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Form 990

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

Open to Public Inspection

OMB No 1545-0047

| A F                     | or the 201            | 1 calendar year, or tax year beginning , 2011, and  | i enaing         |  | , 20                       |
|-------------------------|-----------------------|---|------------------|--|----------------------------|
| _                       |                       | C Name of organization  |                  | D Employer identific                             | ation number               |
| <b>ದ</b> Ch             | eck if applicable     | TRI-COUNTY ELECTRIC COOPERATIVE, INC.   |                  | 73-0539914                                       | 1                          |
|                         | Address<br>change     | Doing Business As   |                  |  |                            |
|                         | Name change           | Number and street (or P O box if mail is not delivered to street address) Room  | n/suite          | E Telephone number                               |                            |
|                         | Initial return        | P.O. BOX 880  |                  | (580) 652-2                                      | 418                        |
|                         | Terminated            | City or town, state or country, and ZIP + 4   |                  |  | <del></del>                |
|                         | Amended               | HOOKER, OK 73945-0880   |                  | G Gross receipts \$                              | 91,213,227                 |
|                         | return<br>Application | F Name and address of principal officer JACK L. PERKINS   |                  | H(a) Is this a group retur                       |                            |
|                         | pending               | P.O. BOX 880 HOOKER, OK 73945-0880  |                  | affiliates? <b>H(b)</b> Are all affiliates incli |                            |
| _                       | Fax-exempt s          | <u> </u>  | 527              | If "No," attach a list                           |                            |
|                         |                       | tatus   | 1321             |  |                            |
|                         | <u>-</u> -            |   |                  | H(c) Group exemption nu                          |                            |
|                         | orm of orga           |   | L Year of format | ion 1945 M State                                 | of legal domicile O        |
| Pa                      |                       | mmary   |                  |  |                            |
|                         |                       | y describe the organization's mission or most significant activities  | MEMBERG          |  | <del>-</del>               |
| 9                       |                       | PROVIDE QUALITY AND RELIABLE ELECTRIC SERVICE TO  | MEMBERS (        | JE THE   |                            |
| ä                       | <u>C00</u>            | PERATIVE.   |                  |  |                            |
| Activities & Governance |                       |   |                  |  |                            |
| <u></u>                 |                       | k this box 🕨 🔛 if the organization discontinued its operations or disposed of n   |                  | 1 1  |                            |
| ∞5                      |                       | per of voting members of the governing body (Part VI, line 1a)  |                  |  |                            |
| ties                    |                       | per of independent voting members of the governing body (Part VI, line 1b)  |                  |  | •                          |
| ₹                       | 5 Total               | number of individuals employed in calendar year 2011 (Part V, line 2a)  |                  | 5  | 9-                         |
| Act                     | 6 Total               | number of volunteers (estimate if necessary)  |                  | <u>6</u>   |                            |
|                         | 7a Total              | unrelated business revenue from Part VIII, column (C), line 12  |                  |  | 535,14                     |
|                         | <b>b</b> Net u        | nrelated business taxable income from Form 990-T, line 34   |                  |  |                            |
|                         |                       | -110  |                  | Prior Year                                       | Current Year               |
|                         | 8 Contr               | ibutions and grants (Part VIII, line 1) CEVED   |                  | 0  |                            |
| Ĕ                       |                       | am service revenue (Part VIII, line 20)   |                  | 78,085,098.                                      | 90,619,129                 |
| Revenue                 |                       | tment income (Part VIII, column (A), lines 3, 4, and MILL.  | · · · ·          | 596,505.   | 577,936                    |
|                         |                       | revenue (Part VIII, column (3), lines 5, 6d, 8c, 9c, 10c, and 1(6)  |                  | 12,693.  | 16,162                     |
|                         |                       | revenue - add lines 8 through (must equal Part-Villa column (A) line 12).   |                  | 78,694,296.                                      | 91,213,227                 |
| _                       | _                     | s and similar amounts paid (Part X column A); thes 18   |                  | 37,042.  | 92,357                     |
|                         |                       |   | - · · ·          | 0  |                            |
|                         |                       |   |                  | 5,883,171.                                       | 5,912,039                  |
| S65                     |                       | les, other compensation, employee benefits (Part IX, column (A), lines 5-10)  |                  | 0,000,1,1.                                       | 0,712,00                   |
| Expenses                |                       | ssional fundraising fees (Part IX, column (A), line 11e)  | · · ·            |  |                            |
| Ž                       |                       | fundraising expenses (Part IX, column (D), line 25)   0  0  10  10  10  10  10  10  10  10  |                  | 65 652 072                                       | 71,843,713                 |
|                         |                       | expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  |                  | 65,652,872.<br>71,573,085.                       | 77,848,109                 |
|                         |                       | expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  |                  |  |                            |
|                         | 19 Reve               | nue less expenses Subtract line 18 from line 12   |                  | 7,121,211.                                       | 13,365,118                 |
| Assets or<br>Balances   |                       |   |                  | ning of Current Year                             | End of Year                |
| 19 S                    |                       | assets (Part X, line 16)  | ···—             | 92,693,368.                                      | 198,217,618                |
| 301                     |                       | liabilities (Part X, line 26)   | ··· <del></del>  | 56,117,940.                                      | 148,277,072                |
|                         |                       | ssets or fund balances Subtract line 21 from line 20  |                  | 36,575,428.                                      | 49,940,546                 |
| Par                     |                       | gnature Block   |                  |  |                            |
| Und                     | er penalties o        | of perjury. I declare that I have examined this return, including accompanying schedules and st<br>plete poclaration of preparer (Other than officer) is based on all information of which preparer | atements, and to | the best of my knowled                           | dge and belief, it is true |
| corre                   | ou, and com           | prece preparer (organization or preparer (organization or micer) is based on air information or which preparer  | nas any knowle   | 1 1  |                            |
|                         | <b> </b>              | V feel determination  |                  | 11/8/  | 201                        |
| igr                     | 1 '                   | Signature of officer  |                  | Date /   | · · ·                      |
| ler                     | e   📐                 | Nacki terkins   |                  | ı  |                            |
|                         |                       | Type or print name and title  |                  |  |                            |
|                         | Print                 | Type preparer's name Preparer's signature Da  | ate              | Check If P                                       | TIN                        |
| aid                     | $\Lambda$             | nno Adams (Chune adam) 11   | -1-17/           | self-employed                                    | P00887943                  |
| гер                     | arer Firm's           |   | 111              |  | 0160260                    |
| se (                    | Univ ——               | s name ► BKD, LLP<br>saddress ► 6120 S. YALE, #1400 TULSA, OK 74136-4223  |                  | 2.2.0  | -584-2900                  |
| 4.5.                    |                       |   |                  |  |                            |
| ıay                     | tne IRS dis           | cuss this return with the preparer shown above? (see instructions)  |                  | <u></u>  | X Yes                      |

For Paperwork Reduction Act Notice, see the separate instructions. JSA 1E1010 1 000 78389Z K931

Form **990** (2011)

|     | riefly describe the organization's mission.   |
|-----|---|
|     | ATTACHMENT 1  |
|     |   |
|     |   |
|     |   |
|     | old the organization undertake any significant program services during the year which were not listed on the rior Form 990 or 990-EZ?   |
| 3   | old the organization cease conducting, or make significant changes in how it conducts, any program ervices?   |
|     | "Yes," describe these changes on Schedule O   |
| ,   | rescribe the organization's program service accomplishments for each of its three largest program services, as measus<br>expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amounts and allocations to others, the total expenses, and revenue, if any, for each program service reported |
|     | Code) (Expenses \$including grants of \$) (Revenue \$)  |
|     | ROVIDING ELECTRIC ENERGY TO OUR MEMBERS - 22,911 ACTIVE SERVICES  |
|     | T YEAR END WERE PROVIDED ELECTRICITY ON A COOPERATIVE BASIS HROUGH THE ALLOCATION OF PATRONAGE CAPITAL.   |
|     | HROUGH THE ALLOCATION OF PATRONAGE CAPITAL.   |
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| b   | Code) (Expenses \$including grants of \$) (Revenue \$)  |
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| C   | Code) (Expenses \$ including grants of \$) (Revenue \$)   |
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| d 4 | other program services (Describe in Schedule O )  |
|     | Expenses \$ including grants of \$ ) (Revenue \$ )  |
|     | otal program service expenses ▶   |
| ₽.  |   |

| Part | V Checklist of Required Schedules  |     |     |          |
|------|--|-----|-----|----------|
|      |  |     | Yes | No       |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"              |     |     |          |
|      | complete Schedule A  | 1   |     | Х        |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                          | 2   |     | Х        |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to           |     |     | 1        |
|      | candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | Х        |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)              |     |     |          |
|      | election in effect during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     |          |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,               |     |     |          |
|      | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,                      |     |     |          |
|      | Part III   | 5   |     | Х        |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors                    |     |     |          |
| •    | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If                |     |     |          |
|      | "Yes," complete Schedule D, Part I   | 6   |     | Х        |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space,                  |     |     |          |
| •    | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                       | 7   |     | х        |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"        |     |     |          |
|      | complete Schedule D, Part III  | 8   |     | Х        |
| 9    | Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part              |     |     |          |
| •    | X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"                   |     |     |          |
|      | complete Schedule D, Part N  | 9   |     | Х        |
| 10   | Did the organization, directly or through a related organization, hold assets in temporarily restricted                    |     |     |          |
|      | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                               | 10  |     | Х        |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,               |     |     |          |
| ••   | VII, VIII, IX, or X as applicable  |     |     |          |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete            |     |     |          |
| _    | Schedule D, Part VI  | 11a | х   |          |
| ь    | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more               |     |     |          |
| _    | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                   | 11b |     | Х        |
| С    | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more                |     |     |          |
| _    | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                  | 11c | Х   |          |
| d    | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets           |     |     |          |
|      | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | Х        |
| е    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X      | 11e | Х   |          |
|      | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses    |     |     |          |
|      | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X     | 11f |     | Х        |
| 12a  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"                 |     |     |          |
|      | complete Schedule D, Parts XI, XII, and XIII   | 12a | Х   |          |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if |     |     |          |
|      | the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional                | 12b |     | Х        |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                          | 13  |     | X        |
| 14 a | Did the organization maintain an office, employees, or agents outside of the United States?                                | 14a |     | Х        |
|      | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,                           |     |     |          |
|      | fundraising, business, investment, and program service activities outside the United States, or aggregate                  |     | ļ   |          |
|      | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                             | 14b |     | Х        |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any               |     |     |          |
|      | organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and N                    | 15  |     | Х        |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance            |     |     |          |
|      | to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and V                           | 16  |     | Х        |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services                |     |     |          |
|      | on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                          | 17  |     | Х        |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on                |     |     |          |
|      | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  |     | _X       |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?               |     |     |          |
|      | If "Yes," complete Schedule G, Part III  | 19  |     | <u>X</u> |
|      | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                | 20a |     | X        |
| b    | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?               | 20b |     |          |

| Par  | Checklist of Required Schedules (continued)   |     | r   | <del></del> |
|------|---|-----|-----|-------------|
|      |   |     | Yes | No          |
| 21   | Did the organization report more than \$5,000 of grants and other assistance to any government or organization        | i   |     |             |
|      | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II                    | 21  | Х   |             |
| 22   | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States      | ŀ   |     |             |
|      | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22  |     | Х           |
| 23   | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the                   |     |     |             |
|      | organization's current and former officers, directors, trustees, key employees, and highest compensated               |     |     |             |
|      |   | 23  | Х   |             |
| 04 - | employees? If "Yes," complete Schedule J  | 15  |     |             |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than                   |     |     |             |
|      | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b         |     |     | v           |
|      | through 24d and complete Schedule K. If "No," go to line 25   | 24a |     | X           |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?                     | 24b |     |             |
| C    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year             |     |     |             |
|      | to defease any tax-exempt bonds?  | 24c |     |             |
| d    | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?               | 24d |     |             |
| 25 a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction           |     |     |             |
|      | with a disqualified person during the year? If "Yes," complete Schedule L, Part I                                     | 25a |     |             |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior      |     |     |             |
| -    | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?          |     |     |             |
|      | If "Yes," complete Schedule L, Part I   | 25b |     |             |
| 26   | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or     |     |     |             |
| 20   | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. | 26  |     | х           |
|      |   | 1   |     |             |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,              | }   |     |             |
|      | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled               |     |     | v           |
|      | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III                              | 27  |     | X           |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L,             |     |     |             |
|      | Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                    |     |     |             |
|      | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV               | 28a |     | X           |
| b    | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete                |     |     |             |
|      | Schedule L, Part N  | 28b | Х   | <u> </u>    |
| C    | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)       |     |     |             |
|      | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part N                 | 28c |     | Х           |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M              | 29  |     | Х           |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified        |     |     | 1           |
|      | conservation contributions? If "Yes," complete Schedule M   | 30  |     | X           |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,           |     |     |             |
| -    | Part I  | 31  | į   | Х           |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"               |     |     |             |
| V-   | complete Schedule N, Part II  | 32  |     | X           |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations            |     |     |             |
| 33   | sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I   | 33  |     | x           |
| 2.4  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,       |     |     |             |
| 34   | IV. and V. line 1   | 34  |     | x           |
| 05.  | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                               | 35a | -   | X           |
| 35 a |   | 33a |     | <u> </u>    |
| b    | Did the organization receive any payment from or engage in any transaction with a controlled entity within the        | 256 |     | v           |
|      | meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b |     | Х           |
| 36   | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable                  |     |     | l           |
|      | related organization? If "Yes," complete Schedule R, Part V, line 2   | 36_ |     | -           |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization      |     |     | l           |
|      | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,                  |     |     |             |
|      | Part VI   | 37  |     | Х           |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and             |     |     |             |
|      | 19? Note. All Form 990 filers are required to complete Schedule O   | 38  | Χ   |             |

| Pag | ۵ |
|-----|---|

|                | 990 (2011)   |           |               | Page        |
|----------------|--|-----------|---------------|-------------|
| Par            | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V   |           |               |             |
|                | Onoskii Gonostic Gono |           | Yes           | No          |
| 1 a            | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  |           |               |             |
|                | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | ]         |               |             |
|                | Did the organization comply with backup withholding rules for reportable payments to vendors and   |           |               |             |
|                | reportable gaming (gambling) winnings to prize winners?  | 1 c       | X             |             |
| 2a             | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  |           |               |             |
|                | Statements, filed for the calendar year ending with or within the year covered by this return . 2a 94  |           |               |             |
| b              | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b        | Х             |             |
|                | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |           |               |             |
|                | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a        | X             |             |
|                | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   | <u>3b</u> |               |             |
| 4a             | At any time during the calendar year, did the organization have an interest in, or a signature or other authority  |           |               |             |
|                | over, a financial account in a foreign country (such as a bank account, securities account, or other financial   |           |               | х           |
|                | account)?  | 4a        |               | <u>^</u>    |
| Þ              | If "Yes," enter the name of the foreign country.   |           |               |             |
| <b>-</b> -     | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts  | 5a        | I <del></del> | X           |
|                | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b        |               | X           |
|                | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c        |               |             |
|                | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the   | "         |               |             |
|                | organization solicit any contributions that were not tax deductible?   | 6a        |               | Х           |
| b              | If "Yes," did the organization include with every solicitation an express statement that such contributions or   |           |               |             |
|                | gifts were not tax deductible?   | 6b        |               |             |
| ,              | Organizations that may receive deductible contributions under section 170(c).  |           |               |             |
| а              | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  |           |               |             |
|                | and services provided to the payor?  | 7a        |               |             |
|                | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7 b       |               |             |
| С              | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was   |           |               |             |
|                | required to file Form 8282?  | 7c        |               |             |
|                | If "Yes," indicate the number of Forms 8282 filed during the year  |           |               |             |
|                | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e        |               |             |
|                | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f<br>7g  |               |             |
|                | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7 h       |               |             |
| П              | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting  |           |               |             |
| •              | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring   |           |               |             |
|                | organization, have excess business holdings at any time during the year?   | 8         |               |             |
| •              | Sponsoring organizations maintaining donor advised funds.  |           |               |             |
|                | Did the organization make any taxable distributions under section 4966?  | 9a        |               |             |
|                | Did the organization make a distribution to a donor, donor advisor, or related person?   | 9 b       |               |             |
| )              | Section 501(c)(7) organizations. Enter   |           |               |             |
| а              | Initiation fees and capital contributions included on Part VIII, line 12   |           |               |             |
|                | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |           |               |             |
| 1              | Section 501(c)(12) organizations. Enter.   |           |               |             |
| а              | Gross income from members or shareholders  |           |               |             |
| b              | Gross income from other sources (Do not net amounts due or paid to other sources   |           |               |             |
|                | against amounts due or received from them )  | 42-       |               | *********** |
|                | to transfer of the transfer of the original transfer the transfer of the original transfer original transfer of the original transfer of the original transfer original transfer original transfer original transfer original | 12a       |               |             |
|                | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |           |               |             |
| 3              | Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?   | 13a       |               |             |
| d              | Note. See the instructions for additional information the organization must report on Schedule O.  |           |               |             |
| h              | Enter the amount of reserves the organization is required to maintain by the states in which   |           |               |             |
| J              | the organization is licensed to issue qualified health plans   |           |               |             |
| c              | Enter the amount of reserves on hand   |           |               |             |
|                | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a       |               | Х           |
|                | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O  | 14b       |               |             |
| <u>b</u><br>sa |  |           |               | (2011       |

TRI-COUNTY ELECTRIC COOPERATIVE, INC. 73-0539914 Form 990 (2011) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Х Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year. If there are . . . . . material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O **b** Enter the number of voting members included in line 1a, above, who are independent . . . . . Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . . . 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... Х 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint Х 7 a Are any governance decisions of the organization reserved to (or subject to approval by) members, Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Х Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." 13 Х 13 Х Did the organization have a written document retention and destruction policy?.......... 14 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions ) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶\_OK, 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Another's website X Upon request Own website Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year

State the name, physical address, and telephone number of the person who possesses the books and records of the

organization ▶ JACK PERKINS 302 EAST GLAYDAS HOOKER, OK 73945

20

73-0539914

(E)

(D)

236,023

149,092

151,616

150,050

147,324

(F)

| Castian A  | Off:      | Discotors  | T         | Van E  |        | aa aad Ui  | aboot Com | pensated Em     | 22222   |
|------------|-----------|------------|-----------|--------|--------|------------|-----------|-----------------|---------|
| Section A. | Officers. | Directors. | Trustees. | LEA CI | пріоуе | es, anu mi | gnest com | perisateu cirij | pioyees |
|            |           |            |           |        |        |            |           |                 |         |

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"

(B)

39.43

38.67

41.90

40.87

39.98

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order individual trustees or directors, institutional trustees, officers; key employees, highest compensated employees, and former such persons.

(C)

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| Name and Title         | Average<br>hours per<br>week<br>(describe<br>hours for | Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              | an     | Reportable<br>compensation<br>from<br>the<br>organization | Reportable<br>compensation from<br>related<br>organizations<br>(W-2/1099-MISC) | Estimated<br>amount of<br>other<br>compensation<br>from the |   |
|------------------------|--|--|-----------------------|---------|--------------|------------------------------|--------|---|--|---|---|
|                        | related<br>organizations<br>in Schedule<br>O)          | Individual trustee or director   | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC)   | (W-2/1083-MISC)  | organization<br>and related<br>organizations                | _ |
| (1) LARRY HODGES       |  |  |                       |         |              |                              |        |   |  |   |   |
| PRESIDENT              | 8.90   | Х  |                       | х       |              |                              |        | 26,962.   | 0  |   | 0 |
| (2) CLETUS CARTER      |  |  |                       |         |              |                              |        |   |  |   | - |
| TRUSTEE                | 1.53   | Х  |                       |         |              |                              |        | 27,444.   | 0  |   | 0 |
| (3) JIMMIE L. DRAPER   |  |  |                       |         |              |                              |        |   |  |   |   |
| TRUSTEE                | 1.75   | X  |                       |         |              |                              |        | 12,562.   | 0  |   | 0 |
| (4) ERWIN ELMS TRUSTEE | 2.32   | Х  |                       |         |              |                              |        | 23,707.   | 0  |   | 0 |
| (5) JOE MAYER          |  |  |                       |         |              |                              |        |   |  |   |   |
| VICE PRESIDENT         | 1.26   | Х  |                       | Х       |              |                              |        | 24,457.   | 0  |   | 0 |
| (6) C.J. MOUSER        |  |  |                       |         |              |                              |        |   |  |   |   |
| TRUSTEE                | 1.57   | Х  |                       | _       | ļ            |                              |        | 24,432.   | 0  |   | 0 |
| (7) W.K. SCHROEDER     |  |  |                       |         |              |                              |        |   |  |   |   |
| TRUSTEE                | 1.44   | Х  |                       |         |              |                              |        | 12,129.   | 0  |   | 0 |
| (8) RONNY WHITE        |  | ļ  |                       |         |              | ĺ                            |        |   |  |   |   |
| TRUSTEE                | 3.35   | Х  |                       | ļ       |              |                              |        | 25,457.   | 0  |   | 0 |
| (9) SHAWN MARTINEZ     | 1  | ĺ  |                       |         |              |                              |        |   |  |   |   |
| SECRETARY              | 2.80   | X  |                       | Х       | 1            |                              |        | 23,981.   | 0  |   | 0 |

Х

Х

Χ

Х

Х

Form 990 (2011)

59,870.

54,866.

57,704.

54,620.

37,553.

0

0

0

0

(10) JACK L. PERKINS

(11) MICHAEL PEACOCK

(14) MIKE SWEARINGEN

(13) ZAC PERKINS

(12) BARBARA PRITCHARD

CHIEF EXECUTIVE OFFICER

MANAGER ACCOUNTING & FINANCE

VP ADMINISTRATIVE SERVICE

VP CORPORATE SERVICES

MANAGER NERC COMPLIANCE

Form 990 (2011)

| Part VII Section A. Officers, Directors, Tru (A) Name and title  | (B) Average hours per week (describe                       | verage Position  ours per (do not check more than week box, unless person is bot escribe officer and a director/trus |                       |          |              |                              | one<br>an<br>tee) | (D)  Reportable compensation from the | (E)  Reportable compensation from related organizations |          | Es<br>an      | (F)<br>timated<br>count of<br>other<br>pensation |
|--|--|--|-----------------------|----------|--------------|------------------------------|-------------------|---------------------------------------|---|----------|---------------|--|
|  | hours for<br>related<br>organizations<br>in Schedule<br>O) | Individual trustee or director   | Institutional trustee | Officer  | Key employee | Highest compensated employee | Former            | organization<br>(W-2/1099-MISC)       | (W-2/1099   |          | org:<br>and   | om the<br>anization<br>I related<br>inizations   |
| 15) RICK WAYMAN  MANAGER CONSTRUCTION  | 45.72  |  |                       |          |              | х                            |                   | 114,330.                              |   | 0        |               | 32,588   |
| 16) BRYAN ROBERTSON  MANAGER MAINTENANCE   | 44.50  |  |                       |          |              | х                            |                   | 110,234.                              |   | 0        |               | 48,188   |
| 17) NEAL GRUBBS RELAY TECHNICIAN   | 44.77  |  |                       |          | _            | Х                            |                   | 105,011.                              |   | 0        |               | 57,760   |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              | ,                            |                   |                                       | -   |          |               |  |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
| 1b Sub-total   | ection A .   | <br>   | • • •                 |          | <br>         | <br>                         | <b>&gt; &gt;</b>  | 1,035,236.<br>329,575.<br>1,364,811.  |   | 0        | 1             | 64,613<br>38,536<br>03,149                       |
| Total number of individuals (including but not reportable compensation from the organization)  |  | hose   |                       | d at     | bove         | e) who                       | о ге              | ceived more than                      | \$100,000   | of       |               |  |
| 3 Did the organization list any former offic   |  |  |                       |          |              |                              |                   |                                       |   |          |               | Yes No   |
| <ul> <li>employee on line 1a? If "Yes," complete Schedu</li> <li>For any individual listed on line 1a, is the sorganization and related organizations greater</li> </ul> | sum of rep   | ortab  | le c                  | om       | pen          | satior                       | n ai              | nd other compens                      | sation from   | the      | 3             | ^  |
| <ul><li>individual</li></ul>   | accrue co  | <br>mpen   | <br>satı              | <br>on f | <br>from     | <br>any                      | <br>uni           | related organization                  | on or indivi  | <br>dual | 4             | Х  |
| for services rendered to the organization? If "Ye Section B. Independent Contractors   | es," comple  | te Sch   | edu                   | le J     | for          | such                         | per               | son                                   | · · · · · · · ·   |          | 5             | Х  |
| Complete this table for your five highest com-<br>compensation from the organization Report c-<br>year.  |  |  |                       |          |              |                              |                   |                                       |   |          |               | -  |
| (A)<br>Name and business add   | ress   |  |                       |          |              |                              |                   | (B)<br>Description of se              | rvices  | Co       | (C)<br>ompens | ation  |
| ATTACHMENT 2   |  |  |                       |          |              |                              |                   |                                       |   |          |               |  |
|  |  |  |                       |          |              |                              | -                 |                                       |   |          |               |  |
| 2 Total number of independent contractors (in more than \$100,000 in compensation from the   |  |  |                       | ııtec    | d to         |                              | e li              | sted above) who                       | received  |          |               |  |

| Par  | t VIII   | Statement of Revenue                                     |                  |                      |  |   |   |
|--|----------|--|------------------|----------------------|--|---|---|
|  |          |  |                  | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| nts  | 1 a      | Federated campaigns 1a                                   |                  |                      |  |   |   |
| Contributions, Gifts, Grants and Other Similar Amounts | ь        | Membership dues 1b                                       |                  |                      | ľ                                      |   |   |
| And Te   | c        | Fundraising events 1c                                    | <u> </u>         |                      |  |   |   |
|  | ď        | Related organizations 1d                                 |                  |                      |  |   |   |
| Sir  | •        | Government grants (contributions) 1e                     |                  |                      |  |   |   |
| iğ je  | f        | All other contributions, gifts, grants,                  |                  |                      |  |   | İ   |
| 별  |          | and similar amounts not included above . 1f              |                  |                      |  |   |   |
| 20 Par   | g        | Noncash contributions included in lines 1a-1f \$ _       |                  |                      |  | -                                       |   |
| - 1  | <u>h</u> | Total. Add lines 1a-1f                                   | 1                |                      |  |   |   |
| na   |          |  | Business Code    |                      |  |   |   |
| Program Service Revenue                                | 2 a      | SALES OF ELECTRICITY                                     | 221000           | 86,929,503           | 86,929,503                             |   |   |
| 8  | b        | CAPITAL CREDITS  | 221000           | 3,689,626            | 3,689,626                              |   | •   |
| Ž  | C        |  |                  |                      |  |   | -   |
| Š  | d        |  | ·                |                      |  | -                                       | <del>                                     </del>              |
| Jrai   | 0        |  | -                |                      |  |   | -   |
| Š.   | T O      | All other program service revenue Total Add lines 2a-2f  |                  | 90,619,129           |  |   |   |
| -  | 3        | Investment income (including dividends, int              |                  | 50,019,129           | • •                                    |   |   |
|  | 3        | other similar amounts)                                   | l l              | 577,936              |  | 525,000                                 | 52,936  |
|  | 4        | Income from investment of tax-exempt bond                | <b>⊾</b> 1       | 0                    |  |   |   |
|  | 5        | Royalties · · · · · · · · · · · · · · · · · · ·          |                  | 6,018                |  |   | 6,018   |
|  | J        | (i) Real   | (II) Personal    |                      |  |   |   |
|  | 6a       | Gross rents  | 10,144           |                      |  |   |   |
|  | ь        | Less rental expenses                                     |                  | Ì                    |  |   |   |
|  | c        | Rental income or (loss)                                  | 10,144           |                      |  |   |   |
| }  | d        | Net rental income or (loss).                             |                  | 10,144               |  | 10,144                                  |   |
|  | 7 a      | Gross amount from sales of (i) Securities                |                  |                      |  |   |   |
|  | , a      | assets other than inventory                              |                  |                      |  |   |   |
|  | b        | Less cost or other basis                                 |                  |                      |  |   |   |
|  |          | and sales expenses                                       |                  |                      |  |   |   |
|  | C        | Gain or (loss)   |                  |                      |  |   |   |
|  | d        | Net gain or (loss)                                       | ·, · · · · · · • | 0                    |  |   |   |
| e l  | 8a       | Gross income from fundraising                            |                  |                      |  |   |   |
| Other Revenu   |          | events (not including \$                                 |                  | 1                    |  |   |   |
| §  |          | of contributions reported on line 1c)                    |                  |                      |  |   |   |
| <u> </u>   |          | See Part IV, line 18                                     | 1 )              |                      |  |   |   |
| 랿  | b        | Less direct expenses                                     | b                |                      | -                                      |   |   |
| 0  |          | Net income or (loss) from fundraising events             |                  | 0                    |  |   | -   |
|  | 9 a      | Gross income from gaming activities See Part IV, line 19 | _                |                      |  |   |   |
| ĺ  |          | Less direct expenses                                     |                  |                      |  |   |   |
|  | D        | Net income or (loss) from gaming activities.             |                  | 0                    |  |   |   |
|  | 10a      |  |                  |                      |  |   |   |
|  | ıva      | returns and allowances                                   | a                |                      |  |   |   |
|  | ь        | Less cost of goods sold                                  |                  |                      |  |   |   |
|  | c        | Net income or (loss) from sales of inventory.            |                  | 0                    |  |   |   |
|  |          | Miscellaneous Revenue                                    | Business Code    |                      |  |   |   |
| Γ  | 11a      |  |                  |                      |  |   |   |
|  | b        |  |                  |                      |  |   |   |
| 1  | С        |  |                  |                      |  | ·····                                   |   |
|  | d        | All other revenue  |                  |                      |  |   |   |
|  | _        | Total. Add lines 11a-11d                                 |                  | 0                    |  |   |   |
|  | в        |  |                  | 1                    |  |   |   |

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

|    | Check if Schedule O contains a resp  | ponse to any question i                 | n this Part IX                        |   |                                |
|----|--|---|---------------------------------------|---|--------------------------------|
|    | not include amounts reported on lines 6b,<br>, 8b, 9b, and 10b of Part VIII.                     | (A) Total expenses                      | (B) Program service expenses          | (C)<br>Management and<br>general expenses | (D)<br>Fundraising<br>expenses |
| 1  | Grants and other assistance to governments and   |   |                                       | ļ   |                                |
|    | organizations in the United States See Part IV, line 21.   | 92,357.                                 |                                       |   |                                |
| 2  | Grants and other assistance to individuals in  |   |                                       |   |                                |
|    | the United States See Part IV, line 22   | 0                                       |                                       |   |                                |
| 3  | Grants and other assistance to governments,  |   |                                       |   |                                |
|    | organizations, and individuals outside the   |   |                                       |   |                                |
|    | United States See Part IV, lines 15 and 16   | 0                                       |                                       |   |                                |
| 4  | Benefits paid to or for members  | 0                                       |                                       |   |                                |
| 5  | Compensation of current officers, directors,   |   |                                       |   |                                |
|    | trustees, and key employees  | 887,913.                                |                                       |   |                                |
| 6  | Compensation not included above, to disqualified   |   |                                       |   |                                |
|    | persons (as defined under section 4958(f)(1)) and  |   |                                       |   |                                |
|    | persons described in section 4958(c)(3)(B)   | 0                                       |                                       |   |                                |
| 7  | Other salaries and wages   | 5,010,559.                              |                                       |   |                                |
| 8  | Pension plan accruals and contributions (include section   |   |                                       |   |                                |
|    | 401(k) and 403(b) employer contributions)  | 0                                       |                                       |   |                                |
| 9  | Other employee benefits  | 13,567.                                 |                                       |   |                                |
| 10 | Payroll taxes  | 0                                       |                                       |   |                                |
| 11 | Fees for services (non-employees)  |   |                                       |   |                                |
| а  | Management   | 0                                       |                                       |   |                                |
| b  | Legal  | 0                                       |                                       |   |                                |
|    | Accounting   | 0                                       |                                       |   |                                |
| d  | Lobbying   | 0                                       |                                       |   |                                |
| 0  | Professional fundraising services See Part IV, line 17   | 0                                       |                                       |   |                                |
| f  | Investment management fees   | 0                                       |                                       |   |                                |
| g  | Other  | 0                                       |                                       |   |                                |
| 12 | Advertising and promotion  | 62,275.                                 |                                       |   |                                |
| 13 | Office expenses  | 323,083.                                |                                       |   | ļ <u>.</u>                     |
| 14 | Information technology   | 0                                       |                                       |   |                                |
| 15 | Royalties  | 0                                       |                                       |   |                                |
| 16 | Occupancy  | 0                                       |                                       |   |                                |
| 17 | Travel   | 0                                       |                                       |   |                                |
| 18 | Payments of travel or entertainment expenses   |   |                                       |   |                                |
|    | for any federal, state, or local public officials  | 0                                       | <del></del>                           |   |                                |
| 19 | Conferences, conventions, and meetings   | 0 207 170                               |                                       |   |                                |
| 20 | Interest   | 9,327,170.                              |                                       |   |                                |
| 21 | Payments to affiliates   | 5,886,116.                              |                                       |   |                                |
| 22 | Depreciation, depletion, and amortization  | 0,886,116.                              |                                       |   |                                |
| 23 | Insurance  |   |                                       |   |                                |
| 24 | Other expenses Itemize expenses not covered  |   |                                       |   |                                |
|    | above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column |   |                                       |   |                                |
|    | (A) amount, list line 24e expenses on Schedule O)  |   |                                       | ,   |                                |
|    | DUDGUA GED DOMED   | 48,956,520.                             | · · · · · · · · · · · · · · · · · · · | <u>.</u>                                  |                                |
|    | DISTRIBUTION EXPENSE   | 2,430,923.                              |                                       |   |                                |
|    | TAXES - OTHER  | 2,733,599.                              |                                       | -   |                                |
|    | ADMIN & GENERAL EXPENSE  | 939,869.                                |                                       |   |                                |
| _  |  | 1,184,158.                              |                                       |   |                                |
|    | All other expenses Add lines 1 through 24e   | 77,848,109.                             |                                       |   |                                |
|    | Joint costs. Complete this line only if the  | , |                                       |   |                                |
|    | organization reported in column (B) joint costs  |   |                                       |   |                                |
|    | from a combined educational campaign and fundraising solicitation. Check here                    |   |                                       |   |                                |
|    | following SOP 98-2 (ASC 958-720)   | o                                       |                                       |   |                                |

JSA 1E1052 1 000

|                  | rt X |  |                          |     |                    |
|------------------|------|--|--------------------------|-----|--------------------|
|                  |      |  | (A)<br>Beginning of year |     | (B)<br>End of year |
|                  | 1    | Cash - non-interest-bearing  | 1,808,775.               | 1   | 1,477,089.         |
|                  | 2    | Savings and temporary cash investments   | 0                        | 2   |                    |
| ł                | 3    | Pledges and grants receivable, net   | q                        | 3   |                    |
|                  | 4    | Accounts receivable, net   | 4,955,693.               | 4   | 5,670,246          |
|                  | 5    | Receivables from current and former officers, directors, trustees, key   |                          |     |                    |
| - 1              |      | employees, and highest compensated employees. Complete Part II of  |                          |     |                    |
|                  | 6    | Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) | 1,979.<br>O              | 6   |                    |
| ë                | 7    | Notes and loans receivable, net  | q                        | 7   |                    |
| Assets           | 8    | Inventories for sale or use  | 9,361.                   | 8   | 31,294             |
| `                | 9    | Prepaid expenses and deferred charges  | 1,925,159.               | 9   | 1,848,582          |
|                  | 10a  | Land, buildings, and equipment cost or   |                          |     |                    |
|                  |      | other basis Complete Part VI of Schedule D 10a 183,718,412.  |                          |     |                    |
|                  | ь    | Less accumulated depreciation  | 152,572,228.             | 10c | 154,791,851.       |
|                  | 11   | Investments - publicly traded securities   | 0                        | 11  |                    |
| - 1              | 12   | Investments - other securities See Part IV, line 11  | 0                        | 12  |                    |
| - 1              | 13   | Investments - program-related. See Part IV, line 11  | 27,638,484.              | 13  | 30,474,094         |
| - 1              | 14   | Intangible assets  |                          | 14  |                    |
| - 1              | 15   | Other assets. See Part IV, line 11   | 3,781,689.               | 15  | 3,924,462          |
| - 1              | 16   | Total assets. Add lines 1 through 15 (must equal line 34)  | 192,693,368.             | _   | 198,217,618        |
| -                | 17   | Accounts payable and accrued expenses  | 4,126,228.               |     | 4,207,430          |
| - 1              | 18   | Grants payable   |                          | 18  |                    |
| - 1              | 19   | Deferred revenue   | 597,146.                 | _   | 542,860            |
| - 1              | 20   | Tax-exempt bond liabilities  |                          | 20  |                    |
| - 1              | 21   | Escrow or custodial account liability Complete Part IV of Schedule D   |                          | 21  | <del></del>        |
| ω                | 22   | Payables to current and former officers, directors, trustees, key  |                          |     |                    |
| ≣∣               | ~~   | employees, highest compensated employees, and disqualified persons   |                          | ŀ   |                    |
|                  |      |  | d                        | 22  |                    |
|                  | 22   | Complete Part II of Schedule L   |                          | 23  | 141,706,447        |
| - 1              |      | Unsecured notes and loans payable to unrelated third parties   |                          | 24  | 111,700,117        |
| - 1              |      | Other liabilities (including federal income tax, payables to related third   | - <del></del>            |     |                    |
| - 1              | 23   | parties, and other liabilities not included on lines 17-24). Complete Part X   |                          |     |                    |
|                  |      | of Cabadula D  | 1,747,066.               | 25  | 1,820,335          |
|                  | 26   | Total liabilities. Add lines 17 through 25   |                          | 26  | 148,277,072        |
|                  | 20   | Organizations that follow SFAS 117, check here ▶ and complete  | 133,111,313.             |     | 210,277,012        |
| ĕ                |      | lines 27 through 29, and lines 33 and 34.  |                          | _   |                    |
| lar              | 27   | Unrestricted net assets  | <del></del>              | 27  |                    |
| 8                | 28   | Temporarily restricted net assets  | <del></del>              | 28  |                    |
| 핕                | 29   | Permanently restricted net assets  |                          | 29  |                    |
| or Fund Balances |      | Organizations that do not follow SFAS 117, check here ▶ X and complete lines 30 through 34.  |                          |     |                    |
|                  | 30   | Capital stock or trust principal, or current funds   | 0                        | 30  |                    |
| Assets           | 31   | Paid-in or capital surplus, or land, building, or equipment fund   | 0                        | 31  |                    |
| Ž                | 32   | Retained earnings, endowment, accumulated income, or other funds   | 36,575,428.              | 32  | 49,940,546.        |
| Net              | 33   | Total net assets or fund balances  | 36,575,428.              | 33  | 49,940,546.        |
| - 1              | 34   | Total liabilities and net assets/fund balances   | 192,693,368.             | 34  | 198,217,618.       |

Form **990** (2011)

| For | m 990 (2011)  |        |          |     | Pa   | ge <b>12</b> |
|-----|---|--------|----------|-----|------|--------------|
| Pa  | Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI  |        |          |     |      |              |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)   | 1      | 9:       | 1,2 | 13,2 | 227.         |
| 2   | Total expenses (must equal Part IX, column (A), line 25)  | 2      | 77       | 7,8 | 48,1 | 109.         |
| 3   | Revenue less expenses Subtract line 2 from line 1   | 3      | 13       | 3,3 | 65,1 | L18.         |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))   | 4      | 36       | 5,5 | 75,4 | 128.         |
| 5   | Other changes in net assets or fund balances (explain in Schedule O)  | 5      |          |     |      | 0            |
| 6   | Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33,   |        |          |     |      |              |
|     | column (B))   | 6      | 4.9      | 9,9 | 40,5 | 546.         |
| Pa  | Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII   |        |          |     |      |              |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other  If the organization changed its method of accounting from a prior year or checked "Other," ex | çplaır | <u> </u> |     | Yes  | No           |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?   |        | Li       | 2a  |      | X            |
| b   | Were the organization's financial statements audited by an independent accountant?  |        | 🗀        | 2 b | Х    | <u> </u>     |
| C   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or  | vers   | ight     |     |      |              |
|     | of the audit, review, or compilation of its financial statements and selection of an independent accountain   |        | 🗀        | 2 c | Х    | <u> </u>     |
|     | If the organization changed either its oversight process or selection process during the tax year, e Schedule O   | xplaıı | חור      |     |      |              |
| d   | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year  | ear w  | ere      |     |      |              |
|     | issued on a separate basis, consolidated basis, or both.  X Separate basis Consolidated basis Both consolidated and separate basis                                  |        |          |     |      |              |
| 3a  | As a result of a federal award, was the organization required to undergo an audit or audits as set  | fort   | n in     |     |      |              |
|     | the Single Audit Act and OMB Circular A-133?  |        | [:       | 3 a |      | Х            |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo  |        |          |     |      |              |
|     | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits   | i      |          | 3 b |      | Ь            |

Form **990** (2011)

## SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

OMB No 1545-0047

| Nam | of the organization   |  | Employer identification number  |
|-----|---|--|---|
| TR  | -COUNTY ELECTRIC COOPERATIVE, INC.  |  | 73-0539914  |
| Pa  | Organizations Maintaining Donor Adorganization answered "Yes" to Form   | <b>rised Funds or Other Similar Funds o</b><br>990, Part IV, line 6.             | r Accounts. Complete if the   |
|     |   | (a) Donor advised funds  | (b) Funds and other accounts  |
| 1   | Total number at end of year   |  |   |
| 2   | Aggregate contributions to (during year)  |  |   |
| 3   | Aggregate grants from (during year)   |  |   |
| 4   | Aggregate value at end of year  |  |   |
| 5   | Did the organization inform all donors and donor  | advisors in writing that the assets held in                                      | donor advised   |
|     | funds are the organization's property, subject to the   | e organization's exclusive legal control? .                                      | Yes No  |
| 6   | Did the organization inform all grantees, donors, a   |  |   |
|     | only for charitable purposes and not for the bene   |  |   |
| 2   | conferring impermissible private benefit? till Conservation Easements. Complete i   | f the organization anguared "Vas" to E   | Form 900 Part IV line 7   |
| 1   | t II Conservation Easements. Complete in<br>Purpose(s) of conservation easements held by the  |  | om 990, Fart IV, line 7.  |
| ı   |   |  | of an historically important land area  |
|     | Preservation of land for public use (e g , rec  |  | of an historically important land area of a certified historic structure      |
|     | Preservation of open space  |  |   |
| 2   | Complete lines 2a through 2d if the organization heasement on the last day of the tax year.   | reld a qualified conservation contribution i                                     | n the form of a conservation  |
|     | •   |  | Held at the End of the Tax Year   |
| а   | Total number of conservation easements  |  | 2a  |
| b   | Total acreage restricted by conservation easemen  |  |   |
| c   | Number of conservation easements on a certified   |  |   |
| d   | Number of conservation easements included in (  |  |   |
| u   | historic structure listed in the National Register  |  | 2d  |
| 3   | Number of conservation easements modified, tra  |  |   |
| _   | tax year ▶  |  | , ,   |
| 4   | Number of states where property subject to cons   | ervation easement is located >   |   |
| 5   | Does the organization have a written policy regard  | ding the periodic monitoring, inspection, h                                      | andling of  |
|     | violations, and enforcement of the conservation e   | asements it holds?   | Yes No  |
| 6   | Staff and volunteer hours devoted to monitoring,  | nspecting, and enforcing conservation ea   | sements during the year   |
|     | <b></b>   |  |   |
| 7   | Amount of expenses incurred in monitoring, inspe  | cting, and enforcing conservation easeme   | ents during the year  |
| 8   | Does each conservation easement reported on lir   | ne 2/d) above satisfy the requirements of s                                      | ection 170(h)(4)(B)   |
| •   | ·   | • • •  |   |
| 9   | (i) and section 170(h)(4)(B)(ii)?   | conservation easements in its revenue an   | nd expense statement, and   |
| •   | balance sheet, and include, if applicable, the text   |  |   |
|     | organization's accounting for conservation easem  |  |   |
| Pa  | Organizations Maintaining Collection Complete if the organization answered  | s of Art, Historical Treasures, or Othe<br>I "Yes" to Form 990, Part IV, line 8. | er Similar Assets.  |
| 10  |   |  | revenue statement and halance shoot   |
| 1a  | If the organization elected, as permitted under S works of art, historical treasures, or other simi public service, provide, in Part XIV, the text of the   | ootnote to its financial statements that de                                      | scribes these items   |
| b   | If the organization elected, as permitted under<br>works of art, historical treasures, or other simil<br>public service, provide the following amounts rela | ar assets held for public exhibition, edu  | revenue statement and balance sheet<br>acation, or research in furtherance of |
|     | (i) Revenues included in Form 990, Part VIII, line  |  | <b>&gt;</b> \$  |
|     | (ii) Assets included in Form 990, Part X  |  |   |
| 2   | If the organization received or held works of a   | art historical treasures or other similar  | assets for financial dain provide the   |
| 4   | following amounts required to be reported under s   |  |   |
| а   | Revenues included in Form 990, Part VIII, line 1.   |  |   |
| b   | Assets included in Form 990, Part X   |  |   |

| rayo 👟 |
|--------|
|--------|

| Par    | t III Organizations Maintaini   | ng Colle            | ections of              | Art, Histo                | rical T <u>re</u>    | easure      | s, or         | Other     | Similar A          | Assets (d  | continued)    |          |
|--------|---|---------------------|-------------------------|---------------------------|----------------------|-------------|---------------|-----------|--------------------|------------|---------------|----------|
| 3      | Using the organization's acquisition collection items (check all that app |                     | ssion, and              | other reco                | rds, chec            | k any c     | of the        | e followi | ng that a          | are a sigi | nificant use  | of its   |
| а      | Public exhibition   |                     |                         | d                         | _                    |             | char          | ige progi | ams                |            |               |          |
| b      | Scholarly research  |                     |                         | e [_                      | Oth                  | ner         |               |           |                    |            |               |          |
| C      | Preservation for future ge  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| 4      | Provide a description of the organ  | nizatıon's          | collection              | s and expl                | aın how              | they fu     | rther         | the org   | anızatıon'         | s exemp    | t purpose i   | n Part   |
| 5      | During the year, did the organization                                     | n solicit           | or receive              | donations o               | of art hiet          | orical tr   | oaeii         | res or o  | ther simil         | ar         |               |          |
| 3      | assets to be sold to raise funds rath                                     |                     |                         |                           |                      |             |               |           |                    |            | Yes           | No       |
| Par    | Escrow and Custodial A line 9, or reported an an                          | rrangen<br>nount or | nents. Con<br>n Form 99 | mplete if t<br>0, Part X, | he orgai<br>line 21. | nizatior    | n ans         | swered    | "Yes" to           | Form 99    | 0, Part IV    |          |
| 1a     | Is the organization an agent, truste included on Form 990, Part X?        |                     |                         |                           |                      |             |               |           |                    |            | Yes [         | No       |
| _      | If "Yes," explain the arrangement in                                      |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| D      | ii res, explain the arrangement in  | I Fait Aiv          | and comp                | nete the for              | iowing ta            | DIE         | $\overline{}$ | 1         | Λ                  | mount      | <del></del>   |          |
| _      | Beginning balance   |                     |                         |                           |                      |             | 4.5           | -         |                    | anount     |               |          |
|        | Additions during the year   |                     |                         |                           |                      |             |               |           |                    |            |               |          |
|        | Distributions during the year   |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| e<br>f | Ending balance  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
|        | Did the organization include an am  |                     |                         |                           |                      |             |               |           |                    |            | Yes           | No       |
|        | If "Yes," explain the arrangement in                                      |                     |                         | i dit A, iiio             |                      |             |               |           |                    |            |               |          |
| Par    |   |                     |                         | nization ar               | swered               | "Yes" t     | o Fo          | rm 990    | Part IV            | line 10.   |               |          |
| I GI   | Endownient Fands. Con   |                     | rrent year              | (b) Pric                  |                      |             |               | rs back   | (d) Three y        |            | (e) Four year | rs back  |
| 1a     | Beginning of year balance   | (-,                 |                         | \ <b>/</b>                |                      | <u> </u>    |               |           |                    |            |               |          |
| b      | Contributions   |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| C      | Net investment earnings, gains,   |                     |                         |                           |                      | _           |               |           |                    |            |               |          |
|        | and losses  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| d      | Grants or scholarships  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
|        | Other expenditures for facilities   | _                   |                         |                           |                      |             |               |           |                    |            |               |          |
|        | and programs  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| f      | Administrative expenses   |                     |                         |                           | · · · · · ·          |             |               |           |                    |            |               |          |
| g      | End of year balance   |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| 2      | Provide the estimated percentage  | of the cur          | rrent year e            | end balance               | e (line 1g           | , columr    | n (a))        | held as   |                    |            |               |          |
| а      | Board designated or quasi-endown  | nent 🕨              |                         | %                         |                      |             |               |           |                    |            |               |          |
| b      | Permanent endowment ▶   | $\bar{\%}$          |                         | _                         |                      |             |               |           |                    |            |               |          |
| C      | Temporarily restricted endowment  | ▶                   | %                       |                           |                      |             |               |           |                    |            |               |          |
|        | The percentages in lines 2a, 2b, ar                                       | nd 2c sho           | uld equal 1             | 00%.                      |                      |             |               |           |                    |            |               |          |
| 3a     | Are there endowment funds not in  | the poss            | ession of t             | he organiza               | ation that           | are hel     | d an          | d admıni  | stered for         | the        | _             |          |
|        | organization by   |                     |                         |                           |                      |             |               |           |                    |            | Ye            | s No     |
|        | (i) unrelated organizations   |                     |                         |                           |                      |             |               |           |                    |            | 3a(i)         | ↓—       |
|        | (ii) related organizations  |                     |                         |                           |                      |             |               |           |                    |            | 3a(ii)        | +        |
| b      | If "Yes" to 3a(ii), are the related org                                   |                     |                         |                           |                      |             |               | • • • •   |                    |            | 3 b           |          |
| 4      | Describe in Part XIV the intended u                                       |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| Par    | t VI Land, Buildings, and Equ   | ipment              | . See Fori              | m 990, Pa                 | rt X, line           | 10.         |               |           | 1                  |            |               |          |
|        | Description of property   |                     |                         | r other basis<br>stment)  | ( <b>b</b> ) Cost (  | or other ba | asis          |           | mulated<br>ciation | (0         | i) Book value |          |
| 1a     | Land  |                     |                         |                           | 1,                   | 949,90      | 01.           |           |                    |            | 1,949,        |          |
| b      | Buildings   | . <b></b> .         |                         |                           | 11,                  | 912,18      | 35.           | 1,94      | 8,507.             |            | 9,963,        | 678.     |
|        | Leasehold improvements  |                     |                         |                           |                      |             |               |           |                    |            |               |          |
| d      | Equipment   |                     |                         |                           | 164,                 | 930,18      | 32.           | 26,97     | 8,054.             | _          | 137,952,      |          |
|        | Other   |                     |                         |                           |                      | 926,14      |               |           |                    |            | 4,926,        |          |
| Tota   | I. Add lines 1a through 1e (Column  | (d) must            | t equal Forr            | n 990, Part               | X, columi            | n (B), lin  | ie 10         | (c) )     | ▶                  |            | 154,791,      |          |
|        |   |                     |                         |                           |                      |             |               |           |                    | Cabad      | ula D /Form 9 | 001 2011 |

| Part VII          | Investments - Other Securities. See F                                | orm 990, Part X, line | e 12.   |                     |
|-------------------|--|-----------------------|---|---------------------|
|                   | (a) Description of security or category (including name of security) | (b) Book value        | (c) Method of valua<br>Cost or end-of-year mark |                     |
| (1) Financi       | ial derivatives  |                       |   |                     |
|                   | y-held equity interests  |                       |   |                     |
| (3) Other_        |  |                       |   |                     |
| <u>(A)</u>        |  |                       |   |                     |
|                   |  |                       |   |                     |
| (C)               |  |                       |   |                     |
| (b)               |  |                       |   |                     |
| <u>\</u> _/       |  |                       | ***   |                     |
| (G)               |  | -                     |   |                     |
| (H)               |  |                       |   |                     |
| (1)               |  |                       |   |                     |
| Total. (Colum     | nn (b) must equal Form 990, Part X, col (B) line 12)                 |                       |   |                     |
| Part VIII         |  | orm 990, Part X, line | e 13.   |                     |
|                   | (a) Description of investment type                                   | (b) Book value        | (c) Method of valua<br>Cost or end-of-year mark |                     |
| (1) INV           | IN ASSOC ORG PATRONAGE CAP   | 21,253,798.           | COST  |                     |
|                   | IN CAP TEAM CERTIFICATES   | 9,216,919.            | COST  |                     |
| <del>- \-'</del>  | R INVESTMENTS  | 3,377.                | COST  |                     |
| (4)               |  |                       |   |                     |
| (5)               |  |                       |   |                     |
| <u>(6)</u><br>(7) |  |                       |   |                     |
| (8)               |  |                       |   | <del></del>         |
| (9)               |  |                       |   | <del></del>         |
| (10)              |  |                       |   | ·-· · -             |
| <del></del>       | nn (b) must equal Form 990, Part X, col (B) line 13)                 | 30,474,094.           |   |                     |
| Part IX           | Other Assets. See Form 990, Part X, I                                | ne 15.                |   |                     |
|                   | (a)  | Description           |   | (b) Book value      |
| (1)               |  |                       |   |                     |
| (2)               |  |                       |   |                     |
| (3)               |  | <del></del>           | <del></del>                                     |                     |
| (4)               |  |                       |   |                     |
| (6)               |  |                       |   |                     |
| (7)               |  |                       |   |                     |
| (8)               |  |                       |   |                     |
| (9)               |  |                       |   |                     |
| (10)              |  |                       |   |                     |
| Total (Colum      | nn (b) must equal Form 990, Part X, col (B) line 15)                 |                       |   |                     |
| Part X            | Other Liabilities. See Form 990, Part >                              | (, line 25.           |   |                     |
| 1.                | (a) Description of liability   | (b) Book value        |   |                     |
|                   | ral income taxes   |                       |   |                     |
|                   | BILLED POWER COST  | 5,9                   |   |                     |
|                   | UED PAYROLL  | 631,3                 |   |                     |
|                   | UMER DEPOSITS  | 413,5                 | <del></del>                                     |                     |
|                   | UED TAXES R LIABILITIES  | 322,4<br>447,0        |   |                     |
|                   | K LIABILITIES  | 447,0                 | 752.  |                     |
| (8)               | <del></del>  |                       |   |                     |
| (9)               |  |                       |   |                     |
| (10)              |  | -                     |   |                     |
| (11)              |  |                       |   |                     |
|                   | mn (b) must equal Form 990, Part X, col (B) line 25)                 | <b>▶</b> 1,820,3      | 35.   |                     |
| 2. FIN 48 (       | ASC 740) Footnote In Part XIV, provide the                           |                       |   | ts that reports the |

| Schedu | le D (Form 990) 2011  |              | Page 4            |
|--------|---|--------------|-------------------|
| Part   | XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Staten                             | nents        |                   |
| 1      | Total revenue (Form 990, Part VIII, column (A), line 12)  | 1            | 91,213,227        |
| 2      | Total expenses (Form 990, Part IX, column (A), line 25)   | 2            | 77,848,109        |
| 3      | Excess or (deficit) for the year Subtract line 2 from line 1  | 3            | 13,365,118        |
| 4      | Net unrealized gains (losses) on investments  | 4            |                   |
| 5      | Donated services and use of facilities  | 5            |                   |
| 6      | Investment expenses   | 6            |                   |
| 7      | Prior period adjustments  | 7            |                   |
| 8      | Other (Describe in Part XIV.)   | 8            |                   |
| 9      | Total adjustments (net) Add lines 4 through 8   | 9            |                   |
| 10     | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9                        | 10           | 13,365,118        |
| Part   | XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re                              | urn          |                   |
| 1      | Total revenue, gains, and other support per audited financial statements  | . 1          | 91,213,227        |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |              |                   |
| а      | Net unrealized gains on investments 2a  |              |                   |
| b      | Donated services and use of facilities 2b   |              |                   |
| С      | Recoveries of prior year grants 2c  |              |                   |
| d      | Other (Describe in Part XIV )   |              |                   |
| е      | Add lines 2a through 2d   | 20           | •                 |
| 3      | Subtract line 2e from line 1  | 1 .          |                   |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1   |              |                   |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b 4a   |              |                   |
| b      | Other (Describe in Part XIV )   |              |                   |
| С      | Add lines 4a and 4b   | 4            | <b>c</b>          |
| 5      | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)                                   |              | 91,213,227.       |
| Part   | XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per R                            | eturn        |                   |
| 1      | Total expenses and losses per audited financial statements  |              | 77,848,109        |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25  |              |                   |
| а      | Donated services and use of facilities 2a   |              |                   |
| b      | Prior year adjustments 2b   |              |                   |
| С      | Other losses 2c   |              |                   |
| ď      | Other (Describe in Part XIV)  |              |                   |
| е      | Add lines 2a through 2d   | 7 20         |                   |
| 3      | Subtract line 2e from line 1  | . 3          | 77,848,109.       |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:  |              |                   |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b  |              |                   |
| b      | Other (Describe in Part XIV )   |              |                   |
| С      |   | 40           | ;                 |
| 5      | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)                                 | . 5          | 77,848,109        |
| Part   | XIV Supplemental Information  |              |                   |
| Comp   | ete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa | rt IV, li    | nes 1b and 2b,    |
|        | line 4, Part X, line 2; Part XI, line 8, Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp   | ete thi      | s part to provide |
| any ac | Iditional information   |              |                   |
|        |   |              |                   |
| 1      |   |              |                   |
|        |   |              |                   |
| SCHE   | DULE D, PART X, LINE 2  |              |                   |
|        |   |              |                   |
| MANA   | GEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE  |              |                   |
|        |   |              |                   |
| INCL   | UDED IN ASC 740. BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED   |              |                   |
|        | ·   |              |                   |
| ANY    | MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE   | <del>-</del> |                   |
|        |   |              |                   |
| FINA   | NCIAL STATEMENTS.   |              |                   |
|        |   |              |                   |

Schedule D (Form 990) 2011 TRI-COUNTY ELECTRIC COOPERATIVE, INC.

Part XIV Supplemental Information (continued)

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No 1545-0047

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

| 2011 | Open to Public | Inspection |
|------|----------------|------------|
|------|----------------|------------|

Employer identification numbe

| TRI-COUNTY ELECTRIC COOPERATIVE, INC  | NC.            |                               |  |                                       |  | 73-0539914                             |                                    |
|---|----------------|-------------------------------|--|---------------------------------------|--|--|------------------------------------|
| Part I General Information on Grants and Assistanc  | Assistance     |                               |  |                                       |  |  |                                    |
| 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grants for the grants or assistance, and   | ostantiate the | amount of the                 | grants or assistan                       | ce, the grantees'                     | eligibility for the grants   | l                                      |                                    |
|   | or assistance  |                               |  |                                       |  |  | X Yes No                           |
| 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States  | res for monit  | oring the use o               | f grant funds in the                     |                                       |  |  |                                    |
| Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990 Part IV line 21 for any recipient traceived more than \$5,000 Check this box if no one recipient received more than \$5,000. | overnments     | and Organiza                  | itions in the Unit                       | ed States. Com                        | is and Organizations in the United States. Complete if the organization answered "Yes" | ation answered "Ye                     | S" SP 000                          |
|   | space is ne    | eded                          |  | or circon tills per                   |  |  | all \$3,000.                       |
| 1 (a) Name and address of organization or government  | (p) EIN        | (c) IRC section if applicable | (d) Amount of cash<br>grant              | (e) Amount of non-<br>cash assistance | (f) Method of valuation (book, FMV, appraisal, other)                                  | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) GUYMON PUBLIC SCHOOLS   | 73-6021299     |                               | 000 51                                   |                                       |  |  | ONTONIO I PODINO                   |
|   | 73-6017987     |                               | 900/51                                   |                                       |  | -                                      | CENTEDAT FIRMING                   |
|   |                |                               | 000                                      |                                       | -  |  |                                    |
| (4)   |                |                               |  |                                       |  |  |                                    |
| (5)   |                |                               |  |                                       |  |  |                                    |
| (9)   |                |                               |  |                                       |  |  |                                    |
|   |                |                               |  |                                       |  |  |                                    |
| (8)   |                |                               |  |                                       |  |  |                                    |
| (6)   |                |                               |  |                                       |  |  |                                    |
| (10)  |                |                               |  |                                       |  |  |                                    |
| (11)  |                |                               | į  |                                       | ;  |  |                                    |
| (12)  |                |                               |  |                                       |  |  |                                    |
| 2 Enter total number of section 501(c)(3) and government  | overnment or   | ganizations list              | organizations listed in the line 1 table | <u>a</u>                              |  |  | 2                                  |
| 3 Enter total number of other organizations listed in the line 1 table  | ed in the line | table                         |  |                                       |  | <b>A</b>                               | T, 4                               |
| ror Paperwork Reduction Act Notice, see the ins   | STructions for | for Form 990.                 |  |                                       |  | Sched                                  | Schedule I (Form 990) (2011)       |
|   |                |                               |  |                                       |  |  |                                    |

1E1288 1 783 389 Z K931

TRI-COUNTY ELECTRIC COOPERATIVE, INC.

Schedule I (Form 990) (2011)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

|           | i ait iii can be dapiicated ii additional space is needed.  | oc is liceded.           |                          |                                   |   |  |
|-----------|---|--------------------------|--------------------------|-----------------------------------|---|--|
|           | (a) Type of grant or assistance   | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
| -         |   |                          |                          |                                   |   |  |
| 2         |   |                          |                          |                                   |   |  |
| 3         |   |                          |                          |                                   |   |  |
| 4         |   |                          |                          |                                   |   |  |
| S.        |   |                          |                          |                                   |   |  |
| 9         |   |                          |                          |                                   |   |  |
| 7         |   |                          |                          |                                   |   |  |
| -Part.IV_ | Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information. | is part to prov          | ide the informa          | ntion required in                 | Part I, line 2, and any                               | other additional information.          |

SCHEDULE I, PART 1, LINE 2

THE ORGANIZATION GAVE FUNDS TO VARIOUS COMMUNITY ORGANIZATIONS DURING THE

YEAR. THE FUNDS ARE ALLOCATED BASED ON A BUDGET THAT IS DETERMINED BY THE

COMMUNICATIONS MANAGER. THE COMMUNITY ORGANIZATIONS MUST COMPLETE AN

APPLICATION PROCESS BEFORE FUNDS ARE DISBURSED.

## SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

Open to Public Inspection

Name of the organization

TRI-COUNTY ELECTRIC COOPERATIVE, INC.

Employer identification number 73-0539914

| Par | Questions Regarding Compensation   |     |     |      |
|-----|--|-----|-----|------|
|     |  |     | Yes | No   |
| 1a  | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form  |     |     |      |
|     | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items   |     |     | ĺ    |
|     | First-class or charter travel  Housing allowance or residence for personal use   |     |     | l    |
|     | Travel for companions Payments for business use of personal residence  |     |     | l    |
|     | Tax indemnification and gross-up payments X Health or social club dues or initiation fees  |     |     | ĺ    |
|     | Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)  |     |     |      |
| b   | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | 1 b | x   |      |
| 2   | explain  | 10  |     |      |
| _   | directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?   | 2   | Х   |      |
| 3   | Indicate which, if any, of the following the filing organization used to establish the compensation of the   |     |     |      |
| -   | organization's CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a   |     |     | İ    |
|     | related organization to establish compensation of the CEO/Executive Director. Explain in Part III  |     |     |      |
|     | Compensation committee Written employment contract   |     |     |      |
|     | Independent compensation consultant Compensation survey or study   |     | ,   |      |
|     | Form 990 of other organizations  X Approval by the board or compensation committee   |     |     |      |
| 4   | During the year, did any person listed in Form 990, Part VII. Section A, line 1a, with respect to the filing   |     |     |      |
| •   | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization.   |     |     |      |
| а   | Receive a severance payment or change-of-control payment?  | 4a  |     | X    |
| b   | Participate in, or receive payment from, a supplemental nonqualified retirement plan?  | 4b  |     | X    |
| С   | Participate in, or receive payment from, an equity-based compensation arrangement?   | 4c  |     | Х    |
|     | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III   |     |     |      |
|     | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.  |     |     | <br> |
| 5   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |     |     | ļ    |
| ·   | compensation contingent on the revenues of   | ]   |     | ı    |
| а   | The organization?  | 5a  |     |      |
|     | Any related organization?  | 5b  |     |      |
|     | If "Yes" to line 5a or 5b, describe in Part III  |     |     |      |
| 6   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |     |     |      |
|     | compensation contingent on the net earnings of   |     | 1   |      |
| а   | The organization?  | 6a  |     |      |
| b   | Any related organization?  | 6b  |     |      |
|     | If "Yes" to line 6a or 6b, describe in Part III  |     |     |      |
| 7   | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed   |     |     |      |
|     | payments not described in lines 5 and 6? If "Yes," describe in Part III  | 7   |     |      |
| 8   | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject   |     |     |      |
|     | to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe   |     |     |      |
|     | ın Part III  | 8   |     |      |
| 9   | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in   | _   |     |      |
|     | Regulations section 53 4958-6(c)?  | 9   |     |      |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

|                     | (B) Breakdown of W-2 an  | of W-2 and/or 1099-MISC compensation    | compensation :                            | (C) Retirement and                      | (D) Nontaxable | (E) Total of columns          | (F) Compensation  |
|---------------------|--------------------------|---|---|---|----------------|-------------------------------|---|
| (A) Name            | (i) Base<br>compensation | (ii) Bonus & incentive compensation     | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation          | benefits       | (B)(I)(D)                     | reported as deferred in prior Form 990                        |
| 7                   | (1) 211,150.             | 250.                                    | 24,623.                                   | 38,954.                                 | 20,916.        | 295,893.                      | 0   |
| 1 JACK L. PERKINS   | (ii)                     |   |   |   |                | <br> <br> <br> <br> <br> <br> | )<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1                     |
|                     | (1) 134,738.             |   | 14,104.                                   | 33,950.                                 | 20,916.        | 203,958.                      | 0   |
| 2 MICHAEL PEACOCK   |                          | p                                       |   |   |                |                               |   |
|                     | (1) 131,984.             | 250.                                    | 19,382.                                   | 36, 788.                                | 20,916.        | 209,320.                      | 0   |
| 3 BARBARA PRITCHARD |                          | 0                                       |   |   |                | 0                             |   |
|                     | (1) 142,367.             | 250.                                    | 4,707.                                    | 16,637.                                 | 20,916.        | 184,877.                      | 0   |
| 4 MIKE SWEARINGEN   |                          |   |   |   |                | ]<br> <br>                    | 1<br>1<br>1<br>1<br>1<br>1<br>1<br>1<br>1                     |
|                     | (1) 143,014.             | 250.                                    | 6,786.                                    | 33,704.                                 | 20,916.        | 204,670.                      | 0   |
| 5 ZAC PERKINS       |                          |   |   |   |                |                               |   |
|                     | (1) 104,425.             | 250.                                    | 5,559.                                    | 27,272.                                 | 20,916.        | 158,422.                      | 0   |
| 6 BRYAN ROBERTSON   |                          |   |   |   |                |                               | 1   |
|                     | (n) 105,011.             | 0                                       | 0   | 36,844.                                 | 20,916.        | 162,771.                      | 0   |
| 7 NEAL GRUBBS       |                          |   | 0   |   |                |                               |   |
|                     | ()                       | 1 | 1   | 1                                       |                |                               |   |
| 8                   | (E)                      |   |   |   |                |                               |   |
|                     | (0)                      | 1 |   |   |                |                               |   |
| 6                   | (1)                      |   |   |   |                |                               |   |
|                     | ()                       |   |   |   |                |                               |   |
| 10                  | (ii)                     |   |   |   |                |                               | ;<br>;<br>;<br>;<br>;<br>;<br>;<br>;<br>;<br>;<br>;<br>;<br>; |
|                     | ()                       |   |   |   |                |                               |   |
| 11                  | (ii)                     |   |   |   |                |                               |   |
|                     | (1)                      |   |   |   |                |                               |   |
| 12                  | (E)                      |   |   |   |                |                               |   |
|                     | ()                       |   |   |   |                |                               |   |
| 13                  | (ii)                     |   |   |   |                |                               |   |
|                     | (i)                      |   |   | 1 |                |                               |   |
| 14                  | (ii)                     | - 1                                     |   |   |                |                               |   |
|                     | (i)                      |   |   | 1                                       |                | 1                             |   |
| 15                  | (II)                     |   |   |   |                |                               |   |
|                     | ()                       |   |   |   |                |                               |   |
| 16                  | (ii)                     |   |   |   |                |                               |   |

Schedule J (Form 990) 2011

Part III Supplemental Information

Schedule J (Form 990) 2011

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

\_

SCHEDULE J, PART 1, LINE 1A

AS PART OF THE COOPERATIVE'S PARTICIPATION IN NRECA'S WELLNESS PROGRAM,

THE COOPERATIVE OFFERS AN ANNUAL REIMBURSEMENT TO EMPLOYEES, INCLUDING

OFFICERS AND KEY EMPLOYEES, OF \$50 FOR INDIVIDUAL MEMBERSHIPS OR \$100

REIMBUREMENT FOR FAMILY MEMBERSHIPS TO A LOCAL GYM OF THEIR CHOICE.

### SCHEDULE L (Form 990 or 990-EZ)

### **Transactions With Interested Persons**

► Complete if the organization answered
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.

OMB No 1545-0047
2011
Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. Inspection | Employer identification number

73-0539914 TRI-COUNTY ELECTRIC COOPERATIVE, INC. Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? (b) Description of transaction 1 (a) Name of disqualified person Yes No (1) (2)(3) (4)(5) (6) Enter the amount of tax imposed on the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . . . . . . Loans to and/or From Interested Persons. Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (g) Written (a) Name of interested person and purpose (c) Original (d) Balance due (e) In default? (f) Approved principal amount by board or agreement? committee? То From Yes Νo No Yes Yes No (1)(2) (3) (4) (5) (6)(7) (8) (9)(10)Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (c) Amount and type of assistance (a) Name of interested person (b) Relationship between interested person and the organization (1)(2) (3) (4)(5)(6) (7) (8)(9)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

(10)

Schedule L (Form 990 or 990-EZ) 2011

Page 2

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization  | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|--|---------------------------|--------------------------------|---|----|
|                               |  |                           |                                | Yes                                     | No |
| (1) <sub>2AC</sub>            | FAMILY MEMBER OF JACK  | 219,968                   | EMPLOYMENT                     |   | х  |
| (2) PERKINS                   | PERKINS  |                           |                                |   |    |
| (3)                           |  |                           |                                |   |    |
| (4)                           | The state of the s |                           |                                |   |    |
| (5)                           |  |                           |                                |   |    |
| (6)                           |  |                           |                                |   |    |
| (7)                           |  |                           |                                |   |    |
| (8)                           |  |                           |                                |   |    |
| (9)                           |  |                           |                                |   |    |
| (10)                          |  |                           |                                |   |    |

#### Part V **Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

#### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TRI-COUNTY ELECTRIC COOPERATIVE, INC.

Employer identification number

73-0539914

1

FORM 990, PART VI, LINE 6

THE COOPERATIVE WAS FORMED BY THE MEMBERS TO PROVIDE ELECTRIC SERVICE AT COST ON A COOPERATIVE BASIS.

2

FORM 990, PART VI, LINE 7A

THE MEMBERS OF THE COOPERATIVE VOTE ON THE BOARD OF

TRUSTEES. ELECTIONS ARE DONE ON A ONE MEMBER ONE

VOTE BASIS PER DISTRICT.

3

FORM 990, PART VI, LINE 7B

THE FOLLOWING ACTS REQURE APPROVAL OF THE MEMBERS OF THE COOPERATIVE:

- 1. DISSOLUTION/LIQUIDATION OF THE COOPERATIVE.
- 2. MERGER OR CONSOLIDATION OF THE COOPERATIVE WITH ANOTHER ORGANIZATION.
- 3. THE DISPOSAL OF A SUBSTANTIAL PORTION OF THE COOPERATIVE'S ASSETS.

4

FORM 990, PART VI, LINE 11

THE FORM 990 IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM. THE RETURN IS REVIEWED INTERNALLY BY MANAGEMENT PRIOR TO FILING WITH THE IRS.

5

FORM 990, PART VI, LINE 12C

COOPERATIVE'S LEGAL COUNSEL MUST ANNUALLY REVIEW THIS POLICY WITH ALL OFFICIALS. THE MINUTES OF ALL BOARD MEETINGS SHOULD RECORD ALL DISCLOSURE, VOTES, AUTHORIZATIONS, AND OTHER ACTIONS TAKEN UNDER THIS POLICY. EACH OFFICIAL MUST ANNUALLY COMPLETE AND SIGN THE CONFLICT OF INTEREST CERTIFICATION AND DISCLOSURE FORM ATTACHED TO THIS POLICY AND DELIVER THE COMPLETED AND SIGNED FORM TO THE PRESIDENT OR CEO. IF AN OFFICIAL DISCOVERS ANY INFORMATION OR FACT THAT COULD IMPACT ANOTHER OFFICIAL'S COMPLIANCE WITH THIS POLICY, THEN THE OFFICIAL MUST DISCLOSE THE INFORMATION OR FACT TO THE PRESIDENT OR CEO IMMEDIATELY.

6

FORM 990, PART VI, LINE 15A

THE CEO'S COMPENSATION IS DETERMINED BY A COMPENSATION COMMITTEE AND IS APPROVED BY THE BOARD.

7

FORM 990, PART VI, LINE 15B

THE TRUSTEES AND THE CEO USE THE EXPERTISE OF AN INDEPENDENT COMPENSATION CONSULTANT AND A COMPENSATION SURVEY WHEN DETERMINING THE COMPENSATION OF THE COOPERATIVE'S OTHER EMPLOYEES MEETING THE DEFINITION OF OFFICER AND KEY EMPLOYEES, IF ANY. THE SURVEY INCLUDES SALARIES FROM SIMILAR COOPERATIVES THROUGHOUT OKLAHOMA AND THE NATION.

8

FORM 990, PART VI, LINE 19

THE ORGANIZATION WILL MAKE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

Name of the organization TRI-COUNTY ELECTRIC COOPERATIVE, INC. Employer identification number

73-0539914

POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

ATTACHMENT 1

#### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE COOPERATIVE IS DEDICATED TO PROVIDING MEMBERS WITH SAFE AND RELIABLE ELECTRICAL SERVICE AT THE LOWEST PRACTICAL PRICE. AS A COOPERATIVE, WE ARE PROUD TO BE OWNED AND CONTROLLED BY THOSE WE SERVE AND WE ARE COMMITTED TO ENHANCING THE QUALITY OF LIFE FOR ALL OF OUR MEMBER-OWNERS.

ATTACHMENT 2

# 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS  | DESCRIPTION OF SERVICES | COMPENSATION |
|---|-------------------------|--------------|
| POWERLINE, INC.<br>583 U.S. HWY 70<br>CLOVIS, NM 88101  | ELECTRIC CONTRACTOR     | 2,287,080.   |
| T & R TOWER AND POWER LLC<br>3608 N. PRINCE STREET, SUITE C, BOX 113<br>CLOVIS, NM 88101        | ELECTRIC CONTRACTOR     | 1,297,479.   |
| RE-CON COMPANY, INC. 12 NORTHEAST 52ND OKLAHOMA CITY, OK 73105                                  | ELECTRIC CONTRACTOR     | 759,212.     |
| SGS ENGINEERING, LLC<br>401 50TH ST.<br>LUBBOCK, TX 79404                                       | ENGINEERING SVCS        | 625,044.     |
| SOUTHEASTERN DATA COOPERATIVE, INC.<br>100 ASHFORD CENTER NORTH, SUITE 500<br>ATLANTA, GA 30338 | DATA MGMT.              | 317,666.     |
| TOTAL COMPENSATION  |                         | 5,286,481.   |