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Form 990-PF Department of the Treasury Internal Revenue Service

OMB No 1545-0052

Return of Private Foundation
or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation
Note. The foundation may be able to use a copy of this return to satisfy state reporting requirements

2011

	<u> </u>		lendar year 2011 or tax year beginning		-	, 2011,	and ending		, 20
		Name of foundation			A Employer identif	A Employer identification number			
	_		RS FOUNDATION					62-177303	3
			per and street (or P O box number if mail is not delive	ered to str	eet address)		Room/suite	B Telephone numb	
	450 TENNESSEE AVE., SUITE 101							(7:	31) 847-4962
	_	P.0	. BOX 217						
		City	or town, state, and ZIP code			•			_
								C If exemption applica pending, check here	tion is
		PAR	SONS, TN 38363					periong, order here	
	G	Che	eck all that apply Initial return		Initial return o	of a former pu	blic charity	D 1 Foreign organiza	trons, check here
			Final return		Amended ret	urn .	_	2 Foreign organiza	
			Address change		Name change	e		85% test, check i	
	Н	Che	eck type of organization X Section 501	(c)(3) e	xempt private for	undation		, i	
	ſ	_	Section 4947(a)(1) nonexempt charitable trust		Other taxable pri		on	E If private foundation	status was terminated)(1)(A), check here
	ī	Fair	market value of all assets at end J Acc		method X Ca				n a 60-month termination
		of y	1 🗀	-	pecify)			l .)(1)(B), check here
		-			n (d) must be on	cash basis)		-	
		art	Analysis of Revenue and Expenses (The		5			•	(d) Disbursements
	_		total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in		Revenue and xpenses per	(b) Net inve		(c) Adjusted net income	for charitable
			column (a) (see instructions))		books	incom	-	mome	purposes (cash basis only)
	_	1	Contributions, gifts, grants, etc , received (attach schedule)		175,559.				
		2	if the foundation is not required to		-				
		3	attach Sch B		29,825.	2	9,825.		ATCH 1
		4	Dividends and interest from securities						
		5 a	Gross rents						
			Net rental income or (loss)						
	a		Net gain or (loss) from sale of assets not on line 10						
	Revenue	b	Gross sales price for all assets on line 6a			· ·			
	ě	7	Capital gain net income (from Part IV, line 2)						
	œ	8	Net short-term capital gain						
		9	Income modifications · · · · · · · · · · · · · · · · · · ·						
		10 a	Gross sales less returns and allowances • • • •						
		b	Less Cost of goods sold .						
\sim		c	Gross profit or (loss) (attach schedule)						
2012		11	Other income (attach schedule)						
~'	_	12	Total. Add lines 1 through 11		205,384.	2	9,825.		ļ
4 3-		13	Compensation of officers, directors, trustees, etc		0				
Œ.		14	Other employee salaries and wages						
$\langle \langle$	ses	15	Pension plans, employee benefits						
3	eus	16 a	Legal fees (attach schedule)						<u> </u>
<u> </u>	×	b	Accounting fees (attach-schedule) FICH 2		12,537.				
つまるできる	Administrative Expen	C	Other professional fees (attach's cheaule)		380,783.				
	aţį	17	Interest						
	istr	18	Taxes (attach schedule) (see instructions)	*	1,737.				
5	Ξ.	19	Depreciation attach schedule) and depletion	·	2,171.				<u></u>
	h d	20	Occupancy	\	3,389.				
	Þ	21	Travel, conferences, and meetings	٨	12,634.				
	ā	22	Printing and publications	<u> </u>					<u> </u>
	ing	23	Other expenses (attach schedule) ATCH. 5.		57 , 057.		550.		26,086.
	Operating and	24	Total operating and administrative expenses.						
	ğ		Add lines 13 through 23		470,308.		550.		26,086.
	_	25	Contributions, gifts, grants paid		4,494,057.				4,494,057.
	_	26	Total expenses and disbursements Add lines 24 and 25		4,964,365.		550.		4,520,143.
		27	Subtract line 26 from line 12						
		ı	Excess of revenue over expenses and disbursements		4,758,981.			<u> </u>	ļ
		1	Net investment income (if negative, enter -0-)			2	9,275.		<u> </u>
		C	Adjusted net income (if negative, enter -0-)	1					1

For Paperwork Reduction Act Notice, see instructions.

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*ATCH 3 JSA ** ATCH 4

AYERS FOUNDATION 62-1773033 Form 990-PF (2011) Page 2 Attached schedules and amounts in the Beginning of year End of year Balance Sheets description column should be for end-of-year amounts only (See instructions) Part II (a) Book Value (b) Book Value (c) Fair Market Value Savings and temporary cash investments 6,640,058. 1,882,358 178827358 Accounts receivable Less allowance for doubtful accounts ▶_____ Pledges receivable_▶____ Less allowance for doubtful accounts Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions) Other notes and loans receivable (attach schedule) Less allowance for doubtful accounts Inventories for sale or use 10 a Investments - U.S. and state government obligations (attach schedule) b Investments - corporate stock (attach schedule) c Investments - corporate bonds (attach schedule) 11 Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule) 12 Investments - other (attach schedule)

Land, buildings, and equipment basis

9 691 13 14 accumulated depreciation 9,691. 680. 2,097. 680. (attach schedule) 15 Other assets (describe Total assets (to be completed by all filers - see the 1,883,038. 6,642,155. 1,883,038. Accounts payable and accrued expenses 17 18 19 20 Loans from officers, directors, trustees, and other disqualified persons Mortgages and other notes payable (attach schedule) 21 22 Other liabilities (describe 136. Total liabilities (add lines 17 through 22) Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31. Balances 24 25 26 Fund Foundations that do not follow SFAS 117, check here and complete lines 27 through 31. Capital stock, trust principal, or current funds 5 27 Assets 28 Paid-in or capital surplus, or land, bldg , and equipment fund 6,642,019. 1,883,038. 29 Retained earnings, accumulated income, endowment, or other funds 6,642,019. 1,883,038. Total net assets or fund balances (see instructions) 30 š Total liabilities and net assets/fund balances (see 6,642,155. 1,883,038. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return) 6,642,019. -4,758,981. 2 Enter amount from Part I, line 27a 2 3 Other increases not included in line 2 (itemize) ▶_____ 3 1,883,038. 4 Add lines 1, 2, and 3 4 5 Decreases not included in line 2 (itemize) ▶__ 5 1,883,038. Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 6

Fo	rm 990-PF (2011)					Page 3
P	art IV Capital Gains	and Losses for Tax on Inve	estment Income			
		describe the kind(s) of property sold (e		(b) How acquired	(c) Date	(d) Date sold
		ick warehouse, or common stock, 200 sl		=P-Purchase	acquired (mo , day, yr)	(mo=day, yr)=
47		tok warenease, or seminor stock, 255 c		D-Donation	= = =	
<u>1a</u>					<u> </u>	
<u>_t</u>					<u> </u>	
_	: 			-		
	<u> </u>					
_)		(10)	<u> </u>	L	<u> </u>
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) minu	
_		(or allowable)	plus expense of sale		(e) plus (i) illino	
	9					
_t	b					
	d					
_6	<u> </u>		· -·			
_	Complete only for assets si	howing gain in column (h) and owned by	the foundation on 12/31/69		Gains (Col (h) g	
	(i) F M V as of 12/31/69	(j) Adjusted basis	(k) Excess of col (i)	col	(k), but not less t	
_	(1) 1 11 0 23 01 12/01/03	as of 12/31/69	over col (j), if any		Losses (from co	or (n))
_ =	a					
Ŀ	b					
_	s					
	d					
•						
		(If	gain, also enter in Part I, line 7			
2	Capital gain net income or ((loss), enter -0- in Part I, line 7	2		
3	Net short-term capital gain of	or (loss) as defined in sections 1222				
		t I, line 8, column (c) (see instr				
	-	• • • • • • • • • • • • • • • • • • • •		3		
E			iced Tax on Net Investment Inc	come		
			ection 4940(a) tax on net investment		\	
٧,	or optional use by domestic	private roundations subject to the se	colon 4040(a) tax on net invocation			
IF.	section 4940(d)(2) applies, le	save this part blank				
- 11	section 4340(d)(2) applies, le	save tilis part blank				
۱۸/	las the foundation liable for th	ne section 4942 tay on the distributa	ble amount of any year in the base	neriod?		Yes X No
		ot qualify under section 4940(e) Do	·	penou	<u> </u>] 163[] 140
_			ee the instructions before making an	v entries		
<u> </u>	(a)		· · · · · · · · · · · · · · · · · · ·	ly chilles	(d)	
_	Base period years	(b) Adjusted qualifying distributions	(c) Net value of nonchantable-use assets		Distribution ra	
_	Calendar year (or tax year beginning in)				(col (b) divided by	0.430230
_	2010	3,890,740.	9,043,391.			0.121227
_	2009	1,244,487.	10,265,786.			
_	2008	1,113,931.	9,799,194.			0.113676
_	2007	436,404.	5,316,602.	ļ		0.082083
_	2006	219,366.	247,252.	<u> </u>		0.887216
2	Total of line 1, column (d)			2		1.634432
3	•	or the 5-year base period - divide the	• • •			
	number of years the founda	ation has been in existence if less th	nan 5 years	3		0.326886
4	Enter the net value of nonc	charitable-use assets for 2011 from	Part X, line 5	4	4,	144,151.
5	Multiply line 4 by line 3			5	1,	354,665.
-						
6	Enter 1% of net investment	t income (1% of Part I, line 27b)		6		293.
•	_mor 170 or not investmen		• • • • • • • • • • • • • • • • • • • •	-		
7	Add lines 5 and 6			7	1	354,958.
7	And lines a still o			- 		
	Entor gualifiuma distribi t	on from Bort VII inn 4		8	Λ	520,143.
8		aster than line 7 check the box	n Part VI, line 1b, and complete t			
	in mile of is equal to of git	Julian mail in the report of the DOX I	in that with mire the difference t	Puit	u 1/0 ta	

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Part VI instructions

AYERS FOUNDATION Form 990-PF (2011) 62-1773033 Page 4 Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions) 1a Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1 Date of ruling or determination letter _____ (attach copy of letter if necessary - see instructions) b Domestic foundations that meet the section 4940(e) requirements in Part V, check 293. 1 here X and enter 1% of Part I, line 27b c All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b) Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 293. Add lines 1 and 2 3 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4 293. Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-5 Credits/Payments a 2011 estimated tax payments and 2010 overpayment credited to 2011 c Tax paid with application for extension of time to file (Form 8868) d Backup withholding erroneously withheld 6d 1,848. Total credits and payments Add lines 6a through 6d Enter any penalty for underpayment of estimated tax. Check here ______ if Form 2220 is attached . . . 8 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9 1,555. Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 Enter the amount of line 10 to be Credited to 2012 estimated tax 1,259. Part VII-A Statements Regarding Activities 1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate No 1a Χ or intervene in any political campaign? b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of the Х instructions for definition)? 1b If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities c Did the foundation file Form 1120-POL for this year? Χ d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the foundation ▶\$ ______ (2) On foundation managers ▶\$_____ e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers ►\$_ Χ Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of Х incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes Χ Did the foundation have unrelated business gross income of \$1,000 or more during the year? X b If "Yes," has it filed a tax return on Form 990-T for this year? 4b Х Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? Х Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV Enter the states to which the foundation reports or with which it is registered (see instructions) b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2011 or the taxable year beginning in 2011 (see instructions for Part XIV)? If "Yes," complete Х Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names ATTACHMENT 6 and addresses . . .

AYERS FOUNDATION 62-1773033 Page 5 Part VII-A Statements Regarding Activities (continued) 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) Χ Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions) 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ►___N/A The books are in care of ▶ THE ORGANIZATION Located at ▶450 TENNESSEE AVE., STE 101 PARSONS, TN 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here . . . 16 At any time during calendar year 2011, did the foundation have an interest in or a signature or other authority Yes No over a bank, securities, or other financial account in a foreign country? Х 16 See the instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes," enter the name of the foreign country Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. Yes No 1a During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a Yes (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes Nο X Yes (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available for Yes (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after Yes X No b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Χ 1b Organizations relying on a current notice regarding disaster assistance check here c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that Χ 1c 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)) a At the end of tax year 2011, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2011? If "Yes," list the years b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to 2b c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here 3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise b If "Yes," did it have excess business holdings in 2011 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the Χ Х 4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2011?

Form 990-PF (2011) AYERS FOUNDATION 62-1773033 Page 6 Statements Regarding Activities for Which Form 4720 May Be Required (continued) Part VII-B 5 a Dunng the year did the foundation pay or incur any amount to | X| No (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? (2) Influence the outcome of any specific public election (see section 4955), or to carry on, Х No directly or indirectly, any voter registration drive? Yes Х No (4) Provide a grant to an organization other than a charitable, etc, organization_described_in_ X No section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational X No purposes, or for the prevention of cruelty to children or animals? b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53 4945 or in a current notice regarding disaster assistance (see instructions)? 5b Organizations relying on a current notice regarding disaster assistance check here c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax X No because it maintained expenditure responsibility for the grant? If "Yes," attach the statement required by Regulations section 53 4945-5(d) 6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? X 6b b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870 7 a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? Yes If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? Х Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, Part VIII and Contractors List all officers, directors, trustees, foundation managers and their compensation (see instructions). (b) Title, and average hours per week devoted to position (c) Compensation (if not paid, enter -0-) (d) Contributions to (e) Expense account, other allowances (a) Name and address employee benefit plans and deferred compensation **ATTACHMENT** Compensation of five highest-paid employees (other than those included on line 1 - see instructions). If none, enter "NONE." (d) Contributions to (b) Title, and average (e) Expense account, employee benefit plans and deferred (c) Compensation (a) Name and address of each employee paid more than \$50,000 hours per week devoted to position other allowances compensation NONE Total number of other employees paid over \$50,000

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Part VIII	Information About Officers, Directors, Trustees, Foundation M and Contractors (continued)	anagers, Highly Paid Emplo	oyees,
3 Five h	ighest-paid independent contractors for professional services (see instru	ctions). If none, enter "NONE."	· · · · · · · · · · · · · · · · · · ·
	(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
ATTACH	MENT 8		380,783
		<u> </u>	
Total numb	er of others receiving over \$50,000 for professional services		
Part IX-A	Summary of Direct Charitable Activities		
	dation's four largest direct charitable activities during the tax year include relevant statistical and other beneficiaries served, conferences convened, research papers produced, etc	I information such as the number of	Expenses
1 N/A			
2			
3			
4			
	O		
Part IX-B	Summary of Program-Related Investments (see instructions)		

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 Amount All other program-related investments. See instructions 3 NONE

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Pa	Minimum Investment Return (All domestic foundations must complete this part. Foreig see instructions.)	n foundations	1
-1-	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc.,		
	purposes		
а	Average monthly fair market value of securities	1a	
b	Average of monthly cash balances	1b	4,207,260.
С	rail market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	4,207,260.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	4,207,260.
4	Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see		
	Instructions) Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4.	4	63,109.
5		5	4,144,151.
6	Minimum investment return. Enter 5% of line 5	6	207,208.
Pa	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part XI	art)	
1	Minimum investment return from Part X, line 6	1	207,208.
2a	Tax on investment income for 2011 from Part VI, line 5 2a 293.		
b			
С	····	2c	293.
3	Distributable amount before adjustments Subtract line 2c from line 1	3	206,915.
4	Recoveries of amounts treated as qualifying distributions	4	
5	Add lines 3 and 4	5	206,915.
6		6	
7	Deduction from distributable amount (see instructions) Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII,		
	line 1	7	206,915.
Pa	art XII Qualifying Distributions(see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes	.	
а	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	1a	4,520,143.
b	Program-related investments - total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.		
	purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	4,520,143.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Enter 1% of Part I, line 27b (see instructions)	5	293.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	4,519,850.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when cal qualifies for the section 4940(e) reduction of tax in those years	culating wheth	er the foundation

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	rt XIII Undistributed Income (see instru	ictions)			
		(a)	(b)	(c)	(d)
1	Distributable amount for 2011 from Part XI,	Corpus	Years prior to 2010	2010	2011
	line 7	-			206,915.
2	Undistributed income, if any, as of the end of 2011				
	Enter amount for 2010 only				
b	Total for prior years 20 09,20 08,20 07				
3	Excess distributions carryover, if any, to 2011				
а	From 2006				
b	From 2007				
С	From 2008				
d	From 2009				1
	From 2010 3, 440, 415.	F 100 F76			
f	Total of lines 3a through e	5,183,576.			<u> </u>
4	Qualifying distributions for 2011 from Part XII,				
	line 4 ▶ \$4,520,143.				
а	Applied to 2010, but not more than line 2a	· · · · · · · · · · · · · · · · · · ·			
b	Applied to undistributed income of prior years				
	(Election required - see instructions)				
С	Treated as distributions out of corpus (Election				
	required - see instructions)				206,915.
	Applied to 2011 distributable amount	4,313,228.			200,913.
	Remaining amount distributed out of corpus	4,313,220.			
5	Excess distributions carryover applied to 2011 . (If an amount appears in column (d), the same				
_	amount must be shown in column (a))				
6	Enter the net total of each column as indicated below:				
_	Corpus Add lines 3f, 4c, and 4e Subtract line 5	9,496,804.			
	· · ·				-
D	Prior years' undistributed income Subtract line 4b from line 2b				
С	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has been				
	issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b Taxable				
•	amount - see instructions				
е	Undistributed income for 2010 Subtract line				
	4a from line 2a Taxable amount - see instructions				
	Undistributed income for 2011 Subtract lines				
'	4d and 5 from line 1. This amount must be				
	distributed in 2012	-			
7	Amounts treated as distributions out of corpus				
	to satisfy requirements imposed by section				
	170(b)(1)(F) or 4942(g)(3) (see instructions)				
8	Excess distributions carryover from 2006 not	000 000			
	applied on line 5 or line 7 (see instructions)	207,003.			
9	Excess distributions carryover to 2012.	0 000 001			
	Subtract lines 7 and 8 from line 6a	9,289,801.			
10	Analysis of line 9				
	Excess from 2007 175, 403.				'
	Excess from 2008 627, 603 .				
	Excess from 2009				
	Excess from 2010 3,440,415.				
<u>e</u>	Excess from 2011 4,313,228.		J		Form 990-PF (2011)
					rom 330-FF (2011)

JSA 1E1490 1 000

Form 990-PF (2011) Page 11 Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment
Recipient
Recipient
Name and address (home or business)
Recipient
Show any relationship to any foundation manager or substantial contribution Purpose of grant or contribution Amount a Paid during the year ATTACHMENT 12 4,494,057. **b** Approved for future payment

Form **990-PF** (2011)

▶ 3b

Total

62-1773033 AYERS FOUNDATION Form 990-PF (2011) Page **12** Part XVI-A Analysis of Income-Producing Activities Unrelated business income Excluded by section 512, 513, or 514 Enter gross amounts unless otherwise indicated Related-or-exempt-(b) _function_income_ Būsiness code Amount Amount 1 Program service revenue (See instructions) g Fees and contracts from government agencies 2 Membership dues and assessments 3 Interest on savings and temporary cash investments 4 Dividends and interest from securities 14 29,825. 5 Net rental income or (loss) from real estate a Debt-financed property b Not debt-financed property 6 Net rental income or (loss) from personal property 7 Other investment income 8 Gain or (loss) from sales of assets other than inventory 9 Net income or (loss) from special events . . . 10 Gross profit or (loss) from sales of inventory . . 11 Other revenue a __ b 29,825. 12 Subtotal Add columns (b), (d), and (e) 29,825. (See worksheet in line 13 instructions to verify calculations) Relationship of Activities to the Accomplishment of Exempt Purposes Part XVI-B Line No. Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes) (See instructions)

JSA 1E1492 1 000

Form 990-PF (2	2011)	AYERS FOU	JNDATION		62-17	73033	Pa	age 13
Part XVII	Information F Exempt Orga		nsfers To and Tr	ansactions an	d Relationships With N	onchai	ritabl	е
1 Did th			engage in any of the	following with an	y other organization described	1	Yes	No
					ection 527, relating to political		1.03	110
	izations?		<u> </u>			-		
a Transf	fers from the reporting	g foundation to a r	noncharitable exempt	organization of				
(1) Ca	ash				<u></u>	1a(1)		Х
(2) Ot	her assets					. 1a(2)	<u> </u>	Х
b Other	transactions							
(1) Sa	les of assets to a nor	icharitable exemp	t organization			. 1b(1)		X
(2) Pu	irchases of assets fro	m a noncharitable	exempt organization			. 1b(2)		X
(3) RE	ental of facilities, equip	oment, or other as	ssets	<i>.</i>		. 1b(3)		X
(4) Ne	ans or loan quarante	aments	• • • • • • • • • • • • • • • • • • • •			1b(4) 1b(5)		X
(6) Pe	eformance of services	s or membership (or fundraising solicitati					Х
								X
					Column (b) should always sh		fair m	
					If the foundation received le			
					of the goods, other assets, or			
(a) Line no	(b) Amount involved	(c) Name of nor	ncharitable exempt organiza	tion (d) Desc	enption of transfers, transactions, and sh	arıng arrar	ngemen	ts
	N/A			N/A				
		ļ	·					
		 						
-								
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		· · · · · ·	-					
		†						
	-							
		<u> </u>						
					e tax-exempt organizations		_	_
			er than section 501(c	(3)) or in section	527?	Y₁	es X	∫No
<u>b If "Yes</u>	s," complete the follow			. 1				
	(a) Name of organization	1	(b) Type of organ	ization	(c) Description of relation	nship		
		·						
		- +						
								
								
Unde		age that I have examine	ed this return, including accor-	npanying schedules and	statements, and to the best of my knowl	edge and l	belief, it	is true
Sign Correct	ct and complete Declaration of	preparer other than/tax	(payer) is based on all information	of which preparer has a	ny knowledge		,	
Here	40-6	\sim			May the with the	IRS discus preparer		return below
	nature of officer or trustee		Date	Title	(see instruc	· · · [37	л г	No
	(/				,			
Paid	Print/Type preparer's	name	Preparer's signature	64	Date Check If	PTIN		
Preparer .	Karen	Stone	Karen	Done	5 (8//2 self-employed	P005	3721	2
lise Only	Firm's name ► BI	OO USA, LLP	\	-	Firm's EIN ▶13-	53815	90	
LISP LINIV	I Francis address > CC	ATE DODITED TO			1			

Form 990-PF (2011)

Phone no 901-680-7600

38119

MEMPHIS, TN

Use Only Firm's address ▶ 6075 POPLAR AVE, STE 630

OMB No 1545-0047 Schedule B **Schedule of Contributors** (Form 990, 990-EZ, or 990=PF) ►-Attach:to:Form:990=Form:990=EZ=or:Form:990=PF= Department of the Treasury Internal Revenue Service Name of the organization Employer identification number AYERS FOUNDATION 62-1773033 Organization type (check one) Section: Filers of: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor Complete Parts I and II Special Rules For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the. General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on Part I, line 2, of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

more during the year▶ \$_

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Employer identification number 62-1773033

Part I = Contributors (see instructions) = Use duplicate copies of Part I = If additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1_	SARAH K. GIVENS 314 WHITWORTH WAY NASHVILLE, TN 37205	\$20,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2_	TN HIGHER EDUCATION ASSOC DOUG CULLUM 404 JAMES ROBERTSON PKWY., STE. 1900 NASHVILLE, TN 37243	\$ <u>151,559</u> .	Person X Payroll Noncash (Complete Part II if there is a noncash contribution)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
		\$	Person Payroli Noncash (Complete Part II if there is a noncash contribution)		

Employer identification number

62-1773033

a) No. from	(b)	(c)FMV-(or-estimate)	(d)
Part I	Description of noncash property given	(see instructions)	Date received
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_ =		 \$	
i) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
n) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1		\$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization AYERS FOUNDATION

Employer identification number

62-1773033

that	total more than \$1,000 for the yea	r. Complete colum	nns (a) through (<u> </u>	
cont	organizations completing Part III, er ributions of \$1,000 or less for the y duplicate copies of Part III if additio	year (Enter this info	ormation once So	charitable, etc , ee instructions) ▶\$	
n) No. — — — — — — — — — — — — — — — — — — —	(b) Purpose of gift	(c) Use ((d) Description of how gift is held	
_ _					
-	I	(e) Transfe	r of gift	<u>.</u>	
-	Transferee's name, address, and	ZIP + 4	Relatio	onship of transferor to transferee	
) No. rom art I	(b) Purpose of gift	(c) Use o	of gift	(d) Description of how gift is held	
_					
_					
	.		fer of gift		
-	Transferee's name, address, and	ZIP + 4	Relatio	onship of transferor to transferee	
) No. rom art I	(b) Purpose of gift	(c) Use o	of gift	(d) Description of how gift is held	
	·				
-		(e) Transfe	r of gift		
	Transferee's name, address, and		_	onship of transferor to transferee	
_	-				
-					
No. rom art I	(b) Purpose of gift	(c) Use o	of gift	(d) Description of how gift is held	
_					
_		(e) Transfe	r of guft		
	Transferee's name, address, and		rer of gift Relationship of transferor to transferee		
_		· · · · · · · · · · · · · · · · · · ·			
			··· <u>··</u> ······	Schedule B (Form 990, 990-EZ, or 990-PF) (2	

FOUNDATION
AYERS

FOUNDATION
AYERS

AYERS FOUNDATION			ATTACHMENT 2	62-1773033	
FORM 990PF, PART I - ACCOUNTING FEES	II				
DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	ADJUSTED NET INCOME	CHARITABLE BURPOSES	
ACCOUNTING FEES	12,537.				
TOTALS	12,537.				

ATTACHMENT 2 PAGE 22

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

REVENUE

AND

EXPENSES

PER BOOKS

MANAGEMENT FEES

DESCRIPTION_

CONSULTING FEES

296,783. 84,000.

TOTALS

380,783.

62-1773033

FORM 990PF, PART I - TAXES

REVENUE

AND

EXPENSES

<u>DESCRIPTION</u> <u>PER BOOKS</u>

FEDERAL TAXES 1,737.

TOTALS ______1,737.

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62-1773033

			ATTACHMENT 5
FORM 990PF, PART I - OTHER EXPENSES			·
DESCRIPTION	REVENUE AND EXPENSES PER BOOKS	NET INVESTMENT INCOME	CHARITABLE RURPOSES
TELEPHONE POSTAGE & DELIVERY BANQUET EXPENSES	6, 1, 15,		
U			8 8 9 4
Оц	17, 192. 2, 566.		17, 192.
TRANSCRIPT FEES BANK FEES FOIITPMENT REPATRS	25. 550. 113	550.	
)	40. 225.		
MARKETING & PUBLIC RELATIONS WEBSITE DESIGN COLLEGE FAIRS	641. 1,114. 257.		
TN STATE FILING FEE DUES & SUBSCRIPTIONS COLLEGE AND TEST FEES CONFERENCES	20. 71. 699. 50.		
TOTALS	57,057.	550.	26,086.

ATTACHMENT 5 PAGE 25

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FORM 990PF, PART VII-A, LINE 10 - NEW SUBSTANTIAL CONTRIBUTORS	70	
F, PART VII-A, LINE 10 - NEW SUBSTANTIA	CONTRIBUTORS	
F, PART VII-A, LINE 10 - NEV	SUBSTANTIA	
F, PART VII-A, LINE	NEW	
F, PART VII-A, L	0	
F, PART		
F, PAR	VII-A,	
FORM 990PF,	PART	
	FORM 990PF,	

62-1773033

ATTACHMENT 6

		DIRECT	
NAME AND ADDRESS	DATE	PUBLIC SUPPORT	
SARAH K. GIVENS 314 WHITWORTH WAY NASHVILLE, TN 37205	06/06/2011	20,000.	
TN HIGHER EDUCATION ASSOC DOUG CULLUM 404 JAMES ROBERTSON PKWY., STE. 1900 NASHVILLE, TN 37243	07/05/2011	151,559.	
OASIS CENTER ATTN: KIM REESE 1704 CHARLOTTE AVE., STE. 200 NASHVILLE, TN 37203	10/27/2011	4,000.	
TOTAL CONTRIBUTION AMOUNTS	8	175,559.	

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TRUSTEES	
S, AND I	
LIST OF OFFICERS, DIRECTORS,	
OFFICERS,	
OF	
LIST	
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VIII	
PART VIII	
990PF,	
FORM 99(

62-1773033		0	0.		.0	0
ATTACHMENT 7		0	o	0	0	0
		0	0	0	0	0
PEICERS, DIRECTORS, AND TRUSTEES	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	CHAIRMAN	DIRECTOR .	SECRETARY	PRESIDENT	DIRECTOR
AYERS FOUNDATION FORM 990PF, PART VIII - LIST OF OFFICERS,	NAME AND ADDRESS	JAMES W. AYERS 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	JON AYERS 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	CLAY PETREY 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	JANET AYERS 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	JOANN LYNN 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS. TN 38363

ATTACHMENT 7
PAGE 27

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AYERS FOUNDATION			9	62-1773	73033
FORM 990PF, PART VIII - LIST OF OFFICERS,	ERS, DIRECTORS, AND TRUSTEES	E	ATTACHMENT 7 (COI	(CONT'D)	
NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION		. , , , ,		
KRISTY AYERS 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	DIRECTOR	0	0	0	
AGENIA CLARK 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	DIRECTOR	0	0	0	
LEE ANN INGRAM 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	DIRECTOR	0			
CASSIE LYNN 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	DIRECTOR	0	0	0	
MICHAEL PRICE 450 TENNESSEE AVE., SUITE 101 P.O. BOX 217 PARSONS, TN 38363	VICE PRESIDENT	0	0	0	
	GRAND TOTALS				

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ATTACHMENT 7

AYERS FOUNDATION 62-1773033

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS

	ATTACH	MENT 8
NAME AND ADDRESS	TYPE OF SERVICE	COMPENSATION
AYERS ASSET MANAGEMENT 450 TENNESSEE AVE. S. PARSONS, TN 38363	MANAGEMENT	296,783.
OASIS CENTER INC 1221 16TH AVENUE S. NASHVILLE, TN 37212	CONSULTING	84,000.
	TOTAL COMPENSATION	380,783.

FORM 990PF, PART XV - INFORMATION REGARDING FOUNDATION MANAGERS

JAMES W. AYERS JON AYERS

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

JANET AYERS
450 TENNESSEE AVE, SUITE 101
PARSONS, TN
731-847-4962

990PF, PART XV - RESTRICTIONS OR LIMITATIONS ON AWARDS

DONATIONS ARE PRIMARILY, BUT NOT EXCLUSIVELY LIMITED TO ORGANIZATIONS LOCATED IN DECATUR AND HENDERSON COUNTIES IN THE STATE OF TENNESSEE.

AYERS FOUNDATION		62-1773033	
FORM 94NDF. PART XV - GRANTS AND CONTRIBUTIONS DAID DURING THE YEAR	PAID DIRING THE YEAR		
			ATTACHMENT 12
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
MASTERS PROGRAM (FREED HARDEMAN UNIV)		GENERAL/OPERATING	95, 987
BOY SCOUTS OF AMERICA		GENERAL/OPERATING	12,500
DECATUR COUNTY SHEPARD FUND		GENERAL/OPERATING	8 8 000
FIRST BAPTIST CHURCH		GENERAL/OPERATING	40,733
TENNESSEE STATE MUSEUM		GENERAL/OPERATING	2,000
UNIVERSITY OF TENNESSEE AT MARTIN		GENERAL/OPERATING	223, 591
		A	ATTACHMENT 12
09206G 702C 4/30/2012 1 22.:	1 22.39 PM V 11-4.3		PAGE 33

			AMOUNT	220,000	21, 400	1,000,000	25,000	25,000	125,000.	 	<u>-</u> -	 	 		
of michael	AL HINGS IN THE STATE OF THE ST		<u>ح</u> ا		· · · ·	1,					_	 ·		-	ATTACHMENT 12 PAGE 34
			PURPOSE OF GRANT OR CONTRIBUTION	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING						AITA
URING THE YEAR	BETATTONSHIP TO SHESTANTIAL CONTRIBITOR	AND	FOUNDATION STATUS OF RECIPIENT												V 11-4.3
GRANTS AND CONTRIBUTIONS PAID DURING															1.22 39 PM
FORM 990PF, PART XV GRANTS AND CONT			RECIPIENT NAME AND ADDRESS	CENTERSTONE	UNICOI COUNTY UNITED WAY	WEST IN HEALTHCARE	HOSPITALITY HOUSE	LANE COLLEGE	UNICOI CO MEMORIAL HOSPITAL						09206G 702C 4/30/2012

62-1773033

AYERS FOUNDATION

AYERS FOUNDATION		62-1773033	
EORM 990DE, DART XV - GRANTS AND CONTRIBUTIONS DAID DURING THE YEAR	PAID DURING THE YEAR		ATTACHMENT 12 (CONT'D)
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		-
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
VANDERBILT UNIVERSITY-NURSING SCHOLARSHIP		GENERAL/OPERATING	25,000
JSCC FOUNDATION		GENERAL/OPERATING	2,000
AMERICAN HEART ASSOCIATION		GENERAL/OPERATING	25,000
UNITED WAY OF METRO NASHVILLE		GENERAL/OPERATING	30,500.
PARSONS LPN CLASS		GENERAL/OPERATING	12,757
DUCKS UNLIMITED		GENERAL/OPERATING	15,000.
09206G 702C 4/30/2012 1.22 39 PM	19 PM V 11-4 3		ATTACHMENT 12 PAGE 35

AYERS FOUNDATION		62-1773033		.
FORM 990DE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	S PAID DURING THE YEAR		ATTACHMENT 12 (CONT'D)	;
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND			
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT	
FREED HARDEMAN UNIVERSITY		GENERAL/OPERATING	2, 000	
NASHVILLE SYMPHONY ORCHESTA		GENERAL/OPERATING	165, 500	•
UNION UNIVERSITY		GENERAL/OPERATING	10,000	
GEORGIA SOUTHERN		GENERAL/OPERATING	25,000	-
COMMUNITY FDN OF MIDDLE IN		GENERAL/OPERATING	350,000	
COMMUNITY FDN OF MEMPHIS		GENERAL/OPERATING	415,000.	
	MO 25 26 M		ATTACHMENT 12	
4/30/2012			00 900	

AYERS FOUNDATION		62-1773033
FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	тне уелв	
REL	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND	
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CC
UNIVERSITY OF MEMPHIS		GENERAL/OPERATING
UNITED WAY OF WEST IN		GENERAL/OPERATING
POSSIBILITIES FUND WEST IN HEALTHCARE		GENERAL/OPERATING
THE FRIST CENTER		GENERAL/OPERATING
SECOND HARVEST FOOD		GENERAL/OPERATING
NASHVILLE BALLET		GENERAL/OPERATING
	;	

ATTACHMENT 12 PAGE 37

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09206G 702C 4/30/2012

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ATTACHMENT 12 (CONT'D)

500, 000

10, 000 10, 000 2,500

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	ATTACHMENT 12 (CONT'D).		AMOUNT	2,500	69, 801	35,000	000,000	338, 805.	200	ATTACHMENT 12 PAGE 38
62-1773033	ATTAC		PURPOSE OF GRANT OR CONTRIBUTION	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	AITACH
	DURING THE YEAR	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND	FOUNDATION STATUS OF RECIPIENT							v 11-4.3
	TRIBUTIONS PAID									1:22.39 PM
AYERS FOUNDATION	FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR		RECIPIENT NAME AND ADDRESS	COMPASS - SUMMER CO SCHOOLS	THEC COLLEGE ACCESS CHALLENGE	СНЕЕКМООБ	SCORE	CEMT - STUDENT SCHOLORSHIPS	UNITVERSITY OF TN AT MARTIN	09206G 702C 4/30/2012

	(0,		100	1,200.	200	500.	1,000	.000	
	NT 12 (CONT.D)						п		HENT 12 PAGE 40
62-1773033	ATTACHMENT 12	PIRPOSE OF GRANT OR CONTRIBITION	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	ATTACHMENT 12 PAGE 40
	ID DURING THE YEAR	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT							PM V 11-4 3
	TRIBUTIONS PAI								1 22·39 PM
AYERS FOUNDATION	EORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	RECIPIENT NAME AND ADDRESS	WEST IN HEALTHCARE	CENTERSTONE	TN CHILDREN'S HOME	NATIONAL MS SOCIETY	SUNDAY IN THE PARK	FOUNDATION FOR SEXUAL ABUSE	09206G 702C 4/30/2012

 =		(CONT.D)		AMOUNT	200	2,500	1,000	1,000	250	2,500	
		ATTACHMENT 12		NOITION							ATTACHMENT 12
1033				PURPOSE OF GRANT OR CONTRIBUTION	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	GENERAL/OPERATING	
62-1773033											
	JRIMG THE YEAR		RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR	AND FOUNDATION STATUS OF RECIPIENT							V 5 4-11 V
	GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR										1 22 39 PM
	GRANTS AND CON			DRESS		ROUP	ICCESS				4/30/2012
AYERS FOUNDATION	FORM 990PE, PART XV			RECIPIENT NAME AND ADDRESS	ST JUDE CHILDRENS	THE OPERATION ANDREW GROUP	IN COLLEGE ACCESS & SUCCESS	OASIS CENTER	OPERATION INASMUCH	THE CONSERVANCY	092066 7020

AYERS FOUNDATION <u>FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR</u> RELATIONSHIP		62-1773033	
PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURIN			
ď.	MG THE YEAR		ATTACHMENT 12 (CONT.D)
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
		GENERAL/OPERATING	200
ALL ABOUT WOMEN		GENERAL/OPERATING	200
KIWANIS CLUB		GENERAL/OPERATING	1,000
FIFTY FORWARD		GENERAL/OPERATING	250
NASHVILLE BALLET		GENERAL/OPERATING	300
WEST IN BOY SCOUTS		GENERAL/OPERATING	1,500.
		ATA	ATTACHMENT 12
100/06/1 2006 350600		70	I I I I I I I I I I I I I I I I I I I

AYERS FOUNDATION		62-1773033	
FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	MAS PAID DURING THE YEAR		ATTACHENT 12 (CONT.D)
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
WEST IN HEALTHCARE		GENERAL/OPERATING	400
HONORS GALA		GENERAL/OPERATING	1,000
		TOTAL CONTRIBUTIONS PAID	4, 494, 057
09206G 702C 4/30/2012 1 22	1 22 39 PM V 11-4 3	ATTACHMENT 12 PAGE 43	MENT 12 PAGE 43