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Form 990

Return of Organization Exempt From Income Tax

2011

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Open to Public Inspection

► The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2011 calendar year, or tax year beginning 01-01-2011 and ending 12-31-2011

B Check if applicable	C Name of organization TEXAS MEDICAL CENTER	D Employer identification number 74-1030788
<input type="checkbox"/> Address change	Doing Business As	E Telephone number (713) 791-6104
<input type="checkbox"/> Name change	Number and street (or P O box if mail is not delivered to street address)	F Gross receipts \$ 148,574,701
<input type="checkbox"/> Initial return	2450 HOLCOMBE BLVD SUITE 1	
<input type="checkbox"/> Terminated		
<input type="checkbox"/> Amended return	City or town, state or country, and ZIP + 4 HOUSTON, TX 770212040	
<input type="checkbox"/> Application pending	F Name and address of principal officer RICHARD E WAINERDI PE PHD 2450 HOLCOMBE BLVD HOUSTON, TX 770212040	H(a) Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

I Tax-exempt status 501(c)(3) 501(c) () (insert no) 4947(a)(1) or 527

J Website: ► www.tmc.edu

K Form of organization Corporation Trust Association Other ► L Year of formation 1945 M State of legal domicile TX

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities see schedule o	
Revenue	2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets	
	3 Number of voting members of the governing body (Part VI, line 1a)	
	4 Number of independent voting members of the governing body (Part VI, line 1b)	
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	
	6 Total number of volunteers (estimate if necessary)	
	7a Total unrelated business revenue from Part VIII, column (C), line 12	
	b Net unrelated business taxable income from Form 990-T, line 34	
	8 Contributions and grants (Part VIII, line 1h)	
	9 Program service revenue (Part VIII, line 2g)	
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	
	12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	
	14 Benefits paid to or for members (Part IX, column (A), line 4)	
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	
	16a Professional fundraising fees (Part IX, column (A), line 11e)	
	b Total fundraising expenses (Part IX, column (D), line 25) ► 0	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	
	18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	
Net Assets or Fund Balances	19 Revenue less expenses Subtract line 18 from line 12	
	Prior Year	Current Year
	286,560	415,528
	80,501,123	80,332,573
	10,297,005	10,001,075
	30,386	727,437
	91,115,074	91,476,613
	11,220	47,070
	0	0
	26,702,556	26,621,085
	0	0
	47,561,604	45,761,477
	74,275,380	72,429,632
	16,839,694	19,046,981
	Beginning of Current Year	End of Year
	406,988,855	413,840,200
	251,048,707	234,988,283
	155,940,148	178,851,917

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Richard E Wainerdi President, CEO, COO Type or print name and title	2012-10-22 Date		
Paid Preparer's Use Only	Preparer's signature	Date	Check if self-employed ►	Preparer's taxpayer identification number (see instructions)
	Firm's name (or yours if self-employed), address, and ZIP + 4	PricewaterhouseCoopers LLP 2001 MARKET STREET SUITE 1700 PHILADELPHIA, PA 19103		EIN ►
				Phone no ► (267) 330-3000

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III

1

1 Briefly describe the organization's mission

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes No

If "Yes," describe these new services on Schedule C.

3 Did the organization cease conducting, or make significant changes in how it conducts, any programs or services?

Yes No

If "Yes," describe these changes on Schedule C.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code) (Expenses \$ 56,676,447 including grants of \$ 47,070) (Revenue \$ 77,360,698
SEE SCHEDULE O

4b (Code) (Expenses \$ 4,263,144 including grants of \$ 0) (Revenue \$ 2,971,875
SEE SCHEDULE O

4c (Code) (Expenses \$ including grants of \$) (Revenue \$

4d Other program services (Describe in Schedule O)

(Expenses \$

including grants of \$

) (Revenue

4e Total program service expenses

60 939 591

Part IV Checklist of Required Schedules

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A.

2 Is the organization required to complete Schedule B, *Schedule of Contributors* (see instructions)?

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.

6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.

9 Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.

10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.

11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.

f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII.

b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.

14a Did the organization maintain an office, employees, or agents outside of the United States?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I.

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? If "Yes," complete Schedule F, Part II and IV.

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? If "Yes," complete Schedule F, Part III and IV.

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I.

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.

20a Did the organization operate one or more hospitals? If "Yes," complete Schedule H.

b If "Yes" to line 20a, did the organization attach its audited financial statement to this return? **Note.** All Form 990 filers that operated one or more hospitals must attach audited financial statements.

	Yes	No
1	Yes	
2	Yes	
3		No
4	Yes	
5		
6		No
7		No
8		No
9		No
10	Yes	
11a	Yes	
11b		No
11c		No
11d	Yes	
11e	Yes	
11f	Yes	
12a	Yes	
12b		No
13		No
14a		No
14b		No
15		No
16		No
17		No
18		No
19		No
20a		No
20b		

Part IV Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	No	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	No	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	No	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	No	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	No	
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b	No	
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	No	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27	No	
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)	28a	No	
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	No	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28c	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	29	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	30	No	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	31	No	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	32	No	
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	33	No	
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	34	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	35a	No	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35b	No	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	36	No	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	37	No	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	38	Yes	
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O			

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	114
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes
2a	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return	2a	286
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes
<p>Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)</p>			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Yes
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account or securities account)?	4a	No
b	If "Yes," enter the name of the foreign country ► See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a	No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).	7a	No
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7b	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7c	No
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7d	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7e	No
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7f	No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7g	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7h	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	8	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	9a	
9	Sponsoring organizations maintaining donor advised funds.	9b	
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter	10a	
a	Initiation fees and capital contributions included on Part VIII, line 12	10b	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11	Section 501(c)(12) organizations. Enter	11a	
a	Gross income from members or shareholders	11b	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	
a	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization allocated to each state	13b	
b	Enter the aggregate amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13c	
c	Enter the aggregate amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	No
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

Section A. Governing Body and Management

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	1a	35	
b Enter the number of voting members included in line 1a, above, who are independent	1b	32	
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No	
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No	
6 Did the organization have members or stockholders?	6	No	
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No	
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No	
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a The governing body?	8a	Yes	
b Each committee with authority to act on behalf of the governing body?	8b	Yes	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No	

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	No	
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b Were officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13 Did the organization have a written whistleblower policy?	13	Yes	
14 Did the organization have a written document retention and destruction policy?	14	Yes	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a The organization's CEO, Executive Director, or top management official	15a	Yes	
b Other officers or key employees of the organization	15b	Yes	
If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 Own website Another's website Upon request

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►
 DENISE CASTILLO-RHODES
 2450 HOLCOMBE BLVD SUITE 1
 HOUSTON, TX 770212040
 (713) 791-6104

Part VII: Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VI

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, compensation of \$100,000 or more in the calendar year

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons.

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►27

	Yes	No
3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FONTANA MANAGEMENT INC 6550 BERTNER AVE HOUSTON, TX 77030	FOOD SERVICES	1,466,806
METROPOLITAN TRANSIT AUTHORITY PO BOX 61429 HOUSTON, TX 77208	SHUTTLE SERVICES	1,426,005
OFF DUTY SERVICES 6701 MWY 90 KATY, TX 77494	SECURITY SERVICES	1,194,017
JP MORGAN CHASE BANK NA PO BOX 974675 DALLAS, TX 75397	BANK SERVICES	920,180
ABM JANITORIAL SERVICES SOUTH 8101 W SAM HOUSTON PARKWAY SOUTH HOUSTON, TX 77072	JANITORIAL SERVICES	912,623

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **62**

Part VIII Statement of Revenue

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts					
1a Federated campaigns	1a				
b Membership dues	1b				
c Fundraising events	1c				
d Related organizations	1d				
e Government grants (contributions)	1e	314,331			
f All other contributions, gifts, grants, and similar amounts not included above	1f	101,197			
g Noncash contributions included in lines 1a-1f \$ 79,820					
h Total. Add lines 1a-1f		415,528			
Program Service Revenue		Business Code			
2a SERVICES TO THE TMC COMMUNITY		900099	77,360,698	74,382,095	1,002,992
b COMMONS MAINTENANCE & SECURITY		900099	2,971,875	2,971,875	
c					
d					
e					
f All other program service revenue					
g Total. Add lines 2a-2f		80,332,573			
Other Revenue					
3 Investment income (including dividends, interest and other similar amounts)			6,666,160		6,666,160
4 Income from investment of tax-exempt bond proceeds			0		
5 Royalties			0		
6a Gross rents	(i) Real	(ii) Personal			
b Less rental expenses					
c Rental income or (loss)					
d Net rental income or (loss)					
7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
b Less cost or other basis and sales expenses	60,391,345	41,659			
c Gain or (loss)	57,085,510	12,578			
d Net gain or (loss)	3,305,835	29,081	3,334,915		3,334,915
8a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18					
b Less direct expenses	a		0		
c Net income or (loss) from fundraising events					
9a Gross income from gaming activities See Part IV, line 19	a				
b Less direct expenses	b		0		
c Net income or (loss) from gaming activities					
10a Gross sales of inventory, less returns and allowances .	a				
b Less cost of goods sold	b		0		
c Net income or (loss) from sales of inventory					
Miscellaneous Revenue	Business Code				
11a MISCELLANEOUS	900099	727,437			727,437
b					
c					
d All other revenue					
e Total. Add lines 11a-11d		727,437			
12 Total revenue. See Instructions		91,476,613	77,353,970	1,002,992	12,704,123

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

Check if Schedule O contains a response to any question in this Part IX **Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.**

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21	47,070	47,070		
2 Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	3,636,937	1,083,350	2,553,587	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	13,581,540	10,901,383	2,680,157	
8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	2,848,885	2,121,602	727,283	
9 Other employee benefits	5,271,006	4,235,058	1,035,948	
10 Payroll taxes	1,282,717	944,858	337,859	
11 Fees for services (non-employees)				
a Management	267,874	267,874		
b Legal	276,459		276,459	
c Accounting	183,979		183,979	
d Lobbying	150,000		150,000	
e Professional fundraising See Part IV, line 17 . . .	0			
f Investment management fees	620,485		620,485	
g Other	799,504	413,438	386,066	
12 Advertising and promotion	0			
13 Office expenses	1,640,636	1,082,807	557,829	
14 Information technology	95,656	15,866	79,790	
15 Royalties	0			
16 Occupancy	5,083,114	5,083,114		
17 Travel	41,003	20,302	20,701	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	109,218	49,415	59,803	
20 Interest	9,777,868	9,760,800	17,068	
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	12,787,150	12,123,082	664,068	
23 Insurance	957,825	878,757	79,068	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
a FOOD SERVICE EXPENSES	2,192,188	2,192,188		
b FACILITIES MAINTENANCE	5,073,938	4,972,138	101,800	
c TRANSPORTATION AGREEMENTS	1,422,215	1,422,215		
d SECURITY AGREEMENTS	1,838,708	1,769,301	69,407	
e				
f All other expenses	2,443,657	1,554,973	888,684	
25 Total functional expenses. Add lines 1 through 24f	72,429,632	60,939,591	11,490,041	0
26 Joint costs. Check here <input type="checkbox"/> <input checked="" type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X Balance Sheet

		(A) Beginning of year	(B) End of year
Assets	1 Cash—non-interest-bearing	4,878,753	1 4,704,448
	2 Savings and temporary cash investments	292,720	2 5,327,237
	3 Pledges and grants receivable, net	0	3 0
	4 Accounts receivable, net	6,750,907	4 5,995,892
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L	0	5 0
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of Schedule L	0	6 0
	7 Notes and loans receivable, net	0	7 0
	8 Inventories for sale or use	438,463	8 433,410
	9 Prepaid expenses and deferred charges	1,197,821	9 1,158,781
	10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	339,746,771	
	10b Less accumulated depreciation	10a 151,913,458	10c 194,751,774 187,833,313
	11 Investments—publicly traded securities	161,740,259	11 170,349,838
	12 Investments—other securities See Part IV, line 11	2,523,028	12 5,663,975
	13 Investments—program-related See Part IV, line 11	0	13 0
	14 Intangible assets	0	14 0
	15 Other assets See Part IV, line 11	34,415,130	15 32,373,306
	16 Total assets. Add lines 1 through 15 (must equal line 34)	406,988,855	16 413,840,200
Liabilities	17 Accounts payable and accrued expenses	9,046,537	17 8,476,665
	18 Grants payable	0	18 0
	19 Deferred revenue	6,371,726	19 4,951,381
	20 Tax-exempt bond liabilities	218,094,835	20 200,450,837
	21 Escrow or custodial account liability Complete Part IV of Schedule D	0	21 0
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	0	22 0
	23 Secured mortgages and notes payable to unrelated third parties	0	23 0
	24 Unsecured notes and loans payable to unrelated third parties	805,808	24 721,423
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	16,729,801	25 20,387,977
	26 Total liabilities. Add lines 17 through 25	251,048,707	26 234,988,283
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.		
	27 Unrestricted net assets	151,693,313	27 174,274,865
	28 Temporarily restricted net assets	3,700,835	28 4,031,052
	29 Permanently restricted net assets	546,000	29 546,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.		
	30 Capital stock or trust principal, or current funds	30	
	31 Paid-in or capital surplus, or land, building or equipment fund	31	
	32 Retained earnings, endowment, accumulated income, or other funds	32	
	33 Total net assets or fund balances	155,940,148	33 178,851,917
	34 Total liabilities and net assets/fund balances	406,988,855	34 413,840,200

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	91,476,613
2	Total expenses (must equal Part IX, column (A), line 25)	2	72,429,632
3	Revenue less expenses Subtract line 2 from line 1	3	19,046,981
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	155,940,148
5	Other changes in net assets or fund balances (explain in Schedule O)	5	3,864,788
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	178,851,917

Part XII Financial Statements and ReportingCheck if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? <input type="checkbox"/>	2a	No
2b	Were the organization's financial statements audited by an independent accountant? <input type="checkbox"/>	2b	Yes
2c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O <input type="checkbox"/>	2c	Yes
2d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? <input type="checkbox"/>	3a	No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits <input type="checkbox"/>	3b	

2011

Open to Public
Inspection**SCHEDULE A**
(Form 990 or 990EZ)**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Department of the Treasury
Internal Revenue Service
Name of the organization
TEXAS MEDICAL CENTER

Employer identification number

74-1030788

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 A church, convention of churches, or association of churches **section 170(b)(1)(A)(i)**.

2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E)

3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.

4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state

5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II)

6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.

7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II)

8 A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III)

10 An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.

11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h

e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii) a family member of a person described in (i) above?

(iii) a 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support?
			Yes	No	Yes	No	Yes	No	
Total									

Part II Support Schedule for Organizations Described in IRC 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income (Explain in Part IV) Do not include gain or loss from the sale of capital assets						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions)					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						►

Section C. Computation of Public Support Percentage

14 Public Support Percentage for 2011 (line 6 column (f) divided by line 11 column (f))	14
15 Public Support Percentage for 2010 Schedule A, Part II, line 14	15
16a 33 1/3% support test—2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization	►
b 33 1/3% support test—2010. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here . The organization qualifies as a publicly supported organization	►
17a 10%-facts-and-circumstances test—2011. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization	►
b 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here . Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization	►
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions	►

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	398,343	234,512	1,278,476	286,560	415,528	2,613,419
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	74,384,034	78,075,381	80,512,744	77,828,887	77,353,970	388,155,016
3 Gross receipts from activities that are not an unrelated trade or business under section 513	4,733,189	4,185,420	1,999,772	1,830,245	1,975,611	14,724,237
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	79,515,566	82,495,313	83,790,992	79,945,692	79,745,109	405,492,672
7a Amounts included on lines 1, 2, and 3 received from disqualified persons	15,000	0	20,000	10,000	10,000	55,000
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	43,862,652	49,379,543	47,486,053	40,460,917	38,249,404	219,438,569
c Add lines 7a and 7b	43,877,652	49,379,543	47,506,053	40,470,917	38,259,404	219,493,569
8 Public Support (Subtract line 7c from line 6)						185,999,103

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6	79,515,566	82,495,313	83,790,992	79,945,692	79,745,109	405,492,672
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	7,006,039	6,264,876	5,109,977	6,916,306	6,666,160	31,963,358
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b	7,006,039	6,264,876	5,109,977	6,916,306	6,666,160	31,963,358
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	301,928	28,361	246,213	30,389	727,437	1,334,328
13 Total support (Add lines 9, 10c, 11 and 12)	86,823,533	88,788,550	89,147,182	86,892,387	87,138,706	438,790,358
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						

Section C. Computation of Public Support Percentage

15 Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f))	15	42 389 %
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	40 990 %

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))	17	7 284 %
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	7 400 %
19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization		
b 33 1/3% support tests—2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions		

Part IV **Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Explanation

Additional Data

Software ID:
Software Version:
EIN: 74-1030788
Name: TEXAS MEDICAL CENTER

Form 990, Special Condition Description:**Special Condition Description****Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee Or director	Institutional Trustee	Officer	Key employee	Highest compensated employee			
RICHARD E WAINERDI PRESIDENT, CEO, COO	400	X		X			1,474,022	0	299,158
ANDREW M ALEXANDER DIRECTOR	10	X					0	0	0
THOMAS D BARROW PHD DIRECTOR UNTIL 01/27/2011	10	X					0	0	0
PAUL GERVAIS BELL DIRECTOR	10	X					0	0	0
A T BLACKSHEAR JR DIRECTOR	10	X					0	0	0
JOHN F BOOKOUT DIRECTOR	10	X					0	0	0
J DOWNEY BRIDGWATER DIRECTOR	10	X					0	0	0
ALAN R BUCKWALTER III DIRECTOR	10	X					0	0	0
PHILIP J CARROLL DIRECTOR	10	X					0	0	0
JOHN T CATER DIRECTOR	10	X					0	0	0
ANTHONY R CHASE DIRECTOR	10	X					0	0	0
O HOLCOMBE CROSSWELL DIRECTOR	10	X					0	0	0
ROBERT J CRUIKSHANK DIRECTOR	10	X					0	0	0
LYNN ELSENHANS DIRECTOR	10	X					0	0	0
GIBSON GAYLE JR DIRECTOR	10	X					0	0	0
ELIZABETH L GHRIST DIRECTOR	10	X					0	0	0
ROBERT G GREER DIRECTOR	10	X					0	0	0
CHARLES W HALL DIRECTOR	10	X					0	0	0
BRADLEY N HOWELL DIRECTOR	10	X					0	0	0
R BRUCE LABOON DIRECTOR	10	X					0	0	0
MRS ROBERT C LANIER DIRECTOR	10	X					0	0	0
SANFORD E MCCORMICK DIRECTOR UNTIL 03/2011	10	X					0	0	0
RALPH S O'CONNOR DIRECTOR	10	X					0	0	0
PATRICK C OXFORD DIRECTOR	10	X					0	0	0
GEORGE A PETERKIN JR DIRECTOR	10	X					0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee			
MS VALE ASCHE RUSSELL DIRECTOR	1 0	X					0	0	0
DAVID M UNDERWOOD CHAIRMAN	1 0	X					0	0	0
BERNARD L WEINGARTEN DIRECTOR	1 0	X					0	0	0
WALLACE S WILSON DIRECTOR	1 0	X					0	0	0
STEPHEN H DONCARLOS DIRECTOR	1 0	X					0	0	0
A THOMAS GARCIA DIRECTOR	1 0	X					0	0	0
JANIECE LONGORIA DIRECTOR	1 0	X					0	0	0
MARC J SHAPIRO DIRECTOR	1 0	X					0	0	0
MAE C JEMISON DIRECTOR	1 0	X					0	0	0
JAMES DANNENBAUM DIRECTOR AS OF 04/26/2011	1 0	X					0	0	0
WILLIAM N MATHIS DIRECTOR AS OF 04/26/2011	1 0	X					0	0	0
JACK S BLANTON DIRECTOR	1 0	X							
ROBERT STOTT EXECUTIVE VICE PRESIDENT	40 0		X				356,432	0	84,607
PATRICIA C MITCHELL SENIOR VICE PRESIDENT	40 0		X				234,758	0	76,695
DENISE CASTILLO-RHODES EXECUTIVE VP & CFO	40 0		X				379,102	0	80,927
JOHN KAJANDER SENIOR Vice president	40 0		X				218,048	0	74,364
ALYNE ASSUNTO SENIOR VP & GENERAL COUNSEL	40 0		X				132,440	0	17,450
EDGAR TUCKER SENIOR vice president	40 0		X				261,562	0	82,919
KEVIN ILGES SENIOR VP	40 0		X				187,933	0	69,086
TINA LEE SENIOR VICE PRESIDENT	40 0		X				166,205	0	58,709
EVELYN F HEIM-GRUBB VICE PRESIDENT	40 0			X			176,466	0	55,782
AKBAR TAVANGARIAN VICE PRESIDENT	40 0			X			148,501	0	58,747
THEODORE LOUIE VICE PRESIDENT	40 0			X			176,950	0	66,853
HAROLD MALVEAUX VICE PRESIDENT	40 0			X			147,105	0	58,850
REID MRSNY VICE PRESIDENT	40 0			X			155,615	0	60,223

SCHEDULE C
(Form 990 or 990-EZ)**Political Campaign and Lobbying Activities****2011****For Organizations Exempt From Income Tax Under section 501(c) and section 527**

► Complete if the organization is described below.
► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Open to Public
Inspection**

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization TEXAS MEDICAL CENTER	Employer identification number 74-1030788
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV
- 2 Political expenditures ► \$ _____
- 3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ► \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ► \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ► \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ► \$ _____
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ► \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures
(The term "expenditures" means amounts paid or incurred.)

1a Total lobbying expenditures to influence public opinion (grass roots lobbying)

0

b Total lobbying expenditures to influence a legislative body (direct lobbying)

153,491

c Total lobbying expenditures (add lines 1a and 1b)

153,491

d Other exempt purpose expenditures

72,276,141

e Total exempt purpose expenditures (add lines 1c and 1d)

72,429,632

f Lobbying nontaxable amount Enter the amount from the following table in both columns

1,000,000

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over \$500,000	20% of the amount on line 1e
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000
Over \$17,000,000	\$1,000,000

g Grassroots nontaxable amount (enter 25% of line 1f)

250,000

h Subtract line 1g from line 1a If zero or less, enter -0-

i Subtract line 1f from line 1c If zero or less, enter -0-

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?

Yes No

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2a Lobbying non-taxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
c Total lobbying expenditures	264,678	329,481	291,427	153,491	1,039,077
d Grassroots non-taxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0	0	0

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

	(a)		(b)	
	Yes	No	Amount	
1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i Other activities? If "Yes," describe in Part IV				
j Total lines 1c through 1i				
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carryover lobbying and political expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid)	2a	
a Current year	2b	
b Carryover from last year	2c	
c Total	3	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	4	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	5	
5 Taxable amount of lobbying and political expenditures (see instructions)		

Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 11. Also, complete this part for any additional information

Identifier	Return Reference	Explanation

2011

Open to Public
Inspection**SCHEDULE D**
(Form 990)Department of the Treasury
Internal Revenue Service**Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
 ► Attach to Form 990. ► See separate instructions.

Name of the organization
TEXAS MEDICAL CENTER**Employer identification number**

74-1030788

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Yes No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Yes No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
2a	
2b	
2c	
2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► _____

4 Number of states where property subject to conservation easement is located ► _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year

► \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? Yes No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ _____

(ii) Assets included in Form 990, Part X ► \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ _____

b Assets included in Form 990, Part X ► \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a Public exhibition d Loan or exchange programs
 b Scholarly research e Other
 c Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table

	Amount
1c	
1d	
1e	
1f	

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIV

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current Year	(b) Prior Year	(c) Two Years Back	(d) Three Years Back	(e) Four Years Back
1a Beginning of year balance	5,685,437	5,288,961	5,127,303	5,540,686	
b Contributions	10,000	10,000	33,540		
c Investment earnings or losses	593,641	493,210	319,787	-394,787	
d Grants or scholarships					
e Other expenditures for facilities and programs	96,356	84,426	171,571	66,340	
f Administrative expenses	21,278	22,308	20,099	21,444	
g End of year balance	6,171,444	5,685,437	5,288,960	5,058,115	

2 Provide the estimated percentage of the year end balance held as

a Board designated or quasi-endowment ► 26 000 %

b Permanent endowment ► 9 000 %

c Term endowment ► 65 000 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

	Yes	No
3a(i) unrelated organizations		
3a(ii) related organizations		
3b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?		

4 Describe in Part XIV the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		51,011,952		51,011,952
b Buildings		252,248,241	129,869,559	122,378,682
c Leasehold improvements				
d Equipment	33,107,526	22,043,899		11,063,627
e Other		3,379,052		3,379,052
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).)				187,833,313

Part VII Investments—Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	91,476,613
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	72,429,632
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	19,046,981
4	Net unrealized gains (losses) on investments	4	2,550,012
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	1,314,776
9	Total adjustments (net) Add lines 4 - 8	9	3,864,788
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	22,911,769

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	93,438,382
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	2,550,012
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV)	2d	32,242
e	Add lines 2a through 2d	2e	2,582,254
3	Subtract line 2e from line 1	3	90,856,128
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	620,485
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	620,485
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	91,476,613

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	71,841,389
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV)	2d	32,242
e	Add lines 2a through 2d	2e	32,242
3	Subtract line 2e from line 1	3	71,809,147
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	620,485
b	Other (Describe in Part XIV)	4b	
c	Add lines 4a and 4b	4c	620,485
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	72,429,632

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
INTENDED USES OF ENDOWMENT FUNDS	FORM 990, SCHEDULE D, PART V, LINE 4	ENDOWMENTS ARE USED FOR ACTIVITIES RELATED TO THE TREATMENT AND CARE OF CANCER PATIENTS, STUDIES OF TUBERCULOSIS, CONGENITAL CARDIOVASCULAR DISEASE EDUCATION AND RESEARCH, A LECTURE SERIES ON MEDICAL ETHICS AND FOR GENERAL PURPOSES, INCLUDING EXPENSES TO IMPLEMENT NEW COOPERATIVE PROJECTS INVOLVING SEVERAL INSTITUTIONS FOR THE BENEFIT OF THE MEDICAL CENTER AS A WHOLE
UNCERTAIN TAX POSITIONS	FORM 990, SCHEDULE D, PART X	As of December 31, 2011 and 2010, the Corporation (Texas Medical Center) has no material liabilities related to uncertain tax positions OTHER CHANGES IN NET ASSETS FORM 990, SCHEDULE D, PART XI, LINE 8 PENSION RELATED CHANGES OTHER THAN NET PERIODIC PENSION COST \$1,314,776
OTHER REVENUE INCLUDED ON BOOKS BUT NOT ON RETURN	FORM 990, SCHEDULE D, PART XII, LINE 2D	TMC ANNUAL ASSESSMENT CONTRIBUTION \$32,242
OTHER EXPENSES INCLUDED ON BOOKS BUT NOT ON RETURN	FORM 990, SCHEDULE D, PART XII, LINE 2D	TMC ANNUAL ASSESSMENT CONTRIBUTION \$32,242

**Schedule I
(Form 990)**

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

► Attach to Form 990

2011

Open to Public
Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization
TEXAS MEDICAL CENTER

Employer identification number

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) GREATER HOUSTON PARTNERSHIP 1200 SMITH STE 700 HOUSTON, TX 77002	76-0267896	501(C)(6)	8,000				OPPORTUNITY HOUSTON 2011
(2) FISHER HOUSE FOUNDATION INC W 46TH ST AND 12TH AVE NEW YORK, NY 10036	11-3158401	501(C)(3)	25,000				GENERAL SUPPORT
	</td						

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Schedule I-1 (Form 990) if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
procedure for MONITORING USE OF GRANT FUNDS IN THE U S	FORM 990, SCHEDULE I, PART I, LINE 2	Grant activity is monitored by tracking the expenditures in a separate cost center for Grants. An excel spreadsheet is maintained for each grant, showing the budget, the expenditures to-date, the reimbursement received from the grant funds and any remaining balance of the grant. ADDITIONALLY, GRANT RECIPIENTS ARE ASKED TO FILE ANNUAL REPORTS WITH TEXAS MEDICAL CENTER DISCUSSING THE USE OF THE GRANT FUNDS

Schedule J
(Form 990)**Compensation Information**

OMB No 1545-0047

2011**Open to Public
Inspection**Department of the Treasury
Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.
► Attach to Form 990. ► See separate instructions.

Name of the organization

TEXAS MEDICAL CENTER

Employer identification number

74-1030788

Part I Questions Regarding Compensation

Yes No

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply

<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

a Receive a severance payment or change-of-control payment?
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
c Participate in, or receive payment from, an equity-based compensation arrangement?
 If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

1b**2****4a** Yes**4b** Yes**4c** No**5a** No**5b** No**6a** No**6b** No**7** No**8** No**9****Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.**

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

a The organization?

b Any related organization?

If "Yes," to line 5a or 5b, describe in Part III

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

a The organization?

b Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual.

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) RICHARD E WAINERDI	(i) 844,983 (ii) 0	0	629,039 0	268,835 0	30,323 0	1,773,180 0	597,064 0
(2) ROBERT STOTT	(i) 300,813 (ii) 0	0	55,619 0	54,532 0	30,075 0	441,039 0	0 0
(3) PATRICIA C MITCHELL	(i) 191,174 (ii) 0	0	43,584 0	48,120 0	28,575 0	311,453 0	0 0
(4) DENISE CASTILLO-RHODES	(i) 304,612 (ii) 0	0	74,490 0	54,532 0	26,395 0	460,029 0	20,418 0
(5) EVELYN F HEIM-GRUBB	(i) 114,586 (ii) 0	0	61,880 0	32,129 0	23,653 0	232,248 0	0 0
(6) AKBAR TAVANGARIAN	(i) 113,640 (ii) 0	0	34,861 0	31,060 0	27,687 0	207,248 0	0 0
(7) JOHN KAJANDER	(i) 175,016 (ii) 0	0	43,032 0	44,699 0	29,665 0	292,412 0	0 0
(8) EDGAR TUCKER	(i) 217,982 (ii) 0	0	43,580 0	54,332 0	28,587 0	344,481 0	0 0
(9) KEVIN ILGES	(i) 110,444 (ii) 0	0	77,489 0	42,190 0	26,896 0	257,019 0	0 0
(10) THEODORE LOUIE	(i) 143,366 (ii) 0	0	33,584 0	37,444 0	29,409 0	243,803 0	0 0
(11) TINA LEE	(i) 146,482 (ii) 0	0	19,723 0	33,382 0	25,327 0	224,914 0	0 0
(12) HAROLD MALVEAUX	(i) 120,449 (ii) 0	0	26,656 0	30,788 0	28,062 0	205,955 0	0 0
(13) REID MRSNY	(i) 130,513 (ii) 0	0	25,102 0	33,182 0	27,041 0	215,838 0	0 0

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information

Identifier	Return Reference	Explanation
FORM 990, SCHEDULE J, PART I, LINE 4A		EVELYN HEIM-GRUBB RECEIVED SEVERANCE PURSUANT TO A SEVERANCE AGREEMENT IN THE AMOUNT OF \$33,646 FORM 990, SCHEDULE J, PART I, LINE 4b EFFECTIVE IN 2008, THE COMPENSATION COMMITTEE OF TEXAS MEDICAL CENTER'S BOARD OF DIRECTORS AWARDED DR WAINERDI DEFERRED COMPENSATION IN THE FORM OF A NONQUALIFIED RETIREMENT PLAN DR WAINERDI IS A PARTICIPANT IN TEXAS MEDICAL CENTER'S RETIREMENT PLAN BUT WAS NOT ELIGIBLE TO ACCRUE ANY ADDITIONAL BENEFITS SINCE REACHING AGE 65 THE PURPOSE OF THIS ADDITIONAL COMPENSATION WAS TO RESTORE TO DR WAINERDI THE VALUE OF CERTAIN RETIREMENT BENEFITS WHICH WAS REDUCED BY CHANGES IN THE INTERNAL REVENUE CODE AND REGULATORY GUIDANCE EFFECTIVE JANUARY 1, 2007, THE TAX REGULATIONS CHANGED THE MANNER THAT THE LUMP SUM VALUE OF AN INDIVIDUAL'S PENSION BENEFIT UNDER THE TEXAS MEDICAL CENTER RETIREMENT PLAN IS CALCULATED AND REDUCED THE VALUE OF HIS PENSION THEREFORE, THE AGREEMENT WAS DESIGNED TO MAKE-UP THE VALUE OF THE LOST PENSION BENEFIT AND TO INCENTIVIZE DR WAINERDI TO CONTINUE TO SERVE TEXAS MEDICAL CENTER THE AMOUNT OF THIS BENEFIT WAS calculated BY AN INDEPENDENT ACTUARIAL FIRM AND APPROVED BY THE COMPENSATION COMMITTEE THE DEFERRED INCENTIVE VESTS JANUARY 1, 2012 THE AMOUNT ACCRUED FOR 2011 WAS \$214,303

**Schedule K
(Form 990)****2011****Open to Public
Inspection**Department of the Treasury
Internal Revenue Service**Supplemental Information on Tax Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).
 ► Attach to Form 990. ► See separate instructions.

Name of the organization
TEXAS MEDICAL CENTEREmployer identification number
74-1030788**Part I Bond Issues**

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A HARRIS COUNTY CULTURAL EDU FACIL FIN CORP 2008A	76-0337885	414010AE8	12-01-2008	55,700,000	REFUND PRIOR ISSUE 04/19/2006		X		X		X
B HARRIS COUNTY CULTURAL EDU FACIL FIN CORP 2008B	76-0337885	414010AA6	10-22-2008	120,000,000	REFUND PRIOR ISSUES		X		X		X
C HARRIS COUNTY CULTURAL EDU FACIL FIN CORP 2009A	76-0337885	414010AS7	04-09-2009	54,480,408	REFUND PRIOR ISSUES		X		X		X

Part II Proceeds

1	Amount of bonds retired	A		B		C		D		
		34,465,000		22,965,000		0		0		
2	Amount of bonds defeased	0		0		0		0		
3	Total proceeds of issue	55,700,000		120,000,000		54,480,408				
4	Gross proceeds in reserve funds	0		0		5,500,000				
5	Capitalized interest from proceeds	0		0		0				
6	Proceeds in refunding escrow	0		0		0				
7	Issuance costs from proceeds	0		0		0				
8	Credit enhancement from proceeds	0		0		408				
9	Working capital expenditures from proceeds	0		0		0				
10	Capital expenditures from proceeds	0		0		0				
11	Other spent proceeds	55,700,000		120,000,000		48,980,000				
12	Other unspent proceeds	0		0		0				
13	Year of substantial completion	2008		2008		2009		Yes	No	
14	Were the bonds issued as part of a current refunding issue?	X		X		X				
15	Were the bonds issued as part of an advance refunding issue?	X		X		X				
16	Has the final allocation of proceeds been made?	X		X		X				
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X				

Part III Private Business Use

1		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		X

Part III Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X		
3a	Are there any management or service contracts that may result in private business use?		X		X		X		
b	If 'Yes' to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		
d	If 'Yes' to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ►	0 %		0 %		0 %			
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ►					0 %		0 %	
6	Total of lines 4 and 5					0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X			
Part IV Arbitrage									
		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
			X		X		X		
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		
2	Is the bond issue a variable rate issue?	X		X		X			
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X	X			X		
b	Name of provider	0		JP MORGAN CHASE	0				
c	Term of hedge								
d	Was the hedge superintegrated?				X				
e	Was a hedge terminated?				X				
4a	Were gross proceeds invested in a GIC?		X		X		X		
b	Name of provider	0		0		0			
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X		
6	Did the bond issue qualify for an exception to rebate?		X		X		X		

Part V Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations Yes No

Part VI **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

Identifier	Return Reference	Explanation
SCHEDULE K, PART II, LINE 7	0	TEXAS MEDICAL CENTER PAID ISSUANCE COSTS OUT OF ITS OWN FUNDS SCHEDULE K, PART III THE PROJECTS COVERED BY THESE BONDS HAVE NO PRIVATE BUSINESS USE SCHEDULE K, PART IV, LINE 3C, COLUMN (B) THERE ARE TWO HEDGES WITH JP MORGAN CHASE FOR THESE BONDS THE HEDGE TERMS ARE 14 YEARS AND 30 YEARS SCHEDULE K, PART V WRITTEN PROCEDURES ADOPTED SEPTEMBER 1, 2012

Schedule L

Transactions with Interested Persons

OMB No 1545-0047

2011

Department of the Treasury
Internal Revenue Service

- Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c or Form 990-EZ, Part V lines 38a or 40b.
- Attach to Form 990 or Form 990-EZ. ► See separate instructions.

**Open to Public
Inspection**

Name of the organization

TEXAS MEDICAL CENTER

Employer identification number

74-103078

Part I Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only)

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

Part III Grants or Assistance Benefitting Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 27

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) CENTERPOINT ENERGY	2 BOARD MEMBERS-DIRECTORS	211,018	UTILITY SERVICES		No

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation

SCHEDULE M
(Form 990)

NonCash Contributions

OMB No 1545-0047

2011

Open to Public
InspectionDepartment of the Treasury
Internal Revenue Service

►Complete if the organization answered "Yes" on Form
990, Part IV, lines 29 or 30.
► Attach to Form 990.

Name of the organization
TEXAS MEDICAL CENTER

Employer identification number

74-1030788

Part I Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ► (PIANO)	X	1	79,200	REPLACEMENT COST
SPORT EVENT				
26 Other ► (TICKETS)	X	2	620	FMV
27 Other ► ()				
28 Other ► ()				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement	29			0

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a	No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?	32a	No
b If "Yes," describe in Part II		
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II		

Part II

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
SCHEDULE M, PART I, COLUMN (B)	THE ORGANIZATION IS REPORTING THE number OF CONTRIBUTIONS	

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
► Attach to Form 990 or 990-EZ.

2011**Open to Public
Inspection**Name of the organization
TEXAS MEDICAL CENTER**Employer identification number**

74-1030788

Identifier	Return Reference	Explanation
MISSION STATEMENT	FORM 990, PART I, LINE 1 AND PART III, LINE 1	THE MISSION OF THE TEXAS MEDICAL CENTER IS TO PROMOTE THE HIGHEST QUALITY HEALTH STATUS FOR ALL PEOPLE BY ASSISTING INSTITUTIONS OF THE TEXAS MEDICAL CENTER TO ACHIEVE INDIVIDUAL AND COLLECTIVE GOALS OF THE HIGHEST POSSIBLE STANDARDS OF PATIENT AND PREVENTIVE CARE, OF RESEARCH AND EDUCATION, AND OF LOCAL, NATIONAL AND INTERNATIONAL COMMUNITY WELL-BEING

Identifier	Return Reference	Explanation
PROGRAM SERVICE ACTIVITY #1	form 990, part III, LINE 4A	<p>SERVICES TO THE MEDICAL CENTER COMMUNITY THE STATE OF TEXAS CREATED THE CHARTER FOR TEXAS MEDICAL CENTER TO PROMOTE AND PROVIDE FOR THE COMMON GOOD ACTING THROUGH A SERIES OF BOARD OF DIRECTOR COMMITTEES, SUCH AS FORWARD PLANNING COMMITTEE AND THE BUILDING AND LANDS COMMITTEE, THE BOARD OF DIRECTORS GUIDES THE DEVELOPMENT AND EFFECTIVE USES OF OUR LAND RESOURCES THROUGH STRATEGIC AND MASTER PLANNING ACTING THROUGH THE POLICY COUNCIL AND 20 OTHER COUNCILS AND COMMITTEES, TEXAS MEDICAL CENTER PROMOTES MEMBER INSTITUTIONAL COLLABORATION AND MODERATES CAMPUS-WIDE ISSUES SUCH AS THE ELIMINATION OF SMOKING ON OUR CAMPUSES AND OUR UNIFIED PREPARATIONS FOR PANDEMIC FLU ONCE CONSENSUS IS REACHED AMONG THE MEMBERS, TEXAS MEDICAL CENTER IMPLEMENTS CAMPUS POLICY TEXAS MEDICAL CENTER CONTINUES TO PLAN FOR GROWTH AND DEVELOPMENT BY ACTING AS A CENTRAL REPOSITORY FOR INSTITUTIONAL GROWTH PLANS AND WORKING WITH URBAN PLANNERS AND CONSULTANTS AS THE ORGANIZATION CHARGED WITH PROMOTING AND PROVIDING SUPPORT FOR THIS MEDICAL CITY WITHIN A CITY, TEXAS MEDICAL CENTER IS DEDICATED TO THE FOLLOWING GOALS AND OBJECTIVES - TO PROVIDE THE HIGHEST QUALITY HEALING ENVIRONMENT FOR PATIENTS AND THEIR FAMILIES - TO PROVIDE THE HIGHEST QUALITY LEARNING ENVIRONMENT FOR STUDENTS AND FACULTY - TO DEMONSTRATE STEWARDSHIP OF THE LAND DEDICATED TO THE TEXAS MEDICAL CENTER - TO REFLECT A COMMITMENT TO MULTI-DISCIPLINE COLLABORATION, INSTITUTIONAL PARTNERSHIPS AND ENCOURAGE THE EXCHANGE OF IDEAS IN RESEARCH, EDUCATION, AND PATIENT CARE - TO EXPAND, ENHANCE AND SUPPORT INITIATIVES THAT CONTRIBUTE TO THE COMMON GOOD - TO PROMOTE COLLABORATIVE PLANNING EFFORTS TO MANAGE THE EXPANSION OF TEXAS MEDICAL CENTER - TO PLAN FOR PARKING, WAYFINDING SIGNAGE, LANDSCAPE AND OTHER SHARED FACILITIES AND SERVICES CONSISTENT WITH PLANNED GROWTH - TO PREPARE FOR HAZARDOUS CONDITIONS AND PLAN TO MITIGATE CAMPUS VULNERABILITIES - TO ENSURE ACCESS TO AND WITHIN THE CAMPUS, WITH AN EMPHASIS ON PUBLIC TRANSIT - TO INTEGRATE MIXED USE (LIVE/WORK) FACILITIES INTO THE TEXAS MEDICAL COMMUNITY TO CARRY OUT TEXAS MEDICAL CENTER'S MISSION, TEXAS MEDICAL CENTER'S VARIOUS ROLES AND RESPONSIBILITIES INCLUDE, BUT ARE NOT LIMITED TO - MANAGING THE COMMON AREA INFRASTRUCTURE/LANDSCAPE AND PARKING FACILITIES FOR VISITORS AND EMPLOYEES - MODERATOR OF CAMPUS-WIDE ISSUES AND CONCERN - CREATING AND MAINTAINING SHARED FACILITIES - COORDINATING ACCESS TO AND MOBILITY WITHIN THE TEXAS MEDICAL CENTER CAMPUS - LAND MANAGEMENT AND REAL ESTATE - SPECIAL SERVICES FOR THE MANY INTERNATIONAL GUESTS WHO VISIT THE TEXAS MEDICAL CENTER ANNUALLY - CREATING COST-EFFECTIVE ECONOMIES OF SCALE - ECONOMIC DEVELOPMENT TO ATTRACT ADVANCED MEDICAL TECHNOLOGY TO THE AREA - MASTER PLANNING VISION FOR LONG-TERM GROWTH AND DEVELOPMENT MANAGING CAMPUS PROPERTY TEXAS MEDICAL CENTER PROVIDES EMERGENCY PREPAREDNESS AND HAZARD MITIGATION PLANNING SERVICES IN ADDITION TO CAMPUS-WIDE LONG-RANGE INFRASTRUCTURE MASTER PLANNING TO ADDRESS FUTURE GROWTH TEXAS MEDICAL CENTER OWNS AND OPERATES MORE THAN 28,000 PARKING SPACES AND UTILIZES METRO LIGHTRAIL (HOUSTON'S LIGHT RAIL SYSTEM) AND BUSES TO SHUTTLE EMPLOYEES FROM OUR SATELLITE PARKING LOCATIONS MODERATOR OF CAMPUS-WIDE ISSUES AND CONCERN AS THE INDEPENDENT NEUTRAL ORGANIZATION FOUNDED TO PROMOTE AND PROVIDE FOR THE COMMON GOOD, TEXAS MEDICAL CENTER SERVES AS CONVENER AND FACILITATOR TO PROMOTE COLLABORATION AMONG ITS 50 MEMBER INSTITUTIONS TEXAS MEDICAL CENTER BRINGS REPRESENTATIVES FROM OUR MEMBER INSTITUTIONS TOGETHER ON A DAILY BASIS TO CREATE UNIQUE SYNERGIES LEADING TO INNOVATIVE PROGRAMS THAT ENHANCE THE LIVES OF THOSE WHO WORK, STUDY AND SEEK TREATMENT AT TEXAS MEDICAL CENTER INSTITUTIONS, AS WELL AS THE COMMUNITY AT LARGE TO RESOLVE SHARED ISSUES AND CONCERN, TEXAS MEDICAL CENTER HOSTS 21 COUNCILS, EACH DEVOTED TO A PARTICULAR AREA OF INTEREST, WHETHER IT BE NURSING, SECURITY, PHARMACY, PARKING AND MOBILITY, CONSTRUCTION, VOLUNTEER SERVICES, ETC EACH COUNCIL INCLUDES A REPRESENTATIVE OF EACH TEXAS MEDICAL CENTER INSTITUTION MAKING IT POSSIBLE TO CROSS-POLLINATE IDEAS, SHARE BEST PRACTICES AND FOSTER CAMPUS COOPERATION TO MAINTAIN POSITIVE RELATIONSHIPS WITH OUR NEIGHBORING COMMUNITIES, REPRESENTATIVES FROM THE TEXAS MEDICAL CENTER ATTEND NEIGHBORHOOD CIVIC CLUB MEETINGS AND OTHER EVENTS DESIGNED TO FOSTER GOOD WILL AND COOPERATION CREATING AND DEVELOPING SHARED FACILITIES TEXAS MEDICAL CENTER OWNS AND OPERATES SEVERAL SHARED FACILITIES AS A SERVICE TO ALL MEMBER INSTITUTIONS THE JOHN P MCGOVERN TEXAS MEDICAL CENTER COMMONS BUILDING IS LOCATED IN THE HEART OF THE MAIN CAMPUS WITHIN EASY WALKING DISTANCE OF MOST MEMBER INSTITUTIONS THE 288,000 SQUARE-FOOT BUILDING IS A CONVENIENT CENTRAL MEETING PLACE FOR PATIENTS, VISITORS, EMPLOYEES AND VOLUNTEERS TO EAT, SOCIALIZE AND PARK UNDER ONE ROOF AMENITIES INCLUDE A VARIETY OF CASUAL EATERIES AND AN UPSCALE RESTAURANT NAMED TREVISO IN ADDITION, TREVISO OFFERS PRIVATE MEETING AND DINING ROOMS FOR CO</p>

Identifier	Return Reference	Explanation
PROGRAM SERVICE ACTIVITY #1	form 990, part III, LINE 4A	<p>INFERENCES AND RECEPTIONS THE AWARD-WINNING BUILDING DESIGN INCLUDES A PAIR OF 64 FOOT WATER WALLS, ADDING BEAUTY TO THE TEXAS MEDICAL CENTER MAIN CAMPUS THE JOHN P. MCGOVERN CAMPUS, AN AWARD WINNING RENOVATION PROJECT OF THE FORMER NABISCO BAKERY SITE AT HOLCOMBE BLVD AND ALMEDA ROAD, SERVES AS A GATEWAY TO THE TEXAS MEDICAL CENTER CAMPUSES FROM THE SOUTH EAST. THE BUILDING IS HOME TO NOT ONLY TEXAS MEDICAL CENTER STAFF, BUT ALSO PROVIDES SIGNIFICANT LEASE SPACE TO ACCOMMODATE THE GROWTH OF MEMBER INSTITUTIONS THAT HAVE OUTGROWN THEIR EXISTING FACILITIES. FOR EXAMPLE, SEVERAL INSTITUTIONS HAVE RELOCATED RESEARCH LABORATORIES, INFORMATION TECHNOLOGY DEPARTMENTS, SCHOOLS, HUMAN RESOURCES DEPARTMENTS, HEALTH CLINICS AND OTHER NON-PATIENT CARE DEPARTMENTS TO THIS BURGEONING CAMPUS FACILITY. RELOCATING THESE ACTIVITIES TO THE PERIMETER OF THE TEXAS MEDICAL CENTER CAMPUS HAS FREED UP SPACE WITHIN THE MAIN CAMPUS FOR MORE CRITICAL NEEDS. IN ADDITION, BRINGING MULTIPLE INSTITUTIONS TOGETHER UNDER ONE ROOF HELPS NURTURE AND DEVELOP COLLABORATION BETWEEN MEMBER ORGANIZATIONS. TEXAS MEDICAL CENTER OWNS AND OPERATES THE NATIONAL CENTER FOR HUMAN PERFORMANCE, LOCATED AT THE JOHN P. MCGOVERN CAMPUS, FOR THE BENEFIT OF ITS MEMBER INSTITUTIONS. ORGANIZED IN 2003, THE CENTER IS A COLLABORATIVE SCIENTIFIC INSTITUTE WITH A MISSION TO MAINTAIN AND ENHANCE HUMAN PERFORMANCE THROUGH THE ETHICAL AND APPROPRIATE APPLICATION OF RESEARCH AND EDUCATION IN MEDICINE AND RELATED SCIENCES. IN ADDITION TO FOSTERING GROUNDBREAKING RESEARCH, THE ORGANIZATION HAS BEEN ESTABLISHED TO COLLECT, ARCHIVE, AND DISSEMINATE INFORMATION ON HUMAN PERFORMANCE THROUGH THE DEVELOPMENT OF COLLABORATIVE PROGRAMS. THE CENTER SERVES TO CONNECT SCIENTISTS AND RESEARCHERS WHO ARE INTERESTED IN HUMAN PERFORMANCE. TEXAS MEDICAL CENTER PUBLISHES ONE OF THE LARGEST CIRCULATION NEWSPAPERS IN THE STATE OF TEXAS. TEXAS MEDICAL CENTER NEWS, FOUNDED IN 1979 AND PUBLISHED TWICE A MONTH, IS THE ONLY CAMPUS-WIDE NEWSPAPER DEDICATED TO REPORTING NEWS AND DEVELOPMENTS FROM THE ENTIRE TEXAS MEDICAL CENTER COMMUNITY. THROUGH NEWS ARTICLES, IN-DEPTH FEATURES AND EDITORIALS, THIS AWARD-WINNING PUBLICATION KEEPS ITS DIVERSE AUDIENCE OF PHYSICIANS, NURSES, EMPLOYEES, PATIENTS, VISITORS, VOLUNTEERS, STUDENTS, FACULTY AND OTHER AREA LEADERS ON TOP OF THE VERY LATEST IN WHAT'S NEW AT THE TEXAS MEDICAL CENTER. AND AT THE MEMBER INSTITUTIONS, TEXAS MEDICAL CENTER NEWS IS DISTRIBUTED FREE OF CHARGE FROM RACKS LOCATED THROUGHOUT THE CAMPUS AREA. IN ADDITION, THE NEWSPAPER IS PUBLISHED ONLINE AND HOSTS MORE THAN 40,000 READERS EACH MONTH. A DISTRIBUTION LIST OF 15,000+ TARGETED SUBSCRIBERS PUTS THE NEWSPAPER IN THE HANDS OF LEGISLATORS, HOSPITAL ADMINISTRATORS, NEWS MEDIA, HEALTH POLICY MAKERS AND CIVIC, BUSINESS AND ACADEMIC LEADERS THROUGHOUT THE STATE. TEXAS MEDICAL CENTER OWNS AND OPERATES A RESIDENTIAL APARTMENT TOWER IN THE HEART OF THE CAMPUS. THE LAURENCE H. FAVROT TOWER APARTMENTS PROVIDE AN APARTMENT HOME TO RESIDENTS WHO WORK FOR OR STUDY AT A TEXAS MEDICAL CENTER INSTITUTION, IMPROVING ACCESS AND MOBILITY FOR THE TEXAS MEDICAL CENTER.</p>

Identifier	Return Reference	Explanation
TEXAS MEDICAL CENTER WORKS CLOSELY WITH CITY OF HOUSTON, HARRIS COUNTY AND	METRO (METROPOLITAN TRANSIT AUTHORITY OF HARRIS COUNTY) AND TXDOT (TEXAS	<p>DEPARTMENT OF TRANSPORTATION) OFFICIALS TO COORDINATE IMPROVED ACCESS TO AND MOVEMENT WITHIN THE TEXAS MEDICAL CENTER CAMPUSES. THIS INCLUDES COMPREHENSIVE TRAFFIC ANALYSES, INCLUDING COORDINATION OF FUTURE ROADWAY CONFIGURATIONS, TRAFFIC SIGNAL PLANNING, CONGESTION REDUCTION, PEDESTRIAN SAFETY, METRO LIGHT RAIL INITIATIVES, BUSES AND OTHER PUBLIC TRANSPORTATION CONCERNs THROUGH WAYFINDING SIGNAGE, MAPS, PRINTED MATERIALS AND GUIDEBOOKS. TEXAS MEDICAL CENTER HAS BEEN INSTRUMENTAL IN GUIDING THE MORE THAN 160,000 DAILY PATIENTS, VISITORS AND EMPLOYEES AROUND THE CAMPUS TO REACH THEIR DESIRED DESTINATIONS. TEXAS MEDICAL CENTER HAS DEVELOPED A MASTER PLAN FOR EXPANDING THE SKYBRIDGE NETWORK ON THE MAIN CAMPUS WITH CONNECTIONS TO THE GROUND TRANSPORTATION SYSTEM. A SERIES OF PEDESTRIAN SKY BRIDGES DESIGNED BY OUR MEMBER INSTITUTIONS ARCH OVER BUSY STREETS WITHIN THE TEXAS MEDICAL CENTER MAIN CAMPUS, CONNECTING HOSPITALS, CLINIC BUILDINGS, PARKING GARAGES AND OTHER CAMPUS FACILITIES. PEDESTRIANS MOVE FREELY AND SAFELY ACROSS THESE BRIDGES TO REACH THEIR DESTINATIONS. IN ADDITION, TEXAS MEDICAL CENTER HAS BEEN SUCCESSFUL IN FACILITATING AND COORDINATING WITH THE CITY OF HOUSTON AND HARRIS COUNTY TO FUND AND BUILD BRIDGES ACROSS THE BRAZOS BAYOU ON BOTH BERTNER AVENUE AND CAMBRIDGE STREET, CREATING MORE SIGNATURE HIGHWAYS IN AND OUT OF THE TEXAS MEDICAL CENTER. THE BRIDGE CROSSING THE BAYOU AT CAMBRIDGE PROVIDES EMERGENCY VEHICLES WITH A LESS FLOOD PRONE ROUTE FROM SH 610 TO HOUSTON'S ONLY TWO LEVEL 1 TRAUMA CENTERS. REAL ESTATE AND LAND STEWARDSHIP ACTIVITIES THE TEXAS MEDICAL CENTER IS NESTLED BETWEEN A VARIETY OF NEIGHBORHOODS, RETAIL AND INDUSTRIAL-USE AREAS APPROXIMATELY FIVE MILES SOUTHEAST OF DOWNTOWN HOUSTON. THE CAMPUS' ADJOINING NEIGHBORHOODS ARE AS DIVERSE AS THE CITY OF HOUSTON IS ITSELF. THE TEXAS MEDICAL CENTER CAMPUS IS BORDERED TO THE NORTH BY THE CITY-OWNED HERMANN PARK, TO THE EAST BY HIGHWAY 288 AND A VARIETY OF MIXED BUSINESS AND RESIDENTIAL NEIGHBORHOODS, TO THE SOUTH BY MULTI-FAMILY HOUSING, INDUSTRIAL AREAS AND THE RELIANT SPORTS AND CONFERENCE CENTER COMPLEX, AND TO THE WEST BY THE RICE UNIVERSITY VILLAGE AND SURROUNDING NEIGHBORHOODS. AS A GOOD NEIGHBOR, TEXAS MEDICAL CENTER WORKS WITH SCORES OF SURROUNDING NEIGHBORHOOD AND RESIDENT ASSOCIATIONS TO IDENTIFY AND RESOLVE ISSUES OF INTEREST TO ALL. WHAT BEGAN AS A 134-ACRE PURCHASE HAS GROWN TO MORE THAN 1,000 ACRES TODAY. THE TEXAS MEDICAL CENTER HAS ENJOYED TREMENDOUS GROWTH TO THE SOUTH OF THE CAMPUS IN RECENT YEARS. INTERNATIONAL GUEST SERVICES TEXAS MEDICAL CENTER OFTEN SERVES AS THE INITIAL GATEWAY TO HELP INTRODUCE INTERNATIONAL VISITORS TO THE TEXAS MEDICAL CENTER AND TO THE VARIOUS FACILITIES AND SERVICES ITS MEMBER INSTITUTIONS OFFER. AS A RESULT, TEXAS MEDICAL CENTER PROVIDES SPECIAL SERVICES TO INTERNATIONAL TRAVELERS TO HELP MAKE THEIR VISIT TO THE TEXAS MEDICAL CENTER EASIER AND MORE WELCOMING. FOR EXAMPLE, IN THE AFTERMATH OF SEPT 11, 2001, VISA REQUIREMENTS HAVE BECOME MORE COMPLICATED FOR INTERNATIONAL PATIENTS ENTERING THE UNITED STATES FOR HEALTH CARE NEEDS. TEXAS MEDICAL CENTER ASSISTS INTERNATIONAL VISITORS WITH VISA APPLICATIONS AND OTHER PAPERWORK TO HELP FACILITATE THEIR ENTRY PERMISSION PROCESS. IN ADDITION, TEXAS MEDICAL CENTER STAFF SET UP AND FACILITATE TOURS AND MEETINGS FOR INTERNATIONAL HEALTH CARE COLLEAGUES WHO COME FROM AROUND THE WORLD AND WISH TO EXPLORE THE FEASIBILITY OF ESTABLISHING SIMILAR PATIENT CARE, EDUCATIONAL AND RESEARCH CENTERS IN THEIR RESPECTIVE COUNTRIES. OFFICIALS FROM VARIOUS CITIES AROUND THE WORLD HAVE VISITED TO LEARN HOW THE TEXAS MEDICAL CENTER IS ARRANGED AND OPERATED, BUT SO FAR, NO ONE HAS BEEN ABLE TO DUPLICATE IT. TEXAS MEDICAL CENTER WAS ALSO INSTRUMENTAL IN ESTABLISHING THE TEXAS MEDICAL CENTER VISITORS' CENTER IN THE INTERNATIONAL TERMINAL AT GEORGE BUSH INTERCONTINENTAL AIRPORT, TO GREET AND HELP ORIENT INTERNATIONAL PATIENTS HEADED TO THE TEXAS MEDICAL CENTER. INITIATED IN 2005 AND DEVELOPED IN COOPERATION WITH THE HOUSTON AIRPORT SYSTEM, THE CENTER IS STAFFED BY MORE THAN 20 PEOPLE WHO SPEAK 30 OR MORE DIFFERENT LANGUAGES WITH ADDITIONAL INTERPRETERS ON CALL. CENTER EMPLOYEES GREET INTERNATIONAL PATIENTS AT THE PLANE AS INTERPRETERS WHO HELP GUIDE THEM THROUGH CUSTOMS AND LUGGAGE PICK-UP, AS WELL AS HELP ARRANGE TRANSPORTATION TO THE SPECIFIC TEXAS MEDICAL CENTER INSTITUTION NEEDED. IN ADDITION, THE CENTER OFFERS A LOUNGE, TELEPHONES, AND A CHILDREN'S AREA COMPLETE WITH TOYS AND BOOKS. DEVELOP MEMBER COST SAVINGS THROUGH COMMON ECONOMIES OF SCALE SERVICES. TEXAS MEDICAL CENTER ALSO PROVIDES COST-SAVING COMMON SERVICES THAT DELIVER ECONOMIES OF SCALE TO THE MEMBER INSTITUTIONS. FOR EXAMPLE, TEXAS MEDICAL CENTER WAS INSTRUMENTAL IN DEVELOPING A THERMAL ENERGY COOPERATIVE THAT PROVIDES LOWER-COST UTILITY SERVICES TO TEXAS MEDICAL CENTER MEMBER INSTITUTIONS, AND A HOSPITAL LAUNDRY COOPERATIVE, BOTH WHICH HAVE SPUN OFF TO BECOME TEXAS MEDICAL CENTER MEMBER INSTITUTIONS IN THEIR OWN RIGHT.</p>

Identifier	Return Reference	Explanation
TEXAS MEDICAL CENTER WORKS CLOSELY WITH CITY OF HOUSTON, HARRIS COUNTY AND	METRO (METROPOLITAN TRANSIT AUTHORITY OF HARRIS COUNTY) AND TXDOT (TEXAS)	<p>WN RIGHT ECONOMIC DEVELOPMENT TO ATTRACT ADVANCED MEDICAL TECHNOLOGY TO AREA SINCE ITS IN ITIAL CHARTER IN 1945, TEXAS MEDICAL CENTER HAS SOUGHT TO ATTRACT AND RECRUIT NON-PROFIT, ACADEMICALLY ORIENTED INSTITUTIONS DEDICATED TO MEDICAL CARE, HEALTH CARE, EDUCATION AND R ESEARCH TO JOIN THE TEXAS MEDICAL CENTER TEXAS MEDICAL CENTER INSTITUTIONS COMBINED REPRE SENT THE SINGLE LARGEST EMPLOYMENT REGION WITHIN THE GREATER HOUSTON METROPOLITAN AREA. MO RE THAN 90,000 PEOPLE WORK AROUND THE CLOCK AS PHYSICIANS, NURSES, EDUCATORS, CLINICAL CAR EGIVERS, TECHNICIANS AND OTHER SUPPORT STAFF TODAY, THE TEXAS MEDICAL CENTER IS AS DENSE AS NEW YORK'S WALL STREET, TWICE AS DENSE AS DOWNTOWN HOUSTON, THREE TIMES AS DENSE AS THE HOUSTON GALLERIA AREA, AND THE SAME SIZE AS CHICAGO INSIDE THE LOOP. WITH ITS 50 MEMBER I NSTITUTIONS, THE TEXAS MEDICAL CENTER PROVIDES A HEALTHY BOOST TO HOUSTON'S ECONOMY, CONFIRMED BY A REPORT FROM THE FEDERAL RESERVE BANK WHOSE MOST RECENT FIGURES SHOW THE TEXAS ME DICAL CENTER IN A ONE-YEAR PERIOD CONTRIBUTED \$14 BILLION IN HARRIS COUNTY AND THE SURROUN DING REGION</p> <p>MASTER PLANNING VISION FOR LONG-TERM GROWTH AND DEVELOPMENT TEXAS MEDICAL CEN TER HAS TAKEN THE LEAD IN DEVELOPING A COMPREHENSIVE 50-YEAR MASTER PLANNED APPROACH TO MAPPING GROWTH CHALLENGES FOR THE CAMPUS OF THE FUTURE. THE PLAN IS A UNIQUE COLLABORATION AMONG TEXAS MEDICAL CENTER'S MEMBER INSTITUTIONS AND NEIGHBORS. BECAUSE CHANGE IN ONE AREA IMPACTS ALL INVOLVED, TEXAS MEDICAL CENTER'S ROLE AS CONVENER OF THE MASTER PLAN ENSURES THAT EVERY ONES NEEDS ARE TAKEN INTO CONSIDERATION WHEN MAPPING FUTURE GROWTH. FOR EXAMPLE, ONE OF THE MOST IMPORTANT MASTER PLANNING ROLES TEXAS MEDICAL CENTER HAS PROVIDED DURING THIS DECADE IS LEADERSHIP AND GUIDANCE IN BRINGING TOGETHER MEMBER INSTITUTIONS AND MUNIC IPAL, COUNTY AND FEDERAL OFFICIALS IN THE WAKE OF TROPICAL STORM ALLISON, WHICH BROUGHT UN PRECEDENTED FLOODING TO HOUSTON AND THE REGION, INCLUDING THE TEXAS MEDICAL CENTER, IN JUN E 2001. MORE THAN 10 YEARS LATER, THIS EFFORT HAS RESULTED IN SIGNIFICANT REGIONAL FLOOD C ONTROL AND AREA MOBILITY, TRANSPORTATION STUDIES AND IMPROVED UNIFIED EMERGENCY RESPONSE A ND STORM WATER MANAGEMENT INITIATIVES THAT ARE BENEFITING NOT ONLY TEXAS MEDICAL CENTER, BUT SURROUNDING NEIGHBORS AS WELL. OUR PUBLIC VOICE TO EDUCATE AND ADVOCATE PUBLIC HEALTH ISSUES AND CONCERNS TEXAS MEDICAL CENTER FULFILLS AN EXTERNAL LEADERSHIP ROLE AS A CATALYST FOR ACTION TO IMPROVE WELLNESS AND QUALITY OF LIFE IN HOUSTON, THE STATE OF TEXAS AND BEYOND TEXAS MEDICAL CENTER ISSUES CALLS TO ACTION, CALLING UPON CORPORATE, PUBLIC AND CIVIC LEADERS TO ADDRESS CHILD IMMUNIZATION ISSUES, THE HIGH PERCENTAGE OF UNDERINSURED AND UNI NSURED CITIZENS, THE PUSH FOR GREATER HEALTH AWARENESS AND OTHER PRESSING HEALTH CONCERNS THAT IMPACT QUALITY OF LIFE AND AREA ECONOMICS. TEXAS MEDICAL CENTER ALSO ASSISTS AREA LEG ISLATORS IN ACQUIRING THE INFORMATION THEY NEED ABOUT THE TEXAS MEDICAL CENTER OR ABOUT HE ALTH POLICY ISSUES AS THEY HELP TO SHAPE HEALTH POLICY AT THE LOCAL, STATE AND NATIONAL LE VELS. SYNERGIES GREATER THAN SUM OF OUR PARTS THE TEXAS MEDICAL CENTER IS THE LARGEST MEDICAL CENTER OF ITS KIND IN THE WORLD, BUT THIS "CITY OF HEALTH" IS MORE THAN THE SUM OF ITS INDIVIDUAL MEMBERS. TEXAS MEDICAL CENTER IS A VITAL PART OF THE GLOBAL MEDICAL INFORMATIO N LOOP, ATTRACTING TOP RESEARCHERS, ACADEMICS AND PHYSICIANS TO THE CAMPUS TO ADVANCE MEDICINE AND PATIENT TREATMENT PROTOCOLS AS THE KEY CONVENER AND MODERATOR OF SHARED CONCERNS , TEXAS MEDICAL CENTER HELPS SET THE STAGE FOR THE CROSS-POLLINATION OF IDEAS, PROJECTS AN D BEST PRACTICES, AND FOSTERS COLLABORATION AMONG TEXAS MEDICAL CENTER MEMBER INSTITUTIONS FOR THE GREATER GOOD OF ADVANCED HEALTH, SCIENCE AND EDUCATION</p>

Identifier	Return Reference	Explanation
PROGRAM SERVICE ACTIVITY #2	FORM 990, PART III, LINE 4B	COMMONS MAINTENANCE AND SECURITY AS THE OWNER OF THE MAIN CAMPUS STREETS AND SIDEWALKS, THE TEXAS MEDICAL CENTER FUNCTIONS SIMILAR TO A CITY PUBLIC WORKS DEPARTMENT REPRESENTING ALL THE MEMBER INSTITUTIONS. TEXAS MEDICAL CENTER HAS OVER THE LAST TEN YEARS REPLACED NEARLY ALL EXISTING MAIN CAMPUS STREETS, SIDEWALKS AND PUBLIC UTILITIES. TEXAS MEDICAL CENTER'S FACILITY OPERATIONS AND MAINTENANCE DEPARTMENT MAINTAINS THIS INFRASTRUCTURE INCLUDING THE TREES, SHRUBS, FLOWERS, WAYFINDING SIGNAGE AND STREET HARDWARE. TEXAS MEDICAL CENTER PROVIDES SECURITY AND POLICE SERVICES FOR PROPERTY COVERED UNDER THE COMMONS ASSESSMENT AGREEMENT.

Identifier	Return Reference	Explanation
FAMILY/BUSINESS RELATIONSHIPS WITH OFFICERS, DIRECTORS, TRUSTEES	FORM 990, PART VI, LINE 2	MR BERNARD L WEINGARTEN AND MR ANDREW M ALEXANDER HAVE A FAMILY RELATIONSHIP MR PAUL GERVAIS BELL AND MR WALLACE S WILSON HAVE A BUSINESS RELATIONSHIP MR JOHN T CATER AND MR ROBERT J CRUIKSHANK HAVE A BUSINESS RELATIONSHIP MR J DOWNEY BRIDGWATER AND MR R BRUCE LABOON HAVE A BUSINESS RELATIONSHIP MR ANDREW M ALEXANDER, MR ROBERT J CRUIKSHANK AND MR MARC J SHAPIRO HAVE A BUSINESS RELATIONSHIP MR BERNARD L WEINGARTEN AND MS JANIECE LONGORIA HAVE A FAMILY RELATIONSHIP MR O HOLCOMBE CROSSWELL AND MS JANIECE LONGORIA HAVE A BUSINESS RELATIONSHIP DR MAE C JEMISON AND MR MARC J SHAPIRO HAVE A BUSINESS RELATIONSHIP MR WALLACE S WILSON AND MR WILLIAM N MATHIS HAVE A FAMILY RELATIONSHIP

Identifier	Return Reference	Explanation
FORM 990, PART VI, GOVERNANCE, MANAGEMENT, AND DISCLOSURE	LINE 11 - 990 REVIEW PROCESS	<p>THE PREPARER REVIEWS THE FORM 990 WITH THE CEO AND CFO. THE FORM 990 IS DISTRIBUTED TO AND REVIEWED BY THE AUDIT COMMITTEE. THE FINAL 990 IS MADE AVAILABLE TO THE BOARD OF DIRECTORS PRIOR TO FILING. LINE 12C - CONFLICT OF INTEREST COMPLIANCE CONFLICT OF INTEREST STATEMENTS ARE COMPLETED ANNUALLY BY THE BOARD OF DIRECTORS, OFFICERS AND KEY EMPLOYEES. THE STATEMENTS ARE REVIEWED BY THE INTERNAL AUDIT DEPARTMENT. IF A CONFLICT WERE TO ARISE, THE BOARD MEMBER WOULD BE REQUIRED TO DISMISS HIMSELF/HERSELF FROM ANY DISCUSSIONS OR DECISIONS REGARDING THE AREA OF CONFLICT. LINE 15 - COMPENSATION APPROVAL IN 2011, TEXAS MEDICAL CENTER'S PRESIDENT & CEO, EXECUTIVE VICE PRESIDENT AND EXECUTIVE VICE PRESIDENT/CHIEF FINANCIAL OFFICER'S COMPENSATION WAS ANALYZED BY AN INDEPENDENT COMPENSATION CONSULTANT WHICH USED COMPARABILITY DATA TO ASSESS COMPENSATION FOR THESE INDIVIDUALS. COMPENSATION FOR OTHER SENIOR VICE PRESIDENTS WAS REVIEWED. THE TOTAL COMPENSATION BUDGET IS ACCEPTED BY THE COMPENSATION COMMITTEE AND RATIFIED BY THE BOARD OF DIRECTORS. LINE 19 - PUBLIC DISCLOSURE OF GOVERNING DOCUMENTS. TEXAS MEDICAL CENTER'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST. PART XI, RECONCILIATION OF NET ASSETS. LINE 5 - OTHER CHANGES IN NET ASSETS. INVEST INC - UNREALIZED GAIN (7,503,835) INT RATE SWAP UNREALIZED LOSS 4,953,823 FAS 158 ANNUAL EXPENSE (1,314,776) _____ TOTAL (3,864,788)</p>

SCHEDULE R
(Form 990)

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2011

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

Name of the organization

TEXAS MEDICAL CENTER

Employer identification number

74-1030788

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)**Note.** Complete line 1 if any entity is listed in Parts II, III or IV**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Sale of assets to related organization(s)
- g** Purchase of assets from related organization(s)
- h** Exchange of assets with related organization(s)
- i** Lease of facilities, equipment, or other assets to related organization(s)
- j** Lease of facilities, equipment, or other assets from related organization(s)
- k** Performance of services or membership or fundraising solicitations for related organization(s)
- l** Performance of services or membership or fundraising solicitations by related organization(s)
- m** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- n** Sharing of paid employees with related organization(s)
- o** Reimbursement paid to related organization(s) for expenses
- p** Reimbursement paid by related organization(s) for expenses
- q** Other transfer of cash or property to related organization(s)
- r** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k	Yes	
1l	Yes	
1m		No
1n		No
1o		No
1p		No
1q		No
1r		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation

Form 4562

Depreciation and Amortization
(Including Information on Listed Property)

OMB No 1545-0172

2011

Department of the Treasury
Internal Revenue Service (99)

► See separate instructions. ► Attach to your tax return.

Attachment
Sequence No 179Name(s) shown on return
TEXAS MEDICAL CENTERBusiness or activity to which this form relates
GENERAL DEPRECIATIONIdentifying number
74-1030788**Part I Election To Expense Certain Property Under Section 179****Note:** If you have any listed property, complete Part V before you complete Part I.

1 Maximum amount (see instructions)	1	\$ 500,000
2 Total cost of section 179 property placed in service (see instructions)	2	
3 Threshold cost of section 179 property before reduction in limitation (see instructions)	3	\$ 2,000,000
4 Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-	4	
5 Dollar limitation for tax year Subtract line 4 from line 1 If zero or less, enter -0- If married filing separately, see instructions	5	

6	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
7 Listed property Enter the amount from line 29	7		
8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7	8		
9 Tentative deduction Enter the smaller of line 5 or line 8	9		
10 Carryover of disallowed deduction from line 13 of your 2010 Form 4562	10		
11 Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions)	11		
12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11	12		
13 Carryover of disallowed deduction to 2012 Add lines 9 and 10, less line 11 ►	13		

Note: Do not use Part II or Part III below for listed property. Instead, use Part V.**Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions.)**

14 Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions)	14	
15 Property subject to section 168(f)(1) election	15	
16 Other depreciation (including ACRS)	16	71,604

Part III MACRS Depreciation (Do not include listed property.) (See instructions.)**Section A**

17 MACRS deductions for assets placed in service in tax years beginning before 2011	17	
18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here ►		

Section B—Assets Placed in Service During 2011 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only—see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs		S/L	
h Residential rental property			27 5 yrs	MM	S/L	
i Nonresidential real property			27 5 yrs	MM	S/L	
			39 yrs	MM	S/L	
				MM	S/L	

Section C—Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12-year			12 yrs		S/L	
c 40-year			40 yrs	MM	S/L	

Part IV Summary (see instructions)

21 Listed property Enter amount from line 28	21	
22 Total Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return Partnerships and S corporations—see instructions	22	71,604
23 For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

Part V

Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A—Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

24a Do you have evidence to support the business/investment use claimed? Yes No

24b If "Yes," is the evidence written? Yes No

(a) Type of property (list vehicles first)	(b) Date placed in service	(c) Business/investment use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/Convention	(h) Depreciation/deduction	(i) Elected section 179 cost

25 Special depreciation allowance for qualified listed property placed in service during the tax year and used more than 50% in a qualified business use (see instructions) **25**

26 Property used more than 50% in a qualified business use

	%							
	%							
	%							

27 Property used 50% or less in a qualified business use

	%			S/L -				
	%			S/L -				
	%			S/L -				

28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1 **28**

29 Add amounts in column (i), line 26 Enter here and on line 7, page 1 **29**

Section B—Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person

If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles

30 Total business/investment miles driven during the year (do not include commuting miles)	(a) Vehicle 1		(b) Vehicle 2		(c) Vehicle 3		(d) Vehicle 4		(e) Vehicle 5		(f) Vehicle 6	
	Yes	No										
31 Total commuting miles driven during the year												
32 Total other personal (noncommuting) miles driven												
33 Total miles driven during the year Add lines 30 through 32												
34 Was the vehicle available for personal use during off-duty hours?												
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C—Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons (see instructions)

37 Do you maintain a written policy statement that prohibits all personal use of vehicles, including commuting, by your employees?													Yes	No
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See the instructions for vehicles used by corporate officers, directors, or 1% or more owners														
39 Do you treat all use of vehicles by employees as personal use?														
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?														
41 Do you meet the requirements concerning qualified automobile demonstration use? (See instructions)														

Note: If your answer to 37, 38, 39, 40, or 41 is "Yes," do not complete Section B for the covered vehicles

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year

42 Amortization of costs that begins during your 2011 tax year (see instructions)

43 Amortization of costs that began before your 2011 tax year **43**

44 Total. Add amounts in column (f) See the instructions for where to report **44**