresponding adjustment to unrestricted net assets. The

### Notes to Consolidated Financial Statements (continued)

### 9. Employee Benefit Plans (continued)

assumptions used in calculating the pension amounts recognized in the System's consolidated financial statements include discount rates, interest costs, expected return on plan assets, retirement and mortality rates, inflation rates, salary growth, and other factors. While the System believes the assumptions used are appropriate, differences in actual experience or changes in assumptions may affect future pension obligations and expense.

The following tables set forth the Pension Plan's funded status as of the measurement date (December 31), amounts recognized in the consolidated financial statements, and assumptions used.

		2011		2010	
		(In Tho	(In Thousands)		
Change in projected benefit obligation:					
Projected benefit obligation, beginning of period	\$	247,354	\$	219,489	
Service cost		12,313		12,852	
Interest cost		13,053		13,088	
Actuarial losses, net		11,673		16,510	
Benefits paid		(22,661)		(13,130)	
Administrative expenses paid		(1,868)		(1,455)	
Plan amendment		(7,356)			
Projected benefit obligation (including \$232,711 and					
\$218,713, respectively, in accumulated benefit obligation)					
at measurement date		252,508	\$	247,354	
Change in plan assets:					
Fair value of assets, beginning of period	\$	223,989	\$	196,898	
Employer contributions	Ф	18,000	Ψ	18,000	
Return on plan assets		9,312		23,676	
Benefits paid		(22,661)		(13,130)	
Administrative expenses paid		(1,867)		(13,130) $(1,455)$	
Fair value of assets at measurement date	<u> </u>	226,773	\$	223,989	
Tail value of assets at measurement date		220,773	Ф	223,989	
Funded status:					
Unfunded projected benefit obligation	\$	(25,735)	\$	(23,365)	
Amount recorded in other long-term obligations in the		· · /			
consolidated statements of financial position		(25,735)	\$	(23,365)	

# Notes to Consolidated Financial Statements (continued)

### 9. Employee Benefit Plans (continued)

	 2011		2010
	(In Tho	นรสเ	nds)
Components of net periodic cost:			
Service cost	\$ 12,313	\$	12,852
Interest cost	13,053		13,088
Expected return on plan assets	(16,314)		(14,917)
Amortization of prior service cost	(867)		(531)
Amortization of losses, net	3,861		3,710
Net periodic cost included in personnel costs in the			
consolidated statements of operations	\$ 12,046	\$	14,202
Weighted-average assumptions for determining: Projected benefit obligation at the measurement date: Discount rates Rates of increase in future compensation levels	5.2% 3.3		5.7% 4.0
Net periodic costs for the year: Discount rates Rates of increase in future compensation levels Expected long-term rate of return on Pension Plan assets	5.7% 3.3 7.5		6.3% 4.3 7.8

The Pension Plan's expected return on assets is derived from a review of the Pension Plan's asset allocation strategy, anticipated long-term performance of individual asset classes, risks and correlations of asset classes, and general economic conditions of the investment marketplace.

The assets of the Pension Plan by weighted-average asset allocation categories are set forth in the following table at the measurement date:

	2011		2010		
_	Target	2011	Target	2010	
Asset category:					
Cash and cash equivalents	<b>−%</b>	1.0%	<b>-</b> %	1.3%	
Debt securities	63.0	63.1	54.0%	54.6	
Equity securities	17.0	16.8	26.0%	25.7	
Alternative investments	20.0	19.1	20.0%	18.4	
_	100.0%	100.0%	100.0%	100.0%	
=	100.0 /0	100.0 /0	100.070	100.070	

### Notes to Consolidated Financial Statements (continued)

#### 9. Employee Benefit Plans (continued)

The value of the plan assets measured at fair value on a recurring basis was determined using the following inputs, as described in Note 7, at December 31, 2011 and 2010 (in thousands):

	<b>December 31, 2011</b>					
		Level 1		Level 2	Level 3	Total
Asset category:						
Cash and cash equivalents	\$	2,499	\$	- \$	- \$	2,499
Domestic equity		14,977		_	_	14,977
International equity		6,777		_	_	6,777
Domestic mutual fund		3,502		_	_	3,502
International mutual fund		12,858		_	_	12,858
Corporate bonds		_		85,080	_	85,080
Mortgage-backed securities		_		2,101	_	2,101
U.S. government securities		_		9,995	_	9,995
Alternative investment and other		_		88,984	_	88,984
	\$	40,613	\$	186,160 \$	- \$	226,773

	<b>December 31, 2010</b>					
		Level 1		Level 2	Level 3	Total
Asset category:						
Cash and cash equivalents	\$	2,956	\$	- \$	- \$	2,956
Domestic equity		22,857		_	_	22,857
International equity		8,968		_	_	8,968
Domestic mutual fund		4,028		_	_	4,028
International mutual fund		21,790		_	_	21,790
Corporate bonds		_		102,636	_	102,636
U.S. government securities		_		1,069	_	1,069
Alternative investment and other		_		59,685	_	59,685
	\$	60,599	\$	163,390 \$	- \$	223,989

The Pension Plan's general investment objective is to achieve attractive long-term total return from income and growth of capital over a full market cycle with a low-to-moderate level of risk, emphasizing, primarily, the preservation of principal and, secondarily, the real purchasing power of assets over the long term, while maintaining adequate liquidity to meet benefits and expense cash flow requirements when due. The Pension Plan also has adopted a liability-driven component to its several investment objectives. It is the objective of the fixed income portion of the Plan's investments to partially offset the interest rate exposure that the Plan has with its liabilities.

### Notes to Consolidated Financial Statements (continued)

#### 9. Employee Benefit Plans (continued)

The alternative investments held by the Pension Plan are investments in hedge funds and hedge funds-of-funds, each organized as a non-U.S. corporation. The hedge funds and hedge funds-of-funds utilize long/short equity, equity market neutral, arbitrage, distressed, and global macro investment strategies (see Note 7).

The benefits expected to be paid in the next five fiscal years are as follows (in thousands):

Year ending December 31:	
2012	\$ 20,454
2013	21,539
2014	22,506
2015	23,176
2016	24,131
	\$ 111,806

Total contributions of \$18.0 million are expected to be paid to the Pension Plan during 2012.

#### **Defined Contribution Plans**

The System has two tax-deferred savings plans (the MATCH Plans) that cover substantially all of the System's employees, except for Patients Medical Center. A separate plan (the PMC Plan) covers employees of Patients Medical Center. The plans are designed in conformity with Section 403(b) and Section 401(k) of the Internal Revenue Code. Under the terms of the MATCH Plans and the PMC Plan, funding is by voluntary salary reductions of the System's employees in varying amounts not to exceed annual limits established by the IRS. The System's Section 403(b) Plan includes participants under its not-for-profit entities, while the Section 401(k) Plan includes participants under its affiliated taxable entities. The PMC Plan is a Section 401(k) Plan.

In the MATCH Plans, the System matches 50% of employees' contributions up to a maximum of 3% of pay, except for residents, fellows, and ICU house physicians. Each employee is immediately vested in their own voluntary contributions. The employee becomes 100% vested in the System's matching contributions after completing three years of service. Vested service is based on 1,000 or more hours worked for each 12 month computation of pay period ending dates between October 1 and September 30 of each year.

### Notes to Consolidated Financial Statements (continued)

#### 9. Employee Benefit Plans (continued)

The PMC Plan matches one third of the employees' contributions up to a maximum of 2% of pay. Each employee is immediately vested in their own voluntary contributions. The employee becomes 100% vested in the PMC Plan matching contributions after completing five years of service.

During the years ended December 31, 2011 and 2010, the System recognized expenses of approximately \$9.7 million and \$9.1 million, respectively, for the plans.

#### 10. Concentration of Credit Risk

The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at December 31, 2011 and 2010, was as follows:

	2011	2010
Managed care	54%	57%
Governmental	26	26
Patients	7	8
Other third-party payors	13	9
	100%	100%

#### 11. Direct Financing Lease

During 2009, St. Luke's Sugar Land Hospital entered into an agreement to lease two floors of a medical office building from a third party. The lease was accounted for as an operating lease. Subsequently, St. Luke's Sugar Land Hospital subleased the space to M.D. Anderson Cancer Center (MDACC) and committed to acquire equipment and make certain leasehold improvements. The sublease agreement with MDACC, which has a term of 10 years, was accounted for as a direct financing lease. St. Luke's Sugar Land Hospital has a rent receivable of \$15.5 million and \$17.4 million and unearned interest income of \$4.3 million and \$5.3 million recorded at December 31, 2011 and 2010, respectively, related to the sublease of the equipment and build-out of the space. These amounts are recorded net in other assets in the consolidated statements of financial position. Unearned interest income on the direct financing lease is being amortized over the lease term on a straight-line basis and is included in other revenues in the

### Notes to Consolidated Financial Statements (continued)

#### 11. Direct Financing Lease (continued)

consolidated statements of operations. The portion of the sublease attributable to the building space is accounted for as an operating lease, and rental income is recorded straight-line over the lease term.

The following represents future minimum rental receipts under the direct financing lease for each of the next five years ending December 31 (in thousands):

2012	\$ 1,911
2013	1,949
2014	1,988
2015	2,028
2016	2,068
Thereafter	5,574
	\$ 15,518

#### 12. Commitments and Contingencies

#### **Operating Leases**

The System leases various equipment and facilities under noncancelable operating leases expiring at various dates through 2020, with renewal options extending certain leases to 2030. See Note 4 for discussion of the Vintage Corporation hospital facility leases, which are excluded from the table below. Total rental expense in 2011 and 2010 for all operating leases was \$14.9 million and \$12.1 million, respectively. Rental expense, including the impact of escalation and deferrals, is recognized straight-line over the term of the lease.

Future minimum lease payments under operating leases as of December 31, 2011, that have initial or remaining lease terms in excess of one year, are as follows (in thousands):

Year ending December 31:	
2012	\$ 17,292
2013	15,834
2014	13,299
2015	10,899
2016	8,541
Thereafter	20,435
	\$ 86,300

### Notes to Consolidated Financial Statements (continued)

#### 12. Commitments and Contingencies (continued)

#### Support by the System

The Vintage Corporation commenced operations in December 2010 and has experienced operating losses. The System supported the activities of the corporation since inception and will continue to do so for at least the next 12 months.

#### Litigation

During the normal course of business, the System has been named in various lawsuits, primarily alleging professional liability. In the opinion of management, the ultimate liability, if any, of the System will not exceed the System's insurance coverage and/or self-insurance reserves, and will not have a material effect on the System's consolidated financial statements.

#### Self-Insurance Program for Professional and General Liability

The System, excluding St. Luke's Sugar Land Hospital, the Lakeside Corporation, the Vintage Corporation, and Patients Medical Center, is self-insured for general and professional liability, and purchases reinsurance coverage above the self-retained levels. Provisions for estimated losses, such as estimated amounts for asserted claims, incidents for which a claim has not been asserted, claims incurred but not reported, and expenses not covered by insurance are based on loss estimates calculated by both the System's management and by an independent actuary using the System's and similar health care providers' experiences.

All Saints, a wholly owned subsidiary, is a captive insurance company that provides self-insured professional liability and general liability for the System and the System's affiliates, excluding St. Luke's Sugar Land Hospital, the Lakeside Corporation, the Vintage Corporation, and Patients Medical Center. The System funds All Saints' required insurance reserves based on actuarial recommendations. The assets of All Saints and the established liability for self-funded losses are reported in the consolidated statements of financial position. Investment income from assets and the provision for estimated self-funded losses and administrative costs are reported in the consolidated statements of operations and consolidated statements of changes in net assets.

### Notes to Consolidated Financial Statements (continued)

#### 12. Commitments and Contingencies (continued)

St. Luke's Sugar Land Hospital, the Lakeside Corporation, the Vintage Corporation, and Patients Medical Center have contracted with an insurance provider for general and professional liability coverage.

#### **Health Benefits Program**

The health benefits program is funded by the System and employee contributions. The System has contracted with several major medical insurance companies and a major dental insurance company for administration of the program. The insurance companies' responsibilities include the processing and payment of claims. Except for Patients Medical Center, stop-loss coverage is provided for annual losses in excess of \$450,000 per individual. Patients Medical Center employees are covered by a separate self-insured health benefits program with a stop-loss of \$75,000 per member.

#### **Workers' Compensation Program**

Except for Patients Medical Center, the System has contracted with three major insurance companies to cover losses in accordance with Texas workers' compensation law. The insurance companies provided coverage for per-accident losses in excess of \$500,000 in both 2011 and 2010. The System has contracted with a third party for the administration of claim payments. The System had outstanding letters of credit totaling approximately \$5.3 million as of December 31, 2011 and 2010, which secure the System's workers' compensation insurance. Patients Medical Center has contracted with a major insurance company to cover losses in accordance with Texas workers' compensation law. The limit of liability per the policy is \$1.0 million.

#### Other

As discussed at Note 15, the System has commitments under agreements with Texas Heart Institute and Baylor College of Medicine.

### Notes to Consolidated Financial Statements (continued)

#### 13. Functional Expenses

Operating expenses by function for the years ended December 31, 2011 and 2010, are as follows (in thousands):

	 2011		2010
Nursing services	\$ 473,287	\$	401,731
Management and administrative services	271,262		288,178
Ancillary services	354,023		315,210
Support services	169,347		148,168
Rental property	5,127		5,396
Contributions to other health care providers	7,369		2,061
	\$ 1,280,415	\$ 1	,160,744

#### 14. Endowment

The System's endowment consists of approximately 23 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the Board to function as endowments. Net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The System has interpreted the Texas State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as permanently net restricted assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, and (d) absent explicit donor stipulations to the contrary, annual inflation-based increases according to St. Luke's long-standing practice and policy. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified in temporarily restricted net assets until those amounts are

## Notes to Consolidated Financial Statements (continued)

#### 14. Endowment (continued)

released from restrictions as expenditures in accordance with the purposes specified by the donor are made. In accordance with SPMIFA, the System considers the following factors in making a determination to appropriate or accumulate donor-restricted funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the System and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the System
- (7) The investment policies of the System

The System has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment, while seeking to maintain purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the System must hold in perpetuity or for a donor-specific period(s), as well as Board-designated funds. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended (1) to provide a source of income to support teaching, research, and other special projects; (2) to preserve the purchasing power of the principal; and (3) to optimize the long-term growth of the principal. The current target asset allocation is expected to produce a real return, net of inflation and investment management costs, of at least 5% over the long term. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

### Notes to Consolidated Financial Statements (continued)

#### 14. Endowment (continued)

### **Changes in Endowment Net Assets**

	mporarily testricted		rmanently estricted	Total
Endowment net assets, January 1, 2010	\$ 12,881	\$	19,113 \$	31,994
Investment return	3,406	·	, <u> </u>	3,406
Contributions	1,027		57	1,084
Rent	332		_	332
Transfers	2,270		(1,258)	1,012
Appropriation of endowment assets				
for expenditure	(453)		_	(453)
Endowment net assets, December 31, 2010	19,463		17,912	37,375
Investment return	(460)		_	(460)
Contributions	5		75	80
Rent	332		_	332
Transfers	(290)		(1,088)	(1,378)
Appropriation of endowment assets				
for expenditure	 (957)			(957)
Endowment net assets, December 31, 2011	\$ 18,093	\$	16,899 \$	34,992

#### 15. Affiliated Organizations

#### **Texas Heart Institute**

Texas Heart Institute (THI) is a separate legal entity affiliated with the System and the Hospital that was formed as a Texas nonprofit corporation to conduct research and education in various cardiovascular disciplines under policies and procedures determined by a separate Board of Trustees. The System contributed approximately \$7.9 million and \$6.3 million in 2011 and 2010, respectively, in support of medical research and education and other related programs carried out by THI. Contributions for the year ended December 31, 2012, are expected to approximate \$9.4 million.

### Notes to Consolidated Financial Statements (continued)

#### 15. Affiliated Organizations (continued)

#### **Baylor College of Medicine**

Baylor College of Medicine (Baylor) is a separate legal entity and is a Texas nonprofit medical education corporation under the direction of a separate Board of Directors. Baylor and the Hospital have been contractually affiliated for the purposes of patient care, medical education, and research since 1961. The System's affiliation agreement with Baylor was restructured in November 2008 and will expire in June 2018. Under the terms of the restructured affiliation, the System was obligated to provide cash support to Baylor over a defined period that ended in 2010, although many joint programs and ongoing collaboration continue. The System recognized expenses of approximately \$11.3 million in 2010. Additionally, during 2011 and 2010, approximately \$12.2 million and \$14.8 million, respectively, were incurred for salaries and insurance costs of Baylor medical students receiving training at the Hospital, and other contractual expenses. These amounts are included in operating expenses in the consolidated statements of operations. Baylor leases facilities at 6620 Main from the System under an operating lease expiring in June 2015. Under the terms of the lease, rental revenue earned was approximately \$3.1 million and \$4.0 million in 2011 and 2010, respectively. Amounts due to Baylor of approximately \$2.9 million and \$11.2 million are included in accounts payable and other accrued expenses in the consolidated statements of financial position at December 31, 2011 and 2010, respectively.

#### **Kelsey-Seybold Medical Group**

In 2009, St. Luke's Episcopal Properties Corporation entered into agreements to lease clinic facilities to the Kelsey-Seybold Medical Group (Medical Group). Also in 2009, SLEHS Holdings entered into a long-term agreement with the Medical Group for the naming rights to *Kelsey-Seybold Clinic*, requiring annual payments of \$1.2 million per year for a term of 17 years. The System received \$8.5 million in cash and a note from the Medical Group of approximately \$53 million. The note was paid in full in 2011.

#### Other

With a 13% ownership, the System is a participant in the Texas Medical Center Central Heating and Cooling Services Cooperative Association (the Cooperative). The System purchased approximately \$6.7 million and \$7.1 million of services from the Cooperative in 2011 and 2010, respectively.

### Notes to Consolidated Financial Statements (continued)

#### 15. Affiliated Organizations (continued)

Included among the System's directors are business leaders, clergy, and members of the legal community who provide assistance in the development of System policies and programs. In the opinion of management, all System transactions with organizations with which Board members are affiliated have been entered into in the normal course of business at prevailing rates.

#### 16. Changes in Consolidated Unrestricted Net Assets

Changes in consolidated unrestricted net assets that are attributable to the System and the noncontrolling interests in subsidiaries are as follows:

	Controlling Interest		Noncontrolling Interest		Total
	_	Interest		Interest	Total
Balance, January 1, 2010 Unrestricted revenues, gains, and	\$	868,299	\$	15,791	\$ 884,090
other support in excess (deficit) of					
expenses		123,177		(12,119)	111,058
Contributions		_		8,935	8,935
Distributions		_		(900)	(900)
Other activity		7,866		120	7,986
Balance, December 31, 2010		999,342		11,827	1,011,169
Unrestricted revenues, gains, and					
other support in deficit of expenses		(129,651)		(20,517)	(150,168)
Distributions		_		(577)	(577)
Partnership restructuring ( <i>Note 18</i> )		_		25,895	25,895
Other activity		(6,310)		_	(6,310)
Balance, December 31, 2011	\$	863,381	\$	16,628	\$ 880,009

#### 17. Acquisitions

Effective December 30, 2011, the System acquired assets in Sugar Land, including a hospital building, medical office building, garage and land, for \$46.7 million in cash and assumption of debt of \$106.1 million. The primary reason for the acquisition was to obtain control of the real estate assets utilized by St. Luke's Sugar Land Hospital. The transaction was accounted for as a

### Notes to Consolidated Financial Statements (continued)

#### 17. Acquisitions (continued)

business combination under relevant accounting guidance. The purchase price amounts have been allocated to the related assets acquired and liabilities assumed based on their respective fair values. The amounts recognized as of the acquisition date were (in thousands):

Real estate assets	\$ 139,626
Intangible assets	6,374
Assumed debt	106,108

Prior to the acquisition, the hospital building was leased by St. Luke's Sugar Land Hospital, and under the provisions of ASC Topic 840-40 related to development agreements, St. Luke's Sugar Land Hospital was considered the accounting owner of the hospital facility. The hospital building and the related long-term obligation was recorded by St. Luke's Sugar Land Hospital (see Note 4). At the date of acquisition of the hospital building, a gain of \$4.8 million was recognized due to the elimination of the hospital lease in consolidation and is reflected in nonoperating (losses) gains in the consolidated statement of operations. An additional \$7.0 million loss is reflected in nonoperating (losses) gains in the consolidated statement of operations due to the settlement of all outstanding claims between the parties and related parties involved in the acquisition.

Effective October 29, 2010, PMC Hospital, LLC (PMC), owned 51% by the System, acquired Patients Medical Center hospital from Patients Medical Center Ltd. for the following consideration: \$9.3 million in cash, assumption of \$21.4 million in liabilities, and a 51% ownership interest (valued at \$8.9 million) in PMC. Subsequent to the transaction, the hospital name was changed to St. Luke's Patients Medical Center (SLPMC). The transaction was accounted for as a business combination under relevant accounting guidance. Purchase price amounts have been allocated to the related assets acquired and liabilities assumed based upon their respective fair values. The purchase price paid in excess of the fair value of identifiable net assets acquired was \$19.2 million, which is recorded as goodwill in the accompanying consolidated statement of financial position. Net operating revenues attributable to SLPMC that are included in the accompanying consolidated statement of operations since the acquisition date through December 31, 2010, totaled \$10.9 million. Changes in unrestricted net assets attributable to PMC that are included in the accompanying consolidated statement of changes in net assets since the acquisition date through December 31, 2010, totaled \$1.1 million. The pro forma effects of the acquired entity on the System's consolidated results of operations for periods prior to the acquisition date were not significant.

### Notes to Consolidated Financial Statements (continued)

#### 18. Sugar Land Partnership Restructuring

In May 2011, the Sugar Land Partnership presented a rescission motion to the physician investors holding 49% of the ownership interest. The motion was passed by the investors to offer a rescission, whereby the physician investors could elect to rescind their purchase of partnership units and recover the amount they paid for the acquired units, plus interest at the legal rate. The physician investors were paid \$9.7 million in cash, and a loss of \$35.3 million is reflected in the accompanying consolidated statement of operations in nonoperating losses. This loss represents the cash paid to the physician investors as well as the accumulated net deficit attributable to noncontrolling interests, which was absorbed by the Sugar Land Partnership upon rescission. As a result of the rescission, the hospital activities resided in the remaining majority partner, St. Luke's Community Development Corporation – Sugar Land. The Sugar Land Partnership formally withdrew its registration from the state of Texas on December 29, 2011. St Luke's Community Development Corporation – Sugar Land continues to operate St. Luke's Sugar Land Hospital.

#### 19. Subsequent Events

The System evaluated events and transactions occurring subsequent to December 31, 2011 through April 27, 2012, the date of issuance of the accompanying consolidated financial statements. During this period, there were no subsequent events requiring recognition in the consolidated financial statements.

#### Assurance | Tax | Transactions | Advisory

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