Form **990-PF**

Department of the Treasury
Internal Revenue Service

# Return of Private Foundation
## or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

**Note.** The foundation may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

**2011**

**For calendar year 2011, or tax year beginning , 2011, and ending ,**

Name of foundation: H. E. Butt Foundation

A Employer identification number: 74-1239819

Number and street (or P O box number if mail is not delivered to street address): P.O. Box 290670 — Room/suite:

B Telephone number (see the instructions): (830) 792-1246

City or town: Kerrville — State: TX — ZIP code: 78028-0670

C If exemption application is pending, check here ☐

G Check all that apply. ☐ Initial return ☐ Initial Return of a former public charity ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

D 1 Foreign organizations, check here ☐
2 Foreign organizations meeting the 85% test, check here and attach computation ☐

H Check type of organization [X] Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here ☐

I Fair market value of all assets at end of year (from Part II, column (c), line 16) ► $ 204,344,964.

J Accounting method ☐ Cash [X] Accrual ☐ Other (specify) (Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here ☐

| **Part I** **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)* | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|---|---|---|---|
| **REVENUE** | | | | |
| 1 Contributions, gifts, grants, etc, received (att sch) | 106,589,287. | | | |
| 2 Ck ► ☐ if the foundn is not req to att Sch B | | | | |
| 3 Interest on savings and temporary cash investments | 70,123. | 70,123. | 70,123. | |
| 4 Dividends and interest from securities | 2,003,099. | 2,003,099. | 2,003,099. | |
| 5a Gross rents | 4,115. | 4,115. | 4,115. | |
| b Net rental income or (loss) 4,115. | | | | |
| 6a Net gain/(loss) from sale of assets not on line 10 | 1,185,113. | | | |
| b Gross sales price for all assets on line 6a 10,618,236. | | | | |
| 7 Capital gain net income (from Part IV, line 2) | | 1,185,113. | | |
| 8 Net short-term capital gain | | | 935,652. | |
| 9 Income modifications | | | | |
| 10a Gross sales less returns and allowances | | | | |
| b Less Cost of goods sold | | | | |
| c Gross profit/(loss) (att sch) | | | | |
| 11 Other income (attach schedule) See Line 11 Stmt | 54,600. | 0. | 0. | |
| 12 Total. Add lines 1 through 11 | 109,906,337. | 3,262,450. | 3,012,989. | |
| **OPERATING AND ADMINISTRATIVE EXPENSES** | | | | |
| 13 Compensation of officers, directors, trustees, etc | 241,197. | 15,220. | 15,220. | 225,977. |
| 14 Other employee salaries and wages | 3,070,954. | 2,713. | 2,713. | 3,068,241. |
| 15 Pension plans, employee benefits | 389,874. | 2,215. | 2,215. | 387,994. |
| 16a Legal fees (attach schedule) L-16a Stmt | 1,255. | 0. | 0. | 1,255. |
| b Accounting fees (attach sch) L-16b Stmt | 13,500. | 2,700. | 2,700. | 10,800. |
| c Other prof fees (attach sch) L-16c Stmt | 116,331. | 116,331. | 116,331. | 0. |
| 17 Interest | | | | |
| 18 Taxes (attach schedule)(see instrs) See Line 18 Stmt | 307,877. | 1,372. | 1,372. | 306,505. |
| 19 Depreciation (attach sch) and depletion | 797,966. | 0. | 0. | |
| 20 Occupancy | | | | |
| 21 Travel, conferences, and meetings | 455,043. | 0. | 0. | 455,043. |
| 22 Printing and publications | 26,680. | 0. | 0. | 26,680. |
| 23 Other expenses (attach schedule) See Line 23 Stmt | 2,197,717. | 0. | 0. | 2,197,717. |
| 24 **Total operating and administrative expenses.** Add lines 13 through 23 | 7,618,394. | 140,551. | 140,551. | 6,680,212. |
| 25 Contributions, gifts, grants paid | 777,754. | | | 777,754. |
| 26 **Total expenses and disbursements.** Add lines 24 and 25 | 8,396,148. | 140,551. | 140,551. | 7,457,966. |
| 27 Subtract line 26 from line 12: | | | | |
| a **Excess of revenue over expenses and disbursements** | 101,510,189. | | | |
| b **Net investment income** (if negative, enter -0-) | | 3,121,899. | | |
| c **Adjusted net income** (if negative, enter -0-) | | | 2,872,438. | |

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## Part II Balance Sheets

Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)

| | | Beginning of year | End of year | |
|---|---|---|---|---|
| | | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| ASSETS | 1 Cash – non-interest-bearing | 122,882. | 172,733. | 172,733. |
| | 2 Savings and temporary cash investments | 20,996,812. | 111,742,160. | 111,742,160. |
| | 3 Accounts receivable ► 988,495. | | | |
| | Less: allowance for doubtful accounts ► | 1,036,125. | 988,495. | 988,495. |
| | 4 Pledges receivable ► | | | |
| | Less allowance for doubtful accounts ► | | | |
| | 5 Grants receivable | | | |
| | 6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) | | | |
| | 7 Other notes and loans receivable (attach sch) ► | | | |
| | Less allowance for doubtful accounts ► | | | |
| | 8 Inventories for sale or use | 0. | 76,960. | 76,960. |
| | 9 Prepaid expenses and deferred charges | 46,583. | 48,686. | 48,686. |
| | 10a Investments – U.S. and state government obligations (attach schedule) | | | |
| | b Investments – corporate stock (attach schedule) L-10b Stmt | 36,533,305. | 43,617,646. | 38,383,117. |
| | c Investments – corporate bonds (attach schedule) L-10c Stmt | 25,535,917. | 25,154,715. | 25,385,091. |
| | 11 Investments – land, buildings, and equipment: basis ► | | | |
| | Less: accumulated depreciation (attach schedule) ► | | | |
| | 12 Investments – mortgage loans | | | |
| | 13 Investments – other (attach schedule) L-13 Stmt | 5,989,377. | 6,203,036. | 6,266,635. |
| | 14 Land, buildings, and equipment basis ► 22,590,240. | | | |
| | Less. accumulated depreciation (attach schedule) L-14 Stmt ► 11,308,874. | 7,524,697. | 11,281,366. | 21,281,087. |
| | 15 Other assets (describe ► ) | | | |
| | 16 Total assets (to be completed by all filers – see the instructions Also, see page 1, item I) | 97,785,698. | 199,285,797. | 204,344,964. |
| LIABILITIES | 17 Accounts payable and accrued expenses | 133,870. | 145,730. | |
| | 18 Grants payable | | | |
| | 19 Deferred revenue | 21,950. | | |
| | 20 Loans from officers, directors, trustees, & other disqualified persons | | | |
| | 21 Mortgages and other notes payable (attach schedule) | | | |
| | 22 Other liabilities (describe ► ) | | | |
| | 23 Total liabilities (add lines 17 through 22) | 155,820. | 145,730. | |
| NET ASSETS OR FUND BALANCES | **Foundations that follow SFAS 117, check here ► [X] and complete lines 24 through 26 and lines 30 and 31.** | | | |
| | 24 Unrestricted | 97,629,878. | 199,140,067. | |
| | 25 Temporarily restricted | | | |
| | 26 Permanently restricted | | | |
| | **Foundations that do not follow SFAS 117, check here ► [ ] and complete lines 27 through 31.** | | | |
| | 27 Capital stock, trust principal, or current funds | | | |
| | 28 Paid-in or capital surplus, or land, building, and equipment fund | | | |
| | 29 Retained earnings, accumulated income, endowment, or other funds | | | |
| | 30 Total net assets or fund balances (see instructions) | 97,629,878. | 199,140,067. | |
| | 31 Total liabilities and net assets/fund balances (see instructions) | 97,785,698. | 199,285,797. | |

## Part III Analysis of Changes in Net Assets or Fund Balances

| | | | |
|---|---|---|---|
| 1 | Total net assets or fund balances at beginning of year – Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) | 1 | 97,629,878. |
| 2 | Enter amount from Part I, line 27a | 2 | 101,510,189. |
| 3 | Other increases not included in line 2 (itemize) ► | 3 | |
| 4 | Add lines 1, 2, and 3 | 4 | 199,140,067. |
| 5 | Decreases not included in line 2 (itemize) ► | 5 | |
| 6 | Total net assets or fund balances at end of year (line 4 minus line 5) – Part II, column (b), line 30 | 6 | 199,140,067. |

## Part IV Capital Gains and Losses for Tax on Investment Income

| | (a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse; or common stock, 200 shares MLC Company) | (b) How acquired P — Purchase D — Donation | (c) Date acquired (month, day, year) | (d) Date sold (month, day, year) |
|---|---|---|---|---|
| 1a | PIMCO Corportate Bond Fund -25950.28 shares | P | Various | 04/06/11 |
| b | Winslow Capital Institutional Trust | P | Various | 06/27/11 |
| c | U.S. Global Eastern European Fund- 60743.768 Shares | P | Various | 04/13/11 |
| d | Matthews Asian Fund- 68794.72 Shares | P | Various | 04/11/11 |
| e | See Columns (a) thru (d) | | | |

| | (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
|---|---|---|---|---|
| a | 2,745,734. | 0. | 2,586,315. | 159,419. |
| b | 5,366,545. | 0. | 4,448,312. | 918,233. |
| c | 711,917. | 0. | 936,745. | -224,828. |
| d | 1,250,000. | 0. | 1,303,608. | -53,608. |
| e | See Columns (e) thru (h) | 53,167. | 181,997. | 385,896. |

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

| | (i) Fair Market Value as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of column (i) over column (j), if any | (l) Gains (Column (h) gain minus column (k), but not less than -0-) or Losses (from column (h)) |
|---|---|---|---|---|
| a | | | | 159,420. |
| b | | | | 918,233. |
| c | | | | -224,828. |
| d | | | | -53,608. |
| e | See Columns (i) thru (l) | | | 385,896. |

| | | | |
|---|---|---|---|
| 2 | Capital gain net income or (net capital loss) — If gain, also enter in Part I, line 7; If (loss), enter -0- in Part I, line 7 | 2 | 1,185,113. |
| 3 | Net short-term capital gain or (loss) as defined in sections 1222(5) and (6) If gain, also enter in Part I, line 8, column (c) (see instructions) If (loss), enter -0- in Part I, line 8 | 3 | 935,652. |

## Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income )

If section 4940(d)(2) applies, leave this part blank

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If 'Yes,' the foundation does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year, see the instructions before making any entries

| (a) Base period years Calendar year (or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncharitable-use assets | (d) Distribution ratio (column (b) divided by column (c)) |
|---|---|---|---|
| 2010 | 8,124,248. | 69,574,052. | 0.116771 |
| 2009 | 6,376,956. | 59,324,485. | 0.107493 |
| 2008 | 6,328,076. | 58,675,322. | 0.107849 |
| 2007 | 4,988,319. | 41,081,216. | 0.121426 |
| 2006 | 4,448,541. | 34,687,355. | 0.128247 |

| | | | |
|---|---|---|---|
| 2 | **Total** of line 1, column (d) | 2 | 0.581786 |
| 3 | Average distribution ratio for the 5-year base period – divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years | 3 | 0.116357 |
| 4 | Enter the net value of noncharitable-use assets for 2011 from Part X, line 5 | 4 | 87,361,716. |
| 5 | Multiply line 4 by line 3 | 5 | 10,165,147. |
| 6 | Enter 1% of net investment income (1% of Part I, line 27b) | 6 | 31,219. |
| 7 | Add lines 5 and 6 | 7 | 10,196,366. |
| 8 | Enter qualifying distributions from Part XII, line 4 | 8 | 12,014,603. |

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

## Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 – see instructions)

| | | | | |
|---|---|---|---|---|
| **1 a** Exempt operating foundations described in section 4940(d)(2), check here ► [ ] and enter 'N/A' on line 1. Date of ruling or determination letter ________ (attach copy of letter if necessary – see instrs) | | | | |
| **b** Domestic foundations that meet the section 4940(e) requirements in Part V, check here ► [X] and enter 1% of Part I, line 27b | | | 1 | 31,219. |
| **c** All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, column (b) | | | | |
| **2** Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) | | | 2 | 0. |
| **3** Add lines 1 and 2 | | | 3 | 31,219. |
| **4** Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) | | | 4 | 0. |
| **5** **Tax based on investment income.** Subtract line 4 from line 3 If zero or less, enter -0- | | | 5 | 31,219. |
| **6** Credits/Payments | | | | |
| **a** 2011 estimated tax pmts and 2010 overpayment credited to 2011 | 6a | 85,756. | | |
| **b** Exempt foreign organizations – tax withheld at source | 6b | | | |
| **c** Tax paid with application for extension of time to file (Form 8868) | 6c | | | |
| **d** Backup withholding erroneously withheld | 6d | | | |
| **7** Total credits and payments Add lines 6a through 6d | | | 7 | 85,756. |
| **8** Enter any **penalty** for underpayment of estimated tax. Check here [ ] if Form 2220 is attached | | | 8 | |
| **9** Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed ► | | | 9 | |
| **10** Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid ► | | | 10 | 54,537. |
| **11** Enter the amount of line 10 to be: Credited to 2012 estimated tax ► | 54,537. | Refunded ► | 11 | |

## Part VII-A Statements Regarding Activities

| | Line | Yes | No |
|---|---|---|---|
| **1 a** During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign? | 1a | | X |
| **b** Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see the instructions for definition)? | 1b | | X |
| *If the answer is 'Yes' to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities* | | | |
| **c** Did the foundation file **Form 1120-POL** for this year? | 1c | | X |
| **d** Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation ► $ ________ **(2)** On foundation managers ► $ ________ | | | |
| **e** Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ► $ ________ | | | |
| **2** Has the foundation engaged in any activities that have not previously been reported to the IRS? *If 'Yes,' attach a detailed description of the activities* | 2 | | X |
| **3** Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If 'Yes,' attach a conformed copy of the changes* | 3 | | X |
| **4a** Did the foundation have unrelated business gross income of $1,000 or more during the year? | 4a | | X |
| **b** If 'Yes,' has it filed a tax return on **Form 990-T** for this year? | 4b | | X |
| **5** Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If 'Yes,' attach the statement required by General Instruction T* | 5 | | X |
| **6** Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? | 6 | X | |
| **7** Did the foundation have at least $5,000 in assets at any time during the year? *If 'Yes,' complete Part II, column (c), and Part XV* | 7 | X | |
| **8a** Enter the states to which the foundation reports or with which it is registered (see instructions) ► ________ | | | |
| **b** If the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G? If 'No,' attach explanation* | 8b | X | |
| **9** Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? *If 'Yes,' complete Part XIV* | 9 | X | |
| **10** Did any persons become substantial contributors during the tax year? *If 'Yes,' attach a schedule listing their names and addresses* | 10 | | X |

## Part VII-A Statements Regarding Activities *(continued)*

| | | | Line | Yes | No |
|---|---|---|---|---|---|
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes', attach schedule (see instructions) | | 11 | | X |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If 'Yes,' attach statement (see instructions) | | 12 | | X |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | | 13 | X | |
| | Website address ► N/A | | | | |
| 14 | The books are in care of ► F. Dwight Lacy Telephone no ► (830) 896-2505 | | | | |
| | Located at ► 719 Earl Garrett Street Kerrville TX ZIP + 4 ► 78028 | | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 – Check here ► ☐ | | | | |
| | and enter the amount of tax-exempt interest received or accrued during the year ► 15 | | | | |
| 16 | At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? | | 16 | X | |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22 1. If 'Yes,' enter the name of the foreign country ► British Virgin Islands | | | | |

## Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

**File Form 4720 if any item is checked in the 'Yes' column, unless an exception applies.**

| | | | Line | Yes | No |
|---|---|---|---|---|---|
| 1 a | During the year did the foundation (either directly or indirectly) | | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | ☐ Yes ☒ No | | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? | ☐ Yes ☒ No | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? | ☒ Yes ☐ No | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | ☒ Yes ☐ No | | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? | ☐ Yes ☒ No | | | |
| | (6) Agree to pay money or property to a government official? **Exception.** Check 'No' if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days ) | ☐ Yes ☒ No | | | |
| b | If any answer is 'Yes' to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | | 1b | | X |
| | Organizations relying on a current notice regarding disaster assistance check here ► ☐ | | | | |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2011? | | 1c | | X |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | | |
| a | At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? | ☐ Yes ☒ No | | | |
| | If 'Yes,' list the years ► 20__ , 20__ , 20__ , 20__ | | | | |
| b | Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer 'No' and attach statement– see instructions.) | | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ► 20__ , 20__ , 20__ , 20__ | | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? | ☐ Yes ☒ No | | | |
| b | If 'Yes,' did it have excess business holdings in 2011 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2011 )* | | 3b | | |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | | 4a | | X |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011? | | 4b | | X |

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required** *(continued)*

**5a** During the year did the foundation pay or incur any amount to

**(1)** Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No

**(2)** Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No

**(3)** Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No

**(4)** Provide a grant to an organization other than a charitable, etc, organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) ☐ Yes ☒ No

**(5)** Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

**b** If any answer is 'Yes' to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)? **5b**

Organizations relying on a current notice regarding disaster assistance check here ► ☐

**c** If the answer is 'Yes' to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No

*If 'Yes,' attach the statement required by Regulations section 53 4945-5(d)*

**6a** Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

**b** Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? **6b** X

*If 'Yes' to 6b, file Form 8870.*

**7a** At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No

**b** If 'Yes,' did the foundation receive any proceeds or have any net income attributable to the transaction? **7b**

**Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**

**1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).**

| **(a)** Name and address | **(b)** Title, and average hours per week devoted to position | **(c)** Compensation **(If not paid, enter -0-)** | **(d)** Contributions to employee benefit plans and deferred compensation | **(e)** Expense account, other allowances |
|---|---|---|---|---|
| Howard E. Butt, Jr.<br>P.O. Box 290670<br>Kerrville TX 78029 | President<br>40.00 | 0. | 0. | 0. |
| Barbara Dan Butt<br>P.O. Box 290670<br>Kerrville TX 78029 | VP/Sec-Treas<br>5.00 | 0. | 0. | 0. |
| Deborah Butt Rogers<br>P.O. Box 290670<br>Kerrville TX 78029 | Vice President<br>5.00 | 0. | 0. | 0. |
| See Information about Officers, Directors, Trustees, Etc | | 241,197. | 0. | 0. |

**2 Compensation of five highest-paid employees (other than those included on line 1 see instructions). If none, enter 'NONE.'**

| **(a)** Name and address of each employee paid more than $50,000 | **(b)** Title, and average hours per week devoted to position | **(c)** Compensation | **(d)** Contributions to employee benefit plans and deferred compensation | **(e)** Expense account, other allowances |
|---|---|---|---|---|
| Keith Mirrer<br>P.O. Box 290670<br>Kerrvile TX 78029 | Dir. of Communications<br>40.00 | 98,774. | 0. | 0. |
| Jennifer Hargrave<br>P.O. Box 290670<br>Kerrville TX 78029 | Controller/HR Dir.<br>40.00 | 88,946. | 0. | 0. |
| Steven Purcell<br>P.O. Box 290670<br>Kerrville TX 78029 | Exec. Director of LL<br>40.00 | 97,000. | 0. | 0. |
| Mark D. Roberts<br>P.O. Box 290670<br>Kerrville TX 78029 | Sr. Advisor<br>40.00 | 176,510. | 0. | 0. |
| Terry Tigner<br>P.O. Box 290670<br>Kerrville TX 78029 | Exec. Dir. LLI<br>40.00 | 208,329. | 0. | 0. |

**Total** number of other employees paid over $50,000 ► 13

**Part VIII** **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

**3 Five highest-paid independent contractors for professional services (see instructions). If none, enter 'NONE.'**

| (a) Name and address of each person paid more than $50,000 | (b) Type of service | (c) Compensation |
|---|---|---|
| Guadalupe Companies of Kerrville Inc<br>217-A West Water Street<br>Kerrville TX 78028 | Electrical and Plumbing Work | 1,206,785. |
| Papermates LLC<br>103 Whippoorwill Ln<br>Kerrville TX 78028 | Building Construction | 1,201,000. |
| J. M. Lowe & Company<br>720 Earl Garrett<br>Kerrville TX 78028 | Building Construction | 1,046,405. |
| Landmark Landscaping, Inc.<br>513 Cobbler Alley<br>Kerrville TX 78028 | Landscaping Services | 508,019. |
| Trinet Internet Solutions, Inc.<br>108 Discovery<br>Irvine CA 92618 | Software Design Services | 332,270. |
| **Total** number of others receiving over $50,000 for professional services ► | | 14 |

**Part IX-A** **Summary of Direct Charitable Activities**

| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc | Expenses |
|---|---|
| 1 Free camping facilities on a 1900-acre ranch provided for over 250 nonprofit groups with over 22,000 people. Youth, adults, elderly, minorities and the handicapped shared fellowship and learning in this beautiful setting. | 1,304,562. |
| 2 Support of two public charities that host adult Christian retreats, family camp retreats, and Christian summer youth camps on property owned by the Foundation. | 3,095,386. |
| 3 The Laity Leadership Institute exists to serve leaders from all walks of life, helping them to flourish in Christ, as agents for renewal in families, churches, firms, institutions, and communities. | 1,128,753. |
| 4 Inspirational radio spots (broadcast over 3,000 stations) and resources at thehighcalling.org (over 17,000 subscribers) support and encourage Christians in their everyday lives. | 2,666,295. |

**Part IX-B** **Summary of Program-Related Investments** (see instructions)

| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 | Amount |
|---|---|
| 1 None | 0. |
| 2 | |
| All other program-related investments See instructions.<br>3 | |
| **Total.** Add lines 1 through 3 ► | None |

**Part X Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

| | | |
|---|---|---|
| 1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc, purposes | | |
| a Average monthly fair market value of securities | 1a | 68,857,032. |
| b Average of monthly cash balances | 1b | 19,835,065. |
| c Fair market value of all other assets (see instructions) | 1c | |
| d **Total** (add lines 1a, b, and c) | 1d | 88,692,097. |
| e Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) 1e | | |
| 2 Acquisition indebtedness applicable to line 1 assets | 2 | |
| 3 Subtract line 2 from line 1d | 3 | 88,692,097. |
| 4 Cash deemed held for charitable activities Enter 1-1/2% of line 3 (for greater amount, see instructions) | 4 | 1,330,381. |
| 5 **Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4 | 5 | 87,361,716. |
| 6 **Minimum investment return.** Enter 5% of line 5 | 6 | 4,368,086. |

**Part XI Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ► [X] and do not complete this part.)

| | | | |
|---|---|---|---|
| 1 Minimum investment return from Part X, line 6 | | 1 | |
| 2a Tax on investment income for 2011 from Part VI, line 5 | 2a | | |
| b Income tax for 2011 (This does not include the tax from Part VI ) | 2b | | |
| c Add lines 2a and 2b | | 2c | |
| 3 Distributable amount before adjustments. Subtract line 2c from line 1 | | 3 | |
| 4 Recoveries of amounts treated as qualifying distributions | | 4 | |
| 5 Add lines 3 and 4 | | 5 | |
| 6 Deduction from distributable amount (see instructions) | | 6 | |
| 7 **Distributable amount** as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1 | | 7 | |

**Part XII Qualifying Distributions** (see instructions)

| | | |
|---|---|---|
| 1 Amounts paid (including administrative expenses) to accomplish charitable, etc, purposes | | |
| a Expenses, contributions, gifts, etc— total from Part I, column (d), line 26 | 1a | 7,457,966. |
| b Program-related investments— total from Part IX-B | 1b | 0. |
| 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc, purposes | 2 | 4,556,637. |
| 3 Amounts set aside for specific charitable projects that satisfy the | | |
| a Suitability test (prior IRS approval required) | 3a | |
| b Cash distribution test (attach the required schedule) | 3b | |
| 4 **Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 12,014,603. |
| 5 Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see instructions) | 5 | 31,219. |
| 6 **Adjusted qualifying distributions.** Subtract line 5 from line 4 | 6 | 11,983,384. |

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

**Part XIII** **Undistributed Income** (see instructions)

| | (a) Corpus | (b) Years prior to 2010 | (c) 2010 | (d) 2011 |
|---|---|---|---|---|
| 1 Distributable amount for 2011 from Part XI, line 7 | | | | |
| 2 Undistributed income, if any, as of the end of 2011: | | | | |
| a Enter amount for 2010 only | | | | |
| b Total for prior years: 20___, 20___, 20___ | | | | |
| 3 Excess distributions carryover, if any, to 2011: | | | | |
| a From 2006 | | | | |
| b From 2007 | | | | |
| c From 2008 | | | | |
| d From 2009 | | | | |
| e From 2010 | | | | |
| f **Total** of lines 3a through e | | | | |
| 4 Qualifying distributions for 2011 from Part XII, line 4 ► $ 0. | | | | |
| a Applied to 2010, but not more than line 2a | | | | |
| b Applied to undistributed income of prior years (Election required – see instructions) | | | | |
| c Treated as distributions out of corpus (Election required – see instructions) | | | | |
| d Applied to 2011 distributable amount | | | | |
| e Remaining amount distributed out of corpus | 0. | | | |
| 5 Excess distributions carryover applied to 2011 *(If an amount appears in column (d), the same amount must be shown in column (a).)* | | | | |
| 6 **Enter the net total of each column as indicated below:** | | | | |
| a Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 0. | | | |
| b Prior years' undistributed income Subtract line 4b from line 2b | | 0. | | |
| c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed | | | | |
| d Subtract line 6c from line 6b Taxable amount – see instructions | | 0. | | |
| e Undistributed income for 2010. Subtract line 4a from line 2a. Taxable amount – see instructions | | | 0. | |
| f Undistributed income for 2011. Subtract lines 4d and 5 from line 1 This amount must be distributed in 2012 | | | | 0. |
| 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) | | | | |
| 8 Excess distributions carryover from 2006 not applied on line 5 or line 7 (see instructions) | 0. | | | |
| 9 **Excess distributions carryover to 2012.** Subtract lines 7 and 8 from line 6a | 0. | | | |
| 10 Analysis of line 9 | | | | |
| a Excess from 2007 0. | | | | |
| b Excess from 2008 0. | | | | |
| c Excess from 2009 0. | | | | |
| d Excess from 2010 0. | | | | |
| e Excess from 2011 0. | | | | |

**Part XIV Private Operating Foundations** (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2011, enter the date of the ruling ►

b Check box to indicate whether the foundation is a private operating foundation described in section [X] 4942(j)(3) or [ ] 4942(j)(5)

| | Tax year | Prior 3 years | | | |
|---|---|---|---|---|---|
| | (a) 2011 | (b) 2010 | (c) 2009 | (d) 2008 | (e) Total |
| 2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed | 2,872,438. | 2,371,902. | 2,307,319. | 2,198,002. | 9,749,661. |
| b 85% of line 2a | 2,441,572. | 2,016,117. | 1,961,221. | 1,868,302. | 8,287,212. |
| c Qualifying distributions from Part XII, line 4 for each year listed | 12,014,603. | 8,124,248. | 6,376,956. | 6,328,076. | 32,843,883. |
| d Amounts included in line 2c not used directly for active conduct of exempt activities | 350,323. | 347,772. | 140,100. | 186,961. | 1,025,156. |
| e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c | 11,664,280. | 7,776,476. | 6,236,856. | 6,141,115. | 31,818,727. |
| 3 Complete 3a, b, or c for the alternative test relied upon: | | | | | |
| a 'Assets' alternative test — enter | | | | | |
| (1) Value of all assets | | | | | |
| (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | |
| b 'Endowment' alternative test — enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed | 2,912,054. | 2,319,135. | 1,977,483. | 1,955,844. | 9,164,516. |
| c 'Support' alternative test — enter | | | | | |
| (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties) | | | | | |
| (2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii) | | | | | |
| (3) Largest amount of support from an exempt organization | | | | | |
| (4) Gross investment income | | | | | |

**Part XV Supplementary Information (Complete this part only if the organization had $5,000 or more in assets at any time during the year – see instructions.)**

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2).)

Howard E. Butt, Jr.

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

None

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc, Programs:**

Check here ► [X] if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc, (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number of the person to whom applications should be addressed.

b The form in which applications should be submitted and information and materials they should include.

c Any submission deadlines

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors

**Part XV Supplementary Information** (continued)

**3 Grants and Contributions Paid During the Year or Approved for Future Payment**

| Recipient<br>Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
|---|---|---|---|---|
| ***a** Paid during the year* | | | | |
| Laity Renewal Foundation<br>P.O. Box 290670<br>Kerrville TX 78029 | | 501(c)(3) | Food, groceries, ect<br>Christian Retreat Center | 171,141. |
| Laity Lodge Foundation<br>P.O. Box 290670<br>Kerrville TX 78029 | | 501(c)(3) | Food, groceries, ect<br>Christian Youth and Family Camp | 256,290. |
| Divide Volunteer Fire Department<br>P.O. Box 259<br>Mountain Home TX 78058 | | 501(c)(3) | Community Safety | 3,000. |
| Leakey Volunteer Fire Department<br>P.O. Box 250<br>Leakey TX 78873 | | 501(c)(3) | Community Safety | 7,000. |
| Frio Canyon EMS<br>P.O. Box 803<br>Leakey TX 78873 | | 501(c)(3) | Community Safety | 3,000. |
| Canyon Performing Arts<br>P.O. Box 512<br>Leakey TX 78873 | | 501(c)(3) | Performing Arts | 700. |
| Real County Junior Livestock Show<br>P.O. Box 163<br>Leakey TX 78873 | | 501(c)(3) | Youth Education | 3,500. |
| Friends of the Frio Library<br>P.O. Box 488<br>Leakey TX 78873 | | 501(c)(3) | Community Education | 2,500. |
| Earl Palmer Ministries<br>P.O. Box 85117<br>Seattle WA 98145 | | 501(c)(3) | Spiritual Development | 25,000. |
| See Line 3a statement | | | | 305,623. |
| **Total** | | | ► **3a** | 777,754. |
| ***b** Approved for future payment* | | | | |
| **Total** | | | ► **3b** | |

## Part XVI-A Analysis of Income-Producing Activities

| Enter gross amounts unless otherwise indicated | Unrelated business income | | Excluded by section 512, 513, or 514 | | (e) Related or exempt function income (See instructions) |
|---|---|---|---|---|---|
| | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | |
| 1 Program service revenue | | | | | |
| a Registration Income | | | | | 53,900. |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| f | | | | | |
| g Fees and contracts from government agencies | | | | | |
| 2 Membership dues and assessments | | | | | |
| 3 Interest on savings and temporary cash investments | | | 14 | 70,123. | |
| 4 Dividends and interest from securities | | | 14 | 2,003,099. | |
| 5 Net rental income or (loss) from real estate | | | | | |
| a Debt-financed property | | | | | |
| b Not debt-financed property | | | | | |
| 6 Net rental income or (loss) from personal property | | | 16 | 4,115. | |
| 7 Other investment income | | | | | |
| 8 Gain or (loss) from sales of assets other than inventory | | | 18 | 1,185,113. | |
| 9 Net income or (loss) from special events | | | | | |
| 10 Gross profit or (loss) from sales of inventory | | | | | |
| 11 Other revenue: | | | | | |
| a Misc Revenue | | | 18 | 700. | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| 12 Subtotal Add columns (b), (d), and (e) | | | | 3,263,150. | 53,900. |
| 13 Total. Add line 12, columns (b), (d), and (e) | | | | 13 | 3,317,050. |

(See worksheet in line 13 instructions to verify calculations )

## Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

| Line No. ▼ | Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions ) |
|---|---|
| 1a | A forum-style event hosted for Christian business leaders from across |
| | the world to come together in an atmosphere conducive to the encouragement |
| | and promotion of discussing and living faith in the workplace. |

## Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

| | | Yes | No |
|---|---|---|---|
| **1** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | | |
| **a** Transfers from the reporting foundation to a noncharitable exempt organization of | | | |
| **(1)** Cash | **1a (1)** | | X |
| **(2)** Other assets | **1a (2)** | | X |
| **b** Other transactions | | | |
| **(1)** Sales of assets to a noncharitable exempt organization | **1b (1)** | | X |
| **(2)** Purchases of assets from a noncharitable exempt organization | **1b (2)** | | X |
| **(3)** Rental of facilities, equipment, or other assets | **1b (3)** | | X |
| **(4)** Reimbursement arrangements | **1b (4)** | | X |
| **(5)** Loans or loan guarantees | **1b (5)** | | X |
| **(6)** Performance of services or membership or fundraising solicitations | **1b (6)** | | X |
| **c** Sharing of facilities, equipment, mailing lists, other assets, or paid employees | **1c** | | X |

**d** If the answer to any of the above is 'Yes,' complete the following schedule Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received

| **(a)** Line no | **(b)** Amount involved | **(c)** Name of noncharitable exempt organization | **(d)** Description of transfers, transactions, and sharing arrangements |
|---|---|---|---|
| | | | |

**2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

**b** If 'Yes,' complete the following schedule

| **(a)** Name of organization | **(b)** Type of organization | **(c)** Description of relationship |
|---|---|---|
| | | |

**Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

▶ D. Dwight Lacy | 11/14/12 ▶ Sr. VP/Asst. Sec.-Treas.

Signature of officer or trustee | Date | Title

May the IRS discuss this return with the preparer shown below (see instructions)? ☐ Yes ☐ No

**Paid Preparer Use Only**

| Print/Type preparer's name | Preparer's signature | Date | Check ☐ if self-employed | PTIN |
|---|---|---|---|---|
| | | | | |

Firm's name ▶ Self Prepared | Firm's EIN ▶

Firm's address ▶ | Phone no

**Schedule B** (Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

# Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF

OMB No 1545-0047

**2011**

| Name of the organization | Employer identification number |
|---|---|
| H. E. Butt Foundation | 74-1239819 |

**Organization type** (check one):

**Filers of:** / **Section:**

Form 990 or 990-EZ

- [ ] 501(c)( ____ ) (enter number) organization
- [ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- [ ] 527 political organization

Form 990-PF

- [X] 501(c)(3) exempt private foundation
- [ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
- [ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.
**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions

**General Rule**

- [X] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, $5,000 or more (in money or property) from any one contributor (Complete Parts I and II.)

**Special Rules**

- [ ] For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1 Complete Parts I and II
- [ ] For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals Complete Parts I, II, and III.
- [ ] For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc, purposes, but these contributions did not total to more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc, purpose Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc, contributions of $5,000 or more during the year ► $ ________

**Caution:** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF) but it **must** answer 'No' on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization: H. E. Butt Foundation

Employer identification number: 74-1239819

**Part I** **Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed.

| (a) Number | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|---|---|---|---|
| 1 | H. E. Butt Grocery Company<br>P.O. Box 839999<br>San Antonio TX 78283 | $ 4,900,000. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| 2 | H. E. Butt Grocery Company<br>P.O. Box 839999<br>San Antonio TX 78283 | $ 832,154. | Person [ ]<br>Payroll [ ]<br>Noncash [X]<br>(Complete Part II if there is a noncash contribution ) |
| 3 | Mr. & Mrs. Howard E. Butt, Jr.<br>P.O. Box 290670<br>Kerrville TX 78029 | $ 100,000,000. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| 4 | Mr. & Mrs. Howard E. Butt, III<br>P.O. Box 839999<br>San Antonio TX 78283 | $ 100,000. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| 5 | Mr. & Mrs. Stephen W. Butt<br>P.O. Box 839999<br>San Antonio TX 78283 | $ 100,000. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| 6 | Mr. & Mrs. David Rogers<br>P.O. Box 290670<br>Kerrville TX 78029 | $ 50,000. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |

Name of organization: H. E. Butt Foundation

Employer identification number: 74-1239819

**Part I. Contributors** (see instructions) Use duplicate copies of Part I if additional space is needed

| (a) Number | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|---|---|---|---|
| 7 | Laity Renewal Foundation<br>P.O. Box 290670<br>Kerrville TX 78029 | $ 590,122. | Person [X]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| | | $ | Person [ ]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| | | $ | Person [ ]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| | | $ | Person [ ]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| | | $ | Person [ ]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |
| | | $ | Person [ ]<br>Payroll [ ]<br>Noncash [ ]<br>(Complete Part II if there is a noncash contribution ) |

| Name of organization | Employer identification number |
|---|---|
| H. E. Butt' Foundation | 74-1239819 |

**Part II** **Noncash Property** (see instructions) Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| 2 | Employee health insurance, food, groceries, and supplies for use in supporting the programs of a Christian retreat center, summer youth camp, family camp, and year round free camp program. | $ 832,154. | various |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| | | $ | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| | | $ | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| | | $ | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| | | $ | |

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
|---|---|---|---|
| | | $ | |

**Additional Information**

Form 990 PF Part VII-B

Directors, officers, and key employees are reimbursed for out-of-pocket expenses incurred on behalf of the organization in the ordinary course of business.

Goods, services, and facilities are received by directors, officers, and key employees while participating in programs offered by the organization to the general public and are functionally related to the exercise and performance by the organization of its charitable purposes.

Form 990-PF, Page 1, Part I, Line 11
**Line 11 Stmt**

| Other income: | Rev/Exp Book | Net Inv Inc | Adj Net Inc |
|---|---|---|---|
| Registration Income | 53,900. | 0. | 0. |
| Misc Income | 700. | | |
| Total | 54,600. | 0. | 0. |

Form 990-PF, Page 1, Part I, Line 18
**Line 18 Stmt**

| Taxes | Rev/Exp Book | Net Inv Inc | Adj Net Inc | Charity Disb |
|---|---|---|---|---|
| Payroll Taxes | 210,665. | 1,372. | 1,372. | 209,293. |
| Property Taxes | 11,831. | 0. | 0. | 11,831. |
| Excise Taxes | 85,381. | 0. | 0. | 85,381. |
| Total | 307,877. | 1,372. | 1,372. | 306,505. |

Form 990-PF, Page 1, Part I, Line 23
**Line 23 Stmt**

| Other expenses: | Rev/Exp Book | Net Inv Inc | Adj Net Inc | Charity Disb |
|---|---|---|---|---|
| Airtime-Radio | 1,171,068. | 0. | 0. | 1,171,068. |
| Computer/IT Expense | 84,489. | 0. | 0. | 84,489. |
| Consultants | 536,790. | 0. | 0. | 536,790. |
| Dues & Subscriptions | 20,713. | 0. | 0. | 20,713. |
| Camp & Office Repairs/Maint. | 330,783. | 0. | 0. | 330,783. |
| General Insurance | 203,450. | 0. | 0. | 203,450. |
| Honorariums & Resource Travel | 64,294. | 0. | 0. | 64,294. |
| Media Restoration | 15,016. | 0. | 0. | 15,016. |
| Miscellaneous | 26,934. | 0. | 0. | 26,934. |
| Facilities/Support Reimb. | -825,360. | 0. | 0. | -825,360. |
| Postage & Shipping | 9,224. | 0. | 0. | 9,224. |
| Radio- Production | 11,890. | 0. | 0. | 11,890. |
| Promotion of Lay Renewal | 134,624. | 0. | 0. | 134,624. |
| Camp & Office Supplies | 150,356. | 0. | 0. | 150,356. |
| Staff Recruiting/Hiring | 37,540. | 0. | 0. | 37,540. |
| Telephone and Utilities | 165,738. | 0. | 0. | 165,738. |
| Website Maintenance | 22,391. | 0. | 0. | 22,391. |
| Writers/Editors/Speakers | 32,527. | 0. | 0. | 32,527. |
| Group Support | 5,250. | 0. | 0. | 5,250. |
| Total | 2,197,717. | 0. | 0. | 2,197,717. |

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income
**Columns (a) thru (d)**

| (a) List and describe the kind(s) of property sold (e.g , real estate, 2-story brick warehouse; or common stock, 200 shares MLC Company) | (b) How acquired P — Purchase D — Donation | (c) Date acquired (month, day, year) | (d) Date sold (month, day, year) |
|---|---|---|---|
| Collins Capital Special Redemption-527.29 Shares | P | 07/01/08 | 01/31/11 |
| Collins Capital Special Redemption- 243.48 Shares | P | 07/01/08 | 04/29/11 |
| Collins Capital Special Redemption- 184.1919 Shares | P | 07/01/08 | 07/29/11 |
| Collins Capital Special Redemption- 313.3325 Shares | P | 07/01/08 | 10/31/11 |

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income Continued
**Columns (a) thru (d)**

| (a) List and describe the kind(s) of property sold (e.g , real estate, 2-story brick warehouse, or common stock, 200 shares MLC Company) | (b) How acquired P — Purchase D — Donation | (c) Date acquired (month, day, year) | (d) Date sold (month, day, year) |
|---|---|---|---|
| Frost Management Agency | P | Various | Various |
| Frost National Custodial Agency | P | Various | Various |
| Allianz Fund | P | Various | Various |
| Allinaz Fund | P | Various | Various |
| Dimensional DFA Emerging Markets Fund | P | Various | Various |
| Matthews Asian Growth & Income Fund | P | Various | Various |
| Matthews Asian Growth & Income Fund | P | Various | Various |
| T. Rowe Price High Yield Fund | P | Various | Various |
| Winslow Capital Institutional Trust Large Cap Growth | P | Various | Various |
| 1999 Chevy PU | P | 01/14/02 | 02/23/11 |
| 1986 Ford PU | P | 07/31/90 | 03/11/11 |
| Comanche Outpost Buildings | P | Various | 01/31/11 |
| Pine Grove Institutional Partners L.P. | P | Various | Various |

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income
**Columns (e) thru (h)**

| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
|---|---|---|---|
| 53,827. | 0. | 52,729. | 1,098. |
| 24,921. | 0. | 24,348. | 573. |
| 19,093. | 0. | 18,419. | 674. |
| 31,391. | 0. | 31,333. | 58. |
| 400. | 0. | 0. | 400. |
| -4,351. | 0. | 0. | -4,351. |
| 20,014. | 0. | 0. | 20,014. |
| 175,793. | 0. | 0. | 175,793. |
| 14,231. | 0. | 0. | 14,231. |
| 1,355. | 0. | 0. | 1,355. |
| 47,467. | 0. | 0. | 47,467. |
| 17,848. | 0. | 0. | 17,848. |
| 139,550. | 0. | 0. | 139,550. |
| 1,250. | 17,612. | 17,612. | 1,250. |
| 1,250. | 7,700. | 7,700. | 1,250. |
| 0. | 27,855. | 29,856. | -2,001. |
| -29,313. | 0. | 0. | -29,313. |
| Total | 53,167. | 181,997. | 385,896. |

Form 990-PF, Part IV, Capital Gains and Losses for Tax on Investment Income
**Columns (i) thru (l)**

| Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | (l) Gains (column (h) gain minus column (k), but not less than -0-) **or** losses (from column (h)) |
|---|---|---|---|
| (i) Fair Market Value as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of column (i) over column (j), if any | |
| | | | 1,098. |
| | | | 573. |
| | | | 674. |
| | | | 58. |
| | | | 400. |
| | | | -4,351. |
| | | | 20,014. |
| | | | 175,793. |
| | | | 14,231. |
| | | | 1,355. |
| | | | 47,467. |
| | | | 17,848. |
| | | | 139,550. |
| | | | 1,250. |
| | | | 1,250. |
| | | | -2,001. |
| | | | -29,313. |
| Total | | | 385,896. |

Form 990-PF, Page 6, Part VIII, Line 1
**Information about Officers, Directors, Trustees, Etc.**

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation **(If not paid, enter -0-)** | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|---|---|
| Person ☐ Business ☐<br>David M. Rogers<br>P.O. Box 290670<br>Kerrville TX 78029 | Vice President<br>40.00 | 88,996. | 0. | 0. |
| Person ☐ Business ☐<br>Howard E. Butt, III<br>P.O. Box 839986<br>San Antonio TX 78283 | Trustee<br>5.00 | 0. | 0. | 0. |
| Person ☐ Business ☐<br>Stephen W. Butt<br>P.O. Box 839986<br>San Antonio TX 78283 | Trustee<br>5.00 | 0. | 0. | 0. |
| Person ☐ Business ☐<br>F. Dwight Lacy<br>P.O. Box 290670<br>Kerrville TX 78029 | VP/ Asst Sec-Tre<br>40.00 | 152,201. | 0. | 0. |

Form 990-PF, Page 6, Part VIII, Line 1 Continued
**Information about Officers, Directors, Trustees, Etc.**

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|---|---|
| Total | | 241,197. | 0. | 0. |

Form 990-PF, Page 11, Part XV, line 3a
**Line 3a statement**

| Recipient Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Person or Business Checkbox / Amount |
|---|---|---|---|---|
| **a** *Paid during the year* | | | | |
| Ethics and Public Policy Center<br>1730 M. Street N.W.<br>Washigton DC 20036 | | 501(c)(3) | Christian Issues<br>Christian Conferences | Person or Business X<br>100,000. |
| A. D. Players<br>2710 West Alabama<br>Houston TX 77098 | | 501(c)(3) | Performing Arts | Person or Business X<br>100. |
| Andrew Young Foundation<br>260 14th St. NW<br>Atlanta GA 30318 | | 501(c)(3) | Leadership Development | Person or Business X<br>5,000. |
| Gordon College<br>255 Grapevine Rd.<br>Wenham MA 01984 | | 501(c)(3) | Leadership Research | Person or Business X<br>130,000. |
| PathNorth<br>1717 Rhode Island Ave., NW Suite 700<br>Washington DC 20036 | | 501(c)(3) | Lay Renewal<br>Leadership Development | Person or Business X<br>100,000. |
| St. Mary's Sewanee<br>P.O. Box 188<br>Sewanee TN 37375 | | 501(c)(3) | Operational Support | Person or Business X<br>25,000. |
| Theology Of Work Project, Inc<br>58 Union St.<br>South Hamilton MA 01982 | | 501(c)(3) | Lay Leadership Developme | Person or Business X<br>25,000. |
| Rice University<br>6100 Main Street<br>Houston TX 77005 | | 501(c)(3) | Return from previous year | Person or Business X<br>-79,877. |
| Cross Church<br>814 Bauer<br>Seguin TX 78155 | | 501(c)(3) | Operational Support | Person or Business X<br>100. |
| Frio Canyon Parks Assoc.<br>P.O. Box 361<br>Leakey TX 78873 | | 501(c)(3) | Community park cleanup | Person or Business X<br>300. |

Form 990-PF, Page 11, Part XV, line 3a Continued

**Line 3a statement**

| Recipient<br>Name and address (home or business) | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Person or Business Checkbox<br>Amount |
|---|---|---|---|---|
| a *Paid during the year* | | | | |
| Total | | | | 305,623. |

Form 990-PF, Page 1, Part I

**Line 16a - Legal Fees**

| Name of Provider | Type of Service Provided | Amount Paid Per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|---|
| Cox, Smith, Matthews | Legal Advice | 1,255. | 0. | 0. | 1,255. |
| Total | | 1,255. | 0. | 0. | 1,255. |

Form 990-PF, Page 1, Part I

**Line 16b - Accounting Fees**

| Name of Provider | Type of Service Provided | Amount Paid Per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|---|
| Ernst & Young | Audit Services | 13,500. | 2,700. | 2,700. | 10,800. |
| Total | | 13,500. | 2,700. | 2,700. | 10,800. |

Form 990-PF, Page 1, Part I

**Line 16c - Other Professional Fees**

| Name of Provider | Type of Service Provided | Amount Paid Per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|---|---|---|---|---|
| Asset Strategy Consu | Investment Advice | 30,000. | 30,000. | 30,000. | 0. |
| Eastern European Fund | Investment Fees | 10. | 10. | 10. | 0. |
| Matthews Asian Fund | Investment Fees | 9. | 9. | 9. | 0. |
| Frost Bank | Investment Fees | 27,524. | 27,524. | 27,524. | 0. |
| Winslow Capital | Investment Fees | 11,592. | 11,592. | 11,592. | 0. |
| Morningstar Report | Investment Advice | 197. | 197. | 197. | 0. |
| Pine Grove | Investment Fees | 46,999. | 46,999. | 46,999. | 0. |
| Total | | 116,331. | 116,331. | 116,331. | 0. |

Form 990-PF, Page 2, Part II, Line 10b
**L-10b Stmt**

| Line 10b - Investments - Corporate Stock: | End of Year Book Value | End of Year Fair Market Value |
|---|---|---|
| Vanguard Windsor II | 7,865,611. | 7,431,862. |
| T. Rowe Price Growth Stock Fund | 4,664,022. | 4,576,067. |
| Nuveen Winslow Large Cap Groth Fund 1 | 5,366,545. | 5,005,671. |
| Keeley Small Cap Value Fund | 4,661,988. | 3,925,284. |
| Dodge & Cox International Stock Fund | 5,512,779. | 4,378,711. |
| Artio International Equity Fund | 3,308,196. | 2,539,254. |
| Matthews Asian Growth & Income Fund | 1,339,191. | 1,274,576. |
| Ing Global Real Estate Fund | 1,152,797. | 801,737. |
| Alpine International Real Estate Fund | 1,110,552. | 496,820. |
| Oppenheimer Developing Markets Fund | 1,375,055. | 1,099,878. |
| Dimensional/DFA Emerging Markets Value Port Inst. Class | 1,386,907. | 979,254. |
| H-E-B Preferred Stock | 5,873,555. | 5,873,555. |
| Receivable Acquisition Company | 448. | 448. |
| Total | 43,617,646. | 38,383,117. |

Form 990-PF, Page 2, Part II, Line 10c
**L- 10c Stmt**

| Line 10c - Investments - Corporate Bonds: | End of Year Book Value | End of Year Fair Market Value |
|---|---|---|
| PIMCO Total Return Fund | 9,129,570. | 9,256,268. |
| Western Asset Core Plus Bond Fund | 8,735,089. | 9,336,641. |
| T. Rowe Price High Yeild Fund | 877,345. | 994,568. |
| Allianz AGIC Convertible Fund | 4,081,114. | 3,491,477. |
| Frost National Short-Term Bond Custodial Agency | 2,331,597. | 2,306,137. |
| Total | 25,154,715. | 25,385,091. |

Form 990-PF, Page 2, Part II, Line 13
**L-13 Stmt**

| Line 13 - Investments - Other: | End of Year Book Value | End of Year Fair Market Value |
|---|---|---|
| Luther King Private Discipline Partnership | 1,634,120. | 1,547,484. |
| Collins Capital Low Volatility Fund | 128,428. | 123,749. |
| Pine Grove Institutional Partners Fund | 2,940,488. | 3,030,502. |
| Titan Masters Fund, L.P. | 1,500,000. | 1,564,900. |
| Total | 6,203,036. | 6,266,635. |

Form 990-PF, Page 2, Part II, Line 14
**L-14 Stmt**

| Line 14b - Description of Land, Buildings, and Equipment | (a) Cost/Other Basis | (b) Accumulated Depreciation | (c) Book Value |
|---|---|---|---|
| Land | 399,628. | 0. | 399,628. |
| Buildings | 16,488,713. | 7,454,602. | 9,034,111. |
| Land Improvements | 3,189,461. | 2,285,432. | 904,029. |
| Furniture and Equipment | 1,898,079. | 1,115,647. | 782,432. |
| Automobiles | 614,359. | 453,193. | 161,166. |
| Total | 22,590,240. | 11,308,874. | 11,281,366. |

## Additional Information

Form 990 PF Part VII-B

Directors, officers, and key employees are reimbursed for out-of-pocket expenses incurred on behalf of the organization in the ordinary course of business.

Goods, services, and facilities are received by directors, officers, and key employees while participating in programs offered by the organization to the general public and are functionally related to the exercise and performance by the organization of its charitable purposes.