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Form 990-PF Department of the Treasury Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Nonexempt Charitable Trust Treated as a Private Foundation

Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements.

2011

For calendar year 2011 or tax year beginning and ending A Employer identification number Name of foundation ROWLING FOUNDATION 73-6351612 Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 2142838500 600 E. LAS COLINAS BLVD., SUITE 1900 City or town, state, and ZIP code C if exemption application is pending, check here IRVING, TX 75039 G Check all that apply: Initial return Initial return of a former public charity D 1 Foreign organizations, check here Amended return Final return Foreign organizations meeting the 85% test, 2, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust _____ Other taxable private foundation under section 507(b)(1)(A), check here X Cash I Fair market value of all assets at end of year J Accounting method: Accrual If the foundation is in a 60-month termination Other (specify) under section 507(b)(1)(B), check here (from Part II, col (c), line 16) 10,611,256. (Part I, column (d) must be on cash basis) ▶\$ Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b) (c), and (d) may not necessarily equal the amounts in column (a)) for charitable purposes (cash basis only) expenses per books income 15,287,545 N/A Contributions, gifts, grants, etc., received if the foundation is not required to attach Sch. B. 2 Interest on savings and temporary cash investments STATEMENT 986 986 3 Dividends and interest from securities RECEIVED 5a Gross rents b Net rental income or (loss) Š 6a Net gain or (loss) from sale of assets not on line 10 JUL 0 9 2012 o Revenue Gross sales price for all b assets on line 6a ŭ 0 7 Capital gain net income (from Part IV line 2) OGDEN. 8 Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) STATEMENT 327 327 11 Other income 15,288,858 313. 12 Total Add lines 1 through 11 0. 0 13 Compensation of officers, directors, trustees, etc. Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees b Accounting fees c Other professional fees 17 Interest 18 Taxes 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications STMT 3 53 53 0. 23 Other expenses Total operating and administrative 24 53. expenses Add lines 13 through 23 53 5,401,038. 5,401,038 25 Contributions, gifts, grants paid 26 Total expenses and disbursements 5,401,038. 5,401,091 53 Add lines 24 and 25 27 Subtract line 26 from line 12: 9,887,767 2 Excess of revenue over expenses and disbursements 1,260 b Net investment income (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

123501 12-02-11 LHA For Paperwork Reduction Act Notice, see instructions

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<u>For</u>	m 99	0-PF (2011) ROWLING FOUNDATION	· · · · · ·		-6351612 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year		of year
<u>:</u>		Column should be for the or year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
		Cash - non-interest-bearing	245 516	06 000	06.005
	l	Savings and temporary cash investments	347,716.	26,297	. 26,297.
	3	Accounts receivable	12 000		
		Less: allowance for doubtful accounts	12,000.	 	
	4	Pledges receivable			
		Less: allowance for doubtful accounts			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less: allowance for doubtful accounts			
Assets	l	Inventories for sale or use		• •	
SS	i	Prepaid expenses and deferred charges			
•	ı	Investments - U.S. and state government obligations		40 000 040	10.504.050
	l	Investments - corporate stock STMT 5	0.	10,300,249	. 10,584,959.
	C	Investments - corporate bonds			
	11	Investments - land buildings and equipment basis			
		Less accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other			
	14	Land, buildings, and equipment: basis			
		Less accumulated depreciation			
	15	Other assets (describe)		 	
			250 546	10 205 546	10 611 056
		Total assets (to be completed by all filers)	359,716.	10,326,546	. 10,611,256.
	[Accounts payable and accrued expenses			
	18	Grants payable			
les	19	Deferred revenue			_
abilities	20	Loans from officers, directors, trustees, and other disqualified persons		· · · · · · · · · · · · · · · · · · ·	
ia i	21	Mortgages and other notes payable			_
	22	Other liabilities (describe)			_
		T A LV A VIV. (Add been 47 the early 00)	0	0	
_	23	Total liabilities (add lines 17 through 22)	0.	0	-
		Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31.			
S		·			
or Fund Balances	24	Unrestricted			
ag	25 26	Temporarily restricted			
ā	20	Permanently restricted Foundations that do not follow SFAS 117, check here			_
Ē		and complete lines 27 through 31.			
ō	27	Capital stock, trust principal, or current funds	0.	0	
ets	28	Paid-in or capital surplus, or land, bldg, and equipment fund	0.	0	
Net Assets	29	Retained earnings, accumulated income, endowment, or other funds	359,716.	10,326,546	<u>→</u>
t e	30	Total net assets or fund balances	359,716.	10,326,546	
Z	30	Total het assets of fund balances	333,710.	10,320,340	•
	31	Total liabilities and net assets/fund balances	359,716.	_10,326,546	
=					•1
L P	art	Analysis of Changes in Net Assets or Fund Ba	aiances		
1	Tota	net assets or fund balances at beginning of year - Part II, column (a), line	30		
	(mu	st agree with end-of-year figure reported on prior year's return)		_1	359,716.
2	Ente	amount from Part I, line 27a		2	
3	Othe	r increases not included in line 2 (itemize)	SEE STA	ATEMENT 4	
4	Add	lines 1, 2, and 3			10,326,546.
5	Decr	eases not included in line 2 (itemize)			
6	Tota	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	lumn (b), line 30		10,326,546.
					Form 990-PF (2011)

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(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				(b)	How ac - Purc - Dona	cquired hase ation		acquired lay, yr.)	(d) Date sold (mo., day, yr.)
1a									
b NONE									
С									
_ d				ļ					
e	1			L.,					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	\-,	st or other basis expense of sale					iain or (loss) s (f) minus (
a									
<u>b</u>									
<u>c</u>									
d			-						
Complete only for assets showing ga	n in column (h) and owned by t	the foundation	on 12/31/69	-		,,	\ Coupo (C	Col. (b) goin	minua
Complete only for assets showing ga	(i) Adjusted basis		cess of col. (i)					Col. (h) gain not less thar	
(i) F.M.V. as of 12/31/69	as of 12/31/69		col. (j), if any					(from col. (
a									
b									·
c									
d									
e									
2 Capital gain net income or (net capital	loss) { If gain, also enter If (loss), enter -0-			}	2				
3 Net short-term capital gain or (loss) as									-
If gain, also enter in Part I, line 8, colu- lf (loss), enter -0- in Part I, line 8	, ,	ia (0).		}	3				
	er Section 4940(e) for	Reduced	Tax on Net	Inv	estn	nent Inc	ome		
(For optional use by domestic private four	ndations subject to the section 4	1940(a) tax on	net investment in	come	e.)			•	
If section 4940(d)(2) applies, leave this part Was the foundation liable for the section 4 If "Yes," the foundation does not qualify up 1 Enter the appropriate amount in each	1942 tax on the distributable am nder section 4940(e). Do not co	mplete this pa	ırt.		· · · · · · · · · · · · · · · · · · ·				Yes X No
(a) Base period years Calendar year (or tax year beginning in	(b)		Net value of no	(c)		use assets			(d) ution ratio ided by col. (c))
2010	/	4,004.				7,846		(001. (0) 014	1.643922
2009	1.72	9,243.				4,431			.788014
2008		1,194.				7,613			.774928
2007		9,804.				6,932			.287810
2006		1,709.				5,623			.181170
2 Total of line 1, column (d)							2		3.675844
3 Average distribution ratio for the 5-year the foundation has been in existence if		on line 2 by 5,	or by the number	of ye	ars		3_		.735169
4 Enter the net value of noncharitable-us	se assets for 2011 from Part X, I	line 5					4		442,227.
5 Multiply line 4 by line 3							5		325,112.
6 Enter 1% of net investment income (1	Enter 1% of net investment income (1% of Part I, line 27b)			6		13.			
7 Add lines 5 and 6							7		325,125.
8 Enter qualifying distributions from Par	t XII, line 4						8		5,401,038.
If line 8 is equal to or greater than line See the Part VI instructions	7, check the box in Part VI, line	1b, and comp	lete that part usin	g a 1	% tax ı	rate.			
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Form 990-PF (2011) ROWI FOUNDATION (Section 4940(a) 4940(b) 4940(e) of	73	<u>-6351</u>	612	P	age 4
Part VI Froise Tay Deal Investment Income (Section 4940(a), 4940(b), 4940(e),	r 4948	- see	instru	ction	ıs)
1a Fremot and 1 and enter N/A on line 1.					
(anach copy of letter in increasary-see instructions)		1			
b Domestic foundations that meet ition 4940(e) requirements in Part V, check here X and enter 1%	1	 			<u>13.</u>
OilPart I line 27h		1			
c All other domestic foundations on the 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).					_
2 Tax under section 511 (domesticon 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2				0.
3 Add Ines 1 and 2	3	 			13.
4 Sublitle A (Income) tax (domestiction 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4				0.
5 Taxbased on investment income ubtract line 4 from line 3. If zero or less, enter -0-	5	 			13.
6 Credits/Payments:	_				
a 2011 estimated tax payments and 110 overpayment credited to 2011	<u> </u>				
b Exempt foreign organizations - taxethheld source					
c Tax paid with application for extension of time to file (Form 8868)					
d Backup withholding erroneously withheld	— .			<u></u>	۰.
7 Total credits and payments. Add lines 6/through 6d	7	-		0	96.
8 Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached	8				
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				0.2
10 Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 11 Enter the amount of the 10 to be 20 direct to 2012 perimated tax 683 • Refunded	10				83.
The time amount of file to to be. Choice to 2012 estimated tax	▶ 11	<u> </u>			0.
Part VII-A Statements Regarding Activities	VODO ID			Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or inter	vene in		1a	. 00	X
any political campaign?	1)2		1b		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for definition	dished o	r	"		
If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published	nsiled o	'			
distributed by the foundation in connection with the activities			1c		х
 Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: 					
(1) On the foundation \triangleright 0 (2) On foundation managers \triangleright \$	0.				
(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$	<u></u>		1		
managers. > \$ 0.					1
2 Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		х
If "Yes," attach a detailed description of the activities					
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporat	ion, or				
bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes			3		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?			4a		Х
b If "Yes," has it filed a tax return on Form 990-T for this year?		N/A	4b		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		X
If "Yes," attach the statement required by General Instruction T					
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either.			,		
 By language in the governing instrument, or 					
 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the 	state law	<i>!</i>			
remain in the governing instrument?			6_	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year?			7	X	-
If "Yes," complete Part II, col. (c), and Part XV.					
8a Enter the states to which the foundation reports or with which it is registered (see instructions)					
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)				1	1
of each state as required by General Instruction G? If "No," attach explanation			8b	X	L_
9 is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for	or calenda	ır			
year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Part XIV			9		X
10 Did any persons become substantial contributors during the tax year? If "Yes" attach a schedule listing their names and addresses	STI		10	X	<u> </u>
		F	orm 99 0)-PF	(2011)

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_	ert VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of	1		
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		<u>X</u>
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	
	Website address ► <u>WWW.ROWLINGFOUNDATION.ORG</u>	12 0		
14	The books are in care of ▶ DAVE ADAMS Telephone no. ▶ 214-28		500	
	Located at ► 600 E. LAS COLINAS BLVD., STE. 1900, IRVING, TX ZIP+4 ►7!	0039		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here	3.7	/ 3►	· Ш
	and enter the amount of tax-exempt interest received or accrued during the year	ĪŅ	/A Yes	No
16	At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority over a bank,	ا مد ا	162	
	securities, or other financial account in a foreign country?	16		X
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign			
De	country ► art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			L
F			Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	-	163	1,00
18	During the year did the foundation (either directly or indirectly): (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(1) -1 3 -1 1 1			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? Yes X No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			į
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after			İ
	termination of government service, if terminating within 90 days.) Yes X No			
,	o If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
٠	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
•	before the first day of the tax year beginning in 2011?	1c		х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
_	defined in section 4942(j)(3) or 4942(j)(5)):	Ì		
	At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning	İ		
	before 2011? Yes X No			
	If "Yes," list the years >			
-	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions) N/A	2b		
(f the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	1		ļ
	>			
3	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year?			
١	b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2011) N/A	3b	<u> </u>	
	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
ļ	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that		1	1,7
	had not been removed from jeonardy before the first day of the tay year beginning in 20112	ı 4h	1	X

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orm 990-PF (2		FOUNDATION			73-63516	<u> 512</u>	Pag	je 6
Part VII-B	Statements Regar	ding Activities for Which F	Form 4720 May Be F	Required (contin	ued)			
5a During the	e year did the foundation pay o	or incur any amount to:						
(1) Carry	on propaganda, or otherwise	attempt to influence legislation (section	n 4945(e))?	Y6	s X No		İ	
(2) Influe	ence the outcome of any specif	fic public election (see section 4955); o	r to carry on, directly or indire					
any v	oter registration drive?				es X No			
(3) Provi	de a grant to an individual for t	travel, study, or other similar purposes	7	Ye	es X No			
(4) Provi	de a grant to an organization o	other than a charitable, etc., organization	n described in section					
509(a	a)(1), (2), or (3), or section 49	40(d)(2)?		Ye	es 🗶 No	1		
	• • •	religious, charitable, scientific, literary,	or educational purposes, or t					
•	revention of cruelty to children				es X No		.	
-		ny of the transactions fail to qualify und	·	ın Regulations	4-	ŀ	,	
		egarding disaster assistance (see instru	•		N/A	5b		
-	, •	e regarding disaster assistance check h				ĺ	.	
		does the foundation claim exemption fi					.	
·	re responsibility for the grant?			I/A L Y	es No			
		red by Regulations section 53 4945			ļ	j		
		eive any funds, directly or indirectly, to p	pay premiums on	<u></u>	[Te]	1		
•	I benefit contract?			Y6	es X No	٠.		v
		premiums, directly or indirectly, on a p	ersonal benefit contract?		-	6b		<u>X</u> _
	o 6b, file Form 8870	foundation a party to a prohibited toy o	balter transaction?		es X No			
-	• • •	foundation a party to a prohibited tax s proceeds or have any net income attribu		16	N/A	7b		
		: Officers, Directors, Trust		nagers Highly		70		—
Part VIII	Paid Employees, a	and Contractors	ccs, i candation me	inagers, riigin	•			
1 List all off	icers, directors, trustees,	, foundation managers and their	compensation.					
			(b) Title, and average	(c) Compensation	(d) Contributions to employee benefit plans and deterred]	e) Expens	
	(a) Name and a	address	hòurs per week devoted to position	(If not paid, enter -0-)	and deterred compensation	ac	ccount, ot allowance	
	<u> </u>							
·								
SEE STA	TEMENT 7			0.	0.			0.
	.,,			:				
						ļ		
								
								
0 0	-Ai# #i bi-b		luded as line 4). If some		l			
z Compens	ation of five nignest-paid	employees (other than those inc	(b) Title, and average	enter "NONE."	(d) Contributions to	T-7	(a) Eynen	
(a) Na	ame and address of each empl	oyee paid more than \$50,000	hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	l ac	(e) Expens count, of	her
	IONE:		devoted to position		compensation	 	allowance	:S
	IONE							
		· · · · · · · · · · · · · · · · · · ·				+		
				-		+-		—
						+		—
			1					
					-	+		
		*****	1					
Total number	of other employees paid over 5	\$50,000	L		<u> </u>			0

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Part VIII Information About Officers, Directors, Trustees, Foundation Paid Employees, and Contractors (continued)	ntion Managers, Highly	,
3 Five highest-paid independent contractors for professional services. If none, ente	·	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statis number of organizations and other beneficiaries served, conferences convened, research papers pro	stical information such as the duced, etc.	Expenses
1N/A		
2		
3		
4		
		<u>.</u>
Part IX-B Summary of Program-Related Investments Describe the two largest program-related investments made by the foundation during the tax year on	lines 1 and 2.	Amount
1 N/A		
2		
All other program-related investments. See instructions. 3		
Total. Add lines 1 through 3	>	0.

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P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndations,	see instructions)
<u> </u>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		.
	Average monthly fair market value of securities	1a	302,203.
	Average of monthly cash balances	1b	146,758.
	Fair market value of all other assets	1c	
-	Total (add lines 1a, b, and c)	1d	448,961.
	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	448,961.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	6,734.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	442,227.
6	Minimum investment return Enter 5% of line 5	6	22,111.
Р	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations are foreign organizations check here and do not complete this part.)	id certain	
1	Minimum investment return from Part X, line 6	1	22,111.
2a	Tax on investment income for 2011 from Part VI, line 5		
b	Income tax for 2011. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	13.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	22,098.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	22,098.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	22,098.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	5,401,038.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	·
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3Ъ	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	5,401,038.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		
	income. Enter 1% of Part I, line 27b	5	13.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	5,401,025.
	Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation	qualifies fo	r the section
	4940(e) reduction of tax in those years.		

Form **990-PF** (2011)

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2010	(c) 2010	(d) 2011
1 Distributable amount for 2011 from Part XI,	- :			
line 7				22,098.
2 Undistributed income, if any, as of the end of 2011				
a Enter amount for 2010 only			0.	
b Total for prior years:				
,,		0.	· 	
3 Excess distributions carryover, if any, to 2011:				
a From 2006 1,216,841.	:			
b From 2007 2,354,289.				
c From 2008 4,598,791.				
d From 2009 1,620,988.				
e From 2010 2,738,928.				
f Total of lines 3a through e	12,529,837.			
4 Qualifying distributions for 2011 from		!		
Part XII, line 4: ► \$ 5,401,038.	ľ		_	
a Applied to 2010, but not more than line 2a			0.	
b Applied to undistributed income of prior		_		
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus	_			
(Election required - see instructions)	0.			
d Applied to 2011 distributable amount				22,098.
e Remaining amount distributed out of corpus	5,378,940.	<u> </u>		
Excess distributions carryover applied to 2011 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	17,908,777.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2010. Subtract line				
4a from line 2a. Taxable amount - see instr.	. <u>.</u> .		0.	
f Undistributed income for 2011. Subtract				
lines 4d and 5 from line 1. This amount must				_
be distributed in 2012				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3)	0.			
8 Excess distributions carryover from 2006	1 016 011			
not applied on line 5 or line 7	1,216,841.			
9 Excess distributions carryover to 2012	16 601 036			
Subtract lines 7 and 8 from line 6a	16,691,936.			
10 Analysis of line 9:				
a Excess from 2007 2,354,289.				:
b Excess from 2008 4,598,791.				
c Excess from 2009 1,620,988.				
d Excess from 2010 2,738,928. e Excess from 2011 5,378,940.				
e Excess from 2011 5,378,940.		l	1	Form 990-PF (2011)

orm 990-PF (2011) ROWLING Part XIV Private Operating F	FOUNDATION		LA question Q)	73-6 N/A	351612 Page 10
		 		N/A	
1 a If the foundation has received a ruling o					
foundation, and the ruling is effective fo			▶ └	<u> </u>	
b Check box to indicate whether the found		ng foundation described		4942(j)(3) or	1942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years	1 1 10000	4.3.7.1.1
income from Part I or the minimum	(a) 2011	(b) 2010	(c) 2009	(d) 2008	(e) Total
investment return from Part X for					
each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon: a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					-
2/3 of minimum investment return					
shown in Part X, line 6 for each year					
listed				-	
c "Support" alternative test - enter:		İ			
(1) Total support other than gross investment income (interest,					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt					
organizations as provided in					
section 4942(j)(3)(B)(III)					
(3) Largest amount of support from					
an exempt organization					· · · · · · · · · · · · · · · · · · ·
(4) Gross investment income Part XV Supplementary Info	rmetion (Comple	to this port only	if the foundation	n had \$5 000 or n	oro in accets
at any time during			ii tile loundatio	11 11au \$5,000 01 11	iore in assets
					
 Information Regarding Foundation List any managers of the foundation wh 	_	than 2% of the total con	tributions received by th	a foundation before the c	loce of any tay
year (but only if they have contributed i			inbutions received by in	e loundation before the c	1036 of any tax
SEE STATEMENT 8	. , , ,				
b List any managers of the foundation wh	no own 10% or more of th	ne stock of a corporation	(or an equally large por	tion of the ownership of a	partnership or
other entity) of which the foundation ha	is a 10% or greater intere	st.	(* * * * * * * * * * * * * * * * * * *	•	
NONE					
2 Information Regarding Contribut	ion, Grant, Gift, Loan	. Scholarship, etc., P	rograms:		
Check here ► X if the foundation				not accept unsolicited re	quests for funds If
the foundation makes gifts, grants, etc	(see instructions) to indi-	viduals or organizations	under other conditions,	complete items 2a, b, c, a	nd d.
a The name, address, and telephone num	ber of the person to who	m applications should be	addressed.	-	
b The form in which applications should	be submitted and informa	ition and materials they s	should include:	•	
c Any submission deadlines:					
d Any restrictions or limitations on award	le such as hy geographic	al areas, charitable fields	kinds of institutions of	nother factors	
• Any restrictions of infinitations of award	is, sacinas by geograpine	a. a. oas, onantable 116103	, imigo of montunons, th	5	

73-6351612 Page 11 ROWLING FOUNDATION Form 990-PF (2011) Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient Purpose of grant or contribution show any relationship to any foundation manager or substantial contributor Foundation Amount status of Name and address (home or business) recipient a Paid during the year PUBLIC CHARITY SEE ATTACHED SCHEDULE SEE ATTACHED SCHEDULE N/A 600 E. LAS COLINAS BLVD. 5 401 038. IRVING TX 75039 ➤ 3a 5 401 038. Total **b** Approved for future payment NONE

Form **990-PF** (2011)

Total

Part XVI-A	Analysis of Income	e-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated	business income		by section 512, 513, or 514	(e)
-	(a) Business	(b) Amount	Exclu- sion	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code	, anount	
a			+		
b	[i				
<u> </u>	1 1				
d	1				
e					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	986.	
4 Dividends and interest from securities					
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			14	327.	
8 Gain or (loss) from sales of assets other than inventory					
9 Net income or (loss) from special events					····
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a	.				
b					
c		·			
d	·				
e	.			4 24 2	
12 Subtotal. Add columns (b), (d), and (e)		(0.	1,313.	1 212
13 Total. Add line 12, columns (b), (d), and (e)				13	1,313
(See worksheet in line 13 instructions to verify calculations.)	-	=1			

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).

123621 12-02-11

Part XVII			NG FOUNDATI	ON	· · · · · · · · · · · · · · · · · · ·		73-63	<u>51612</u>	Pa	ge 13
1 Did the organization describy or indirectly or graphs and you the following with any other organization discribed in section 501(c) of the Code (other than section 501(c)3) organizations; or in section 527, relating to political organizations? (1) Cash (2) Other assets (3) Did in section 501(c) (3) organization to a noncharitable exempt organization of (1) Sales of assets to an anoncharitable exempt organization (2) Purchases of assets from a noncharitable exempt organization (3) Bratist of faceties, equipment, or other assets (4) Remindurement arrangements (3) Losis or loan guarantees (3) Purchases of assets from a noncharitable exempt organization (3) Bratist of faceties, equipment, making bits, other assets, or paid employees (4) Performance of services or membership or fundrationg solicitations (5) Performance of services from membership or fundrationg solicitations (6) Performance of services from membership or fundrationg solicitations (7) Performance of services from the services of the proprinting foundation. If the foundation received less than the maket value in any transaction or sharing arrangement, show in column (4) the value of thing goods, other assets, is cross-received. (a) I, mer or (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of relationship (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of relationship (c) Description of relationship (d) Name of noncharitable exempt organization (e) Type of organization (e) Description of relationship (e) Description of relationship (f) Type of organization (e) Type of organization (e) Description of relationship (g) Type of organization (e) Type of organization (e) Description of relationship (g) Type of organization (e) Type of organization (e) Date of the best of my brownedge or the service of the service organization (e) Type of organization (e) Date of the best of my brownedge organization (e) Type of organization (e) Type of organization (e) Type of organization (e) Typ	Part 2			rs To an	d Transactions a	and Relation	nships With Nonch	aritable)	
the Code (other than section 501(c)(3) organizations) or in section 507, relating to political organizations? 1 Transfers from the reporting foundation to a noncharitable exempt organization of: 1 Sales of assets to 3 Other transactions: 1 Sales of assets from a noncharitable exempt organization 2 Purchasses of assets from a noncharitable exempt organization 3 Fential of facilities, equipment, or other assets 4 Remitted containing a sequent of the assets 4 Remitted containing a sequent of the assets of the second of the s		Exempt Organ	nizations							
Transfers from the reporting foundation to a noncharitable exempt organization of: (1) Cash (2) Other assests 5 Other transactions: (3) Sales of assets to an noncharitable exempt organization (2) Purchases of assets from a noncharitable exempt organization (3) Rental of Galines, equipment, or other assets (4) Rembursement arrangements (5) Loans or loan guirantees (5) Loans or loan guirantees (6) Performance of services or membership or fundrasing solicitations (6) Performance of services or membership or fundrasing solicitations (7) Performance of services or membership or fundrasing solicitations (8) Performance of services or membership or fundrasing solicitations (8) Performance of services or membership or fundrasing solicitations (9) Performance of services or services green by the reporting foundation. If the foundation received less than that immarket value in any transaction or sharing arrangement, show in column (1) the value of the goods, other assets, or past decides. Column (b) should always show the fair market value of the goods, other assets, or services received. (a) I.m. or (b) Amount involved (c) Name of inoncharitable exempt organization (d) Description of resistances, and sharing arrangements, show in column (1) the value of the goods, other assets, or services received. (a) I.m. or (b) Amount involved (c) Name of inoncharitable exempt organization (d) Description of resistances, and sharing arrangements, and using a rangements. N/A (a) Harne of organization (b) Type of organization (c) Description of relisionship TRUSTEE Trustee Figurity pe preparer is name Palut Interest in a factorization of vinustee Palut Interest in a factorization of vinustee Palut Interest Intere							ection 501(c) of		Yes	No
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Siles of assets to an oncharitable exempt organization 19/1 X 19/2	٠,									
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(6) Performance of services or membership or fundrasing solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) Line to (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly attiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 52?? b. If "Yes," complete the following schedule. (a) Name of organization (b) Type of organizations (e) Description of relationship N/A Outdoor penalties of organization (e) Description of vehicly property has a return, including accompanying schedules and alterments, and to the best of my knowledge and property of the code (other than secular than taxpayer) is based on all information of which prepare has any knowledge and property of the property of the code (other than secular than taxpayer) is based on all information of which prepare has any knowledge and property of the property of the code (other than taxpayer) is based on all information of which prepare has any knowledge and property of the property of the property of the code (other than taxpayer) is based on all information of which prepare has any knowledge and property of the property of the code (other than taxpayer) is based on all information of which prepare has any knowledge and property of the property of the code (other than taxpayer) is based on all information of which prepare has any knowledge and property of the code (other than taxpayer) is based on all inf		=	•							
© Stanning of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is Yes, complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation deceeved less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) Line no (b) Amount involved (c) Name of noncharitable exempt organization (d) Description of branders, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly stillated with, or related to, one or more tax exempt organizations described in section 501(c) of the Code (other than section 501(c))(3)) or in section 52?? b If Yes, complete the following schedule. (a) Harne of organization (b) Type of organization (e) Description of relationship N/A Sign and belief, it is functored, and compilete the standard of the best of my knowledge spant belief, it is functored, and compilete the following the prepare (other than tax payer) is based on all information of which prepare has any knowledge splant with the prepare splant which prepare (other than tax payer) is based on all information of which prepare has any knowledge splant with the prepare splant in the prepare (other with the prepare splant which prepare the splant which prepare is some body keeping? Paid Preparer Firm's fame DAVID G. ADAMS	٠,	•	amharchin or fundraicing	colicitations						
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N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b. If Yes,' complete the following schedule. (a) Name of organization (b) Type of organization (c) Description of relationship N/A Sign and belief, it is slue, correct, and complete the foreigner (other than taxpayer) is based on all information of which prepare has any knowledge prepare (other than taxpayer) is based on all information of which prepare has any knowledge prepare (other than taxpayer) is based on all information of which prepare has any knowledge prepare (other than taxpayer) is based on all information of which prepare has any knowledge prepare is signature. Provilype preparer's name Preparer Provilype preparer's name Preparer Provilype preparer's name Preparer Provilype preparer's name Preparer Firm's name DAVID G. ADAMS Firm's sell. Firm's name DAVID G. ADAMS	(a) Line n	o (b) Amount involved	(c) Name of none	charitable ex	xempt organization	(d) Descrip	tion of transfers, transactions, a	nd sharing arr	angeme	nts
2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes			 							
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes									,	
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes		<u> </u>	<u></u>							
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes						<u> </u>				
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes						_	·· · · · · ·			
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes										
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes						 				
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes			<u> </u>							
In section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes	22 101	the foundation directly or indirec	the affiliated with or relate	d to one or	mare tax-exempt organi	uzatione december				
(a) Name of organization (b) Type of organization (c) Description of relationship N/A Under penalties of perjury, I declare that I have extracted and belief, it is fue, correct, and complete reference of the relation of the preparer (other than taxpayer) is based on all information of which preparer has any knowledge and belief, it is fue, correct, and complete reference of the relation of the preparer shown below (see inst.)? TRUSTEE TRUSTEE Provitype preparer's name Preparer's signature Preparer Firm's name ▶ DAVID G. ADAMS Firm's EIN ▶		•	•	•		izations described	u	☐ Yes	x	T Nα
(a) Name of organization N/A Under penalties of perjury, I declare that I have example his return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is fue, correct, and complete the first further preparer (other than taxpayer) is based on all information of which preparer has any knowledge TRUSTEE TRUSTEE Provitype preparer's name Preparer's signature Preparer's signature Preparer Firm's name DAVID G. ADAMS Firm's EIN				01 111 0001101	. 021			103		
Sign Here Signature of officer or trustee ProvVType preparer's name Preparer Prim's name Date Date Date Date Date Prim's name Date Date Date Date Prim's name Date Prim's name Date Date Prim's name Date Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name				(b) Type of organization		(c) Description of relatio	nship		
Sign Here Signature of officer or trustee ProvVType preparer's name Preparer Prim's name Date Date Date Date Date Prim's name Date Date Date Date Prim's name Date Prim's name Date Date Prim's name Date Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name Date Prim's name		N/A								
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Sign Here And belief, it is the, correct, and complete Penalth of preparer (other than taxpayer) is based on all information of which preparer has any knowledge TRUSTEE TRUSTEE Trule TRUSTEE Trule T										
Paid Preparer Prim's name ▶ DAVID G. ADAMS TRUSTEE Tritle TRUSTEE Tritle TRUSTEE Tritle Tritle Tritle TRUSTEE Tritle Tritle Prim'Type preparer's name Preparer's signature Date Check if self- employed PO1065027		Under penalties of perjury, I declare	that I have examined this return				avas baa aas linassiladaa	May the IRS o	discuss	this
Signature/of officer or trustee Date Title PriMVType preparer's name Preparer's signature Date Check if Self- employed Politoria self- employed Preparer Firm's name ▶ DAVID G. ADAMS Firm's EIN ▶		\ \ \ \ \ \ \ \ \		(outer than to	i			return with thi s <u>hown</u> below	e prepar (see <u>ins</u>	er tr)?
Paid Preparer's name Preparer's signature Preparer's signature Date	неге		harf				TEE	LX Yes		J No∫
Paid Preparer Firm's name ▶ DAVID G. ADAMS Self- employed P01065027				parer's are			Chack 1 if Inti	NI .		
Paid Preparer Firm's name ▶ DAVID G. ADAMS P01065027 Firm's EIN ▶		Pigno Type preparer's n	ame Pre	parer s sign	iaiui	Date / 1	I — I	IV		
Preparer Firm's name ► DAVID G. ADAMS	Paid		2	5441	l.	16/27/14	- 	01065	007	
· · · · · · · · · · · · · · · · · · ·		arer Eumin come N DAY	ITD C ADAMC		<u> </u>	*/ * ¹		01002	02/	
	-		TD G. WAWA				THIII S EIN			

(214) 283-8500 Form **990-PF** (2011)

Phone no.

Firm's address ▶ 600 EAST LAS COLINAS BLVD. 1900

IRVING, TX 75039

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No 1545-0047

2011

Name of the organization **Employer identification number** ROWLING FOUNDATION 73-6351612 Organization type (check one): Filers of: Section: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II Special Rules For a section 501(c)(3) organization filing Form 990 or 990 EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II. 🔟 For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000 If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part II, line 2 of its Form 990-PF, to

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization

Employer identification number

73-6351612

ROWLI:	NG FOUNDATION	73	<u>3-6351612</u>
Part I	Contributors (see instructions) Use duplicate copies of Part I if addition	al space is needed	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	TRT EQUITY ADVISORS, LLC 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	\$ 300,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	TRT HOLDINGS, INC. 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	\$ <u>150,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	TRT HOLDINGS, INC. 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	\$ <u>4,910,044</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	TRT HOLDINGS, INC. 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	\$ 9,927,501.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)

(a)

No.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Person Payroli Noncash

(c)

Total contributions

(b)

Name, address, and ZIP + 4

(d)

Type of contribution

(Complete Part II if there is a noncash contribution)

Employer identification number

ROWLING FOUNDATION

73-6351612

Part II	Noncash Property (see instructions) Use duplicate copies of P		6351612
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
3	119,962 SHARES OF PGE STOCK		
		s 4,910,044.	12/28/12
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
4	250,126 SHARES OF PGE STOCK		_
		\$ 9,927,501.	12/19/12
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_			
23453 01-23		\$ Schedule B (Form 99	

Employer identification number

OWLIN Part III	G FOUNDATION Exclusively religious, charitable, etc., indiv	vidual contributions to section 501(c	73-6351612 (7), (8), or (10) organizations that total more than \$1,000 for								
	year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc.	he following line entry. For organizatio	ons completing Part III. enter								
	Use duplicate copies of Part III if addition										
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held								
-		(e) Transfer of gift	t								
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee								
a) No.	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held								
Part I											
-	(e) Transfer of gift										
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee								
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held								
		(e) Transfer of gif									
-	Transferee's name, address, a		Relationship of transferor to transferee								
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held								
-	(e) Transfer of gift										
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee								

FORM 990-PF INTEREST ON SAV	INGS AND TE	MPORARY CASH	INVESTMENTS	STATEMENT	1	
SOURCE				AMOUNT		
BANK OF AMERICA FIDELITY			-		26. 60.	
TOTAL TO FORM 990-PF, PART I	, LINE 3, CO	OLUMN A	=	9	86.	
FORM 990-PF	OTHER :	INCOME		STATEMENT	2	
DESCRIPTION		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME			
BAC FAIR TRADE SETTLEMENT		327.	327	•		
TOTAL TO FORM 990-PF, PART I	LINE 11 =	327.	327	•		
FORM 990-PF	OTHER 1	EXPENSES		STATEMENT		
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOM			
BANK FEES	53	. 53	•		0.	
TO FORM 990-PF, PG 1, LN 23	53	. 53	•		0.	
FORM 990-PF OTHER INCREASES	S IN NET AS	SETS OR FUND	BALANCES	STATEMENT	4	
DESCRIPTION				AMOUNT		
TAX BASIS/FMV OVER BOOK DIF	FERENCE		-	79,00	53.	
TOTAL TO FORM 990-PF, PART I	II, LINE 3		_	79,00	53.	

IRVING, TX 75039

. .

FORM 990-PF C	ORPORATE STOCK		STAT	EMENT	9
DESCRIPTION		BOOK VALUE		MARKET ALUE	
255,768 SHARES OF PGE		10,300,24	19. 10	,584,95	9.
TOTAL TO FORM 990-PF, PART II, LI	NE 10B	10,300,24	19. 10	,584,95	9.
	STANTIAL CONTRIB	BUTORS	STAT	EMENT	
NAME OF CONTRIBUTOR	ADDRESS				
TRT EQUITY ADVISORS, LLC	600 E. LAS CO IRVING, TX 75		, SUITE 1	900	
	T OF OFFICERS, D FOUNDATION MANA TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB		
ROBERT B. ROWLING					
600 E. LAS COLINAS BLVD., SUITE 1900	TRUSTEE				
	TRUSTEE 2.00	0.	0.	ACCOUN	
IRVING, TX 75039 TERRY H. ROWLING		0.	0.	ACCOUN	IT ——
	2.00		0.	ACCOUN	IT ——
IRVING, TX 75039 TERRY H. ROWLING 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039 ROBERT B. ROWLING, JR.	2.00 TRUSTEE			ACCOUN	0 .
IRVING, TX 75039 TERRY H. ROWLING 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	2.00 TRUSTEE 2.00			ACCOUN	0 .
TERRY H. ROWLING 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039 ROBERT B. ROWLING, JR. 600 E. LAS COLINAS BLVD., SUITE 1900	2.00 TRUSTEE 2.00 TRUSTEE	0.	0.	ACCOUN	0.

ROWLING FOUNDATION			73-635	1612
JAMES D. CALDWELL 600 E. LAS COLINAS BLVD., SUITE 1900 IRVING, TX 75039	TRUSTEE 4.00	0.	0.	0.
WILLIAM C. DUNLAP 3801 REGENCY CREST DRIVE, SUITE 100 GARLAND, TX 75041	TRUSTEE 1.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE	E 6, PART VIII	0.	0.	0.
	ART XV - LINE 1A F FOUNDATION MANAGERS		STATEMENT	8

NAME OF MANAGER

ROBERT B. ROWLING TERRY H. ROWLING

Amount	25,049 16	100 196 64	20,055.70 20,055.70	12 000 00	126 666 00 125,000 00 1 668 00	3 000 00	10,000 00	00 0	00 000 01	25 000 00	00 000 01 00 0 00 0 00 0	140 267 11	325 00 325 00	20 055 70 0 00 20 055 70	100,196 64	20,055 70 20 055 70	100 196 64
Purpose of Grant or Contribution	Advocates for community transformation lines city justice munity	Focus on leadership development holistic transformation and peacebuling and reconclisation in Africa.	Support Christian music ministries	Provide Aizheimer's support	Deliver quality affordable housing to stimulate the revitatization of West Dalls and develop a healtry and safe community	Support niterdenominational Christian ministry	Rase swareness of police fire minary	Support for poor and undergreed	Support programs that provide screaming and referrals for substance abures	Promate recearch and healing of the brain	Subport empowement for women to make Me affirming choices	Promotes phracel and spirmal healing of disabled children in devaloping countries	Supports prayer for leaders	Provide support to women facing unplanned pregnancies	Equp gody servani leaders for proclamation of His Word	Support moral and sputhal renewal in nation and world	To equp evangeize and establish churches around the world
Foundation Status of Recipient	509 (a) (1) (public chanty)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public chanty)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) [public charity]	509 (a) (1) (public chanty)	509 (a) (1) (public chanty)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (bublic charry)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public charity)
Retation to Founation Zip Manager	75222 N/A	75374 N/A	91344 N/A	75204 N/A	75222 N/A	32862 82 N/A	75002 N/A	76119 N/A	75205 N/A	75235 N/A	75225 N/A	17043 N/A	75235 N/A	75238 N/A	75204 N/A	75252	75074 N/A
State	¥	ž	Š	¥	¥	교	¥	ř	¥	¥	¥	Ą.	¥	¥	¥	¥	¥
Clty	Dailes	Oaflas	Granada Hills	Daltas	Dallas	Orlando	Allen	Fort Worth	Dallas	Oalles	Ostas	Lemoyne	Datas	Deltas	Dallas	Daltas	Plano
Street Address	P O Bos 223225	P O Boy 740337	11856 Balboa Blvd #337	4144 N Central Experssway STE 750	P O Box 2242703	PO Box 628222	101 C North Greenville Ave #55	P O Box 15610	6000 Preston Road	2200 W Mockingbird	4516 Lovers Lane Sia 103	701 Bosier Avenue	5415 Maple Avenue State 230	12959 Junier Rd Sure 260	J9D9 Swiss Avenue	17304 Preston Rd Sure 1050	600 Development Dr # 120
Rowling Foundation EIN# 73-6351612	ACT Total ACT	ALARM Total ALARM	Amerson Music Ministries Total Amerson Music Movetnes	Alzhelmers Association Total Ahemer & Association	Buildars of Mope Total Budders of Mope	Campus Crusade for Christ Total Campus Crusade for Christ	Carry the Load Total Carry the Load	Catholic Charities of Ft. Worth Total Catholic Charities of Dallas	Chemical Awareness Resources & Education Total C.A.R.E	Center for BrainHealth, UT Dallas Total Center for BrainHealth UT Dallas	Council for Life Tatal Council for Life	Cure international Total Cure international	Dallas Christian Leadership Prayer Breakfast Total Chratsan Leadership Prayer Breakfast	Dalias Pregnanacy Resource Center Total Dalas Pregnancy Resource Center	Daltas Theological Seminary Dalss Semnary Foundaton Total Dalas Theological Seminary	Dennison Forum on Truth and Culture Total Dennison Forum on Truth and Culture	a3 Partners Withbiry Total a3 Partners Movatry

Rowing Foundation EIN # 73 6351612 2011 Grants

Amount	150 294 96 150 294 96	00 000 \$	3 000 00	3 000 00	20 055 70	1 006,339 95 1 008 339 95	25 000 00	20,055 70 20 055 70	100,196 64	120 252 34	220 252 34	20 055 70	00 000 001	60,126,17	100,198 64	00 000 \$	50,098 32 50 098 32	2 500 00 2 500 00 0 00	00 000 s	199 860 40 20,000 00 219 860 40
Purpose of Grant or Contribution	Support to mobilite Body of Crinst to evangetze fost and equal total between	Support street evangelsm	Supports or ganziations the support children with terminal and chronic ifnesses and physical disabilities	Support the fight of poverty create jobs and transform lives in	Uganda	Support the President George W. Bush Presidential Center	Support Coming Home Gala	Support for providing God's buth for today's problems	Support microfinance and basic business training	Secure justice for victims to slavery sexual exploitation and other	forms of violent oppression	Support Christian radio programming	Support medical ministry to poor	Support of protection of student's first amendment rotate to religious freedom	Supply clean water and gospel of Jesus Christ	Support quality healthcare to Dallas readents	Support transformation of poverty by the gospel	Support of volunteer fire fighters Rheumatology Research	Support change for womings who have worked in the sexual consists becauses to provide new kile themselves and their children	Support churchs a general fund
Foundation Status of Recipient	509 (a) {1} (public charity)	509 (a) (1) (public chanty)	509 (a) (1) (public chanty)	509 (a) (1) (public charity)		509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public chanty)	509 (a) (1) (public charity)	509 (a) (1) (public chanty)		509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (public chanty)	509 (a) (1) (pubkc chamy)	509 (a) (1) (public charity)	509 (a) (1) (public charity)	509 (a) (1) (pubic charity)	509 (a) (1) (public charity)
Relation to Founation Zip Manager	75075 NIA	30022	75225 N/A	22183 N/A		75208 N/A	75206 N/A	75075 NIA	17601 N/A	20037 N/A		75313	75231	75075 N/A	77235 N/A	75203	75212	78058 N/A	/5219 N/A	75219 N/A
State	ž.	G.A.	ž.	, rs >		×	×	×	ď.	8		¥	<u>*</u>	ř	ž.	ž	¥.	¥	ž	¥
Clty	Plano	Alpharetta	Dallas	Venna		Oallas	Dallas	Plano	Lancaster	Washington		Dailas	Dallas	Plano	Houston	Dailas	Dallas	Mountain Home	Uallas	Dallas
Sireel Address	2001 W Plano Parkway	5755 North Paint Pairtway Sie 217	8343 Douglas Ave	P O Bov 331		P O Bor 600610	P.O. Box 600610	2001 W Plano Parkway	227 Grante Run Dr. Suite 102 ATTN Peter Greer	P.O. Box 58147		P O Box 130870	9101 N Central Expressway Ste 600	2001 Plano Parkwasy Ste 1600	PO Box 35496	1441 N Beckley Ave	3801 Holystone Mr Trev Hill Executive Director	P O Box 191 Mr Rechard J Mack Dinner Charman	8/6/81 ro H O H	4124 Oak Lawn Avenue
Rowling Foundation EIN# 73-6351612	East West Ministries Total East West Mostres	ELAM Ministries Total ELAM Ministries	Elizabeth Toon Foundation	Total Ekzabeth Toon Foundation Five Talents	Total Five Talents	George W Bush Foundation Total George W Bush Foundation	Gladney Center for Adoption Total Gladney Center for Adoption	Hope for the Heart Total Hope for the Heart	HOPE International Total HOPE International	International Justice Mission	Total International Justice Mission	Total KCBI Christian Radio	LEAP Total LEAP	Liberty institute Tatal Liberty institute	Living Waters Totel Lynn Waters	Methodist Health System Foundation Talsi Methodist Health System Foundation	Marcy Street Total Mercy Street	Mountain Home Volunteer Fire Dept Total MHVFD Total National Teach	New Friends New Life Total New Frends New Life	Park Citles Presbyterian Church Total Park Cices Presbyterian Church

Amount	395,783 10 395,793 10	00 000 051	\$,401,038
Purpose of Grant or Contribution	Support Christian youth ministry	Support Christian youth ministry	
Relation to Foundation Status of State Zip Managet Recipient	509 (a) (1) (public charity)	509 (a) (1) (public charity)	
Relation to Founation Manager	NIA	N/A	
qiZ	80903	80901 N/A	
State	8	8	
CIIÀ	Calarada Springs CO 8	Colorado Springs CO	
Street Address	420 N Cascade Ave	PO Bor 520	
Rowling Foundation EIN# 73-6351612		Young Life Africa Total Young Life Africa	TOTAL

$\mathsf{Form}\, , 8868$

(Rev January 2012)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

If you	are filing for an Automatic 3-Month Extension, comple	te only Pa	rt I and check this box			ightharpoonup
If you	are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II (on page 2 of	this form).		
Do not c	omplete Part II unless you have already been granted a	an automa	itic 3-month extension on a previous	sly filed Fo	rm 8868	
Electron	ic filing (e-file). You can electronically file Form 8868 if y	ou need a	a 3-month automatic extension of tin	ne to file (6	6 months for a co	orporation
required	to file Form 990-T), or an additional (not automatic) 3-mo	nth extens	sion of time. You can electronically fi	ile Form 8	368 to request a	n extension
of time to	file any of the forms listed in Part I or Part II with the exi	ception of	Form 8870, Information Return for 1	Transfers /	Associated With	Certain
Personal	Benefit Contracts, which must be sent to the IRS in pap	er format	(see instructions) For more details of	on the elec	tronic filing of th	is form,
visit www	virs gov/efile and click on e-file for Charities & Nonprofits					
Part I	Automatic 3-Month Extension of Time	. Only s	submit original (no copies ne	eded).		
A corpor	ation required to file Form 990-T and requesting an autor	natic 6-mo	onth extension - check this box and	complete		
Part I on	y .					
	corporations (including 1120-C filers), partnerships, REM ome tax returns.	IICs, and ti	rusts must use Form 7004 to reques	st an exten	ision of time	
Type or	Name of exempt organization or other filer, see instru	ctions.		Employe	r identification nu	umber (EIN) or
print	, was a second of the second o	•		- 4 - 7 -		` ,
	ROWLING FOUNDATION			X	73-6351	612
File by the due date foi	Number street and soon or suite no. If a D.O. have	ee instruc	tions.		curity number (S	
filing your	600 E. LAS COLINAS BLVD.,				, ·	,
return See instructions				· 		
	IRVING, TX 75039	- - -				
Enter the	Return code for the return that this application is for (file	e a separa	te application for each return)			0 4
		·				
Applicat	ion	Return	Application			Return
ls For		Code	Is For			Code
Form 99)	01	Form 990-T (corporation)			07
Form 99	D-BL	02	Form 1041-A			08
Form 99)-EZ	01	Form 4720		•	09
Form 99)-PF	04	Form 5227			10
Form 99	O-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	O-T (trust other than above)	06	Form 8870			12
	DAVE ADAMS					
• The b	ooks are in the care of 600 E. LAS COL	INAS	BLVD., STE. 1900 -	IRVI	NG, TX 7	5039
Telep	hone No ▶ 214-283-8500		FAX No ▶			
If the	organization does not have an office or place of busines	s in the Ur	nited States, check this box			
If this	is for a Group Return, enter the organization's four digit	Group Exe	emption Number (GEN)	If this is fo	r the whole grou	p, check this
box 🕨	If it is for part of the group, check this box	and atta	ach a list with the names and EINs o	f all memb	ers the extensio	n is for
1	equest an automatic 3-month (6 months for a corporation	required	to file Form 990-T) extension of time	until		
	AUGUST 15, 2012 , to file the exemp	t organiza	tion return for the organization nam	ed above.	The extension	
	for the organization's return for					
>	X calendar year 2011 or					
>	tax year beginning	, an	nd ending			
2 lf t	he tax year entered in line 1 is for less than 12 months, o	check reas	on Initial return	Final retu	rn	
L	Change in accounting period					
- "		6060				
	his application is for Form 990-BL, 990-PF, 990-T, 4720, nrefundable credits. See instructions	or 6069, e	enter the tentative tax, less any	3a	\$	20.
	his application is for Form 990-PF, 990-T, 4720, or 6069,	enter on	refundable credits and	- Ja	-	
	timated tax payments made Include any prior year over	•		3b	s	696.
				30	3	
	Nance due. Subtract line 3b from line 3a. Include your pa	-		3c		0.
	using EFTPS (Electronic Federal Tax Payment System). If you are going to make an electronic fund withdrawal				FO for payment	
	For Privacy Act and Paperwork Reduction Act Notice.			JIII 001 9		Rev 1-2012)
	OF ESTAGO ACCORD BUSINESS AND TROUBLESS ACCUSES ACCUSES	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	40.0013.		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, (

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